

# Cover Image

## Mihi

Manawa mai te mauri nuku  
Manawai mai te mauri rangi  
Ko te mauri tatou hei tipu  
Ka pakaru te po  
Tau mai te mauri  
Haumi e...Hui e...Taiki e...

Tenei te hau e wawara tonu  
Mau tonu e tere ana  
Mai te kore, te po ki te ao marama  
I whaka-awe ai taku ara ki nga Kahui Ru  
Whenua  
Heke iho a Te Puru o Tāmaki ki Te  
Taumanu herenga waka  
Tetahi whakaatahua mo te takutai mona.  
E Mangere mihi kau ana ki te  
Manukunuku a Hoturoa  
Ka huri I turukitia nga pokare e hora ana  
ki te Tapotu a Tainui  
Kia whakatata mai ki te Awa o Tāmaki,  
Te Waimokoia I haerere ana ki Te Wai o  
Taiki  
Kia tae mai ki Tahuna Torea takahia atu  
ra ki te paemaunga  
Ki Patutahi me haere tonu a Remuera.  
Anei ra te mara momoea e karanga atu  
nga poutapu i muri Waiatarua,  
Onehunga, Rarotonga, Mutu Karoa,  
Waipuna, Te Kai a Hiku, Mokoia, Ukutoia,  
Waiatarua ka tau ki Maungarei  
Tutaki tena, kei raro. Ruapotaka me  
Parehuia e tiaki na Te Oro.  
Te Whare Tapere o Ngati Titahi, Ngai Tai  
ki Tāmaki, Ngati Paoa me Ngati Whatua  
Ka uru mai a Matariki ki runga  
Te Timatanga hou ia tau, ia tau, ia tau  
Tau mai te mauri  
Haumi e...Hui e... Taiki e.

The comforting warmth of the earth  
The comforting warmth of the heavens  
Envelope and energises us all  
That dissipates the night  
Be anchored,  
Tied and agreed upon

This is the wind that blows still  
Free-flowing, and unchanging  
From the unseen, to the evolving, to the  
age of enlightenment  
The majesty of the mountains influences  
my path as I descend Maungakiekie  
To the waka gathered at Te Taumanu, a  
cosmetic facelift to the Manukau  
I greet Mangere Mountain and the  
anxious waters of Hoturoa  
I turn and follow the ripples as they flow  
to the portage, the sacred path etched by  
Tainui  
That draws nigh to the Tāmaki, to  
Waimokoia, Te Wai o Taiki and onto the  
Waitemata.  
From Tahuna Torea I tread the skyline to  
Patutahi and onwards to Remuera.  
I rise to view the garden that  
encompasses Waiatarua, Onehunga,  
Rarotonga, Mutu Karoa, Waipuna, te Kai  
a Hiku, Mokoia, Ukutoia to eventually rest  
on Maungarei.  
And there gaze upon Ruapotaka and  
Parehuia as they watch over Te Oro.  
The Whare Tapere that is Ngati Titahi,  
Ngai Tai, Ngati Paoa and Ngati Whatua  
And invite all to usher in that which is Te  
Matariki.

# Ngā upoko kōrero

## Contents

Mihi	2
Contents	3
From the Chair	4
Maungakiekie-Tāmaki Local Board area	5
About local boards	6
About local board plans	6
Developing our plan	7
Outcomes	
Maungakiekie-Tāmaki is an active and engaged community	8
Maungakiekie-Tāmaki is a community that cares about its environment	11
Maungakiekie-Tāmaki is the place to be	14
Maungakiekie-Tāmaki has quality infrastructure to match growth	19
Carrying out our plan	24
Funding information	25
Your Maungakiekie-Tāmaki Local Board members	26
Appendix one: Financial overview	28
Appendix two: Local activities and levels of service	29

# He kōrero mai i ngā Heamana

## From the Chair

**Naku te rourou nau te rourou ka ora ai te iwi**

**With your basket and my basket, the people will live**

As you will see, there is a lot of change happening in our area. Tens of thousands expected to move here. We need to prepare for growth but also look into Council assets that have degraded over time.

The environment, water quality, safety, housing and unemployment are all major issues for our community which we will work in partnership with central government, industry and the community to address.

Collaboration is going to be a major focus for us in the next 3 years.

We will progress meaningful partnerships with mana whenua, we also know that we are diverse with large numbers of Māori, Pacific and ethnic communities who generally do not engage in Council planning. Community engagement is another priority for our local board. We have started our term with successful turnouts at public meetings however we will explore other ways to engage as we know that the town hall style 'one size fits all' approach will not achieve our reach to diverse communities.

You voted us in to be strong advocates for you and this plan sets the priorities and projects you want us to pursue. Thank you for being involved in your community. By working together, we can achieve great things for Maungakiekie-Tāmaki.

