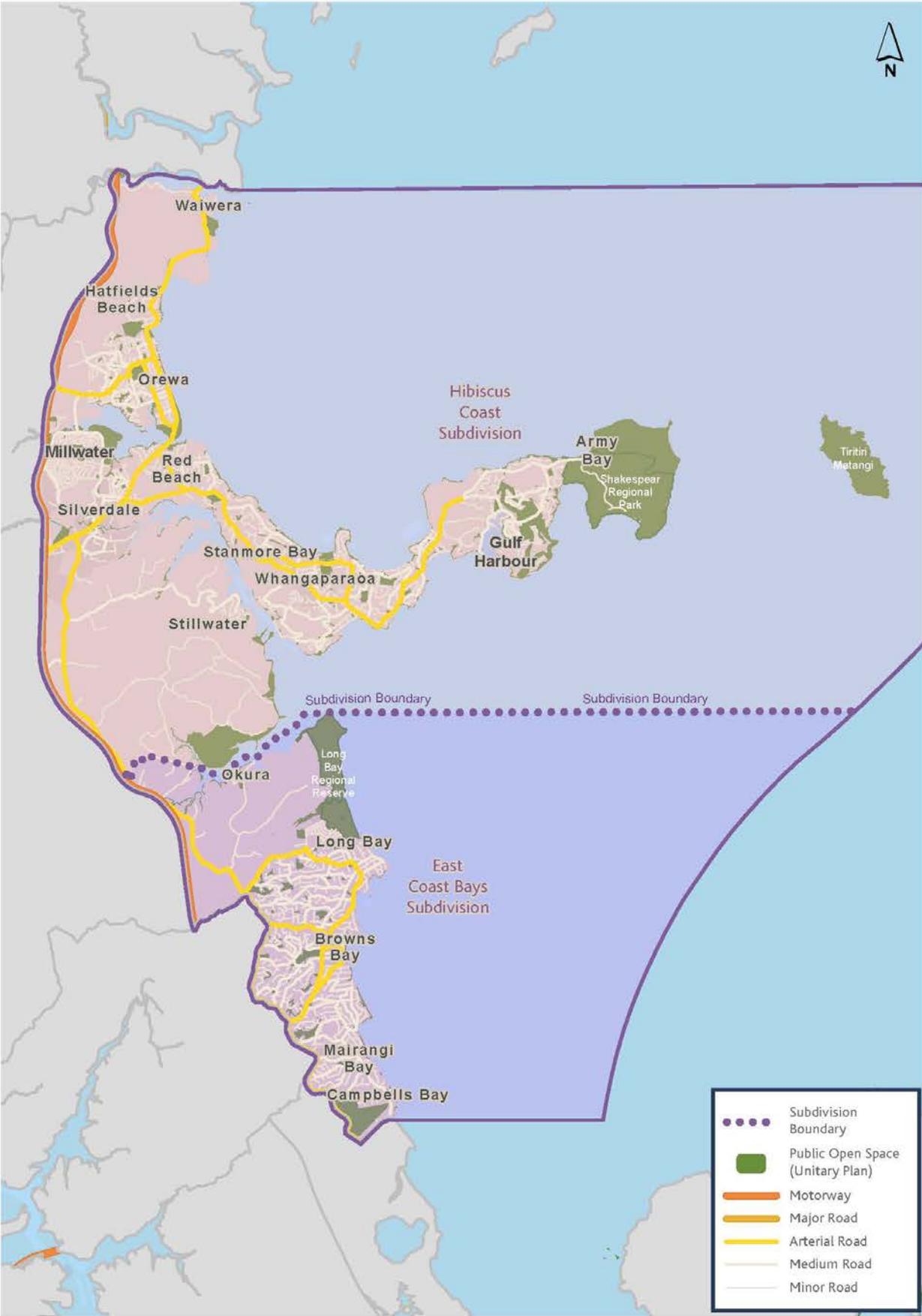


**Cover page**

**Hibiscus and Bays Local Board area**

**Te Rohe ā-Poari o Hibiscus and Bays**



# Mihi

E toko ake rā e te iti, whakatata mai rā e te rahi, kia mihi koutou  
ki ngā kupu whakarei a te hunga kua tīpokotia e te ringa o te wāhi ngaro,  
ēngari e kaikini tonu nei i ngā mahara i te ao, i te pō.

