

**Cover page**



Aotea Great Barrier Island is a remote and beautiful island with a diverse, resilient and independent community characterised by heart and grit. It is made up of Ngāti Rehua Ngatiwai ki Aotea people, Māori, pioneer families, hippy settlers, new residents, summer bach owners and descendants of all these groups. We have 939 permanent residents plus part-time residents with second homes.

We have no reticulated water, power or public transport, running our own power, water, septic and drainage systems. We value and protect our way of life. We face unique challenges and are proud of our can do attitude and innovative approach to living on our island paradise.

Our median age is 54 years; 70 per cent of us own our houses and 44 per cent of us live alone. We are bicultural with 90 per cent identifying as European and 18 per cent as Māori. The median full time household income is \$31,100 per annum, considerably lower than the regional median of \$76,500, and lowest across all Auckland's local boards.

We have three primary schools with children of secondary school age moving to the city for boarding school or enrolling in Te Kura (correspondence school). Our top industries are accommodation, food and construction.

The island sits near the edge of the Hauraki Gulf with its east coast facing out to the Pacific and its west coast facing inwards. Ngāti Rehua Ngatiwai ki Aotea are tangata whenua of Aotea, Hauturu (Little Barrier Island), the Pokohinu Islands (Mokohinau Islands), and other outlying islands and rocky outcrops.

The landscape is mountainous with an abundance of flora and fauna and spectacular coastlines. The Department of Conservation (DoC) has established an Aotea Conservation Park covering nearly 60 per cent of the island and there are other sanctuaries including Glenfern, Windy Hill and Motu Kaikoura.

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*Statement of proposal for the 2017 Aotea Great Barrier Local Board Plan*

# He kōrero mai i te Heamana

## From the Chair

Welcome to our draft Aotea Great Barrier Local Board Plan.

In the past, we asked you what you would like to see in the plan before presenting a draft. This time, we created our draft using comments you have provided over the years, and we now want your feedback.

Our plan has four outcome areas focused on future-proofing, sustainability and resilience. We aspire for our island to be economically and environmentally self-sufficient as much as possible.

The outcomes, objectives and initiatives outlined in this plan are not ranked in any order of priority; we consider everything to be of equal importance. The four outcome areas are linked and interwoven. For example for our people to thrive, our environment, economy and infrastructure must be right. And for our environment to be protected and enhanced, our people must want to value it and it must have economic benefits and be managed sustainably.

We will continue supporting the aspirations of our community, Ngāti Rehua Ngatiwai ki Aotea and our community groups, maintain our infrastructure and care for our ecology.

This term we have some new initiatives, including Aotea Learning Hub, Dark Sky Sanctuary, an emergency water supply, visitor strategy, and encouraging a buy local campaign.

We will be pursuing ideas and actions from the recently completed Ecology Vision, the abattoir and affordable housing feasibility studies, along with the Sea Change-Tai Timu Tai Pari Marine Spatial plan.

We are looking forward to Ngāti Rehua Ngatiwai ki Aotea completing their Treaty Settlement and the opportunities this will bring. The Auckland Plan refresh is due in 2018 which gives us a chance to understand what has changed since it was adopted in 2012. Completion and full staffing of the new DoC office will strengthen our relationships and support development of cross agency projects.

We look forward to hearing your thoughts and working together to create a plan for our island.