**So'o le fau i le fau ~ Join the hibiscus fibre to hibiscus fibre\***

\*Samoan proverb about achieving strength and unity by coming together as one

Josephine Bartley

Chair, November 2016 to April 2018

Chris Makoare

Chair, April 2018 to October 2019

# Te Rohe ā-Poari o Maungakiekie ki Tāmaki

## Maungakiekie-Tāmaki Local Board area



The Maungakiekie-Tāmaki Local Board covers the south-eastern part of the isthmus, including the suburbs of One Tree Hill, Royal Oak, Onehunga, Penrose, Mt Wellington, Panmure and Glen Innes. Bordered by two bodies of water, the Manukau Harbour to the south and the Tāmaki Estuary to the east, Maungakiekie-Tāmaki is home to many outstanding natural features including Kaiahiku (Panmure Basin) and Waipuna (Van Dammes Lagoon). Additionally, there are five significant maunga (volcanic cones) in the board area, including Maungakiekie (One Tree Hill) and Maungarei (Mt Wellington). It also has the large retail areas of Sylvia Park, Onehunga, Royal Oak and Panmure town centres.

# He kōrero mō ngā poari ā-rohe

## About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 governing body members) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

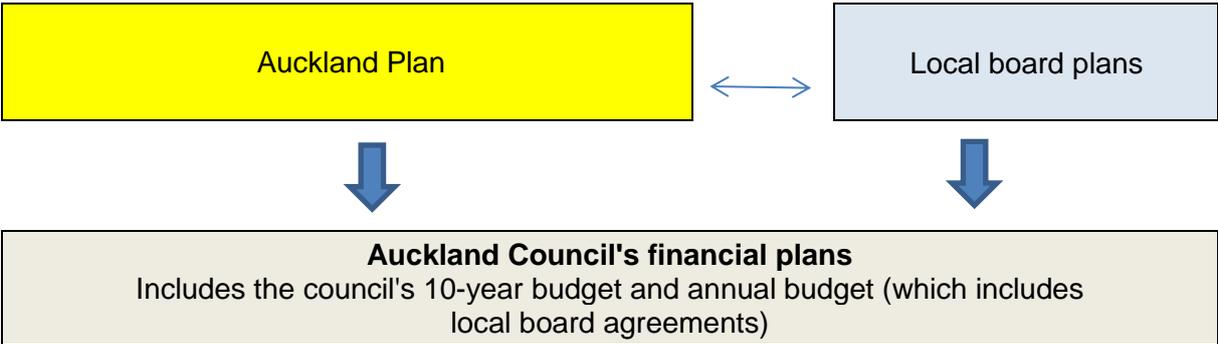
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

## About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council’s 10-year budget and annual budgets.



## Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council’s governing body and local boards, these are part of Auckland Council’s budget setting process and set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.

# **Te whakawhanake i tā mātou mahere**

## **Developing our plan**

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years and heard your views on a wide range of things.

We acknowledge the members of our community who have told us - and continue to tell us - what is important to them.

# **Whakaotinga 1: He hapori ngangahau me te tāuteute a Maungakiekie-Tāmaki**

## **Outcome 1: Maungakiekie-Tāmaki is an active and engaged community**

We believe that a community is made stronger and a better place for all its members when we have a shared sense of identity and values, and can find unity in our diversity.

### **Putting people first**

Our people are at the heart of this plan. We will listen to and work with our community to deliver the outcomes that we have agreed in this plan. We will be fearless advocates on their behalf.

We know our community is concerned about harm caused by alcohol, drugs and smoking. They are also concerned about homelessness, rough sleeping and mental health issues such as youth suicide. Where we can add value to the work of social services agencies working on these issues, we will support these initiatives because the health and wellbeing of our people is important to us.

We will provide opportunities that will enable different groups including new immigrants, new residents and resettled communities, to come together in the hope that they find their place in the community. We want a united and inclusive community.

We will advocate strongly to development partners and organisations working in our local board area to always consider the impact of their decisions on people's lives and livelihoods. We will advocate for more affordable and social housing options for those members of our community that are being affected by large development projects. We are concerned about the potential displacement of local residents as a result of social housing redevelopments happening in our area. We will advocate to the relevant decision makers to ensure that our community is well taken care of through this process.

We will make improvements to our facilities so that they are accessible and cater to the needs of all.

Our community wants more education opportunities. We recognise the valuable contribution of our many community partners in delivering community education.

### **Active participation**

We will be asking and encouraging residents to be active members of the community. We want everyone to be able to come together, participate and role-model good community values.

We will support local events and activities that bring our diverse community together. We will promote the arts and celebration of our diverse cultures.

### **Creating opportunities for our young people**

Our community recognises that we must give our young people opportunities to participate, and prepare them to be the future leaders of our community.

