

Attachment A

Hibiscus and Bays Local Board Plan 2017

Mihi

E toko ake rā e te iti, whakatata mai rā e te rahi, kia mihi koutou
ki ngā kupu whakarei a te hunga kua tīpokotia e te ringa o te wāhi ngaro,
ēngari e kaikini tonu nei i ngā mahara i te ao, i te pō.

Nga ōha i mahue mai i tērā whakatupuranga
kia āpitihia e tatou ki nga tūmanako o tēnei reanga,
hei mounga waihotanga iho ki te ira whaimuri i a tātou.

Koina te tangi a ngākau māhaki, a te wairua hihiri me te hinengaro tau.

Oho mai rā tātou ki te whakatairanga i ngā mahi e ekeina ai
te pae tawhiti ka tō mai ai ki te pae tata.

Tēnei au te noho atu nei i mātārae te titiro ki runga o Ōrewa,
ki te one e rere atu ana ki Te Whangaparāoa
ki te Kūiti o te Puarangi.

Kei waho ko Tiritiri Mātangi, tomokanga ki te moana o te Waitematā.

Ki uta ko te Whanga o Oho Mairangi, ūnga mai o Te Arawa waka,
ka rere whakarunga ngā kamo ki Takapuna kāinga, Takapuna tupuna.

Kia taka ki tua ko Maungaūika

te tū hēteri mai rā i te pūwaha o Tāmaki Makaurau, Tāmaki herehere waka.

Ka ruruku atu tātou mā te waitai kia puta ake

ki te Awataha ki nga mihi a te Kaipātiki

me te Te Raki Paewhenua ki te uru,

i reira ka whakatau te haere.

E koutou mā ka ea, kua ea, kia ora huihui mai koutou katoa.

Welcome to you all let me greet you

*with the eloquent words of those who have long since been taken by the unseen hand of
the unknown,*

but for whom we still mourn.

Let us enjoin the legacy they left

to the hopes of this generation

as our gift to those who will follow us.

That is the pledge of the humble heart, the willing spirit and the inspired mind.

Let us rise together and seek to do what is necessary

to draw distant aspirations closer to realisation.

Here I sit on the headland overlooking Ōrewa

to the stretch of sand that runs to Whangaparāoa

along the Hibiscus Coast.

Off land lies Tiritiri Mātangi gateway to the Waitematā.

On land is Mairangi Bay landing of Te Arawa waka,

gazing southward lies Takapuna community, Takapuna the progenitor.

Beyond stands Maungaūika

sentinel of Tāmaki Makaurau, anchorage of many canoes.

Taking to the tidal waters we emerge

at Awataha to the greetings of Kaipātiki

and West Harbour

and there our journey ends.

It is done, greetings to you all.

Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chairperson

It is a pleasure to present the Hibiscus and Bays Local Board Plan 2017 and to thank you for the time and effort you invested to provide your views and suggestions along with your support for the proposals in the plan.

We will be looking to deliver some of the actions identified in our town centre plans and have acknowledged community feedback about the importance of parking around our centres. We will continue to advocate for retaining parking and access to our local centres.

The delivery of Penlink continues to be a top priority for the local board and we know there is strong support from businesses and the community to see this realised within the next three years. It was very good news to see that Penlink is now listed in the Auckland Transport Alignment Project, recently updated to reflect faster growth. We will continue to advocate on your behalf for public transport that moves people in a more direct and efficient manner, and for weekend ferry sailings from Gulf Harbour.

Our beautiful coastline, parks and reserves are in demand and we want to ensure they are maintained and improved for our community and visitors to enjoy. This can be very challenging, especially after significant storm events that damage our coastal walkways and then require costly and time-consuming repairs. New facilities for sport and recreation will need partners to help find new shared funding options. This may include commercial sponsorship.

