I hereby give notice that an ordinary meeting of the Budget Committee will be held on:

**Date:** Thursday, 27 March 2014  
**Time:** 1.30pm  
**Meeting Room:** Reception Lounge  
**Venue:** Auckland Town Hall  
301-305 Queen Street  
Auckland

---

**Budget Committee**  
**OPEN AGENDA**

---

**MEMBERSHIP**

**Chairperson**  
Mayor Len Brown, JP  
Cr Penny Webster  
Cr Anae Arthur Anae  
Cr Cameron Brewer  
Cr Dr Cathy Casey  
Cr Bill Cashmore  
Cr Ross Clow  
Cr Linda Cooper, JP  
Cr Chris Darby  
Cr Alf Filipaina  
Cr Hon Chris Fletcher, QSO  
Cr Penny Hulse  
Cr Denise Krum  
Cr Mike Lee  

**Deputy Chairperson**  
Cr Penny Webster  
Cr Cameron Brewer  
Cr Dr Cathy Casey  
Cr Bill Cashmore  
Cr Ross Clow  
Cr Linda Cooper, JP  
Cr Chris Darby  
Cr Alf Filipaina  
Cr Hon Chris Fletcher, QSO  
Cr Penny Hulse  
Cr Denise Krum  
Cr Mike Lee

(Quorum 11 members)

---

**Mike Giddey**  
**Democracy Advisor**

21 March 2014

Contact Telephone: (09) 307 7565  
Email: mike.giddey@aucklandcouncil.govt.nz  
Website: www.aucklandcouncil.govt.nz

---

**Note:** The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
TEAMS OF REFERENCE

Responsibilities

Development of the Long Term Plan and Annual Plans under the chairmanship of the Mayor who leads these processes including:

- Local Board agreements
- Local Board Funding Policy
- Financial Policy related to LTP and AP (recommendation to the Governing Body)
- Setting of rates (recommendation to the Governing Body)
- Draft LTP and Annual Plan prior to community consultation
- Development contributions policy

Powers

(i) All powers necessary to perform the committee’s responsibilities.

Except:

(a) powers that the Governing Body cannot delegate or has retained to itself (see Governing Body responsibilities)

(b) where the committee’s responsibility is explicitly limited to making a recommendation only

(ii) Approval of a submission to an external body

(iii) Powers belonging to another committee, where it is necessary to make a decision prior to the next meeting of that other committee.

(iv) Power to establish subcommittees.

(v) Power to establish panels for the purpose of hearing submissions.
<table>
<thead>
<tr>
<th>ITEM</th>
<th>TABLE OF CONTENTS</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Apologies</td>
<td>5</td>
</tr>
<tr>
<td>2</td>
<td>Declaration of Interest</td>
<td>5</td>
</tr>
<tr>
<td>3</td>
<td>Confirmation of Minutes</td>
<td>5</td>
</tr>
<tr>
<td>4</td>
<td>Petitions</td>
<td>5</td>
</tr>
<tr>
<td>5</td>
<td>Public Input</td>
<td>5</td>
</tr>
<tr>
<td>6</td>
<td>Local Board Input</td>
<td>5</td>
</tr>
<tr>
<td>7</td>
<td>Extraordinary Business</td>
<td>5</td>
</tr>
<tr>
<td>8</td>
<td>Notices of Motion</td>
<td>6</td>
</tr>
<tr>
<td>9</td>
<td>Annual Plan 2014/2015 Budget Update</td>
<td>7</td>
</tr>
<tr>
<td>10</td>
<td>Proposed Auckland Unitary Plan Funding 2014/2015 to 2016/2017</td>
<td>15</td>
</tr>
<tr>
<td>11</td>
<td>Update on the six Maori priority project areas</td>
<td>23</td>
</tr>
<tr>
<td>12</td>
<td>Consideration of Extraordinary Items</td>
<td></td>
</tr>
</tbody>
</table>
1 Apologies

At the close of the agenda no apologies had been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Budget Committee:

a) confirm the ordinary minutes of its meeting, held on Tuesday, 11 March 2014, as a true and correct record.

4 Petitions

At the close of the agenda no requests to present petitions had been received.

5 Public Input

Standing Order 3.21 provides for Public Input. Applications to speak must be made to the Committee Secretary, in writing, no later than two (2) working days prior to the meeting and must include the subject matter. The meeting Chairperson has the discretion to decline any application that does not meet the requirements of Standing Orders. A maximum of thirty (30) minutes is allocated to the period for public input with five (5) minutes speaking time for each speaker.

At the close of the agenda no requests for public input had been received.

6 Local Board Input

Standing Order 3.22 provides for Local Board Input. The Chairperson (or nominee of that Chairperson) is entitled to speak for up to five (5) minutes during this time. The Chairperson of the Local Board (or nominee of that Chairperson) shall wherever practical, give two (2) days notice of their wish to speak. The meeting Chairperson has the discretion to decline any application that does not meet the requirements of Standing Orders.

This right is in addition to the right under Standing Order 3.9.14 to speak to matters on the agenda.

At the close of the agenda no requests for local board input had been received.

7 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

(a) The local authority by resolution so decides; and

(b) The presiding member explains at the meeting, at a time when it is open to the
public,-

(i) The reason why the item is not on the agenda; and

(ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting."

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

"Where an item is not on the agenda for a meeting,-

(a) That item may be discussed at that meeting if-

   (i) That item is a minor matter relating to the general business of the local authority; and

   (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion."

8 Notices of Motion

At the close of the agenda no requests for notices of motion had been received.
Annual Plan 2014/2015 Budget Update

File No.: CP2014/04845

Purpose
1. To provide an update on the budget context and related issues ahead of the hearings of public submissions on the Draft Annual Plan 2014/2015. Also to inform the mayoral-led process of deciding on the final budgets for 2014/2015 by 8 May 2014.

Executive Summary
2. The current long-term plan sets out a programme of significant capital investment to help achieve the Auckland Plan vision to make Auckland the world’s most liveable city by 2040.
3. The long-term plan also identifies the funding streams and efficiency savings necessary to support council’s delivery of core services alongside the capital investment programme in a way which is affordable for current ratepayers and financially sustainable for future ratepayers.
4. The Draft Annual Plan 2014/2015 represented an update and refinement of year three of the Long-term Plan 2012-2022 (LTP), focusing on maintaining the momentum generated over the first two years of the LTP.
5. Since the adoption of the Draft Annual Plan, budgets have been refreshed to better reflect the true cost of delivering the activities and projects planned for 2014/2015. Performance measures and targets, and schedules of user fees and charges have also been reviewed.
6. A total of 1,944 public submissions were received on the draft annual plan with a sizeable number commenting on the council’s financial strategy, expenditure levels and proposed rates increases. A number of these submissions were requests for additional funding.
7. Projected capital expenditure for the group for 2014/2015 has been revised down by about $80 million to $1.70 billion. Along with the return of capital from Auckland Airport and capex reductions for 2013/2014, this has resulted in the projected net debt for the group at 30 June 2015 being revised down by about $150 million to $7.28 billion.
8. These capital expenditure projections include proposed increases in capital expenditure for Ports of Auckland, bylaw implementation and animal management.
9. The budget refresh also identified approximately $25 million of operating cost pressures not provided for in the draft annual plan. This includes:
   - a budget shortfall for Auckland Transport with a rates impact of $10.1 million. In part, this budget shortfall is driven by lower projections of public transport revenue as a result of lower than expected patronage.
   - additional expenditure requirements relating to the Proposed Auckland Unitary Plan as detailed in a separate report on this agenda.
   - a budget shortfall and new funding requests of $7.6 million for Auckland Tourism, Events and Economic Development (ATEED).
10. This is partially mitigated by favourable budget movements relating to Ports of Auckland and Auckland Airport. Further mitigating budget movement of about $16 million would need to be identified over the next six weeks to achieve the average rates increase of 2.4 per cent proposed in the draft annual plan.
11. The range of options for mitigating the projected cost pressures include:
   - deferring consideration of some or all of ATEED’s funding request to the Long-Term Plan 2015-2025.
• holding further discussions with the board and senior staff of Auckland Transport on a range of cost and revenue issues, including parking volumes, prices and penalties. A Budget Committee workshop on this matter has been scheduled for 10 April
• reviewing the approach to funding the future replacement of Auckland Transport’s Electric Motor Units to better align this with the approach to replacing other assets
• holding discussions with the board and senior staff of Auckland Council Investments Limited on the dividend projections for Auckland Airport and Ports of Auckland.

