

Attachment A

Manurewa Local Board Plan 2017

Mihi

Tēnā kia hoea e au taku waka mā ngā tai mihi o ata
e uru ake ai au mā te awa o Tāmaki
ki te ūnga o Tainui waka i Ōtāhuhu.
I reira ka toia aku mihi ki te uru ki te Pūkaki-Tapu-a-Poutūkeka,
i reira ko te Pā i Māngere.
E hoe aku mihi mā te Mānukanuka a Hoturoa
ki te kūrae o te Kūiti o Āwhitu.
I kona ka rere taku haere mā te ākau ki te puaha o Waikato,
te awa tukukiri o ngā tūpuna, Waikato Taniwharau, he piko he taniwha.
Ka hīkoi anō aku mihi mā te taha whakararo
mā Maioro ki Waiuku ki Mātukureira
kei kona ko ngā Pā o Tahuna me Reretewhioi.
Ka aro whakarunga au kia tau atu ki Pukekohe.
Ka tahuri te haere a taku reo ki te ao o te tonga e whāriki atu rā mā runga i ngā hiwi,
kia taka atu au ki Te Paina, ki te Pou o Mangatāwhiri.
Mātika tonu aku mihi ki a koe Kaiaua
te whākana atu rā ō whatu mā Tikapa Moana ki te maunga tapu o Moehau.
Ka kauhoetia e aku kōrero te moana ki Maraetai
kia hoki ake au ki uta ki Ōhūiarangi, heteri mō Pakuranga.
I reira ka hoki whakaroto ake anō au i te awa o Tāmaki
ma te taha whakarunga ki te Puke o Taramainuku, kei kona ko Ōtara.
Katahi au ka toro atu ki te Manurewa a Tamapohore,
kia whakatau aku mihi mutunga ki runga o Pukekiwiriki
kei raro ko Papakura ki kona au ka whakatau.

Let this vessel that carries my greetings
travel by way of the Tāmaki River
to the landing place of Tainui canoe at Ōtāhuhu.
There, let my salutations be borne across the isthmus to the Pūkaki lagoon
and the community of Māngere.
Paddling the Manukau Harbour

we follow the Āwhitu Peninsula to the headland.
From there we fly down coast to the Waikato river mouth,
sacred waters of our forebears.
Coming ashore on the Northern side
at Maioro we head inland to Waiuku and Mātukureira,
there too is the Pā at Tāhuna and Reretewhioi.
Heading southward I come to Pukekohe.
My words turn to follow the ancient ridgelines along the Southern boundary,
dropping down into Mercer and Te Pou o Mangatāwhiri.
My greetings reach you at Kaiāua
who gaze across Tīkapa Moana to the sacred mountain, Moehau.
Taking to the sea, my remarks travel to Maraetai
and then to Ōhūiarangi, sentinel to Pakuranga.
There we follow again the Tāmaki River
to Te Puke o Taramainuku, Ōtara resides there.
From here I reach for Manurewa
until my greetings come to rest on Pukekiwiriki
below lies Papakura and there I rest.

Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair

It is my pleasure to present the Manurewa local board plan, laying out our priorities for the next three years. It builds on our past work and includes ideas we've heard from you. As such, we have added new objectives and some key initiatives in response to your suggestions.

Our emphasis for this plan continues our move towards supporting community-led initiatives and building partnerships so we can achieve more together. Strengthening our relationships with mana whenua will be important to achieving our collective goals and aspirations for Manurewa, and we are increasing our focus on older people.

I was particularly proud earlier this year when Randwick Park became New Zealand's 2017 Community of the Year. This board has worked alongside community leaders in Randwick Park for several years, planning the redevelopment of Riverton Reserve, which culminated in the opening of Manu Tukutuku Sports and Neighbourhood Centre. This taonga offers opportunities for community-led activities, social enterprise and as place to connect and dream. It's an example we would like to see repeated in other areas of Manurewa.

We have begun working with the local sports clubs and community using War Memorial Park to improve the tired facilities and create a multi-use hub and there is a community vision for a creative space.

We will continue to improve the Manurewa town centre and see how we can develop the park and recreation spaces around the Clendon shopping centre.

A key concern for you is safe and convenient travel around and outside Manurewa. We have several initiatives in this plan that support this, including planning with Auckland Transport and others to improve Te Mahia train station.

We will work with you to ensure our facilities continue to meet our diverse needs. We will walk alongside whanau and others to support our tamariki and rangatahi to give them the best start in life. We will partner with mana whenua and communities on projects to restore and protect the health of our environment.

