

Kaipātiki Local Board Plan 2017

Mihi

E toko ake rā e te iti, whakatata mai rā e te rahi, kia mihi koutou
ki ngā kupu whakarei a te hunga kua tīpokotia e te ringa o te wāhi ngaro,
ēngari e kaikini tonu nei i ngā mahara i te ao, i te pō.

Nga ōha i mahue mai i tērā whakatupuranga
kia āpitihiā e tatou ki nga tūmanako o tēnei reanga,
hei mounga waihotanga iho ki te ira whaimuri i a tātou.

Koina te tangi a ngākau māhaki, a te wairua hihiri me te hinengaro tau.

Oho mai rā tātou ki te whakatairanga i ngā mahi e ekeina ai
te pae tawhiti ka tō mai ai ki te pae tata.

Tēnei au te noho atu nei i mātārae te titiro ki runga o Ōrewa,
ki te one e rere atu ana ki Te Whangaparāoa
ki te Kūiti o te Puarangi.

Kei waho ko Tiritiri Mātangi, tomokanga ki te moana o te Waitematā.

Ki uta ko te Whanga o Oho Mairangi, ūnga mai o Te Arawa waka,
ka rere whakarunga ngā kamo ki Takapuna kāinga, Takapuna tupuna.

Kia taka ki tua ko Maungaūika

te tū hēteri mai rā i te pūwaha o Tāmaki Makaurau, Tāmaki herehere waka.

Ka ruruku atu tātou mā te waitai kia puta ake

ki te Awataha ki nga mihi a te Kaipātiki

me te Te Raki Paewhenua ki te uru,

i reira ka whakatau te haere.

E koutou mā ka ea, kua ea, kia ora huihui mai koutou katoa.

Welcome to you all let me greet you

with the eloquent words of those who have long since been taken by the unseen hand of
the unknown,

but for whom we still mourn.

Let us enjoin the legacy they left

to the hopes of this generation

as our gift to those who will follow us.

That is the pledge of the humble heart, the willing spirit and the inspired mind.

Let us rise together and seek to do what is necessary

to draw distant aspirations closer to realization.

Here I sit on the headland overlooking Ōrewa
to the stretch of sand that runs to Whangaparāoa
along the Hibiscus Coast.

Off land lies Tiritiri Mātangi gateway to the Waitematā.

On land is Mairangi Bay landing of Te Arawa waka,
gazing southward lies Takapuna community, Takapuna the progenitor.

Beyond stands Maungaūika
sentinel of Tāmaki Makaurau, anchorage of many canoes.

Taking to the tidal waters we emerge
at Awataha to the greetings of Kaipātiki
and West Harbour

and there our journey ends.

It is done, greetings to you all.

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Ngā upoko kōrero

From the Chairs

He kōrero mai i Ngā Heamana

Tēnā koutou, tēnā koutou, tēnā koutou katoa.

We take pleasure in presenting our 2017 local board plan, a strategic document that will guide our decisions over the next three years.

About our plan

This final plan is founded on the draft we consulted on earlier in the year. Over 300 individuals and groups provided their thoughts on the draft plan. We appreciated the large amount of positive feedback received from over three quarters of those commenting, and we have made a number of changes to our final plan, as we have reflected on your feedback.

The initiatives in this plan will help us improve the things you value – from community services and the natural environment, to Kaipātiki identity and lifestyle. Each of these initiatives will help us achieve a range of specified outcomes and objectives. We believe this connected approach will help us get the best return on our funding.

The board met with mana whenua and mataawaka at the start of the development of this plan and intends to keep in regular contact during its delivery. We recognise our shared roles as kaitiaki (guardian) of this place and will continue to work together.

Our priorities

Kaipātiki is a wonderful place to live, work and play. We are focusing on encouraging our community to take an active role in all that it has to offer: walking our bush tracks, competing on our sports fields, providing playgrounds with shade, moving around our town centres, making Kaipātiki pest-free, swimming in our pools or reading in our libraries. There are so many ways to feel part of this special place.

Over the next three years the board will also be focusing on some significant projects. These include creating a master plan for the Birkenhead War Memorial Park (and planning a replacement facility for the unsafe grandstand) and the redevelopment of the Northcote town centre and surrounding area. We will also continue to progress our walkways, by improving and creating more connections.

We have made our interest in sustainability more transparent and been clearer about how we will continue incorporating the Mental Health Foundation of New Zealand's 'five ways to wellbeing' (connect, give, take notice, keep learning and be active) in our decisions.

We are the decision-maker for many issues and fund many projects directly. For some programmes, however, it's best for us to empower and support the community to take its own action. One such programme is the extremely important Pest Free Kaipātiki partnership.

We will continue supporting local place-making groups, our community houses and centres, and the Kaipātiki Community Facilities Trust partnership as priorities. We also acknowledge the many volunteers who invest their time and effort in making Kaipātiki a better place to live.

Our projects

Each year the board develops an annual work programme that details the projects and programmes to be undertaken in the next financial year. These include renewals and enhancements of existing assets, specific projects, events and financial support for community groups via grant funding rounds. The initiatives set out in this local board plan help us prioritise and decide, on where we invest on our community's behalf.

We all share in the future of Kaipātiki and this plan provides a clear road map for how our community want to see Kaipātiki develop over the next three years.