Nga ōha i mahue mai i tērā whakatupuranga

kia āpitihiā e tatou ki nga tūmanako o tēnei reanga,

hei mounga waihotanga iho ki te ira whaimuri i a tātou.

Koina te tangi a ngākau māhaki, a te wairua hihiri me te hinengaro tau.

Oho mai rā tātou ki te whakatairanga i ngā mahi e ekeina ai

te pae tawhiti ka tō mai ai ki te pae tata.

Tēnei au te noho atu nei i mātārae te titiro ki runga o Ōrewa,

ki te one e rere atu ana ki Te Whangaparāoa

ki te Kūiti o te Puarangi.

Kei waho ko Tiritiri Mātangi, tomokanga ki te moana o te Waitematā.

Ki uta ko te Whanga o Oho Mairangi, ūnga mai o Te Arawa waka,

ka rere whakarunga ngā kamo ki Takapuna kāinga, Takapuna tupuna.

Kia taka ki tua ko Maungaūika

te tū hēteri mai rā i te pūwaha o Tāmaki Makaurau, Tāmaki herehere waka.

Ka ruru atu tātou mā te waitai kia puta ake

ki te Awataha ki nga mihi a te Kaipātiki

me te Te Raki Paewhenua ki te uru,

i reira ka whakatau te haere.

E koutou mā ka ea, kua ea, kia ora huihui mai koutou katoa.

*Welcome to you all let me greet you*

*with the eloquent words of those who have long since been taken by the unseen hand of  
the unknown,*

*but for whom we still mourn.*

*Let us enjoin the legacy they left*

*to the hopes of this generation*

*as our gift to those who will follow us.*

*That is the pledge of the humble heart, the willing spirit and the inspired mind.*

*Let us rise together and seek to do what is necessary*

*to draw distant aspirations closer to realisation.*

*Here I sit on the headland overlooking Ōrewa*

*to the stretch of sand that runs to Whangaparāoa*

*along the Hibiscus Coast.*

*Off land lies Tiritiri Mātangi gateway to the Waitematā.*

*On land is Mairangi Bay landing of Te Arawa waka,*

*gazing southward lies Takapuna community, Takapuna the progenitor.*

*Beyond stands Maungaūika*

*sentinel of Tāmaki Makaurau, anchorage of many canoes.*

*Taking to the tidal waters we emerge*

*at Awataha to the greetings of Kaipātiki*

*and West Harbour*

*and there our journey ends.*

*It is done, greetings to you all.*

## **Contents**

### **Ngā upoko kōrero**

Hibiscus and Bays Local Board area	2
Mihi	3
Contents	4
From the Chairperson	5
About local boards	7
About local board plans	7
Developing our plan	8
Carrying out our plan	9
Outcomes	
A strong local economy	11
Connected communities with excellent transport choices	14
Access to recreation choices and open space	17
Our people are involved, welcoming and feel they belong	19
A protected and enhanced environment	22
Financial information	24
Your Hibiscus and Bays Local Board members	30

*Statement of proposal for the 2017 Hibiscus and Bays Local Board Plan*

## **From the Chairperson**

### **He kōrero mai i te Heamana**

I am pleased to share the draft Hibiscus and Bays Local Board Plan 2017 with you. This plan will guide our activities and work programmes for the next three years and beyond. We have talked with many of you at our Have Your Say and other events to understand what is important to you. Many of the ideas in this plan have come from your feedback.

We have limited funds and resources so we must prioritise and think of more innovative ways to influence other contributors to help deliver our outcomes.

Our area has experienced substantial growth and it looks set to continue over the next 10 years. Consents for residential dwellings in Hibiscus and Bays have increased year on year over the last three years. In 2016, there were 52 per cent more applications than in 2014.

Growth in neighbouring local board areas can also have an impact. Just across State Highway 1, a large development has been approved, contributing another 2,500 dwellings in its first stage. Residents will naturally use the services closest to them, which happen to be within our local board area. This puts huge pressure on our already stretched existing facilities and the need for new ones.

We acknowledge that the current rate of growth often means that social infrastructure isn't in place, so we must all do our best to create a sense of community and inclusiveness. Encouraging our residents to get involved and participate in activities through arts, sport, learning new skills and establishing new friendships will help.

