

## Papakura Local Board

### Message from the Chair

It is my pleasure to present the Papakura Local Board's 2017/2018 Local Board Agreement. I would like to take this opportunity to thank all of you who provided feedback on our draft proposals. This Agreement, after considering your views, has been adopted by the local board.

Papakura continues to grow quickly; as a result one of the key challenges is to ensure that this growth is well planned. It is important that we ensure that the needed infrastructure is provided at the right time and that we are creating communities where people have access to the services and facilities they need.

You have told us that transport and specifically the congestion on our roads is a key concern. We are strongly advocating to Auckland Transport to address this issue through the grade separation of the Takanini east-west links and the build of a park and ride facility at the Papakura train station.

The board will continue to focus on revitalising the Papakura town centre in partnership with key stakeholders and the community, taking full advantage of the opportunities created by its metropolitan status in the Unitary Plan. We have therefore established a Papakura Commercial Project Group which will explore opportunities for new businesses, possibilities for redevelopment of older or vacant sites and the creation of new public spaces to showcase local artists and our strong Māori heritage.

Auckland Council funding only goes so far, so as a board we would like to acknowledge the great contribution that our volunteers and active community groups make to our area. We are looking forward to continuing working with you in the forthcoming year to carry on making Papakura a great place to live, work and play.

### Introduction

Auckland Council's shared governance model means local boards make decisions on local issues, activities and the use of local facilities within their decision-making allocation responsibilities. Local boards develop a three-year local board plan as the basis of their annual funding agreement with Auckland Council's governing body (the mayor and councillors). Local boards also advocate to the governing body on larger scale investments, regional programmes and policy issues such as rates proposals, which are outside local board decision-making responsibilities.

This document provides information on local activities that have been agreed for delivery in 2017/2018 between the governing body and the local board.

It outlines a local board agreement for 2017/2018 including local funding priorities, budgets and performance targets. This document also outlines supporting material to the agreement including a message from the Chair and key advocacy areas.

## About this area

The Papakura area takes in the inlets and foreshores of the Manukau Harbour, flowing to fertile plains and rolling hills which lead out into the nearby Hunua ranges. The Great South Road runs through Drury, Papakura metropolitan centre, and Takanini, providing a busy thoroughfare that attracts both retail and commercial activity. Papakura is the third busiest rail station on the Auckland passenger network. Significant residential growth is planned for the area, and there has been steady population growth, with 45,633 people living here in 2013; an increase of nearly 10 per cent since 2006. At the 2013 census, over a quarter of Papakura's residents were Māori. The Pacific population is approximately 14 per cent and the Asian population around 13 per cent. Although the number of people aged 65 years and over has risen in the last seven years, nearly a quarter of the population is now aged 14 years and under.

## Local Board Plan outcomes

The Papakura Local Board Plan sets out the aspirations the local board has for the area and how the board works towards creating the world's most liveable city (the vision of the Auckland Plan) at a local level.

The Papakura Local Board Plan outcomes are:

- **A vibrant metropolitan centre** - it's great that Papakura meets our needs for shopping, leisure, arts and culture and we don't need to travel elsewhere for these things.
- **A skilled workforce for local jobs** - we have lots of local job opportunities and it's easy for us to get training and learn new skills.
- **A sports and recreation hub** – we have excellent sports facilities that we all use and enjoy. We are proud that Papakura is the place of choice for high-class sporting events.
- **Well-connected and easy to move around** – we like to live in Papakura because it is so well connected by road, rail and bus and has lots of safe cycling and walking links.
- **Treasured for its environment and heritage** – we value and protect the land of our ancestors and the shores of Pahurehure. We love our well designed streets and buildings.
- **Strong, safe and healthy communities** – we have good places for communities to meet and great places to play. Our young people get a great start in life and we value the wisdom and experience of our older people.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2017/2018 financial year. In addition each local board carries out responsibilities delegated by the governing body in accordance with the delegated power, and with the general priorities and preferences as set out in the local board plan.

## Māori transformational shift outcomes

Delivering on Auckland Council's commitment to Māori at a local level is a priority for the Papakura local board. As part of this commitment, the Papakura Local Board will continue to build its working relationships with local Māori. Work is already happening with regards to a Joint Management Committee overseeing the care and use of Pukekiwiriki Paa historic reserve. The Papakura Local Board has also endorsed the resolutions of the joint mana whenua and local board members working party for Māori input into local board decision-making.