Danielle Grant

Chairperson, Kaipātiki Local Board

November 2016 - February 2018

John Gillon

Chairperson, Kaipātiki Local Board

March 2018 - September 2019

Kaipātiki Local Board area

Te Rohe ā-Poari o Kaipātiki



The Kaipātiki area name means 'to eat flounder' or the 'feeding ground of the flounder'.

On the map, the area's boundaries are the northern motorway to the east, the inner Waitematā Harbour (the Waitematā) to the south and west, and Glendhu and Sunset roads to the north.

Kaipātiki is defined by its green and blue taonga (treasure). We all have a role as kaitiaki (guardians) in the stewardship of these taonga. Kaipātiki has one of the largest areas of continuous urban native vegetation remaining in Auckland's ecological region, forming part of the North-West Wildlink. It has 30 per cent tree cover spread between public and private land owners. Kaipātiki boasts approximately 540ha of local reserves, including destination parks like Onepoto Domain and Chelsea Heritage Park. Nowhere else in Auckland can you walk through primordial rain forest within 10 minutes travel from the central business district (CBD). The sparkling waters of the Waitematā form part of the Kaipātiki rohe (area). We are lucky to have widespread views of the Waitematā from many places within Kaipātiki area to gladden our hearts and lift our spirits. Our mana whenua have always valued access to the Waitematā for transport and kai moana (seafood). All our people share the aroha (love) that mana whenua have for the Waitematā.

Major venues such as the North Shore Events Centre and the Barfoot & Thompson Netball Centre draw sportspeople and spectators from within Kaipātiki and other parts of Auckland.

Kaipātiki has three main town centres – Birkenhead, Glenfield and Northcote – complemented by smaller local centres. Just over 65 per cent of Kaipātiki residents are employed. Of these, 29 per cent work within the local board boundary. Wairau Valley is a significant area of employment and industry. Other important destinations for employment are the CBD, Devonport-Takapuna and Albany.

Its closeness to the harbour bridge and Auckland's CBD makes Kaipātiki attractive to young families, professionals and students. There are higher proportions of people in the 25 - 44 age group and children under five years old than the Auckland average. Two thirds of the population are of European ethnicity, with just over a quarter of Asian ethnicity. These are higher proportions than the Auckland average, while the Māori and Pacific populations, at 8.5 per cent and 5.9 per cent respectively, are smaller than in the rest of Auckland.

According to the 2013 Census, about 82,500 people call the area home, ranking it fifth in population size among Auckland's 21 local board areas. The development currently underway in the Northcote area will increase the number of people calling Kaipātiki home.

About local boards

He kōrero mō ngā poari ā-rohe

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 governing body members) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

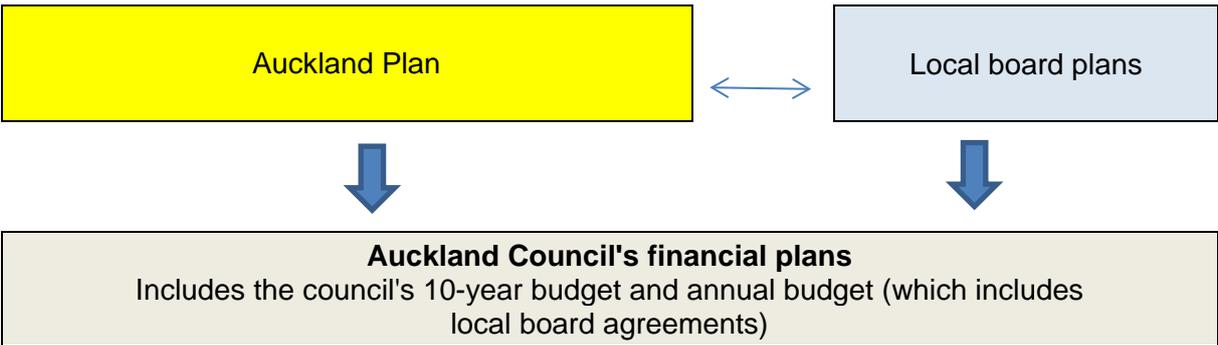
These local issues, activities and services include:

- supporting local arts, culture, events, and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), Council’s 10-year budget and annual budgets.



Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between council’s governing body and local boards, these are part of Auckland Council’s budget setting process and set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.

Developing our plan

Te whakawhanake i tā mātou mahere

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years, and heard your views on a wide range of things. The local board also gained understanding from key community stakeholders at five Hui (meetings) in March 2017.

In particular, we:

- reflected on what you have told us:
 - during the consultation on the draft plan, and
 - over the course of previous consultation exercises
- sought to update and refresh the previous Kaipātiki Local Board Plan 2014 and considered the wider Auckland Plan
- reflected on a range of council strategies and plans such as ‘I am Auckland - the children and young people’s strategic action plan’
- reflected on past projects and services and what’s yet to be completed, and
- looked at future challenges and how we could make our funding work as hard as possible for the community’s benefit.

As part of being financially careful, we’ve deliberately identified key initiatives that work towards multiple outcomes. For example, ‘Implementing the Pest Free Kaipātiki Strategy’ will benefit the environment, community connectedness and health.

Each key initiative is described under the outcome it fits best, but you will find them referred to in multiple places in the draft plan. This approach means that you may need to read the entire plan to understand how each initiative fully contributes to the objectives we want to achieve.

