

Attachment A

Waitākere Ranges Local Board Plan 2017

Mihi

E nga pītau whakarei o te waka,
e nga rau tītapu o te iwi, e aku hei māpuna,
e taku iti e taku rahi, koutou kua mahue mai nei
hei toka piringa mōku i te ora,
hei ruruhau i nga hau āwhio o te wā.

E aku whakakai pounamu, e aku māpihi maurea,
kia oho te mauri, kia māriiri o koutou wairua,
kia hora te marino, tēnā koutou katoa.

Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi,
i tīhorea ai te whenua kia kī ake au,
e koe e te hau o te uru te wawā rā, me te kī mai,
e kore au e ora i ngā hau kōtiu, i āia ai te pūpūtara ki uta.

Nāu nei te tono kia piki ake au i ngā tai whakatū a Kupe
ki Te Waonui a Tiriwa me te Pae o te Rangi,

Kia titiro whakaroto ahau ki te maunga o Puketōtara,
kei raro e rere ana ko te awa o Waitākere

kei tētahi taha ko Puke Whakataratara, kei tua ko Te Whau.

Koinei rā te rohe kāinga o Te Au o Te Whenua me te Te Kawerau a Maki,
ko rātou nei te whāriki i āhei ai te nohoa o tēnei moka o te rohe
e tini whāioio kua whakakāinga ma.

Kua kōhatu nei nga paparahi ki te whenua,
i tangata whenuatia ai tātou katoa.

I whaikiko ai te kōrero,

“Ko te hapori te tauawhi i te taiao, he mea motuhake, rerenga kē.” Kia hiwa rā, kia hiwa
rā.

To all those who adorn the prow of this canoe,
to the revered leaders of the people, to my treasured heirlooms,
the lesser and the greater parts of me,
you who are my refuge in life,
my shelter from the storms of time.

My objects of affection,
let your very being flourish, let your spirit be at peace,
let the calm be widespread, I send greetings to you all.
Here I sit on the ridgeline of Te Pae o te Rangi,
where the land had been laid bare,
and the roaring wind of the west whispers,
that I would not survive the blast of the northerly wind, that would drive the paper nautilus
to shore.
It was you who commanded me to ascend from the raised seas of Kupe,
to the forest of Tiriwa, and Te Pae o te Rangi.
So I look inland to Puketotara,
at the foot of which runs the Waitākere river
on one side stands Massey and on the other - Te Whau.
Home of Te Au o te Whenua and Te Kawerau a Maki,
the original settlers, they laid the way for later travellers
to make a home here.
They cast their footprints in stone upon these precincts of the region,
and so made settlers of us all.
Which gives substance to the adage,
“Communities connected to their natural environment are unique and diverse.” Let us
grow with vigour.

Ngā upoko kōrero

Contents

Mihi	2
Contents	4
From the Chair	5
Waitākere Ranges Local Board area	6
About local boards	8
About local board plans	8
Developing our plan	9
Outcomes	
People actively protect the Waitākere Ranges Heritage Area	10
Our unique natural habitats are protected and enhanced	12
Local communities feel good about where they live	14
People experience local arts and culture, and recognise our heritage	16
Our urban centres are enjoyable places to be	18
Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to	19
Carrying out our plan	21
Funding information	22
Your Waitākere Ranges Local Board members	23
Appendix one: Financial overview	25
Appendix two: Local activities and levels of service	26

He kōrero mai i te Heamana

From the Chair

In the Waitākere Ranges we are living on the edge – the edge of the super-city, the edge of urban development, and the hard edge of environmental protection.

In some ways that is a good thing. There are lots of opportunities here for local people to make the most of their local environment, and to continue carving out our own unique place within the super-city. However, it also gives us a greater level of responsibility for recognising and protecting the intrinsic value of our natural areas and realising that even small actions can have a magnified effect on our larger environment.

We want to do our part to encourage sustainability in the way we live and in our interaction with and care for our environment. What this means in practice is that we will seek to make sure all of our programmes are viewed through a sustainability lens, and that we will advocate within the Auckland Council family for the effects of climate change and environmental degradation to be recognised in council policies.

