

Appendix C - Financial Performance

Financial Summary

| Account | Year To Date (\$000) | | | Full Year (\$000) | |
|-----------------------------|----------------------|----------------|--------------|-------------------|---------------|
| | Actual | Revised Budget | Variance | Revised Budget | Annual Plan |
| Operating revenue (ABS) | 364 | 391 | (27) | 1,518 | 1,518 |
| Operating revenue (LDI) | 0 | 10 | (10) | 40 | 40 |
| Operating expenditure (ABS) | 4,235 | 4,071 | (164) | 15,460 | 15,460 |
| Operating expenditure (LDI) | 189 | 258 | 69 | 2,173 | 2,094 |
| Operating expenditure (LGS) | 256 | 256 | 0 | 1,024 | 1,024 |
| Net Cost of Service | 4,315 | 4,184 | (131) | 17,099 | 17,020 |
| | | | | | |
| Capital expenditure | 246 | 470 | 224 | 4,352 | 3,615 |

Mangere-Ōtāhuhu Local Board has invested \$0.2m in capital expenditure and \$4m in operating expenditure for the first quarter ended 30 September 2016.

Revenue is slightly below budget as revenue from Mangere Art Centre has yet to be receipted. Expenditure is \$0.1m higher than budget as term grants to Ōtāhuhu community centre and Nga Tapuwae were paid ahead of planned.

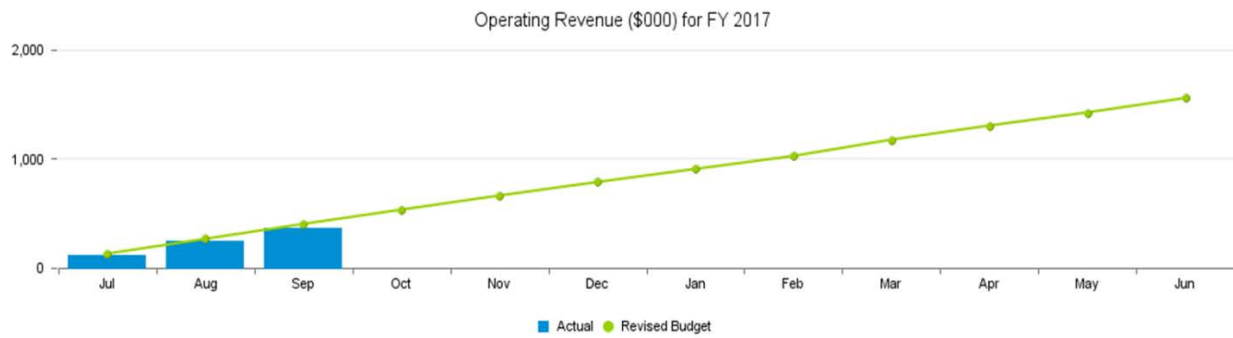
Net Cost of Service is near target.

Capital delivery focus for this quarter was the Town Centre revitalisation project which is on track while projects in local parks are behind schedule due to weather conditions.

A prospective Funding Impact Statement (FIS) is incorporated in your Local board agreement for the year to meet our legislative requirements. To monitor progress throughout the year and subsequently within our Annual report we have included a Funding Impact Statement for the quarter ended 30th September within the financial appendix.

Since adoption of the Annual plan, a review on delivery of capital projects for the year has been made including unspent budget from previous year. The revised budget reflects these changes. Details are in capital expenditure – all projects. The operational expenditure has also been revised and to reflect the LDI opex approved to be carried forward.

