

Ōrākei Local Board OPEN MINUTES

Minutes of a meeting of the Ōrākei Local Board held in the St Chads Church and Community Centre, 38 St Johns Road, Meadowbank on Thursday, 19 October 2017 at 3.00pm.

PRESENT

Chairman	Colin Davis, JP
Deputy Chairman	Kit Parkinson
Members	Troy Churton Carmel Claridge Toni Millar, QSM, JP Ros Rundle David Wong

1 Welcome

The Chairman opened the meeting and welcomed those present.

2 Apologies

There were no apologies.

3 Declaration of Interest

Member Rundle and Member Wong declared an interest in item 12 - Ōrākei Local Board grant applications for local grants round one 2017/2018.

4 Confirmation of Minutes

Resolution number OR/2017/194

MOVED by Chairman C Davis, seconded by Deputy Chairman K Parkinson:

That the minutes of the Ōrākei Local Board meeting held on Thursday, 21 September 2017 be confirmed as a true and correct record.

CARRIED

5 Leave of Absence

There were no requests for leave of absence.

6 Acknowledgements

There were no acknowledgements.

7 Petitions

There were no petitions.

8 Deputations

8.1 Deputation - Ngāti Whatua Ōrākei, Sports and Wellbeing Facility

Members of the Ngāti Whātua Ōrākei community were in attendance to discuss plans to develop a sports and well-being facility in the local board area.

A powerpoint presentation and summary was provided. A copy has been placed on the official minutes and is available on the Auckland Council website as a minute attachment.

Resolution number OR/2017/195

MOVED by Chairman C Davis, seconded by Deputy Chairman K Parkinson:

That the Ōrākei Local Board thanks Renata Blair, Marama Royal and Wayne Pihema, Ngāti Whātua Ōrākei Trust, Andrew Brown, Whai Maia Ltd (Ngāti Whātua Ōrākei Trust subsidiary), Jamie Cook and Matt Rua, Ngāti Whātua Ōrākei Volcanoes Sports Club and Mary Gilman, Okahu Bay Bowling Club for their attendance and presentation.

CARRIED

Attachments

- A Presentation: The Orakei Sports and Wellbeing Facility
- B Presentation summary: The Orakei Sports and Wellbeing Facility

8.2 Deputation - Heather Harris, Auckland War Memorial Museum

Heather Harris, Chief Operating Officer, Auckland War Memorial Museum was in attendance to present some of the upcoming changes at the Museum as part of its *Future Auckland* strategy.

A powerpoint presentation and summary was provided. A copy has been placed on the official minutes and is available on the Auckland Council website as a minute attachment.

Resolution number OR/2017/196

MOVED by Chairman C Davis, seconded by Member T Millar:

That the Ōrākei Local Board thanks Heather Harris, Chief Operating Officer, Auckland War Memorial Museum for her attendance and presentation.

CARRIED

Attachments

- A Presentation: Creating a World-Class Museum for the People of Auckland

9 Public Forum

9.1 Public Forum - Floyd Ormsby, Liston Park

Floyd Ormsby was in attendance to discuss his concerns regarding the poor condition of the Liston Park clubroom facility and grounds with the Board.

Resolution number OR/2017/197

MOVED by Chairman C Davis, seconded by Member R Rundle:

That the Ōrākei Local Board thanks Floyd Ormsby for his attendance and presentation.

CARRIED

10 Extraordinary Business

There was no extraordinary business.

11 Notices of Motion

There were no notices of motion.

12 Ōrākei Local Board grant applications for local grants round one 2017/2018

Marion Davies, Community Grants Operations Manager was in attendance to speak to this report.

The motion was taken in parts.

