

**Cover page**

# Te Rohe ā-Poari o Franklin

## Franklin Local Board area



*Placeholder for local area description*

## Mihi

Tēnā kia hoea e au taku waka mā ngā tai mihi o ata

e uru ake ai au mā te awa o Tāmaki

ki te ūnga o Tainui waka i Ōtāhuhu.

I reira ka toia aku mihi ki te uru ki te Pūkaki-Tapu-a-Poutūkeka,

i reira ko te Pā i Māngere.

E hoe aku mihi mā te Mānukanuka a Hoturoa

ki te kūrae o te Kūiti o Āwhitu.

I kona ka rere taku haere mā te ākau ki te puaha o Waikato,

te awa tukukiri o ngā tūpuna, Waikato Taniwharau, he piko he taniwha.

Ka hīkoi anō aku mihi mā te taha whakararo

mā Maioro ki Waiuku ki Mātukureira

kei kona ko ngā Pā o Tahuna me Reretewhioi.

Ka aro whakarunga au kia tau atu ki Pukekohe.

Ka tahuri te haere a taku reo ki te ao o te tonga e whāriki atu rā mā runga i ngā hiwi,

kia taka atu au ki Te Paina, ki te Pou o Mangatāwhiri.

Mātika tonu aku mihi ki a koe Kaiaua

te whākana atu rā ō whatu mā Tikapa Moana ki te maunga tapu o Moehau.

Ka kauhoetia e aku kōrero te moana ki Maraetai

kia hoki ake au ki uta ki Ōhuiarangi, heteri mō Pakuranga.

I reira ka hoki whakaroto ake anō au i te awa o Tāmaki

ma te taha whakarunga ki te Puke o Taramainuku, kei kona ko Ōtara.

Katahi au ka toro atu ki te Manurewa a Tamapohore,

kia whakatau aku mihi mutunga ki runga o Pukekiwiriki

kei raro ko Papakura ki kona au ka whakatau.

Let this vessel that carries my greetings

travel by way of the Tāmaki River

to the landing place of Tainui canoe at Ōtāhuhu.

There, let my salutations be borne across the isthmus to the Pūkaki lagoon

and the community of Māngere.

Paddling the Manukau Harbour

we follow the Āwhitu Peninsula to the headland.

From there we fly down coast to the Waikato river mouth,  
sacred waters of our forebears.

Coming ashore on the Northern side  
at Maioro we head inland to Waiuku and Mātukureira,  
there too is the Pā at Tāhuna and Reretewhioi.

Heading southward I come to Pukekohe.

My words turn to follow the ancient ridgelines along the Southern boundary,  
dropping down into Mercer and Te Pou o Mangatāwhiri.

My greetings reach you at Kaiaua  
who gaze across Tikapa Moana to the sacred mountain, Moehau.

Taking to the sea, my remarks travel to Maraetai  
and then to Ōhuiarangi, sentinel to Pakuranga.

There we follow again the Tāmaki River  
to Te Puke o Taramainuku, Ōtara resides there.

From here I reach for Manurewa  
until my greetings come to rest on Pukekiwiriki  
below lies Papakura and there I rest.

# Ngā upoko kōrero

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# He kōrero mai i te Heamana

## From the Chair

It's our privilege to present the draft Franklin Local Board Plan 2017-2020. This plan sets out the outcomes, objectives and key initiatives we think we should focus on in the next three years. Let us know what you think. Have we got it right?

We face a huge challenge from the amount of growth coming our way. Our population is predicted to double to 106,800 residents by 2033. Special Housing Areas are underway in Paerata (Wesley College land), Drury (Bremner Road), Clarks Beach and Glenbrook Beach. Land has been set aside south of Drury for industrial development. Beachlands has many new residents. Smaller settlements are also experiencing population increases and more through traffic, with further land development on the way.

Our parks, beaches, sports grounds and roads face ever increasing demand. Services like water, wastewater, health and education need to be in place to support expanding and new communities.

We need to be proactive to cope with this growth.

