

Cover page

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Te Rohe ā-Poari o Māngere ki Ōtāhuhu

Māngere-Ōtāhuhu Local Board area



Māngere-Ōtāhuhu has a rich cultural history characterised by its unique natural environment. It is shaped by the coast of the Manukau Harbour, the Otutaua Stonefields, the Ōtāhuhu Portage route, volcanic cones and craters of Māngere Mountain and Sturges Park. There are many parks of significance like Ambury Regional Park, and Māngere Centre Park and Walter Massey parks.

The local board area also has Auckland International Airport and its surrounding businesses, and large industrial areas. Ōtāhuhu, Māngere, Māngere Bridge and Māngere East are our town centres and we have five Business Improvement District Associations.

The 2013 census shows Māngere-Ōtāhuhu is home to 70,959 people, most of whom are Pasifika (60 per cent), European (19.5 per cent) or Māori (nearly 16 per cent). Nearly half of the population is under 24 years of age, with children under 14 making up more than a quarter of the total. Languages include English, Samoan, Tongan, Hindi and Māori.

Tōia, in Ōtāhuhu, is a modern, multi-purpose community and recreational facility with swimming pools and a library. The Māngere Arts Centre – Ngā Tohu o Uenuku is a modern visual and performing arts centre that showcases artists in the community.

Māngere is home to the Moana-Nui-ā- Kiwa pool and leisure centre. There are libraries in Māngere town centre, Ōtāhuhu and Māngere East, and three community centres.

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Mihi

Tuia te rangi e tū nei,
Tuia te papa e takoto ake,
Tuia ki te waahi ngaro, ki a rātou mā
He kura tangihia, he maimai aroha
Whakamihia te whare o Pōtatau me te ahurewa tapu o te Kiingitanga. Me
whakahonore hoki a Kiingi Tūheitia...pai marire ki a ia me tōna whare.
'Te Riu o Waikato' ki 'Te Tāhuhutanga o te Waka o Tainui' ki 'Ngā Hau Māngere'.
Titiro ake ahau ki runga ki te manu e rere nei i te tihi o 'Te Pane a Mataoho'.
Rere atu rā ki te rāwhiti, ka rongō te moana e tangi tīkapa ana.
Hurihia ki te uru ki 'Te Manukanuka a Hoturoa' whakamihia ki ngā taniwha, ko 'Te
Kaahui Tipua'.
Ka hoka te manu ki 'Te Ihu a Mataoho', ki a Maungataketake, kia hiwa rā!
'Te Motu a Hiaroa' ki tai, 'Te Puketāpapatanga a Hape' ki uta.
Rere tonu ki 'Te Pūkaki Tapu o Poutūkeka' me kii rā ko 'Ngā Tapuwae o Mataoho'.
E tau ana!
He ara mō tātou, he kaupapa ā-rohe hei arataki i ngā mahi kei mua i a tātou katoa.
Ko te wawata, kia haere whakamua tonu, kia tutuki hoki i runga i ngā whakaritenga.

*Bind the sky,
Bind the earth,
Bind the source of the tapestry of life and tribute those who have returned there
We acknowledge and we remember them
We tribute the sacred house of Pōtatau Te Wherowhero
and the sacred mantle of the Māori King Movement.
We acknowledge the leadership of King Tūheitia,
may good peace bestow upon him and his household.
From the boundary of Waikato to where Tainui Waka was carried overland
and up-turned – Ōtāhuhu, to the 'Languid Winds' – Māngere.
I see a bird flying above the summit of Māngere Mountain - 'the head of Mataaho'.
It takes flight to the east where the wailing of the ocean is heard - Tikapa Moana
It returns to the west, to the Manukau harbour,
acknowledging the assemblage of the spiritual guardians.
Soar above 'the nose of Mataoho' – to Maungataketake, take heed to its call.
Te Motu a Hiaroa - Puketutu Island there on the ocean, Puketāpapa lies inland
Continue your flight to Pukaki - 'the sacred springs of Poutūkeka'
and the place known as 'the sacred footprints of Mataoho'. There, come to rest.
This is a path for us, a neighbourhood endeavour, designed to lead the work that lies before
us all.
We hope that progress continues until all aspirations are brought to fruition –for the
betterment of the region and for 'The wealth and abundance of Tāmaki'.*

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Ngā upoko kōrero

Contents

Māngere-Ōtāhuhu Local Board area	2
Mihi	4
Contents	5
From the Chair	6
About local boards	8
About local board plans	8
Developing our plan	9
Carrying out our plan	10
Outcomes	
A strong local economy	12
We are the heart of Māori and Pasifika culture	14
Protecting our natural environment and heritage	17
A well-connected area	20
Facilities to meet diverse needs	23
A place where everyone thrives and belongs	26
Financial information	28
Your Māngere-Ōtāhuhu Local Board members	35

He kōrero mai i te Heamana

From the Chair

Talofa lava and greetings.

