

**Cover page**

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# Te Rohe ā-Poari o Manurewa

## Manurewa Local Board area



Manurewa has a rich cultural history from early Māori settlement to the present, and was well-known as a prosperous farming village with its natural resources, plentiful fishing waters and fertile soils. Today, Manurewa is home to a diverse population, many of whom have strong loyalties to the area and have lived here a long time.

At the 2013 census, there were 82,242 people living in Manurewa, an increase of 6.5 per cent since 2006. We have one of Auckland's highest proportions of people under 25 years.

Key characteristics of Manurewa include a prominent industrial area in Wiri and the coastal suburbs at Wattle Downs and Weymouth. The local board area is also made up of suburbs Clendon Park, Goodwood Heights, Hill Park, Homai, Leabank, Greenmeadows, Randwick Park, Rata-Vine, Wiri, The Gardens, Totara Heights and Manukau Heights.

We are home to many public facilities including Auckland Botanic Gardens, the historic Nathan Homestead, Totara Park, the new Randwick Park sports and neighbourhood centre (Manu Tukutuku), a multi-purpose sports complex at Mountfort Park, and the

Netball Manurewa Community and Events Centre. We have two libraries, four community centres, four leisure centres and two public swimming pools.

Manurewa is situated across the motorway and rail networks and is close to Auckland International Airport.

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## Mihi

Tēnā kia hoea e au taku waka mā ngā tai mihi o ata

e uru ake ai au mā te awa o Tāmaki

ki te ūnga o Tainui waka i Ōtāhuhu.

I reira ka toia aku mihi ki te uru ki te Pūkaki-Tapu-a-Poutūkeka,

i reira ko te Pā i Māngere.

E hoe aku mihi mā te Mānukanuka a Hoturoa

ki te kūrae o te Kūiti o Āwhitu.

I kona ka rere taku haere mā te ākau ki te puaha o Waikato,

te awa tukukiri o ngā tūpuna, Waikato Taniwharau, he piko he taniwha.

Ka hīkoi anō aku mihi mā te taha whakararo

mā Maioro ki Waiuku ki Mātukureira

kei kona ko ngā Pā o Tahuna me Reretewhioi.

Ka aro whakarunga au kia tau atu ki Pukekohe.

Ka tahuri te haere a taku reo ki te ao o te tonga e whāriki atu rā mā runga i ngā hiwi,

kia taka atu au ki Te Paina, ki te Pou o Mangatāwhiri.

Mātika tonu aku mihi ki a koe Kaiaua

te whākana atu rā ō whatu mā Tikapa Moana ki te maunga tapu o Moehau.

Ka kauhoetia e aku kōrero te moana ki Maraetai

kia hoki ake au ki uta ki Ōhūiarangi, heteri mō Pakuranga.

I reira ka hoki whakaroto ake anō au i te awa o Tāmaki

ma te taha whakarunga ki te Puke o Taramainuku, kei kona ko Ōtara.

Katahi au ka toro atu ki te Manurewa a Tamapohore,

kia whakatau aku mihi mutunga ki runga o Pukekiwiriki

kei raro ko Papakura ki kona au ka whakatau.

Let this vessel that carries my greetings

travel by way of the Tāmaki River

to the landing place of Tainui canoe at Ōtāhuhu.

There, let my salutations be borne across the isthmus to the Pūkaki lagoon

and the community of Māngere.

Paddling the Manukau Harbour

we follow the Āwhitu Peninsula to the headland.

From there we fly down coast to the Waikato river mouth,  
sacred waters of our forebears.

Coming ashore on the Northern side

at Maioro we head inland to Waiuku and Mātukureira,  
there too is the Pā at Tāhuna and Reretewhioi.

Heading southward I come to Pukekohe.

My words turn to follow the ancient ridgelines along the Southern boundary,  
dropping down into Mercer and Te Pou o Mangatāwhiri.

My greetings reach you at Kaihua

who gaze across Tikapa Moana to the sacred mountain, Moehau.

Taking to the sea, my remarks travel to Maraetai  
and then to Ōhūiarangi, sentinel to Pakuranga.