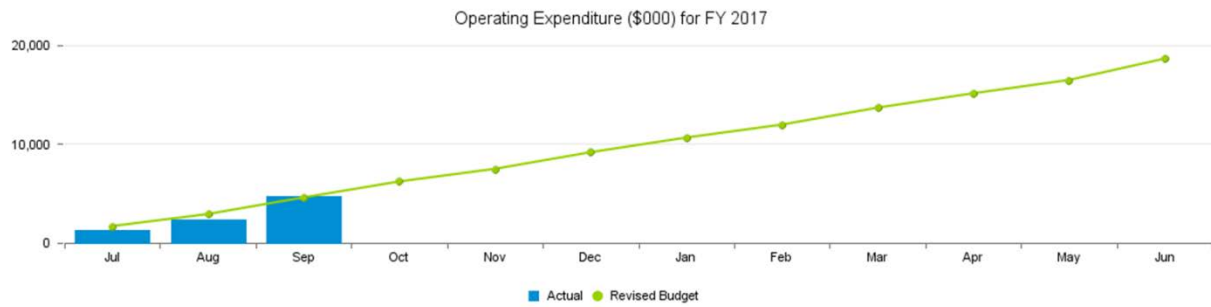
Operating Revenue



| Activity | Year To Date (\$000) | | | Full Year (\$000) | |
|-----------------------------------|----------------------|----------------|-------------|-------------------|--------------|
| | Actual | Revised Budget | Variance | Revised Budget | Annual Plan |
| Local community services | 86 | 91 | (6) | 369 | 369 |
| Local parks, sport and recreation | 279 | 310 | (31) | 1,188 | 1,188 |
| Total Operating Revenue | 364 | 401 | (37) | 1,558 | 1,558 |

Revenue is slightly below budget as revenue from Mangere Art Centre has yet to be received.

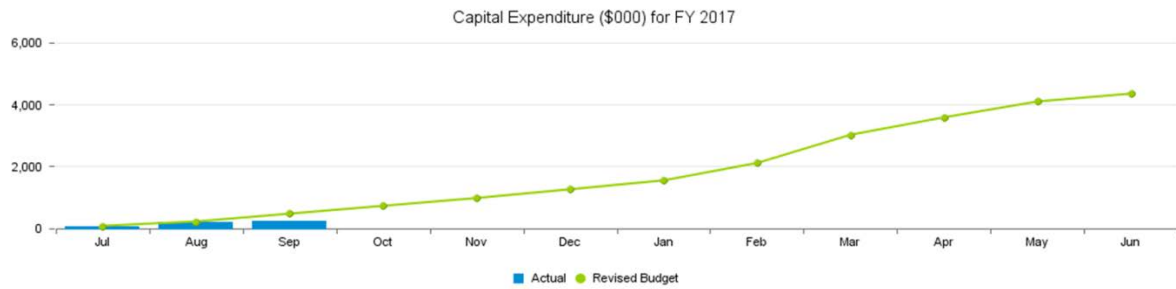
Operating Expenditure



| Activity | Year To Date (\$000) | | | Full Year (\$000) | |
|------------------------------------|----------------------|----------------|-------------|-------------------|---------------|
| | Actual | Revised Budget | Variance | Revised Budget | Annual Plan |
| Local community services | 1,944 | 1,837 | (107) | 7,941 | 7,742 |
| Local environmental management | 10 | 14 | 4 | 188 | 188 |
| Local governance | 256 | 256 | 0 | 1,024 | 1,024 |
| Local parks, sport and recreation | 1,887 | 1,886 | (1) | 7,999 | 7,999 |
| Local planning and development | 583 | 593 | 10 | 1,505 | 1,625 |
| Total Operating Expenditure | 4,680 | 4,585 | (94) | 18,657 | 18,577 |

Expenditure is \$0.1m higher than budget as term grants to Ōtāhuhu community Centre and Nga Tapuwāe are paid ahead of planned.

Capital Expenditure



| Activity | Year To Date (\$000) | | | Full Year (\$000) | |
|-----------------------------------|----------------------|----------------|------------|-------------------|--------------|
| | Actual | Revised Budget | Variance | Revised Budget | Annual Plan |
| Local community services | 57 | 70 | 13 | 370 | 333 |
| Local parks, sport and recreation | 45 | 246 | 201 | 2,224 | 1,575 |
| Local planning and development | 144 | 154 | 10 | 1,758 | 1,707 |
| Total Capital Expenditure | 246 | 470 | 224 | 4,352 | 3,615 |

Capital delivery in this quarter is focus on the Town Centre revitalisation project which is on track while projects in local parks are behind schedule due to weather conditions. Swimming pool development Ōtāhuhu (project) is impacted by a negative charge which is being investigated.