The five outcomes in this plan acknowledge there will be both opportunities and challenges that continued growth brings.

Our parks and reserves must be well maintained and be suitable for both passive and active recreation, offering seating to rest, equipment for play and shade to offer protection from the sun. The stunning coastline that attracts visitors and residents must be protected for future generations.

Residents want to access the goods and services they require close to home. We strongly support Penlink being delivered sooner rather than later to enable businesses and local employment opportunities to grow and prosper at the same time as residential development occurs. We believe this will unlock the potential from Silverdale all the way to Gulf Harbour.

You've told us that good public transport is essential so that getting to school, sport and work doesn't take too long and use up valuable time. Walkways and cycleways will improve connections and provide other options for getting around locally.

Increased growth will put further pressures on our natural environment and we must continue working together to protect and enhance our beautiful natural assets.

This plan proposes a high-level direction for the next three years and beyond from which we can develop more detailed annual work programmes.

Please tell us if you think we've got it right.

A handwritten signature in blue ink that reads "Julia Parfitt". The signature is written in a cursive style and is enclosed within a thin black rectangular border.

Julia Parfitt

Chairperson, Hibiscus and Bays Local Board

## About local boards

### He kōrero mō ngā poari ā-rohe

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local and regional importance.

## About local board plans

### He kōrero mō ngā mahere a ngā poari ā-rohe

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

## **Developing our plan**

### **Te whakawhanake i tā mātou mahere**

Our plan is comprised of aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

We have identified priorities by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

Engaging with our communities is an essential part of representing you and we have listened to your views on a variety of plans and initiatives. We want to ensure we understand your preferences and priorities as we shape this plan so that it captures the things we most care about and can all be proud of.

Other plans we have taken into consideration include the Hibiscus and Bays Area Plan, which provides a 30-year vision for the area. The town centre plans for Silverdale, Orewa, Browns Bay and soon-to-be-completed Whangaparaoa also provide direction through proposed improvements within these areas. The recently completed Hibiscus and Bays Greenways (Local Paths) Plan suggests connections which will improve accessibility for fitness, day-to-day journeys and leisure.

How we work together to deal with the challenges of growth will determine how successful we are in reaching our goals.

We know our area has the largest number of people aged 65 years and over in the region. Demographic trends indicate our seniors' population is growing at a faster rate than other age groups.

We have written this plan to provide flexibility to cope with changes that will inevitably happen within the next three years. During this time, we will continue to engage with you to understand your ongoing needs, issues and priorities.

## **Carrying out our plan**

### **Te whakatutuki i tā mātou mahere**

#### **Resourcing**

We want to do what we can to improve our local board area while being realistic that we can't do everything with finite resources. This means making the most of what we already have and acknowledging when we don't have the necessary resources to carry something out.

We believe we can implement all of the proposed key initiatives in our plan within our existing resources, or there is provision for them in future years of the 2015-2025 10-year budget. By existing resources, we mean:

- finances we receive through our revenue sources such as rates and user charges
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport's Local Board Transport Capital Fund allocation
- our time and energy to represent your views on matters of local importance.

Some of our proposed key initiatives involve investigations or developing plans for capital works such as town centre improvements. It is important to note that this doesn't mean funding for physical works is a foregone conclusion. Following investigations or plan development, we will consider our next steps which could include seeking funding we don't currently have or deciding not to progress further.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker, ensuring they are aware of your views and our support for them.

#### **Partnering**

We recognise there may be initiatives that can only be achieved through partnering with other groups or organisations. Often, by working together we can achieve more than if we try to do it alone. We all win when there is shared resource and joint effort to achieve mutually beneficial outcomes.

#### **Empowering communities**

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting

diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

### **Working with Māori**

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

As part of this commitment, we recognise that there are specific outcomes where Māori have a keen interest and we welcome engagement with them on these.

We have an ongoing relationship with our only mataawaka marae – Te Herenga Waka o Orewa. We also want to develop relationships with mana whenua to enable ongoing conversations and a better understanding of shared priorities.

## **Outcome: A strong local economy**

### **Whakaotinga: He ohaoha ā-rohe pakari**

#### **Thriving town centres attract people and business investment and provide opportunities for local people to work closer to where they live**

Many people are attracted to live in our area with its stunning coastline, beautiful beaches and reserves. Our area is growing faster than the Auckland average and offers a range of lifestyle choices. We have a much higher home ownership rate of 74 per cent compared to the regional average of 61 per cent. The median household income of \$78,200 is higher than the regional median of \$76,500<sup>1</sup>.

