

Attachment A

Papakura Local Board Plan 2017

Mihi

Tēnā kia hoea e au taku waka mā ngā tai mihi o ata
e uru ake ai au mā te awa o Tāmaki
ki te ūnga o Tainui waka i Ōtāhuhu.

I reira ka toia aku mihi ki te uru ki te Pūkaki-Tapu-a-Poutūkeka,
i reira ko te Pā i Māngere.

E hoe aku mihi mā te Mānukanuka a Hoturoa
ki te kūrae o te Kūiti o Āwhitu.

I kona ka rere taku haere mā te ākau ki te puaha o Waikato,
te awa tukukiri o ngā tūpuna, Waikato Taniwharau, he piko he taniwha.

Ka hīkoi anō aku mihi mā te taha whakararo
mā Maioro ki Waiuku ki Mātukureira

kei kona ko ngā Pā o Tahuna me Reretewhioi.

Ka aro whakarunga au kia tau atu ki Pukekohe.

Ka tahuri te haere a taku reo ki te ao o te tonga e whāriki atu rā mā runga i ngā hiwi,
kia taka atu au ki Te Paina, ki te Pou o Mangatāwhiri.

Mātika tonu aku mihi ki a koe Kaiaua

te whākana atu rā ō whatu mā Tikapa Moana ki te maunga tapu o Moehau.

Ka kauhoetia e aku kōrero te moana ki Maraetai

kia hoki ake au ki uta ki Ōhūiarangi, heteri mō Pakuranga.

I reira ka hoki whakaroto ake anō au i te awa o Tāmaki

ma te taha whakarunga ki te Puke o Taramainuku, kei kona ko Ōtara.

Katahi au ka toro atu ki te Manurewa a Tamapohore,

kia whakatau aku mihi mutunga ki runga o Pukekiwiriki

kei raro ko Papakura ki kona au ka whakatau.

Let this vessel that carries my greetings

travel by way of the Tāmaki River

to the landing place of Tainui canoe at Ōtāhuhu.

There, let my salutations be borne across the isthmus to the Pūkaki lagoon
and the community of Māngere.

Paddling the Manukau Harbour

we follow the Āwhitu Peninsula to the headland.
From there we fly down coast to the Waikato river mouth,
sacred waters of our forebears.
Coming ashore on the Northern side
at Maioro we head inland to Waiuku and Mātukureira,
there too is the Pā at Tāhuna and Reretewhioi.
Heading southward I come to Pukekohe.
My words turn to follow the ancient ridgelines along the Southern boundary,
dropping down into Mercer and Te Pou o Mangatāwhiri.
My greetings reach you at Kaiāua
who gaze across Tikapa Moana to the sacred mountain, Moehau.
Taking to the sea, my remarks travel to Maraetai
and then to Ōhūiarangi, sentinel to Pakuranga.
There we follow again the Tāmaki River
to Te Puke o Taramainuku, Ōtara resides there.
From here I reach for Manurewa
until my greetings come to rest on Pukekiwiriki
below lies Papakura and there I rest.

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From the Chair

He kōrero mai i te Heamana

It is my great privilege to present this local board plan which describes our aspirations for the Papakura area. The plan has been shaped with your help through views and thoughts contributed at events, meetings and workshops. It will be a strategic document to guide the local board's decision-making for the next three years.

The plan has five key areas of focus which we have drawn together from what you have told us is important to you – the improvement of our town centre and the centres along the Great South Road from Manurewa to Papakura; providing opportunities for people to stay active, healthy and connected; supporting businesses providing local jobs, goods and services; ensuring we have a transport system that is safe, reliable, convenient and affordable; and protecting our environment and heritage for future generations.

Through this plan, the local board is proposing to invest in several key initiatives to help achieve objectives in each of these focus areas. However, operating in a constrained budget environment means we must prioritise our spending and be realistic about what we can achieve. Over the next three years, we will seek to form partnerships and work closely with other organisations and community partners, so that we can get more done.

For some things, we know that people working together in their communities can get better results. That's why we will seek to empower and enable community groups to help and shape the direction and work together with us as your local board. We also recognise the role of mana whenua in helping to build a prosperous and secure future for Papakura and will work closely with local Māori on matters that are important to them.

Many of you have lived in Papakura for a long time and will have seen a lot of changes over that period. Whether you are a long-term resident or someone new to the area hoping to make Papakura your home, we all have a role in shaping the future together.