Your feedback has confirmed the desire to be involved and influence decisions on improving local spaces and activities. We encourage community involvement and support events and activities that aim to include people from all ages and backgrounds. We want to see both long-time residents and new residents sharing ideas and their enthusiasm to promote a strong and vibrant community spirit.

It came as no surprise that many people feel it's a priority to protect and enhance our environment, especially in view of the significant growth underway and planned for the future. We are extremely grateful to the many community-minded groups who give their time and energy to make a difference working in this area and we will continue to support these efforts. We would encourage others to join in to make an even bigger difference.

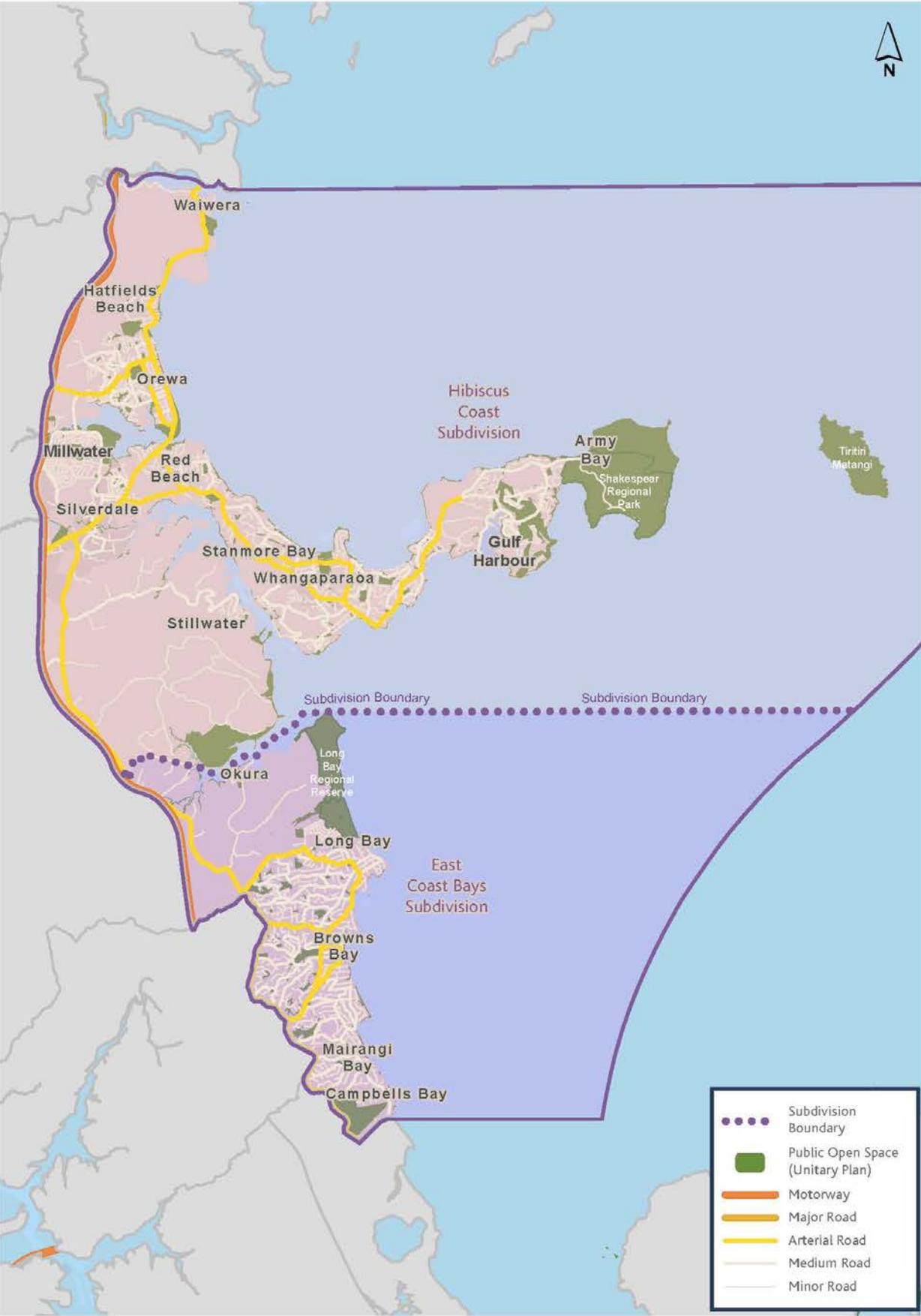
We expect there will be challenges to deliver everything we want to see happen within existing budgets, and it will take time, so we must continue to look for other ways to achieve our goals. We will continue to keep in touch with you and I look forward to working with everyone to deliver on our local board plan.