Our young people have told us they want to have a stronger voice and be more involved and engaged in our community. We will focus on creating opportunities for them to contribute positively to our community outcomes outlined in this plan.

We will look to develop a partnership programme of youth activities with the community that will target disengaged youth and focus on pathways into training and employment. We know that ensuring our young people can find good, local, jobs is important to you. This involves working with our local businesses providing opportunities and continuing to develop strategic partnerships with youth providers, community mentors and groups that support youth employment initiatives.

Our community has told us that we should support activities and programmes aimed at helping young people who face challenging circumstances. We support a wide range of activities and programmes that are beneficial to our community and make a difference for our young people.

### **A safer community**

Ensuring that everyone in our community feels safe is a priority for our board. You have told us safety is a concern because of crime rates and anti-social behaviour in some areas. You have asked us to address anti-social behaviour in our public spaces.

We will ensure the design of parks, open spaces, local facilities and town centres deters anti-social behaviour and enhances safety. We have a key opportunity to achieve this through our open space network plan and in working with developers in our area.

We will ensure our community spaces are well maintained, so we can all take pride in our area. We will also work with the community on initiatives that encourage people to treat the different spaces in our town centres and neighbourhoods with respect.

We will encourage the community to work together so we can improve the perception of safety. We will build relationships across the community to support this, and continue working with current partners such as Police and community groups to support and build on existing safety programmes.

<b>Outcome: Maungakiekie-Tāmaki is an active and engaged community</b>	
<b>Objective</b>	<b>Key initiatives</b>
People are cared for and enabled to participate, celebrate and contribute to the community	Champion initiatives that raise awareness, encourage people to participate and to be engaged citizens, celebrates cultural diversity and helps bring people together
	Enhance relationships between social services so our community can benefit from a more connected support network.
	Support and grow community gardening initiatives
Our young people are	Support the Youth Connections programme and work with

engaged in the community and have access to a wide range of opportunities	partners to reduce the number of local young people not in education, employment and training (NEET)
	Work with schools, alternative education, tertiary institutes, training providers, and others in the education sector to create pathways for youth and opportunities to be engaged
	Advocate for local development projects to create job and training opportunities for local people including youth
	Create opportunities for young people to have their say and work with us on what's important to them
Our community is a safer place	Review and continue implementation of the local boards Safety and Alcohol Harm Reduction plans
	Work with and support the community, Police, business associations, volunteer safety groups and other organisations to find collaborative ways to build a safer community which will reduce and prevent crime
	To grow and develop the Junior Neighbourhood Support Programme throughout Maungakiekie-Tāmaki

## **Whakaotinga 2: He hapori aronui a Maungakiekie-Tāmaki ki tōna taiao**

### **Outcome 2: Maungakiekie-Tāmaki is a community that cares about its environment**

We encourage our community to be kaitiaki (guardians) of our natural environment. They have told us that a cleaner environment is essential to their quality of life. It is important that we protect our environment from further degradation and ensure we mitigate any adverse effect from current and future developments taking place in our area.

We will work with mana whenua and mataawaka, our community and industry to achieve these environmental outcomes.

#### **Environmental leadership**

We will take a leadership role to coordinate the many different groups that have an impact on our environment, and foster a collaborative approach across Maungakiekie-Tāmaki.

We will enable and empower our communities to be champions of environmental sustainability and to help our community to appreciate and care for our ecosystems. We will do this by providing grants, help to navigate council processes and work in partnership to deliver local environmental programmes.

We know you are concerned about the health impacts of using chemicals for weed management in our parks and streets. We want to adopt effective weed management methods that are not detrimental to the health of the people and the environment. We will advocate to end the use of carcinogenic chemical herbicides in streets, parks and reserves across Auckland.

Our community wants us to plant more trees, including fruit trees. Trees will not only help combat our carbon emissions, but improve the health of our waterways by preventing erosion and run-off, and reducing siltation. Increasing our green areas will also enhance biodiversity and bring back native bird populations.

Endangered species such as the dotterels, and pied shags are in dire need of protection. We will work with local groups to protect the birdlife in our local board area and to eliminate any possible threats to their habitats from development or other activity. These birds add to the richness of our natural environment and we are committed to their protection for future generations to see and enjoy.

We have great natural features we want to protect. They include lava caves in Onehunga, Te Hopua tuff ring, Panmure basin and our maunga. We will continue our ecological restoration programmes and work on creating habitats for native plants and animals.

## Clean water and beautiful waterways

Our waterways and harbours should have clean, healthy water but they are suffering from neglect and pollution.

We will contribute to restoring the mauri (life force) of these waterways. The Tāmaki Estuary and Manukau Harbour both have poor water quality. We will work with other local boards and community groups in the future restoration of these waterways.

Omaru Creek and Miami Stream are among the most polluted waterways in Auckland. We will focus our efforts on a waterways management plan for the Omaru Creek with the intention of replicating it in other parts of our local board area.

