



# A snapshot of our current portfolio

We set out to collect and analyse a range of data and information about the council's existing portfolio of facility partnerships. As well as the basic facts and figures, we wanted to understand the rationale behind entering these partnerships, track the ways in which they were being supported, and find evidence for what they were achieving. However, some of the challenges that affect partnership working in general made our stocktake difficult too. The central issue is the fragmented view of facility partnerships and partners across the many teams and units that interact with them. A secondary issue is our council's transactional focus on inputs and outputs, rather than a strategic focus on purpose and outcomes.

## The information presented here provides a snapshot of:

- key facts about the portfolio
- the central data challenges
- opportunities for improving the information we hold about facility partnerships

## Challenges encountered in trying to collect data

Teams categorise partnerships differently, and don't collect the same types of information about them.

There are multiple legacy systems still being used across council to store and analyse financial and other data about partnerships.

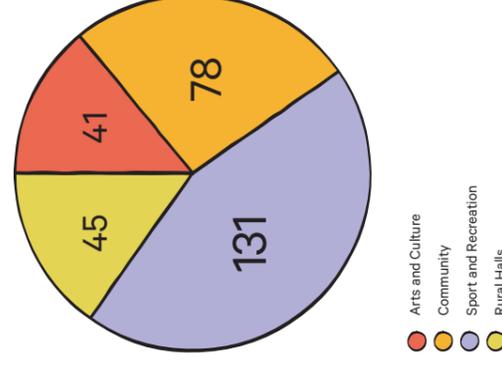
Different business areas use different coding and methods for identifying partners, facilities and payments, making matching data across systems difficult.

Information about partnerships is not always captured or stored in a way that is readily accessible. There is no central repository of information about partnerships.

There is limited 'institutional memory' around the detail of some partnerships, particularly older partnerships, or more informal arrangements that have not been well-documented.

# 295

## Facility Partnerships (250 excluding Rural Halls)



## Capital grants

Capital grants have ranged from **\$70 to \$4,880,000**. Of the 156 facilities that were identified as receiving capital grants:

**41** were for new builds totalling \$53,029,629

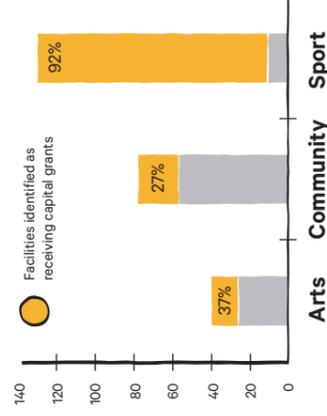
**45** were for expansion/significant enhancement projects for existing facilities totalling \$12,564,715

**60** were for renewals totalling \$4,767,326

**23** were for feasibility studies totalling \$756,345

**5** were for maintenance totalling \$265,996

## Capital grants by sector



## Capital grants snapshot FY15/16

# 15

facilities identified as receiving capital grants in FY15/16, totalling **\$5,121,317**

At the time of printing, these figures excluded a grant of \$5m towards the new Auckland Theatre building. The corrected FY15/16 total is **16 grants, worth a combined \$10,121,317.**

## Operational grants

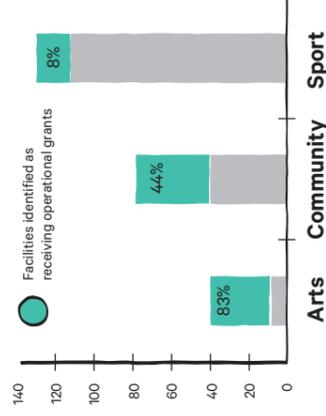
Operational grants have ranged from **\$682 to \$1,000,000**. Of the 102 facilities that were identified as receiving operational grants in FY15/16:

**79** were rolling grants totalling **\$7,926,750**

**23** were one-off grants totalling **\$2,084,194**

Rolling grants may have one year or multi-year reviews. Operational grants may come from LDI budgets, departmental budgets or both.

## Operational grants by sector



## Operational grants snapshot FY15/16

# 102

facilities identified as receiving operational grants in FY15/16, totalling **\$10,010,944**