We are focussed on making Manurewa an even better place to live, where you feel a sense of belonging, and where everyone has an opportunity to be active and involved.

We have much to realise within limited resources. While we will look for ways to find additional investment, we will prioritise what we do and will need your help with this.

By continuing to work together we can achieve great things for our community.

Angela Dalton

Chairperson, Manurewa Local Board

Manurewa Local Board area



Manurewa has a rich cultural history from early Māori settlement to the present, and was well-known as a prosperous farming village with its natural resources, plentiful fishing waters and fertile soils. Today, Manurewa is home to a diverse population, many of whom have strong loyalties to the area and have lived here a long time.

At the 2013 census, there were 82,242 people living in Manurewa, an increase of 6.5 per cent since 2006. We have one of Auckland's highest proportions of people under 25 years.

Key characteristics of Manurewa include a prominent industrial area in Wiri and the coastal suburbs at Wattle Downs and Weymouth. The local board area is also made up of suburbs Clendon Park, Goodwood Heights, Hill Park, Homai, Leabank, Greenmeadows, Randwick Park, Rata-Vine, Wiri, The Gardens, Totara Heights and Manukau Heights.

We are home to many public facilities including Auckland Botanic Gardens, the historic Nathan Homestead, Totara Park, the new Randwick Park sports and neighbourhood centre (Manu Tukutuku), a multi-purpose sports complex at Mountfort Park, and the Netball Manurewa Community and Events Centre. We have two libraries, four community centres, four leisure centres and two public swimming pools.

Manurewa is situated across the motorway and rail networks, and is close to Auckland International Airport.

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 governing body members) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

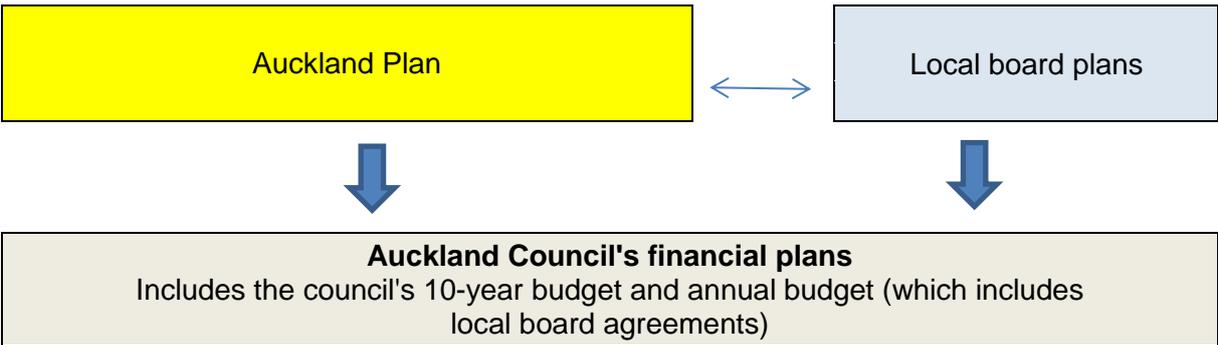
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council's 10-year budget and annual budgets.



Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council's governing body and local boards, these are part of Auckland Council's budget setting process and set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years, and heard your views on a wide range of things. Following your feedback we have made amendments in some areas and these are reflected throughout the plan.

We have considered the aspirations and goals in other plans and strategies, including:

- the Māori Plan for Tamaki Makaurau
- I Am Auckland – the Children and Young People’s Strategic Action Plan
- New Zealand Disability Strategy 2016-2026
- New Zealand Positive Ageing Strategy
- Auckland Transport Regional Land Transport Plan.

We talked with mana whenua, youth and older people and began conversations with our Pasifika and Indian communities, and mataawaka. These ongoing conversations have helped shape this plan, and they will continue to shape our future actions. In addition, we have been working on an integrated area plan for the Manurewa-Takanini-Papakura area. Community feedback from this has also been considered for the purposes of this plan.

We are committed to promoting the wellbeing, rights, respect and dignity of all people. We want everyone to have the choice to contribute to decision-making and be respected for their views. We will endeavour to fully understand what works and what doesn’t work to improve access for all to participate in community activities.

Whakaotinga 1: la rā e ngangahau ana te iwi o Manurewa ki te tūtakitaki i ngā wāhi katoa

Outcome 1: People in Manurewa are actively connecting everywhere, every day

Our communities work together to create spaces and places that meet the diverse aspirations of our community, support participation in activities and make new connections.