Apart from the initiatives named above the Local Board Plan also includes initiatives of particular relevance to mana whenua and mataawaka. These include support for Māori businesses; training and skills programmes for Māori youth; protection and enhancement of the Manukau Harbour; improvement of water quality in catchment streams; and the identification and protection of wahi tapu in and around Papakura. So far we've met with five Mana Whenua groups 'rangatira ki te rangatira' and we'll keep actively building relationships, learning each other's priorities and looking for opportunities to collaborate.

## Papakura Local Board Agreement 2017/2018

### Priorities by activity area

Auckland Council's 2017/2018 funding priorities for local activities and which have contributed to key community outcomes in the Papakura local board area are as follows under each local activity.

#### Local Parks, Sport and Recreation

This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation. Local recreation includes swimming pools and leisure centres servicing communities in the local area.

Initiatives in this area include: working together with mana whenua on the maintenance and development of the Pukekiwiriki Paa and working with volunteer groups on ecological restoration programmes.

Our annual budget to deliver these activities includes operating costs of \$5,318,000 and capital investment of \$1,926,000.

The key initiatives we have planned for 2017/2018 include:

- Mangrove removal at the Pahurehure Inlet and Conifer Grove area
- Provision of sports programmes through Counties Manukau Sport
- Ecological volunteers and environmental programme
- Out and About event programme
- Removal of mangrove juveniles

#### Levels of Service

We measure our performance against the following measures for each local priority.

Level of service	Performance measure	Actual 2015/16	LTP Target 2016/17	AP Target 2017/18
Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches	Percentage of residents satisfied with the provision (quality, location and distribution) of local parks and reserves	58%	75%	75%
	Percentage of residents who visited a local park or reserve in the last 12 months	80%	90%	90%
Provide sports fields that are fit for purpose and cater for community needs.	Percentage of residents satisfied with the provision (quality, location and distribution) of sports fields	77%	75%	80%
Provide programmes and facilities that ensure more Aucklanders are more active more often	Customers Net Promoter Score for Pool and Leisure Centres	6%	15%	15%

## Local Community Services

This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services.

This year we particularly focus on the revitalisation of Smiths Avenue Reserve, working with community groups and residents, to develop a concept plan. Informed by the empowered communities approach, other activities include local community place making, capacity building, supporting local events, Māori responsiveness and youth employment initiatives. Planning is also underway for the build of a community hub and library in Takanini.

Our annual budget to deliver these activities includes operating costs of \$3,425,000 and capital investment of \$1,032,000.

The key initiatives we have planned for 2017/2018 include:

- Delivery of town centre initiatives
- Local events
- Local community grants
- Arts programmes
- Youth scholarships

## Levels of Service

We measure our performance against the following measures for each local priority.

Level of service	Performance measure	Actual 2015/16	LTP Target 2016/17	AP Target 2017/18
Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities	Use of libraries as digital community hubs: Number of internet sessions per capita (PC & WiFi)	2.1	1.0	2.0
	Number of visits to library facilities per capita	4.7	4.5	4.5
	Percentage of customers satisfied with the quality of library service delivery	83%	85%	85%
	Percentage of visitors satisfied with the library environment	81%	85%	85%
Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting	Percentage of funding/grant applicants satisfied with information, assistance and advice provided	68%	76%	78%
Deliver a variety of events, programmes and projects that improve safety, connect	Percentage of participants satisfied with council delivered local arts activities.	93%	90%	90%

Level of service	Performance measure	Actual 2015/16	LTP Target 2016/17	AP Target 2017/18
Aucklanders and engage them in their city and communities	Percentage of Aucklanders that feel connected to their neighbourhood and local community	28%	75%	35%
	Percentage of attendees satisfied with council delivered and funded local events	No result	85%	85%
Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities	Percentage of Aucklanders that feel their local town centre is safe	Day: 52% Night: 11%	Day: 63% Night: 17%	Day: 64% Night: 19%
	Facility Utilisation - utilisation at peak times and off-peak times for council managed community centres and venues for hire	Peak: 15% Off peak: 3%	Peak: 15% Off peak: 11%	Peak: 15% Off peak: 12%
	Percentage of community facilities bookings used for health and wellbeing related activity	12%	20%	20%
	Number of visitors to community centres and venues for hire	73,686	100,700	74,068

## Local Planning and Development

This group of activities covers local business area planning, local street environment and town centres and local environment and heritage protection.