Brent Catchpole

Chairperson, Papakura Local Board

Papakura Local Board area

Te Rohe ā-Poari o Papakura



Papakura is nestled around the inlets and foreshores of the Manukau Harbour, stretching from the Papakura Stream north of Takanini to Drury village in the south. It is largely suburban, but there are also fertile plains and rolling hills which lead out into the nearby Hunua Ranges. The area around Takanini was once a huge wetland and peat bog, and there are still many ancient Kauri buried there. Red Hill was a key viewpoint for local Māori and Pukekiwiriki Paa gave them a wide overview of the rohe. A long military history helped to shape the modern town but today only SAS (Special Air Service) forces are based locally.

There has been steady population growth, with 45,633 people living in Papakura in 2013, an increase of nearly 10 per cent since 2006. At the 2013 census, over a quarter of Papakura's residents were Māori. The Pacific population is approximately 14 per cent and the Asian population is around 13 per cent. Although the number of people aged 65 and over has risen in the last seven years, nearly a quarter of Papakura's population are now children aged 14 years and under.

Over recent years, the Papakura area has undergone significant residential development, and this is set to continue into the future.

About local boards

He kōrero mō ngā poari ā-rohe

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 governing body members) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

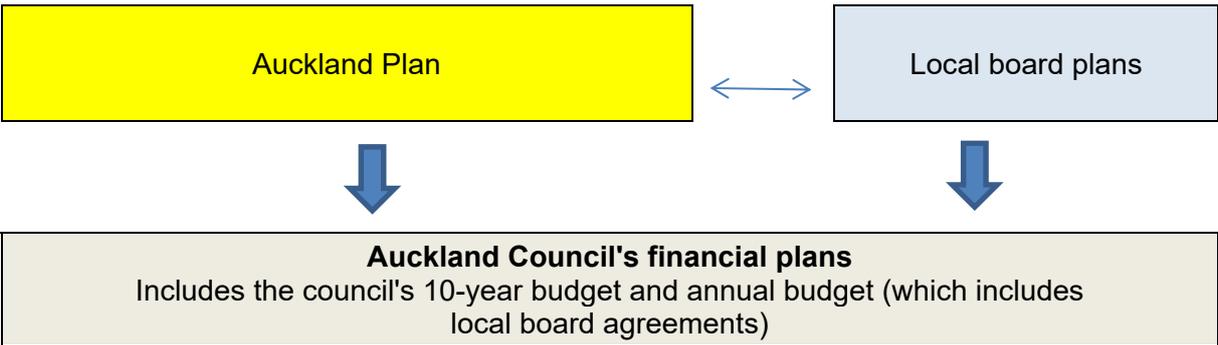
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council’s 10-year budget and annual budgets.



Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council’s Governing Body and local boards, these are part of Auckland Council’s budget setting process and set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial

year. Each local board develops annual work programmes alongside adoption of their local board agreement.

Developing our plan

Te whakawhanake i tā mātou mahere

Our plan comprises aspirational outcomes and objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft version of this plan and invited your feedback. We organised a specific Have Your Say event at the Papakura Library, held pop-up events at the Papakura schools, Countdown in Takanini and in Drury, providing people with an opportunity to talk to us directly. The consultation period resulted in a total 382 submissions. A further ten people came to formally present their submission at a hearing.

This final version was developed by considering what you have told us is important during the consultation period, what we know about our community and where we think we can make the biggest difference.

Outcome 1: A vibrant and prosperous metropolitan centre

Whakaotinga 1: He pokapū tāone nui hihiri, whaihua

Our town centre is a great place to shop, relax and enjoy the company of family and friends

Papakura is identified in the Auckland Plan as a future 'metropolitan centre', which means it will develop into a larger commercial and retail centre to support residential growth in the surrounding area. More and more people are and will live in, or close to, the town centre. Taking advantage of shopping, public transport, leisure and employment opportunities on their doorstep.

It is important that we plan carefully for this expected growth in our population. Above all, we need to make Papakura a place for people, with essential services and great shopping, and places to relax, be entertained and enjoy the company of family and friends. We need to make it safe, welcoming and easy to get around for young and old, a place to celebrate our diversity and recognise our local Māori and cultural heritage.