Resolution number OR/2017/198

MOVED by Chairman C Davis, seconded by Member R Rundle:

That the Ōrākei Local Board:

- a) approves the following 2017/2018 Ōrākei Local Board Local Grants Round One grants:

Applicant	Project and Conditions	Allocated
The Condor Rugby Football Club Incorporated	Towards the infrastructure costs of running the world school rugby sevens held at Sacred Heart College, Glendowie held on 30 November to 3 December 2017	\$10,000
Christian City Church Auckland trading as C3	Towards costs for the stage, sound, lighting, generators and toilets for Christmas in the Park on 3 December 2017 on condition that the show is non-denominational and open for all public	\$10,630
Ellerslie Business Association Incorporated	Towards costs for the Ellerslie Fairy and Pirate Festival, Ellerslie Santa Parade and ARTerslie events	\$20,000
The Remuera Business Association Incorporated	Towards costs for Chinese New Year 2018, including event management and entertainment and Bastille Day 2018, including promotion and entertainment	\$20,000
FutureDreams Limited	Towards two Inflatable paddle boards, a prop guard for a 40HP Engine on one of the boats and free ocean clinics at all of the high tide events	\$2,000
New Zealand Wheelchair Rugby	Towards costs for hosting the IWRF Asia Oceania Zone Championship event from August to September 2017	\$6,000
Alby Enterprises Ltd	Towards design and installation of the Bruce McLaren commemorative display	\$3,000
The Lonely Miaow Association Incorporate	Towards veterinary fees	\$750
Parish of Ellerslie	Towards a quantity survey and feasibility report into heritage window and church preservation	\$12,500
Eastern Songbird Project Incorporated	Towards communications and provision of traps	\$8,000
Aphasia New Zealand (AphasiaNZ) Charitable Trust	Towards travel costs	\$1,500
Ellerslie Theatrical Society Incorporated	Towards venue hire for Ellerslie Memorial Hall	\$10,000
Royal New Zealand Foundation of the Blind	Towards the purchase of multi-licence digital talking books for people affected by blindness and low-vision	\$4,000
Total		\$108,380

CARRIED

Resolution number OR/2017/199

MOVED by Chairman C Davis, seconded by Deputy Chairman K Parkinson:

That the Ōrākei Local Board:

- b) approves the following 2017/2018 Ōrākei Local Board Local Grants Round One grant:**

Applicant	Project and Conditions	Allocated
Crow Marketing Communications Limited	Towards venue hire for Orakei Community Centre	\$1,000

CARRIED

Member Rundle declared an interest to resolution b) with respect to her association with Crow Marketing Communications Limited and took no part in the discussion or voting on the matter.

Resolution number OR/2017/200

MOVED by Chairman C Davis, seconded by Member T Millar:

That the Ōrākei Local Board:

- c) approves the following 2017/2018 Ōrākei Local Board Local Grants Round One grant:**

Applicant	Project and Conditions	Allocated
Auckland Basketball Services Limited	Towards hall hire for ASB Stadium	\$5,000

CARRIED

Member Wong declared an interest to resolution c) with respect to his association with the ASB Stadium Trust Board and took no part in the discussion or voting on the matter.

Resolution number OR/2017/201

MOVED by Chairman C Davis, seconded by Member T Millar:

That the Ōrākei Local Board:

- d) requires all successful funding applicants to acknowledge Ōrākei Local Board support for their organisation and the event or project including the Ōrākei Local Board logo on marketing material, product and/or promotional media/statements.**
- e) requests that if funding relates to an event, an invitation needs to be extended to all Ōrākei Local Board members to attend.**
- f) defers the grant application received from Stonefields Community Network Incorporated towards the cost of newsletter production and website development to be considered as part of 2017/2018 Ōrākei Local Board Quick Response Grant Round Two.**
- g) declines the following 2017/2018 Ōrākei Local Board Local Grants Round One grant applications noting these applications were either ineligible as they did not meet funding criteria and/or for activities well outside the Ōrākei Local Board area:**