## 133+ partnership facilities hold a lease

Most are 'peppercorn' leases

**76** Ground Leases

**22** Licence to Occupy

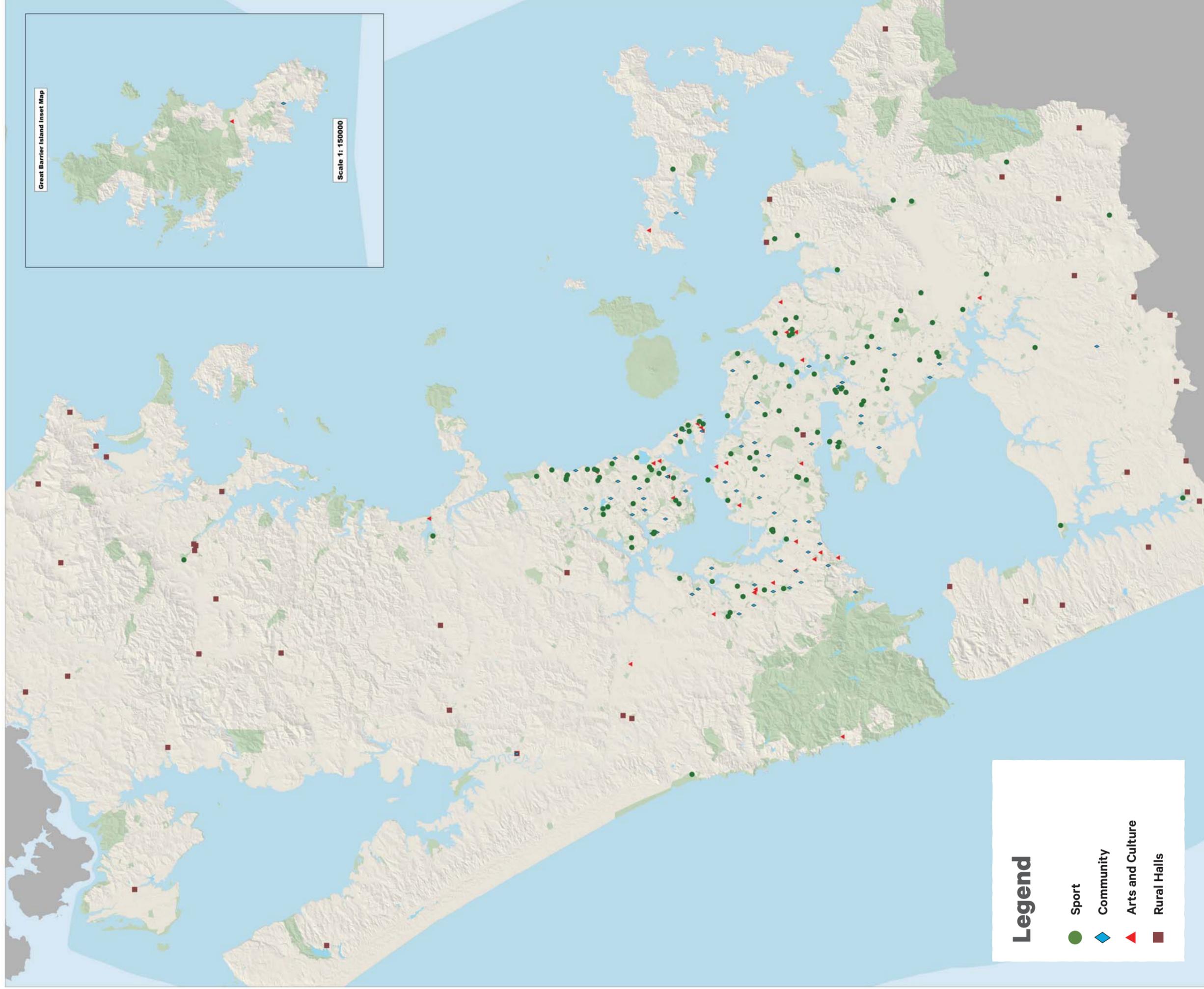
**49** Land and building leases

**9** Unique arrangements

Data about these partnerships was sought from:

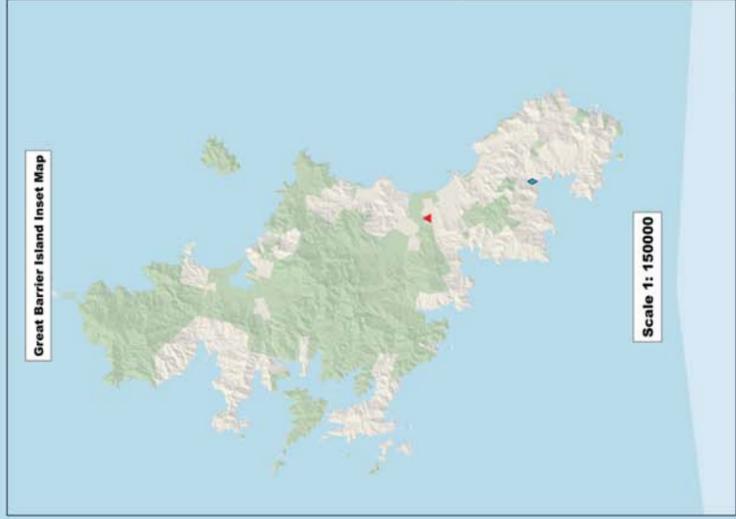
- Arts & Culture, Arts, Community and Events
- Community Places, Community and Events
- Sport & Recreation, Recreation & Recreation
- Community and Social Policy
- Community Leases, Community Facilities
- Asset Analytics & Support, Community Facilities
- Geospatial Information & Communications Technology
- Archives, Archives, Treasury & Transaction Services

There are some caveats to this data - if you'd like to know more, please speak with one of our team.



**Legend**

- Sport
- ◆ Community
- ▲ Arts and Culture
- Rural Halls



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**Community facility partnerships**

0 3,100 6,200 9,300  
 Meters  
 Scale @ A0  
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