We also want to focus on the needs of our urban communities. We want to make sure the people who live here are enjoying living locally, and are making connections with each other and with the council that will improve their quality of life. This is where the idea of 'small is beautiful' is important. Small changes, initiated from within, are the best way to achieve social change. We want to support this process. This benefits the council as well, as people who love where they live look after where they live, and often in more exciting and innovative ways than we can imagine.

In this local board plan we set out our key areas of interest for the next three years and beyond. This is not a list of everything we will do, but a flavour of what we have identified as being important to local communities. Many of the ideas in the plan have come from you through feedback provided to us in the past and, pleasingly, were widely supported in the local board plan engagement process.

Our challenge is to address the needs of all with a limited budget and resources and over a huge geographical landscape. We know this area has one of the smaller local economies, a population that travels outside of the area for work, and an active and interested community sector. I am excited for the next three years as we act to complement and support what happens here.

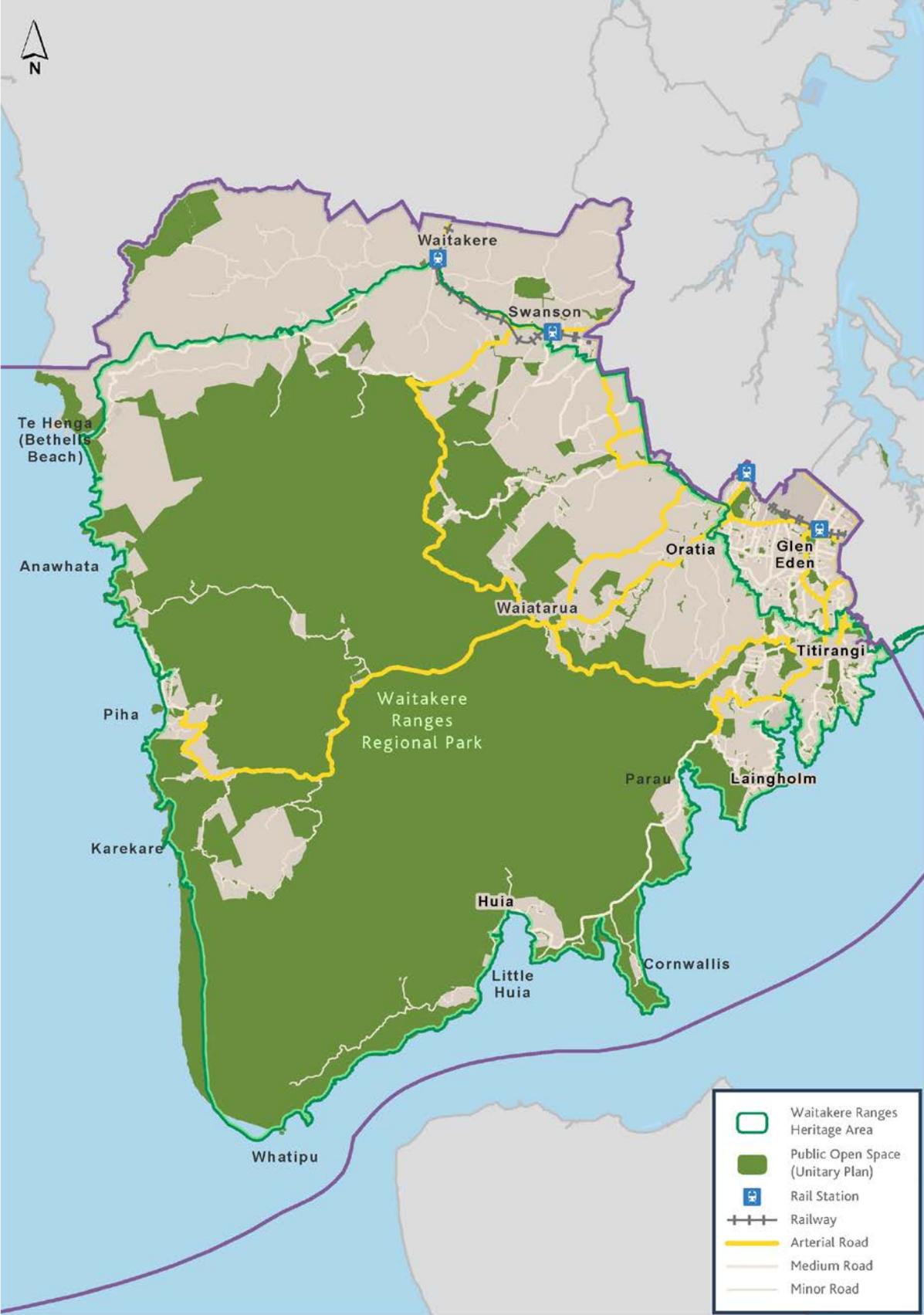
Ngā mihi

Greg Presland

Chair, Waitākere Ranges Local Board

Te Rohe ā-Poari o Te Wao-nui-o-Tiriwa

Waitākere Ranges Local Board area



The first thing you see when you approach west Auckland is the Waitākere Ranges, which form a natural backdrop to the western skyline and are protected by the Waitākere Ranges Heritage Area Act 2008.

This local board area, full of natural and cultural features, yet close to metropolitan Auckland and subject to pressure from the urban environment, is unique in New Zealand.