There we follow again the Tāmaki River  
to Te Puke o Taramainuku, Ōtara resides there.

From here I reach for Manurewa

until my greetings come to rest on Pukekiwiriki  
below lies Papakura and there I rest.

# Ngā upoko kōrero

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*Statement of proposal for the 2017 Manurewa Local Board Plan*

# He kōrero mai i te Heamana

## From the Chair

It is my pleasure to present this draft Manurewa local board plan, laying out our proposed priorities for the next three years. It builds on our past work and includes ideas we've heard from you. We're now seeking your views to make sure we're on the right track, before we formally adopt the plan later this year.

While the outcomes we seek for our community, economy and the environment are largely the same, we have added new objectives and some key initiatives in response to your suggestions. Our emphasis for this plan continues our move towards supporting community-led initiatives and building partnerships so we can achieve more together. Strengthening our relationships with mana whenua will be important to achieving our collective goals and aspirations for Manurewa and we are increasing our focus on older people.

I was particularly proud earlier this year when Randwick Park became New Zealand's 2017 Community of the Year. This board has worked alongside community leaders in Randwick Park for several years, planning the redevelopment of Riverton Reserve, which culminated in the opening of Manu Tukatuku Sports and Neighbourhood Centre. This taonga offers opportunities for community-led activities, social enterprise and as a place to connect and dream. It's an example we would like to see repeated in other areas of Manurewa.

We have begun working with the local community and clubs using War Memorial Park to improve the tired facilities and create a multi-use hub. There is a community vision for a creative space. We will continue this journey with you, to determine what this could look like.

We will continue to improve the Manurewa town centre and see how we can develop the park and facilities around the Clendon shopping centre. A key concern for you is safe and convenient travel around and outside Manurewa. We have several initiatives in this plan that support this, including early planning with Auckland Transport and others to improve Te Mahia train station.

We will work with you to ensure our facilities continue to meet our diverse needs. We will walk alongside whanau and others to support our tamariki and rangatahi to give them the best start in life. We will partner with mana whenua and communities on projects to restore and protect the health of our environment.

We are focussed on making Manurewa an even better place to live, where you feel a sense of belonging and where everyone has an opportunity to be active and involved.

We have much to achieve within limited resources. While we will look for ways to find additional investment, we will prioritise what we do. Please look through this plan and tell us if we've got it right, or suggest how we can improve it.

I am looking forward to hearing from, and working with you.

Angela Dalton

Chairperson, Manurewa Local Board

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# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 ward councillors) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

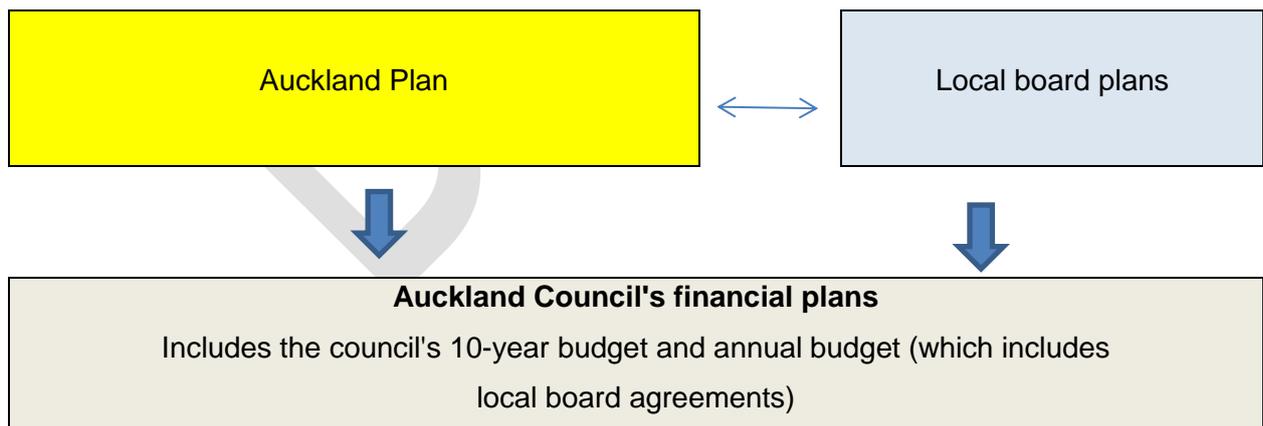
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

## About local board plans

Local board plans are strategic documents that are adopted every three years. Their purpose is to set a direction for the local area that reflects community priorities and preferences. They guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan.