It is my pleasure to present the draft local board plan for Māngere-Ōtāhuhu. This plan outlines our direction for the next three years across six outcomes, building on the work of the past two terms.

We are the second fastest-growing local board area in Auckland and want to continue developing a strong local economy offering employment, enterprise and tourism.

Passing on a clean and green environment to future generations is important to us, so we will need to protect our natural environment, harbour and coastline. We want to make the most of all that we have, connecting people who live in or visit our area.

We will continue to build relationships with iwi, mana whenua and mataawaka at governance and project levels. We plan to invest in growing our arts, culture and sports sectors, leveraging our role as the region's heart of Māori and Pasifika culture.

Auckland International Airport is the gateway to Auckland and the nation. This is a wonderful opportunity to partner on shared interests of economic and cultural benefit. We can do more to leverage better of our resources to achieve the best outcomes for our communities.

Our vibrant markets and town centres in Māngere, Māngere Bridge and Ōtāhuhu must be and around Māngere East, to shape a vibrant, connected local business and community hub. For this we will advocate to the governing body and major council-controlled organisations such as Auckland Transport and Panuku Development Auckland to ask for joined-up investment.

Transport and connectivity are vital. Our strong advocacy has helped deliver projects like the Ōtāhuhu bus/train station and Māngere town centre bus station. We will continue to focus on better public transport infrastructure and connectivity in our area as a lot more has to happen.

We now have a great opportunity to recreate the historic Ōtāhuhu Portage route, the travelling route for early Māori, and later European settlers. This is our chance to bring the past to life for future generations.

Our sport and leisure facilities are in high demand, so we must maintain their quality. We will invest in improvements to Centre park and Walter Massey park.

Our actions must support and involve everyone, from nurturing tamariki and rangatahi to caring for seniors and improving accessibility. We want to strengthen and connect neighbourhoods and generations.

This draft plan is your opportunity to tell us what you think and how you want to work with us. This will help us prioritise what we do over the next three years.

Faafetai tele and thank you for taking the time to read this plan and giving us feedback.



Manuia,

Lemauga Lydia Sosene

Chairperson, Māngere-Ōtāhuhu

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He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

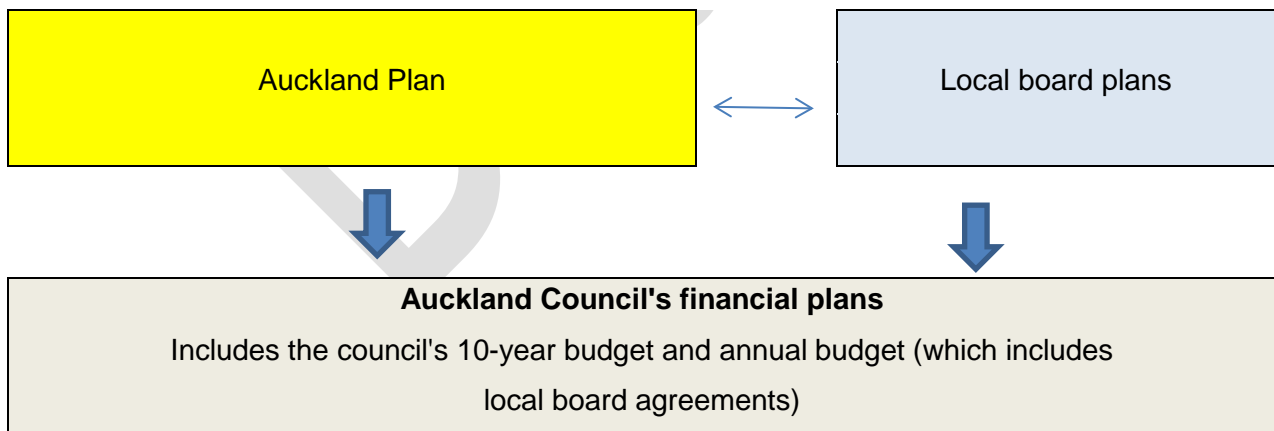
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

Te whakawhanake i tā mātou mahere

Developing our plan

The Māngere-Ōtāhuhu plan comprises aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. Making these happen will take the efforts of many working together.

We have identified these parts of the plan by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

You have actively taken up local matters, raising issues including reducing harm from the proliferation of liquor outlets, preserving our local environment and heritage, and the look, feel and sense of safety on our streets and in our public areas.

You spoke with us at community hui and BBQ events and provided feedback on specific projects and plans. Examples include the Ōtāhuhu streetscape upgrade, Norana path walkway, Te Ara Mua–Future Streets, Local Paths (formerly Greenways) and the Māngere-Ōtāhuhu Open Space Network Plan.

