

ID	LB Plan Outcome	Lead Dept/Unit or CCO	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	Timeframe	Budget Source	FY17/18
479	Strong, safe and healthy communities	CS: ACE: Arts & Culture	Brass Band- LDI Papakura Brass Operational Support Grant	Administer a funding agreement with Papakura Brass to provide community performances, a major annual performance as part of a Papakura music event, large community concerts and training/tuition for learner musicians.	<ul style="list-style-type: none"> <li>-Provide quality musical services through two community-based bands, to bring performances of brass band music to audiences in the Auckland region.</li> <li>-Encourage musicians at all stages of development through the provision of access to instruments, uniforms, music and tutors.</li> <li>-Provide an opportunity for young people to be engaged in a brass band through the Papakura Youth Brass Band.</li> <li>-Provide a training ground for young performers within a musical environment of high standard through special programmes/rehearsals.</li> <li>-Develop and build relationships with the community and key stakeholders in the arts and culture sector, through networking and collaborating with other organisations for the purpose of raising funds, and building profile in the community.</li> </ul>	Further decision points not anticipated.	Q1; Q2; Q3; Q4	LDI: Opex	\$ 12,000
482	Strong, safe and healthy communities	CS: ACE: Arts & Culture	Community Arts Programmes-LDI	-Develop and support arts and culture activities to be delivered across the local board area, including initiatives that celebrate Matariki, the Māori New Year, youth and Pacific arts and culture.	<ul style="list-style-type: none"> <li>-The community has opportunities to engage with creative practice as participants or audience.</li> <li>- Arts and culture is celebrated in the local board area.</li> <li>-A sense of local identity and pride is supported through arts and culture activities.</li> <li>-The community has opportunities to learn, engage with and experience the arts with a specific focus on youth and music.</li> <li>-Increased opportunities for Māori and Pasifika arts and cultural expression.</li> </ul>	Details and options for events and activations will be presented to the local board for a final decision.	Not scheduled	LDI: Opex	\$ 48,000
505	A vibrant metropolitan centre	CS: ACE: Arts & Culture	Papakura Art Gallery Business Plan Initiatives	To implement the business plan for the Papakura Art Gallery including delivery of the Ako Art Bus project.	<ul style="list-style-type: none"> <li>-The facility meets the needs of the community.</li> <li>-Resources are allocated appropriately and for best value for outcomes.</li> </ul>	No further decisions required.	Q1; Q2; Q3; Q4	LDI: Opex	\$ 2,000

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481	Strong, safe and healthy communities	CS: ACE: Arts & Culture	Pipe Band- LDI Papakura Pipe Band Operational Support Grant	Administer a funding agreement with Papakura Pipe Band.	-Provide quality musical services through a community-based band, to bring performances of highland bagpipe music to audiences in the Auckland region. -Encourage musicians at all stages of development through the provision of access to instruments, uniforms, music and tutors. -Develop and build relationships with the community and key stakeholders in the arts and culture sector.	Further decision points not anticipated.	Q1; Q2; Q3; Q4	LDI: Opex	\$ 10,000
1971	A vibrant metropolitan centre	CS: ACE: Arts & Culture	Hawkins Theatre- Business Planning Project	To undertake the development of a business plan for Hawkins Theatre. This project is resourced internally by the Arts and Culture Unit.	The facility meets the needs of the community. Resources are allocated appropriately and for best value for outcomes.	Local board members will be invited to provide feedback and will have an opportunity to review and approve the final business plan.	Q1; Q2; Q3; Q4	ABS: Opex	\$ -