12. Following the annual plan hearings, staff will report back to this committee on 8 May 2014 on progress with these and other cost mitigating options to further inform the mayoral-led process of deciding on the final budgets for 2014/2015.

13. Aside from ongoing discussions about performance targets for public transport patronage and customer satisfaction, no other material issues have been raised in relation to the performance measures and targets included in the draft annual plan.

14. The average price increase for water and wastewater has now been set at 2.4 per cent for 2014/2015. This is down from 3.5 per cent for water and 3.75 per cent for wastewater in the draft annual plan. The reduction in the price increase reflects reduced operating costs from continued business efficiencies and improved borrowing costs.

15. The draft annual plan proposed to standardise Health Protection License Fees across the region following the introduction of new region-wide health and hygiene bylaw. The draft plan also proposed a uniform 5 per cent increase in rental charges for social housing, reflecting the fact that rents have not been adjusted for at least three years, and in some cases, six years.

16. The next steps for the Annual Plan 2014/2015 are for the local boards and the governing body to hear public submissions on the draft plan. The local boards will then review their advocacy items and make decisions on budgets, performance targets and user fees within their allocation of decision-making responsibility. The mayor will then propose the budget for the final annual plan ahead of the Budget Committee meeting on 8 May 2014.

Recommendation/s
That the Budget Committee:

a) receive the report.
Discussion

Background
Investing in Auckland

17. The Long-term Plan 2012-2022 (LTP) set out a programme of significant investment in Auckland, with an average of $1.15 billion to be spent on new assets for the first three years.

18. Some of the key capital project budgets included over the three year period were:
   - $528 million for local activities, including local parks, libraries and cultural, community, and recreation facilities
   - $461 million for the City Rail Link
   - $323 million to purchase electric trains
   - $184 million for the Panmure transport corridor as part of the Auckland-Manukau Eastern Transport Initiative (AMETI)
   - $58 million to upgrade the Albany Highway
   - $31 million to develop cycleways
   - $154 million for the Hunua Number 4 water supply scheme
   - $49 million for North Shore trunk sewer upgrades
   - $35 million for strategic property developments.

19. Total assets were projected to increase by $6 billion over the first three years of the long-term plan and be $41.7 billion at 30 June 2015.

20. The LTP also sets out the council’s strategy and policies for funding this investment, based on the key principles of fairness, prudence, affordability and efficiency.

21. Debt is used to fund investment in new assets after netting off other sources of capital funding such as subsidies, development contributions and asset sales. The use of debt to fund new assets promotes the principle of fairness as the benefits from those assets are spread over time.

22. In accordance with the principle of prudence, the LTP included limits on its borrowing to maintain debt at a sustainable level and provide flexibility to deal with unforeseen events. While debt was projected to increase substantially over the 10 year period of the plan, it was projected to remain within prudent levels in comparison to the council’s income and able to be managed within the limits on rates and debt.

23. Net debt was projected to increase by $2.7 billion over the first three years of the long-term plan and be $7.5 billion at 30 June 2015.

24. The following chart shows the projected movements in assets and net debt over these three years:
Draft Annual Plan 2014/2015

25. The Draft Annual Plan 2014/2015 represented an update and refinement of year three of the long-term plan, focusing on maintaining the momentum generated over the first two years of the LTP.

26. The capital programme for the council group in the draft annual plan was as follows:

<table>
<thead>
<tr>
<th></th>
<th>2014/15</th>
</tr>
</thead>
<tbody>
<tr>
<td>New works</td>
<td>1,230</td>
</tr>
<tr>
<td>Renewals</td>
<td>550</td>
</tr>
<tr>
<td><strong>Total capex</strong></td>
<td><strong>1,780</strong></td>
</tr>
</tbody>
</table>

27. To help fund the $1,230 million investment in new assets, net debt for the group was projected to increase by $920 million. As a result, net debt at 30 June 2015 was projected to be $7.4 billion, just slightly lower than the LTP projection.

28. The group’s sizeable capital investment programme has resulted in depreciation and interest expense growing much faster than the rate of inflation.

29. Over the first three years of the long-term plan, depreciation was projected to grow at an average rate of 7 per cent per annum while interest expense was projected to grow by an average rate of 16 per cent per annum. This means that the capital investment programme places considerable pressure on operating budgets.

30. These cost pressures, along with $17 million of new cost pressures related to increasing customer expectations and additional legislative compliance requirements, were able to be accommodated in the draft annual plan with only a projected 2.4 per cent average rates increase through the identification of further efficiency savings.

31. Auckland Transport signaled an $18 million budget shortfall for 2014/2015, in part driven by lower projections of public transport revenue as a result of lower than expected patronage. However, no provision was made for covering this shortfall in the draft annual plan. Instead, the mayor proposed holding robust discussion with the board and senior staff on the underlying issues before considering any increases in funding.

Budget refresh

32. Since the adoption of the draft annual plan, budgets have been refreshed to better reflect the true cost of delivering the activities and projects planned for 2014/2015. Performance measures and targets, and schedules of user fees and charges have also been reviewed.

33. The following sections present the key results from this budget refresh, along with other new information such as the preliminary results from the analysis of public submissions.

Public submissions

34. A total of 1,944 public submissions were received on the draft annual plan. While these submissions have yet to be analysed in detail, the coding of submissions has identified that:

- 84 submissions commented on the council’s financial strategy, with 37 of these specifically commenting that the proposed expenditure was too high
- 47 submissions commented on rates, with 23 specifically commenting that the proposed rates increase was too high
- 24 submissions opposed the proposed 5 per cent increase in charges for social housing on the basis of affordability
51 submissions requested annual funding for Massive Theatre Company and funding to assist them with finding a home
31 submissions requested funding for other various arts, culture, community and sports organisations.

35. Many of these 31 funding requests were general in nature, or requests for increases to existing annual grants already made by Auckland Council, rather than requests for specific amounts. Seven requests were for Auckland Council to provide additional funding to support Auckland Sport implement priority actions from the Sports and Recreation Strategic Action Plan.

36. For those submissions requesting specific amounts, the total capital funding requested was $1,276,000 and the total operational funding requested was $195,000.

Capital budgets and debt levels
37. The budget refresh process has resulted in projected 2014/2015 capital expenditure for the group of about $1.70 billion, which is about $80 million lower than the $1.78 billion in the draft plan. This is primarily the result of:
- deferral of land acquisitions for the City Rail Link
- capital expenditure deferrals for Watercare and Waterfront Auckland.

These reductions were partially offset by:
- $57 million of proposed additional capex for Ports of Auckland’s commercial operations
- $10 million of proposed new capex for integrated bylaw implementation
- $7 million of proposed new capex to co-locate and in-house some animal management services to deliver enhanced operational efficiencies
- $6 million proposed bring forward for ACPL’s Yard 37 development
- $1.5 million of proposed additional capex for ATEED’s fit out of the Wynyard Quarter Innovation Precinct.