A lot of the required infrastructure is already in place. There are leisure, sport and recreation facilities (including a swimming pool), performing arts venues, an art gallery, library, museum, train station and buses all within easy walking distance. We will need to come together, though, to make the town centre a vibrant and prosperous place for everyone to use and enjoy. We will continue to work with mana whenua, local businesses, Auckland Transport, Panuku Development Auckland, central government agencies, non-government organisations, residents and other external partners to bring about change for the better in our town centres.

Last year, we committed to developing an integrated area plan for Great South Road from Papakura through to Manurewa. Recently, Auckland Council also committed to developing a southern structure plan which covers Drury and surrounding areas. The local board has established a Papakura Commercial Project Group which will explore opportunities arising from those plans for new businesses, possibilities for redevelopment of older or vacant sites and the creation of new public spaces to showcase local artists and our strong Māori heritage.

Outcome: A vibrant and prosperous metropolitan centre	
Objective	Key initiatives
A well planned metropolitan centre	Work with the Papakura Commercial Project Group to plan and support the continued development of the town centre and immediate surrounds
Joined-up thinking and planning for the Great South Road and its centres	Develop an Integrated Area Plan, which takes into account the development of Drury and other satellite centres, to guide the development of Papakura and Takanini over the next 30 years
A thriving and safe centre where local people choose to shop, meet and eat	Introduce programmes to attract new businesses, leisure providers and events to the town centre
	Implement strategies to continue improving safety and security in the Papakura town centre
Regular local cultural and arts experiences in the Papakura town centre	Implement a programme of cultural and arts events
	Create an environment which encourages and supports creativity and helps showcase local artists
	Working with mana whenua and mataawaka to make our Māori heritage more visible and put Papakura on the map as a tourism destination

Outcome 2: People in Papakura lead active, healthy and connected lives

Whakaotinga 2: Tērā te iwi o Papakura te noho ngangahau, he piki te ora, he tūhonohono te ao

We have great parks and places to play and do the things that we enjoy.

Creating great places in which people can live and lead rich, satisfying lives, with a wide variety of opportunities to connect with others in the community and enjoy their favourite pastimes. To achieve this and as our population grows and becomes more diverse, we need to make sure our open space, recreation and community facilities keep pace with demand.

We will continue to invest in great facilities and events that bring people together. These need to be accessible for everyone, serving multiple needs so that we get the best value for our investment. Places for young and old, and diverse interests and cultures that allow people to express their creativity and passion.

Keeping active, with others or alone is important for long-term health¹. Many of us are involved in sport, playing competitively or socially, or supporting family and friends on the side-lines. To cater for increased numbers of active people, we are developing new sports fields at Opaheke and Hingaia, and maintaining support for developments at Bruce Pulman Park. We plan to improve facilities at existing grounds over the next three years and will advocate to the governing body of Auckland Council for funding to improve the Massey Park outdoor swimming pool, so that it is available all year round for recreational swimmers to use. We will also begin work on a linked-up Greenways² network of safe walking, running and cycling pathways.

Many of our local venues host regional, national and international teams and events. These bring visitors in and help boost the local economy as well as showcasing the area's own local talent and sportspeople. We will help organisations to bring events here by making sure our facilities continue to meet the highest standards.

Our community venues need to be located and designed to be easily accessible, safe and suited to a variety of purposes. We will work with communities such as the Smith's Avenue residents to develop facilities together which meet local needs. These will be important considerations as we plan for more people who will make Papakura their home.

We will continue to support and invest in local programmes and activities that contribute to our general health and well-being by granting funds each year to groups and organisations to provide these in our community. We will support our rangatahi (youth) to develop and grow as leaders, and encourage our senior people to contribute their wisdom, experience

¹ Mental Health Foundation of New Zealand: Wellbeing - <https://www.mentalhealth.org.nz/home/ways-to-wellbeing/>

² Papakura Greenways – Local Paths Plan

and skills. You have told us that feeling safe at home and while you're out and about in Papakura is important to you; as a result we will be working to address these concerns as well.