We have listened to your concerns and ideas and are working hard to develop solutions. We want to do more with what we've got to meet your needs – fully use our sports parks, make community facilities accessible to all, and have well-connected open spaces. We will then plan for new facilities to support growth.

We will advocate for better transport connections to ease the congestion that will also increase with growth. Although improvements have been made to public transport, including a new bus network for Pukekohe/Waiuku and works around Pukekohe Railway Station, there is still much to be done across Franklin. Our focus will be on enabling people to get around easily and safely.

We acknowledge the challenges of maintaining services while keeping rates rises at acceptable levels. To help with these efforts, we will collaborate with our communities on projects that shape and develop local areas, enabling community-led action to flourish. We know there is already great work being done by volunteers and we will build on this to involve more people. We want to work with you to meet the challenges coming our way and get the best outcome for everyone.

We look forward to your feedback.



Angela Fulljames

Chairperson, Franklin Local Board

## He kōrero mō ngā poari ā-rohe

About local boards Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

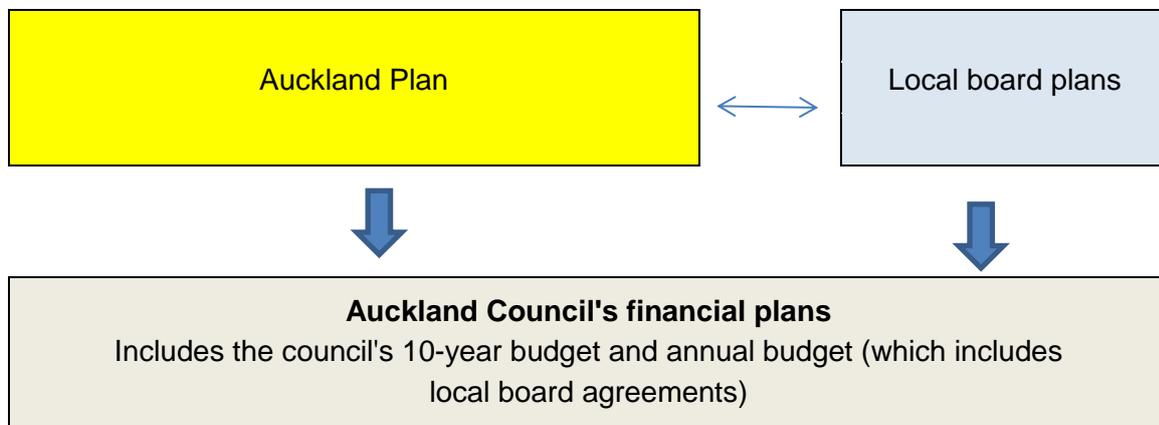
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

### About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

## Te whakawhanake i tā mātou mahere

### Developing our plan

Our plan is comprised of aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

We have identified these by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

You have told us your views on issues such as transport, local parks, heritage and waterways as part of the development of other plans. We have had conversations with you at local events such as the local A&P shows and the community open day at Beachlands.

Board members hold regular community clinics in Clevedon and Waiuku where we discuss things that are important to you.

We have also considered the outcomes in the Auckland Plan which provides a framework for how Auckland will grow and develop over the next 30 years.

A better transport system is top of the list for many local people. We are optimistic that improvements will be made through a joint initiative by Auckland Transport, Auckland Council and the New Zealand Transport Agency called 'Supporting Growth – Delivering Transport Networks'. This is a partnership to identify transport networks required to connect future growth areas, including those in Franklin, over 30 years.

Locally, we have considered recommendations from the Franklin Sport and Active Recreation Facilities Plan. This assists us to make decisions on investing in future sport and recreation facilities – what should be done and what should not be done. Our Franklin Local Economic Development Action Plan guides us to achieve a thriving local economy which is one of our key outcomes.

## **Te whakatutuki i tā mātou mahere**

### **Carrying out our plan**

#### **Resourcing**

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

All of the proposed key initiatives in our plan can be implemented within existing resources, or there is provision for them in future years of the 2015-2025 10-year budget. By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges, and Auckland Transport local board budget
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- our time and energy to represent your views on matters of local importance.