Manurewa has a wide range of community places where people gather to celebrate, take part in their favourite pastimes, exercise and compete, work together on community projects, or socialise with friends and family. There are parks and reserves, sports and recreation venues, a community arts facility, community halls and community houses, many churches, and a marae.

Our population, like the Auckland region, is diverse and growing and we must ensure these facilities keep pace with demand and changing needs. They must have the flexibility and capacity to cater for community aspirations and be fit for many purposes. They also need to be accessible and affordable to everyone, regardless of age, gender, ethnicity or ability¹.

Over the next three years, we want to partner with local organisations to improve our facilities. Some sports clubs are operating from ageing buildings and are surviving below a sustainable level². We will prioritise projects within our allocated budgets, but will also support clubs, organisations and communities to find additional funds.

We are working with park users and the community around War Memorial Park to build a new multi-purpose facility to serve sports, recreation and community groups. Some of the current facilities are in disrepair and will require substantial investment to meet future demand. We will also look at the option of redeveloping Keith Park in Weymouth to maximise its location as a coastal family recreation space, and scope the feasibility of a new playground within Wiri as funding allows.

You have previously identified the need for a creative space where local talent and artists can practice and perform. We want the community to lead this initiative with the board participating. Performing arts communities, our young people and others are best equipped to determine what this could look like, where it would best be located, and how much we would need to invest. We will also look at how more opportunities can be provided for local artists and performers to create and showcase their talents in the area.

Every year, thousands of people visit Totara Park, one of Auckland's premier parks on the northern boundary of Manurewa. A new masterplan shows how it can be improved and restored to enhance its character as a countryside park with ecological integrity while

¹ New Zealand Disability Strategy 2016 Outcome 5: Accessibility has a vision of “accessible communities (that) are free of barriers”

² Draft Sport and Active Recreation “State of Play” for Manurewa, February 2017.

accommodating outdoor uses. We will support park users and volunteers to implement the plan over the next three years.

Outcome 1: People in Manurewa are actively connecting everywhere, every day	
Objective	Key initiatives
More people access and participate in multi-use facilities, spaces and activities	Partner with our sporting groups and wider community in and around War Memorial Park to develop accessible and affordable multi-use shared spaces
	Partner with community organisations to implement the Totara Park masterplan as funding allows
	Increase the promotion of Nathan Homestead, the Botanic Gardens and Totara Park
Local artists and performers can find places to perform and create in	Encourage and support those who wish to provide a creative space where people can participate in and pursue creative endeavours
	Provide more opportunities for local artists and performers to create and showcase their talents in the area by encouraging environments where connections can be made
Local community, arts and cultural events have high levels of participation and attendance	Continue to fund and work with community organisations to deliver successful and inclusive local events that celebrate our diversity
People in the community play a key part in shaping Manurewa	Build community capacity and leadership that enables diverse communities to work inclusively for the wellbeing of all

Whakaotinga 2: He ōhanga ā-rohe whaihua e tautoko ana i te iwi kāinga

Outcome 2: A prosperous local economy supporting local people

Manurewa has a thriving local economy that enables people to live, work and play close to home

This board wants to ensure Manurewa develops a thriving local economy. We want to support the retail precincts of Manurewa and Clendon to become safer, vibrant, successful centres where local people can shop, relax and come together to enjoy time with family and friends.

We are working to create a bustling, age friendly³ town centre and transport hub with attractive streetscapes, new retail businesses, and better connections to surrounding areas. The board wants to develop the park and recreation spaces around the privately-owned Clendon shopping centre to cater for emerging growth and support it becoming an attractive, safer and well used local retail centre and gathering space.

A thriving local economy depends on people having access to satisfying, well-paid employment. Not all Manurewa residents will choose, or be able, to work locally in areas such as the Wiri Business District. However, there are several large employment areas close by (such as Manukau, Auckland International Airport, Highbrook and East Tamaki) easily accessed by road, train or bus. This means being able to travel to work easily and having the industry skills or education necessary for employment are keys to prosperity.

In Manurewa, the number of young people leaving school with no or low level qualifications is improving but is still more than for Auckland overall⁴. This makes it harder to find well-paid work. We are keen to see more young people increase their skills and develop clear goals that enable successful transitions into employment. We will play our part in supporting them to transition from school to further education, training and employment. We will also continue to support young leaders to further their education and leadership development by providing scholarships each year.