Applicant	Project
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New Zealand Women trading as Elvis in the Garden	Towards costs of performers fees, advertising, equipment and operational costs for Elvis in the Gardens 2018
Saint Chads Church	Towards travel expenses for the youth group to go to Kenya
St Heliers and Community Support Trust	Towards the wages for the manager of the St Heliers Community Centre
The Selwyn College Family Centre trading as Carol White Family Centre Incorporated	Towards travel vouchers for participants, basic supplies for infants and support for volunteers for the refugee family programme
Auckland Sexual Abuse Help Foundation Charitable Trust	Towards wages for the cost to run the crisis counselling service
LifeKidz Trust Multiboard	Towards running the after school/school holiday programme and community participation programme, specifically the wages of youth workers, and activity resources from October 2017 to January 2018
OneTree House Ltd	Towards costs of development of translations and the design requirements for print ready artwork
New Zealand Dance Advancement Trust	Towards costs to create, rehearse and deliver the Youth Engagement performances and workshops delivery - dancers salaries, artistic teams salaries, transport to the schools and rehearsal space hire

- h) notes that that there is \$98,590 remaining in the Local Contestable Grants Fund 2017/2018 for the Ōrākei Local Board.

CARRIED

13 Auckland Transport Update – October 2017 to the Ōrākei Local Board

Felicity Merrington, Elected Member Relationship Manager and Jonathan Anyon, Elected Member Relationship Team Manager were in attendance to speak to this report.

Resolution number OR/2017/202

MOVED by Chairman C Davis, seconded by Member C Claridge:

That the Ōrākei Local Board:

- a) approves \$5,000 from the Local Board Transport Capital Fund for the installation of two cycle racks in Selwyn Reserve, Mission Bay.
- b) notes from the response provided from Auckland Transport (paragraphs 21 and 22 of the report), it appears that Auckland Transport has misunderstood the Board's resolution (OR/2017/184).

CARRIED

14 Adoption of the Ōrākei Local Board Plan 2017

Suzanne Weld, Senior Local Board Advisor was in attendance to speak to this report.

The draft Ōrākei Local Board Plan 2017 was tabled at the meeting. A copy immediately follows at the end of these minutes.

Resolution number OR/2017/203

MOVED by Chairman C Davis, seconded by Deputy Chairman K Parkinson:

That the Ōrākei Local Board:

- a) **approves the tabled the Orakei Local Board Plan 2017.**
- b) **delegates authority to the Chairman to approve any minor edits that may be necessary to the final Ōrākei Local Board Plan 2017.**

CARRIED

15 Road Name Approval for a New Private Road at 36 Mainston Road, Remuera

Following further research and information (as resolved at the Orakei Local Board's meeting on 21 September 2017) which included contact by the Chairman with Remuera Heritage, background information on Robert Graham's historical connections to the area was provided. A copy of the information immediately follows at the end of these minutes.

Resolution number OR/2017/204

MOVED by Chairman C Davis, seconded by Deputy Chairman K Parkinson:

That the Ōrākei Local Board approves the new road name 'Robert Graham Place' for the jointly owned access lot created by way of subdivision at 36 Mainston Road, Remuera, Council consent reference: R/JSL/2016/910, pursuant to section 319(1)(j) of the Local Government Act 1974.

CARRIED

16 Feedback on the proposed direction of the draft Waste Management and Minimisation Plan

Resolution number OR/2017/205

MOVED by Chairman C Davis, seconded by Member C Claridge:

That the Ōrākei Local Board:

- a) **supports advocacy to central government for the introduction of initiatives and incentives to reduce waste at source such as unnecessary plastic packaging from imported and New Zealand made products.**
- b) **acknowledges that the current waste levy of \$10 per tonne is inadequate to cover the environmental costs of waste management.**
- c) **supports advocating for an increased levy in order to achieve the desired outcome of behaviour change for the demolition and construction industry where they remove materials from their waste streams that can be re-used and recycled (the Board believes the separation will have a large impact on reducing waste to landfills).**
- d) **requests all steps are taken to ensure any increased costs on the construction industry does not have a too onerous an impact on the costs of construction for housing and infrastructure.**
- e) **supports increased product stewardship schemes to encourage lifecycle thinking and shared responsibility of both producer and consumer through the production and consumption process.**

- f) supports the proposed three priority waste streams for the Waste Management and Minimisation Plan to be construction and demolition waste, organic waste and plastic waste.
- g) supports shifting to a more 'pay as you throw' approach in principle as long as there is a corresponding and directly proportionate decrease in general rates.
- h) supports more community recycling centres being provided for the Auckland Region to assist diverting waste from landfills.
- i) expects the Auckland Council family to lead by example and substantially minimise waste.