The key focus in this area is the revitalisation of the Papakura town centre and surrounding areas. Significant work has been undertaken on the development of an integrated area plan for Papakura, Takanini and Manurewa town centres. This will, once adopted, help to inform the activities undertaken in this area.

Our annual budget to deliver these activities includes operating costs of \$314,000 and capital investment of \$0.

The key initiatives we have planned for 2017/2018 include:

- Revitalisation of the Papakura town centre

## Levels of Service

We measure our performance against the following measures for each local priority.

Level of service	Performance measure	Actual 2015/16	LTP Target 2016/17	AP Target 2017/18
Develop local business precincts and town centres	Percentage of Business Associations meeting their Business Improvement District (BID) Partnership	100%	100%	100%

Level of service	Performance measure	Actual 2015/16	LTP Target 2016/17	AP Target 2017/18
as great places to do business	Programme obligations			

## Local Environmental Management

Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.

These activities include supporting and advocating via the Manukau Harbour Forum to enhance and protect the harbour, working with schools on environmental education programmes and supporting volunteers with ecological restoration programmes.

Our annual budget to deliver these activities includes operating costs of \$73,000 and capital investment of \$0.

The key initiatives we have planned for 2017/2018 include:

- Healthy rentals project
- Industry Pollution Prevention Programme
- Wai Care schools programme
- Support the Manukau Harbour Forum

## Levels of Service

We measure our performance against the following measures for each local priority.

Level of service	Performance measure	Actual 2015/16	LTP Target 2016/17	AP Target 2017/18
Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage	Proportion of local programmes that deliver intended environmental actions and/or outcomes	100%	85%	90%

## Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine

participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018.

Our annual budget to deliver these activities includes operating costs of \$1,021,000 and capital investment of \$0.

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## Local Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy adopted in August 2014, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** - the governing body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Great Barrier and Waiheke Local Boards who agree funding requirements with the governing body on an annual basis.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

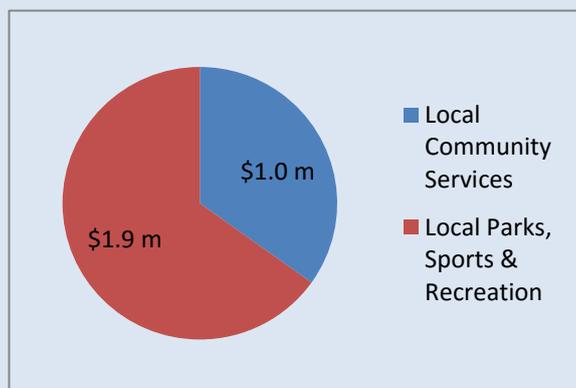
As part of the Long-term Plan 2015-2025, the governing body approved a new discretionary capital expenditure fund for local boards. This incorporates a total fund of \$10 million per annum across all 21 local boards, to be managed in three-year periods.

The total planned expenditure for local activities across all 21 local boards over the 2017/2018 financial year is shown in the table below. The budgets for each local board are listed within the individual local board agreements in this volume.

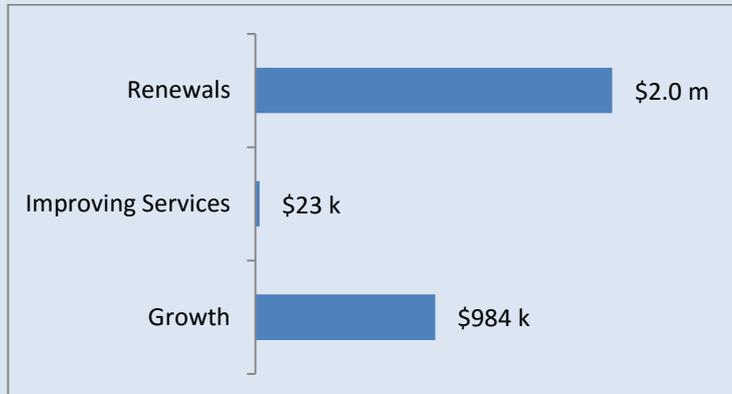
## Funding priorities for local activities