Your feedback, drawn from community hui over the past year, places top priority on our built environment – attractive, safe parks and well-connected town centres and public places. The next most important theme is social inclusiveness and cultural diversity. This means opportunities for communities to stay active, take part and lead local activities. You have also said that our area needs more prosperity and to focus on Māori and Pasifika values.

Our ongoing conversations with you have helped us to stay on course.

We propose to continue focusing on our six outcome areas, but place more emphasis on activities focused on our tamariki (children) and rangatahi (young people), so that our actions offer positive prospects for their future.

Te whakatutuki i tā mātou mahere

Carrying out our plan

Resourcing

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

Some of the proposed key initiatives in our plan can be carried out within existing resources, or are provided for in future years of the 2015-2025 10-year budget. By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport's Local Board Transport Capital Fund
- our time and energy to represent your views on matters of local importance.

The health and wellbeing of our communities is important, so we will continue to offer free adult entry to our swimming pools using a targeted rate. This rate has proved highly successful, and our participation rates remained stable compared with pools in other local board areas.

Some of our proposed key initiatives involve investigations or developing plans. It is important to note that this doesn't mean funding for physical works is a foregone conclusion. Following investigations or plan development, we will consider our next steps which could include seeking funding we don't currently have or deciding not to progress further.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf and/or making formal submissions and ensuring they are aware of your views and our support for them.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

Partnering

Seeking investment from stakeholders with common interests in the outcomes we want to achieve will be important in the years ahead. We want to hear from you on ways you would like to contribute and partner with us to achieve results for Māngere-Ōtāhuhu communities.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

The local board wants to increase its commitment to iwi and partnership with them. In the past three years, we have engaged with mana whenua and supported initiatives to address both Māori and shared outcomes for our communities. Over the next three years, we will take that further in a working group with other southern boards to establish genuine partnerships with iwi and gain Māori input into board decision-making.

We want to build the skills of our elected members in te reo Māori, tikanga Māori (protocols and customs) and Te Tiriti o Waitangi/the Treaty of Waitangi. We continue to develop opportunities for mana whenua to set and agree expectations and we want to develop more effective Māori participation in democracy.

We will actively support co-management of natural heritage sites and kaitiaki (guardianship) roles, and include cultural landscapes and sites of significant wāhi tapu in local heritage plans.

Whakaotinga 1: He ohaoha ā-rohe pakari

Outcome 1: A strong local economy

Our area attracts and supports businesses. Our community has a range of opportunities to gain skills and employment.

We will continue to support opportunities that attract business and employment to Māngere-Ōtāhuhu. Our town centres and lively markets are local hubs and a drawcard for many people from outside our area. We have working relationships with business associations in local town centres and will work with Business Improvement Districts (BIDs) to make the town centres safe and attractive for residents and visitors.

We want to partner with more businesses and employers to support our young people to be productively engaged and employed. We will focus more on initiatives to support social enterprise, mentoring talent and skills across different sectors such as art, culture, sport and environment.

Our area offers unique natural landscapes, from Manukau Harbour coastline to esplanade areas, Otuataua Stonefields and Māngere Mountain. We will continue to support tourism efforts, leveraging Auckland International Airport's aim to grow tourism and trade. We must maximise the employment, retail and tourism opportunities coming from the airport and many businesses located in that area.

What you have told us

- "...create employment opportunities and enable economic development."
- "Be economically stable and recognised for all the value the area offers."

Opportunities

- Having the Māngere-Ōtāhuhu Local Economic Development Action Plan in place and identifying further actions through a refresh of the plan.
- Alignment of Auckland International Airport's long-term vision with our desire to make Māngere-Ōtāhuhu a gateway for visitors to Auckland and beyond.
- Coordinated investment in key locations and routes with the council and council-controlled organisations such as Auckland Transport, external agencies such as the New Zealand Transport Agency, and other business interests.
- Attracting projects and partnerships that address Māori economic outcomes and concerns.
- Identifying relevant opportunities and links with the role of Auckland Tourism, Events and Economic Development (ATEED) in regional programmes, major city events and local economic development objectives for our area.

- Advocating for the council's strategic procurement of local goods and services to strengthen our local economy.

Challenges

- Average yearly household income of \$59,900 (Census 2013) means most parts of our community do not have the means to buy goods and services, so we need to look at attracting visitors and businesses from other areas to grow our economy.
- With our area having the highest proportion of young people aged 0 to 24 years (45.4 per cent) and children aged 0 to 14 years (28.1 per cent), pathways to training, skills development and employment are an investment for the future of Auckland.