A strong local economy offers residents choices and a better quality of life. They can shop locally, access a range of goods and services, conduct business without a long commute and meet informally. It can mean more jobs, opportunities and prosperity.

Education and training is also important for our young people so they can be confident, successful, gain employment and contribute to a thriving economy.

The construction sector contributes 12 per cent to local Gross Domestic Product (GDP) and 16 per cent to local employment which is reflected in the huge growth in our area. Healthcare and social assistance account for 8 per cent of local GDP and contributes 11 per cent of jobs, reflecting our ageing population<sup>2</sup>.

#### **Opportunities**

- We have the 2013 Hibiscus and Bays Area Plan which provides a 30-year vision for the area. This focuses on improving living conditions and local job prospects for residents, and provides a strong platform to build on with developers and partners
- We have adopted town centre plans for Silverdale, Orewa and Browns Bay, and are developing one for Whangaparāoa. These plans identify key improvements for these areas
- We have four Business Improvement Districts (BIDs) that are well placed to promote local initiatives
- There are enterprising organisations in our area focussed on things we care about with whom we can partner to make a positive difference.

#### **Challenges**

- Many people spend a lot of time commuting to work
- There are high volumes of traffic and congestion in the Silverdale and Whangaparāoa Peninsula areas, further limiting business development

---

<sup>1</sup> Census 2013

<sup>2</sup> Infometrics (2015) Hibiscus & Bays Annual Economic Overview

- A shortage of car parking in town centres makes it difficult for people to go about their daily business
- Between 2006 and 2013 there was an increase in the unemployment rate for young people in our area, aged 15-24 years, from 9.8 per cent to 15.7 percent.<sup>3</sup>

## Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us achieve these. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

<b>Outcome: A strong local economy</b>	
<b>Objective</b>	<b>Key initiatives</b>
Residents have access to local employment	Promote awareness of the area's natural assets, regional parks and coastal walkways for recreational activities to help grow the green economy and eco-tourism
	Work with partners to enable young people to increase their employment prospects
	Deliver the Hibiscus and Bays Greenways (Local Paths) Plan
	Advocate to Auckland Tourism Events and Economic Development (ATEED) to facilitate development of land in Silverdale to increase employment opportunities, including attracting tertiary education providers to the area
Our town centres are vibrant and our residents shop locally	Progress scoping and implementation of projects identified in the Silverdale, Orewa, Browns Bay and Whangaparāoa town centre plans e.g. potential co-location of community facilities on the Browns Bay Village Green
	Encourage communities to lead the revitalisation of our town centres as opportunities become

<sup>3</sup> Census 2013

available

Prepare local centre plans for Mairangi Bay, Red Beach, Waiwera and Rothesay Bay

Work with Auckland Transport to enable pedestrian-friendly shared space in town and village main streets e.g. Inverness Road adjacent to the Browns Bay Village Green and Main Street in Whangaparāoa

## **Outcome: Connected communities with excellent transport choices**

### **Whakaotinga: Hapori tūhonohono me ōna tikanga kawē pāhihi rawe**

**Being well-connected with efficient public transport, roadways, cycleways and walkways is essential for our communities and their quality of life.**

You have told us time and again that this is the most important outcome to you. Well-connected transport networks provide economic benefits to towns and businesses and improve your quality of life by reducing travel time and increasing leisure time.

For the most part, our role is limited to representing your views on transport priorities, and keeping these in front of the decision-makers. We will continue to put our time and energy into this because we understand how important it is to you.

Severe congestion during peak hours is commonplace around Silverdale and along the Whangaparaoa Peninsula. Pinch points at Beach Road, Browns Bay and East Coast Road intersections with connector roads to the motorway are also problematic. This has limited further expansion, development of business and has negative impacts on residential areas. This makes Penlink a priority for those commuting locally and further afield.

You've told us that public transport needs improving to move people more efficiently and provide a viable alternative to car use. Some of your ideas include more direct routes between local centres, more Gulf Harbour ferry services, and exploring options for future ferry services at other locations. More cycleways and walkways are also important for providing alternative commuting and recreational choices.