Each local board develops annual work programmes following confirmation of the budget available to them via the annual budget setting process.

# Te whakawhanake i tā mātou mahere

## Developing our plan

Our plan is comprised of aspirational outcomes, objectives we want to achieve and some key initiatives to carry out. To make this happen will take the efforts of many working together.

We have identified these by considering what we know about our community, what you have told us is important, and where we think we can make the biggest difference.

We are committed to promoting the wellbeing, rights, respect and dignity of all people. We want everyone to have the choice to contribute to decision-making and be respected for their views. We will also endeavour to fully understand what works and what doesn't work to improve access to participation in community activities.

We have considered the aspirations and goals in other plans and strategies, including:

- the Māori Plan for Tamaki Makaurau
- I Am Auckland – the Children and Young People's Strategic Action Plan
- New Zealand Disability Strategy 2016-2026
- New Zealand Positive Ageing Strategy
- Auckland Transport Regional Land Transport Plan.

We are also talking with mana whenua, Manurewa youth and older people. These ongoing conversations have helped shape the plan and actions, and will continue to do so. We have recently begun targeted dialogue with Pasifika communities.

We have also been working on an integrated area plan for the Manurewa-Takanini-Papakura area. Community feedback from this has also been considered.

# **Te whakatutuki i tā mātou mahere**

## **Carrying out our plan**

### **Resourcing**

We want to do what we can to improve our local board area while being realistic that we cannot do everything with finite resources. This means making the most of what we already have, working with others and acknowledging when we do not have the necessary resources to carry something out.

We believe we can carry out most of our proposed key initiatives within our existing resources, or there is provision for them in future years of the 2015-2025 10-year budget.

By existing resources we mean:

- finances we receive through our revenue sources such as rates and user charges
- our assets such as our community centres and parks
- council staff who are responsible for delivering our annual work programme
- Auckland Transport's Local Board Transport Capital Fund allocation
- our time and energy to represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker, ensuring they are aware of your views and our support for them.

### **Empowering communities**

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities led by the community; encourage and support people from all walks of life to actively participate in their community, and fully use the talents, insights and contributions of our diverse community. We will work with others to enable our communities to achieve their goals.

### **Working with Māori**

Delivering on Auckland Council's commitment to Māori at a local level is a priority for Manurewa Local Board. We are committed to meeting our responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and our broader statutory obligations to Māori.

We are continuing to work with mana whenua to identify common ground and opportunities for collaborative support and partnership. Since 2015, we have partnered

with mana whenua and local board representatives to develop more effective Māori participation in democracy. These include:

- establishing a representative mana whenua body for local boards to engage with directly at a governance level
- initiating Te Ao Māori training for local board candidates and members developed by mana whenua
- inviting mana whenua participation in local board workshops
- convening formal kanohi ki te kanohi (face to face) hui between local board members and mana whenua at marae at the start of each new term
- encouraging local board member participation in mana whenua hui.

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# Whakaotinga 1: Ia rā e ngangahau ana te iwi o Manurewa ki te tūtakitaki i ngā wāhi katoa

## Outcome 1: People in Manurewa are actively connecting everywhere, every day

**Our communities work together to create spaces and places that meet the diverse aspirations of our community, support participation in activities and make new connections.**

Manurewa has a wide range of community places where people gather to celebrate, take part in their favourite pastimes, exercise and compete, work together on community projects, or just socialise with friends and family. There are parks and reserves, sports and recreation venues, a community arts facility, community halls and community houses, many churches and a marae.

Our population, like the Auckland region, is diverse and growing and we must ensure these facilities keep pace with demand and changing needs. They must have the flexibility and capacity to cater for community aspirations and be fit for many purposes. They also need to be accessible and affordable to everyone, regardless of age, gender, ethnicity or ability<sup>1</sup>.