CARRIED

17 Review of representation arrangements - process

Resolution number OR/2017/206

MOVED by Chairman C Davis, seconded by Member T Millar:

That the Ōrākei Local Board delegates authority to the Chairman, Deputy Chairman and Member Claridge to provide the Board's comments on the proposed process for conducting the review of representation arrangements, noting that the process will be discussed at a Board workshop.

CARRIED

18 Remuneration Authority consultation document

The Board's comments on the Remuneration Authority's Consultation Document Local Government Review was tabled. A copy immediately follows at the end of these minutes.

Resolution number OR/2017/207

MOVED by Chairman C Davis, seconded by Member R Rundle:

That the Ōrākei Local Board:

- a) approves the Board's feedback, as tabled, to the Remuneration Authority's Consultation Document Local Government Review.
- b) requests that its feedback on the Remuneration Authority's Consultation Document Local Government Review be forwarded to the Remuneration Authority before 15 December 2017.

CARRIED

19 Regional Facilities Auckland Fourth Quarter Performance Report for the quarter ending 30 June 2017

Resolution number OR/2017/208

MOVED by Chairman C Davis, seconded by Member T Millar:

That the Ōrākei Local Board receives the Regional Facilities Auckland Quarterly Performance Report for the quarter ending 30 June 2017.

CARRIED

20 Chairman's Report – Colin Davis

Resolution number OR/2017/209

MOVED by Chairman C Davis, seconded by Member D Wong:

- a) **That the report be received.**
- b) **That the Ōrākei Local Board's submissions on:**
 - 1) **Draft Auckland Plan Refresh Strategic Directions and Focus Areas**
 - 2) **Low Emissions Economy; Productivity Commission's Issues Paper****be formally endorsed, noting that they have already been submitted to meet the required submission deadlines.**

CARRIED

21 Board Member Report - Kit Parkinson

Email correspondence relating to a recent review undertaken by the Board of the maintenance of Parks and Reserves grassed areas in the local board area was tabled. A copy of the correspondence immediately follows at the end of these minutes.

Resolution number OR/2017/210

MOVED by Deputy Chairman K Parkinson, seconded by Member D Wong:

- a) **That the report be received.**
- b) **That the Ōrākei Local Board supports the Ōrākei Basin Walkway Draft Concept Plan noting that the plan has been discussed at a meeting of the Ōrākei Basin Advisory Group and its favourable comments will be included in the final draft.**
- c) **That the Ōrākei Local Board notes the correspondence sent to Auckland Council Chief Operating Officer, General Manager Community Facilities, Director Community Services and General Manager Parks, Sports and Recreation regarding a recent review undertaken by the Board of the maintenance of Parks and Reserves grassed areas in the local board area as tabled.**

CARRIED

22 Board Member Report - Troy Churton

Resolution number OR/2017/211

MOVED by Member T Churton, seconded by Member C Claridge:

That the report be received.

CARRIED

23 Board Member Report - Carmel Claridge

Resolution number OR/2017/212

MOVED by Member C Claridge, seconded by Member T Churton:

- a) **That the report be received.**
- b) **That Community Facilities staff be requested to provide a report to the Ōrākei Local Board's November 2017 business meeting on Ventia's first three months**

performance within the Ōrākei Local Board area.

- c) That Community Facilities be requested to present to the Board an opportunity for feedback to contractors, noting that the Ōrākei Local Board has completed a survey on all of its parks over a four day period from 12 October 2017 to 15 October 2017 and has provided that feedback to the General Manager Community Facilities.
- d) That Healthy Waters be requested to provide the Ōrākei Local Board with a copy of the CANOPY report and that the Board be provided with the opportunity for feedback on the report to 2018-2028 Long-term Plan.
- e) That a meeting with Ngati Whatua Ōrākei be facilitated to explore joint venture opportunities for health improvement projects for our local waterways.
- f) That Auckland Transport be requested to provide the Ōrākei Local Board a memo detailing the background and history of both the formed and unformed sections of Ballarat St between Marua Rd and Abbotts Way as well as plans for completing the unformed section of Ballarat Road given the opportunity it presents to improve the transport network in Ellerslie.
- g) That the Ōrākei Local Board's submission on the Glen Innes - Tamaki Drive Shared Pathway Stage Four and Ngapipi Bridge Widening be formally endorsed.