Te Kawerau a Maki and Ngāti Whātua are mana whenua in the Waitākere Ranges. Hoani Waititi Marae is a local urban marae.

Our largest and only town centre is Glen Eden, surrounded by the suburban areas of Glen Eden, Kaurilands, Parrs Park and Sunnyvale. Laingholm, Oratia and Waitākere are located in very different settings, and long-established rural communities are clustered around Huia, Parau, Piha, Karekare and Bethells Beach.

Titirangi and Swanson are established small villages with strong local characteristics. Titirangi hosts Te Uru Waitākere Contemporary Gallery and is an established centre for the arts. Swanson is a small village which is expanding quickly.

In the 2013 census 48,339 people were living in this area, an increase of 6 per cent from 2006. Labour force participation is above the Auckland average and, at \$79,700 median household incomes are higher than the Auckland average of \$76,500, though there are significant differences between more and less affluent areas.

Residents have access to council libraries at Titirangi and Glen Eden, two community houses, venues for hire at Ceramco Park and Titirangi Hall, a variety of halls run by community groups, and sports fields such as those at Parrs Park.

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

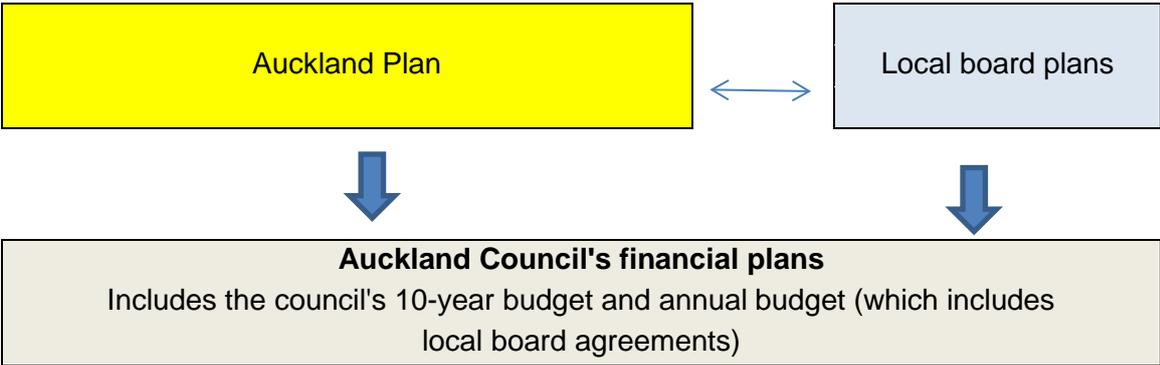
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council's 10-year budget and annual budgets.



Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council's Governing Body and local boards, these are part of Auckland Council's budget setting process and set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years and heard your views on a wide range of things, and we were pleased to get some thoughtful and considered feedback.