477	Strong, safe and healthy communities	CS: ACE: Arts & Culture	Hawkins Theatre operations	-Coordinate a varied and diverse programme of events, shows and film screenings that appeal to the Papakura community. -Coordinate a Youth Theatre Company for 8 -18 year olds. -Provide a venue for hire.	-Develop an arts environment for the local and wider community. -Enable access to, and participation in, the community and performing arts for people of all ages, cultural experience and level of experience. -Provide programmes and opportunities that reflect the cultural diversity of the local and regional community. -Provide a programme for creative and cultural activities including the provision of viable community classes and workshops. -Provide, present and produce a programme that attracts diverse audiences, to support both amateur and professional artists. -Develop and build relationships with the community and key stakeholders in the arts and culture sector.	Further decision points not anticipated.	Q1; Q2; Q3; Q4	ABS: Opex	\$ 364,425

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478	Strong, safe and healthy communities	CS: ACE: Arts & Culture	Papakura Art Gallery operations	<ul style="list-style-type: none"> <li>-Develop and deliver a programme which includes curated exhibitions</li> <li>-Offer an Expression Of Interest process for exhibiting artists. Each exhibition period will have an opening event and connected public programming based on the ideas in the exhibition.</li> </ul>	<ul style="list-style-type: none"> <li>-Develop a flourishing arts environment for the local and wider community.</li> <li>-Enable access to, and participation in, the visual arts for people of all ages, cultural experience and level of experience.</li> <li>-Provide programmes and opportunities that reflect the cultural diversity of the local and regional community.</li> <li>-Provide and develop community arts facilities for the display and sale of artwork to support both amateur and professional artists.</li> <li>-Provide exhibition opportunities for local artists and members to exhibit their creative work and to share new art and ideas.</li> <li>-Provide a programme for creative and cultural activities.</li> </ul>	Further decision points not anticipated.	Q1; Q2; Q3; Q4	ABS: Opex	\$ 109,676
480	Strong, safe and healthy communities	CS: ACE: Arts & Culture	Papakura Museum ABS: Papakura & Districts Historical Society Operational Grant	<ul style="list-style-type: none"> <li>Administer a funding agreement with Papakura &amp; Districts Historical Society for museum services by: <ul style="list-style-type: none"> <li>-providing essential museum services to the local and wider community through the provision of a museum and research facility</li> <li>-developing and deliver a visitor programme aimed at fostering a sense of community. The programme will cater for people of all ages and abilities, gender, ethnic and socio-economic backgrounds</li> <li>-developing and implement an education programme of guided tours, lectures, workshops, special events, schools and school holiday programmes aimed at the general community, schools and community groups with a special emphasis on the history of the district.</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>-Develop and implement an education programme aimed at local youth with a special emphasis on the current exhibition(s) in the Military Gallery.</li> <li>-The community is engaged and informed about the Papakura and districts history by permanent displays and special exhibitions.</li> <li>-Provide access to its research facilities and collections for students and individuals undertaking research.</li> <li>-Engage and involve members of the community through the volunteer programme.</li> <li>-Develop and establish key partnerships in the museum and cultural sectors, networking and collaborating with other institutions, research libraries, archives, heritage centres and historical societies for the purpose of raising funds, and developing exhibition projects.</li> </ul>	Further decision points not anticipated.	Q1; Q2; Q3; Q4	ABS: Opex	\$ 112,091

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538	A skilled workforce for local jobs	CS: ACE: Community Empowerment	Youth Connections Papakura	<p>-Collaborate with multiple sectors to support youth from secondary education through pathways to employment and or entrepreneurship.</p> <p>-Close the gap between youth and business, through work readiness with local Rangitahi and sharing learnings and insights to enable youth ready businesses.</p> <p>-Provide local opportunities to improve social and economic outcomes for the Papakura Local Board area. Aiming for all youth to be meaningfully engaged in education, employment or training and have clear and viable employment pathways.</p>	<p>Community outcomes:</p> <ul style="list-style-type: none"> <li>- increased youth employment</li> <li>- stronger pathways to youth employment</li> <li>- strong business and community partnerships</li> <li>- stronger networks and community collaborations to support youth employment</li> <li>- increased employment opportunities for Rangatahi</li> <li>- increased business engagement with community</li> <li>- youth engagement and input into Youth Connections key activities.</li> </ul>	No further decisions anticipated.	Q1; Q2; Q3; Q4	LDI: Opex; External funding	\$ 25,000
