

Attachment A

Henderson-Massey Local Board Plan 2017

Mihi

E nga pītau whakarei o te waka,
e nga rau tītapu o te iwi, e aku hei māpuna,
e taku iti e taku rahi, koutou kua mahue mai nei
hei toka piringa mōku i te ora,
hei ruruhau i nga hau āwhio o te wā.
E aku whakakai pounamu, e aku māpihi maurea,
kia oho te mauri, kia māiriri o koutou wairua,
kia hora te marino, tēnā koutou katoa.
Tēnei au te noho atu nei i te tihi o Te Pae o te Rangi,
i tīhorea ai te whenua kia kī ake au,
e koe e te hau o te uru te wawā rā, me te kī mai,
e kore au e ora i ngā hau kōtiu, i āia ai te pūpūtara ki uta.
Nāu nei te tono kia piki ake au i ngā tai whakatū a Kupe
ki te Waonui a Tiriwhā me te Pae o te Rangi,
Kia titiro whakaroto ahau ki te maunga o Puketōtara,
kei raro e rere ana ko te awa o Waitākere
kei tētahi taha ko Puke Whakataratara, kei tua ko Te Whau.
Koinei rā te rohe kāinga o Te Au o Te Whenua me te Te Kawerau a Maki,
ko rātou nei te whāriki i āhei ai te nohoa o tēnei moka o te rohe
e tini whāioio kua whakakāinga ma.
Kua kōhatu nei nga paparahi ki te whenua,
i tangata whenuatia ai tātou katoa.
I whaikiko ai te kōrero,
“Ko te hapori te tauawhi i te taiao, he mea motuhake, rerenga kē.” Kia hiwa rā, kia hiwa rā.

*To all those who adorn the prow of this canoe,
to the revered leaders of the people, to my treasured heirlooms,
the lesser and the greater parts of me,
you who are my refuge in life,
my shelter from the storms of time.
My objects of affection,
let your very being flourish, let your spirit be at peace,
let the calm be widespread, I send greetings to you all.
Here I sit on the ridgeline of Te Pae o te Rangi,
where the land had been laid bare,
and the roaring wind of the west whispers,
that I would not survive the blast of the northerly wind, that would drive the paper nautilus to shore.
It was you who commanded me to ascend from the raised seas of Kupe,
to the forest of Tiriwha, and Te Pae o te Rangi.
So I look inland to Puketotara,
at the foot of which runs the Waitākere river
on one side stands Massey and on the other - Te Whau.
Home of Te Au o te Whenua and Te Kawerau a Maki,
the original settlers, they laid the way for later travellers
to make a home here.
They cast their footprints in stone upon these precincts of the region,
and so made settlers of us all.*

Which gives substance to the adage,

“Communities connected to their natural environment are unique and diverse.” Let us grow with vigour.

Ngā upoko kōrero

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He kōrero mai i te Heamana

From the Chair

Our local board plan outlines the priorities that we'll focus on over the next three years, developed with you for a more equitable and thriving Henderson-Massey.

Henderson-Massey is changing, and we see huge opportunities for the community to benefit from smarter growth. Henderson and the northwest are set for development. We have good transport links, parks, and community facilities, which are the envy of Auckland. Let's make this an example of how growth can transform a community to be a place we are truly proud of. We must also infuse our new neighbourhoods with a sense of community, and resource them for success.

It is wonderful to be able to both live and work in your local community. We will work with local business to promote growth across the west, and fill our empty shops with high-value businesses that provide jobs for our community, and opportunities for young people to get a start.

The west has a rich tradition of community groups making life better at the neighbourhood level. It's the Westie way of doing things, and it works. We want to continue our work with the community groups that change lives on our streets, strengthening our partnerships and working collaboratively for positive change.

We will work more closely with tangata whenua, recognising the importance of Te Tiriti o Waitangi in everything we do and focusing on improving outcomes for Māori.

Our diversity is a huge strength; it's what makes living here so good. We want to work more closely with our migrant communities to foster a greater sense of belonging.

Our residents demand access to proper transport options, and we are committed to prioritising walking, cycling and public transport. Our future must be one where our children can cycle to school safely. We will work to close the gaps in our cycle and public transport network, particularly in Te Atatu, Massey and the northwest.