Outcome 1: A strong local economy	
Objective	Key initiatives
Local town centres are attractive, lively and safe	Continue the Ōtāhuhu streetscape upgrade together with the governing body and Auckland Transport to deliver high-quality, connected, safe public areas around the town centre and bus/train station
	Fund and partner on projects such as events, training for graffiti management and waste minimisation
Establish partnerships to increase tourism and investment and help achieve Māori economic development outcomes	Identify, invite and partner with businesses to encourage development of social enterprise to promote local products, arts and cultural talents to reach newer/ wider markets by using spaces available temporarily e.g. pop-ups
	Leverage tourism opportunities with ATEED, Auckland International Airport and iwi organisations
Improve skills training, and increase employment opportunities for the local workforce, especially Māori and Pasifika youth	Refresh the Local Economic Development Action Plan
	Support initiatives that deliver pathways to youth skills, training and employment, e.g. Youth Connections, YouthFull and the Young Enterprise Scheme
	Advocate to the governing body and CCOs to support strategic procurement of goods and services that create opportunities for local employment, especially for Māori and Pasifika youth

Whakaotinga 2: Kei te pūmanawa tonu tātou o te tikanga o te ao Māori me te Moana-nui-a-Kiwa

Outcome 2: We are the heart of Māori and Pasifika culture

Our cultural diversity and distinct Māori and Pasifika identities are reflected in, and enhance, the everyday life of our community. We celebrate, showcase and share our many cultures, which attract visitors to our area.

Our communities take pride in our Māori and Pasifika cultural identities. This is our strength and a building block for our place and people. We will continue the work started under our last plan, as arts and culture are intrinsic to place-making and building our economy. Increasing cultural diversity is an asset, as more people make Māngere-Ōtāhuhu their home.

We are fortunate to have the state-of-the-art Māngere Arts Centre-Ngā Tohu o Uenuku and other community facilities offering spaces for creative expression and learning. Showcasing our rich cultural heritage can help attract visitors. We will continue to shape the Māngere-Ōtāhuhu Arts Jam as a signature event. Engaging local communities through art and high-quality performances is a goal we want to achieve with you.

Brokering connections, skills and talent across community groups and artists has brought results. Outreach and support to smaller groups has taken art and culture to a wider local audience and we will continue to support these programmes. We want local groups to join forces with us in place-making to enhance a sense of belonging and connectedness in public spaces.

We will advocate to the governing body for art in public spaces to express our Māori and Pasifika cultures, to recognise history and enhance identity, belonging and character.

We want to increase tourism through regional events and programmes and partner with international connections, such as the Samoan Consulate.

What you have told us

- “Fun activities I do in Māngere are sketching outside or study art.”
- “More community projects – clean-ups, planting, graffiti art murals, cultural family days”

Opportunities

- Home to 60 per cent of Auckland’s Pasifika people and 16 per cent of Māori people (Census 2013). We can do even more to capitalise our cultural resource in shaping a unique local identity as a point of difference.
- Scope to support and partner with local marae and mana whenua to showcase and celebrate Māori culture.

- Māngere Arts Centre - Ngā Tohu o Uenuku has the potential to leverage wider regional and international networks and become a cultural hub for creative and performing arts.
- Investment in arts brokering and seed funding to connect local artists and community projects.
- Strengthening cultural diversity and understanding to enhance sense of belonging and connection to people and place.

Challenges

- Attracting tourists and visitors, as we are not yet a destination in our own right.
- Limited local resources and demand on local facilities and spaces means we must use spaces efficiently and maintain the quality of our arts facilities.
- Building capability to support high-quality performances to attract visitors.
- Art and culture may appear to be of lower priority in our area compared with other social issues such as the perception of safety, employment or training. However, art and culture are integral to our sense of identity as Māori and Pasifika peoples, as well as important to other diverse cultures. We value cultural assets in our communities and will support and develop these in different ways.

Outcome 2: We are the heart of Māori and Pasifika culture	
Objective	Key initiatives
Our diverse communities enjoy arts and cultural facilities that are vibrant, creative hubs for connecting, engaging and learning, and expressing identity	Partner with local groups to promote local talent, learning and cultural exchange and to reach diverse audiences
	Support projects that use current resources to reach more people in more locations, e.g. Language Week programmes and the use of sign language
	Arts brokering and seed funding to improve access and participation across diverse communities
Increase opportunities for expression of Māori and Pasifika arts and culture	Develop and deliver projects that celebrate Māori and Pasifika cultures and build a sense of belonging
	Identify and deliver local public art projects
Foster relationships with events	Work with organisations including ATEED to attract

organisations with international reach	visitors to Māngere-Ōtāhuhu for arts and cultural experiences
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Whakaotinga 3: Te ārai i tō tātou taiao taketake, taonga tuku iho

Outcome 3: Protecting our natural environment and heritage

Our environment is respected. Our spectacular natural heritage sites are national treasures. They are protected and enhanced for everyone to enjoy now and in the future.

We understand you value and support residential and business growth but also value our natural environment and heritage areas. This means we must balance both development and preservation.