CARRIED

24 Board Member Report - Ros Rundle

Resolution number OR/2017/213

MOVED by Member R Rundle, seconded by Member D Wong:

That the report be received.

CARRIED

25 Board Member Report - David Wong

Resolution number OR/2017/214

MOVED by Member D Wong, seconded by Deputy Chairman K Parkinson:

That the report be received.

CARRIED

26 Governance Forward Work Calendar

Resolution number OR/2017/215

MOVED by Chairman C Davis, seconded by Member R Rundle:

That the Ōrākei Local Board draft Governance Forward Work Calendar be noted.

CARRIED

27 Ōrākei Local Board Workshop Notes

Resolution number OR/2017/216

MOVED by Member C Claridge, seconded by Member R Rundle:

That the Ōrākei Local Board workshop notes for the workshops held on 7, 14 and 28 September 2017 be noted.

CARRIED

28 Resolutions Pending Action

Resolution number OR/2017/217

MOVED by Chairman C Davis, seconded by Member T Millar:

That the Ōrākei Local Board resolutions pending action report be noted.

CARRIED

29 Consideration of Extraordinary Items

There were no extraordinary items.

30 Procedural motion to exclude the public

Resolution number OR/2017/218

MOVED by Chairman C Davis, seconded by Member C Claridge:

That the Ōrākei Local Board:

- a) **excludes the public from the following part of the proceedings of this meeting on the grounds that the general subject of the matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution relating to Liston Park Development Options as follows:**

C1 Liston Park Development Options

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
<p>The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.</p>	<p>s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information.</p> <p>In particular, the report contains confidential and sensitive information. Respondents to the Expression of Interest have not been notified of the outcome.</p> <p>s7(2)(i) - The withholding of the information is necessary to enable the local authority to carry on, without prejudice or disadvantage, negotiations (including commercial and</p>	<p>s48(1)(a)</p> <p>The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.</p>

	<p>industrial negotiations).</p> <p>In particular, the report contains confidential and sensitive information. Respondents to the Expression of Interest have not been notified of the outcome.</p>	
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This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public.

- b) agrees that relevant staff supporting the Ōrākei Local Board be permitted to remain for the confidential item after the public has been excluded, because of their knowledge which will help the Ōrākei Local Board in its decision-making.

CARRIED

4.39pm The public was excluded.

Resolutions in relation to the confidential items are recorded in the confidential section of these minutes and are not publicly available.

5.16pm The public was re-admitted.

RESTATEMENTS

It was resolved while the public was excluded:

C1 Liston Park Development Options

Resolution number OR/2017/219

MOVED by Chairman C Davis, seconded by Member R Rundle:

That the report remain confidential until the reasons for confidentiality no longer exists.

CARRIED

5.17 pm

The Chairman thanked Members for their attendance and attention to business and declared the meeting closed.

CONFIRMED AS A TRUE AND CORRECT RECORD
AT A MEETING OF THE ŌRĀKEI LOCAL BOARD
HELD ON

DATE:.....

CHAIRMAN:.....

Item 14 – Adoption of the Ōrākei Local Board 2017

Attachment A

Ōrākei Local Board Plan 2017

Mihi

E ngā mana, e ngā reo, tēnā koutou katoa.

Anei te reo matakuikui ka hora ki ngā iwi kua whakakāinga nei i a Ōrākei

Tēnā koutou katoa.

E noho nei au i te maunga o Ōhinerau

ka titiro ki te raki, ki a Maungarei.

Ko aku karu ka whai i te awa o Tāmaki e tere rā

ka rewa ake ki runga i a Taurere ki te Pane-o-Horoiwi.