Our principles in action

In preparing the plan, the local board took the opportunity to identify some general principles that we can apply to all our decision-making.

The principles cover our approach to community development, how we will look after our land and buildings, and reducing our impact on the environment. Many of the principles have been woven through the outcomes you’ll find in this plan, while others are listed here to give a flavour of our intentions.

We propose to:

- honour the principles of Te Tiriti o Waitangi – The Treaty of Waitangi

- maintain, protect and enhance the facilities and assets we collectively own before considering creating new ones
- manage expenditure carefully and understand the full benefits and costs of decisions over time
- ensure local board capital projects (where appropriate) are well designed and encourage physical activity, active recreation, imaginative play, as well as social connection
- use quality design principles in buildings and public places that help prevent crime and injury, promote health and sustainability, and support accessibility for people of all ages and abilities
- integrate public art into infrastructure projects and in other suitable locations
- protect and enhance the Kaipātiki environment, and
- understand and reflect on community preferences in our decision making.

Outcome: Our people identify Kaipātiki as their kāinga (home)

Whakaotinga: He kāinga a Kaipatiki ki tō tātou iwi o reira

Our people have a sense of belonging, are connected to one another and are proud to live in Kaipātiki.

We believe community development is part of everything we do. We want our people to feel connected to the place where they live, and to each other. We're proud of this spirit, which we believe is vital to enjoying a high quality of life in one of the most beautiful parts of Auckland. Increasing our sense of belonging, connection and our network of volunteers will also help us to support each other in case of adversity (such as a civil defence emergency). Our work to improve our community's connections to the coastline, harbour and our natural spaces will also help foster our sense of belonging.

Working with our community

The local board is proud to support a number of volunteers and community groups that harness the power of people working together towards a common goal. We believe in empowering our communities and we'll continue to look for opportunities to work in partnership on what's most important to them.

One example of this is our support for a local group working to develop a feasibility study for a marae in Beach Haven. If the concept is viable the local board will look at how it can further support this community initiative.

Taking the lead from our community

Our rangatahi (young people) and tamariki (children) are our future. We are privileged to have an active local youth board and will continue to work closely with them in their leadership role with our young people. This will help ensure the voice of youth is heard and considered in decision-making.

We value the role of our children's panels. The feedback from these school surveys also helps guide the decisions of the local board.

Our decision making will also benefit from the wisdom of our older residents and the perspectives our many new community members bring from elsewhere in the country and the world.

Young and old will learn from and teach each other about what's important and how we all can contribute.

Five ways to wellbeing check list

Be active

Give, ✓

Connect ✓

Keep learning ✓

Take notice

We intend to improve how we consult and engage with our communities, by being both clearer about when and how we ask for your views. We intend to make it easier for you to provide your input and comments.

Places to be proud of

We want to support neighbourhood place-making initiatives that involve local people in shaping local places and promote a sense of belonging, pride and community. We'll support these community initiatives by bringing our residents and council staff together to navigate council processes, considering some funding support to progress them and encouraging our more established community groups to help nurture new groups.

We'll build on the legacy plans developed for Glenfield town centre and continue to improve streetscape and public spaces. We'll also look at ways to support the Glenfield Community Centre in resolving issues with its building.

Northcote has major developments underway led by Panuku Development Auckland and Homes, Lands and Community Limited (HLC) the Housing New Zealand Corporation subsidiary. The local board will be actively working with all parties in the area to support this large scale development to succeed. One measure of its success will be how well it integrates both the current and new communities.

In recent times the local board has invested heavily in the Birkenhead town centre, including the construction of the Kaimataara ō Wai Manawa viewing platform. The last of the current town centre projects is still to be completed.

We will undertake some improvement projects in our smaller centres to support their communities' aspirations.

We are fortunate to have much Māori and European built and archaeological heritage in Kaipātiki, such as Te Onewa Pa and the Chelsea Heritage Park. This heritage is treasured by the community and our decision-making will reflect its value to our lives.

Place-making defined

Community place-making refers to communities engaging in shaping the look, function and feel of the places in which they live. It covers a wide range of activities that improve the look and feel of places and build a sense of community, local pride, identity and connection
 (Communities shaping their places a good practice resource 2015 Auckland Council.)

Outcome: Our people identify Kaipātiki as their kāinga (home)	
Objectives	Key initiatives
People are connected to their neighbours and wider community through neighbourhood and place-	Enable and expand neighbourhood place-making initiatives through providing a range of

making initiatives	support for local community initiatives
We work in partnership with our communities	We intend to improve how we consult and engage with our communities, by being both clearer about when and how we ask for your views. We intend to make it easier for you to provide your input and comments Understand and reflect on community preferences in our decision making
People feel safe in their communities	Support community development so that people feel connected to their wider community
Participation in decision-making is encouraged	Improve how we consult and engage with our communities, by being both clearer about when and how we ask for your views(see page 27)
Our community has the opportunity to put down roots in Kaipātiki	Work with Panuku Development Auckland, HLC and other stakeholders to support the Northcote redevelopment to succeed for current and future communities in an integrated way (see page 28)
Our heritage is protected and celebrated	Encourage and support a range of events that celebrate aspects of our diverse community and promotes our identity (see page 31)

Outcome: Our natural environment is protected for future generations to enjoy

Whakaotinga: Kei te tiakina tō tātou taiao hei painga mō ngā uri whakaheke

People can get to and take pleasure in the Kaipātiki coastline, green spaces and waterways. Our community acts as kaitiaki (guardian) of the environment so that future generations can do the same.