We will continue to work with other local boards with shared interests in improving the Manukau Harbour and its coastline. We want to improve the water quality around the harbour as it is currently ranked as 'poor' (State of Auckland, Marine Report Card, 2016). Everyone must play their part, so we will continue to partner with industry, business, schools and community organisations.

Other initiatives include keeping our area clean and green through restoration planting, weeding and tree planting to increase shade.

Our communities are ready to take positive action to reduce waste and we will support community recycling and sustainable choices with education and awareness projects. However, the council's waste minimisation plan requires longer-term regional investment to make it happen. Together with other boards in the south, we need budget allocations to local areas if Auckland is to meet the goals of zero waste.

These activities are aligned to the Auckland Plan outcome of a green Auckland.

We value our historical heritage, wāhi tūpuna (sites or areas of ancestral significance) and wāhi tapu (places sacred to Māori). We now have a great opportunity to recreate the Ōtāhuhu Portage route, a site of historical significance that can be made visible and celebrated in modern times. This travelling route for early Māori, and later European settlers, is a point of interest for current and future generations. This is part of the treasured history of our land and a chance to make it accessible and connected for local and international visitors alike.

The board will continue working with Te Pūna Maunga o Tāmaki Makaurau Authority to keep alive connections of people with the land and its history.

Our area also has a history of European settlers and we will continue preserving these parts of our built heritage.

We want to progress partnerships with mana whenua and mataawaka to celebrate and improve awareness of local Māori heritage and identity. We also want to support programmes that are led by, and include, Māori participation.

We will partner with mana whenua in their kaitiaki (guardianship) role for places such as Māngere Mountain and Pukaki Crater.

Our partnership with Te Pane o Mataoho–Māngere Mountain Education Trust will continue around shared interests in delivering education programmes about the maunga and its surrounds. We are proud of our investment in relocating King Taawhiao's cottage, which is expected to become a focal point for future learning about Māori cultural history and heritage.

What you have told us

- “Make some signs to pick-up rubbish after oneself.”
- “In 10 years’ time, want Māngere-Ōtāhuhu to become the international hub of Auckland due to airport and eco-green suburb redevelopment.”
- “Stop the dumping of tyres on Hall Avenue.”

Opportunities

- Use our ecological prioritisation report to identify sites in parks and reserves for restoration and biodiversity conservation projects.
- Work with other local boards to improve the health of Manukau Harbour.
- Progress the proposal for the southern resource recovery centre to serve southern areas of Auckland.
- Use local knowledge on pest management to protect the local environment.
- Potential to use our significant cultural and environmental assets to boost tourism and make the area a destination in its own right.

Challenges

- The council's rapid changes in approaches to waste management places a high demand on local communities with low incomes, larger families and many living in rental accommodation. We need to build awareness and capabilities and encourage change in small, achievable steps.
- Growth and infrastructure development puts pressure on the natural environment. We have many open spaces that lack shaded areas. Māngere-Ōtāhuhu is estimated to have the least tree-canopy coverage (8 per cent) in Auckland. We need to balance industry needs with residential growth and protect the interests of future generations, so they can enjoy and live in a place with access to green spaces.

Outcome 3: Protecting our natural environment and heritage	
Objective	Key initiatives
Manukau Harbour and its coastline are clean, improved and protected	Deliver restoration projects together with community and volunteer involvement
	Work with business, schools, marae and community groups to improve the health of our waterways, e.g. industry pollution prevention and Wai Care programmes
Local heritage is protected, enhanced and recognised	Identify further actions from the heritage survey of historic buildings and sites, e.g. signage to explain our heritage
Reduce waste by improving waste management practices in local area	Advocate to the governing body to invest in, and partner with southern local boards on projects to achieve waste reduction targets, e.g. a southern resource recovery centre and support for community recycling
	Deliver community projects that support and increase awareness of activities for minimising and reducing waste

Whakaotinga 4: He rohe tūhonohono tonu

Outcome 4: A well-connected area

Māngere-Ōtāhuhu is well connected by public transport, cycleways and walkways, making it easy for everyone to get around.

A place that is well planned, connected and safe makes all the difference to people, business and daily life. It contributes to building a strong local economy and thriving communities.

We want a great, affordable public transport network that is accessible and offers choices. Our advocacy to Auckland Transport (AT) has contributed to our transport infrastructure, and we want to continue to work with and through AT and the governing body. We will continue to advocate for the new Route 32 bus service to connect Māngere to Ōtāhuhu.

We will continue to raise local concerns on regional transport projects with AT, the governing body and entities like the New Zealand Transport Agency. We will continue to watch the East West Link project, and want to see the Old Māngere Bridge replacement serve pedestrians and cyclists rather than vehicles.

Our population is mostly Pasifika (60 per cent) and young people (45.4 per cent are aged 0-24 years). Good connectivity is crucial for education, training and work. Mothers and families rely on easy access and safe pathways to get to places to make daily life easier.