705	Strong, safe and healthy communities	CS: ACE: Community Empowerment	Apply the empowered communities approach – connecting communities (PPK)	<p>Broker strategic collaborative relationships and resources within the community.</p> <p>This includes three key activity areas:</p> <ol style="list-style-type: none"> <li>1. engaging communities – reaching out to less accessible and diverse groups - focussing on capacity building and inclusion</li> <li>2. enabling council – ensuring that groups have access to operational and technical expertise and identify and address barriers to community empowerment</li> <li>3. reporting back - to local board members on progress in activity areas one and two.</li> </ol> <p>Includes responding to the aspirations of mana whenua, mataawaka, marae and Māori organisations.</p>	<p>Benefits include:</p> <ul style="list-style-type: none"> <li>• increased diverse community participation in council decision-making and activities</li> <li>• communities and local people have greater influence over the things they care about</li> <li>• identifying and addressing organisational barriers to improving community outcomes</li> <li>• communities have improved access to tools to support enabling ways of working</li> <li>• local boards are able to respond to Māori aspirations.</li> </ul>	No further decisions anticipated.	Q1; Q2; Q3; Q4	LDI: Opex	\$ -
532	A skilled workforce for local jobs	CS: ACE: Community Empowerment	Build capacity: youth scholarships	<p>Assist young people to develop their workforce skills, access further education and training, and achieve their desired careers.</p> <p>To be implemented in association with schools, the Papakura Youth Council and local training providers. In developing scholarships:</p> <ul style="list-style-type: none"> <li>• ensure they are accessible to a diverse range of ethnic groups</li> <li>• use established community networks, including Papakura Marae, Papakura Business Association, local church/places of worship groups, high schools and local community places.</li> </ul>	<ul style="list-style-type: none"> <li>• Young people in Papakura have increased opportunities to access training and further education.</li> <li>• A sustainable workforce for local industry through focus on trades and training is fostered.</li> <li>• Development of youth leadership in Papakura.</li> <li>• Papakura youth needs are catered for through a tailored approach from council.</li> </ul>	No further decisions anticipated.	Q1; Q2; Q3; Q4	LDI: Opex	\$ 30,000

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533	Strong, safe and healthy communities	CS: ACE: Community Empowerment	Capacity building: Papakura community groups	Build the capacity and capability of community groups by providing funding and opportunities for training and support.  Potential groups include Proud Papakura Proud, residents and ratepayers groups, Māori organisations, social enterprises and emerging groups across the local board area.	<ul style="list-style-type: none"> <li>increased opportunities for community organisations to partner with council</li> <li>more effective local community organisations</li> <li>improved access to capacity building support for community groups and networks.</li> </ul>	No further decisions anticipated.	Q1; Q2; Q3; Q4	LDI: Opex	\$ 10,000
343	Strong, safe and healthy communities	CS: ACE: Community Empowerment	Community grants (PPK)	Funding to support local community groups through contestable grant funding. Budget: Local community grants \$125,000 - includes Senior Citizen's funding of \$2k.	<ul style="list-style-type: none"> <li>Enhances partnering and collaboration between council and community organisations</li> <li>increases the level of control and influence communities have over the things they care about</li> <li>ensures a range of community activities are supported at a local level</li> <li>provides seed funding for community development initiatives</li> <li>encourages community participation.</li> </ul>	<p>Confirm programme and expenditure budget.</p> <p>Decisions around submitted applications for each grant round throughout the financial year.</p>	Q1; Q2; Q3; Q4	LDI: Opex	\$ 125,000