Capital projects -Details

| Project Name | Year To Date (\$000) | | | Full Year (\$000) | |
|--|----------------------|----------------|------------|-------------------|--------------|
| | Actual | Revised Budget | Variance | Revised Budget | Annual Plan |
| ACE - Art facility renewals | 31 | 40 | 9 | 116 | 106 |
| ACE - Leases renewals | 7 | 27 | 20 | 223 | 203 |
| Local library renewals | 17 | 2 | (15) | 23 | 23 |
| ACE - Community house and centre renewals | 0 | 1 | 1 | 9 | 0 |
| Total Local community services | 55 | 70 | 15 | 371 | 332 |
| Parks - Asset renewals | 26 | 95 | 69 | 860 | 675 |
| Swimming Pool Development (Otahuhu) | (57) | 62 | 119 | 413 | 0 |
| Leisure facility building renewals | 51 | 28 | (23) | 252 | 194 |
| Parks - Coastal asset renewals | 0 | 20 | 20 | 201 | 201 |
| Locally driven initiatives (LDI Capex) | 1 | 19 | 18 | 362 | 456 |
| Greenway and walkway development | 9 | 11 | 2 | 88 | 0 |
| Parks - Sports fields renewals | 7 | 8 | 1 | 17 | 17 |
| Sport development | 0 | 3 | 3 | 31 | 31 |
| General park development | 5 | 0 | (5) | 0 | 0 |
| Leisure facility equipment renewals | 2 | 0 | (2) | 0 | |
| Total Local parks, sport and recreation | 44 | 246 | 202 | 2,224 | 1,574 |
| Town Centre Revitalisation | 144 | 154 | 10 | 1,758 | 1,707 |
| Total Local planning and development | 144 | 154 | 10 | 1,758 | 1,707 |
| TOTAL | 246 | 470 | 224 | 4,352 | 3,615 |

LDI Expenditure – All Projects

| Net Cost of Service | Year To Date (\$000) | | | Full Year (\$000) | |
|--|----------------------|----------------|------------|-------------------|--------------|
| | Actual | Revised Budget | Variance | Revised Budget | Annual Plan |
| Local community services | | | | | |
| Accessibility plan for facilities | 0 | 0 | 0 | 24 | 0 |
| ACE LDI Staff allocation | 45 | 45 | 0 | 181 | 181 |
| ANZAC | 0 | 0 | 0 | 25 | 25 |
| Art in public places | 1 | 0 | (1) | 19 | 0 |
| Assess options for multi-use facility in Mangere East | 0 | 0 | 0 | 50 | 0 |
| CAB Service in Otahuhu - Toia | 0 | 0 | 0 | 26 | 26 |
| Capacity building programme | 0 | 13 | 13 | 50 | 50 |
| CCTV and town centre safety initiatives | 8 | 35 | 27 | 262 | 142 |
| Community Arts Programmes | 0 | 25 | 25 | 100 | 100 |
| Community Gardens | 0 | 0 | 0 | 15 | 15 |
| Community Places programme LDI top up | 0 | 2 | 2 | 9 | 9 |
| Community response operating fund | 26 | 12 | (14) | 26 | 40 |
| Community safety | 0 | 10 | 10 | 40 | 40 |
| Community volunteer awards | 0 | 0 | 0 | 15 | 15 |
| Extended Library hours | 0 | 0 | 0 | 75 | 75 |
| Local civic functions | 0 | 2 | 2 | 10 | 10 |
| Local community grants | 55 | 35 | (20) | 210 | 207 |
| Local events fund | 19 | 17 | (2) | 76 | 78 |
| Mangere Arts Centre business plan initiatives delivery | 0 | 18 | 18 | 70 | 70 |
| Signature Arts and cultural event | 0 | 0 | 0 | 60 | 60 |
| Teaching Gardens Otahuhu | 0 | 3 | 3 | 12 | 12 |
| Youth connections across Auckland | 17 | 15 | (2) | 60 | 60 |
| Youth programmes community development | 1 | 2 | 1 | 10 | 10 |
| Total Local community services | 173 | 234 | 62 | 1,424 | 1,225 |
| Local environmental management | | | | | |
| Develop Industry Pollution Programme (continuation) | 0 | 0 | 0 | 25 | 25 |
| Environment initiatives including Manukau Harbour and Tamaki Estuary | 0 | 3 | 3 | 135 | 135 |
| Manukau Harbour forum contribution | 0 | 0 | 0 | 8 | 8 |
| Southern recycling centre options development | 10 | 11 | 1 | 20 | 20 |
| Total Local environmental management | 10 | 14 | 4 | 188 | 188 |
| Local parks, sport and recreation | | | | | |
| Facility Partnership Programme | 0 | 0 | 0 | 150 | 150 |
| Green assets (Mangere-Otahuhu) | 1 | 0 | (1) | 20 | 20 |
| LDI Programme Events in local parks | 5 | 0 | (5) | 50 | 50 |
| LDI Volunteers parks | 1 | 0 | (1) | 30 | 30 |
| Mangrove management and removal | 0 | 0 | 0 | 160 | 160 |
| Total Local parks, sport and recreation | 6 | 0 | (6) | 410 | 410 |
| Local planning and development | | | | | |
| LDI Heritage Survey | 0 | 0 | 0 | 40 | 40 |
| Local economic development planning - BID top up | 0 | 0 | 0 | 0 | 120 |
| Local Economic Development Program | 0 | 0 | 0 | 50 | 50 |
| World Masters Games | 0 | 0 | 0 | 20 | 20 |
| Young Enterprise Scheme | 0 | 0 | 0 | 1 | 1 |
| Total Local planning and development | 0 | 0 | 0 | 111 | 231 |
| TOTAL | 189 | 248 | 60 | 2,133 | 2,054 |