We will support initiatives that will have a positive impact on the rating of these waterways. We will also strongly advocate to the governing body for more resources to ensure Council is effective in ensuring compliance with rules and regulations, especially from businesses and industry.

We will ensure all local planning considers water sensitive design, stream restoration and facilities such as paths, seats and viewing platforms, where appropriate, that will enable our community to interact with and enjoy the waterways. We will champion the extension of the coastal walkway that connects Wai-o-Taiki reserve through to Tahuna Torea Nature Reserve. We will be seeking to connect this walkway through to the Glen Innes town centre running alongside the Omaru Creek. This walkway has the potential to provide a unique ecological experience for locals and visitors alike as the proposed path traverses wetlands, a fresh water stream and the coast. There is rich birdlife with up to 57 bird species spotted in this area in Wai-o-Taiki reserve alone.

## Heading towards zero waste

We will continue preparing our community to be ready for a 'zero waste' Auckland by 2040. You have told us you want our town centres waste free. We will look at ways to support this and other waste minimisation initiatives that reduce the amount of waste going to landfill.

<b>Outcome: Maungakiekie-Tāmaki is a community that cares about its environment</b>	
<b>Objective</b>	<b>Key initiatives</b>
Demonstrate environmental leadership and support community sustainability initiatives	Work in partnership with mana whenua to restore our highest priority parks and waterways
	Advocate to the governing body for the elimination of chemical spraying
	Adopt and implement a chemical-free maintenance plan for our local parks and reserves

<b>Outcome: Maungakiekie-Tāmaki is a community that cares about its environment</b>	
<b>Objective</b>	<b>Key initiatives</b>
	Support community initiatives that protect and look after the environment
	Develop a destination nature walk that offers a rich biodiversity and ecological experience (coast, stream, wetlands ecology) along the Omaru Creek connecting through Wai-o-Taiki Reserve to Tahuna Torea
	Work with community groups to identify and protect birdlife such as the shag colony at Panmure basin and dotterels and other shorebirds at Point England
	Support waste minimisation initiatives that help our community to transition towards zero waste
	Advocate to the Governing Body and Council controlled organisations to ensure sustainable and carbon neutral work practices
	Start a tree planting programme
Clean, beautiful waters and waterside areas	Develop a waterways management plan that outlines an effective ecological management and restoration approach to lift the quality and rating of the Omaru Creek
	Work with the Tāmaki Estuary Environmental Forum to identify, advocate and implement initiatives that will improve the 'F' rating of the Tāmaki Estuary
	Work with community and key stakeholders on efficient water use, education around stormwater drains and pollution.
	Work with the Manukau Harbour Forum to identify, advocate for, and implement initiatives that will clean up, improve and protect the Manukau Harbour
	Advocate to the governing body through Council's 10-year budget process for investment in coastal protection to address coastal erosion issues that are affecting parts of our area such as Dunkirk Reserve and Wai-o-taiki Bay

## **Whakaotinga 3: Ko Maungakiekie-Tāmaki te tino wāhi nei**

### **Outcome 3: Maungakiekie-Tāmaki is the place to be**

Our area has a distinct identity that attracts people from all over Auckland, and beyond, to live, do business, and play.

#### **A thriving local economy**

Maungakiekie-Tāmaki is the economic engine-room of Auckland. Our massive industrial area generates GDP second only to the central business district<sup>1</sup>. We will support our business community, encourage investment, and promote our area as an excellent place to do business.

We will do this by leveraging development opportunities and large infrastructure projects to transform our town centres which are essential to a thriving local economy. We want our town centres and business areas to be well served by ultra-fast broadband and other infrastructure.

We will enhance the streetscape and provide better connections to ensure they are accessible by residents and visitors.

Building relationships with our business community will be another key priority for us. We want to better understand its concerns and interests so we can work together as effectively as possible to build on our economic strengths and create conditions that attract investment and produce more jobs. We will use the tools that are available to us to encourage investment and protect and support local businesses.

We also have an important role to play in building networks with other organisations across our community, and beyond, to benefit our business community and help it achieve their outcomes. We will plan better and ensure that we have identified all the levers we can influence.

#### **Quality urban environment**

Our area is growing and changing quickly. There are a significant number of large-scale development projects underway that will bring in many new people and permanently alter the landscape. You have told us that you want development where cars have off-street parking, parks are near houses and where it's easy to go for coffee and a walk.

We support development, and the opportunities it brings, but we want to see it done well and in a way that builds on our area's unique character, retain a sense of community and provides a safe environment.

We want our residential suburbs to have well-designed residential developments that are highly sought-after places for people to live. But we also recognise that there is a social and economic cost to high desirability so we will continue to advocate for a range of housing options including affordable housing.

