

Appendix C – Manurewa Local Board Financial Performance

Financial Summary

█ On Target
 █ Under Review
 █ Not Meeting Target

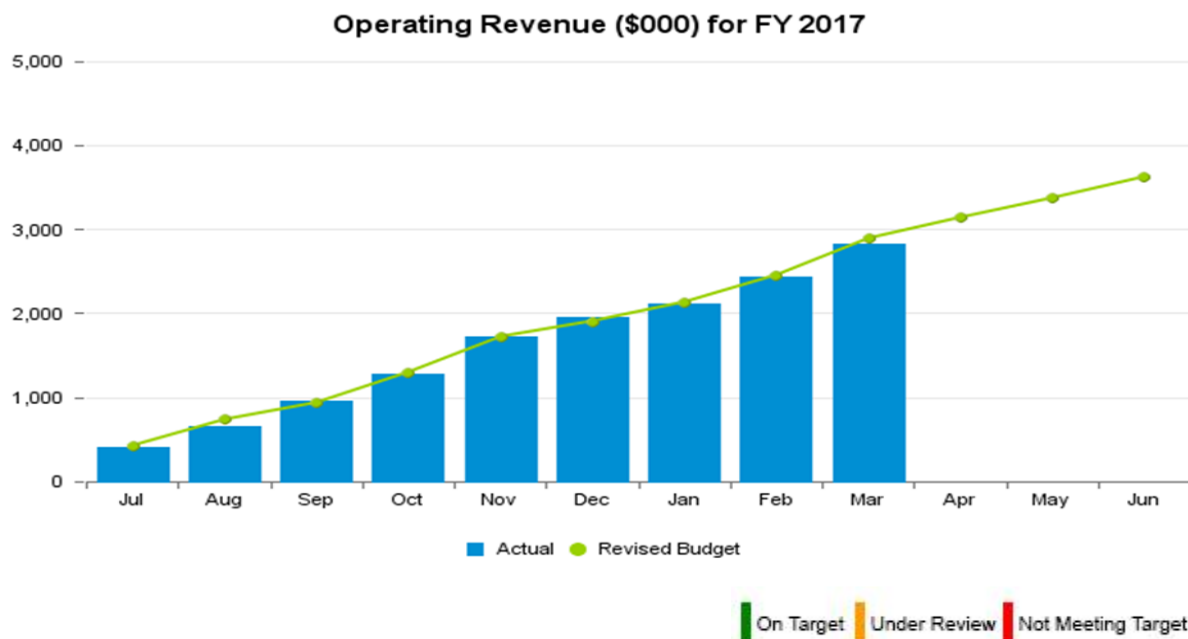
Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	2,826	2,895	(69)	3,628	3,628
Operating expenditure (ABS)	9,153	8,874	(279)	11,737	11,710
Operating expenditure (LDI)	460	728	268	1,531	1,466
Operating expenditure (LGS)	800	800	0	1,067	1,067
Net Cost of Service	7,587	7,506	(81)	10,707	10,614
Capital expenditure	1,746	2,551	805	3,643	2,539

So far this year the Manurewa Local Board has invested \$7.59m in net operating costs and \$1.75m in capital expenditure to March 2017

Net cost of service year to date is only \$81k (1.1%) overspent when compared with budget of \$7.51m. Operating expenditure is only \$12k over budget and operating revenue is \$69k under budget.

Capital spend of \$1.75m is \$805k behind delivery, achieving 68% of the year to date budget of \$2.56m.