38. In addition to the net reduction in projected capex for 2014/2015, the group’s borrowing requirement has also reduced due to:
- deferral of city rail link property acquisitions from 2013/2014
- the return of capital from Auckland Airport
- lower projections for weathertightness claims.

39. Overall, if all the proposed additional capital expenditure is approved, the closing net debt balance for 2014/2015 would now be about $7.28 billion, which is about $150 million lower than the $7.43 billion in the draft plan.

Operating budgets
40. Overall the budget refresh has identified approximately $25 million of cost pressures not provided for in the draft annual plan.

41. This includes the Auckland Transport funding shortfall, which has been now been revised down from a rates impact of $18 million to a rates impact of $10.1 million. Other major items include the additional expenditure required in relation to the Proposed Auckland Unitary Plan as detailed in a separate report on this agenda, and new funding requests from Auckland Tourism, Events and Economic Development (ATEED).
42. A full breakdown of these cost pressures is set out in the following table:

<table>
<thead>
<tr>
<th>Organisation</th>
<th>Budget request</th>
<th>Rates requirement $000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auckland Council</td>
<td>Unitary Plan Independent Hearing Panel</td>
<td>3,140</td>
</tr>
<tr>
<td>Auckland Council</td>
<td>Unitary Plan geographical information systems</td>
<td>730</td>
</tr>
<tr>
<td>Auckland Council</td>
<td>Democracy services support for advisory panels</td>
<td>365</td>
</tr>
<tr>
<td>Auckland Council</td>
<td>Decisions of the Finance and Performance committee</td>
<td>400</td>
</tr>
<tr>
<td>Auckland Council</td>
<td>-primarily the interest impact of decisions to spend</td>
<td></td>
</tr>
<tr>
<td>Auckland Council</td>
<td>additional operating expenditure in 2013/2014</td>
<td></td>
</tr>
<tr>
<td>Waitakere Ranges possum control</td>
<td>-referred from the February 2014 Regional Strategy and Policy Committee meeting</td>
<td>150</td>
</tr>
<tr>
<td>Auckland Transport</td>
<td>Budget shortfall</td>
<td>10,100</td>
</tr>
<tr>
<td>ATEED</td>
<td>Budget shortfall and new funding requests</td>
<td>7,600</td>
</tr>
<tr>
<td>ACPL</td>
<td>Budget shortfall</td>
<td>1,800</td>
</tr>
<tr>
<td>RFA</td>
<td>Budget shortfall</td>
<td>1,100</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>25,385</strong></td>
</tr>
</tbody>
</table>

43. These cost pressures are partially mitigated by the following items that have not yet been included in the annual plan budgets:

<table>
<thead>
<tr>
<th>Organisation</th>
<th>Budget contribution</th>
<th>Rates requirement $000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auckland Council Investments Limited</td>
<td>Interest savings from Auckland Airport capital return</td>
<td>4,750</td>
</tr>
<tr>
<td>Auckland Council Investments Limited</td>
<td>Enhanced dividends from Ports of Auckland, net of reduced 2014/2015 dividend from Auckland Airport</td>
<td>4,700</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>9,450</strong></td>
</tr>
</tbody>
</table>

44. Further mitigating budget movement of about $16 million would need to be identified over the next six weeks to achieve the average rates increase of 2.4 per cent proposed in the draft annual plan.

45. The range of options for mitigating the projected cost pressures include:
   - deferring consideration of some or all of ATEED’s funding request to the Long-Term Plan 2015-2025
   - holding further discussions with the board and senior staff of Auckland Transport on a range of cost and revenue issues, including parking volumes, prices and penalties. A Budget Committee workshop on this matter has been scheduled for 10 April
   - reviewing the approach to funding the future replacement of Auckland Transport’s Electric Motor Units to better align this with the approach to replacing other assets
   - holding discussions with the board and senior staff of Auckland Council Investments Limited on the dividend projections for Auckland Airport and Ports of Auckland.

46. Following the annual plan hearings, staff will report back to this committee on 8 May 2014 on progress with these and other cost mitigating options to further inform the mayoral-led process of deciding on the final budgets for 2014/2015.

47. The council also has the option of a higher rates increase, reducing some service levels, significantly reducing or deferring capital expenditure and/or requesting further efficiency savings. These options are not recommended at this stage given that public consultation on the annual plan has already been completed and work on these kinds of options has now commenced as part of the Long-term Plan 2015-2025 process.
Other potential budget issues

48. At this stage the following potential budget issues have been excluded from the annual plan projections:
   - the funding requests from public submissions outlined above
   - local board advocacy items
   - additional funding for the development of the Maunga and other reserves under new co-governance arrangements
   - additional funding for the Auckland Regional Rescue Helicopter Trust
   - the cost of inspecting and strengthening of any council owned earthquake-prone buildings
   - the possible outcomes of the CCO review.

49. In December 2013 the Finance and Performance Committee resolved to acquire a property in Birkdale as a community facility and open space with an associated consequential operating expenditure of approximately $175,000 per annum. It is has not yet been confirmed whether this cost can and will be funded by the Kaipatiki Local Board, or whether this on-going cost will have to be funded on a regional basis.

Performance measures and targets

50. Aside from ongoing discussions about performance targets for public transport patronage and customer satisfaction, no other material issues have been raised in relation to the performance measures and targets included in the draft annual plan.

51. As part of the process for finalising their Local Board Agreements for 2014/2015, local boards are currently reviewing the 2014/2015 performance targets for their local area.

Fees and charges

Water and wastewater charges

52. The average price increase for water and wastewater is set at 2.4 per cent for 2014/2015. This is down from 3.5 per cent for water and 3.75 per cent for wastewater in the Draft Annual Plan 2014/2015. The reduction in the price increase reflects reduced operating costs from continued business efficiencies and improved borrowing costs.

53. Following extensive consultation as part of Annual Plan 2013/2014, Watercare's new non-domestic wastewater tariff will begin to come into effect on 1 July 2014. This new tariff regime combines an annual fixed charge (per water meter) and a volumetric charge. The volumetric charge is based on a percentage of the volume of water that flows through the customer’s water meter.

54. The new tariff features four pricing usage plans - the fixed and volumetric charges vary depending on how much water an individual business or organisation uses. To allow time for customers to plan and prepare, the new tariff will be phased in over three years with the full new tariff taking effect from 1 July 2016.

Other fees and charges

55. Rental charges and the level of services for social housing for older people vary across the region due to the different policies of the former councils. The draft annual plan included a proposal to increase rental charges by a uniform five per cent for the 2014/2015 year. This increase is more than the council rate of inflation, due to the fact that rents have not been adjusted for at least three years, and in some cases, six years. For most tenants, the increase (after government assistance is factored in) would be no more than $4 a week. Differences with service levels will be addressed as part of the Long-term Plan 2015-2025, in consultation with tenants and Auckland Council’s Seniors Panel.

56. The draft annual plan also proposes changes to the Health Protection License Fees. The council has adopted a new region-wide health and hygiene bylaw that standardises the
regulation of services such as tattooing, body piercing, hair removal, indoor tanning and nail services across the region. With the introduction of the new bylaw and regulation approach, the associated fees and charges should now be set on a region-wide basis. The council proposes to recover 90 per cent of the cost of licensing these premises as the benefits associated with the activity are mainly private. The resultant changes to licence fees for currently registered premises will range between a decrease of $62 and an increase of $76 per annum. Premises that are not currently registered will face a new fee of either $240 or $300 per annum in 2014/2015 depending on number of services provided onsite.