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<sup>1</sup> Maungakiekie-Tāmaki Local Board Local Economic Development Action Plan 2015, ATEED

We will work to ensure the well-being of current and future residents is planned for by advocating for the inclusion of high-quality infrastructure and services and other features that make our area a great and accessible place to live.

Our commitment is to champion planning for the future which does not sacrifice the needs of the present. It is crucial to listen and respond to the needs of those who are here now while planning for the needs of those yet to come.

There are significant housing and roading developments happening in our area but sit outside our areas of decision making. This includes the housing regeneration in Tāmaki, the East-West Link road in Onehunga and the Auckland to Manukau Eastern Transport Initiative (AMETI), all of which our community is deeply concerned about. While we will focus on where we can make a difference on those projects, in all cases, we will strive to be fearless advocates for the communities' views.

## **Destination areas**

Our local board area is situated close to the Auckland central business district, airport and accessible to all parts of the Auckland region. This makes it an attractive location to live and work. We have sought after suburbs with great natural features and lots to offer. Large-scale projects offer an opportunity to enhance our streets and town centres and we will seek to influence these projects, where we can, and align them to aspirations of our community.

### **Onehunga**

We want Onehunga to be known as a destination for dining and entertainment with safe and well connected residential areas. We will work with Panuku Development Auckland to guide the transformation projects that will take place here and to ensure we retain the heritage character of Onehunga.

The wharf redevelopment is crucial to transforming Onehunga. A world-class mixed use development on the wharf is essential to enhancing the entertainment offerings that will set Onehunga apart, and helps to restore the community's connection to the Manukau Harbour. This is a key site for achieving the strategy of creating a healthy, activated foreshore environment identified in the council's high-level plan for this area.

Our community wants people-centred design to influence a transport hub that co-locates bus and rail interchanges and provide for park-and-ride amenities. We want to ensure that this facility can accommodate light-rail links and connections to the Onehunga Wharf, airport and Mangere in the future.

Our community have told us time and time again that the high voltage transmission powerlines are an eyesore. They do not align with our plans to beautify Onehunga so we will continue to advocate strongly to Transpower to commit to putting these lines underground.

We are also keen to build on sports activities on offer in Onehunga to create an adventure precinct and redevelop Waikaraka Park and Onehunga Bay Reserve which currently offer

speedway, wakeboarding and other sports that bring people to our area. We want to encourage the development of a business hub around the speedway facility.

We will seek to influence any future housing developments in Onehunga and Oranga by working with developers to ensure they deliver good quality design, safe connections and enhanced open spaces.

### **Panmure**

From the popular Panmure Basin, to the majestic Maungarei/Mount Wellington and the contiguous reserves along the Tāmaki estuary, Panmure has great natural features that we want to protect, enhance and promote.

We will leverage development opportunities to give the Panmure town centre its own point of difference and enhance its historic character. We will prioritise the securing and development of a civic space in the heart of the town centre for our community to gather and hold events. We will work with Panuku Development Auckland to unlock development opportunities around the centre and the transport hub. The Panmure Business Association, Panmure Action Group, Panmure Historical Society are some of our key community partners that we will work with to guide this project.

We will be working with Auckland Transport over the next few years to ensure there are positive outcomes for Panmure as a result of the Auckland to Manukau Eastern Transport Initiative (AMETI).

### **Glen Innes**

We will work to leverage the Tāmaki transformation project to upgrade the Glen Innes town centre, enhance our local parks and reserves and upgrade our infrastructure. We will continue to advocate for good quality residential developments that do not further compromise our natural environment.

We recognise that our current residents have played a crucial role in developing the identity of the Tāmaki community and we must ensure they continue to play a strong role in enhancing the essence of this community in the future. We will work closely with the Tāmaki Regeneration Company (TRC) to ensure the redevelopment of housing in Tāmaki caters to all our community and stays true to their Tāmaki Guarantee – a promise that those who wish to stay in Tāmaki, can. We will collaborate on the redevelopment of the town centre, local reserves and in designing and delivering community programmes.

The adjoining Maybury and Ruapotaka Reserves are traditionally the heart of this community and it is crucial that we invest in and redevelop them. We are supportive of the redevelopment of Ruapotaka marae which will be a key feature in the redevelopment and design of these reserves. We are committed to redeveloping the open space network to offer quality places that are vital to the wellbeing and quality of life for our people. We will ensure there are places to enjoy nature, places for sport and recreation and that these are connected and accessible by our walking and cycling tracks.

We want to ensure the Glen Innes town centre will become vibrant and attractive with good connections to the sea, and easily accessible to and from other parts of Auckland.

## Sylvia Park and Mount Wellington

Our retail districts of Sylvia Park and Mt Wellington are popular destinations for the region. They are a predominantly industrial urban area which can readily accommodate large-scale infrastructure.