748	Strong, safe and healthy communities	CS: ACE: Community Empowerment	Community-led placemaking: (Manurewa-Takanini) Spatial Priority Area (PPK)	<ul style="list-style-type: none"> <li>Engage and empower communities to ensure that they influence decision-making on spatial priority area (SPA) planning and implementation</li> <li>strengthen community-led placemaking and planning initiatives within the SPA area</li> <li>develop innovative ways to engage with communities that have not traditionally participated in council decision-making.</li> </ul>	<ul style="list-style-type: none"> <li>Local people have greater control and influence over the development of their communities</li> <li>people from diverse backgrounds are engaging and participating in council decision-making and public and community life</li> <li>local initiatives are designed and delivered locally</li> <li>community outcomes are improved through council and communities working together in joined up ways.</li> </ul>	No further decisions anticipated	Q1; Q2; Q3; Q4	LDI: Opex	\$ -
537	Strong, safe and healthy communities	CS: ACE: Community Empowerment	Community-led placemaking: Mara Kai projects (growing food)	<ul style="list-style-type: none"> <li>Fund community organisations (eg Gardens for Health and Auckland Teaching Garden) to work with local neighbourhoods and communities to create sustainable gardens and provide a source of locally grown food for community use.</li> <li>Facilitate cross council alignment to make it easier for communities to establish community gardens.</li> </ul>	<ul style="list-style-type: none"> <li>Local community garden initiatives receive capacity support, coaching and mentoring from specialist community intermediary organisations</li> <li>improved capability of community gardeners</li> <li>increased community participation, neighbourhood activity and connectedness</li> <li>improved food sustainability, and healthier food available for families.</li> </ul>	No further decisions anticipated	Q1; Q2; Q3; Q4	LDI: Opex	\$ 33,000

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534	Strong, safe and healthy communities	CS: ACE: Community Empowerment	Community-led placemaking: Smith's Ave	Facilitate community-led planning and neighbourhood development process to develop a Smith's Avenue reserve masterplan by: <ul style="list-style-type: none"> <li>engaging a neighbourhood development worker to work with the community in a community led planning and place making process for the Smith's Ave Reserve Masterplan</li> <li>convening and facilitating a whole of council approach which will be driven internally by a steering/working group. Te Toa Taka Tini will be actively involved to drive Māori engagement</li> <li>utilising co-design and 'whānau design for whanau', using the community hall as the design lab where all work will be displayed and tested.</li> </ul>	<ul style="list-style-type: none"> <li>Whānau will be fully involved in a plan that will determine the future of Smith's Ave Reserve.</li> <li>Whānau will learn and develop through the process which will build their capability and confidence.</li> <li>Increased community connectedness peer support and peer networks.</li> </ul>	Endorse the process. This is a new way of doing things and we need the community to lead on this. Doing thing differently will yield a different result.	Q1; Q2; Q3; Q4	LDI: Opex	\$ 55,000
535	A vibrant metropolitan centre	CS: ACE: Community Empowerment	Community-led placemaking: town centre initiatives and economic development	<p>Fund community organisations to:</p> <ul style="list-style-type: none"> <li>manage safety issues in the town centres (Papakura and Takanini), and increase collaboration and co-ordination with police and community volunteer groups</li> <li>explore economic development opportunities that increase activities in town centre (to increase perception of safety)</li> <li>develop innovative opportunities to activate empty shops</li> <li>utilise the Youthful platform and Youth Connections to provide unemployed youth with an opportunity to work on projects that improve safety/economic development, including activating empty shops, cleaning projects, projects around shared space/accessibility and connecting young people to the local board.