Funding impact statement Managere-Otahuhu
For the 3 months ended 30 September 2016

| \$000 | Notes | Revised | | Annual Plan 2017 | Long Term Plan 2016 |
|---|-------|-----------------|---------------------|---------------------|---------------------------|
| | | Actual 2017 | Budget Sept 2017 | | |
| Sources of operating funding: | | | | | |
| General rates, UAGC, rates penalties | | 18,254 | 18,129 | 18,129 | 18,001 |
| Targeted rates | | 1,469 | 1,506 | 1,506 | 1,467 |
| Subsidies and grants for operating purposes | | 15 | 33 | 71 | 38 |
| Fees and charges | | 331 | 344 | 1,359 | 1,299 |
| Local authorities fuel tax, fines, infringement fees and other receipts | | 19 | 25 | 128 | 262 |
| Total operating funding | | 20,088 | 20,037 | 21,193 | 21,067 |
| Applications of operating funding: | | | | | |
| Payment to staff and suppliers | | 4,362 | 4,310 | 17,385 | 16,576 |
| Finance costs | | 246 | 246 | 1,078 | 1,208 |
| Internal charges and overheads applied | | 715 | 674 | 2,697 | 2,766 |
| Other operating funding applications | | - | - | - | - |
| Total applications of operating funding | | 5,323 | 5,230 | 21,160 | 20,550 |
| Surplus (deficit) of operating funding | | 14,765 | 14,807 | 33 | 517 |
| Sources of capital funding: | | | | | |
| Subsidies and grants for capital expenditure | | - | - | - | - |
| Development and financial contributions | | - | - | - | - |
| Increase (decrease) in debt | | (14,519) | (14,337) | 3,581 | 1,495 |
| Gross proceeds from sale of assets | | - | - | - | - |
| Lump sum contributions | | - | - | - | - |
| Other dedicated capital funding | | - | - | - | - |
| Total sources of capital funding | | (14,519) | (14,337) | 3,581 | 1,495 |
| Applications of capital funding: | | | | | |
| Capital expenditure: | | | | | |
| - to meet additional demand | | (13) | 45 | 31 | 248 |
| - to improve the level of service | | (28) | 31 | - | 422 |
| - to replace existing assets | | 287 | 394 | 3,583 | 1,342 |
| Increase (decrease) in reserves | | - | - | - | - |
| Increase (decrease) in investments | | - | - | - | - |
| Total applications of capital funding | | 246 | 470 | 3,614 | 2,012 |
| Surplus (deficit) of capital funding | | (14,765) | (14,807) | (33) | (517) |
| Funding balance | | - | - | - | - |