In most transport-related matters, the decision-maker is Auckland Transport. We will continue working with them over the life of this plan to identify 'win-wins' for our communities.

### **Opportunities**

- Working with developers early on to influence improved walking, cycling, vehicle access and improved connectivity
- Local bus networks exist already
- Extending the network of walking and cycling connections for commuting, fitness and leisure through the Hibiscus and Bays Greenways (Local Paths) Plan.

### **Challenges**

- There is no alternative route for Whangaparāoa Road after an accident, resulting in severe delays
- Silverdale's industrial area is divided from the retail/commercial area by a high speed, high volume main road with no link to enable easy access
- There is a shortfall in parking spaces in some local centres for residents, and visitors with limited mobility

- The continued growth in our area and neighbouring local boards places further demand on the constrained roading network
- The Glenvar/Lonely Track/East Coast Roads intersection is a priority for major alignment to improve safety. This needs to happen earlier than currently planned as it will become the main route to and from Long Bay following the construction of Glenvar Ridge Road.

<b>Outcome: Connected communities with excellent transport choices</b>	
<b>Objective</b>	<b>Key initiatives</b>
Deliver Penlink	<p>Advocate for the construction of Penlink to be brought forward</p> <p>Note that the cost to complete Penlink is estimated at \$350m.</p>
Improve walking and cycling routes	Use the Local Board Transport Capital Fund to prioritise the development of walkway and cycleway connections, including safe crossings
	Advocate to Auckland Transport to provide bicycle parking at public transport hubs, town centres and the ferry
	Advocate to Auckland Transport to install signage for cycleways and walkways to help direct users and make options more obvious
Improve travel times and quality and transport modes	Advocate to Auckland Transport to investigate ferry and terminal facilities for Browns Bay
	Advocate to Auckland Transport for the major realignment of Lonely Track Road/East Coast Road/Glenvar Road intersection to improve safety and access to Long Bay and adjoining areas
	Advocate to Auckland Transport to provide more transport options and improve linkages e.g. seven-day ferry sailings and connecting bus services

to/from Gulf Harbour

Advocate to Auckland Transport to investigate the feasibility of introducing light rail from the North Shore to Silverdale

Advocate to ATEED, Auckland Transport and the governing body for the development of East Coast Road extension to Curley Avenue to improve access options to Silverdale Street, particularly for public transport.

Note that the estimated cost for this extension was \$7.5m in 2014.

## **Outcome: Access to recreation choices and open space for all**

### **Whakaotinga: Te āhei atu ki ngā āhua hākinakina me ngā papa tū wātea ki te katoa**

**Open spaces and quality recreation help support healthy lifestyles and keep us active.**

We have 155kms of coastline and 314 parks and reserves in our local board area. Our communities tell us they love our beaches and parks and our area attracts many visitors who come to enjoy these spaces, too. We have many walkways, parks and reserves in which to walk, jog, play organised or informal sport and spend time for fitness and fun. Many of our beaches have boat ramps and during the warmer months some have pontoons. We must maintain these assets to ensure they are enjoyed now and by generations to come.

Orewa Beach requires significant investment to protect the beach and reserves from storm damage. Implementing the Orewa Beach Esplanade Enhancement Project will help protect this iconic beach. Implementing the concept plan to enhance the beautiful reserves at Mairangi Bay is also a priority.

#### **Opportunities**

- Our positive relationships with developers help ensure there is enough open space to serve residents' needs in our high growth area
- As our playgrounds require upgrades we can enhance them to cater for all abilities and make them more user-friendly
- There are partners we can work with to make better use of recreation facilities
- Groups work together to attract funding to realise multi-use clubrooms and spaces which provide for year-round use and meet the needs of our communities
- The Hibiscus and Bays Greenways (Local Paths) Plan can extend the network of walking and cycling connections for commuting, fitness and leisure.

#### **Challenges**

- Our sportsfields are in high demand
- The local Parks, Sport and Recreation spend is by far the largest of our activities, accounting for more than 85 per cent of total capital spend.