We are committed to carrying the torch of our eco-city, ensuring our natural environment is preserved for future generations. Improving water quality in urban area streams will be a priority.

We thank you for supporting the direction of this plan and look forward to working with you over the next three years.

Shane Henderson

Chairperson, Henderson-Massey Local Board

Te Rohe ā-Poari o Ōpanuku ki Puke Whakataratara

Henderson-Massey Local Board area



Henderson-Massey could not be better located between the foothills of the Waitākere Ranges in the west and the Waitematā Harbour in the east. The Oratia and Opanuku streams and their tributaries wind their way from the ranges to the sea through our area, offering opportunities for water activities and beautiful parks. The Motu Manawa Marine Reserve at Te Atatū is home to ecologically important saltmarshes and the endangered railbird.

Pre-European mana whenua had numerous resource gathering and fishing settlements along the Waitematā Harbour coastline of Henderson-Massey. Early European settlement saw timber mills, orchards, vineyards and farms developed further inland.

Today the local board area has two metropolitan centres at Henderson and Westgate and includes the suburbs of West Harbour, Massey, Ranui, Glendene, Lincoln, Henderson South, Sunnyvale, Te Atatū Peninsula, Te Atatū South and part of Kelston.

Henderson-Massey is ethnically diverse and a key feature of our area is the 16 per cent of people who identify as Māori (compared with 10 per cent for the whole of Auckland). Our area also has a young population, especially in Ranui where almost 36 per cent of the population is under 20.

More recently the population has continued to grow at a faster rate than the rest of Auckland. That population growth looks set to continue in our area, with the development of Westgate as a new metropolitan centre and the redevelopment of Henderson to take advantage of its proximity to public transport.

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the Governing body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

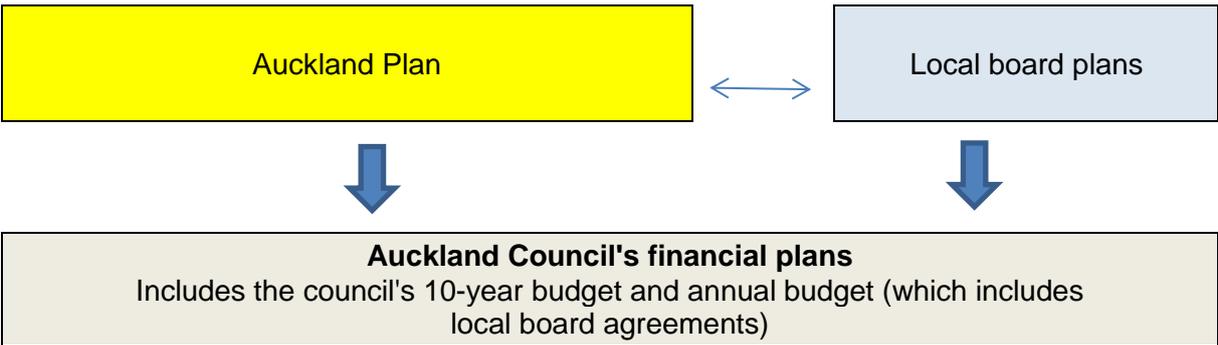
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council’s 10-year budget and annual budgets.



Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council’s Governing body and local boards, these are part of Auckland Council’s budget setting process and set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years, and heard your views on a wide range of things. We were pleased to get thoughtful and considered feedback

Whakaotinga 1: He kōtuinga kāinga ā-tāone hihiri, aronuitia

Outcome 1: A network of vibrant and loved urban neighbourhoods

Making existing town and neighbourhood centres the thriving hearts of our community will be our major focus over the three years of this plan.

Henderson-Massey is changing rapidly, which will see new communities and neighbourhoods develop. With the right planning for mixed-use business and residential development, Henderson and Westgate could become vibrant metropolitan centres where people love to live.¹

Residential intensification provides an opportunity to reduce reliance on cars and improve the quality of the hospitality, retail and cultural offerings in Henderson. We want to work with Panuku Development Auckland, private developers and our business association to take advantage of the opportunities provided in the Unitary Plan to bring life into Henderson.²

Along with this goes quality of life, which has a major impact on people's wellbeing. We want to support local identity and pride through highlighting local history and heritage, community projects such as street clean-ups and neighbourhood upgrades such as entry signs and street tree planting.