Izzy Fordham

Chairperson, Great Barrier Local Board

# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

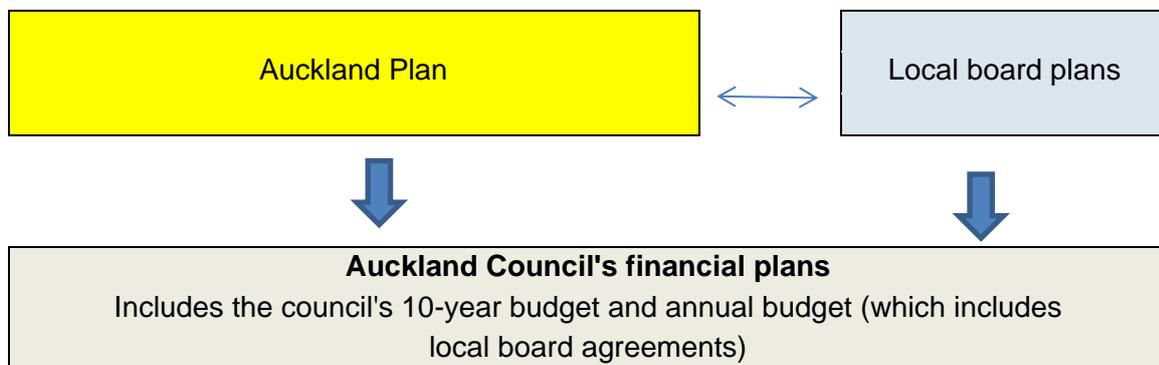
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

## About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

# Te whakawhanake i tā mātou mahere

## Developing our plan

Our plan is comprised of aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

We have identified these by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

This draft has been based on our extensive collective knowledge of Aotea Great Barrier Island, your feedback and thoughts provided since the last plan was written three years ago, official consultations, local board public forum attendances, and direct conversations with us.

We also considered strategies and aspirations for our island contained in the following key plans and policies:

- Ngāti Rehua Ngatiwai ki Aotea: Hapu Management Plan and Strategic Plan 2013-2018
- Auckland Council: Auckland Plan, Waste Management and Minimisation Plan 2012, Regional Pest Management Strategy 2007-2012, Low Carbon Auckland 2014, Auckland Growing Greener 2016
- Sea Change-Tai Timu Tai Pari 2016
- Great Barrier Island community's Ecology Vision 2016
- A Micro-Abattoir on Great Barrier Island feasibility study 2015
- Affordable Housing feasibility study 2015.

While drafting our plan, certain recurrent themes emerged. We have developed them into guiding principles that will apply across all our initiatives, as we believe they are the key to making a real difference for our community:

- Infrastructure that fits with our environment and is future-proofed e.g. alternative energy sources, zero waste solutions and low carbon systems.
- Island economic sustainability i.e. projects/businesses becoming self-funded over time and growth of local employment opportunities.
- Support for mana whenua aspirations.

# **Te whakatutuki i tā mātou mahere**

## **Carrying out our plan**

### **Resourcing**

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

We believe we can carry out all our proposed key initiatives within our existing resources, or there is provision for them in future years of the 2015-2025 10-year budget. By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges, and Auckland Transport local board budget
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- our time and energy to represent your views on matters of local importance.

Some of our proposed key initiatives involve investigations or developing plans. It is important to note that this doesn't mean funding for physical works is a foregone conclusion. Following investigations or plan development, we will consider our next steps which could include seeking funding we don't currently have or deciding not to progress further.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker, ensuring they are aware of your views and our support for them.

### **Empowering communities**

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

### **Working with Māori**

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

We are committed to building a strong relationship with Ngāti Rehua Ngatiwai ki Aotea which will outline how we work together to improve the lives of all on the island.

We have allocated funding to support resourcing for Ngāti Rehua Ngatiwai ki Aotea to engage in mutual issues such as waste recovery and marine protection. We will take an inclusive approach to supporting the aspirations of tangata whenua because we believe that what is good for tangata whenua is generally good for our whole community.

We have considered the Ngāti Rehua Ngatiwai ki Aotea Trust Board's Hapu Management Plan and Strategic Plan 2013-2018 in the development of this draft plan and seek to develop common outcomes for Aotea Great Barrier Island.

With its Treaty Settlement in the process of being confirmed, we look forward to working with Ngāti Rehua Ngatiwai ki Aotea to support its aspirations for a healthy, well and thriving community.

# **Whakaotinga: Ka piki te ora ka hua te pai ki tō tātou iwi**

## **Outcome: Our people thrive and life is good**

**He aha te mea nui o te motu Aotea. He moana, he whenua, he tangata.**

**What is the essence of Aotea Great Barrier Island? It is the sea, it is the land, and it is the people.**

This is how we see our future.