Walking is the most frequently cited leisure activity for Pasifika (60 per cent), followed by jogging and running (33.2 per cent). This makes our local paths, walkways, cycleways, parks and reserves very important.

We will continue Te Ara Mua-Future Streets, the pilot project to make neighbourhood streets safe for residents, walkers and cyclists.

You value and use our parks, including Māngere Centre, Walter Massey, Māngere Mountain and Ambury Regional Park. We have adopted our Local Paths Plan and now want to deliver priority routes. The project to recreate the historic Ōtāhuhu Portage route will open the area for recreation, walking and cycling.

Good signage and well-designed and attractive street environments make it easier for people to move around and support active lifestyles. The Ōtāhuhu streetscape upgrade is as important for the local economy as it is for making our area well connected.

What have you told us

- “Māngere-Ōtāhuhu in 10 years should be seen with great public transport and walkways.”
- “It will be great for the quality of the streets to be improved and for the community to have responsibility and respect for their area.”
- “Fun activities in Māngere-Ōtāhuhu are to go to play in a park or playground.”

- “Like to take a walk around the neighbourhood and Ihumatao.”

Opportunities

- Enhancing major transport projects such as the Ōtāhuhu bus and train interchange, Māngere bus station and Te Ara Mua–Future Streets.
- Leveraging the local board transport capital fund to attract resources and fast-track project implementation.
- Progressing the implementation of the Māngere-Ōtāhuhu Local Paths Plan and the connection priorities identified in the plan.
- Continuing to make street environments safer for residents and pedestrians, e.g. Safer Communities programmes at schools in Māngere East.

Challenges

- Major projects have established a reliable and affordable public transport network, but increasing uptake will take time.
- There are risks that residential and population growth is not fully matched with investment in infrastructure.
- Neighbourhoods that are not adequately served by pathways and other connections.
- Public concerns about safety in public and green areas.
- The transport corridor to Auckland International Airport and its associated businesses creates significant pressure on local roads.
- Competing interests in regional transport planning can compromise local interests.

Outcome 4: A well-connected area	
Objective	Key initiatives
A well-connected area, part of a great, affordable public transport network that makes it easy for all to move around	Deliver projects with the governing body and Auckland Transport including: <ul style="list-style-type: none"> • improving street connections between the Ōtāhuhu bus/train station and town centre • upgrading the street environment around Māngere East shopping area and community facilities • completing the Māngere town centre bus station upgrade

	<ul style="list-style-type: none"> Support walking and cycling connections around popular parks like Walter Massey and Māngere Centre
Attractive, accessible and safe cycleways and walkways	Champion and support the Ōtāhuhu Portage route project to open the area for recreation, walking and cycling.
	Implement Norana path walkway and fund priority Local Paths projects
	Continue supporting Te Ara Mua-Future Streets and identify options to increase use of cycleways and walkways
	Partner with Te Wānanga o Aotearoa to use digital technology to popularise and increase use of new paths
Safe, attractive and well-maintained streets for all	Develop and deliver improvements to Bader Drive, e.g. a roundabout at the Idlewild Road intersection and road widening near Māngere town centre
	Fund delivery of seats at bus stops in the board area.

Whakaotinga 5: He wāhi urunga e ea ai ōna aronga tuatinitini

Outcome 5: Facilities to meet diverse needs

Our community spaces are part of a first-class network. They are popular gathering places used for a variety of activities led by diverse local communities with many interests. They offer choices for people from different cultures and life-stages to take part in local life.

Community and recreational facilities and spaces are important for our youthful population and family-oriented cultures.

Tōia, the new library, pool and leisure centre in Ōtāhuhu, is a jewel in our area as a premier multi-purpose facility and a destination for people from across Auckland. The Māngere Arts Centre-Ngā Tohu o Uenuku offers top-quality theatre performances, art exhibitions and events that draw international audiences. Local talent and community groups and organisations engage, connect and learn about art and culture. Our art and community facilities are hubs offering a range of activities.

There is increasing demand on our 505 hectares of open space, including neighbourhood and sports parks, esplanade reserves and undeveloped green spaces, so we must prioritise investment. We will prepare new plans to upgrade Māngere Centre and Walter Massey parks – we want Māngere Centre Park to become a destination park.

Our coastal areas are of ecological as well as recreational importance. You have asked for mangroves to be removed. We have put resources towards this and will ensure the removal is done near pathways, walkways and areas of historic significance. We also want you to tell us if this is still a priority.

We want people to lead active and healthy lives, and this makes accessibility very important. Our sportsfields and parks are popular and we have worked hard in recent years to improve playing surfaces, parking, lighting and playgrounds. We will work with our partners to make the most of these facilities by turning them into multi-purpose hubs. We will continue funding facilities so that sport and recreation groups can leverage external funding to develop facilities they use on council-owned land.