<b>Outcome: Access to recreation choices and open space</b>	
<b>Objective</b>	<b>Key initiatives</b>
Enhance access and activities on our coastlines, parks and reserves	Advocate to the governing body to include provision to begin implementing the Orewa Beach Esplanade Enhancement Plan in the 10-year budget-setting process.  Note that the high priority section (Kohu Street to Marine View) is estimated to cost \$6m over three years to build and \$50k p.a. to maintain
	Cost the Mairangi Bay Reserves concept plan and implement as allowed for within existing budgets
	Improve park facilities so they are adaptable for a range of activities e.g. all-abilities playgrounds, events, toilets, drinking water fountains, shade, barbeques, lighting, bicycle racks, sports, and passive and family-friendly use
	Review Reserve Management Plans to ensure they are fit for purpose and meet current and future needs
	Advocate to the governing body to include provision in the 10-year budget setting process for retention of the council-owned Archers block as reserve land following completion of the Penlink project
Partner with other organisations to develop sport and recreation infrastructure.	Support development of multi-sport and recreation projects e.g. Freyberg Park in Browns Bay and Metro Park East in Silverdale
	Continue developing Long Bay reserves and walkways
Implement the Hibiscus and Bays Greenways (Local Paths) Plan	Prioritise walkway and cycleway connections to parks, reserves, beaches, town centres and public transport networks

**Outcome: Our people are involved, welcoming and feel they belong**

**Whakaotinga: He aronui, he hunga manaaki me te manawapā tō tātou iwi**

**Providing opportunities to support community participation is important to help shape people's quality of life, creativity, health and well-being.**

You have told us you value a sense of community but don't always feel it. We have the largest number of residents 65 and over<sup>4</sup>, and we also have families and newcomers. We must work together to ensure people can connect and take part in cultural and social activities to help prevent isolation and loneliness.

We also recognise that our young people need the right sort of help to access training, develop skills to help them into employment, and give them confidence, pride and self-respect. The 'I am Auckland (Children and Young People Strategic Action Plan)'<sup>5</sup> provides goals to make positive change in the lives of children and young people. We want to hear from our young people and work with them on the things that matter to them and see them become leaders.

Events encourage people to get out and get involved, with opportunities to come together to celebrate arts, culture, and special occasions or simply to play and have fun. They inspire people to get creative and enjoy new experiences. We will continue to encourage and support local events.

Our highly-valued libraries, community facilities and arts centres provide spaces for groups to meet socially, learn new skills to get ahead or just for pleasure. You have told us you want to be involved and make things happen, and we will support your efforts. Our communities are involved in shaping the look, function and feel of the places in which they live.

## **Opportunities**

- We have a wealth of local talent, arts and culture that we can celebrate and build on
- We have community facilities where people meet informally, get involved, inspired and share information
- Our libraries focus their resources to serve our growing population in timely, relevant and contemporary ways
- Our people have the power and ability to influence decisions, act and plan for positive change in their areas.

## **Challenges**

---

<sup>4</sup> Census 2013

<sup>5</sup> I am Auckland, an Auckland-side strategic action plan for children and young people: Stage 1, [aucklandcouncil.govt.nz/strategies](http://aucklandcouncil.govt.nz/strategies) (978-1-927302-58-3) online

- Providing relevant, flexible services and facilities within constrained budgets can be challenging
- A lack of funding sources for community groups means there isn't always enough money to support their good work
- Reducing isolation and loneliness, especially among parents, older adults and newcomers to our area.

<b>Outcome: Our people are involved, welcoming and feel they belong</b>	
<b>Objective</b>	<b>Key initiatives</b>
Hibiscus and Bays is age-friendly	Support inter-generational participation in planning and shaping improvements in our area
	Support our youth to have a voice and have opportunities to learn, develop and become leaders
Communities in our area are empowered to plan for their future	Work together with Māori to engage on decisions concerning matters of significance and mutual interest
	Identify, develop and support opportunities for communities to influence decisions that respond to the unique needs in their area and to run engagement processes themselves at neighbourhood and town centre level and e.g. community-led place-making
	Work with our partners to ensure that activities in our community facilities meet the needs of our residents
	Local arts centres are sustainable, inclusive and embrace diversity
	Continue to work with the governing body on appropriate funding for services across the region
	Advocate to the governing body for continued rates remission for privately-owned facilities

that provide community benefit.