We will continue to look for opportunities we can influence to enhance the visitor experience, attract more people, and engage our resident community so that it does not compromise any of their immediate needs.

There is a gap in the council's community facilities network in this area and this is why we're advocating for a facility in this area. There is work to do to enhance the pedestrian and cycle connectivity and streetscape amenity, and we will work with Auckland Transport to ensure these are planned and budgeted for. We want pedestrian connections between Sylvia Park and Carbine Road.

We believe that neighbouring Riverside, Penrose and Southdown will benefit from the redevelopment of the larger town centres and the retail districts.

<b>Outcome: Maungakiekie-Tāmaki is the place to be</b>	
<b>Objective</b>	<b>Key initiatives</b>
Our businesses, town centres and industry flourish and provide high quality jobs	Develop an economic development plan for Maungakiekie-Tāmaki that builds on the strengths of the area and a business engagement strategy to strengthen and build our relationships with local business groups
	Partner with local business associations to support the ongoing growth and development of town centres and develop signature events in our town centres
	Support the development of a business hub around the speedway facility at Waikaraka that attracts and encourages businesses that use this facility to be based in our area
	Advocate for ultra-fast broadband in our business areas
	Actively promote and market Maungakiekie-Tāmaki to attract key players who will add value to our town centres and business areas
New developments are high-quality and reflect the flavour and character of our area	Work with Panuku Development Auckland to leverage the council's assets and resources to reinvest in transformation projects in our local board area
	Work with existing and new housing providers including Housing NZ Corporation to ensure there are a range of good quality housing options for our community

<b>Outcome: Maungakiekie-Tāmaki is the place to be</b>	
<b>Objective</b>	<b>Key initiatives</b>
	Develop an inventory of heritage sites (built, natural and cultural sites) to inform decisions and advocacy to the governing body and developers
	Work with Panmure Historical Society to protect and maintain the Panmure stone cottage
Our suburbs and town centres are sought-after destinations to live, work and play	Advocate to the Governing Body through the 10-year budget process for a world-class waterfront development at the Onehunga Wharf that features good connections to the town centre and incorporates a mix of uses that promote multiple opportunities for the public to visit and enjoy the waterfront
	Develop an adventure sports precinct in Onehunga that features speedway, wakeboarding, a park designed for all levels of skateboarding and water-based activities at Taumanu Reserve.
	Review the concept plan for Onehunga Bay Reserve
	Work in partnership with Tāmaki Regeneration Company to ensure delivery of quality redevelopment and improved infrastructure in Tāmaki
	Implement the Maybury and Ruapotaka Reserves concept plan and advocate to the Governing Body through the 10-year budget process for funding that recognises the importance of these reserves as the community heart of Glen Innes
	Advocate to the Governing Body through the 10-year budget process for confirmation of funding for the Ruapotaka Marae redevelopment
	Secure funding to redevelop the civic space and community facilities in the heart of the Panmure town centre
	Work with the Ōrākei Local Board to facilitate the formation of a business association in the Lunn Ave business precinct
	Address the lack of community facilities in Mt Wellington by exploring partnership opportunities and advocating to the Governing Body to contribute funding through the 10-year budget process

## **Whakaotinga 4: He rite ngā kounga whakahaere ō Maungakiekie-Tāmaki mō tōna whakatupu**

### **Outcome 4: Maungakiekie-Tāmaki has quality infrastructure to match growth**

Our current infrastructure is barely coping as it is. It is crucial that we receive appropriate investment to put in place infrastructure that keeps pace with the massive amount of development in our area. We will work with key partners to ensure development plans consider the impact on our area and ensure our needs can be met and any adverse effects are mitigated.

#### **Safe and improved community facilities**

We will ensure the community facilities and spaces we already have are not overlooked. We will advocate for them to receive the investment required to ensure they are maintained and enhanced, to attract use and meet needs of our community.

But as we grow, we will need more and better. We will be working on identifying what these needs are and factoring them, where possible, into future plans for the council and we will advocate for their inclusion in the plans of our development partners. We will seek out opportunities in large scale developments that are happening in our local board area.

We will work hard to make sure Maungakiekie-Tāmaki has the places we all need to come together and participate in community events and activities, and that these places are family friendly and can cater for all abilities. We will encourage the development of multi-purpose facilities so that we are getting the biggest bang for our buck.

Ruapotaka Marae in Glen Innes is a hub of community activity and special to urban Māori and the wider community. It is long overdue for redevelopment and we will work to ensure council's commitment to this is honoured. We pledge to ensure Ruapotaka Marae is given a place of prominence in the reconfiguration of Maybury Reserve.

Te Oro Music and Arts Centre is the jewel in the crown of our local community facilities. We will continue to ensure its programmes meet the needs of the community and that it is seen as a place for everyone.