Some of our proposed key initiatives involve investigations or developing plans. It is important to note that this doesn't mean funding for physical works is a foregone conclusion. Following investigations or plan development, we will consider our next steps which could include seeking funding we don't currently have or deciding not to progress further.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker, ensuring they are aware of your views and our support for them.

### **Empowering communities**

We seek to empower our communities. This means listening to what you want to achieve, directing council resources towards your aspirations and gaining input from diverse communities into the things which matter.

We will prioritise activities led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

### **Working with Māori**

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

As part of this commitment, we will strengthen our rangatira ki te rangatira or chief to chief relationships to better understand and respond to local Māori aspirations. Our plan objectives support kaitiakitanga, the guardianship of our environment and special places.

# **Te Whakaotinga 1: He taiao tōtika te tiakina**

## **Outcome 1: A well-cared for natural environment**

**Enhance, protect and maintain our diverse natural environment and make sure it's able to be enjoyed.**

Franklin has just under 20,000 ha of parkland, ranging from small local urban parks to large regional parks on the coast. This includes the coastlines and beaches of the Manukau Harbour in the west and the Hauraki Gulf to the east, with numerous waterways in-between.

You have told us you want to connect outdoor areas with tracks for walking, cycling and where appropriate, horse riding. We will complete the trails plan for the Beachlands/Maraetai area and develop similar plans for Waiuku and Pukekohe.

Over the next three years, we will focus on improving the water quality of our waterways and harbours. We will work with local communities, including volunteer groups, to help make our waterways and coastlines clean and full of life so they can be enjoyed by all.

Pest plants and animals are a problem, particularly in rural areas, and can reduce agriculture and farming output. We will support good pest management practices through education and help local groups with initiatives that reduce pests.

We can also protect our environment by reducing the amount of waste going to landfill. We will support activities that repurpose or recycle and provide information on how best to dispose of waste, particularly hazardous waste.

### **Opportunities**

- The large size of our area offers diverse and scenic outdoor spaces that can be enjoyed by all.
- There is scope to plan more trails across Franklin, building on the work done in the Beachlands/Maraetai area.
- Build on the strong base of volunteers in our area and provide opportunities for them to be involved in more environmental initiatives.

### **Challenges**

- Our large area of parkland, including reserves with coastal structures, needs a lot of resource for maintenance.
- Large numbers of people moving into the area, combined with increasing numbers of visitors, puts pressure on open spaces, requiring extra work to keep them in good condition.

**Outcome 1: A well-cared for natural environment**

<b>Objective</b>	<b>Initiatives</b>
Improve connectivity between outdoor areas and help increase use	Implement local paths plans to make open space connected, accessible and well used.
	Encourage environmental initiatives that improve outdoor areas.
Reduce weeds and animal pests in our natural environment	Raise awareness of good pest management practices and support groups and individuals to control weed and animal pests.
Improve water quality in waterways, along the coastline and on beaches	Support projects that improve water quality and clean up the coastline and beaches.
Reduce waste to landfill	Champion a zero waste management facility in Pukekohe and Beachlands.

# **Te Whakaotinga 2: He ōhanga ā-rohe whaihua**

## **Outcome 2: A thriving local economy**

**Franklin has a strong economy and attracts people to live, work locally and visit its attractions.**

From 2005 to 2015, our local economy grew at an average rate of 2.2 percent, keeping pace with the Auckland region rate of 2.3 per cent. In the same period, we had a higher growth in the number of jobs on offer in Franklin. These increased on average by 2.1 per cent compared to the Auckland average of 1.5 per cent.

A strong local economy is important because it provides a better quality of life for residents and more jobs. Many of you told us you want to work locally to avoid a long journey to work, but ultra-fast broadband is needed in rural areas to support home-based businesses and small commercial operations. We agree and will continue to advocate for ultra-fast broadband across Franklin. We will also encourage major employers to locate in our area, providing local jobs.