Outcome: People in Papakura lead active, healthy and connected lives	
Objective	Key initiatives
Papakura's parks, sports and recreation facilities are well used	Continue to invest in the development of Bruce Pulman Park, and the Opaheke and Hingaia sports grounds
	Advocate to the governing body through the council's 10-year (long-term plan) budget process for the upgrade of the Massey Park outdoor swimming pool
	Progressively upgrade and improve the overall standard of existing parks, sports and recreation facilities to meet the needs of all age groups
	Promote Papakura's sporting facilities (including those on school grounds) to national sports bodies
Services and facilities meet the community's needs now and into the future	Ensure that new and existing facilities can be utilised as multi-purpose community hubs
	Continue with the Smiths Avenue Reserve community-led project
	Develop a community hub and library for Takanini
Communities are supported to achieve their goals and aspirations	Help our young people to contribute, prosper and thrive ³
	Ensure our older people stay connected and can contribute their skills, wisdom and experience ⁴
	Invest in health promotion activities led by the community

³ I Am Auckland – the Children and Young People's Strategic Action Plan

⁴ Supports New Zealand Positive Ageing Strategy Goal 10: Opportunities

Outcome 3: A strong local economy

Whakaotinga 3: He kaha tonu te ōhanga ā-rohe

Papakura businesses prosper, creating employment opportunities for local people.

Papakura has a diverse local economy with some large, well-known companies located here. Our growing population will attract more businesses to the area, and we want to ensure that residents, especially our youth, have the skills to find employment in the new jobs that will be created.

The indicators for economic growth in Papakura are strong⁵. There is major housing development underway with significant areas of land proposed for future urban growth, bringing new residents with increased spending power, and more jobs in building and construction. We have significant employment precincts in and close to our area, including Takanini and the new development underway at Drury South. Transformation of Papakura into an attractive, major metropolitan centre for the south of Auckland will bring more retail and service businesses into the town centre itself.

This will mean new jobs and employment in Papakura, but there are challenges for local people to take advantage of them. While there is currently a larger proportion of low-skilled jobs (44 per cent) in Papakura than in Auckland overall (40 per cent) and a lower number of highly-skilled jobs (31 per cent compared to 37 per cent) this is expected to change over time. We will need to focus on up-skilling our workforce so that this new prosperity is enjoyed locally.

Papakura Local Board will continue to work collaboratively with all sectors to ensure we capture the benefits for local people. This includes local schools, training providers and employers to ensure young people are ready for work and apprenticeships; local business associations and networks to identify the skills needed now and into the future; and not-for-profit organisations that have wider social objectives, such as providing employment for people with otherwise limited opportunities.

The local board is keen to develop ideas that will bring more visitors to Papakura, and will work with Auckland Tourism, Events and Economic Development and local Māori to cultivate new opportunities for tourism.

We will also support, through funding and other means, community and social enterprises to develop new ideas that might not be viable otherwise. We will work with residents to establish 'innovation stations' and community learning hubs where people can learn, share experience and develop ideas.

⁵ Papakura Local Economic Development Action Plan – April 2014

Outcome: A strong local economy	
Objective	Key initiatives
Local people find rewarding local employment	Fund scholarships for young people
	Support organisations involved in providing job-ready programmes for young people to move into employment
	Enable the development of social enterprise, entrepreneurship and innovation
	Promote the Papakura area as an ideal location for business to set up
Business in Papakura thrives as local people buy from local businesses	Advocate to the governing body and council-controlled organisations to support procurement that creates local employment opportunities and supports local economic development
Increase numbers of visitors who contribute to our local economy	Promote Papakura as a visitor destination and create a schedule of sports, arts and cultural events
	Develop visitor information packages

Outcome 4: Papakura is well-connected and easy to move around

Whakaotinga 4: He tūhono tonu, he māmā te haereere noa i Papakura

Our roads should be free from congestion, public transport convenient and reliable, walkways and cycleways safe and connected.

We are fortunate in Papakura to be able to easily use the Auckland rail network or hop on the motorway to get to where we need to go. But those who need to travel outside the area during peak travel times will know how congested our roads are and how long we can spend getting to work.

As Papakura's population grows and new housing developments are built in and around our area, the transport system will continue to be under pressure. Projects to increase the number of lanes on the motorway between Papakura and Manukau and to improve the Takanini interchange are underway. The introduction of more frequent trains and connected bus services will help too, especially when the City Rail Loop is finished. An alternative four-lane arterial route planned along Mill Road will make a difference too, but this is still some time away from completion.