Julia Parfitt

Chairperson, Hibiscus and Bays Local Board

Te Rohe ā-Poari o Hibiscus and Bays

Hibiscus and Bays Local Board area



The Hibiscus and Bays Local Board area stretches from Waiwera in the north to Campbells Bay in the south. Our area is known for its spectacular beaches, parks and reserves, including Long Bay and Shakespear regional parks and Tiritiri Matangi Island. Our main town centres are Ōrewa, Silverdale, Whangaparāoa and Browns Bay.

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

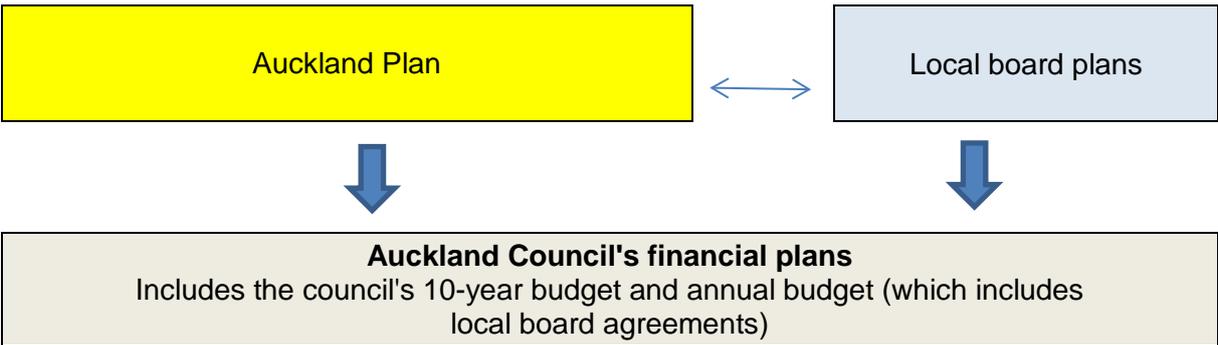
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council’s 10-year budget and annual budgets.



Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council’s Governing Body and local boards, these are part of Auckland Council’s budget setting process and set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years, and hearing your views on a wide range of things.

We have also taken into consideration plans and research undertaken over recent years including the:

- Hibiscus and Bays Area Plan
- Town centre plans for Silverdale, Ōrewa and Browns Bay
- Hibiscus Coast Needs Assessment
- East Coast Bays Needs Assessment
- Hibiscus and Bays Greenways (Local Paths) Plan.

We have written this local board plan to provide flexibility to cope with changes that will inevitably happen within the next three years. During this time, we will continue to engage with you to understand your ongoing needs, issues and priorities.

Outcome: A strong local economy

Whakaotinga: He ohaoha ā-rohe pakari

Thriving town centres attract people and business investment and provide opportunities for local people to work closer to where they live.

Many people are attracted to live in our area with its stunning coastline, beautiful beaches and reserves. Our area is growing faster than the Auckland average and offers a range of lifestyle choices. We have a much higher home ownership rate of 74 per cent, compared with the regional average of 61 per cent. The median household income of \$78,200 is higher than the regional median of \$76,500.¹

A strong local economy offers choices to residents and a better quality of life. They can shop locally, access a range of goods and services, conduct business without a long commute and meet informally. It can mean more jobs, opportunities and prosperity and provide consumers with the ability to select options that have positive social and environmental impact.