Many young people leave Franklin for tertiary education as there is limited local availability. Education and training to gain employment are important for our young people so they can be confident, successful and contribute to a thriving economy. We will continue to work on pathways from school to work for young people. Building on our strengths in rural industries such as agriculture, horticulture and equine offers the opportunity to establish Franklin as a rural centre of excellence. Establishing rural research programmes, developing a rural services hub and complementary activities for equine and motorsport industries will increase the opportunities for local young people to work locally.

Franklin offers many attractions for visitors including rural landscapes, beaches, local museums, farmers' markets and iconic events such as motor racing and A&P shows. You said we should further explore our tourism potential, and we will continue to work with key partners such as the Franklin Tourism Group and Auckland Tourism, Events and Economic Development (ATEED) to link and promote these attractions.

### **Opportunities**

- Build on Franklin as a destination by targeting visitors to Auckland and increasing local accommodation.
- The Franklin Local Economic Development Action Plan provides a blueprint for growing our local economy.
- We can collaborate with organisations and neighbouring towns to leverage and cross-promote events.

### **Challenges**

- Congestion on roads may deter people from visiting Franklin.
- Congestion leads to unproductive commuting time for people working outside Franklin.
- Providing enough business land to support new businesses and local jobs.

## Outcome 2: A thriving local economy

Objective	Initiatives
More local jobs are available	Encourage major employers to locate in Franklin and provide local jobs.
Better connectivity in rural areas for mobile phones and broadband	Advocate to central government for better phone and broadband connectivity across Franklin.
Young people have clear pathways from school to work	Enable local schools to be involved in regional youth events.
Franklin is a rural centre of excellence	Encourage rural innovation hubs to be established in Franklin.
Increase tourist numbers and visitor spend in Franklin	Support the promotion and linking of local attractions, events and heritage.

# **Te Whakaotinga 3: He whakapiknga pūnaha kawenga tāngata**

## **Outcome 3: An improved transport system**

### **Continue to work towards better public transport and safer roads in Franklin.**

Improving transport is a major focus for us over the three years of this plan. You have told us many times that better transport is top of your list as a key outcome for Franklin. You have stressed the need for electrification of trains between Papakura and Pukekohe to decrease travel time and avoid changing trains. We have listened and will continue working with Auckland Transport, KiwiRail, New Zealand Transport Agency (NZTA) and other stakeholders to represent your views.

We will continue to build on improvements already made, including the introduction of a new bus network for Pukekohe and Waiuku and the ongoing development of an integrated bus and train station at Pukekohe. We will also work with Auckland Transport on improvements to the bus service in the Beachlands/Maraetai and Whitford areas.

We agree with you that more ferry services are needed between Pine Harbour and the Auckland Central Business District, along with upgrades to passenger facilities. We will work towards these outcomes by advocating to Auckland Transport and the ferry service provider.

Local roads are being used by more people as Franklin and north Waikato grow, and safety continues to be a key concern. We are encouraged by the work on State Highway 1 to improve traffic flow and Auckland Transport's ongoing programme of road safety projects.

We want our roads to be fit-for-purpose for all types of users, including quarry trucks, horticultural operations moving freight, commuters and local people moving around our area. We will advocate to Auckland Transport and NZTA to keep these needs top of mind.

### **Opportunities**

- Changing the behaviour of road users to encourage them to work locally or use public transport and carpool when possible.
- Improvements to public transport offering more travel options and increasing its appeal.

### **Challenges**

- Increased growth brings more congestion onto the roads, particularly at peak times.
- Transport infrastructure is expensive and funding is limited.

### **Outcome 3: An improved transport system**

<b>Objective</b>	<b>Initiatives</b>
More attractive, accessible and affordable public transport options	Continue to advocate to Auckland Transport for improvements to public transport services and infrastructure.
Roads are well-planned and safe	Advocate to Auckland Transport and NZTA for roads that are fit for all types of users, safe and reflect the rural environment.
	Work with Auckland Transport to continue improving road safety throughout Franklin, including the Self Explaining Rural Roads project.
Accessibility and safety is improved in urban centres	Work with Auckland Transport to improve pedestrian safety and accessibility in urban centres.