Our community groups are strong and independent. Our health services are locally-led and meet our unique needs. Our elderly can stay here comfortably and our youth can return after finishing their education. All our people live well and thrive. Our natural and cultural heritage is restored and protected. Our community groups achieve their aspirations and our public open spaces are beautiful, functional and designed by locals. There are cemeteries in the north, centre and south of the island. Our children get a good education and there are learning opportunities for all ages.

### **Opportunities:**

- Our successful capital grant fund has assisted community groups to own, maintain and enhance their facilities without the need for council facilities to be developed.
- Our financial support to kick-start the Aotea Learning Hub, in collaboration with Te Aho o Te Kura Pounamu and the Interim Aotea Learning Hub Steering group, will give our secondary students the education they need for the future.
- We are currently completing a heritage survey and the findings will provide a great basis for developing a heritage plan.
- We are working on an Aotea Great Barrier Island Life-Long Learning strategy to help strengthen on-island education opportunities for our pre-schoolers, correspondence students and adults.
- The governing body has delegated authority to us to manage and plan for new cemeteries, allowing us to find a potential site at Claris. We will continue seeking a northern site.

### **Challenges:**

- Our small population and remoteness has hampered the provision of the nationally available early childhood education entitlement.
- Keeping our new learning hub going and supported will require significant commitment from the community and agencies alike.
- We feel well supported by our health and family support trusts but it's always a struggle to fund the services our community needs. We need to look at all options to make sure our people get the care they need.

<b>Outcome: Our people thrive and life is good</b>	
<b>Objective</b>	<b>Key initiatives</b>
We support our community groups to do their good work.	Continue to provide grants to our health, welfare, arts and tourism trusts - provided they can demonstrate this funding is used effectively.
	Continue to provide local and capital grants for our community groups targeted at self-sufficiency, resilience and sustainability.
We celebrate and look after our island's culture and heritage.	Agree collaborative projects with Ngāti Rehua Ngatiwai ki Aotea and deliver as funding allows.
	Develop a heritage plan with Ngāti Rehua Ngatiwai ki Aotea and support the delivery of key projects from that plan.
We recognise and celebrate the uniqueness of our local communities.	With our community, co-create a community spaces and reserves plan to inform design and development of community areas highlighting ecological features, local history and narrative artwork, and implement as funding allows.
	Investigate the establishment of cemeteries in Okiwi and Claris in consultation with the community.
We support life-long learning.	Develop a life-long learning strategy that coordinates learning opportunities for all ages and attracts investment.

# **Whakaotinga: Ka tiakina, ka whakapaitia ake tō tātou taiao**

## **Outcome: Our environment is protected and enhanced**

### **‘Aotea Great Barrier Island: A World of its own, Where People and Place are Woven in a Tapestry of Ecological Richness’**

Aotea Great Barrier Island Ecology Vision statement 2016

This is how we see our future.

We lead the way in the Auckland region as a place where the environment is at its best. Pests are so few that our native wildlife and forests flourish. We remain off the grid with an increasing percentage of our energy coming from affordable, renewable and secure sources. Our island is a showcase of the very best in environmental practice with reduced reliance on fossil fuel. We dump only what cannot be reused recycled or composted and lead the region on the path to zero waste and low carbon. Our water and food supply is safe and secure. Our coastal waters are full of life and our streams run clean and free.

#### **Opportunities:**

- Aotea Conservation Park has increased the profile of our island’s ecology, and with Glenfern Sanctuary secured in public ownership and run by a local trust, we have a fantastic base to advance our ideas for environmental research and education.
- The successful trial of the Claris Tip Stop Shop shows we can reduce what goes to landfill while simultaneously providing things our community needs.
- AoteaOra Trust’s Off the Grid event is a showcase event for the island and a springboard for ideas that we are uniquely placed to lead on.
- Sea Change-Tai Timu Tai Pari was launched in 2016 and along with the new Marine Protected Areas Act, provides a framework we can use to advance marine protection initiatives.