Over the next three years, we want to partner with local organisations to improve our facilities. Some sports clubs are operating from ageing facilities and are surviving below a sustainable level<sup>2</sup>. We will prioritise projects within our allocated budgets, but will also support clubs, organisations and communities to find additional funds.

We are working with park users and the community around War Memorial Park to build new multi-purpose facilities to serve sports, recreation and community groups. Some of the current facilities are in disrepair and will require substantial investment to bring them up to standard and to meet future demand.

You have previously identified the need for a creative space where local talent and artists can practice and perform. We want the community to lead this initiative with the board participating. Performing arts communities, our young people and others are best equipped to determine what this could look like, where it would best be located and how much we would need to invest. We will also look at how more opportunities can be provided for local artists and performers to create and showcase their talents in the area.

Every year, thousands of people visit Totara Park, one of Auckland's premier parks on the northern boundary of Manurewa. A masterplan is being developed to show how it can be improved and restored to enhance its character as a countryside park with ecological integrity, while accommodating outdoor uses. We will support park users and volunteers to implement the plan over the next three years.

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<sup>1</sup> New Zealand Disability Strategy 2016 Outcome 5: Accessibility has a vision of "accessible communities (that) are free of barriers"

<sup>2</sup> Draft Sport and Active Recreation "State of Play" for Manurewa, February 2017.

| <b>Outcome 1: People in Manurewa are actively connecting everywhere, every day</b>          |   |
|---|---|
| <b>Objective</b>  | <b>Key initiatives</b>  |
| More people access and participate in multi-use facilities and activities.                  | Partner with our sporting groups and wider community at War Memorial Park to develop accessible multi-use shared spaces within our existing facilities. |
|   | Partner with the community to implement the Totara Park masterplan as funding allows.   |
| Local artists and performers can find places to perform and create in.                      | Fund local artists and performers to develop and showcase their talent.   |
|   | Plan for a creative space using a community led approach.   |
| Local community, arts and cultural events have high levels of participation and attendance. | Continue to fund and work with community organisations to deliver successful local events.  |
| People in the community play a key part in shaping Manurewa.                                | Increase community participation in the design, development, and delivery of local projects and activities.   |

## **Whakaotinga 2: He ōhanga ā-rohe whaihua e tautoko ana i te iwi kāinga**

### **Outcome 2: A prosperous local economy supporting local people**

#### **Manurewa has a thriving local economy that enables people to live, work and play close to home**

This board wants to ensure Manurewa develops a thriving local economy. We want to support the retail precincts of Manurewa and Clendon to become safe, vibrant, successful centres where local people can shop, relax and come together to enjoy time with family and friends.

We are working to create a bustling, age friendly shopping centre and transport hub with attractive streetscapes, new retail businesses and better connections to surrounding areas. The board wants to develop the park and recreation spaces around the privately-owned Clendon shopping centre to cater for emerging growth and support it becoming an attractive and safe local retail centre and gathering space.

A thriving local economy is dependent on people having access to satisfying, well-paid employment. Not all Manurewa residents will choose, or be able, to work locally. However, there are several large employment areas close by (such as Manukau, Auckland International Airport, Highbrook and East Tamaki) easily accessed by road, train or bus. This means being able to travel to work easily and having the industry skills or education necessary for employment are keys to prosperity.

In Manurewa, the number of young people leaving school with no or low level qualifications is improving but is still more than for Auckland overall<sup>3</sup>. This makes it harder to find well-paid work. We are keen to see young people increase their skills and develop clear goals that enable successful transitions into employment. We will play our part in supporting them to transition from school to further education, training and employment. We will also continue to support young leaders to further their education and leadership development by providing scholarships each year.

There are local groups in Manurewa that would like to set up social or community-led enterprises to provide basic skills training and work for those who might otherwise have limited opportunities. These are not-for-profit businesses with wider social objectives that reinvest in the community, reducing grant dependency. They are often innovative and entrepreneurial, doing work traditional businesses would find unprofitable. To promote their growth, the board will explore what conditions enable, or inhibit community-led and social enterprise. We will support local organisations interested in becoming self-sustaining and independent. We will also explore ways to use the council's purchasing power to benefit the community.