We also want you to tell us how we can enhance a sense of pride and care towards our shared assets and resources.

The board wants to see recreation and leisure centres well used by the area's diverse communities, so will continue using targeted rates to support adult entry to swimming pools at no charge.

We want to respond to your call for more relevant and accessible community spaces in areas like Māngere East, Māngere Bridge and Favona. Our libraries are popular and we want to maintain current hours in our area.

The council's Community Facility Network Plan notes a need for community facilities in Ōtāhuhu and Māngere East. We must ensure that our actions for future investments take into account what we already have. For this we need to consider current patterns and changes in how communities use facilities.

Along with investment for improvements around Ōtāhuhu town centre, we want to ensure community facilities at 12-16 High Street are purpose-built to match housing growth.

We will advocate for joined-up investment from the council and its council-controlled organisations in Māngere East to create a hub for communities and businesses. We will continue to work with stakeholders and support an investigation into community facilities in the wider Māngere East area.

Our decisions must cover the cost of creating assets and facilities from planning through to maintenance and renewal (the whole-of-life span).

What you told us

- “Fun activities are about visiting libraries, playing touch rugby and tag, soccer, biking or sketching.”
- “In the longer term, places in Māngere-Ōtāhuhu should be wheelchair accessible.”

Opportunities

- We offer rich open spaces and a coastal area with significant cultural value that can be better used to attract visitors and make Māngere-Ōtāhuhu a destination.
- Our Open Space Network Plan outlines priority areas for investment planning.
- The council's Community Facility Network Plan identifies needs in Ōtāhuhu and Māngere East over the next 10 to 20 years.
- Existing community, recreational and arts facilities deliver programmes in multiple locations to increase participation.
- Community programmes have a family-whanau approach to make it easier for families to participate.

Challenges

- A growing population driven by Special Housing Areas and changing demographics increases demands on facilities.
- Some of our community facilities are in parks and green spaces. These areas are under increasing pressure from residential growth and development.
- Some facilities are tired and run-down.

- Competing interests of different user groups and stakeholders increases pressure for services from current facilities and assets. The additional risks are that of duplication of services from stand-alone facilities and limited utilisation as services are not meeting needs of the wider population in the area.
- Finite funding requires new approaches to working together to find shared solutions. It also means more strategic planning and community-led initiatives for future investment.
- Having a high proportion of young people places demands on community recreational facilities and open spaces. Our facilities need to be more relevant to young people and our assets used more efficiently.
- It can be difficult to establish a continued sense of belonging, pride and care towards places and assets when a significant number of families are relatively transient; about 49 per cent of you are tenants (Census 2013).

Outcome 5: Facilities to meet diverse needs	
Objective	Key initiatives
Existing facilities and parks and open spaces are high quality, well maintained and accessible to diverse users	Commence delivery on concept plans to improve parks and reserves, e.g. Boggust, Sturges and Seaside parks, Kiwi Esplanade and Blake Road Reserve
	Fund the development of concept plans for Walter Massey and Māngere Centre parks
	Fund enhanced maintenance for Otuataua Stonefields
Collaboration and best use of local community assets and resources are encouraged	Assess the feasibility of a purpose-built community facility at 12-16 High Street, Ōtāhuhu, to meet growth and development needs
Local spaces are popular community gathering places that enhance our lives	Work with The Southern Initiative to deliver family-whanau programmes in multiple community facilities and places around Māngere town centre
	Advocate to governing body, AT and Panuku Development Auckland for joined-up planning and investment in Māngere East and its surrounding areas to develop a vibrant local community and business hub.

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Whakaotinga 6: He urunga e tupu e whai wāhi ai te katoa

Outcome 6: A place where everyone thrives and belongs

Our communities have safe and healthy neighbourhoods. Our actions ensure positive prospects for the future of children and young people. We come together to celebrate our cultures. We are active and involved in local matters.

Our vision is to ensure positive prospects for our children and young people.

We want to support young adults to take up leadership in community projects and be safe in smoke, alcohol and drug-free environments. They are our asset, for now and the future, and we want to support their talent, ideas and energy.

Our communities have a strong cultural and family orientation and we want to support activities that encourage participation, healthy lifestyles and active living. We will maintain a child-friendly focus throughout our programmes.

You have told us you enjoy local, family-oriented events, recreational and leisure activities. We will support projects that connect people to places, neighbourhoods and across diverse cultures. We care for our seniors and will encourage intergenerational projects to share knowledge and bring together seniors with our young adults.

Active, safe and lively neighbourhoods and town centres contribute to thriving communities that increase a sense of pride and belonging. We will continue to support walkways and cycleways, and quality sportsfields and parks.

We will advocate to the governing body to monitor the quality of boarding houses and their surroundings in the local board area.