Education and training are also important for our young people so they can be confident, successful, gain employment and contribute to a thriving, sustainable economy.

The construction sector contributes 12 per cent to local Gross Domestic Product (GDP) and 16 per cent to local employment, which is reflected in the huge growth in our area. Healthcare and social assistance account for 8 per cent of local GDP and contributes 11 per cent of jobs, reflecting our ageing population.²

Opportunities

- We have the 2013 Hibiscus and Bays Area Plan, which provides a 30-year vision for the area. This focuses on improving living conditions and local job prospects for residents, and provides a strong platform to build on with developers and partners.
- We have key improvements identified in town centre plans for Silverdale, Ōrewa and Browns Bay, and are developing plans for Whangaparāoa and Mairangi Bay.
- We have four Business Improvement Districts (BIDs) well placed to promote local initiatives and encourage sustainable business practices.
- There are enterprising organisations in our area, focused on things we care about, with whom we can partner to make a positive difference.

Challenges

- Many people spend a lot of time commuting to work.
- There are high volumes of traffic and congestion in the Silverdale and Whangaparāoa Peninsula areas, further limiting business development.

¹ Census 2013

² Infometrics (2015) Hibiscus and Bays Annual Economic Overview

- A shortage of car parking in town centres makes it difficult for people to go about their daily business.
- The average annualised NEET rate (proportion of people aged 15-25 that are not in education, employment or training) in our area was 6 percent in March 2015 lower than the Auckland average (10%).³

Our commitment

We are committed to achieving the following objectives and have identified some key initiatives that will help us do this. Throughout the next three years we will continue to look for opportunities to make progress towards the outcome and objectives in this table.

Outcome: A strong local economy	
Objective	Key initiatives
Residents have access to local employment	Promote awareness of the area's natural assets, regional parks and coastal walkways for recreational activities to help grow the green economy and eco-tourism
	Work with partners to enable young people to increase their employment prospects
	Advocate to Auckland Tourism, Events and Economic Development (ATEED) to facilitate development of land in Silverdale to increase employment opportunities, including attracting tertiary education providers to the area
Our town centres are vibrant and our residents shop locally	Progress scoping and implementation of projects identified in the Silverdale, Ōrewa, Browns Bay and Whangaparāoa town centre plans, e.g. potential co-location of community facilities on the Browns Bay Village Green
	Encourage communities to lead the revitalisation of our town centres as opportunities become available
	Prepare local centre plans for Mairangi Bay, Red Beach, Waiwera and Rothesay Bay

³ Hibiscus and Bays Local Board Economic Overview 2016, prepared by Auckland Tourism, Events and Economic Development

Work with Auckland Transport to enable pedestrian-friendly shared space in town and village main streets, e.g. Inverness Road adjacent to the Browns Bay Village Green and Main Street in Whangaparāoa

Outcome: Our communities have excellent transport choices

Whakaotinga: ~~Hāpori tūhonohono me ōna tikanga kawē pāhihi rawe~~

Being well-connected with efficient public transport, roadways, cycleways and walkways is essential for our communities and their quality of life.

You have told us time and again that this is the most important outcome. Well-connected transport networks and access to parking provide economic benefits to towns and businesses and improve your quality of life by reducing travel time and increasing leisure time.

For the most part, our role is limited to representing your views on transport priorities and keeping these in front of the decision-makers. We will continue to put our time and energy into this because we understand how important it is to you.

Severe congestion during peak hours is commonplace around Silverdale and along the Whangaparāoa Peninsula. Pinch points at Beach Road, Browns Bay and East Coast Road intersections with connector roads to the motorway are also problematic. This has limited further expansion, development of business and has negative impacts on residential areas. Penlink is a key priority for those commuting locally and further afield.