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<sup>3</sup> Manurewa Local Board Economic Overview 2016

| <b>Outcome 2: A prosperous local economy supporting local people</b>   |   |
|--|---|
| <b>Objective</b>   | <b>Key initiatives</b>  |
| Make our retail centres safe, age-friendly community hubs, with attractive shopping facilities.                | Create a Manurewa town centre precinct for travelling, working and living.                      |
|  | Develop the park and recreation spaces surrounding the privately-owned Clendon shopping centre. |
| Support strategic economic growth that brings local prosperity.  | Provide spaces and places for community-led social innovation, enterprise and entrepreneurship. |
| Young people increase their skills and develop clear goals that enable successful transitions into employment. | Support school to training and work transitions such as the youth scholarships.                 |
|  | Promote opportunities for young entrepreneurs.  |

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## **Whakaotinga 3: He wāhi tūhonohono a Manurewa, māmā te haereere noa**

### **Outcome 3: Manurewa is well-connected and easy to move around**

#### **People move easily around Manurewa on linked networks of public transport, walkways, cycleways and local roads.**

We are fortunate to have reasonably easy access to the motorway and three train stations. Our local bus services link us to the town centre, rail stations and key community facilities for shorter trips in our area.

But there are things that can be done to make it easier for you to move around Manurewa. You have told us you are sometimes concerned for your safety on public transport, and that some pathways are not easily used by those in wheelchairs, older people, or families with pushchairs. You would also like to walk or cycle short distances if there were safer, linked up routes.

When it comes to transport, our role is largely limited to representing your views to decision-makers such as Auckland Transport. Over the next three years, we will be particularly focussed on major improvements at Te Mahia station where the number of people using the station has been increasing steadily and is expected to continue rising as growth in the area continues<sup>4</sup>. We have formed a Te Mahia Station Steering Group to work on creating better linkages, safer access and bringing the station platform up to the standard of those on the rest of the Auckland rail network.

For walkers and cyclists, we will develop plans to provide better connections that are safe and pleasant, improve our local ecology and give access to local recreation opportunities. Further stages of our Manukau Harbour coastal path and cycleways will be completed while we will advocate for existing footpaths to be made safer for everyone. When completed, we will have a joined-up network of paths and cycleways to get us across Manurewa and into neighbouring areas.

We know that traffic congestion is still a concern. Extra lanes on the motorway between Manukau and Papakura and improvements to the Takanini interchange should make a positive difference. To ease this pressure further, we will argue strongly for the Mill Road arterial route project to be brought forward.

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<sup>4</sup> Auckland Transport Metro Te Mahia station boarding figures 2014-2016

| <b>Outcome 3: Manurewa is well-connected and easy to move around</b>  |  |
|---|--|
| <b>Objective</b>  | <b>Key initiatives</b>   |
| Make our train stations an easy and safe option for people to use.  | Improve access to and safety at Te Mahia train station.  |
| Improve connections on our walking and cycling networks so they are well used.                              | Provide a walking and cycling network with wayfinding signage that links neighbourhoods, facilities, parks, the harbour and shopping centres as funding allows.                  |
|   | Continue to develop and enhance the Manukau Harbour coastal path and cycleway.   |
|   | Work with Auckland Transport to improve public safety on intersections, crossings and footpaths.   |
| Traffic moves freely and safely around the urban arterial routes and state highways that surround our area. | Advocate to New Zealand Transport Agency and Auckland Transport for changes that support safety and congestion-free roads so people can get to and from work and school on time. |

## **Whakaotinga 4: He wāhi whakamanamana me te hākinakina tō tātou taiao ki te hāpori**

### **Outcome 4: Our environment is a source of pride and enjoyment for the community**

#### **Manurewa beats with a healthy environmental heart**

Manurewa is largely an urban area and we need to improve our water, air and soil quality and reduce waste and pollution. By working together we can begin to address and reverse some of these trends so that future generations inherit a cleaner, healthier environment.