Our community enjoys being active in and taking notice of our environment. Its peace and tranquillity also feeds our souls by providing space for creativity, exploration and pleasure.

Kaipātiki is home to large areas of continuous native vegetation, numerous streams and creeks, bush-clad reserves, extensive coastline and extends out to the middle of the Waitematā. We want our birds, native wildlife and our iconic kauri and other native plants to flourish and grow.

The local board will take care of what we already have and safeguard our open space for our growing population. We want to keep our public land just that, and prevent or reverse any encroachment on it.

Cleaner waterways

We want to improve the quality of our freshwater and marine aquatic environment in Kaipātiki. We will start by gaining a better understanding of the current state of our fresh and marine water and deciding on our next steps and priority areas. We have made a start on this area this year, with the commissioning of a trial project to address industrial pollution in parts of the local board area. We know our communities have a huge contribution to make here too, and we will encourage them to join our volunteers in giving back to the community. We will also work to improve public education to assist people to keep learning about how to protect our unique environment.

Pest free future

The new community-led Pest Free Kaipātiki Strategy is our blueprint for enabling birds and other native wildlife to flourish by reducing pest plants and animals.

The local board funded and endorsed the

Five ways to wellbeing check list

- Be active ✓
- Give ✓
- Connect ✓
- Keep learning
- Take notice ✓

Pest Free Kaipātiki

The Pest Free Kaipatiki vision is “for a place where birds and other native wildlife flourish, people value and care for their own backyard and local parks, and everyone works together to support our natural heritage and develop Wildlink connections.”

Pest Free Kaipātiki resulted from a suggestion from the Kaipātiki Restoration Network. It is one of the largest empowered community initiative in the Auckland region actively involving over 20 community partners and several council departments, all working collaboratively to eliminate plant and animal pests in Kaipātiki.

strategy because we believe it is vital to protect local biodiversity. We're proud to play our part in a partnership with community groups and many parts of the council organisation to put the strategy into action.

We'll fund pest free initiatives, public education and encourage the next generation of environmentalists through engagement with schools and young people. We'll support the Kaipātiki Restoration Network (which initiated the strategy) and existing volunteer groups, as well as encouraging new efforts by both the community and private landowners focused on restoration.

Sustainability

Reducing our collective impact on the environment is important to having a healthy community. Sustainability is central to the local board's operation and already reflected in much of our current thinking. This includes advocating for more accessible public transport to reduce air pollution and greenhouse gases caused by human activity, strengthening community and neighbourhood relations or supporting the rejuvenation of our natural ecosystems.

Sustainability also means the board is thinking about its environmental impact and its commitment to positive action for climate change where we can. For example, encouraging neighbourhoods to reduce waste and shift to low carbon living and advocate for planning to address severe weather events and sea level rise.

We acknowledge the concerns of some in our community around the use of agrochemicals to control weeds. We support the minimisation of agrichemical use, but believe that their use will continue to be needed until we are far closer to achieving our pest free goals.

We will also investigate the potential for some of our public open space to be used for community food gardens, food forests and pollinator pathways.

Outcome: Our natural environment is protected for future generations to enjoy	
Objectives	Key initiatives
Our parks and reserves are treasured and meet the needs of our growing population	Improve access and connection to reserves, parks and beaches including better tracks, signage and preventing encroachment onto community space by adjacent land owners
Our natural environment, harbours and waterways are protected and enhanced, in partnership with mana whenua and our community, to meet the needs of our growing population	Improve environmental fresh and marine water quality in Kaipātiki - through supporting local initiatives, and working with other decision makers to inform them of our community's needs
Our communities are environmentally aware and	Support actions under the Pest Free Kaipātiki Strategy – including increasing collaboration

work together to live sustainably	between council, our volunteers and the wider community to eradicate plant and animal pests on both public and private land.
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Outcome: Our people are active and healthy

Whakaotinga: He ngangahau he ora tonu ō tātou iwi

It's easy to make healthy lifestyle choices in Kaipātiki.

The environment we live in influences our health as it shapes how we live and the choices we make.

We want to encourage everyone to be physically active, and we understand that one size does not fit all. It's important there are choices, from organised sport requiring purpose-built facilities to informal recreation such as walking, cycling or playing in and on the water. We will work to ensure that people of all ages and abilities can be active, participate and play in our parks and reserves. We believe sport and recreation are vitally important to our community to improve people's health. It also helps to connect people and provide a sense of belonging.

We're aware that health is wider than just being physically active. That's why we're committed to incorporating the Mental Health Foundation's 'five ways to wellbeing' in our decision-making – connect, take notice, keep learning, give and be active. Many of our other initiatives support other aspects of health such as the arts.

We are committed to supporting better health outcomes by encouraging our community to make healthier choices. Sun smart and smoke-free policies are examples of areas where we can make a difference.

Making the most of what we've got

We want to make the most of the facilities and assets we already have in order to support active and healthy lifestyles.