We also want to ensure the new communities that will form in Westgate and Red Hills have sufficient parks and recreation facilities like a pool and sportsfields.

Opportunities

- Henderson metropolitan centre has been identified by Panuku Development Auckland as a priority area to revitalise and develop.
- Communities are proud and strongly identify with where they live.
- We have a willing network of people who contribute to the beautification and celebration of their neighbourhoods and cultures.
- Young people continue to make a positive contribution to community art in many town centres.

Challenges

- Residential intensification through apartment and terrace living in Henderson has yet to go from plans to reality.
- Transformation can be disruptive and lengthy.
- Our population is growing faster than community infrastructure can be provided.

¹ Henderson-Massey Local Board Plan 2014

² Henderson-Massey Local Board Economic Development Action Plan

- There are many competing priorities for funding.

Outcome 1: A network of vibrant and loved urban neighbourhoods	
Objective	Key initiatives
Quality residential intensification is happening in Henderson	Partner with Panuku Development Auckland to facilitate mixed-use business and residential development in Henderson
	Strengthen the walking and cycling connections between Henderson centre and nearby public facilities
Neighbourhood centres foster a sense of identity and place	Support local beautification and community pride projects such as murals, shop painting, street clean-ups and general planting
	Encourage localised entry signage and street tree planting
	Create a well-established and attractively landscaped main street of independent businesses
Arts, events and cultural activities reflect our many heritages	Support a calendar of signature events across our area which reflects our diversity
	Showcase a range of historic heritage information in our area
The north-west growth area is an employment, business, community and recreation hub	Investigate provision of a swimming pool and recreation centre and community facilities to service the rapidly expanding north-west area

Whakaotinga 2: He ōhanga ā-rohe whaiora hāpai i te kounga hā ora

Outcome 2: A thriving local economy that supports quality of life

Our area is growing rapidly, which will see the population increase by 40,000 by 2020. It is vital that current and future residents benefit from the opportunities this growth will bring. We want to bring vitality and economic opportunity back to our town centres.

We have some challenging issues compared with the rest of the region. Statistics show fewer residents are educated to degree level and there is a greater proportion of adults with no qualifications. Unemployment is also higher than the regional average, particularly for people aged 15 to 24. Median household incomes are lower.

Our young people need access to opportunities to live and earn locally. We will continue to work with Youth Connections (an Auckland Council initiative supported by the Tindall Foundation, dedicated to improving youth employment), schools and community economic development organisations to make the right support available to prepare young people for employment.

There are opportunities to work with migrant business owners, Māori entrepreneurship ideas and current businesses, including the creative and health sectors and high-tech manufacturing, which we want to support and promote.

Opportunities

- Local industries have strong potential for growth.
- The north-west development includes new light industrial areas which will create employment opportunities.
- We have a young, growing workforce.
- There is interest in kaupapa Māori entrepreneurship.
- Transport connections have improved to south Auckland and beyond, lowering transport costs and expanding reach.

Challenges

- We have higher levels of young people not in employment, education or training.
- Most businesses are small to medium enterprises.
- Automation and decline of retail businesses is affecting the future of work.

Outcome 2: A thriving local economy that supports quality of life	
Objective	Key initiatives
Innovation and enterprise is enabled	Work with migrant start-up businesses to enable them to grow and be more viable
	Work with our community partners to identify and fund opportunities to prepare young people for work or further education
	Champion Corban Estate Art Centre as a pivotal asset and drawcard in the west
Local business collectives and hubs drive identity and success	Encourage business associations and other business groups to deliver their strategic plans for improving local prosperity
	Partner with Auckland Tourism, Events and Economic Development to encourage internationally competitive industries, such as the creative, health and technology sectors, to grow in our area
	Support local Māori to explore establishing free enterprise/entrepreneurship ideas and points of difference for west Auckland
	Revitalise Henderson by promoting a leading sustainability and urban eco-centre identity

Whakaotinga 3: He hapori matatau tētahi ki tētahi ka mahi tahi mō te painga o te katoa

Outcome 3: Communities know each other and work together on common interests

We need thriving communities that are connected, healthy, resilient and inclusive. Our communities also need to be informed so they can contribute to the decisions that affect them.