For mana whenua, cultural and spiritual wellbeing are inextricably linked to the quality of the water and land from which they draw sustenance. The board will work with our communities and organisations such as the Manukau Beautification Charitable Trust to prioritise environmental projects in partnership with mana whenua as kaitiaki (guardians).

Using the Manukau Harbour Forum, we will work with eight other local boards to restore and protect the harbour coastal environment. We will also continue work to improve the quality of water in our major streams – Puhinui and Papakura – and support community-led streamside restoration, weeding and planting projects. We will press ahead with mangrove removal and control, while contributing towards improving water quality at Weymouth Beach.

Auckland Council has a goal of zero waste by 2040. That means by recycling, composting food waste, re-using items and preventing waste in the first place, very little will go to landfills. This will save valuable raw resources and energy. Research shows the average Auckland household sends about 160kg of rubbish to landfill every year. Of this, around 65 per cent could have been avoided or put to better use.

There has been steady progress towards the zero waste goal, with a new inorganic waste collection process, planning for a network of community recycling centres and trialling of new food waste collection services. These will all help to divert waste from landfill and provide resources and opportunities for local communities. There is funding available for community-based waste minimisation projects and we will work closely with groups wishing to establish reduction or recycling schemes.

**Outcome 4: Our environment is a source of pride and enjoyment for the community**

| <b>Objective</b>  | <b>Key initiatives</b>   |
|---|--|
| Manurewa's local environment and biodiversity are protected for the future. | Work with our communities in caring for our harbour, waterways, environment, parks and our community spaces in partnership with mana whenua as kaitiaki (guardians). |
|   | Support community recycling, resource recovery and waste minimisation initiatives.   |
|   | Revitalise Puhinui and Papakura Streams.   |
|   | Continue our commitment to improving water quality at Weymouth Beach.  |

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## **Whakaotinga 5: Ko Manurewa tō tātou kāinga, tō tātou papa kāinga**

### **Outcome 5: Manurewa is our home, our community**

**We are proud to call Manurewa our home, our community - where we put down roots and feel we belong.**

Your board is committed to working with all people in Manurewa to make our home the best it can possibly be. We are intent on providing a wonderful environment and excellent facilities that nourish and support you.

It is important that we plan well to accommodate growth in Manurewa and that we welcome new residents to safe, vibrant, prosperous neighbourhoods. Planning for the Great South Road strip from Manurewa and through Takanini to Papakura will continue over the next three years to ensure development is co-ordinated<sup>5</sup>. We will work closely with Auckland Transport, Panuku Development Auckland<sup>6</sup> and other organisations so that the opportunities presented by growth in our area work best for our residents.

We will consider Te Ao Māori in our planning and work closely with all our communities in Manurewa to ensure their goals and aspirations are realised.

Too many of our children face adversity in their first 1000 days<sup>7</sup>. A key focus will be our tamariki and rangatahi (children and young people), keeping them safe and helping them to develop skills for success and prosperity. The role of parents and whanau in our children and young peoples' lives is crucial to shaping a successful future for them and we will work with organisations to help strengthen families and improve child outcomes in Manurewa. We will also provide opportunities for older people to continue contributing and participating, such as through our senior scholarships. They can make the most of the benefits of being older and we all can learn from their skills, knowledge and experience.

Manurewa has a rich and colourful history, which sits alongside the present. This history can help inform our collective vision for the future. It lives on in some place and street names, but much of it isn't widely known. We will explore ways to show how the landscape has changed, identify key historic Māori and European landmarks, describe the ancestral links of mana whenua, and recount early European settlement in Manurewa.