There are local groups in Manurewa that would like to set up social or community-led enterprises to provide basic skills training and work for those who might otherwise have limited opportunities. These are not-for-profit businesses with wider social objectives that reinvest in the community, reducing grant dependency. They are often innovative and entrepreneurial, doing work traditional businesses would find unprofitable. To promote their growth, the board will explore what conditions enable or inhibit community-led and social enterprise. We will support local organisations interested in becoming self-sustaining and independent. We will also explore ways to use the council's purchasing power to benefit the community.

³ <http://www.who.int/ageing/age-friendly-world/en/> - a key strategy to facilitate the inclusion of older people is to make our world more age-friendly. An age-friendly world enables people of all ages to actively participate in community activities and treats everyone with respect, regardless of their age.

⁴ Manurewa Local Board Economic Overview 2016

Outcome 2: A prosperous local economy supporting local people	
Objective	Key initiatives
Our retail centres are safe, age-friendly bustling community hubs, with attractive shopping facilities	Work with the town centre steering group to create a vibrant Manurewa town centre precinct for travelling, working, socialising and living
	Develop the park and recreation spaces surrounding the privately-owned Clendon shopping centre
	Partner with Clendon's local business owners and residents to support community events, build pride and improve public safety
Strategic economic growth that brings local prosperity	Provide spaces and places for community-led social innovation, enterprise and entrepreneurship
	Work with the Wiri Business Association to identify opportunities that boost local economic development through strategic relationships
More young people with skills and clear goals that enable successful transitions into employment	Advocate to existing providers and funders for initiatives that increase opportunities for young people to enter the labour market, be creative and generate new businesses
	Work with The Southern Initiative to increase the number of Māori and Pasifika Trades Training outcomes in south Auckland
	Continue the delivery of our successful rangatahi youth leadership scholarships
	Advocate to the Governing Body and CCOs to support strategic procurement of goods and services that create opportunities for local employment, especially for young people.

Whakaotinga 3: He wāhi tūhonohono a Manurewa, māmā te haereere noa

Outcome 3: Manurewa is well-connected and easy to move around

People move easily around Manurewa on linked networks of public transport, walkways, cycleways and local roads.

We are fortunate to have reasonably easy access to the motorway and three train stations. Our local bus services link us to the Manurewa town centre, railway stations and key community facilities for shorter trips in our area.

When it comes to transport, our role is largely limited to representing your views to decision-makers such as Auckland Transport. But there are things that can be done to make it easier for us all to move around Manurewa.

You have told us you are sometimes concerned for your safety on public transport, and that some pathways are not easily used by those in wheelchairs, older people, or families with pushchairs. You would also like to walk or cycle short distances if there were safer, linked up routes.

Building on the success at Manurewa train station, over the next three years we will focus on major improvements at Te Mahia station. The number of people using the station has been increasing steadily and is expected to continue rising as growth in the area continues⁵. We have formed a Te Mahia Station Steering Group to work on creating better linkages, safer access and bringing the station platform up to the standard of those on the rest of the Auckland rail network.

For walkers and cyclists, we will continue to develop a Local Paths (Greenways) plan to provide better connections that are safe and pleasant, improve our local ecology and give access to local recreation opportunities. Further stages of our Manukau Harbour coastal path and cycleways will be completed while we will advocate for existing footpaths to be made safer. When completed, we will have a joined-up network of paths and cycleways to get us across Manurewa and into neighbouring areas.

We know that traffic congestion is still a concern. Extra lanes on the motorway between Manukau and Papakura and improvements to the Takanini interchange should make a positive difference. To ease this pressure further, we will argue strongly for the Mill Road arterial route project to be brought forward.

⁵ Auckland Transport Metro Te Mahia station boarding figures 2014-2016

Outcome 3: Manurewa is well-connected and easy to move around	
Objective	Key initiatives
Our train stations are an easy and safe option for people to use	Improve access to and safety at Te Mahia train station
Improved connections on our walking and cycling networks so they are well used	Continue to develop our Local Paths (Greenways) plan to create a network that provides safe and enjoyable ways for people to get around, be active, and engage with the community and their environment
	Continue to develop and enhance the Manukau Harbour coastal path and cycleway
	Work with Auckland Transport to improve public safety at intersections, crossings, in car parks, and on footpaths
	Investigate the provision of a pedestrian facility near 93 Great South Road and Corin Avenue
Traffic moves freely and safely around the urban arterial routes and state highways that surround our area	Advocate to the New Zealand Transport Agency and Auckland Transport for changes that support safety and congestion-free roads so people can get to and from work and school on time

Whakaotinga 4: He wāhi whakamanamana me te hākinakina tō tātou taiao ki te hāpori

Outcome 4: Our environment is a source of pride and enjoyment for the community

Manurewa beats with a healthy environmental heart

Manurewa is largely an urban area and we need to improve our water, air and soil quality and reduce waste and pollution. By working together we can begin to address and reverse some of these trends so that future generations inherit a cleaner, healthier environment.