Whakaotinga 1: He ngangahau te tiaki a te iwi i te Papa Rāhui ki te Ika Whenua o te Waitākere

Outcome 1: People actively protect the Waitākere Ranges Heritage Area

The Waitākere Ranges Heritage Area is recognised as a taonga for the people of Auckland.

The Auckland Plan acknowledges that nature and people are inseparable. This is particularly true in the Waitākere Ranges, where most of the 27,720 hectares of the Waitākere Ranges Heritage Area sits within our boundaries.

Created in 2008 by an Act of Parliament, the heritage area was put in place to recognise the area's national, regional and local significance, and to promote the protection and enhancement of its heritage features for present and future generations.

A variety of organisations have responsibilities for the heritage area, and the land within it is made up of a combination of public and private landholdings. Auckland Council has a statutory responsibility for contributing to the management and stewardship of the heritage area. This responsibility is shared across many parts of the council and involves a range of activities. Council-controlled organisations (CCOs) such as Auckland Transport and Watercare also have extensive roles and responsibilities associated with managing their assets within the heritage area.

A heritage area monitoring report is prepared every five years. The next will be in 2018. We will use it to help us decide which areas of work we should prioritise in the future. We believe the ecological importance of the heritage area needs greater recognition. We will advocate to the Governing Body to elevate the heritage area's status and to prioritise resourcing actions that will protect it in the long term.

Locally, there are five Local Area Plans under the Waitākere Ranges Heritage Area Act – Bethells/Te Henga, Waiatarua, Oratia, Henderson Valley/Opanuku, and Muddy Creeks. These plans set out long-term community goals for the future use, character, community wellbeing and environment in these areas. We will continue to focus on carrying out their recommendations.

Outcome 1: People actively protect the Waitākere Ranges Heritage Area

Objective	Key initiatives
The heritage area's special character is celebrated and enhanced	Prioritise and carry out recommendations of the 2018 Heritage Area Monitoring Report
	Work with communities to carry out recommendations from Local Area Plans
	Work with mana whenua and local communities to protect, and tell the stories of, cultural and historic sites of importance
	Help landholders and residents understand their duty of care for the fragile heritage area
	Promote and support small-scale and sustainable home-based business in the heritage area
	Create greater awareness of the values and heritage features of the heritage area
	Seek funding to erect gateway signs to the heritage area

Whakaotinga 2: Kei te tiakina me te whakapaitia ake ō tātou toi whenua taketake

Outcome 2: Our unique natural habitats are protected and enhanced

Local communities and the council work together to live sustainably and look after our environment.

Eighty-two per cent of our local board area is native vegetation containing diverse and unique habitats. These habitats are surrounded by both a fragile marine and coastal environment and by New Zealand's largest metropolitan area. This means we face a number of environmental challenges.

Weeds are a significant threat to habitats in the Waitākere Ranges Heritage Area. This area has a large number of private properties within its borders and a lot of roads and tracks. This makes it very easy for weeds to spread, so collaboration and coordination between the council and private landowners is vital to control their impact. We will use our resources to support individuals and groups to control weeds and animal pests, and will support spray-free approaches to weed management where this is practicable.

In the 2016 State of Auckland Marine Report Card, Manukau Harbour has a D-rating overall, based on water quality, contaminants and sediment, and ecology. Our marine environment is threatened by, among other things, poorly performing septic tanks, and water quality in our coastal lagoons is also poor.

We will focus our efforts on ensuring that poorly performing septic tanks are replaced. We have commissioned a coastal and marine environment report and will use this to inform future actions.

In the course of everyday business, we see how easily human activity can encroach on animal and plant habitats. Our coastal areas contain a number of rare or threatened birds and marine mammals, and the last population of Maui's dolphin. We want to encourage visitors and residents to take more care around all our native species.

Kauri dieback is a serious threat to our forest. August 2017 saw the release of the "Kauri Dieback Report 2017: An investigation into the distribution of kauri dieback, and implications for its future management within the Waitākere Ranges Regional Park". Working alongside community groups, mana whenua and the public will be critical to the success of measures undertaken to control the disease, and we will continue to fund a dedicated resource, currently in the form of a Kauri Coordinator.