# **Te Whakaotinga 4: He tōtika te āta whakatupu**

## **Outcome 4: Growth is dealt with effectively**

**Make full use of existing outdoor space and community facilities before developing new.**

Franklin is one of the fastest growing areas of Auckland. Between the 2006 and 2013 census, growth was 12 per cent compared to eight per cent regionally.

To meet the needs of our growing communities, we need to make the best use of our existing outdoor areas, sports centres, swimming pools and local halls before building new facilities. We will continue partnering with organisations like schools, churches and government departments on the best outcomes to meet community needs. This may include sharing existing halls and sports facilities.

Where new facilities are already planned, such as the Waiuku Sports Park, we will continue to work closely with all parties involved. We will also explore implementing a local targeted rate where communities have told us they want to fund things themselves.

Where growth is underway, you have told us that you want to be involved in shaping the look and feel of your area. With this in mind, we will advocate for growth areas to have action-focused plans, making sure that community input is an important part of the process.

With growth comes increasing demand for services such as drinking water, wastewater, transport systems and central government services like healthcare and education. Whilst we cannot put this in place ourselves, we can work with other key agencies such as Watercare, Auckland Transport, the Ministry of Education and the local district health board. If we all work together taking into account what you want, we can achieve great outcomes.

### **Opportunities**

- Partnering with other local boards and government agencies to make the best use of facilities.
- Existing strategies and plans, including the Pukekohe Area Plan, provide a foundation to deal with growth.
- Plan for growth early in the process to get good outcomes for the community.

### **Challenges**

- Growth is already running above previous high projections, making it difficult for infrastructure to keep pace with high growth levels and to retrospectively plan for growth in some areas.
- There is a limited amount of funding to support growth so needs must be prioritised and met over time.

**Outcome 4: Growth is dealt with effectively**

<b>Objective</b>	<b>Initiatives</b>
Well-planned growth areas in Franklin	Advocate to the governing body and work with the community to ensure areas experiencing growth have appropriate, action-focused plans.
Local and central government services are in place to support growth	Work with key agencies, such as Watercare, Auckland Transport and central government to ensure services such as water, wastewater and roading are in place for growth areas.
Outdoor space and community facilities that support growth	Ensure we are making the best possible use of existing outdoor space and community facilities.
	Plan the development of new facilities to support growth, where needed.
	Investigate a local targeted rate for improvements or additional facilities if requested by communities.

## **Te Whakaotinga 5: Te hua he whaimana me te tūhono o ngā hapori ki tō rātou rohe**

### **Outcome 5: Communities feel ownership and connection to their area**

**Support community participation in helping to shape people's quality of life, creativity, health and well-being.**

We want our communities to be actively involved in shaping and developing their areas and planning to make them better and safer. We have community organisations and volunteers already doing great work, and we will build on this to support more community involvement.

We have significantly fewer people aged 15-35 and more in their 60s and 70s living in Franklin compared to the rest of Auckland. Twenty-three per cent of our residents identify with Maori, Asian, Pacific or other ethnic groups. Our challenge is to ensure this diversity is considered in the delivery of our services and activities.

To help meet your needs, we will support events that celebrate the identity of Franklin and bring the whole community together. We will also focus on making our halls and parks accessible and usable for all ages and abilities.

You have told us how important it is to have a vibrant local art scene. We have listened and provided an arts broker to support a programme of community arts activities across Franklin. We will continue this support and look for new ways to work with you on arts initiatives.

#### **Opportunities**

- Our communities can do more for themselves.
- We have a strong volunteer base and can strengthen their contribution by bringing them together and supporting them.
- There is capacity for more partnership developments with community groups and businesses.

#### **Challenges**

- Some of our processes can be onerous and off-putting for community groups wanting to carry out projects.
- Getting new people involved in community groups so they continue to operate into the future.
- Our numerous small communities have different approaches and needs, challenging us to ensure we clearly understand them and get things right.