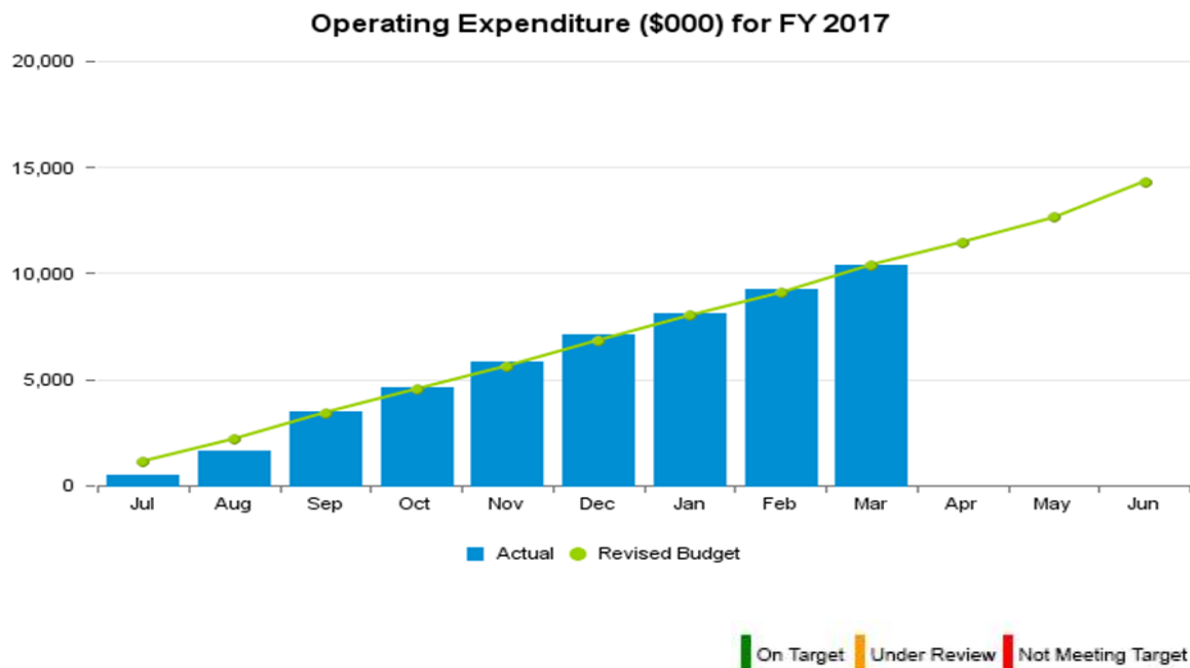
Operating Revenue



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	443	403	40	536	536
Local parks, sport and recreation	2,383	2,492	(109)	3,091	3,091
Total Operating Revenue	2,826	2,895	(69)	3,627	3,627

Operating Revenue was behind budget by \$69k. In community services, revenue has exceeded budget overall by 10% for hireage, including Nathan Homestead, Wiri Hall and Weymouth Hall which have all exceeded budget. Early Childhood Education (ECE) funds at Clendon have benefitted from MSD funding exceeding budgets. However in the leisure space, general aquatic revenues are \$142k below budget as visits have decreased by 10,000 compared to last year. Fitness and leisure revenues continue to struggle with attendance lower by 8,000 and their deficit revenue at \$53k year to date. These issues are being actively addressed by staff and management and with increases in gym memberships and Learn to Swim lessons, some mitigation has resulted.

Operating Expenditure



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	3,076	3,501	425	4,732	4,667
Local environmental management	12	31	19	38	38
Local governance	800	800	0	1,067	1,067
Local parks, sport and recreation	6,118	5,711	(407)	7,940	7,912
Local planning and development	408	359	(49)	559	559
Total Operating Expenditure	10,414	10,402	(12)	14,336	14,243