These big projects are funded and managed by Auckland Transport, the New Zealand Transport Agency and KiwiRail. But as more people come to live in Papakura, we will also have to make sure that our local roads and transport systems can cope with more of us getting about. The local board will continue to advocate to Auckland Transport for grade separation in Takanini (Manuroa Road, Taka Street and Walters Road) and to progress the new Mill Road arterial route. We will also push for improved park and ride facilities at both our train stations.

A Papakura Greenways Local Paths Plan was completed for Papakura in 2016. This shows how we can provide walking and cycling connections which are safe and pleasant, while also improving local ecology and providing access to recreational opportunities. It will link areas of housing and employment, parks, shopping centres, recreational facilities, places of interest and transport hubs. We will work with Auckland Transport, other agencies and local communities to scope and begin implementing this plan.

You have shared your concerns with us about the state of some of our walkways and footpaths, which makes it difficult to get around safely in some places, especially for the elderly, those with a disability or families with prams or pushchairs. The local board will advocate to Auckland Transport to progressively fix these so that we can all get to where need to go safely.

Outcome: Papakura is well-connected and easy to move around

Objective	Key initiative
Papakura’s cycleways and walkways provide safe, connected alternative routes to get us to where we need to go	Begin implementation of the Papakura Greenways Local Paths Plan and Cycleways Plan
	Establish safe, clear, walk and cycle links between key facilities
	Improve, through Auckland Transport, pathway safety including lighting and accessibility
Public transport is safe, convenient, reliable and affordable	Advocate to Auckland Transport and KiwiRail for a third line further south, to futureproof the rail network and enable express trains
	Advocate to Auckland Transport to improve park and ride facilities at the Papakura and Takanini railway stations
Our urban roads are safe and free from congestion	Continue to advocate Auckland Transport for grade separation in Takanini and progress on the Mill road arterial route

Outcome 5: Treasured for its environment and heritage

Whakaotinga 5: He manawapātia mō tōna taiao me āna taonga tuku iho

We value our natural environment and heritage, protecting and nourishing it for future generations

As Papakura continues to grow, so will the challenges to maintaining a liveable environment and protecting both our natural ecology and built heritage. Pollution and waste will need to be better managed and if possible eliminated, and the quality of our air and water monitored and improved.

Mana whenua connection to the land is both spiritual and cultural. The Manukau Harbour, the streams flowing into it and the land surrounding it sustained and nourished Māori for generations. We need to maintain and improve the health of our environment if it is to continue to provide for us into the future.

Māori as kaitiaki (guardians) have a significant role to play in protecting our environment but it is a responsibility we must all share. Papakura Local Board will seek to partner with local Māori in a joint commitment to ensure a sustainable future for our environment. Together we will champion practices and projects that will serve to strengthen our connection to the land and harbour, and to minimise the long-term impact of growth.

We will continue to support the Manukau Harbour Forum, working with eight other local boards to improve water quality and restore the coastal environment. In addition, we will explore ways to improve the wetlands and waterways that feed into the harbour, and seek to ensure that wastewater and stormwater treatment is of the highest standard.

We must also reduce the waste we produce to help conserve our finite resources for future generations. Recycling helps to reduce the harmful chemicals and greenhouse gasses that are released from rubbish in landfill and to lower the pollution caused by waste. The local board will support the establishment of a network of community recycling centres so that it is easy, convenient and affordable to reuse and recycle unwanted goods and garden waste.

The Papakura area has a rich and diverse history. Understanding the evolution and development of Papakura is part of what helps us identify with the area and makes us feel proud to live here. Sites of historic and cultural significance need to be identified, restored and protected, and the stories of the past captured and told. The local board intends to continue working with mana whenua and the Papakura Museum to make our history more visible and known.

Outcome: Treasured for its environment and heritage	
Objective	Key initiatives
The environment in and around our harbour and streams is enjoyed by increasing numbers of people	Continue support for the Manukau Harbour Forum
	Invest in mangrove and Pacific oyster removal and control
	Implement initiatives to improve water quality in our streams and Manukau Harbour
Programmes to reduce, reuse and recycle are successfully implemented in Papakura	Establish a network of recycling centres in partnership with other agencies
	Promote education and knowledge programmes about recycling
Papakura's history and heritage is highlighted and celebrated	Identify wāhi tapu (sacred places) and other taonga (treasures)
	Identify heritage buildings and areas

Carrying out our plan

Te whakatutuki i tā mātou mahere

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Funding information can be found on page 22.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for the Papakura local board. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

As part of this commitment, Papakura Local Board will continue to build on its working relationships with local Māori. The board is keen to work in partnership to jointly develop initiatives that respond to Māori aspirations and recognise their position as mana whenua and role as kaitiaki (guardians).