Partnering with community organisations is fundamental to the way we work. Over the next three years, we will focus on equipping our people and organisations to enable them to shape their quality of life. This includes supporting rangatahi/youth to develop their confidence and leadership skills for the future. The make-up of our community is becoming increasingly diverse, bringing with it different ways of working, perspectives and strengths.

We are also fortunate to have strong Māori-focused organisations in Henderson-Massey, such as Te Whānau o Waipareira, that we can work alongside.

Community leaders and organisations have told us they want to share resources effectively, develop their governance expertise and focus on what matters long-term without finding funding every year. We will focus on supporting these aspirations.

We will also seek to strengthen relationships and work more closely with local and national agencies that support community hauora (health).

Opportunities

- Social media is a valuable tool that many people in our community use daily – we can use it more to communicate and connect.
- We have long-standing and strong relationships with our community organisations.
- Our communities are strongly focused on whānau/family.
- Our area has strong Māori-focused organisations with a passion to support their communities.
- The increasing diversity of our communities helps broaden our perspectives.

Challenges

- Our area has lower household incomes.
- Many people feel disconnected from the decision-making process, thinking that they cannot influence what happens.
- Maori have told us they don't always find Council easy to work with.
- Demographic and intensification changes are rapid and can be difficult to adjust to.

Outcome 3: Communities know each other and work together on common interests	
Objective	Key initiatives
People know each other and feel connected in their neighbourhoods	Support residents to improve their communities through small local initiatives such as street barbecues, picnics and Neighbours Day events
	Establish new ways for people to connect with us such as neighbourhood forums or promoting more use of social media
Strong community organisations are making a difference	Develop long-term funding agreements to support community groups to focus on what matters locally
	Champion active community participation and encourage volunteering
	Support our community leaders and groups with skill development and resource sharing to foster success
Diversity and difference is embraced and valued	Support rangatahi/youth in growing their confidence and leadership through projects that build on their interests and challenge them
	Identify and invite advocates and leaders of representative groups the board does not currently have a relationship with to present views and insights to elected members
Mana whenua and matāwakarights are acknowledged and their needs and aspirations widely known	Develop relationships and agree shared goals with mana whenua, local Māori and key Māori organisations
	Support Matariki and other significant Māori events as a source of insight to kaupapa Māori

Whakaotinga 4: Ko ngā urunga whakahaere a te hāpori he wāhi hihiri, mauritau kei te pūmanawa o tō tātou hāpori

Outcome 4: Community facilities are vibrant and welcoming places at the heart of our communities

Council parks, libraries and community centres are pivotal in helping to build strong, healthy and vibrant communities. These facilities provide spaces where people can connect, socialise, learn and participate in social, cultural, art and recreational activities. They foster improved lifestyles and a sense of belonging and pride among residents.³

We want these facilities to keep up with the demands of our rapidly growing area. For example, we will work with communities to make programmes in libraries and shared facilities easily accessible and responsive to their needs. We know and understand there is growing pressure on sportsfields as our population grows; however, \$26 million has been invested across Henderson-Massey in the last two years and we need to look at how we can better target investment and maintain levels of service.

We will work alongside local community sport and recreation organisations to help people become more active and for these organisations to have accommodation and play venues that meet the needs of our community. We will also provide walks along coastlines and outdoor places for play and exercise.

Opportunities

- Much of our area is well served with a network of community facilities such as libraries, halls and parks.
- Many facilities operate in a community partnership model, which means the community can determine how they operate.
- There is a high level of user satisfaction with current facilities.
- Council staff have a depth of organisational expertise and a commitment to improvement to drive positive change.

Challenges

- We need to fund the required renewal and upgrading of assets to meet changing demands.
- Existing services are under pressure as our population grows.
- We need to ensure new services and facilities are provided to match residential intensification.
- There are competing priorities for use of open space and facilities.