57. As part of the process for finalising their Local Board Agreements for 2014/2015, local boards are currently reviewing the 2014/2015 fee schedules for their local area. As part of this process, the local boards will consider a proposal to standardise the approach for administering fees for the use of local community, arts and cultural facilities. This includes:

- applying consistent naming convention across the region for the various fees
- a consistent approach for local boards to apply extra discounts to particular activities (e.g. religious practice, or sport and fitness) in line with their Local Board Plan priorities
- adjustments to the fees and charges themselves where necessary to improve consistency across the portfolio of facilities within a local board area, or for similar facilities in adjoining boards.

Consideration
Local Board Views
58. Local boards will hear annual plan submissions, review their advocacy items and make decisions on budgets, performance targets and user fees within their allocation of decision-making responsibility. Local board views on advocacy items and any other matters pertaining to regional decision-making will then be reported to this committee in May.

Maori Impact Statement
59. None of the revised budget projections covered by this report have been identified as having any material new implications for the delivery of Maori outcomes and initiatives. A separate report on this agenda provides an update on progress on the Maori priority project areas identified in the Annual Plan 2013/2014.

General
60. Some of the budget matters covered by this report may be significant under the council’s significance policy. Any decisions on these matters are considered to be within the scope of the statutory decision-making process for the Annual Plan 2014/2015.

Implementation Issues
61. Decisions will need to be made on the annual plan budgets on or about 8 May 2014 in order for staff to prepare financial statements, co-ordinate the sign-off of the local board agreements and prepare the annual plan document for final adoption by the statutory deadline.

Attachments
There are no attachments for this report.

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Ross Tucker - Team Leader Capital Planning</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Matthew Walker - Manager Financial Plan Policy and Budgeting</td>
</tr>
<tr>
<td></td>
<td>Andrew McKenzie - Chief Finance Officer</td>
</tr>
</tbody>
</table>
Proposed Auckland Unitary Plan Funding 2014/2015 to 2016/2017

File No.: CP2014/04219

Purpose
1. The purpose of this report is to provide an overview of current planned funding relating to the Unitary Plan for the next three years and request approval for further funding specifically for the establishment and operation of the Unitary Plan Independent Hearings Panel office for the 2014/2015, 2015/2016 and 2016/2017 years; and for currently unfunded mapping and spatial analysis work required for the Unitary Plan.

Executive Summary
2. In September 2013 the Local Government (Auckland Transitional Provision) Amendment Act 2013 was passed providing for the establishment and operation of an Independent Hearings Panel for the Auckland Unitary Plan. Under the legislation the Independent Hearings Panel sets its own processes for undertaking the hearing of submissions. The panel must provide a report making recommendations to Auckland Council on the Proposed Auckland Unitary Plan by August 2016 (unless an extension is formally requested). The Act provides that Auckland Council is responsible for all costs and activities incurred by the hearings panel including remuneration of the members of the hearings panel, the administration costs of each hearing session, and remuneration of any experts or mediators requested by the panel.

3. While the current Long-term Plan had no funding specifically for the operation of the hearings panel, provisional funding for the Independent Hearings Panel was included in the Draft Annual Plan as a placeholder while staff commenced working with Ministry for the Environment to get sufficient detail to formally request funding approval. This provision covered the 2014/2015 and 2015/2016 years. At their February meeting, the Finance and Performance Committee approved $1.3 million operating expenditure for the 2013/2014 year to establish and commence operations, noting that a more complete report on future year operating requirements would be reported to this budget committee. Approval is required at this stage as the office and operations need to be established and commitments entered into e.g. lease equipment.

4. The current placeholder figures for the operation of the Independent Hearings Panel in the draft annual plan is currently $12,621,300 spread over 2014/2015 ($3,121,000) and 2015/2016 ($9,500,000). This was based on early discussions with the Ministry for the Environment (MFE) staff before the appointment of the panel chair and members. Their determinations on how the panel will operate and particularly early emphasis on frequency and number of mediations, while decreasing the original total placeholder funding required by $181,687 now spreads the costs over three years (rather than two) and significantly increases the funding required in 2014/2015 from $3,121,000 to $6,261,989.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Draft Annual Plan placeholder</td>
<td>3,121,000</td>
<td>9,500,300</td>
<td>0</td>
<td>12,621,300</td>
</tr>
<tr>
<td>Rephasing of placeholder amounts</td>
<td>3,140,898</td>
<td>-4,088,301</td>
<td>765,625</td>
<td>-182,687</td>
</tr>
<tr>
<td>AUPIHP funding approval required</td>
<td>6,261,989</td>
<td>5,411,999</td>
<td>765,625</td>
<td>12,439,613</td>
</tr>
</tbody>
</table>

5. Unrelated directly to the operation of the Independent Hearings Panel the current Long-term Plan contains funding for $1,518,000 each year for professional services as well as funding for the planning staff in the Unitary Plan Team (37 FTE with salary costs of $3,081,931). A planning manager and four planners will be specifically allocated from this team to work within the hearings panel office.
6. During the development of the Proposed Auckland Unitary Plan (PAUP), a dedicated team of Geospatial Analysts worked in a highly collaborative manner with staff in the Policy and Planning Division which, at its peak, numbered approximately 12 full time staff but was disestablished shortly after the notification of the PAUP on 30 September 2013. A team of four permanently assigned geospatial staff supported by other specialist geospatial roles is required for the next three years with an annual cost of $727,000 each year (2014/2015, 2015/2016 and 2016/2017). There is currently no funding or resources set aside for this purpose and further funding is required for the three years.

Recommendation/s
That the Budget Committee:

a) note the total funding required for the operation of the Auckland Unitary Plan Independent Hearings Panel and currently included in the draft annual plan as a placeholder at $12,439,613 is reduced by $181,687 to $12,621,300. This funding is now required to be spread over three years instead of two, increasing the funding required in 2014/15 from $3,121,000 to $6,261,000, reducing the requirement in 2015/16 to $5,411,999 and a new requirement of $765,625 for 2016/17.

b) approve the operational expenditure funding of $12,439,613 for the operation of the Auckland Unitary Plan Independent Hearings Panel spread as follows: 2014/15 $6,261,989; 2015/16 $5,411,999 and 2016/17 $765,625.

c) approve additional operating expenditure of $727,000 for the 2014/2015, 2015/2016 and 2016/2017 years respectively required to ensure the council has the geospatial resources available to enable it to respond to submissions on the Proposed Auckland Unitary Plan and present its case before the Independent Hearings Panel.

Discussion

Existing Unitary Plan Funding
7. For the 2014/2015, 2015/2016, and 2016/2017 years there is currently provision in the current Long-term Plan for $1,518,000 each year for professional services as well as funding for the staff in the Unitary Plan Team (37 FTE with salary costs of $3,081,931). These funds are already allocated to enable the council to respond to submissions on the PAUP. In particular, a combination of staff and professional services will be required to:

- Analyse the submissions on the PAUP
- Coordinate inputs from technical specialists (e.g. traffic engineers, heritage experts, water quality experts, ecologists, urban designers, etc)
- Prepare reports to the Unitary Plan Committee on a wide range of topics from strategic regional policy statement matters through to place-specific matters
- Represent the council at pre-hearing meetings, mediation and expert witness caucusing
- Prepare and present evidence in support of the council’s position at the Unitary Plan hearings
- Report the Independent Hearing Panel’s recommendations back to the Unitary Plan Committee and governing body
- Update the Auckland Unitary Plan once the council makes its decisions in response to the recommendations of the Independent Hearing Panel
Unitary Plan Independent Hearings Panel

8. In September 2013 the Local Government (Auckland Transitional Provision) Amendment Act 2013 was passed providing for the establishment and operation of an independent hearings panel for the Auckland Unitary Plan. Section 161 requested that the Minister for the Environment and the Minister of Conservation establish a hearings panel comprising a chairperson and seven members, to hold a hearing into the submissions on the proposed plan, including hearing sessions, prehearing session meetings, conferences of experts and alternative dispute resolution processes, to communicate reports and make recommendations to Auckland Council on the proposed plan and any variation.