You've told us that public transport needs improving to move people more efficiently and provide a viable alternative to car use. Some of your ideas include more direct routes between local centres, more Gulf Harbour ferry services, and exploring options for future ferry services at other locations. More cycleways and walkways will provide alternative commuting and recreational choices.

In most transport-related matters, the decision-maker is Auckland Transport and we will continue working with them over the life of this plan to identify 'win-wins' for our communities.

Opportunities

- We can look to work with developers early on to influence improvements for walking, cycling, vehicle access, and connectivity.
- The Hibiscus and Bays Greenways (Local Paths) Plan extends the network of walking and cycling connections for commuting, fitness and leisure.

Challenges

- There is no alternative route for Whangaparāoa Road after an accident, resulting in severe delays.
- Silverdale's industrial area is divided from the retail/commercial area by a high-speed, high-volume main road without direct and efficient access.

- There is a shortfall in parking spaces in some local centres for residents and visitors with limited mobility.
- Extensive growth in our area and neighbouring local board areas places further significant pressure on the roading network and increases the impact on limited parking at local centres.
- The realignment of the top section of Glenvar Road to better connect to Lonely Track Road at its intersection with East Coast Road is a priority to improve safety. This needs to happen earlier than currently planned as it will become the main route to and from Long Bay following the construction of Glenvar Ridge Road.

Outcome: Our communities have excellent transport choices	
Objective	Key initiatives
Deliver Penlink	Advocate for Penlink ⁴ to be built within the next three years
Improve walking and cycling routes	Use the Local Board Transport Capital Fund to prioritise the development of walkway and cycleway connections, including safe crossings
	Advocate to Auckland Transport to provide bicycle parking at public transport hubs, town centres and the Gulf Harbour ferry terminal
	Advocate to Auckland Transport to install signage for cycleways and walkways to help direct users and make options more obvious
Improve travel times and quality and transport modes	Advocate to Auckland Transport to investigate ferry and terminal facilities for Browns Bay
	Advocate to Auckland Transport to realign the top section of Glenvar Road to better connect with Lonely Track Road at its intersection with East Coast Road to improve safety and access to Long Bay and adjoining areas

⁴ Penlink is a proposed alternative route between the Whangaparāoa Peninsula and State Highway 1 at Redvale. It is 7km of new road, including a new bridge across Weiti River and includes provision for pedestrians and cyclists.

Advocate to Auckland Transport to provide more transport options and improve linkages e.g. seven-day ferry sailings and connecting bus services for Gulf Harbour

Advocate to Auckland Transport to investigate the feasibility of introducing light rail from the North Shore to Silverdale

Advocate to Auckland Transport and the Governing Body for the development of East Coast Road extension to Curley Avenue to improve access options to Silverdale Street, particularly for public transport

Advocate to Auckland Transport and the Governing Body to retain the land and car park at 19 Anzac Road, Browns Bay

Outcome: Our community enjoys access to quality parks, reserves and facilities for leisure, sport and recreation

Whakaotinga: ~~Te āhei atu ki ngā āhua hākinakina me ngā papa tū wātea ki te katoa~~

Open spaces and quality recreation help support healthy lifestyles and keep us active.

We have 155km of coastline and 314 parks and reserves in our local board area. Our communities tell us they love our beaches and parks and our area attracts many visitors who come to enjoy these spaces, too. We have many walkways, parks and reserves in which to walk, jog, play organised or informal sport and spend time for fitness and fun. Many of our beaches have boat ramps and during the warmer months some have pontoons. We must maintain these assets to ensure they are enjoyed now and by generations to come.

Ōrewa Beach requires significant investment to protect the beach and reserves from storm damage. Implementing the Ōrewa Beach Esplanade Enhancement Project will help protect this iconic beach. Implementing the concept plan to enhance the beautiful reserves at Mairangi Bay is also a priority.