## **Outcome: A protected and enhanced environment**

### **Whakaotinga: He taiao āhuru ahurei**

**A flourishing and resilient natural environment contributes to our health and economy. It is important that we protect and enhance our unique natural heritage now as a legacy for future generations.**

In Hibiscus and Bays our point of difference is the coastline, beaches, parks, reserves and natural areas. We are the only local board with a marine reserve within the urban area – the Long Bay-Okura Marine Reserve. You have told us that taking care of these environmental assets is a priority.

The State of Auckland Freshwater Report Card (August 2016) has given the East Coast Bays a 'C' grade, so it's extremely important we continue work towards improving this grade. We know that urban streams are subject to many pressures and it will take a lot of time and effort to make changes. We will fund groups to educate communities to understand how to prevent pollution and to care for their waterways.

Our partnerships, volunteers and funding are making a difference in improving our environment e.g. the restoration of riparian margins along the Weiti River and the dedicated work to protect the sensitive Okura Estuary. The restoration of Deep Creek and investigations into its upper catchment will help us understand how to improve this local waterway. Initiatives focussed on mitigating the impacts of development will also improve amenity and natural habitats.

The North-West Wildlink project is a priority and we will continue to protect existing green areas within the corridor as well as extending the coverage to adjoining ecosystems. Reducing plant and animal pests will help improve and restore natural habitats across our area and provide refuges for native wildlife.

Our area has a rich history that needs to be acknowledged and recognised. We want to partner with others to tell some of these early stories through signage, and arts and culture activities.

### **Opportunities**

- We have many enthusiastic volunteers who are passionate about the environment
- Our volunteer network provides a strong basis for communities to work together and share learning about environmental issues.

### **Challenges**

- Growth and intensification will put more pressure on our environment.
- Environmental quality needs to be enhanced to provide social, cultural and economic wellbeing into the future.
- Sediment and contaminants from land use activities cause declining freshwater health.

<b>Outcome: A protected and enhanced environment</b>	
<b>Objective</b>	<b>Key initiatives</b>
Continue to work with volunteer groups, schools, iwi and businesses to protect and enhance the environment	Support volunteers to collaborate and deliver programmes on biodiversity, pollution prevention and stream care
	Investigate how we can work towards becoming a pest-free local board
	Continue to support eco/ biodiversity corridors, such as the North West Wildlink, and support community restoration initiatives that protect natural assets
	Promote awareness of our area's natural assets, regional parks and coastal walkways for recreational activities to help grow the green economy and eco-tourism
	Work with partners to mitigate the effects of development through enhancement of natural watercourses
Showcase our area's heritage	Engage with Māori on matters of significance and mutual interest
	Work with partners to tell early settlement stories and look for opportunities to invest in interpretive signage and art to promote cultural features.

## Financial information

### He kōrero take pūtea

This section is to provide a financial overview of the Hibiscus and Bays Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources, such as local targeted rates and fees and charges.

The governing body will be adopting the council's 2018–2028 10-year budget in June 2018. It is important to note that this could change the funding for local boards, including projects currently provided for in the 2015-2025 10-year budget.

### Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Hibiscus and Bays Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches</p> <p>Provide sportsfields that are fit for purpose and cater for community needs</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often</p>
<p>Local community services</p> <p>This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries)</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer-centric advice, funding, facilitation and permitting</p> <p>Deliver a variety of events, programmes and</p>

<p>and Community Development, Arts and Culture services.</p>	<p>projects that improve safety, connect Aucklanders and engage them in their city and communities</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres, and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects to deliver great local places.</p>	<p>Develop local business precincts and town centres as great places to do business</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership &amp; support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

## Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

<b>Annual Plan Financials</b>	<b>2015/16 (\$000s)</b>	<b>2016/17 (\$000s)</b>	<b>2017/18 (\$000s)</b>
<b>Operating revenue</b>			
Local community services	137	91	91
Local parks, sport and recreation	2,227	3,192	3,019
Local planning and development			
Local environment services			
<b>Total operating revenue</b>	<b>2,364</b>	<b>3,282</b>	<b>3,111</b>
<b>Operating expenditure</b>			
Local community services	4,183	4,336	4,450
Local governance	1,199	1,300	1,347
Local parks, sport and recreation	11,079	11,081	11,486
Local planning and development	479	758	942
Local environment services	174	128	135
<b>Total operating expenditure</b>	<b>17,114</b>	<b>17,603</b>	<b>18,360</b>
<b>Net operating expenditure</b>	<b>14,750</b>	<b>14,321</b>	<b>15,249</b>
<b>Capital expenditure</b>			
Local community services	1,196	1,035	878
Local governance			
Local parks, sport and recreation	14,652	8,491	7,285
Local planning and development			
Local environment services			
<b>Total capital expenditure</b>	<b>15,848</b>	<b>9,525</b>	<b>8,164</b>