9. Section 168 provides that Auckland Council is responsible for all costs incurred by the hearings panel, and for the activities referred to in the performance or exercise of the panel’s functions and powers and that the council is responsible for:
   a) The remuneration and expenses of the members of the hearings panel including the provision of office premises.
   b) The administration costs of each hearing session, including the venue hire and public notices.
   c) The remuneration of any expert, mediator or other dispute resolution facilitation, or any other person whose services are engaged by the hearings panel under this part.
   d) The allowances of any witnesses called by the hearings panel.
   e) The provision of hearings administration staff as well as office and programme support and planners to run the hearings panel office and support the work of the hearings panel members.

10. In December 2013 the Minister for the Environment advised the council of the appointment of the Auckland Unitary Plan Hearings Panel, appointing Judge David Kirkpatrick as Chairperson along with seven panel members, confirming various administration and support expectations, as well as advising the remuneration rates for the chairperson and members. The panel is required to make its final recommendation and produce a written report ‘no later than 50 working days before the expiry of the three years from the date on which the council notified the proposed plan’. This means the hearings panel will be in operation until the third quarter of 2016. It should also be noted that section 147 provides for either the hearings panel, the council, or both to request an extension of the deadline for a period of up to a year, and if that happened then there would be further cost implications that have been factored in in this report.

11. Council staff have been working with the Chair and MFE staff to identify the requirements of the panel, and mode of operation. A suitable central Auckland venue has been located to accommodate the panel and staff, as well as a venue for mediation and hearing meetings.

12. The Draft Annual Plan contains placeholder figures of $3,121,000 and $9,500,300 for 2014/2015 and 2015/2016 years respectively (a total of $12,621,300 for the two years) which was based on very early discussions with MFE staff.

13. On 20 February 2014 the Finance and Performance Committee resolved amongst other things the following:
   a) Approve 1.3 million additional operating expenditure in the 2013/2014 financial year for the establishment and operation of the Unitary Plan Independent Hearings Panel, noting that future year funding requirements will be considered in a more detailed report to the Budget Committee in March 2014.

14. Since the early discussions with MFE staff there has been more detailed planning work both with MFE staff and Judge Kirkpatrick. Key changes that have been made which have impacted either the budgeted costs or the timing of the costs include:
   - An increase in the number of panel members to seven plus a chair;
   - the setting of daily rates for the panel members rather than the proposed hourly rates;
• an increase in the mediation/facilitation costs in 2014/2015 as a result of the panel advising they will put more emphasis on pre-hearing meetings and pre-hearing caucusing with a corresponding increase in resourcing levels;
• clarification by the hearings panel of both the technology support required and the level of programme support and office management required for panel to function.

15. The clarification of requirements and finer detailed planning has an impact on both the overall funding required and the phasing of the funding. The current placeholder figures for the operation of the Independent Hearings Panel in the Draft Annual Plan is currently $12,621,300 spread over 2014/2015 ($3,121,000) and 2015/2016 ($9,500,000). This was based on early discussions with the Ministry for the Environment (MFE) staff before the appointment of the panel chair and members. The more recent determinations on how the panel will operate and particularly early emphasis on frequency and number of mediations, while decreasing the total funding required by $181,687 now spreads the costs over three years (rather than two) and significantly increasing the funding required in 2014/2015 from $3,121,000 to $6,261,989.

16. As mentioned above these costs include building lease costs, remuneration of the chairperson and panel members, venue hire, additional staffing costs, as well as additional office running costs. More detail is provided in Attachment A. The changes in funding requirements over the three years is reflected in the table below which also includes current Unitary Plan funding and a request for additional funding for GIS support (detailed later in this report) in order to give an overview of all funding relating to the Unitary Plan for the next three years.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Current LTP</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Professional services</td>
<td>1,518,390</td>
<td>1,518,390</td>
<td>1,518,390</td>
<td>4,555,170</td>
</tr>
<tr>
<td>Existing UP staff</td>
<td>3,081,931</td>
<td>3,081,931</td>
<td>3,081,931</td>
<td>9,245,792</td>
</tr>
<tr>
<td>Total</td>
<td>4,600,321</td>
<td>4,600,321</td>
<td>4,600,321</td>
<td>13,800,962</td>
</tr>
<tr>
<td>New funding request</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GIS support</td>
<td>727,000</td>
<td>727,000</td>
<td>727,000</td>
<td>2,181,000</td>
</tr>
<tr>
<td>Total UP costs (excluding IHP)</td>
<td>5,327,321</td>
<td>5,327,321</td>
<td>5,327,321</td>
<td>15,981,962</td>
</tr>
<tr>
<td>Draft Annual Plan (IP)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Draft Annual Plan placeholder</td>
<td>3,121,000</td>
<td>9,500,300</td>
<td>0</td>
<td>12,621,300</td>
</tr>
<tr>
<td>Rephasing of placeholder amounts</td>
<td>3,140,989</td>
<td>-4,088,301</td>
<td>765,625</td>
<td>-181,687</td>
</tr>
<tr>
<td>AUPIHP funding approval required</td>
<td>6,261,989</td>
<td>5,411,999</td>
<td>765,625</td>
<td>12,439,613</td>
</tr>
<tr>
<td>Total UP Funding (including IHP)</td>
<td>11,589,310</td>
<td>10,739,320</td>
<td>6,092,946</td>
<td>28,421,575</td>
</tr>
</tbody>
</table>

17. Negotiations are still continuing in regard to the proposed lease as well as determination of the extent and number of hearings. As such, these costs are therefore indicative and may be subject to change with the legislation providing for the chair and panel to determine the process and means of the hearings which may further impact costs.

18. The budgets will be allocated across a number of departments (Democracy Services, IS, Regional and Local Planning) with all budgets and costs tagged to relate to the Unitary Plan Independent Hearings Panel.

Mapping and Spatial Analysis

19. One of the key innovations of the Proposed Auckland Unitary Plan (PAUP) that sets it apart from all previous Resource Management Act plans in Auckland, and virtually every other plan in New Zealand, is the way in which complex spatial information (i.e. mapping) is presented online and capable of being summarised at an individual property level. The spatial presentation of the PAUP has received extensive positive feedback from members of the planning, design, legal, advocacy and development sectors, together with the general
public since the plan was notified. This outcome was achieved due to a number of factors. In particular, it required the establishment of a dedicated team of Geospatial Analysts working in a highly collaborative manner with staff in the Policy and Planning Division. At the peak of the development of the PAUP (i.e. in the 2012/2013 financial year and the early part of the current financial year), this dedicated team numbered approximately 12 full-time staff.

20. The Unitary Plan geospatial support team was disestablished shortly after the notification of the PAUP on 30 September 2013. Since that time, the council’s geospatial analysts have been tasked with working on a wide range of priority council projects, and are now no longer available to work on the Unitary Plan project. While much of the core spatial information is in place, the zones, precincts and overlays will all be subject to numerous submissions that seek changes. There will also be submissions on the various diagrams within the PAUP, and submissions that challenge fundamental policies in the PAUP (e.g. the identification and protection of Auckland’s outstanding landscapes and significant ecological areas).