For mana whenua, cultural and spiritual wellbeing are inextricably linked to the quality of the water and land from which they draw sustenance. The board will work with our communities and organisations such as the Manukau Beautification Charitable Trust to prioritise environmental projects in partnership with mana whenua as kaitiaki (guardians).

Using the Manukau Harbour Forum, we will work with eight other local boards to restore and protect the harbour coastal environment. We will also continue work to improve the quality of water in our major streams – Puhinui and Papakura. The Puhinui Stream was named most improved stream at the New Zealand River Awards in 2016, something we are all proud of. It is important to build on this, while also turning our attention to the Papakura Stream. As part of this we will continue to support community-led streamside restoration, weeding and planting projects.

It is clear from feedback that the water quality at Weymouth beach is important to many people, including the board. We will continue to press for action that returns to us, our clean beaches and our ability to gather kaimoana safely.

Auckland Council has a goal of zero waste by 2040. That means by recycling, composting food waste, re-using items and preventing waste in the first place, very little will go to landfills. This will save valuable raw resources and energy. Research shows the average Auckland household sends about 160kg of rubbish to landfill every year. Of this, around 65 per cent could have been avoided or put to better use.

There has been steady progress towards the zero waste goal, with a new inorganic waste collection process, planning for a network of community recycling centres, and trialling of new food waste collection services. These will all help to divert waste from landfill and provide resources and opportunities for local communities. There is funding available for community-based waste minimisation projects and we will work closely with groups wishing to establish reduction or recycling schemes.

Outcome 4: Our environment is a source of pride and enjoyment for the community	
Objective	Key initiatives
Manurewa's local environment and biodiversity are protected for the future	Work with our communities in caring for our harbour, waterways, environment, parks and our community spaces in partnership with mana whenua as kaitiaki (guardians)
	Continue to develop our Manurewa Open Space Network plan and identify key moves to enable a co-ordinated approach to restoring our ecosystem
	Celebrate the improvement of the Puhinui Stream, continue its revitalisation, and begin work on the Papakura Stream
	Continue our commitment to improving water quality at Weymouth Beach
Improved reduction in waste through recovery, reuse and recycling	Support community recycling, resource recovery and waste minimisation initiatives that help our community to transition towards a zero waste Auckland by 2040
	Support community-led educational initiatives that seek to promote zero waste across the community

Whakaotinga 5: E manawapā ana tātou ki ō tātou kāinga me ō tātou hapori

Outcome 5: We treasure our home, our community

We are proud of and treasure our home, our community - where we put down roots and feel we belong.

Your board is committed to working with all people across the Manurewa area to make our home the best it can possibly be. We are intent on providing a wonderful environment and excellent facilities that nourish and support you.

It is important that we plan well to accommodate growth in Manurewa and that we welcome new residents to safer, vibrant, prosperous neighbourhoods. This includes a sustained focus on ways to improve public and community safety as well as collaborating to reduce harm associated with smoking, gambling and alcohol.

Planning for the Great South Road strip from Manurewa through Takanini to Papakura will continue over the next three years to ensure development is co-ordinated⁶. We will work closely with Auckland Transport, Panuku Development Auckland⁷, and other organisations so that the opportunities presented by growth in our area work best for our residents.

We will consider Te Ao Māori in our planning and work closely with all our communities in Manurewa to ensure their goals and aspirations are realised.

Too many of our children face adversity in their first 1000 days⁸. A key focus will be our tamariki and rangatahi (children and young people), keeping them safe and helping them to develop skills for success and prosperity. The role of parents and whanau in our children and young peoples' lives is crucial to shaping a successful future for them. We will work with organisations to help strengthen family, whanau and social wellbeing in Manurewa. We will also provide opportunities for older people to continue contributing and participating, such as through our senior lifelong learning opportunities. They can make the most of the benefits of being older and we all can learn from their skills, knowledge and experience. Part of this is ensuring Manurewa is an age friendly⁹ environment. We will continue to work with partners to help bring this to fruition.