Where council owned sport and recreation facilities need improvements, the local board will try to support and facilitate that work. The local board will attempt to fund replacements of worn out facilities through the budgeted renewals programme, and look at where it can use its own funding to add value and deliver a better outcome.

Improving access to sport and recreation facilities

The amalgamation of councils in Auckland highlighted different levels of support for similar facilities across the region based on legacy council approaches. We will continue to work with the Governing Body on appropriate funding for services across the region. Our area is home to facilities like the Barfoot & Thompson Netball Centre and the North Shore Events Centre, both of which attract users from across the north shore and elsewhere in the region. We are seeking greater recognition of this regional role through the budgeting process.

Five ways to wellbeing check list

Be active ✓

Give

Connect ✓

Keep learning

Take notice

Where population growth means that demand is outstripping supply we will advocate to the Governing Body or Regional Facilities Auckland for appropriate levels of further investment. We will look at how we can cooperate with other local boards to make the best use of council assets.

Balancing reserve needs

Our reserves are home to many different types of activity that promote wellbeing. They can serve as quiet places for contemplation and imagination or be humming with the activity of events or children playing.

Catering for a particular activity on a reserve can be a smart investment, but it can also take away from other uses. We need to take a holistic view of how we plan for and use our reserves, so we can make the right decisions for each place. That’s why we have started to develop a local policy around how we provide such things as play equipment, toilets, seating, sun protection and signs in our reserves.

We will also be taking a firm line with private land owners who encroach onto our reserves. We believe reserves should be protected for the use and enjoyment of everyone, rather than for personal gain.

It’s important that communities can access to the coastline and waterways, so we’ll explore estuary restoration initiatives to enable this.

Active and healthy transport opportunities

We want to ensure our community can easily access our reserves, schools and urban centres, as well as natural environments like our coastline.

The local board has a plan for cycling and pedestrian paths throughout the area called the [Kaipātiki Connections Network Plan](#), which will improve and extend the over 40km of tracks already in our area as well as on road pedestrian connections. Better walking and cycling routes will help connect people to where they need to go and make it easy to be active as well as reducing pressure on roads. We plan to complete our current connections plan projects, and then review our priorities before starting future projects. Wherever possible we will work to ensure that these are accessible for wheelchairs and prams.

Outcome: Our people are active and healthy	
Objectives	Key initiatives
More people are more active, more often	Improve access to sport and recreation facilities, reserves, parks and beaches – by investing our own funds and advocating for appropriate funding for services across the region (see page 27)
Our parks and reserves are well equipped with the right facilities, while preserving open space	Develop and start implementing our local policy around what we provide in local reserves so that we cater better for all ages and abilities

<p>Our parks and reserves provide a balance of activities for all ages and abilities</p>	<p>Encourage and support a range of events that celebrate aspects of our diverse community and promote our identity (see page 31)</p>
<p>Our people have access to where they need to go including schools, town centres, reserves, and our coastline</p>	<p>Continue to deliver the Kaipātiki Connections Network Plan</p>

Outcome: Getting to and around Kaipātiki is easy

Whakaotinga: He māmā te haere atu me te haereere noa i Kaipātiki

Kaipātiki has many transport options, and it's easy to move around and find your way.

We continually hear from our communities that they want to see transport improvements. Ease of travel has a big effect on our everyday quality of life as it helps people connect with their community, workplaces, schools and local businesses. The form of transport we use impacts on many of the other outcomes in this plan.

Making better choices

Everyone needs to be able to get around, and how we do this makes a difference to the environment, the economy, our health and congestion levels. We're committed to directing our energies to initiatives that have multiple benefits. That's why when it comes to transport, we have a strong focus on infrastructure for public transport, walking and cycling due to the benefits they deliver to the individual, the environment and other road users.

Viable options

Auckland Transport is responsible for making decisions on most transport matters, however we have a role in making sure the voice of our community is heard. We'll make sure Auckland Transport is aware of the need for further improvements in Kaipātiki to make public transport a better choice for more residents.

With the new public transport network starting in 2018, we want to see improved facilities at our key public transport interchanges in Northcote, Birkenhead and Glenfield, so users are able to wait for and change services comfortably and safely. We also want to make more use of our 'blue highway'. We want the Northcote Point Wharf upgraded to provide all weather capability to increase service reliability, increased ferry services for Beach Haven, ferry fares integrated into the wider public transport fare structure and further consideration of a ferry service to Island Bay.

We will also be pressing Auckland Transport to review the new network, once it is up and running so that it can be fine-tuned to respond to growth.

Longer term we see the second harbour crossing, rail to the north shore that connects to Kaipātiki, improved bus services to the Northern Busway stations and increased access to park and rides, as a way to further support people to reduce private vehicle use.

Walking and cycling focus

We want to encourage more people to walk and cycle regularly for shorter journeys to reduce congestion.

During the life of this plan we expect to see a number of walking and cycling projects completed such as SkyPath, SeaPath and the Northcote Safe Cycle Route. We want to

Five ways to wellbeing check list

Be active ✓

Give

Connect ✓

Keep learning

Take notice

see the value of those investments maximised and will be pressing Auckland Transport to invest a greater proportion of their regional walking and cycling budgets in Kaipātiki. We will advocate for a shared path (on the west of the motorway) connecting SeaPath to the new northern motorway corridor shared path project. We will also advocate for improved street lighting where necessary. These initiatives will make walking more attractive and assist with safety.