21. While a team of the size that was available to prepare the PAUP will not be required, it is anticipated that a permanent team of around four geospatial analysts supplemented by a number of specialists will be required to assist the council in regard to the Unitary Plan work. Initially these staff are required specifically in relation to work responding to submissions on the PAUP during the 2014/2015 financial year and as the Independent Hearings Panel begins to make its recommendations back to the council, a larger team will likely be required in the 2015/2016 financial year and during 2016/2017 as changes are required as part of the decision making process. The funds required for this team over the three years (including staff salaries and overheads) is $727,000 per year.

22. In order to ensure the council is able to respond to submissions on the PAUP and present its case before the Independent Hearings Panel, it is recommended that the committee notes the additional funding of $727,000 per year for 2014/2015, 2015/2016, and 2016/2017 respectively for the wide range of spatial analysis and mapping tasks that will be required and that this request for funding will be considered as part of the future annual plan deliberations.

Consideration

Local Board Views
23. Local Board views have not been sought.

Maori Impact Statement
24. There are no impacts to Maori.

Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Draft - Independent Hearings Panel Indicative Costs</td>
<td>21</td>
</tr>
</tbody>
</table>

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Authorisers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Roger King - Manager Bylaws, Business Development and Support</td>
<td>Penny Pirrit - Regional &amp; Local Planning Manager</td>
</tr>
<tr>
<td></td>
<td>Roger Blakeley - Chief Planning Officer</td>
</tr>
<tr>
<td></td>
<td>Andrew McKenzie - Chief Finance Officer</td>
</tr>
</tbody>
</table>
## DRAFT Independent Hearings Panel Indicative Costs as at March 2014

<table>
<thead>
<tr>
<th>Items</th>
<th>2014-15 Opex</th>
<th>2015-16 Opex</th>
<th>2016-17 (3 Mills) Opex</th>
<th>Total Opex</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Pre hearing mediation</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mediators / Facilitators</td>
<td>1,680,000</td>
<td>960,000</td>
<td>-</td>
<td>2,640,000</td>
<td>10 mediators / facilitators, 129 days of mediation in 2014/15 (50% mediators/50% facilitators) and 60 days in 2015/16 (100% mediator). Mediators Rate $200 ph, Facilitators Rate $150 ph.</td>
</tr>
<tr>
<td><strong>Independent Hearings Panel</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Chairman and panel members</td>
<td>2,178,180</td>
<td>1,881,190</td>
<td>470,298</td>
<td>4,529,668</td>
<td>1 chairman @ $1500 per day; 7 panel members @ $1200 per day; Preparation - Feb/Mar 14 (3 days per fn); Apr-Jun 14 (3 days per week); Jul-Aug 14 (5 days per week); Hearings from Sep 14 to Aug 15 (5 days per week); deliberations from Sep 15 to Apr 16 (5 days per week); excludes Xmas break.</td>
</tr>
<tr>
<td>Hearings venues</td>
<td>250,000</td>
<td>500,000</td>
<td>-</td>
<td>750,000</td>
<td>General estimate for hearings venues - final decisions not yet made as to where they will be held.</td>
</tr>
<tr>
<td>Democracy Services Staff</td>
<td>612,500</td>
<td>529,500</td>
<td>-</td>
<td>1,142,000</td>
<td>Includes 1 hearings team (1 team leader and 5 hearings administrators); Printing $225k; Dedicated car (2 years @ $65.5k pa); Photocopier @ Venues $12k; technology $20k + digital recording system.</td>
</tr>
<tr>
<td>Technical Experts</td>
<td>150,000</td>
<td>150,000</td>
<td>-</td>
<td>300,000</td>
<td>Legislation empowers BHP to request additional consultant advice if required.</td>
</tr>
<tr>
<td><strong>Independent Hearings Panel Office Running Costs</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Building lease and car parks</td>
<td>559,309</td>
<td>559,309</td>
<td>139,827</td>
<td>1,258,445</td>
<td>205 Queen St, Covers a wide range of IS Support Services.</td>
</tr>
<tr>
<td>IS operating costs</td>
<td>325,000</td>
<td>325,000</td>
<td>81,250</td>
<td>731,250</td>
<td>Covers a wide range of IS Support Services.</td>
</tr>
<tr>
<td>Office running costs</td>
<td>87,000</td>
<td>87,000</td>
<td>21,750</td>
<td>195,750</td>
<td>Based on standard office running costs.</td>
</tr>
<tr>
<td>Programme Manager</td>
<td>200,000</td>
<td>200,000</td>
<td>25,000</td>
<td>425,000</td>
<td>General Estimate, planning staff will be BAU.</td>
</tr>
<tr>
<td>Office Manager</td>
<td>120,000</td>
<td>120,000</td>
<td>15,000</td>
<td>255,000</td>
<td>General Estimate.</td>
</tr>
<tr>
<td>Administration Support</td>
<td>100,000</td>
<td>100,000</td>
<td>12,500</td>
<td>212,500</td>
<td>General estimate for 2 support staff.</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td>6,261,989</td>
<td>5,411,989</td>
<td>785,625</td>
<td>12,439,613</td>
<td></td>
</tr>
</tbody>
</table>
Update on the six Maori priority project areas

File No.: CP2014/04897

**Purpose**

1. To provide an update on progress on the Maori priority project areas identified in the Annual Plan 2013/2014.

**Executive Summary**

2. On 21 November 2013 the Budget Committee agreed that staff report to the Budget Committee by 27 March 2014 on the milestones and funding to progress the 2013/2014 Maori priority projects in 2014/15.

3. The financial information and brief commentary for the Maori priority project areas is summarised in the table below. Further detail is contained in Attachment A to this report.

<table>
<thead>
<tr>
<th>Priority Area</th>
<th>Annual Budget 2013/2014 ($000)</th>
<th>Actual spend (to date) 2013/2014 ($000)</th>
<th>Draft Annual Budget 2014/2015 ($000)</th>
<th>Status update</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Major event - explore a Maori event</td>
<td>150</td>
<td>139</td>
<td>50</td>
<td>Consultation with Mana Whenua has been undertaken and proposals are being sort from professional event organisers. ATEED and CDAC will be working together and IMSB to develop assessment criteria for the proposals.</td>
</tr>
<tr>
<td>2. Transport walking and cycling infrastructure - Te Reo signage/narrative, Maori design and public artworks</td>
<td>230</td>
<td>296</td>
<td>Detail is being defined with project managers</td>
<td>Auckland Transport (AT) has engaged with Mana Whenua using their Maori Engagement Framework which has imbedded Te Aranga Maori Urban Design Principles. Engagement has been planned for 2014/2015.</td>
</tr>
<tr>
<td>3. The Southern Initiative (TSI) - scope a project to address Maori interests</td>
<td>177</td>
<td>149</td>
<td>Yet to be defined</td>
<td>TSI has provided in kind support to some of the Maori special housing developments. All work streams incorporate a Maori dimension.</td>
</tr>
<tr>
<td>4. Unitary Plan - funding of mana whenua engagement, use of iwi management plans, sites of significance and other Maori Provisions</td>
<td>200</td>
<td>28</td>
<td>770</td>
<td>A further $35,000 for hui is expected for the current financial year to complete engagement with Mana Whenua. Budget was in the draft AP 2014/2015 for identification and assessment of Maori sites of significance for protection/management. Total budget over 10 years of...</td>
</tr>
</tbody>
</table>
Update on the six Maori priority project areas

<table>
<thead>
<tr>
<th>Item</th>
<th>Budget Committee</th>
<th>27 March 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>5. Tamaki Transformation Programme - opportunities for affordable housing, marae and associated education and cultural facilities</td>
<td>$7.56m.</td>
<td>193</td>
</tr>
<tr>
<td>6. Stormwater - incorporate Matauranga Maori</td>
<td>$100,000 forms part of the Matauranga Stormwater priority project. Tamaki Redevelopment Company (TRC) have supported three learning areas allocating funding as follows:</td>
<td>3,344.3</td>
</tr>
<tr>
<td></td>
<td>- Research narratives for cultural mapping used as raw materials to develop further resources ($30,000)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Tamaki Learning Champions programme ($30,000)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Tamaki Youth Employment programme ($33,000)</td>
<td></td>
</tr>
</tbody>
</table>

4. Information on the wider range of expenditure contributions by council departments and CCOs to Maori outcomes in the Annual Plan 2013/2014 is not presented in this report. This is included in the report ‘Quarterly Update: Business Improvements to identify Auckland Council contributions to Maori Outcomes’ to the Finance and Performance committee on 20 February 2014.