Opportunities

- Our positive relationships with developers help ensure there is enough open space to serve residents' needs in our high-growth area.
- As our playgrounds require upgrades we can enhance them to cater for all abilities and make them more user-friendly.
- There are partners we can work with to make better use of recreation facilities.
- Groups can work together to attract funding to realise multi-use clubrooms and spaces which provide for year-round use and meet the needs of our communities.
- The Hibiscus and Bays Greenways (Local Paths) Plan will guide the extension of the network of walking and cycling connections for commuting, fitness and leisure.

Challenges

- Our sportsfields are in high demand.
- It will be difficult to meet the needs of all users wanting all-weather sportsfields on the Hibiscus Coast.
- We need to manage the ongoing cost of maintaining and enhancing our assets as the Parks, Sport and Recreation investment is by far the largest of our activities, accounting for more than 85 per cent of total capital budget.

Outcome: Our community enjoys access to quality parks, reserves and facilities for leisure, sport and recreation

Objective	Key initiatives
Protect, maintain and improve access and amenity for activities on our coastlines, parks and reserves	Advocate to the Governing Body to provide for implementing the Ōrewa Beach Esplanade Enhancement Project in the 10-year budget setting process
	Implement the Mairangi Bay Reserves concept plan
	Improve parks and coastal facilities so they are adaptable for a range of activities, e.g. all-ability playgrounds, events, toilets, drinking water fountains, shade, barbeques, lighting, bicycle racks, sports, and passive and family-friendly use
	Investigate options to provide pontoons at more beaches
	Review Reserve Management Plans to ensure they are fit for purpose and meet current and future needs
	Advocate to the Governing Body to include provision in the 10-year budget setting process for retention of the council-owned Archers block as reserve land following completion of the Penlink project
Partner with other organisations to develop sport and recreation infrastructure	Support the development of multi-sport and recreation projects, e.g. Freyberg Park in Browns Bay and Metro Park East in Silverdale
	Continue the development of playgrounds and walkways at Long Bay to keep pace with growth
Implement the Hibiscus and Bays Greenways (Local Paths) Plan	Prioritise walkway and cycleway connections to parks, reserves, beaches, town centres and public transport networks

Outcome: Our people are involved and have a strong sense of pride in the look and feel of their local areas

Whakaotinga: He hunga aronui, manaaki me te manawapā ō tātou iwi ki te āhua me te whaipānga atu ki tō rātou rohe ake

Providing opportunities to support community participation is important to help shape people's quality of life, creativity, health and wellbeing.

You have told us you value a sense of community but don't always feel it. We have the largest number of residents 65 and over,⁵ and also families and newcomers. We must work together to ensure people can connect with and take part in cultural and social activities to help prevent isolation and loneliness.

We also recognise that our young people need the right sort of help to access training, develop skills to help them into employment, and give them confidence, pride and self-respect. The 'I am Auckland (Children and Young People Strategic Action Plan)'⁶ provides goals to make positive change in the lives of children and young people. We want to hear from our young people, work with them on the things that matter to them and see them become leaders.

Events encourage people to get out and get involved, with opportunities to come together to celebrate arts, culture and special occasions or simply to play and have fun. They inspire people to get creative and enjoy new experiences. Where local events and projects can demonstrate alignment with this plan, we will continue to encourage and support them with community grants.

Our highly valued libraries, community facilities and arts centres provide spaces for groups to meet socially, learn new skills or just for pleasure. You have told us you want to be involved and make things happen, and we will support your efforts. Our communities are involved in shaping the look, function and feel of the places in which they live.

Opportunities

- We have a wealth of local talent, arts and culture that we can celebrate and build on.
- We have vibrant community facilities where people meet informally to share information, get involved and be inspired.
- Our libraries focus their resources to serve our growing population in timely, relevant and contemporary ways.
- Our people have the power and ability to influence decisions, act and plan for positive change in their areas.