#### **Challenges:**

- The ecology vision project provided some great recommendations but no clear consensus on how best to deal to the island’s pests. To make a real difference, we need to harness the government’s ‘Predator Free 2050’ proposal and our own considerable experience, skills and energy.
- The May 2015 sustainability stocktake survey highlighted issues such as our continued reliance on diesel generators and the age of our septic tanks. Tackling these will require a coordinated effort with Auckland Council, other agencies and private individuals.
- The 2014 storm exposed our households’ vulnerability to water supplies. Rainwater harvesting has since been included in the Retrofit Your Home programme and we are investigating an emergency water supply.

<b>Outcome: Our environment is protected and enhanced</b>	
<b>Objective</b>	<b>Key initiatives</b>
We lead our region in ecological health.	Pursue initiatives from the Ecology Vision document including investigating: <ul style="list-style-type: none"> <li>the proposed keystone initiative – The Oases of Aotea</li> <li>ways to leverage central government and other funding to address our island’s ecological and biosecurity challenges.</li> </ul>
	Fund an island-based biodiversity position, initially for three years, to advance agreed community programmes, in conjunction with DoC as appropriate.
We will continue to support the island to achieve off the grid self-sufficiency and invest in infrastructure that safeguards us.	Develop, and commence implementing, a sustainability and renewable energy strategy for the Island.
	Investigate the supply of clean drinking water.
	Investigate smart energy systems that allow island communities to have their own power systems and pave the way for electric vehicles.
	Work with the governing body on making Auckland Council owned facilities and vehicles run on alternative energy.
We continue to reduce, reuse and recycle on our pathway to zero waste.	Work with island-based groups to help develop a waste recovery centre and reduce what goes to landfill.
We will work towards marine protection around our coastline.	Deliver marine protection and enhancement in collaboration with mana whenua, the community and the Hauraki Gulf Forum, using Sea Change Tai Timu Tai Pari as a guide.
Our freshwater streams will all be healthy.	Continue with targeted freshwater quality monitoring to identify pollution sources and agree actions to resolve them.

# **Whakaotinga: Ka āraitia ā tātou tikanga whakahaere eke noa**

## **Outcome: Our infrastructure is future-proofed**

This is how we see our future.

Our roads are safe, usable all year round and well maintained. Walkers, cyclists, drivers and truckers share our roads with ease and enjoy breath taking views along the way. All our villages have a park and community building that we love and look after, connected by walkways and cycle trails. We have minimal signage and it fits with our environment. Our locals and visitors can get from place to place by some form of public transport. We have waterways that are fish friendly. Our wharves and airfields meet the needs of locals, visitors and businesses. We have modern efficient communications but our ridgelines are not dotted with cell phone towers. Our houses are warm, sustainable and affordable.

### **Opportunities:**

- There is a limited range of housing options across the island for long-term accommodation, or enabling our increasingly elderly population to stay at home. We need to look at smarter housing options and will investigate recommendations from the Affordable Housing feasibility study
- A substantial investment in broadband infrastructure in recent years has seen significant areas of our island gaining 3G wireless cellphone and internet services. We are looking at ways to address the gaps that still exist in the network.

### **Challenges:**

- Many of our roads are narrow, windy, unsealed, and unmarked, making them a difficult space to share safely. We will focus on improving certain parts of the existing road network combined with off-road connections, such as walkways and cycleways.
- We have bus shelters but no public transport. Our small population makes a bus service uneconomic so we need to look at different, non-standard models.
- The November 2015 Sandhills Road dust suppressant trial failed to deliver any clear results, but we are supporting a further investigation of products and systems on the market.