Manurewa has a rich and colourful history, which sits alongside the present. This history can help inform our collective vision for the future. It lives on in some place and street names, but much of it isn't widely known. Through greater connections and inclusivity of our diverse communities we will explore ways to tell the stories of how the landscape has changed, celebrate our local iconic leaders, identify key historic Māori and European landmarks, describe the ancestral links of mana whenua and recount early settlement in Manurewa.

⁶ Manurewa-Takanini-Papakura Integrated Area Plan

⁷ Panuku Development Auckland is an Auckland Council Organisation

⁸ The First 1000 Days in Manurewa: Risk, Resilience and Opportunities for Change

⁹ <http://www.who.int/ageing/age-friendly-world/en/>

Outcome 5: We treasure our home, our community	
Objective	Key initiatives
We protect our future, nurture our present and honour our past	Support the aspirations of community organisations to achieve family, whanau and social wellbeing
	Continue our commitment to mana whenua through the Māori input into local board decision-making project
	Work with our communities and partners to ensure our children get a great start in life by working with The Southern Initiative Early Years work stream
	Partner with Age Concern and other seniors' groups to continue developing senior, kuia and kaumatua lifelong learning opportunities, and investigate opportunities to implement more age friendly initiatives
The history/whakapapa of our area is well-known, protected and celebrated by all	Enable initiatives that support, promote and celebrate Māori development, heritage and identity
	Support greater connections and inclusivity of our diverse communities through initiatives that celebrate our history and tell the stories of our area
Manurewa is a place we feel connected, safe and valued	Recognise and celebrate our existing and emerging talent, local leadership and community contribution
	Collaborate with communities, neighbourhoods and key partners to increase public and community safety
	Collaborate with communities, neighbourhoods and key partners to reduce harm associated with smoking, gambling and alcohol
	Partner with Healthy Families to support health promoting environments

Te whakatutuki i tā mātou mahere

Carrying out our plan

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Budget information can be found on page 22.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations, and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

We are continuing to work with mana whenua to identify common ground and opportunities for collaborative support and partnership. Since 2015, we have partnered with mana whenua and local board representatives to develop more effective Māori participation in democracy. These include:

- establishing a representative mana whenua body for local boards to engage with directly at a governance level
- initiating Te Ao Māori training for local board candidates and members developed by mana whenua
- inviting mana whenua participation in local board workshops
- convening formal kanohi ki te kanohi (face to face) hui between local board members and mana whenua at marae at the start of each new term
- encouraging local board member participation in mana whenua hui.

He kōrero take pūtea

Funding information

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through the council's budget setting process. This involves the council's Governing Body adopting a 10-year budget every three years and an annual budget every year. Local board agreements, briefly described in page eight, make up part of the annual budget.

A financial overview for the Manurewa Local Board for the 2017/2018 financial year is included in Appendix One.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix Two.

Auckland Council's 2018-2028 10-year budget

In June 2018 the council's Governing Body will adopt the 2018-2028 10-year budget informed by local board plans. The 10-year budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport related projects.

The fund allocated to the Manurewa Local Board for the 2017/2018 financial year is \$642,681.

How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.

Ngā Mema o tō Poari ā-Rohe o Manurewa

Your Manurewa Local Board members

Photo	Members details
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Appendix One

Financial overview

Income, expenditure and capital investment by local activities for the period 1 July 2017 to 30 June 2018

Annual Plan Financials	2017/2018 (\$000s)
Operating revenue	
Local community services	557
Local parks, sport and recreation	3,021
Local planning and development	
Local environment services	
Total operating revenue	3,578
Operating expenditure	
Local community services	4,594
Local governance	1,101
Local parks, sport and recreation	7,404
Local planning and development	1,016
Local environment services	75
Total operating expenditure	14,190
Net operating expenditure	10,612
Capital expenditure	
Local community services	370
Local governance	
Local parks, sport and recreation	3,282
Local planning and development	
Local environment services	
Total capital expenditure	3,652

Appendix Two

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Manurewa Local Board Agreement 2017/2018. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers the management and provision of local parks and open space and recreation activities for both passive and active recreation. Local recreation includes swimming pools and leisure centres servicing communities in the local area.</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.</p> <p>Provide sports fields that are fit for purpose and cater for community needs.</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often.</p>
<p>Local community services</p> <p>This group of activities contributes to improved community outcomes by providing places and spaces for community learning and recreation, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services.</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and</p>	<p>Develop local business precincts and town centres as great places to do business.</p>

Local activities	Levels of service statements
local environment and heritage protection.	
<p>Local environmental management</p> <p>Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance</p> <p>This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, democracy and administration support.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>