⁵ Census 2013

⁶ I am Auckland, an Auckland-side strategic action plan for children and young people: Stage 1, aucklandcouncil.govt.nz/strategies (978-1-927302-58-3) online

Challenges

- It can difficult to provide relevant, flexible services and facilities within constrained budgets.
- A lack of funding sources for community groups means there isn't always enough money to support their good work.
- We need to help reduce isolation and loneliness, especially among parents, older adults and newcomers to our area.

Outcome: Our people are involved and have a strong sense of pride in the look and feel of their local areas	
Objective	Key initiatives
Hibiscus and Bays is age-friendly	Support inter-generational participation in planning and shaping improvements in our area
	Encourage our youth to work with us; to have a voice and opportunities to learn, develop and become leaders
Communities in our area are empowered to plan for their future	Work with Māori to engage on decisions concerning matters of significance and mutual interest
	Identify, develop and support opportunities for communities to influence decisions that respond to the unique needs in their area and to run engagement processes themselves at neighbourhood and town centre level, e.g. community-led place-making
	Work with our partners to ensure that activities in our community facilities meet the needs of our residents
	Support our local arts centres to continue to be sustainable and inclusive and embrace diversity
	Continue to advocate to the Governing Body for equitable funding of services across the

region
Advocate to the Governing Body for continued rates remission for privately owned facilities that provide community benefit

Outcome: A protected and enhanced environment

Whakaotinga: He taiao āhuru ahurei

A flourishing and resilient natural environment contributes to our health and economy. It is important that we protect and enhance our unique history and natural heritage now as a legacy for future generations.

Remembering the past is vital for determining who we are and from where we have come. Our area includes numerous places of Māori and early European origins. Understanding the meaning and origin of place names helps us to appreciate our history.

Our natural landscape forms the foundation on which communities have evolved and it provides significant amenity as well as ecological value.

We have a rich history that needs to be acknowledged and recognised. We want to partner with others to tell some of these early stories through signage, arts and cultural activities.

In Hibiscus and Bays our point of difference is the coastline, beaches, parks, reserves and natural areas. We are the only local board with a marine reserve within the urban area – the Long Bay-Okura Marine Reserve. You have told us that taking care of these environmental assets is a priority.

The State of Auckland Freshwater Report Card (August 2016) shows the East Coast Bays area has a C grade, so it's extremely important we continue work towards improving this rating. We know urban streams are subject to many pressures and it will take a lot of time and effort to make changes. We will fund groups to educate communities on how to prevent pollution and care for their waterways.

Our partnerships, volunteers and funding are making a difference in improving our environment, e.g. the restoration of riparian margins along the Weiti River and the dedicated work to protect the sensitive Okura Estuary. The restoration of Deep Creek and investigations into its upper catchment will help us understand how to improve this local waterway. Initiatives focused on mitigating the impacts of development will also improve amenity and natural habitats. We will only support development in our area that demonstrates a willingness to protect and enhance the environment.

The North-West Wildlink project is a priority and we will continue to protect existing green areas within the corridor as well as extending the coverage to adjoining ecosystems. Reducing plant and animal pests will help improve and restore natural habitats across our area and provide refuges for native wildlife.

Reducing the use of chemicals for weed control is important and we will work closely with our partners to achieve this. We will also support initiatives to minimise waste going to landfill, such as recycling, green waste and reducing plastic bag use. The recent opening of the renovated Whangaparāoa Community Recycling Centre by Hibiscus Coast Zero Waste is a great example of collaboration by businesses and the community. We encourage residents to support these efforts and promote recycling practices.

Our combined efforts will contribute to a more sustainable and healthy environment.

Opportunities

- We have many enthusiastic volunteers who are passionate about the environment.
- Our volunteer network provides a strong basis for communities to work together and share learning about environmental issues.
- Access to retrofit programmes and other household initiatives contribute to a healthier environment.