I konei ka huri whakawaho taku kaikanohi ki Tikapa Moana,

ka matika ake he moutere, ko tōna rite he tōtōeka,

e patī mai ki runga i ō tātou tāhuna.

Mai i konei ka rere tonu rā ki te Waitematā, ka paratī mai ōna tai kārohirohi ki runga i ōna takutai.

Haumi e, hui e, tāiki e.

Tirohia tō mātou tirohanga whānui kei ngā whārangi nei.

Residents and communities, greetings to you all

This is a warm welcome to all who have made Ōrākei home.

Greetings to you all.

Here I sit on Mt Hobson

and look to the east as I gaze towards Mt Wellington.

My eyes follow the flowing Tāmaki River

then pass over Mt Taylor to Achilles Point.

From here I look out and see the waters of the Hauraki Gulf,

where islands rise like greenstone,

as they lap onto our beaches.

From here it's on to the Waitematā whose shimmering waters touch our coast.

The connections are made.

Look to our vision shared in these pages.

Mihi: *Ōrākei* - Colin Davis

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From the Chairman

He kōrero mai i te Heamana

I am pleased to introduce the Ōrākei Local Board Plan 2017. A draft plan was prepared and consulted on. Given residents' clear approval for the draft, and with amendments suggested in their feedback, this plan now reflects our communities' priorities and preferences and guides us on where we should focus our effort and investment in the next three years.

The Board's vision is encapsulated in the five interlocking outcomes set out in more detail in the Plan: the Ōrākei Local Board area should be a place where people can enjoy first-class parks, open spaces and community facilities, and have safe alternative means of travel, in an area where the environment is treasured and cared for, and an area in which people can enjoy and support quality local business in distinctive town centres. Above all, our residents, whom we represent and make decisions on behalf of, are important to us. 'Community' is at the heart of everything we do and community aspirations based on the feedback are woven through the five outcomes.

The mihi on the preceding page is intended, somewhat poetically, to describe the boundaries of the Ōrākei Local Board area to define it as a place. We are fortunate to live in a high-quality place.

Over the last six years, the Board has delivered on our communities' priorities and expected outcomes which were incorporated in the previous two plans. We are pleased to have been able to achieve the majority of the projects. Working with our communities, the Board's intention is to continue to build on the work of those first six years.

There are challenges.

The Board is mindful of the pressure continuing residential growth places on the facilities in our area and the increasing traffic volumes. We need to plan for that growth and the changing demographic make-up of our communities.

Where we are unable to fund initiatives, or we do not have decision-making authority, the Board will continue to advocate to the appropriate agencies. Roothing and transport matters lie with Auckland Transport, and most water-related issues are administered by Watercare, both of which are statutory entities.

We are well aware of the high rates our residents pay and believe our area does not get the commensurate level of investment or service. We contribute greatly to the wider Auckland region with our sports facilities, environment, beaches and tourist attractions. We believe the services, facilities and infrastructure in our area should fairly reflect these contributions.

While the Board doesn't set the quantum of rates, we can insist there is value for money spent. This applies not only to the ordinary maintenance of our assets but also to any new assets. We need to bear in mind the Board must also budget for the ongoing operational costs any new assets will incur. Across the council, there is need for continued fiscal constraint. The challenge is to do more with less. We need to find innovative ways to deliver projects and initiatives in the best interests of our communities.

For the last six years, our emphasis has been on upgrading local sports parks and facilities. Our sports parks are heavily used by people across the region and most sporting codes are represented in our area. The Board's area is now home to some of the best playing fields and facilities in Auckland, resulting in greater usage and fewer cancellations of sporting fixtures for all age groups.

As funding allows, we will continue to implement masterplans to improve Colin Maiden Park, Michaels Avenue Reserve, Madills Farm Reserve, Shore Road Reserve and The Landing. We also propose to upgrade Liston Park and Ōrākei Domain to maximise their opportunities for the whole community. There is a high cost in developing facilities. For some of these projects we will be looking to develop private/public partnerships to deliver new capital projects for the benefit of our community and at less cost to our ratepayers. The concept of partnering is generally supported by the feedback we received.