### Capital spend

#### By activity area



#### By category

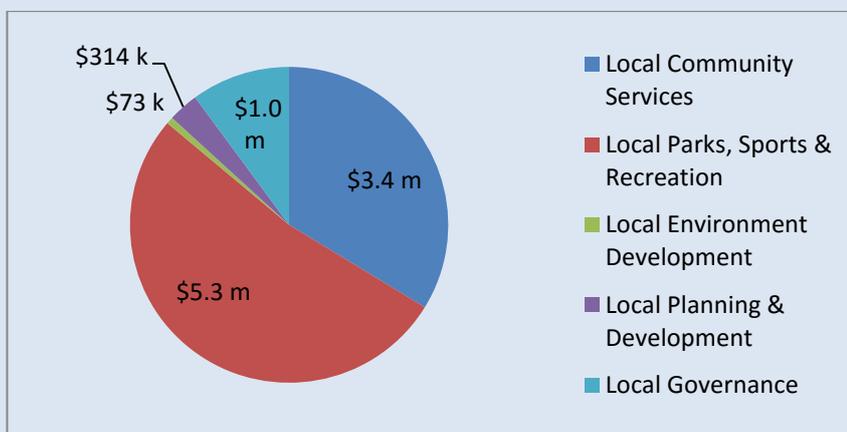


### Key projects



### Operating spend

#### By activity area



## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21 (5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2017 to 30 June 2018 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	2017/2018
<b>Financial year ending 30 June</b>	
Sources of operating funding:	
General rates, UAGCs, rates penalties	11,287
Targeted rates	191
Subsidies and grants for operating purposes	10
Fees and charges	275
Local authorities fuel tax, fines, infringement fees and other receipts	83
<b>Total operating funding</b>	<b>11,846</b>
Applications of operating funding:	
Payment to staff and suppliers	9,249
Finance costs	969
Internal charges and overheads applied	1,618
Other operating funding applications	0
<b>Total applications of operating funding</b>	<b>11,836</b>
<b>Surplus (deficit) of operating funding</b>	<b>10</b>
Sources of capital funding:	
Subsidies and grants for capital expenditure	0
Development and financial contributions*	0
Increase (decrease) in debt	2,948
Gross proceeds from sale of assets	0
Lump sum contributions	0
Other dedicated capital funding	0
<b>Total sources of capital funding</b>	<b>2,948</b>
Application of capital funding:	
Capital expenditure:	
- to meet additional demand	984
- to improve the level of service	23
- to replace existing assets	1,952
Increase (decrease) in reserves	0
Increase (decrease) in investments	0
<b>Total applications of capital funding</b>	<b>2,958</b>
<b>Surplus (deficit) of capital funding</b>	<b>(10)</b>
<b>Funding balance</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for this annual plan, but recognise the value it will add to the local community. Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Alleviation of traffic congestion through building transport infrastructure before intensification</b>	<p>Papakura faces significant levels of growth due to a number of large new developments in and around the local board area, which will continue to put an increased pressure on an already overloaded transport system.</p> <p>Several major works are being planned (Mill Road) with some projects already underway like the Takanini interchange upgrade. However, the pace at which the population is growing is faster than the delivery of those key infrastructure networks.</p> <p>The local community, in the various community consultation processes the board and the wider organisation have undertaken recently, identifies traffic congestion as one of the major concerns.</p> <p>Two major projects have therefore been identified by the Papakura Local Board to address this matter:</p> <ul style="list-style-type: none"> <li>• The grade separation of the Takanini east-west routes</li> <li>• The development of a multi-story (future proofed) park and ride at the Papakura train station</li> </ul>	<p>Auckland Transport</p> <p>New Zealand Transport Agency</p> <p>Governing Body</p>

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



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For general enquiries, assistance and information, phone 09 301 0101 any time or visit [www.aucklandcouncil.govt.nz](http://www.aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website: [www.aucklandcouncil.govt.nz](http://www.aucklandcouncil.govt.nz) > About council > Meetings and agendas