#### **Good quality open spaces**

Our community has told us that they want to use our outdoor spaces to do more sport and fitness activities, to experience nature and for families to spend time. Through the development of our open space network plan, we will look at how to make the best use of our existing parks to meet these current and future needs, and cater for the loss to our open space network from the sale of land at Point England Reserve.

We will ensure any investment decisions are guided by the needs and aspirations you have identified and where possible, we will advocate for acquiring more open space so we can continue to have a good supply when our population increases.

We will ensure our local parks and community spaces are maintained to a high standard. We will review and update existing concept plans for our parks and will implement as funding allows. If needed, we will advocate for more resources from the Governing Body to ensure these plans and any future concept plans are implemented fully. We will prioritise the implementation of plans at Maybury and Ruapotaka in Tāmaki, Fergusson Reserve and Onehunga Bay Reserve in Maungakiekie.

Our playgrounds need to be able to cater to all ages and abilities. We will conduct an audit of our existing playgrounds to guide our investment decisions.

### **Better connections and transport infrastructure**

Our community continues to raise concerns with us about roads, transport and connectivity in our area. They want to see improvements in the public transport system and they value safe and secure walking and cycling connections. They want to be assured that our forward planning accommodates their long-term aspirations.

We want to make it easy for people to travel between the many places they want to visit in Maungakiekie-Tāmaki. Building better connections across our area, joining our parks and community facilities, transport hubs, town centres and industrial areas will be a priority. Our community supports investment in infrastructure that supports and incentivises the use of public transport particularly park-and-ride facilities and bike parking stands.

We want the development of a transport hub in Onehunga to be prioritised. This needs to start with the relocation of the existing bus and rail stations and must not preclude the inclusion of future public transport connections such as light rail. Planning for this now is a key opportunity that will contribute positively to the regeneration of Onehunga.

We will advocate for road infrastructure that reduces congestion and improves the efficiency of the key movement corridors. We will ensure these projects do not compromise our natural environment, and the look and feel of our neighbourhoods. We will look for opportunities to influence large-scale roading developments to ensure they are done sensitively and that we reap benefits to help achieve the things the community have said are important.

One of our key priorities is to work with Council to negotiate a mitigation package from New Zealand Transport Authority to address adverse impacts of the proposed East-West Link project, should it proceed, and ensure this is reinvested fully in our area on priority projects such as the development of the Onehunga wharf.

Redeveloping the Onehunga wharf to include a ferry service will open up opportunities for housing and connections to rural and other parts of Auckland situated around the Manukau inlet. In this regard, it is vital to include a public transport connection to the airport in future plans for the wharf. We will work with all relevant parties to advocate for these opportunities and influence the design of the wharf redevelopment.

We recognise that walking and cycling contribute indirectly to other outcomes desired by our community, particularly health and wellbeing, as well as reducing carbon emissions and traffic congestion.

We will look at ways to create better public transport options, and support transport hubs that feature bus, train, ferry and car options. We will continue to work closely with Auckland Transport to ensure we are being responsive to the needs of the community during times of rapid development, to actively manage disruptions to our centres and residential areas, and to respond to concerns about the transport network and associated infrastructure.

**Keeping up with growth and development**

Many infrastructure projects and assets are not directly led or controlled by us. Our role is to connect, advocate and partner. We will work with developers and organisations such as Watercare, Auckland Transport, New Zealand Transport Authority, KiwiRail and Transpower to advocate for the needs of our community, and to raise your concerns.

There is frequent flooding in many areas in Tāmaki when there is heavy rainfall. This is a sign that there are pressing infrastructure issues being experienced now that must be addressed as soon as possible. Planning for future growth is important but dealing with inadequacies in the infrastructure at present must be prioritised so that we are not forsaking the needs of those that are here now.

We will focus on ensuring our community gets as many benefits as possible out of major transformation projects and that we minimise the disruption and inconvenience to local residents when these projects are taking place.

Our community wants the high voltage powerlines that interrupt views of the Onehunga harbour and coast line put underground. We recognise that the cost of doing this is high but we will continue to advocate to Transpower to do this because we know that this is crucial to the transformation of Onehunga harbour area including the wharf that we want to redevelop.

We will be smart negotiators and strong advocates, to central government and the governing body, to address the need for appropriate infrastructure and services to support our fast-growing areas.