Operating Expenditure year to date is almost on budget overall

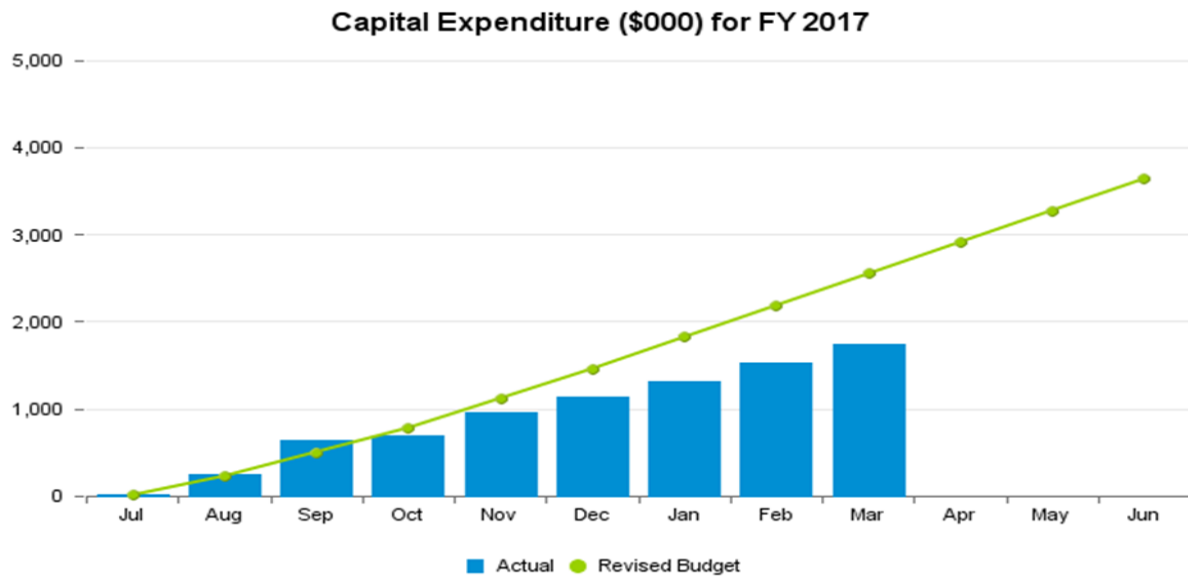
In Community Services there is underspend of \$425k, mostly attributable to Locally Driven Initiatives (LDI) yet to be fully paid out or forecast not to be completely spent. This forecast indicates approximately \$100k may be reallocated for initiatives that will be delivered by June. Environmental management underspend is on track to be completed on time.

In Parks, LDI projects are \$110k ahead of planned delivery, while Asset Based Services (ABS) budgets are \$297k overspent. The full facility contract and parks services, especially in the response maintenance area have overspent budget by \$110k, but improving on last quarter, while in Recreation, the aquatics and leisure expenses have overspent budgets by \$37k and \$150k respectively. This is mostly in wages and overtime over the summer break.

LDI Expenditure – All Projects

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	137	137	0	183	183
ANZAC	0	0	0	18	18
CCTV and town centre safety initiatives	37	89	52	119	119
Civil defence community support	(12)	8	20	10	10
Community Arts Programmes	0	50	50	60	10
Community placemaking initiatives	14	42	28	56	56
Community response operating fund	(34)	12	46	18	18
Local civic functions	5	7	2	9	9
Local community grants	6	134	128	224	224
Local events fund	106	118	12	158	158
Maori responsiveness	0	39	39	47	32
Youth connection programme	0	30	30	40	40
Youth Council	10	11	(1)	21	21
Youth leadership scholarships	19	20	1	20	20
Total Local community services	289	697	408	982	917
Industry Pollution Prevention Programme	11	20	9	20	15
Manukau Harbour - Improvement projects	1	4	3	8	8
Sustainability and Resilience	(1)	7	8	10	15
Total Local environmental management	12	31	19	38	38
Facility Partnership Programme	15	0	(15)	0	0
Greenways plans	8	0	(8)	25	25
Manurewa CF charitable trust (MCFCT)	0	0	0	50	50
LDI Programme Events in local parks	75	0	(75)	91	91
LDI Volunteers parks	4	0	(4)	40	40
Mangrove management and removal	7	0	(7)	50	50
Parks teaching gardens	0	0	0	20	20
Skatepark Guardians	0	0	0	35	35
Total Local parks, sport and recreation	110	0	(110)	311	311
LED BID grants Manurewa	30	0	(30)	60	60
Local economic develop planning initiati	5	0	(5)	26	26
Revitalisation of town centres	14	0	(14)	114	114
Total Local planning and development	49	0	(49)	200	200
Total	460	728	268	1,531	1,466