</li> </ul> <p>Includes:            \$169,000 Town Centre Security            \$60,000 Community Safety            \$40,000 Community Initiatives            \$11,000 Great Spring Clean</p>	<ul style="list-style-type: none"> <li>Joined up responses to community safety issues with all key stakeholders</li> <li>building strong community connections to enhance perceptions of safety</li> <li>build the capacity of community organisations to reflect, and achieve Māori aspirations</li> <li>build stronger relationships with Papakura Marae, and provide resourcing and support to grow marae connections into active community places</li> <li>develop opportunities for Māori enterprise, and involvement</li> <li>more opportunities for business-led activities</li> <li>providing employment opportunities for youth.</li> </ul>	No further decisions anticipated.	Q1; Q2; Q3; Q4	LDI: Opex	\$ 280,000

ID	LB Plan Outcome	Lead Dept/Unit or CCO	Activity Name	Activity Description	Activity Benefits	Further Decision Points for LB	Timeframe	Budget Source	FY17/18
536	Strong, safe and healthy communities	CS: ACE: Community Empowerment	Increase diverse participation: youth voice and youth-led Initiatives	<p>Fund key community partners to develop and support youth engagement, youth initiatives and build the capacity of the Papakura Youth Council.</p> <p>Specific activities include:</p> <ul style="list-style-type: none"> <li>• implement youth-led projects and events</li> <li>• lead the implementation of the Integrated Area Plan concept "A voice for YOUth" This concept is to be developed and led by youth for youth</li> <li>• increase the participation and engagement of Māori youth through partnerships with mana whenua and matawaka</li> <li>• build the capacity of youth council to participate in local board workshops.</li> </ul> <p>Budget:</p> <ul style="list-style-type: none"> <li>- Youth Council: \$32,000 (Youthtown)</li> <li>- Youth Initiatives: \$43,000 (other community organisations).</li> </ul>	<ul style="list-style-type: none"> <li>- Opportunities for youth-led and delivered activities in line with the feedback provided in the Integrated Area Plan</li> <li>- youth participate in and influence community outcomes</li> <li>- youth participate in council decision-making through a joint governance model on projects impacting on youth</li> <li>- I AM AUCKLAND outcomes for youth voice and participation</li> <li>- increased levels of control and influence for young people over what happens in their areas</li> <li>- opportunities for a more diverse range of people to influence decision-making and decide what is important</li> <li>- improved understanding of rangatahi Māori aspirations and the ability to respond more effectively to Māori through working with Mana Whenua, Papakura Marae and other existing mataawaka networks.</li> </ul>	No further decisions anticipated	Q1; Q2; Q3; Q4	LDI: Opex	\$ 75,000
2002	Strong, safe and healthy communities	CS: ACE: Community Empowerment	Respond to Maori aspirations - Maori responsiveness (PPK)	<p>Engage with the Mana Whenua, Mataawaka and local board members to identify appropriate projects that respond to Maori aspirations in a practical and effective way.</p> <p>Align with the "Maori Input Into Local Board Decision Making Group" (multi-board Maori decision making group) and recommendations that the group have made. This includes work to finalise 2017 local board plans to set and agree expectations, identify common ground and opportunities for ongoing collaborative support and partnership,</p> <p>Engage with Mataawaka groups to identify needs of urban Maori</p>	<ul style="list-style-type: none"> <li>• improved ways of working in partnership with Mana Whenua and Mataawaka</li> <li>• enhanced partnering and collaborative ways of working between council and communities</li> <li>• increased levels of control and influence for communities and residents over what happens in their areas</li> <li>• improved understanding of Māori aspirations and the ability to respond more effectively to Māori</li> </ul>	No further decisions anticipated	Q1; Q2; Q3; Q4	LDI: Opex	\$ 5,000
424	Strong, safe and healthy communities	CS: ACE: Community Places	Hire fee subsidy - PPK	Administer further subsidy of hire fee \$5,757 for specific groups funded by LDI.	Individual group activity sustained.	Review of fee setting for 2018/2019 in Q3/Q4	Q1; Q2; Q3; Q4	LDI: Opex	\$ 5,757