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<sup>5</sup> Manurewa-Takanini-Papakura Integrated Area Plan

<sup>6</sup> Panuku Development Auckland is an Auckland Council Organisation

<sup>7</sup> The First 1000 Days in Manurewa: Risk, Resilience and Opportunities for Change

| <b>Outcome 5: Manurewa is our home, our community</b>                             |   |
|---|---|
| <b>Objective</b>  | <b>Key initiatives</b>  |
| We protect our future, nurture our present and honour our past.                   | Deliver and support a range of initiatives that celebrate our history and tell the stories of the people of Manurewa.   |
|   | Tautoko (support) Māori aspirations to achieve whanau and social wellbeing <sup>8</sup> by continuing our commitment to the Māori input into Local Board decision-making project. |
|   | Work with our communities and partners to ensure our children get a great start in life by working with the Southern Initiative Early Years work stream.                          |
| The history-whakapapa of our area is well-known, protected and celebrated by all. | Enable initiatives that celebrate local Māori culture, heritage and identity.   |
| Manurewa is a place we feel safe, connected and valued.                           | Recognise and celebrate our existing and emerging talent, local leadership and community contribution.  |
|   | Collaborate with communities, neighbourhoods and key partners to increase safety in neighbourhoods and reduce harm.   |

<sup>8</sup> The Māori Plan for Tamaki Makaurau

# He kōrero take pūtea

## Financial information

This purpose of this section is to provide a financial overview of the Manurewa Local Board.

Based on our existing budgets, we believe we can deliver the key initiatives in our draft plan without reducing our existing levels of service or increasing our local revenue sources (such as local targeted rates and fees and charges).

The governing body will be adopting the council's 2018 – 2028 10 year budget in June 2018. It is important to note that this could change the funding for local boards, including projects that are currently provided for in the 2015-2025 10 year budget.

## Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Manurewa Local Board Agreement 2016/2017. This is available on the Auckland Council website.

| Local activities   | Levels of service statements  |
|--|---|
| <p>Local parks, sport and recreation</p> <p>This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.</p> | <p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.</p> <p>Provide sports fields that are fit for purpose and cater for community needs.</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often.</p>                        |
| <p>Local community services</p> <p>This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered</p>   | <p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.</p> |

|  |  |
|--|--|
| <p><b>Libraries &amp; Information (Libraries) and Community Development, Arts and Culture services.</b></p>  | <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>   |
| <p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>                              | <p>Develop local business precincts and town centres as great places to do business.</p>   |
| <p>Local environmental management</p> <p>This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>                                   | <p>Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>   |
| <p>Local governance</p> <p>This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p> | <p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p> |

## Financial overview

Income, expenditure and capital investment by local activities for the period 2015 to 2018

| <b>Annual Plan Financials</b>      | <b>2015/16<br/>(\$000s)</b> | <b>2016/17<br/>(\$000s)</b> | <b>2017/18<br/>(\$000s)</b> |
|------------------------------------|-----------------------------|-----------------------------|-----------------------------|
| <b>Operating revenue</b>           |                             |                             |                             |
| Local community services           | 718                         | 536                         | 548                         |
| Local parks, sport and recreation  | 3,268                       | 3,091                       | 3,086                       |
| Local planning and development     |                             |                             |                             |
| Local environment services         |                             |                             |                             |
| <b>Total operating revenue</b>     | <b>3,986</b>                | <b>3,628</b>                | <b>3,634</b>                |
| <b>Operating expenditure</b>       |                             |                             |                             |
| Local community services           | 4,587                       | 4,667                       | 4,890                       |
| Local governance                   | 1,082                       | 1,067                       | 1,110                       |
| Local parks, sport and recreation  | 7,599                       | 7,912                       | 8,000                       |
| Local planning and development     | 470                         | 559                         | 560                         |
| Local environment services         | 62                          | 38                          | 41                          |
| <b>Total operating expenditure</b> | <b>13,800</b>               | <b>14,242</b>               | <b>14,600</b>               |
| <b>Net operating expenditure</b>   | <b>9,814</b>                | <b>10,614</b>               | <b>10,967</b>               |
| <b>Capital expenditure</b>         |                             |                             |                             |
| Local community services           | 817                         | 638                         | 659                         |
| Local governance                   |                             |                             |                             |
| Local parks, sport and recreation  | 2,101                       | 1,901                       | 3,572                       |
| Local planning and development     |                             |                             |                             |
| Local environment services         |                             |                             |                             |
| <b>Total capital expenditure</b>   | <b>2,918</b>                | <b>2,539</b>                | <b>4,230</b>                |