Capital Expenditure



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	563	659	96	892	638
Local parks, sport and recreation	1,183	1,892	709	2,751	1,901
Total Capital Expenditure	1,746	2,551	805	3,643	2,539

Capital Expenditure of \$1.75m is \$805k behind delivery year to date. Capital projects show both renewals programmes and new development are behind schedule financially but most have no known issues and progress updates are provided for each project in the work programme. As part of the Maritime Recreational Fund, staged work on the continuous coastal walkway from Browns Road to Wattle Downs is continuing and will be completed to schedule. Renovations to David Nathan Homestead are the focus of some of the Locally Driven Initiative Capex funding for this year plus capital renewals funding, and work overall is well ahead of schedule. There is \$729k of Locally Driven Initiative Capex funding still to be allocated by the local board and project options are yet to be discussed with the local board and departments.

Capital Expenditure – all projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE - Art facility renewals	514	336	(178)	431	184
Local library renewals	57	273	216	391	391
ACE - Leases renewals	(20)	44	64	63	63
ACE - Community house and centre renewals	8	5	(3)	7	0
Library furniture and fitting renewals	4	0	(4)	0	0
Community services (GoA)	563	659	96	892	638
Parks - Asset renewals	277	573	296	794	655
Playscape development	251	515	264	786	0
Maritime recreational fund development	97	432	335	600	600
Locally driven initiatives (LDI Capex)	95	177	82	293	550
Netball complex, community and events centre	0	65	65	93	0
Parks - Coastal asset renewals	3	52	49	74	74
Leisure facility building renewals	163	51	(112)	72	0
Parks - Sports fields renewals	6	16	10	22	22
Recreational facilities equipment renewals	0	11	11	16	0
Commercial development fund	14	0	(14)	0	0
General park development	185	0	(185)	0	0
Leisure facility equipment renewals	63	0	(63)	0	0
Riverton Park Reserve	31	0	(31)	0	0
Parks sport and recreation (GoA)	1,183	1,892	709	2,751	1,901
Total	1,748	2,550	802	3,642	2,539

Funding Impact Statement
Manurewa
For the year ended 31 March 2017

\$000	Actual 2017	Revised Budget 2017	Annual Plan 2017	Long Term Plan 2016
Sources of operating funding:				
General rates, UAGC, rates penalties	12,654	12,530	12,530	11,716
Targeted rates	359	359	359	335
Subsidies and grants for operating purposes	874	799	865	1,006
Fees and charges	1,686	1,848	2,443	2,387
Local authorities fuel tax, fines, infringement fees and other receipts	266	249	319	594
Total operating funding	15,839	15,785	16,516	16,038
Applications of operating funding:				
Payment to staff and suppliers	9,524	9,569	13,096	12,744
Finance costs	765	765	1,056	881
Internal charges and overheads applied	1,733	1,733	2,310	2,293
Other operating funding applications	-	-	-	-
Total applications of operating funding	12,022	12,067	16,462	15,918
Surplus (deficit) of operating funding	3,817	3,718	54	120
Sources of capital funding:				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	(2,071)	(1,167)	2,485	2,798
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total sources of capital funding	(2,071)	(1,167)	2,485	2,798
Applications of capital funding:				
Capital expenditure:				
- to meet additional demand	492	738	300	178
- to improve the level of service	72	275	300	1,021
- to replace existing assets	1,182	1,538	1,939	1,719
Increase (decrease) in reserves	-	-	-	-
Increase (decrease) in investments	-	-	-	-
Total applications of capital funding	1,746	2,551	2,539	2,918
Surplus (deficit) of capital funding	(3,817)	(3,718)	(54)	(120)
Funding balance	-	-	-	-