<b>Outcome: Our infrastructure is future-proofed</b>	
<b>Objective</b>	<b>Key initiative</b>
We can get around our island in a safe and enjoyable way.	<p>We seek a transport network which is safe, fits with our environment and meets our shared use values by:</p> <ul style="list-style-type: none"> <li>• Advocating to Auckland Transport</li> <li>• Improving and completing existing walkways and cycleways and investigate further opportunities to fill gaps in the network.</li> </ul>
	Identify key coastal infrastructure needing protection from erosion and develop environmentally sensitive ways to address this.
Our island infrastructure meets our community and visitor needs.	Investigate the development of a 10-year infrastructure investment plan with central government, the governing body and our community that focuses on priorities our community has identified and takes into account environmental sensitivities.
	Undertake a strategic review on airport and wharf entry points.
We will work to improve freight and transport affordability and efficiency.	Advocate to central government and Auckland Transport for our main transport services to be brought within the subsidised public transport network.
Our communities will have cellphone and internet coverage.	Advocate to central government and work with telcos to extend coverage, achieving connectivity for 95 per cent of the island by 2024.
Smarter housing opportunities will be explored.	Investigate opportunities arising from the affordable housing feasibility study.

# **Whakaotinga: Ka hua tonu tō tātou ōhanga, ka tōnui tonu ia**

## **Outcome: Our economy is sustainable and prosperous**

This is how we see our future.

We have more people, more jobs and more opportunities. Our businesses can make a buck and new ones spring up to meet demand. Our employees earn a living wage. We have thriving social enterprises and can buy locally produced meat and locally caught fish on island. We encourage locals and visitors to buy locally both for sustainability and to support local producers. Our people are supported to upskill, our businesses can find the skills they need and jobs stay on island. We are great hosts to visitors and their experience makes them want to come back with their friends. We engage our many part-time residents to help make the island a great place to live and visit. Our night sky is internationally acclaimed and protected.

### **Opportunities:**

- The development of a visitor strategy is needed to ensure visitor growth is beneficial and doesn't negatively impact on our resident community, infrastructure and environment.
- We see Glenfern Sanctuary making a significant contribution to our island's economy by showcasing our environmental, educational, tourism and sustainability future. We are also keen to explore education as an economic opportunity more generally.
- Dark Sky Sanctuary status has the potential to be a game changer for our island. We must encourage the right level of tourism and ensure any on-island development meets Dark Sky Sanctuary lighting restrictions.
- With broadband connectivity improving, there is an opportunity to use technology to increase information sharing, interpretation and education for locals and visitors.

### **Challenges:**

- The hopes we had from the 2016 abattoir feasibility study have yet to be realised due to challenges such as high compliance costs and fattening cattle on-island. We will continue to look at the study's recommendations as well as further investigating local fish sale restrictions. These support our desire to buy local, reduce packaging and reduce freight of fresh products to the island.
- There is a twofold employment challenge - limited job opportunities within a small market, and a struggle to find people with the right skills for the available jobs. We will be looking at ways to help upskill our people to fill some of these gaps.

<b>Outcome: Our economy is sustainable and prosperous</b>	
<b>Objective</b>	<b>Key initiative</b>
We will continue to work for local jobs for local people.	Ensure contracts are locally procured, and contractors are supported, supervised, and upskilled.
	Advocate to Auckland Transport to follow Auckland Council's new procurement approach.
Our beautiful island is a desired destination.	Work with our community, Ngāti Rehua Ngatiwai ki Aotea, DoC and our island based service providers to develop a Visitor Strategy.
	Support Destination Great Barrier Island and our local businesses to improve visitor experience, explore new tourism opportunities and build local enterprise including eco-tourism and, alongside mana whenua, cultural tourism.
	Support achievement of Dark Sky Sanctuary status.
More goods and services are promoted and supplied locally.	Implement a buy local campaign.
	Investigate opportunities arising from the abattoir feasibility study including the option of a mobile meat-processing facility.
	Investigate opportunities for the local sale of island-caught fish.
Local employment and business opportunities will be increased.	Promote local business/tradespeople through an online skills and services directory that locals and tourists can both access.
	Complete an economic survey of home-based businesses to better inform economic planning.

# He kōrero take pūtea

## Financial information

This purpose of this section is to provide a financial overview of the Great Barrier Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources (such as local targeted rates and fees and charges).

The governing body will be adopting council's 2018 – 2028 10-year budget in June 2018. It is important to note that this could change the funding for local boards, including projects that are currently provided for in the 2015-2025 10-year budget.

## Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Great Barrier Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.</p>
<p>Local community services</p> <p>This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries &amp; Information (Libraries) and Community Development, Arts and</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect</p>

<p>Culture services.</p>	<p>Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	<p>There are no measures.</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership &amp; support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

## Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

<b>Annual Plan Financials</b>	<b>2015/16 (\$000s)</b>	<b>2016/17 (\$000s)</b>	<b>2017/18 (\$000s)</b>
<b>Operating revenue</b>			
Local community services	2	2	2
Local parks, sport and recreation			
Local planning and development			
Local environment services			
<b>Total operating revenue</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Operating expenditure</b>			
Local community services	418	770	776
Local governance	842	842	885
Local parks, sport and recreation	840	637	654
Local planning and development	97	25	63
Local environment services	207	267	179
<b>Total operating expenditure</b>	<b>2,404</b>	<b>2,541</b>	<b>2,557</b>
<b>Net operating expenditure</b>	<b>2,402</b>	<b>2,538</b>	<b>2,555</b>
<b>Capital expenditure</b>			
Local community services	4	6	
Local governance			
Local parks, sport and recreation	627	280	963
Local planning and development			
Local environment services			
<b>Total capital expenditure</b>	<b>631</b>	<b>286</b>	<b>963</b>

## Funding Impact Statement

Financial year ending 30 June	2016/17 (\$000s)
<b>Sources of operating funding</b>	
General rates, UAGCs, rates penalties	2,950
Targeted rates	-
Subsidies and grants for operating purposes	-
Fees and charges	-
Local authorities fuel tax, fines, infringement fees and other receipts	2
<b>Total operating funding</b>	<b>2,952</b>
<b>Applications of operating funding</b>	
Payment to staff and suppliers	2,453
Finance costs	87
Internal charges and overheads applied	412
Other operating funding applications	-
<b>Total applications of operating funding</b>	<b>2,952</b>
<b>Surplus (deficit) of operating funding</b>	<b>-</b>
<b>Sources of capital funding</b>	
Subsidies and grants for capital expenditure	-
Development and financial contributions	-
Increase (decrease) in debt	286
Gross proceeds from sale of assets	-
Lump sum contributions	-
Other dedicated capital funding	-
<b>Total sources of capital funding</b>	<b>286</b>

<b>Application of capital funding</b>	
Capital expenditure	
- to meet additional demand	191
- to improve the level of service	-
- to replace existing assets	95
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
<b>Total applications of capital funding</b>	<b>286</b>
<b>Surplus (deficit) of capital funding</b>	<b>0</b>
<b>Funding balance</b>	<b>0</b>

# Ngā Mema o tō Poari ā-Rohe o Aotea

## Your Great Barrier Local Board members

Members' details	
	<p><b>Izzy Fordham - Chairperson</b> Phone: 021 286 7555 <a href="mailto:izzy.fordham@aucklandcouncil.govt.nz">izzy.fordham@aucklandcouncil.govt.nz</a></p>
	<p><b>Luke Coles - Deputy Chairperson</b> Phone: 022 041 7891 <a href="mailto:luke.coles@aucklandcouncil.govt.nz">luke.coles@aucklandcouncil.govt.nz</a></p>
	<p><b>Jeff Cleave</b> Phone: 021 816 047 <a href="mailto:jeff.cleave@aucklandcouncil.govt.nz">jeff.cleave@aucklandcouncil.govt.nz</a></p>
	<p><b>Sue Daly</b> Phone: 021 286 8811 <a href="mailto:susan.daly@aucklandcouncil.govt.nz">susan.daly@aucklandcouncil.govt.nz</a></p>

<b>Members' details</b>	
 A portrait of Shirley Johnson, a woman with short, light-colored hair, wearing a dark top and a light-colored cardigan. She is smiling slightly.	<p data-bbox="523 212 774 246"><b>Shirley Johnson</b></p> <p data-bbox="523 268 813 302">Phone: 021 729 684</p> <p data-bbox="523 324 1109 369"><a href="mailto:shirley.johnson@aucklandcouncil.govt.nz">shirley.johnson@aucklandcouncil.govt.nz</a></p>