422	Strong, safe and healthy communities	CS: ACE: Community Places	Community Venues PPK - participation increase	Develop a network-wide marketing strategy to increase participation within community venues in the local board area based on relevant and current research.	<ul style="list-style-type: none"> <li>-Increased awareness of network within community</li> <li>-increased participation and utilisation of community venues.</li> </ul>	No further decision points anticipated.	Q1; Q3; Q4	ABS: Opex	\$ -
421	Strong, safe and healthy communities	CS: ACE: Community Places	Venue Hire Service Delivery - PPK	<p>Provide and manage venues for hire and the activities and opportunities they offer by:</p> <ul style="list-style-type: none"> <li>- managing the customer centric booking and the access process</li> <li>- aligning activity to local board priorities through management of the fees and charges framework.</li> </ul> <p>These include activities contributing to community outcomes offered by not-for-profit and community groups.</p>	Aucklanders have easy access to community places where they can connect and participate in activities.	Q4 - local board to approve fees and charges schedule.	Q1; Q2; Q3; Q4	ABS: Opex	\$ -

**Arts, Community and Events Work Programme 2017/2018**

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463	Treasured for its environment and heritage	CS: ACE: Events	Anzac Services - Papakura	Support and/or deliver Anzac services and parades within the local board area.	Local people have the opportunity to remember fallen servicemen and women through a meaningful and respectful commemoration.	Confirm allocation of funding to local Anzac services and parades.	Q4	LDI: Opex	\$ 11,000
1918	Strong, safe and healthy communities	CS: ACE: Events	Community Volunteer Awards - Papakura	Community Volunteer Awards recognise and celebrate the contributions of residents to the local community.	Community Volunteer Awards recognise and celebrate the contributions of residents to the local community.	Confirm plan and expenditure budget.	Not scheduled	LDI: Opex	\$ 8,000
252	Strong, safe and healthy communities	CS: ACE: Events	Event Partnership Fund - Papakura (Externally Delivered Events)	<p>Funding to support community events through a non-contestable process:</p> <p>Funding amounts for the following events to be confirmed at a local board workshop.</p> <ul style="list-style-type: none"> <li>- Papakura Carols in the Parks (Harvest Christian Church)</li> <li>- Papakura Santa Parade (Papakura Rotary Club)</li> <li>- NZRL Secondary School League Competition (New Zealand Rugby League)</li> <li>- Papakura Fireworks (Lions Club of Papakura Charitable Trust)</li> <li>- PIPS Canoe Day (Pahurehure Inlet Protection Society PIPS)</li> <li>- Matariki Event (deliverer to be confirmed)</li> </ul>	Support provided to community events of interest to local people and which also align with local board priorities.	Confirm funding and amounts.	Q1; Q2; Q3; Q4	LDI: Opex	\$ 133,000
253	Strong, safe and healthy communities	CS: ACE: Events	Event Partnership Fund - Papakura (Movies in Parks)	<p>Program and deliver a Regional Movies in Parks series event.</p> <p>Funded as a line item from Events Partnership fund (non-contestable) up to \$12,000.</p>	Opportunity for the local community to gather for a free open air movie screening. This encourages people to experience local parks and contributes to stronger connected communities.	Choose venue, movie, date selection and delivery package from options available.	Q3	LDI: Opex	\$ 12,000
490	Strong, safe and healthy communities	CS: ACE: Events	Local Civic Events - Papakura	<p>Deliver and/or support civic events within the local board area.</p> <p>Including:</p> <ul style="list-style-type: none"> <li>- Armistice Day \$2,000</li> </ul>	The local community can celebrate or recognise moments, places or events that are significant to them.	Confirm programmes and activities that are to be supported by this line.	Q1; Q2; Q3; Q4	LDI: Opex	\$ 11,000
457	Strong, safe and healthy communities	CS: ACE: Events	Citizenship Ceremonies - Papakura	Deliver an annual programme of citizenship ceremonies in conjunction with the Department of Internal Affairs.	<p>Local people have the opportunity to recognise and celebrate important occasions.</p> <p>Building social cohesion through a welcome to new citizens.</p>	No further decisions anticipated.	Q1; Q2; Q3; Q4	ABS: Opex	\$ 12,617