Living in a sustainable and resilient way also has an immediate impact on the natural environment. Reducing plastic bag use, avoiding car journeys, and planting trees are all things that contribute in this area. Our work programme will support sustainable choices and the decisions we make will seek to reduce factors that contribute to climate change.

Outcome 2: Our unique natural habitats are protected and enhanced	
Objective	Key initiatives
Animal pests and weeds are controlled long term, and the fight against kauri dieback continued	Carry out weed removal, focusing on areas identified in the Waitākere Ranges Strategic Weed Plan
	Enable community-based weed and animal pest control on public and private property
	Fund kauri dieback awareness raising and action
Our marine and coastal environments are protected	Help residents and landowners act to improve water quality in coastal lagoons and harbours
	Support community efforts to protect marine and coastal environments
	Work with communities to protect vulnerable marine animals and plants
Our visitors and residents make everyday sustainable living choices	Support local projects which make a positive difference to their environment

Whakaotinga 3: He pai tonu ki ngā hapori ā-rohe ake ō rātou wāhi noho

Outcome 3: Local communities feel good about where they live

Our communities celebrate their distinct identities and live, work and play together.

Our area's residents live in a variety of different ways and places, from the west coast and rural villages to areas of suburban housing and urban townships. Each place has its own aspirations, challenges and strengths. We want our communities to feel proud of their areas. We will seek out opportunities for collaboration to ensure our neighbourhoods are better connected, informed and resilient, and create opportunities to strengthen local networks.

The local board will further develop its good relationship with Te Kawerau a Maki, acknowledging their role as mana whenua of the area and their aspirations for people and the environment.

Locally we have a number of skilled and enthusiastic groups with whom we can partner to support local people to achieve their own outcomes. Supporting and encouraging local events such as the EcoWest Festival is one way to bring people together. We will programme activities and initiatives which involve and cater for the range of cultures, interests and age groups that represent our community's make-up.

Through our local grants fund, the board will also support community projects which enhance the places where people live.

There are no secondary schools in our area and we know many people travel out of the area to work. We will look for opportunities to support our youth as they prepare for a future in adulthood and the workforce.

Outcome 3: Local communities feel good about where they live	
Objective	Key initiatives
Communities are skilled, well informed and engaged	Support communities to lead their own place-making initiatives
	Support Hoani Waititi marae-based programmes, activities and events
	Assist local communities to grow their organisational skills and capacity, particularly in communities that are currently less well-resourced
Community events and activities celebrate diverse local identities	Fund Waitangi Day celebrations
	Fund key community events which celebrate our inspiring settings and diverse character
Young people are supported to achieve	Develop the leadership and job skills of young people
	Support youth-led community projects
	Enable young people to contribute to decision-making
Mana whenua and mātāwaka are acknowledged and their needs and aspirations are widely known	Develop relationships and agree shared goals with Te Kawerau a Maki and other mana whenua, Hoani Waititi Marae, and other key Māori organisations and local Māori residents

Whakaotinga 4: He aro tonu te iwi ki te ao toi, ngā tikanga ā-iwi ake me ā tātou taonga tuku iho

Outcome 4: People experience local arts and culture, and recognise our heritage

We celebrate what makes us unique.

Arts and culture are intrinsic to place-making, and in our area we are fortunate to have a range of established partners to work with across the arts and heritage communities. Our investment is significant. We fund and support a wide range of partners in and around the Lopdell Precinct, the most prominent of which is Te Uru Waitākere Contemporary Gallery. This relationship plays an important role in showcasing Titirangi as the arts hub for the west and stimulating the wider local creative economy.

We want to continue providing a range of opportunities for community participation and access to the arts. This includes promoting locally relevant arts and themes, and supporting local creative businesses with our open studios event. We look forward to fostering a shared understanding of Te Ao Māori and Māori arts and culture, including celebrating Matariki with our community at Arataki Visitor Centre and building upon local links to the Waitākere Ranges Heritage Area.

With future townscape improvements in Glen Eden expected to be complemented by private sector housing developments and investment, there is also an opportunity to boost locally generated arts and cultural activities in this area.

