

## Attachment 1

Table 1 – The below assessment matrix highlights the Option benefits and costs across the three options.

|   | <b>Option A</b><br>Council full continued operations year round      | <b>Option B</b><br>Council summer seasonal operations with partial continuation for facility group or organisational bookings during the low winter season          | <b>Option C</b><br>Council summer season operations only with closure during low winter season                                    |
|---|--|---|---|
| Likely mechanism  | Council maintains facilities and operates facility through employees | Council maintains facilities and operates facility through employees through summer. The facility is opened for substantial bookings only during winter low season. | Council maintains facilities and operates facility through employees from Labour Weekend October to the end of April each season. |
| Control   | Highest  | High  | High  |
| Flexibility   | Highest  | Moderate  | Low   |
| Risk  | Highest  | High  | High  |
| Investment  | Highest  | High  | High  |
| Income  | Highest  | Moderate  | Moderate  |
| Estimated annual operating expenditure (including interest) | FY17 \$173,987<br>FY18 \$222,798                                     | FY17 \$173,987<br>FY18 \$161,000  | FY17 \$173,987<br>FY18 \$158,000  |
|   |  | Requires additional start up marketing strategies and budget in preparation for opening.<br>Ongoing associated cost when closed                                     | Requires additional start up marketing strategies and budget in preparation for opening.<br>Ongoing associated cost when closed;  |
| Estimated annual income                                     | FY17 \$120,000<br>FY18 \$213,000                                     | FY17 \$120,000<br>FY18 \$154,000  | FY17 \$120,000<br>FY18 \$148,000  |
| Estimated annual return                                     | FY17 (53,987)<br>FY18 (9,798)  | FY17 (53,987)<br>FY18 (7,000)   | FY17 (53,987)<br>FY18 (10,000)  |
| Locally driven Initiative funding Request                   | FY 17 \$54,000<br>FY 18 \$10,000                                     | FY 17 \$54,000<br>FY 18 \$7,000   | FY 17 \$54,000<br>FY 18 \$10,000  |