## Funding Impact Statement

Financial year ending 30 June 2017	2016/17 (\$000s)
<b>Sources of operating funding</b>	
General rates, UAGCs, rates penalties	16,553
Targeted rates	428
Subsidies and grants for operating purposes	380
Fees and charges	2,879
Local authorities fuel tax, fines, infringement fees and other receipts	24
<b>Total operating funding</b>	<b>20,264</b>
<b>Applications of operating funding</b>	
Payment to staff and suppliers	15,619
Finance costs	1,863
Internal charges and overheads applied	2,709
Other operating funding applications	-
<b>Total applications of operating funding</b>	<b>20,191</b>
<b>Surplus (deficit) of operating funding</b>	<b>73</b>
<b>Sources of capital funding</b>	
Subsidies and grants for capital expenditure	-
Development and financial contributions	-
Increase (decrease) in debt	9,453
Gross proceeds from sale of assets	-

Lump sum contributions	-
Other dedicated capital funding	-
<b>Total sources of capital funding</b>	<b>9,453</b>
<b>Application of capital funding</b>	
Capital expenditure	
- to meet additional demand	3,039
- to improve the level of service	1,534
- to replace existing assets	4,953
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
<b>Total applications of capital funding</b>	<b>9,526</b>
<b>Surplus (deficit) of capital funding</b>	<b>(73)</b>
<b>Funding balance</b>	<b>0</b>

## Your Hibiscus and Bays Local Board members

### Ngā Mema o tō Poari ā-Rohe o Hibiscus and Bays

Photo	Members details
	<p><b>Julia Parfitt, JP – Chairperson</b></p> <p>Phone: 021 287 1999</p> <p><a href="mailto:julia.parfitt@aucklandcouncil.govt.nz">julia.parfitt@aucklandcouncil.govt.nz</a></p>
	<p><b>Janet Fitzgerald, JP – Deputy Chairperson</b></p> <p>Phone: 021 242 7504</p> <p><a href="mailto:janet.fitzgerald@aucklandcouncil.govt.nz">janet.fitzgerald@aucklandcouncil.govt.nz</a></p>
	<p><b>David Cooper</b></p> <p>Phone: 021 285 7333</p> <p><a href="mailto:david.cooper@aucklandcouncil.govt.nz">david.cooper@aucklandcouncil.govt.nz</a></p>
	<p><b>Christina Bettany</b></p> <p>Phone: 021 531 934</p> <p><a href="mailto:christina.bettany@aucklandcouncil.govt.nz">christina.bettany@aucklandcouncil.govt.nz</a></p>
	<p><b>Caitlin Watson</b></p> <p>Phone: 021 531 632</p> <p><a href="mailto:caitlin.watson@aucklandcouncil.govt.nz">caitlin.watson@aucklandcouncil.govt.nz</a></p>

Photo	Members details
 A portrait of Gary Holmes, a man with short brown hair, wearing a dark suit jacket, a white shirt, and a light green tie.	<p><b>Gary Holmes</b></p> <p>Phone: 027 496 6283</p> <p><a href="mailto:gary.holmes@aucklandcouncil.govt.nz">gary.holmes@aucklandcouncil.govt.nz</a></p>
 A portrait of Vicki Watson, a woman with shoulder-length brown hair, wearing a light grey blazer over a black top.	<p><b>Vicki Watson</b></p> <p>Phone: 021 795 989</p> <p><a href="mailto:vicki.watson.hibiscus@aucklandcouncil.govt.nz">vicki.watson.hibiscus@aucklandcouncil.govt.nz</a></p>
 A portrait of Mike Williamson, a man with short blonde hair, wearing a dark suit jacket over a light blue shirt.	<p><b>Mike Williamson</b></p> <p>Phone: 021 529 653</p> <p><a href="mailto:mike.williamson@aucklandcouncil.govt.nz">mike.williamson@aucklandcouncil.govt.nz</a></p>