³ Community Facilities Network Plan

Outcome 4: Community facilities are vibrant and welcoming places at the heart of our communities	
Objective	Key initiatives
People are more active	Partner with community sport and recreation groups to lift residents' exercise levels
	Support our sport and recreation groups to find appropriate accommodation and playing venues
Our parks and recreational services provide a range of accessible experiences for our diverse community	Extend the variety of play and exercise experiences for a range of ages and abilities
	Deliver on coastal area priorities identified in the open space network plan ⁴
Our libraries respond to changing technology and social needs of the community	Work to encourage and attract first-time users
	Target programmes to users with different needs
Our community facilities are well-used and flexible in meeting community needs	Ensure the programmes run in our facilities are developed in consultation with the communities being served by them
	Investigate ways to improve community awareness of facility programmes

⁴ Henderson-Massey Local Board Open Space Network Plan

Whakaotinga 5: He māmā te haere kore motokā

Outcome 5: It is easy to get around without a car

Auckland's current public transport network has evolved rapidly and now we are set to take advantage of a dual-track electrified rail system and new network bus feeder system.

We have a great foundation of cycleways and walkways in Henderson-Massey. Now, we're doing the same for Massey, Te Atatū South and Glendene with the opportunity to start joining them up and linking to public transport hubs. We will work with our neighbouring boards to extend these active transport networks across west Auckland and beyond.

We will partner with our many community interest groups to promote getting around without a car and ways to improve neighbourhood-level connections.

As a priority we will also continue to work alongside Auckland Transport and the New Zealand Transport Agency to improve our bus and rail network.

Opportunities

- There is an extensive path and cycleway network to build on.
- Neighbouring boards collaborate strongly to link existing networks and support new projects.
- We have active cycling and walking advocacy groups to gather local knowledge from.
- The Auckland Transport Local Board Transport Capital Fund allocation can be used for small-scale local transport and capital projects.

Challenges

- Transportation infrastructure is very expensive and can cause ongoing disruption when being constructed.
- Changing accustomed travel habits can be challenging.
- Many public transport trips currently take too long to be a realistic travel option.
- The board has less of a decision-making role in transport matters

Outcome 5: It is easy to get around without a car

Objective	Key initiatives
<p>Safe footpaths and cycleways enable people to reach key destinations in a timely manner</p>	<p>Fill existing gaps in the shared path network – getting through the Henderson centre and between the two Project Twin Streams pathways</p>
	<p>Work with neighbouring local boards and Te Whau Walkway Trust to deliver the Te Whau coastal boardwalk shared path project and enhance connectivity between parks and key council facilities</p>
	<p>Upgrade the width and lighting of existing shared pathways to encourage greater use</p>
	<p>Implement signage and other wayfinding tools to make it easier for people to find their way around and learn more about their community</p>
<p>A flexible public transport network that meets the varied needs of a growing population</p>	<p>Champion integration of the future Henderson Transport Interchange with Henderson town centre to maximise the opportunity for local economic benefits</p>
	<p>Champion construction of a dedicated rapid public transport corridor along State Highway 16 from Westgate to the city</p>
	<p>Encourage Auckland Transport to investigate park-and-ride options to make it easier for residents who live more remotely to access public transport</p>

Whakaotinga 6: He wāhi manawapātia me te whakatairangahia ngā ātea tū wātea

Outcome 6: Natural spaces are valued and restored

Moves to protect and sustain our natural environment in a growing urban area face ongoing challenges, such as water pollution and loss of biodiversity.

We want to involve you as kaitiaki, caretakers and nurturers of your environment, while encouraging sustainable urban development. Project Twin Streams is our most successful environmental restoration programme to date, improving water quality by revegetating 56km of streambanks with native trees and shrubs. We want to use this experience to help build a strong urban eco-centre identity.

Restoring waterways, biodiversity and indigenous flora and fauna through partnerships with local Māori and neighbourhood communities gives ownership to the people who live here.

Guiding developers to be proactive in finding ways to preserve and enhance our remaining natural environment gives them the opportunity to be part of the solution. We will also champion the integration of water saving, and energy and waste reduction initiatives in new council facilities.

Opportunities

- Communities are environmentally aware, with many committed to action.
- Māori have a legacy of kaitiakitanga, strong historical knowledge and environmental awareness.
- We can use the Project Twin Steams approach for other environmental projects.
- New technology and new ways of thinking are creating new approaches to waste reduction, alternative energy and pollution prevention.
- There is diversity of remaining ecological environments that can be enhanced.
- We can partner with neighbouring local boards to work on natural environments that we share.