The Papakura Local Board has also endorsed the resolutions of the joint mana whenua and local board members working party for Māori input into local board decision-making. These include:

- establishing a representative mana whenua body for local boards to engage with directly at a governance level
- initiating te ao Māori training for local board candidates and members developed by mana whenua
- inviting mana whenua participation in local board workshops
- convening formal kanohi ki te kanohi (face to face) hui between local board members and mana whenua at marae at the start of each new term
- encouraging local board member participation in mana whenua hui.

Funding information

He kōrero take pūtea

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through council's budget setting process. This involves council's governing body adopting a 10-year budget every three years and an annual budget every year. Local board agreements, briefly described on page 8, make up part of the annual budget.

A financial overview for the Papakura local board for the 2017/18 financial year is included in Appendix One.

Council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix Two.

Auckland Council's 2018-2028 10-year budget

In June 2018 council's governing body will adopt the 2018-2028 10-year budget informed by local board plans. The 10-year budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport related projects.

The fund allocated to the Papakura local board at the beginning of the 2016-2019 political term was approximately 1.34 million dollars.

How local boards spend their budget

Much of the budget available to local boards are required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding that they can spend on local projects or programmes that are important to their communities.

More information concerning local board budgets can be found in Auckland Council's Local Board Funding Policy, available on the council website.

Council is currently looking at ways to provide local boards with more flexibility over their budgets.

Your Papakura Local Board members

Ngā Mema o tō Poari ā-Rohe o Papakura

	Members' details
	<p>Brent Catchpole - Chairperson Phone: 021 390 430 brent.catchpole@aucklandcouncil.govt.nz</p>
	<p>Felicity Auva'a - Deputy Chairperson Phone: 021 526 941 felicity.auvaa@aucklandcouncil.govt.nz</p>
	<p>George Hawkins Phone: 09 301 0101 george.hawkins@aucklandcouncil.govt.nz</p>
	<p>Bill McEntee Phone: 021 831 639 bill.mcentee@aucklandcouncil.govt.nz</p>
	<p>Michael Turner Phone: 021 287 9922 michael.turner@aucklandcouncil.govt.nz</p>

	Members' details
 A portrait photograph of Katrina Winn, a woman with short blonde hair, wearing an orange jacket over a dark top, smiling.	<p>Katrina Winn</p> <p>Phone: 021 572 217</p> <p>katrina.winn@aucklandcouncil.govt.nz</p>

Appendix One

Financial overview

Income, expenditure and capital investment by local activities for the period 1 July 2017 to 30 June 2018.

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	368
Local parks, sport and recreation	
Local planning and development	
Local environment services	
Total operating revenue	368
Operating expenditure	
Local community services	3,425
Local governance	1,021
Local parks, sport and recreation	5,318
Local planning and development	314
Local environment services	73
Total operating expenditure	10,151
Net operating expenditure	9,783
Capital expenditure	
Local community services	1,032
Local governance	
Local parks, sport and recreation	1,926
Local planning and development	
Local environment services	
Total capital expenditure	2,958

Appendix Two

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Papakura Local Board Agreement 2017/2018. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p><i>Local parks, sport and recreation</i></p> <p>This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation. Local recreation includes swimming pools and leisure centres servicing communities in the local area.</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.</p> <p>Provide sports fields that are fit for purpose and cater for community needs.</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often.</p>
<p><i>Local community services</i></p> <p>This group of activities contribute to improved community outcomes by providing places and spaces for community to learn and recreate, and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services.</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities.</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting.</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities.</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities.</p>
<p><i>Local planning and development</i></p> <p>This group of activities covers local business area planning, local street</p>	<p>Develop local business precincts and town centres as great places to do business.</p>

Local activities	Levels of service statements
<p>environment and town centres and local environment and heritage protection.</p>	
<p><i>Local environmental management</i></p> <p>Local environmental management activities covers working in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus in indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage.</p>
<p><i>Local governance</i></p> <p>Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing Local Board Agreements, community engagement including relationships with mana whenua and Maori communities, and democracy and administrative support.</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2016/2017.</p>