What you told us

- “A chance to make a difference to the community would be through having fun-day outing for families, face painting, games, white elephant stalls.”
- “In 10 years’ time I would like to see Māngere-Ōtāhuhu safe, clean and drug-free.”
- “A place that is vibrant, socially-open and clean.”
- “A place that is self-sufficient.”

Opportunities

- Leveraging opportunities from regional events and partnerships to attract events to our area.
- Communities have a sense of Māori and Pasifika identity, and are oriented to family-whanau cultures.

- Helping communities to reduce alcohol harm in their neighbourhoods.
- Gaining Māori input into our decision-making.
- Partnering with secondary schools to support young adults to reach their potential.
- Leveraging The Southern Initiative to upscale successful models and ideas to the wider board area.

Challenges

- Our communities have low incomes, employment rates and education; people living in rental accommodation and low access to personal vehicles.
- Inadequate awareness and capability to access opportunities offered through grants and programmes.

Outcome 6: A place where everyone thrives and belongs	
Objective	Key initiatives
Young people are engaged, have a voice and contribute positively in local matters.	Support initiatives that focus on education and employment outcomes, especially for Māori and Pasifika young people
	Support opportunities for young people to engage and connect with each other through arts, sports and cultural activities
	Support rangatahi leadership and co-development of actions with tamariki and rangatahi
Increase the sense of safety in neighbourhoods and reduce harm from gambling, alcohol and synthetic drugs	Advocate to the governing body to finalise the local alcohol policy
Increase opportunities for active, healthy living, and community involvement and connectedness	Support community initiatives through contestable community grants and focus on local priorities
	Support seed and sustainable funding models for event partnerships

He kōrero take pūtea

Financial information

This purpose of this section is to provide a financial overview of the Māngere-Ōtāhuhu Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources (such as local targeted rates and fees and charges).

The governing body will be adopting the council's 2018–2028 10-year budget in June 2018. It is important to note that this could change the funding for local boards, including projects that are currently provided for in the 2015-2025 10-year budget.

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Māngere-Ōtāhuhu Local Board Agreement 2016/2017. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches</p> <p>Provide sports fields that are fit for purpose and cater for community needs</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often</p>
<p>Local community services</p> <p>This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through</p>

<p>everyday lives of Aucklanders. Key activities include locally delivered Libraries & Information (Libraries) and Community Development, Arts and Culture services.</p>	<p>customer centric advice, funding, facilitation and permitting</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	<p>Develop local business precincts and town centres as great places to do business</p>
<p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage</p>
<p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

elected members.	
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Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

Annual Plan Financials	2015/16 (\$000s)	2016/17 (\$000s)	2017/18 (\$000s)
Operating revenue			
Local community services	428	369	332
Local parks, sport and recreation	1,172	1,188	1,166
Local planning and development			
Local environment services			
Total operating revenue	1,600	1,558	1,498
Operating expenditure			
Local community services	7,528	7,742	7,820
Local governance	1,027	1,024	1,067
Local parks, sport and recreation	8,468	7,999	7,859
Local planning and development	1,353	1,625	1,887
Local environment services	201	188	173
Total operating expenditure	18,577	18,577	18,805
Net operating expenditure	16,977	17,020	17,307
Capital expenditure			
Local community services	326	333	1,011
Local governance			
Local parks, sport and recreation	1,686	1,575	5,605
Local planning and development	-	1,707	2,343
Local environment services			
Total capital expenditure	2,012	3,614	8,958

Funding Impact Statement

Financial year ending 30 June	2016/17 (\$000s)
Sources of operating funding	
General rates, UAGCs, rates penalties	18,129
Targeted rates	1,506
Subsidies and grants for operating purposes	71
Fees and charges	1,359
Local authorities fuel tax, fines, infringement fees and other receipts	128
Total operating funding	21,193
Applications of operating funding	
Payment to staff and suppliers	17,385
Finance costs	1,078
Internal charges and overheads applied	2,697
Other operating funding applications	-
Total applications of operating funding	21,160
Surplus (deficit) of operating funding	33
Sources of capital funding	
Subsidies and grants for capital expenditure	-
Development and financial contributions	-
Increase (decrease) in debt	3,581
Gross proceeds from sale of assets	-

Lump sum contributions	-
Other dedicated capital funding	-
Total sources of capital funding	3,581
Application of capital funding	
Capital expenditure	
- to meet additional demand	31
- to improve the level of service	-
- to replace existing assets	3,583
Increase (decrease) in reserves	-
Increase (decrease) in investments	-
Total applications of capital funding	3,614
Surplus (deficit) of capital funding	(33)
Funding balance	0

Ngā Mema o tō Poari ā-Rohe o Māngere ki Ōtāhuhu

Your Māngere-Ōtāhuhu Local Board members








Photo	Members details
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Photo	Members details
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