Protecting our shared history is also a key way to identify what is unique about our area, and provides a point of reference from which we can inform and influence physical changes to our urban and rural landscapes. For example, Waikumete Cemetery is just one of our many built heritage sites with both local and national importance. We would like it to be more connected to Glen Eden in the minds of residents and visitors. The board will also make sure our road and place names reflect our shared heritage, and that mana whenua's relationship to the landscape is recognised.

We will use the Swanson Heritage Report and Design Guidelines to influence development in this area to reflect the village's rich heritage.

Outcome 4: People experience local arts and culture, and recognise our heritage	
Objective	Key initiatives
Arts and culture are part of the everyday life of all our communities	Continue our annual open studios event to promote the local creative economy
	Fund events which create a sense of place, interest and local identity
	Promote more arts and cultural activities in Glen Eden.
Titirangi is seen as a hub for arts in the west	Ensure Te Uru gallery programmes engage with the unique character of the Waitākere Ranges
	Ensure arts programming includes emerging talent and creatives
Historic and cultural heritage is recognised, celebrated and understood	Protect key local sites of cultural and historic importance and tell their stories
	Hold heritage events which celebrate past, present and future
	Celebrate Matariki at key sites

Whakaotinga 5: He wāhi pai tonu hei haerenga ō tātou pokapū ā-tāone

Outcome 5: Our urban centres are enjoyable places to be

Our urban environments are attractive and looking towards the future.

The Auckland Plan prioritises the protection, enhancement and improvement of business-zoned areas and Business Improvement Districts (BIDs). The main way your local board can support economic development, or other changes in urban centres, is through place-making, or inspiring people to reimagine and reinvent our local places.

Glen Eden is our area’s main town centre. We are committed to making significant improvements, with a town square following on from the 2016 upgrade of the library courtyard. The town centre already has many assets, including the excellent library, a number of up-and-coming businesses and an active business association with which we will partner to help the township more actively and attractively promote what it has to offer.

In improving the look and feel of Glen Eden’s public spaces, we hope to encourage better use of retail spaces to attract economic growth and support existing businesses to make the most of the opportunities Glen Eden offers.

We will continue to advocate within Auckland Council’s Long-term Plan framework for budget to support major improvements to the look and function of Glen Eden town centre, and are progressing work to deliver some on-the-ground improvements.

Around our smaller urban centres we will be actively looking to make grants for community projects which will enhance these environments and support sustainable living.

Outcome 5: Our urban centres are enjoyable places to be	
Objective	Key initiatives
Glen Eden is an attractive and welcoming town centre	Invest in a major town centre improvement project
	Ensure public places are family-friendly, inclusive and safe
	Provide better walking connections to the town centre
	Support BID projects which present an attractive town centre
Local communities are supported to enhance local villages	Identify village-focused, community place-making projects which enhance our centres while keeping their essential character

Whakaotinga 6: E tutakina ana ngā hiahia o te rohe nā te āhei me te ngāwari o te taea atu o ngā ngā wāhi noho wātea, ngā papa rehia me ngā wāhi whakahaere hākinakina

Outcome 6: Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to

Local parks, facilities and walkway connections provide attractive places for people to come together.

Geographically, our area is split between people living urban and rural lifestyles. This means people in the Waitākere Ranges Heritage Area rightly have different needs and expectations for their commuting and communal lives than those living more urban lifestyles.

Across the whole area, we want to encourage people to get out and about, meeting others and building supportive networks. We might create the spaces, but there is room for more to be happening at council-owned facilities. It is important that residents know where local facilities are and the opportunities for using them. Working with the local people who manage these places and programmes will help with this.

In our rural areas we want to make sure our parks remain understated and accessible. With local and regional parkland so closely intertwined, how we use our parks can easily have a negative effect on the heritage area. As a desirable area for filming and events, and for large numbers of visitors, we need to be conscious of the impact on the environment.