## Funding Impact Statement

| <b>Financial year ending 30 June</b>                                    | <b>2016/17<br/>(\$000s)</b> |
|---|-----------------------------|
| <b>Sources of operating funding</b>                                     |                             |
| General rates, UAGCs, rates penalties                                   | 12,530                      |
| Targeted rates  | 359                         |
| Subsidies and grants for operating purposes                             | 865                         |
| Fees and charges  | 2,443                       |
| Local authorities fuel tax, fines, infringement fees and other receipts | 319                         |
| <b>Total operating funding</b>  | <b>16,516</b>               |
| <b>Applications of operating funding</b>                                |                             |
| Payment to staff and suppliers  | 13,096                      |
| Finance costs   | 1,056                       |
| Internal charges and overheads applied                                  | 2,310                       |
| Other operating funding applications                                    | -                           |
| <b>Total applications of operating funding</b>                          | <b>16,462</b>               |
| <b>Surplus (deficit) of operating funding</b>                           | <b>54</b>                   |
| <b>Sources of capital funding</b>                                       |                             |
| Subsidies and grants for capital expenditure                            | -                           |
| Development and financial contributions                                 | -                           |
| Increase (decrease) in debt   | 2,485                       |
| Gross proceeds from sale of assets                                      | -                           |
| Lump sum contributions  | -                           |
| Other dedicated capital funding   | -                           |

|  |              |
|--|--------------|
| <b>Total sources of capital funding</b>      | <b>2,485</b> |
| <b>Application of capital funding</b>        |              |
| Capital expenditure                          |              |
| - to meet additional demand                  | 300          |
| - to improve the level of service            | 300          |
| - to replace existing assets                 | 1,939        |
| Increase (decrease) in reserves              | -            |
| Increase (decrease) in investments           | -            |
| <b>Total applications of capital funding</b> | <b>2,539</b> |
| <b>Surplus (deficit) of capital funding</b>  | <b>(54)</b>  |
| <b>Funding balance</b>                       | <b>0</b>     |

# Ngā Mema o tō Poari ā-Rohe o Manurewa

## Your Manurewa Local Board members

| Photo   | Members details   |
|---|---|
|    | <p><b>Angela Dalton – Chairperson</b></p> <p>Phone: 021 283 3311</p> <p><a href="mailto:angela.dalton@aucklandcouncil.govt.nz">angela.dalton@aucklandcouncil.govt.nz</a></p>    |
|   | <p><b>Rangī McLean – Deputy Chairperson</b></p> <p>Phone: 021 514 718</p> <p><a href="mailto:rangi.mclean@aucklandcouncil.govt.nz">rangi.mclean@aucklandcouncil.govt.nz</a></p> |
|  | <p><b>Joseph Allan</b></p> <p>Phone: 021 532 762</p> <p><a href="mailto:joseph.allan@aucklandcouncil.govt.nz">joseph.allan@aucklandcouncil.govt.nz</a></p>                      |
|  | <p><b>Simeon Brown</b></p> <p>Phone: 021 0272 4242</p> <p><a href="mailto:simeon.brown@aucklandcouncil.govt.nz">simeon.brown@aucklandcouncil.govt.nz</a></p>                    |

| Photo   | Members details   |
|---|---|
|    | <p><b>Stella Cattle</b></p> <p>Phone: 021 524 070</p> <p><a href="mailto:stella.cattle@aucklandcouncil.govt.nz">stella.cattle@aucklandcouncil.govt.nz</a></p>                                   |
|    | <p><b>Sarah Colcord</b></p> <p>Phone: 021 725 408</p> <p><a href="mailto:sarah.colcord@aucklandcouncil.govt.nz">sarah.colcord@aucklandcouncil.govt.nz</a></p>                                   |
|   | <p><b>Angela Cunningham-Marino</b></p> <p>Phone: 021 283 2879</p> <p><a href="mailto:angela.cunningham-marino@aucklandcouncil.govt.nz">angela.cunningham-marino@aucklandcouncil.govt.nz</a></p> |
|  | <p><b>Ken Penney</b></p> <p>Phone: 021 287 2244</p> <p><a href="mailto:ken.penney@aucklandcouncil.govt.nz">ken.penney@aucklandcouncil.govt.nz</a></p>   |