**Recommendation/s**
That the Budget Committee:

a) receive the report.

**Discussion**

5. The Annual Plan 2013/2014 outlines what the council plans to do, how much it costs and how these will be funded in the 12 months to 30 June 2014. The Annual Plan 2013/2014 included six priority areas as the council’s commitment to Maori.

6. In November 2013, the Budget Committee resolved to receive an update by 27 March 2014 on the milestones and funding to progress the 2013/2014 Maori priority projects in 2014/2015. Progress since 1 July 2013 against each of these priorities is detailed in Attachment A as provided by the relevant departments and CCOs.

7. Information on the wider range of expenditure contributions by council departments and CCOs to Maori outcomes in the Annual Plan 2013/2014 is included in the report ‘Quarterly
Update: Business Improvements to identify Auckland Council contributions to Maori Outcomes’ to the Finance and Performance committee on 20 February 2014.

Consideration

Local Board Views
8. Local boards were not involved in the preparation of this report as the relevant budgets are regional.

Maori Impact Statement
9. This report is about progress on matters which will impact positively on Maori. From this information provided, it appears that all projects are on track to achieve against the agreed budgets.

General
10. Note the committee agreed, in November 2013, that regular progress and planning updates on the Maori priority project areas be included in future quarterly updates quarterly updates on Māori Outcomes to the Finance and Performance Committee.

Implementation Issues
11. None.

Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Progress update on priority project areas for Maori</td>
<td>27</td>
</tr>
</tbody>
</table>

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Shelby Young – Senior Advisor Financial Policy</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Matthew Walker - Manager Financial Plan Policy and Budgeting</td>
</tr>
<tr>
<td></td>
<td>Andrew McKenzie - Chief Finance Officer</td>
</tr>
</tbody>
</table>
### Progress update on priority project areas for Maori

<table>
<thead>
<tr>
<th>Priority Area</th>
<th>Status Update</th>
<th>Annual Budget 2013/14</th>
<th>Actual (to date) 2013/14</th>
<th>Annual Budget 2014/15</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Event - explore a Maori event</td>
<td>ATEED has been asked by the mayor to assess the concept of a Maori Signature Event for Auckland and is committed to delivering on expectations of the feasibility work using existing event feasibility budgets. ATEED has consulted with the Tamaki Makaurau 19 iwi. It will now seek proposals from professional event organisers ($8,300 spend 2013/2014). ATEED anticipates that it will then conduct a full feasibility study on one or two proposals. ATEED expects to work with CDAC on this next phase before the end of the financial year and will seek involvement from the IMSB in developing the assessment criteria. The aim is to put an event proposal into the Long Term Plan ($50,000 to complete feasibility work in 2014/2015). Please note that: CDAC is already delivering work within this year’s programme to support Maori outcomes. These include, Waitangi Day events at Bastion Point and Barry Curtis Park ($70,000), Hoani Waititi Marae Event ($5,000), Portage Crossing Event (spent in partnership Mangere Otahuhu local board), as well as the annual Matariki Festival ($10,000) and contribution to Atamira celebrations ($45,000). In addition, CDAC has commissioned Tuia Associates to undertake a review of Auckland Council’s investment in Waitangi Day celebrations, in recognition of the 175th anniversary of the signing of the Treaty.</td>
<td>$150,000</td>
<td>$138,300 ($8,300 has been incurred by ATEED to undertake consultation, the rest of the funding has been incurred by CDAC to deliver the events listed)</td>
<td>$ 50,000 (This amount has been identified within ATEED’s budget to undertake the work described in exploring a Maori event)</td>
</tr>
<tr>
<td>2. Transport walking and</td>
<td>Auckland Transport has engaged with all the 19 mana whenua on a number of projects using the AT Maori Engagement Framework (including within it the Te Aranga Maori</td>
<td>$ 230,000</td>
<td>$ 295,712</td>
<td></td>
</tr>
</tbody>
</table>
### Item 11

**Update on the six Maori priority project areas**

<table>
<thead>
<tr>
<th>Project Area</th>
<th>Description</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Urban Design Principles</strong></td>
<td>These include the AMETI project where Maori Urban Design Principles were applied in the design of the Panmure Railway Station and precinct as well as the Dominion Road Upgrade.</td>
<td><strong>$177,000</strong></td>
</tr>
<tr>
<td></td>
<td>Mana Whenua have individually and or collectively informed the project design and the development of several projects through face to face hui or the commissioning of Maori values assessment and cultural impact assessments. AT has sought from Ngati Paoa, Ngai Tai ki Tamaki, Ngati Maru, Ngati Whatua o Orakei, Te Akitai Waiohua and others the commissioning of a cultural landscape plan based on Maori values for the Dominion Rd upgrade. The suggested design is being implemented. Further engagement in upgrading and reconstructing assets for the Domain Walking and Cycle project has resulted in the construction of mana whenua inspired retaining walls, fencing and footpath, speed hump design, which celebrates and acknowledges Mana whenua history in the area. Te Akitai Waiohua, Ngai Tai and Ngati Whatua o Orakei assisted in leading this input. Mana Whenua were consulted on the Mt Roskill Safer Routes and Pt England to Panmure walking and cycleway projects. Further engagement is being planned for 2014 as the projects reach the design phase.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>While no specific budget item has been identified to deliver Te Reo signage or Maori art in cycle and walking projects in 2013/14, Maori are engaged on cycleways and cycling components of roading projects. An example of mana whenua values being included is their involvement in the procurement process for the design for Mount Albert Railway Station.</td>
<td><strong>$149,000</strong></td>
</tr>
</tbody>
</table>

---

**3. The Southern Initiative (TSI) - scope a project**

The Terms of Reference to incorporate the appropriate reference to the Treaty of Waitangi were discussed at the December meeting and not resolved. Further advice has been sought and will be provided to the Steering Committee at its next meeting on 24...
February 2014. The TSI has provided in kind support to the Weymouth/Waimahia special housing development for its community open day/launch in December and is in regular liaison with the development partners to identify other opportunities for Council or government agencies to provide co-ordinated services to the project. The TSI is not aware of any further progress over the vacation period on the Otara papakainga housing development. The budgets for 2014/2015 are under consideration at present. In the current financial year there is no specific budget for Maori specific projects but all work streams incorporate a Maori dimension within the modest existing total budget we have to operate with.

| 4. Unitary Plan - funding of mana whenua engagement, use of iwi management plans, sites of significance and other Maori Provisions | Hui took place with Mana Whenua groups on the Proposed Auckland Unitary Plan in December 2013. Further hui took place in January 2014 and are scheduled again for June 2014. Due to the statutory phase the Auckland Unitary Plan is now in, it would be inappropriate for the council to fund Mana Whenua to prepare submissions on the Proposed Auckland Unitary Plan. A further $35,000 is anticipated by the end of this financial year to complete the budget spend for the year. Cost pressures arising from the Unitary Plan work led to resources being included in the draft AP 2014/15 for identification and assessment of Maori sites of significance for protection/management. The expectation is that this work will be undertaken over a period of 10 years with a total budget of $7.56m with the first year of expenditure in 2014/15 of $770,000. | $200,000 | $28,377 | $770,000 |

| 5. Tamaki Transformation Programme - opportunities for affordable | Tamaki Redevelopment company (TRC) is undertaking a cultural mapping process with three mana whenua iwi/hapu, Ngati Whataua o Orakei, Ngai Tai Ki Tāmaki and Ngati Paoa. Three draft mana whenua research narratives have been received. These narratives provide the raw material for more targeted documents such as school resources. (The amount budgeted for this is $30,000 with actual spend of $30,000). | $193,000 | $193,000 | Yet to be defined |
TRC is supporting Tāmaki Learning Champions programme aimed at improving the participation, quality and variety of early childhood education provision in Tāmaki. Tāmaki Learning Champions work with local Maori and Pasifika families promoting early childhood education. (The amount budgeted for this is $30,000 with actual spend of $30,000).