Challenges

- Urban development and population growth are causing further strain on our environment.
- Our local area is part of a broader ecosystem and a wider response is needed to preserve our natural environment.
- We need ongoing relationships with landowners and to find a balance in using public money to support activity on private land.

Outcome 6: Natural spaces are valued and restored

Objective	Key initiatives
People are central to maintaining our environment	Support Māori as kaitiaki of the environment when developing community and council projects
	Bring communities together at neighbourhood level through environmental projects on waste and pollution reduction, water and energy saving, and stream restoration and enhancement
The water quality of our streams and tidal areas is improving	Work with the owners of residential and industrial properties adjoining waterways to reduce negative impacts
	Install water quality education and information signage at key public access points
Biodiversity is increasing	Identify, protect and improve rare and endangered habitats
	Promote private native planting to help restore indigenous ecosystems.
New urban development contributes to an improved environment	Champion the integration of water saving, and energy and waste reduction initiatives into new council facilities
	Provide guidance to greenfield developers about the value of contributing to the North-West Wildlink corridor of ecosystems

Te whakatutuki i tā mātou mahere

Carrying out our plan

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Budget information can be found on page 25.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

Henderson-Massey Local Board is confident that the outcomes in this plan will help build strong Māori communities. To support this we will increase our commitment to and partnerships with Māori. We will focus on building strong and meaningful relationships with local Māori and key Māori organisations to ensure that Māori needs and aspirations are understood. The local board sees particular opportunities in the areas of local arts culture and events, economic development and environmental management.

He kōrero take pūtea

Funding information

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through the council's budget setting process. This involves the council's Governing Body adopting a 10-year budget every three years and an annual budget every year. Local board agreements, briefly described in page eight, make up part of the annual budget.

A financial overview for the Henderson-Massey Local Board for the 2017/18 financial year is included in Appendix 1.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2.

Auckland Council's 2018-2028 10-year budget

In June 2018 the council's Governing Body will adopt the 2018-2028 10-year budget informed by local board plans. The 10-year budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport related projects.

The fund allocated to the Henderson-Massey Local Board in the 2017/18 financial year is \$810,647.

How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.

Ngā Mema o tō Poari ā-Rohe o Henderson-Massey

Your Henderson-Massey Local Board members

Photo	Members' details
	<p>Shane Henderson – Chairperson</p> <p>Phone: 021 839 935</p> <p>45 Coniston Avenue</p> <p>Te Atatū South 0610</p> <p>shane.henderson@aucklandcouncil.govt.nz</p>
	<p>Peter Chan, JP – Deputy Chairperson</p> <p>Phone: 021 286 5533</p> <p>20 Piriti Drive</p> <p>Te Atatū Peninsula 0610</p> <p>peter.chan@aucklandcouncil.govt.nz</p>
	<p>Paula Bold-Wilson</p> <p>Phone: 021 518 629</p> <p>c/o 6 Henderson Valley Rd</p> <p>Henderson 0612</p> <p>paula.bold-wilson@aucklandcouncil.govt.nz</p>
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Photo	Members' details
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Appendix 1

Financial overview

Income, expenditure and capital investment by local activities for the period 1 July 2017 to 30 June 2018

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	390
Local parks, sport and recreation	5,193
Local planning and development	
Local environment services	
Total operating revenue	5,583
Operating expenditure	
Local community services	8,117
Local governance	1,127
Local parks, sport and recreation	11,896
Local planning and development	1,541
Local environment services	350
Total operating expenditure	23,031
Net operating expenditure	17,448
Capital expenditure	
Local community services	64
Local governance	
Local parks, sport and recreation	22,143
Local planning and development	15,180
Local environment services	
Total capital expenditure	37,387

Appendix 2

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Henderson-Massey Local Board Agreement 2017/2018. This is available on the council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation. Local recreation includes swimming pools and leisure centres serving communities in the Henderson-Massey area</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches.</p> <p>Provide sportsfields that are fit for purpose and cater for community needs</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often</p>
<p>Local community services</p> <p>This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events services</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and</p>	<p>Develop local business precincts and town centres as great places to do business</p>

Local activities	Levels of service statements
local environment and heritage protection	
<p>Local environmental management</p> <p>Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage</p>
<p>Local governance</p> <p>Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018</p>