We have some budget of our own to spend on transport-related capital works. We'll focus this on infrastructure to support; public transport, walking and cycling to improve access to schools, urban centres sports and recreation facilities. We'll continue working with our community partners and Auckland Transport to carry out the Kaipātiki Connections Network Plan. A recent example of this work is the new track connecting the Birkenhead Town Centre from the top of Hinemoa Street through to the existing network of tracks in Le Roys Bush. We will also work to improve the maintenance and renewals of our current track network.

While our focus is on public transport, walking, and cycling, we understand some journeys are not practical unless travelled by private car. In this instance our priority will be encouraging multi-person car use and some local road safety projects.

Outcome: Getting to and around Kaipātiki is easy	
Objectives	Key initiatives
More people choose to take public transport, walk or cycle to get to work, school or go about their daily lives	Spend more of our local board transport budget on public transport, walking, and cycling infrastructure in Kaipātiki
Our public transport network is affordable, accessible, reliable and efficient – connecting our people to where they need to go	Advocate to Auckland Transport to continue to deliver bus and ferry public transport improvements in Kaipātiki
Our roads are well maintained and, where possible, prioritise cycling and pedestrian connections, buses, and multi-person car use	Spend more of our local board transport budget on public transport, walking, and cycling infrastructure in Kaipātiki
The Kaipātiki Connections Network Plan delivers walking and cycling links through the local board area	Continue to deliver the Kaipātiki Connections Network Plan (see page 20)

Outcome: Our urban centres are vibrant

Whakaotinga: He wāhi hihiri te pokapū tāone

Our villages, town centres and business areas provide local employment and bring people together.

Strengthening Glenfield town centre

We would like Glenfield to be a vibrant town centre where people want to stop, connect and take notice. We will update and review legacy council plans for Glenfield town centre in the second year of this plan. This will provide a firm foundation for future advocacy to the Governing Body for funding centre improvements. This will help Glenfield continue as a source of local employment, function as a public transport hub and have council facilities that better serve the needs of the community. In the short term we will consider minor improvements to the streetscape and public places, and this will mean working with Auckland Transport to improve how Glenfield Road works along its length using the forthcoming Auckland Transport Roads and Streets Framework. We also intend to look at ways to support the Glenfield Community Centre to resolve its building issues.

Five ways to wellbeing check list

Be active

Give

Connect ✓

Keep learning ✓

Take notice ✓

Investment for Northcote

Significant investment is going into redeveloping the Northcote town centre and the surrounding residential area. We intend to work with all relevant parties, including Panuku Development Auckland, and HLC. Working together will make sure this transformation successfully delivers high quality urban design and amenity values which support our community outcomes.

Improved community facilities are high on our agenda due to the opportunities they provide for our communities to keep learning and connect with each other. We will work to ensure the proposed new Northcote community facility makes our community proud and provides flexible community space that brings people together. We expect this facility will provide the opportunity for the services and groups currently based in the Norman King, and library buildings to be located together.

The proposed greenway will provide open space and easy connection for those living locally to the centre. The greenway is also planned to include a range of distinct spaces strung along its length encouraging locals to rest and play.

We know infrastructure improvements are required to enable the planned future development successful. We will make sure the various decision makers understand the importance of their timely delivery.

Enabling the Kaipātiki economy to succeed

Making it easier for local businesses to succeed in Kaipātiki is important to us. We want to do what we can to influence this, starting by better understanding how our investments in public places make a difference. This will help us to ensure that these factors are taken into account as part of our future decision-making.

The local board is concerned about business compliance costs and a lack of easy access to information, particularly for our migrant business community. We'll continue to raise these concerns with the relevant parties.

We'll also champion the need to complete the rollout of ultrafast broadband across the entire Kaipātiki area.

We will continue to support our Business Improvement Districts (BIDs) in Northcote and Birkenhead.

We will also look at how we can support and encourage the Wairau Valley and our other business areas to provide our community with the opportunity to work locally.

We will support the use of social procurement policies for council projects so that local businesses and apprenticeships for our youth are considered when contracts are awarded. We want to help our youth to be work ready to take advantage of these opportunities.

Supporting safer and more vibrant places

Good design is important in making centres attractive places that people enjoy and want to visit. It will help us create places that work for everyone regardless of their age, gender or mobility. This means considering a range of issues such as seating and connections to the wider area.

Feeling safe is paramount to enjoying what our urban centres have to offer, so we'll look at issues associated with traffic and other safety perceptions, such as lighting, to see where we can make a difference.

Being able to get to and around our urban centres on foot is also important to this outcome as it will encourage people to use local businesses, rather than travel further afield.

The local board is also supporting a joint project with the Devonport-Takapuna Local Board for the Sunnynook -Totara Vale Plan as we know that many of our Totara Vale residents view Sunnynook as their local centre.

Our support for local events helps make our town centres vibrant and helps support local business.