TRC has partnered with the Auckland Chamber of Commerce and Ngati Whatua o Orakei and is supporting the delivery of a Tāmaki Youth Employment Programme. Based on the South Auckland CadetMax Programme, operated by the Chamber in Manukau and the Ministry of Social Development for five years. The CadetMax programme has a 70 per cent success rate for placing graduates into jobs. A significant feature of the programme is the wraparound support offered to participants for up to a year. The Tāmaki Youth Employment Programme aims to improve the work readiness of a cohort of young people from Tāmaki and Ngati Whatua o Orakei. This will include actively seeking employment opportunities and providing support for up to one year as needed. TRC has provided funding of $33,000 for 21 young people to complete a two week intensive youth work readiness training programme for 17-24 year olds. The programme attendance rate and the follow up work placements will be monitored over the next 3-12 months by Ngati Whatua o Orakei. (The amount budgeted for this is $33,000 with actual spend of $33,000).

TRC is in discussions with the Ministry of Business, Innovation and Employment (MBIE) about how TRC can help to deliver on the Crown’s Maori housing strategies. TRC has had discussions with Ngati Whatua o Orakei about lessons learned from their proposed developments in Orakei. TRC is including Tāmaki mana whenua and the Ruapotaka Marae in Glen Innes in discussions around opportunities for affordable housing.

The council is still in discussion and negotiation with the Crown and TRC. TRC is preparing a business case for the council and Crown, which is to be completed by 30 May.
2014. There is a meeting of the shareholders (Mayor of Auckland, Minister of Finance and Minister of Housing) on 24 March 2014, with another set for early May 2014. It is expected that more clarity and direction will emerge from these meetings and then Council, Crown and TRC will need to determine allocation of funding for the 2014/15 financial year.

Should further funding be allocated, TRC will continue to operate under the Tāmaki Strategic Framework, which includes projects with specific Maori outcomes.

<table>
<thead>
<tr>
<th>6. Stormwater - incorporate Matauranga Maori</th>
<th>The Stormwater Unit has projects in a number of categories that protect and / or enhance streams, estuaries and marine receiving environments and therefore contribute positively towards the mauri of water in the Auckland region:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regional Fish Passages Project</td>
<td>This region-wide project, including Great Barrier Island, aims to remove obstacles to fish migration in existing culverts and waterways and to otherwise facilitate the natural migration of fish species resulting in increased biodiversity and abundance.</td>
</tr>
<tr>
<td>Planting</td>
<td>This work programme of planting and amenity improvements aims to improve the standard of planting around existing stormwater assets in order to achieve optimal water quality and amenity outcomes:</td>
</tr>
<tr>
<td>Kyle Pond &amp; Walkway, Greenhithe</td>
<td>North Shore Ponds Planting Project</td>
</tr>
<tr>
<td>North Shore Ponds Planting Project</td>
<td>Rodney SW Ponds Planting Project</td>
</tr>
<tr>
<td>Outfalls</td>
<td></td>
</tr>
</tbody>
</table>

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$3,334,322</td>
<td>$1,868,778</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$3,850,000</td>
</tr>
</tbody>
</table>

Update on the six Maori priority project areas
This ongoing work programme aims to resolve severe erosion around existing stormwater outfalls and instigate measures to minimise future erosion. Ongoing erosion releases sediment which ultimately ends up in the various receiving environments apart from the obvious localised risk of damage to property.

121 Kia Ora Road, Birkdale
16 McGlashen Place, Birkdale
65A Kia Ora Road, Birkdale
Verbena Road, Birkdale
Kawakawa Bay
R22 Langstone Place, Chatswood
Porrit Avenue, Chatswood
Maraetai
Takapuna Beach

**Stormwater Treatment Ponds**

This ongoing work programme is a combination of de-silting existing stormwater treatment ponds and the design and construction of new ponds across the region. In both cases the primary aim is to provide sufficient capacity and residence time to ensure that sediments and pollutants settle out or are adsorbed and removed from the water column thus improving the quality of stormwater discharges to the receiving environment.
Update on the six Maori priority project areas

<table>
<thead>
<tr>
<th>Takanini School Road Area 6A &amp; 6B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Onepoto Dam, Northcote</td>
</tr>
<tr>
<td>Wattle Farm, Wattle Downs</td>
</tr>
<tr>
<td>Airport Oaks, Mangere</td>
</tr>
<tr>
<td>Blake Road, Mangere East</td>
</tr>
<tr>
<td>Brylee Reserve, Takanini</td>
</tr>
<tr>
<td>Carol Lee Pond, Albany Heights</td>
</tr>
<tr>
<td>Elliot Street, Papakura</td>
</tr>
<tr>
<td>Portland Road, Remuera</td>
</tr>
<tr>
<td>Apollo, Atlas and Vega Ponds, North Shore</td>
</tr>
<tr>
<td>Omega Pond &amp; Alexander Stream, North Shore</td>
</tr>
<tr>
<td>Rosedale West Pond, Rosedale</td>
</tr>
</tbody>
</table>

**Combined Sewer Separation**

Projects in this category are frequently opportunistic, joint projects with Watercare Services Limited and Auckland Transport and entail reconfiguring existing and building new stormwater and wastewater infrastructure to separate stormwater and wastewater discharges from the existing combined systems. This results in reduced frequency of sewer overflows into stream and marine receiving environments and overall better environmental outcomes.
### Carlton Gore Road, Newmarket

#### Stream Daylighting

The flagship project in this category is the La Rosa Stream Daylighting Project.

Projects in this category entail removing existing stormwater pipes and re-establishing the ‘natural’ stream environment. In the past, streams were often piped inappropriately resulting in adverse environmental effects and an increased risk of flooding. Daylighting the stream allows the natural habitat and ecology to re-establish, provides additional flood capacity and greatly improves amenity outcomes.

The La Rosa project has been completed and the official opening was held on 16 November. The signage installed incorporated a matauranga Maori component and Maori urban design principles.

$100,000 of the funds included in the expenditure for Tamaki Transformation programme form part of the Matauranga Stormwater priority project. A detailed update of the works undertaken has been provided by the stormwater department and included as part of Stream Daylighting.

#### Stream Rehabilitation

Projects in this category entail rehabilitating streams where excessive erosion is occurring or which have otherwise been compromised by intensive urban development. The projects aim to enhance the environmental status of streams, improve amenity values and in some cases improve the hydraulic carrying capacity of the stream in order to accommodate increased discharges from urban development without flooding or...
202 Manukau Road, Mt Eden Stream Stabilisation
Lucas Creek and Hooton Reserve Stream Rehabilitation, North Shore
Te Auaunga (Oakley Creek) Restoration, Mt Roskill