<b>Outcome: Maungakiekie-Tāmaki has quality infrastructure to match growth</b>	
<b>Objective</b>	<b>Key initiatives</b>
Safe and improved community facilities	Investigate the need for new or additional local facilities such as multi-sport venues, library upgrades, community hubs, and hall upgrades in areas of high growth
	Champion the inclusion of high-quality social infrastructure as part of transformation projects
	Explore partnership opportunities to address the lack of community facilities in Mt Wellington
	Optimise our current community recreational facilities and

	prioritise the heating of outdoor swimming pools at Panmure Lagoon Pools and Jellicoe Pools
	Change the use and service specifications for the Panmure Hall so that our community can use this as a community centre
Good quality open spaces	Develop an Open Space Network Plan (OSNP) for Maungakiekie and the rest of our local board area and implement as funding allows
	Work with Tāmaki Regeneration Company to upgrade and deliver high-quality parks and open spaces in Tāmaki during the regeneration programme
	Advocate for the acquisition of land in Tāmaki to make up for the loss of reserve land from Point England Reserve
	Champion the retention of our parks and other open spaces in all areas with new developments
	Conduct an audit of playgrounds to ensure they are meeting the needs of our diverse community and that they cater to all ages and abilities
	Progress the implementation of the Fergusson Domain masterplan as funding allow
Better transport connections and improved transport infrastructure	Advocate to Auckland Transport to deliver a high-quality transport hub in Onehunga that co-locates bus and rail interchanges and is able to accommodate future light-rail and other public transport connections.
	Work with Council to negotiate a mitigation package to address adverse impacts of the proposed East-West Link project, should it proceed, and advocate for investment in our area on priority projects such as the development of the Onehunga wharf
	Support and fund the development of cycleways and walkways through our local parks
	Advocate to Auckland Transport to increase the frequency of train services to/from Onehunga
	Advocate to Auckland Transport for more park-and-ride facilities, including secure parking for bikes
	Advocate to Auckland Transport to address the safety issues associated with the current underpass at Glen Innes Train station and explore solutions such as an overbridge

	Advocate to Auckland Transport for prioritisation of a rail connection to the airport that goes through the Onehunga Wharf
Other infrastructure needs	Advocate to the Governing Body for development contributions and proceeds of any local asset sales to be reinvested back in our area
	Advocate to Watercare for the prioritisation of stormwater facilities upgrades in Tāmaki to address the ongoing flooding issues

## **Te whakatutuki i tā mātou mahere**

### **Carrying out our plan**

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Budget information can be found on page 25.

### **Empowering communities**

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations, and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

### **Working with Māori**

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

The Maungakiekie-Tāmaki Local Board values its relationships with mana whenua and mataawaka, and we are looking for new ways to grow and cement these relationships. Many of the aspirations and concerns we have heard from Māori are echoed across the wider community. We want to deliver meaningful outcomes and benefits for all.

# He kōrero take pūtea

## Funding information

The purpose of this section is to provide information on local board funding.

### How local boards are funded

Funding is allocated to local boards through the council's budget setting process. This involves the council's Governing Body adopting a 10-year budget every three years and an annual budget every year. Local board agreements, briefly described in page six, make up part of the annual budget.

A financial overview for the Maungakiekie-Tāmaki Local Board for the 2017/18 financial year is included in Appendix 1.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2.

### Auckland Council's 2018-2028 10-year budget

In June 2018 the council's Governing Body will adopt the 2018-2028 10-year budget informed by local board plans. The 10-year budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

### Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport related projects.

The fund allocated to the Maungakiekie-Tāmaki Local Board in the 2016/17 financial year was \$535,924

### How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.

# Ngā Mema o tō Poari ā-Rohe o Maungakiekie ki Tāmaki

## Your Maungakiekie-Tāmaki Local Board members

	Members' details
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<b>Members' details</b>	
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# Appendix One

## Financial overview

Income, expenditure and capital investment by local activities for the period 1 July 2017 to 30 June 2018

<b>Annual Plan Financials</b>	<b>2017/18 (\$000s)</b>
<b>Operating revenue</b>	
Local community services	492
Local parks, sport and recreation	34
Local planning and development	
Local environment services	
<b>Total operating revenue</b>	<b>526</b>
<b>Operating expenditure</b>	
Local community services	4,524
Local governance	1,064
Local parks, sport and recreation	6,492
Local planning and development	1,103
Local environment services	165
<b>Total operating expenditure</b>	<b>13,348</b>
<b>Net operating expenditure</b>	<b>12,822</b>
<b>Capital expenditure</b>	
Local community services	1,134
Local governance	
Local parks, sport and recreation	6,401
Local planning and development	
Local environment services	
<b>Total capital expenditure</b>	<b>7,535</b>

## Appendix Two

### Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Maungakiekie-Tāmaki Local Board Agreement 2017/2018. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation. Local recreation includes swimming pools and leisure centres servicing communities in the local area.</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.</p> <p>Provide sports fields that are fit for purpose and cater for community needs.</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often.</p>
<p>Local community services</p> <p>This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services.</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street</p>	<p>Develop local business precincts and town centres as great places to do business.</p>

Local activities	Levels of service statements
<p>environment and town centres and local environment and heritage protection.</p>	
<p>Local environmental management Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p>Local governance Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparations of local board plans, support in developing Local Board Agreements, community engagement including relationships with mana whenua and Maori communities, and democracy and administrative support.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>