Outcome: Our urban centres are vibrant	
Objectives	Key initiatives
Glenfield town centre is strengthened as a hub with an	Plan the revitalisation of Glenfield town centre and consider how we can support the Glenfield

increased sense of place	Community Centre
Northcote town centre builds its identity as a vibrant, multicultural hub and connects to the adjoining community	<p>Work with Panuku Development Auckland, HLC and other stakeholders to support the Northcote redevelopment as an integrated community that will succeed for both the current and future community</p> <p>Support the Northcote business improvement district (BID)</p> <p>Encourage and support a range of events</p> <p>Carry out the Kaipātiki Connections Network Plan</p> <p>Advocate for public transport improvements</p>
Birkenhead town centre continues to meet local and visitor needs	<p>Enable the Kaipātiki economy to succeed – by supporting the Birkenhead business improvement district</p> <p>Encourage and support a range of events</p> <p>Carry out the Kaipātiki Connections Network Plan</p> <p>Advocate for public transport improvements</p>
Our village centres such as Beach Haven and small local precincts are enhanced	<p>Encourage and support a range of events</p> <p>Carry out the Kaipātiki Connections Network Plan</p> <p>Advocate for public transport improvements</p> <p>Implement small infrastructure improvements, and support for place-making initiatives</p>
The Wairau Valley and our other business areas provide our community with the opportunity to work locally	<p>Encourage and support a range of events</p> <p>Carry out the Kaipātiki Connections Network Plan</p> <p>Advocate for public transport improvements</p>

Outcome: Our community facilities and infrastructure is high quality and well managed

Whakaotinga: He rangatira, he tōtika te arataki i ō tātou urunga hapori me ōna kaupapa whakahaere

We feel fortunate to be home to many great community facilities, so we want to ensure they're well looked after and continue to meet community needs.

Kaipātiki has libraries in Northcote, Glenfield and Birkenhead. For swimming and other exercise, people can choose from four active recreation facilities in Glenfield, Birkenhead, and Beach Haven. For the arts we support the Northart Gallery. We also have a wide range of other community infrastructure such as our 61 children's playgrounds, and five community houses and centres.

Our facilities are all important and valuable to the community. We take our responsibility for maintaining and operating them seriously, so effective maintenance and renewals are important to us and an area where we continually try to lift performance.

<p>Five ways to wellbeing check list</p> <p>Be active ✓</p> <p>Give ✓</p> <p>Connect ✓</p> <p>Keep learning ✓</p> <p>Take notice</p>

Improving access to sport and recreation facilities

Improved access encourages more people to be more active more of the time. Although the council has many sport and recreation facilities, many of our facilities are at, or near to capacity. We want to work with other facility owners such as schools and sports clubs to improve community access. We believe it will create better outcomes for both the community and the facility owner if we can support some public access to otherwise unavailable facilities.

Smarter engagement

People want to feel they can play an active role when the local board makes decisions.

We regularly hear from certain parts of our community but not others. By connecting with the community we can help ensure that we reflect our area's diversity.

We intend to improve how we consult connect and engage with our communities, by being both clearer about when and how we ask for your views. We intend to make it easier for you to provide your input and comments. We hope this will encourage you to give us input on things like project budgets, prioritising spending and the trade-offs we face when making decisions.

Through improving our approach to consultation the decisions we make about facilities will be better informed by what you've told us is important to you.

Understanding what's important

To keep people using our facilities, we understand they need to be welcoming and offer activities and services relevant to people's needs and interests. At times this may mean exploring changes to the activities a facility has offered in the past. We want our facilities to make a positive contribution to community life, and be associated not only with the particular service they deliver, but also with enjoyment and social connection for our community.

Community facilities in Northcote town centre

The development in Northcote is likely to provide an opportunity to develop a new community facility that delivers the services delivered in the current library and by our partners (Northart and Raeburn House) in the Norman King building. We want to ensure the community is meaningfully involved in discussing what such a facility would look like and what it would deliver. This way we believe we will create a social and cultural taonga for our tamariki and mokopuna (grandchildren) to enjoy.

Understanding what's important

An example of this is the grandstand in the Birkenhead War Memorial Park. Many of you raised this facility with us during the local board plan preparation. The current grandstand is unsafe and is at the end of its natural life. Replacing it will be a big investment and may come with a large opportunity cost meaning we may need to drop other projects important to the community. We need to ensure we make the best use of this investment as we can only spend the money once. We have started a master planning process for the park to ensure our decisions over the grandstand or any replacement facility help make sure the park is 'fit for purpose' for the next 50 years.

Outcome: Our community facilities and assets are high quality and operate well	
Objectives	Key initiatives
Our pools and leisure facilities are well designed and maintained to a high standard, while being accessible and affordable to our community	We intend to improve how we consult and engage with our communities, by being both clearer about when and how we ask for your views. We intend to make it easier for you to provide your input and comments
Our libraries meet the needs of our people through their role as community hubs	Work with Panuku Development Auckland, HLC and other stakeholders to support the Northcote redevelopment to succeed for both the current and future community
Our playing surfaces,	Improve access to sport and recreation facilities by

<p>sportsfields and recreational facilities are accessible, well maintained, open to the public, are of high quality for all standards of play and sufficient for our recreational needs</p>	<p>investing our own funds and advocating for appropriate funding for services across the region</p>
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Outcome: Services are well managed and meet community needs

Whakaotinga: He tōtika te arataki i ngā ratonga kia eke ai ngā hiahia o te hapori

Residents are able to benefit from relevant and high-quality community services and events.