People are always interested in getting from A to B, for work or for pleasure. Building a local walking and cycling network is a slow process but a worthwhile one, and we want to encourage people to use our pleasant walk and cycle ways. Where it is financially practicable, we will make targeted improvements to streetscapes. Where it is not, we will work to influence Auckland Transport to prioritise those improvements.

Access to local and sports parks, quality gathering and resting spaces, and good transport, walking and cycling connections is vital for good urban living. We want people to have access to green space, and connections between suburbs that support freedom of movement without the car.

We have a number of small urban parks throughout our area, but they are not always as inviting as they might be. We want to improve amenity and recreational use for locals so that these parks are used more regularly – actively for exercise, but also as quiet communal spaces. We know that if the needs of children are addressed when designing community spaces, then they will also be good for adults.

Outcome 6: Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to

Objective	Key initiatives
Our public spaces are great places for people to meet	Improve the attractiveness of small urban parks
	Ensure improvements to facilities are child-centred and mobility-friendly
	Support local facilities to become more visible in their communities
	Carry out targeted, small infrastructure projects which enhance streetscapes and parks
	Publicise our pleasant urban walk and cycle ways
	Develop linked trails through Glen Eden and Titirangi to enable people to get around and exercise in attractive off-road settings
	Improve rural walkways for pedestrians
People have plenty of sports and recreation opportunities	Deliver parks-activation projects which bring the community into our parks and open spaces
	Ensure improvements to parks of all types encourage participation in spontaneous, nature-based play

Te whakatutuki i tā mātou mahere

Carrying out our plan

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Budget information can be found on page 36.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations, and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use our diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

Waitākere Ranges Local Board will focus on building strong and meaningful relationships with local Māori and key Māori organisations to ensure that Māori needs and aspirations are understood. The local board sees particular mutual interests relating to environmental management, youth, community development and place-making, and looks forward to developing a partnership of mutual respect and openness.

He kōrero take pūtea

Funding information

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through the council's budget setting process. This involves the council's Governing Body adopting a 10-year budget every three years and an annual budget every year. Local board agreements, briefly described in page eight, make up part of the annual budget.

A financial overview for the Waitākere Ranges Local Board for the 2017/18 financial year is included in Appendix 1.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2.

Auckland Council's 2018-2028 10-year budget

In June 2018, the council's Governing Body will adopt the 2018-2028 10-year budget informed by local board plans. The 10-year budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund which is allocated to deliver small transport related projects.

The fund allocated to the Waitākere Ranges Local Board for the 2017-2018 financial year is \$358,706.

How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.

Ngā Mema o tō Poari ā-Rohe o Te Wao-nui-o-Tiriwa

Your Waitākere Ranges Local Board members

	Members' details
	<p>Greg Presland – Chairperson Phone: 021 285 3666 greg.presland@aucklandcouncil.govt.nz</p>
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	<p>Neil Henderson Phone: 021 286 5666 neil.henderson@aucklandcouncil.govt.nz</p>

Members' details	
	<p>Steve Tollestrup</p> <p>Phone: 021 043 3686</p> <p>steve.tollestrup@aucklandcouncil.govt.nz</p>

Appendix One

Financial overview

Income, expenditure and capital investment by local activities for the period 1 July 2017 to 30 June 2018

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	154
Local parks, sport and recreation	
Local planning and development	
Local environment services	
Total operating revenue	154
Operating expenditure	
Local community services	3,608
Local governance	1,019
Local parks, sport and recreation	2,573
Local planning and development	252
Local environment services	994
Total operating expenditure	8,446
Net operating expenditure	8,592
Capital expenditure	
Local community services	424
Local governance	
Local parks, sport and recreation	2,022
Local planning and development	
Local environment services	
Total capital expenditure	2,446

Appendix Two

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Waitākere Ranges Local Board Agreement 2017/2018. This is available on the council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches</p> <p>Provide sportsfields that are fit for purpose and cater for community needs</p>
<p>Local community services</p> <p>This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Event services</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to place-making and thriving communities</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage</p>	<p>Develop local business precincts and town centres as great places to do business</p>

Local activities	Levels of service statements
protection	
<p>Local environmental management</p> <p>Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage</p>
<p>Local governance</p> <p>Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018</p>