Challenges

- Growth and intensification will put more pressure on our environment.
- Environmental quality needs to be enhanced to provide social, cultural and economic wellbeing into the future.
- Sediment and contaminants from land use activities cause declining freshwater health.

Outcome: A protected and enhanced environment	
Objective	Key initiatives
Continue to work with the community, volunteer groups, schools, iwi and businesses to protect and enhance the environment	Support volunteers to collaborate and deliver programmes on biodiversity, pollution prevention and stream care
	Investigate how we can work towards becoming a pest-free local board area
	Continue to support eco/biodiversity corridors, such as the North-West Wildlink, and support community restoration initiatives that protect natural assets
	Promote awareness of our area's natural assets, regional parks and coastal walkways for recreational activities to help grow the green economy and eco-tourism
	Work with partners to mitigate the effects of development through enhancement of natural watercourses
	Investigate Low Carbon initiatives for the local board area

	Work with partners to minimise the use of chemicals for weed control
	Engage with Māori on matters of significance and mutual interest
Showcase our area's heritage	Work with iwi and other partners to tell early settlement stories and look for opportunities to invest in interpretive signage and art to promote cultural features

Te whakatutuki i tā mātou mahere

Carrying out our plan

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Budget information can be found on page 25.

Partnering

We recognise there may be initiatives that can only be achieved through partnering with other groups or organisations. Often, by working together we can achieve more than if we try to do it alone. We all win when there is shared resource and joint effort to achieve mutually beneficial outcomes.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

As part of this commitment, we recognise there are specific outcomes in which Māori have a keen interest and we welcome engagement with them on these.

We have an ongoing relationship with our only mataawaka marae – Te Herenga Waka o Orewa. We also want to develop relationships with mana whenua to enable ongoing conversations and a better understanding of shared priorities.

He kōrero take pūtea

Funding information

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through the council's budget setting process. This involves the council's Governing Body adopting a 10-year budget every three years and an annual budget every year. Local board agreements, briefly described in page seven, make up part of the annual budget.

A financial overview for the Hibiscus and Bays Local Board for the 2017/2018 financial year is included in Appendix one.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix two.

Auckland Council's 2018-2028 10-year budget

In June 2018 the council's Governing Body will adopt the 2018-2028 10-year budget informed by local board plans. The 10-year budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport-related projects.

The fund allocated to the Hibiscus and Bays Local Board for the 2017/2018 financial year is \$649,799.

How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding that they can spend on local projects or programmes that are important to their communities.

More information concerning local board budgets can be found in Auckland Council's Local Board Funding Policy, available on the council website.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.

Ngā Mema o tō Poari ā-Rohe o Hibiscus and Bays

Your Hibiscus and Bays Local Board members

Photo	Members' details
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Appendix One

Financial overview

Income, expenditure and capital investment by local activities for the period 1 July 2017 to 30 June 2018

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	93
Local parks, sport and recreation	2,940
Local planning and development	
Local environment services	
Total operating revenue	3,033
Operating expenditure	
Local community services	4,368
Local governance	1,102
Local parks, sport and recreation	8,986
Local planning and development	783
Local environment services	120
Total operating expenditure	15,359
Net operating expenditure	12,326
Capital expenditure	
Local community services	664
Local governance	
Local parks, sport and recreation	6,117
Local planning and development	
Local environment services	
Total capital expenditure	6,781

Appendix Two

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Hibiscus and Bays Local Board Agreement 2017/2018. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches</p> <p>Provide sportsfields that are fit for purpose and cater for community needs</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often</p>
<p>Local community services</p> <p>This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to place-making and thriving communities</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage</p>	<p>Develop local business precincts and town centres as great places to do business</p>

Local activities	Levels of service statements
protection	
<p>Local environmental management</p> <p>Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy</p>	<p>Provide leadership and support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage</p>
<p>Local governance</p> <p>Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administration support</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018</p>