The local board is serious about investing in community services, such as the delivery of community development programmes, events and other activities. We want to ensure our investment is having the biggest impact it can in making Kaipātiki a great place to live for all our residents.

Community partners

The local board has many community partners, such as the Kaipātiki Community Facilities Trust, the Kaipātiki Restoration Network, community houses and centres, and Northart. We also grant funds to a number of other organisations.

We'll support our community partners to succeed so they can focus on what they do best – working with and for our communities.

We'll start by being clear about what we're funding, and will provide funding appropriate to the levels of service we expect.

We'll also continue to fund management and governance training to help ensure our partners have both the capacity and capability to carry out their work on our community's behalf.

We propose to make some funding available to our community partners to give them a chance to 'step back' from day to day challenges and give their views on what's working well and what needs re-focusing. This will help our community partners to evolve and continue to meet community need.

Our partners find it easier to provide services that meet community needs when they work from fit-for-purpose facilities. We'll continue working with all involved to ensure these facilities are well maintained and meet current and future needs.

Volunteers

Many of you contribute your time, energy and enthusiasm in volunteering to make our community a better place. We acknowledge and salute your contribution across the range of outcomes set out in our plan. We cannot deliver this plan without your ongoing support.

Five ways to wellbeing check list

Be active

Give ✓

Connect ✓

Keep learning ✓

Take notice

Community hubs

Our libraries and community centres do a great job at bringing people together and acting as community hubs enabling people of all ages, abilities and ethnicities to connect and keep learning alongside each other.

Community centres are self-governing and largely decide on their own programmes. How libraries are used is changing and they are no longer just quiet places where you go to borrow books. They are as important for their role in providing spaces for study, community programmes and as a venue for groups learning and discussing a wide range of topics. We'll keep the need for community hubs top of mind in any redevelopment or town centre planning projects, and will make others aware of it too.

Local events

You've consistently told us you want free, local community events. We'll continue supporting a wide range of events such as, our programme of more than 140 summer and winter fun events, working with partners to ensure they are inclusive and relevant. We'll also use these events to promote and celebrate our area's identity.

To reflect the Kaipātiki commitment to sustainability, the local board will consider new events with a focus on sustainable living and those that promote ongoing learning and help connect community members.

Outcome: Services are well managed and meet community needs	
Objectives	Key initiatives
Our network of community houses and centres provides meaningful and targeted opportunities for communities to connect	Support our community partners to succeed – by providing operational funding together with management and governance training support to enable them to deliver the programmes wanted by the local community
Local community organisations are well supported, resourced and empowered to deliver to our communities	Support our community partners to succeed – by continuing to work with the Governing Body on appropriate funding for services across the region
Our communities celebrate events, the arts, heritage and culture through programmes, arts space and integrated public art	Encourage and support a range of events that celebrate aspects of our diverse community and promote our identity

Carrying out our plan

Te whakatutuki i tā mātou mahere

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, we do not have the decision-making authority and/or funding to carry out an activity. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Budget information can be found on page 34.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use our diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

Funding information

He kōrero take pūtea

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through council's budget setting process. This involves council's governing body adopting a 10-year budget every three years and an annual budget every year. Local board agreements, briefly described in page 9, make up part of the annual budget.

A financial overview for the Kaipātiki local board for the 2017/18 financial year is included in Appendix 1.

Council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2.

Auckland Council's 2018-2028 10-year budget

In June 2018 council's governing body will adopt the 2018-2028 10-year budget informed by local board plans. The 10-year budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport related projects.

The fund allocated to the Kaipātiki Local Board for the 2017/2018 financial year is \$627,735.

How local boards spend their budget

Much of the budget available to local boards are required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding that they can spend on local projects or programmes that are important to their communities.

More information concerning local board budgets can be found in Auckland Council's Local Board Funding Policy, available on the council website.

Council is currently looking at ways to provide local boards with more flexibility over their budgets.

Appendix One

Financial overview

Income, expenditure and capital investment by local activities for the period 1 July 2017 to 30 June 2018

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	1,526
Local parks, sport and recreation	34
Local planning and development	
Local environment services	
Total operating revenue	1,560
Operating expenditure	
Local community services	4,559
Local governance	1,135
Local parks, sport and recreation	7,095
Local planning and development	1,305
Local environment services	64
Total operating expenditure	14,158
Net operating expenditure	12,599
Capital expenditure	
Local community services	618
Local governance	
Local parks, sport and recreation	7,835
Local planning and development	1,815
Local environment services	
Total capital expenditure	10,268

Appendix Two

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the **xxx** Local Board Agreement 2017/2018. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. It includes swimming pools and leisure centres servicing communities in the local area.</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.</p> <p>Provide sports fields that are fit for purpose and cater for community needs.</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often.</p>
<p>Local community services</p> <p>This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Events and Culture.</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage</p>	<p>Develop local business precincts and town centres as great places to do business.</p>

Local activities	Levels of service statements
<p>protection. These activities include economic, environmental, heritage and spatial projects, and enable, plan for and deliver great local places.</p>	
<p>Local environmental management This group of activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance This group of activities covers support to local boards such as strategic advice, preparation of local board plans, development of local board agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support, and professional development for elected members.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>

Your Kaipātiki Local Board members

Ngā Mema o tō Poari ā-Rohe o Kaipātiki Kaipatiki

Your Kaipātiki Local Board members

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