**Outcome 5: Communities feel ownership and connection**

<b>Objective</b>	<b>Initiatives</b>
Community-led action is enabled	Support local place-making activities to create quality places for people to live, work, play and learn in.
	Encourage initiatives that reflect the diversity of our communities.
Community well-being is included in local initiatives	Continue to improve our community facilities to make them fit-for-purpose, safe and accessible for all ages and abilities.
	Work with communities, businesses, the police and voluntary groups to develop community responses to safety across Franklin.
Local events and the arts are well supported	Continue support for local events and community art programmes that celebrate Franklin's identity.

# He kōrero take pūtea

## Financial information

This purpose of this section is to provide a financial overview of the Howick Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources (such as local targeted rates and fees and charges).

The governing body will be adopting council's 2018 – 2028 10 year budget in June 2018. It is important to note that this could change the funding for local boards, including projects that are currently provided for in the 2015-2025 10 year budget.

## Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Howick Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches</p> <p>Provide sports fields that are fit for purpose and cater for community needs</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often</p>
<p>Local community services</p> <p>This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries &amp; Information (Libraries) and Community Development, Arts and Culture services.</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities</p>

Local activities	Levels of service statements
	Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	Develop local business precincts and town centres as great places to do business
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.

## Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

<b>Annual Plan Financials</b>	<b>2015/16 (\$000s)</b>	<b>2016/17 (\$000s)</b>	<b>2017/18 (\$000s)</b>
<b>Operating revenue</b>			
Local community services	280	364	367
Local parks, sport and recreation			
Local planning and development			
Local environment services			
<b>Total operating revenue</b>	<b>280</b>	<b>364</b>	<b>367</b>
<b>Operating expenditure</b>			
Local community services	3,571	3,936	4,088
Local governance	1,161	1,154	1,198
Local parks, sport and recreation	7,139	7,005	7,510
Local planning and development	704	676	776
Local environment services	148	72	77
<b>Total operating expenditure</b>	<b>12,723</b>	<b>12,844</b>	<b>13,648</b>
<b>Net operating expenditure</b>	<b>12,443</b>	<b>12,479</b>	<b>13,281</b>
<b>Capital expenditure</b>			
Local community services	359	118	381
Local governance			
Local parks, sport and recreation	6,057	5,206	9,139
Local planning and development		2,511	
Local environment services			
<b>Total capital expenditure</b>	<b>6,416</b>	<b>7,835</b>	<b>9,520</b>

## Funding Impact Statement

Financial year ending 30 June	2016/17 (\$000s)
<b>Sources of operating funding</b>	
General rates, UAGCs, rates penalties	13,841
Targeted rates	512
Subsidies and grants for operating purposes	7
Fees and charges	252
Local authorities fuel tax, fines, infringement fees and other receipts	105
<b>Total operating funding</b>	<b>14,717</b>
<b>Applications of operating funding</b>	
Payment to staff and suppliers	11,626
Finance costs	1,182
Internal charges and overheads applied	1,902
Other operating funding applications	-
<b>Total applications of operating funding</b>	<b>14,710</b>
<b>Surplus (deficit) of operating funding</b>	<b>7</b>
<b>Sources of capital funding</b>	
Subsidies and grants for capital expenditure	-
Development and financial contributions*	-
Increase (decrease) in debt	7,828
Gross proceeds from sale of assets	-
Lump sum contributions	-
Other dedicated capital funding	-
<b>Total sources of capital funding</b>	<b>7,828</b>

<b>Application of capital funding</b>	
Capital expenditure	
- to meet additional demand	1,536
- to improve the level of service	2,512
- to replace existing assets	3,787
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
<b>Total applications of capital funding</b>	<b>7,835</b>
<b>Surplus (deficit) of capital funding</b>	<b>(7)</b>
<b>Funding balance</b>	<b>0</b>

# Ngā Mema o tō Poari ā-Rohe o Franklin

## Your Franklin Local Board members

Photo	Members details
	<p><b>Angela Fulljames - Chairperson</b> Phone: 021 923 278 <a href="mailto:angela.fulljames@aucklandcouncil.govt.nz">angela.fulljames@aucklandcouncil.govt.nz</a></p>
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