We will also be improving some of our smaller reserves, such as Kupe South Reserve. We will continue to ensure the required day-to-day maintenance of our reserves and facilities is done cost effectively, regularly and well.

Our focus will be shifting to further enhancing the natural environment. Our area has some of the loveliest coastline and beaches in the Hauraki Gulf. These attract many visitors. We will continue to monitor water quality to ensure our beaches are safe for swimming. The issue of environmental degradation is a challenge. This Local Board Plan has greater emphasis than ever on involving community groups and individuals in delivering beneficial programmes and initiatives.

The Board will continue to work alongside schools with the Enviroschools programme and will engage with and continue to support existing community and interest groups, encourage more 'friends of' groups, and work with iwi. Our volunteers are central to eradicating pests, predators and weeds to protect our native flora and fauna, restoring streamside banks and enhancing our natural areas. Waitatarua Reserve wetland, Churchill Park, Madills Farm Reserve, Pamela Place Reserve, Dingle Dell, Ōrākei Basin, Tahuna Torea Nature Reserve, Waiata Reserve, Kepa Bush and Pourewa Valley, together with streams and coastal areas, are important to the amenity and ecology that people value and enjoy. As kaitiaki or guardians of the environment, we want to enhance these areas for our existing communities and for generations to come.

Some of the larger projects include the Stonefields Heritage Trail, which will open in November 2017 and is part of the Board's walking network, and the Glen Innes/Tāmaki Drive shared pedestrian and cycling path linkages. We intend to work with Auckland Transport to implement safer pedestrian-and-cyclist-friendly shared path opportunities along the coastal edge of Tāmaki Drive, as envisioned by the Tāmaki Drive Masterplan.

We will be looking at different funding options to redevelop the Meadowbank Community Centre site to ensure we get fit-for-purpose community spaces and, working with other agencies, increase use and development of our community facilities. We would like to complete our Hobson Bay coastal pathway linking Wilson's Beach and Shore Road Reserve. Our libraries continue to be important community places; funding has been budgeted for the St Heliers library renovation. We are also interested in working with our communities on arts and heritage initiatives.

Thank you for contributing to this Plan. The Board recognises the decisions we make, many long term, not only affect our present and future ratepayers and residents, but also future generations. The Board is committed to and will be working very hard on your behalf to deliver the outcomes in this Plan.



Colin Davis, JP
Chairman
Ōrākei Local Board.

Ōrākei Local Board area

Te Rohe ā-Poari o Ōrākei



The Ōrākei Local Board area lies just east of Auckland's central business district and is bounded to the north by the Waitematā Harbour. The Local Board area is largely residential, made up of the suburbs of Ōrākei, Mission Bay, Kohimarama, St Heliers, Glendowie, St Johns, Stonefields, Meadowbank, Ellerslie and Remuera. Business activity is concentrated in the centres of Mission Bay, St Heliers, Stonefields, Ellerslie and Remuera.

About local boards

He kōrero mō ngā poari ā-rohe

Auckland Council has a unique model of local government in New Zealand, made up of the Governing Body (the mayor and 20 Governing Body members) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans. Local boards are not community boards or committees of the Governing Body.

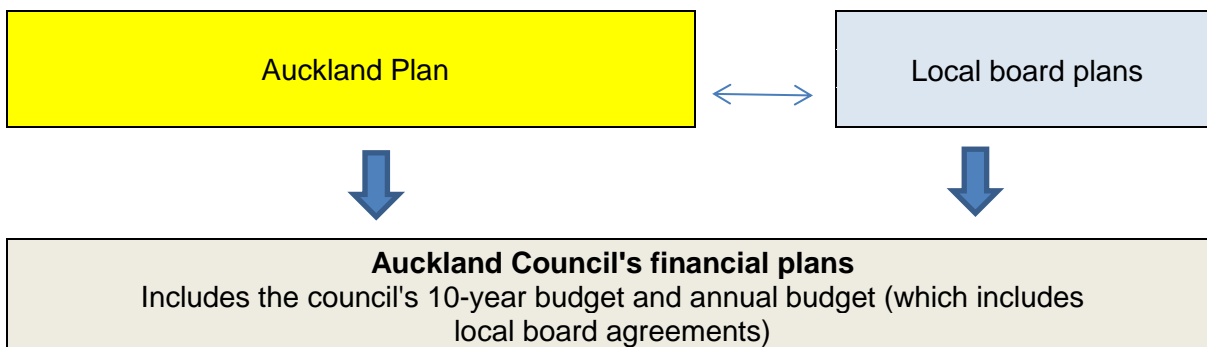
Local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the views of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council's 10-year budget and annual budgets.



Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council's Governing body and local boards, these are part of Auckland Council's budget setting process and set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial

year. Each local board develops annual work programmes alongside adoption of their local board agreement.

Developing our plan

Te whakawhanake i tā mātou mahere

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

A draft Ōrākei Local Board Plan was developed by considering what we know about our community, having worked closely with you over the last six years, and taking into account your views on a wide range of things.

During May and June 2017 we consulted on the draft Ōrākei Local Board Plan. In total, 274 submissions were received. In addition, 44 people provided feedback at engagement events, including 15 young people who shared their views at a youth forum. Fifty pieces of feedback were gathered through social media such as Facebook.

Overall, the outcomes within this plan were supported. The outcome which received the most feedback was the transport-related outcome. The majority of comments supported developing and improving the walking and cycling network and advocating for improved public transport.

Parks, open space and the environment also attracted a lot of feedback, with a focus on encouraging the cleaning-up and enhancement of waterways, beaches and natural areas. Now that many of the sportsfields and facilities in our local board area have been improved, submitters agreed with shifting the focus to enhancing our natural areas.

A strong theme emerging from the feedback was for the Local Board to work more in partnership with mana whenua, interest and community groups, adjoining local boards, other agencies and the private sector to deliver outcomes in the community at the least cost.

All feedback was considered by the Board and contributed to the finalising of this Plan.

Outcome 1: Our local parks and open space areas are valued and enjoyed

Whakaotinga 1: He aronuitia me te hākinakina ō tātou papa rēhia me ngā wāhi tū wātea

Over the last six years, the Ōrākei Local Board has focused on upgrading many of our local sports parks. Colin Maiden Park, Shore Road Reserve, Madills Farm Reserve, Glover Park, Crossfield Reserve, Ōrākei Domain, Ellerslie Domain and Michaels Avenue Reserve now offer some of the best sportsfields in Auckland.

We will continue to develop our sports parks, reserves and playgrounds. We will work with sporting groups and neighbouring communities, taking into account the wider community, so that the recreational needs of different users can be met well into the future.

Development plans are an effective way to work out how to accommodate the increasing use of our parks. They also help to better co-ordinate activities and investment in our parks and open space network. We intend to prepare new plans for Liston Park and Ōrākei Domain, so we can assess the future sporting and community needs for these parks.

Our sportsfields, local parks and open space areas provide important places for informal recreation and enjoying the outdoors. Local reserves, such as Kupe South Reserve, contribute to the physical, social and emotional well-being of our residents in an increasingly urban environment. We will continue to provide a variety of play facilities as we build new and upgrade existing playgrounds.

Because our beaches and their adjoining green spaces are popular destinations for both locals and visitors, they need a high standard of maintenance to retain their amenity. The beaches must continue to be a source of pride and enjoyment for people. We will continue to monitor water quality to ensure our beaches are safe for swimming.

"We have such beautiful beaches and parks, and are very lucky to live in such a central location so close to the CBD."

Improving access to recreation areas and community facilities is critical to many sectors of our community. While initially the emphasis will be on providing linkages to the Glen Innes to Tāmaki Drive Shared Path, we will also invest in building the wider path network to reflect your priorities for more walking and cycling linkages.

Opportunities

- We have a Local Paths Plan, which is key to expanding the network of walkways and cycleways, interlinking our town centres, parks, community facilities and transport hubs.

- We will continue to seek opportunities to partner with a number of recreation providers to ensure the community gets the best use of our open space, whether privately or publicly owned, for a variety of recreational activities.

Challenges

- As the Ōrākei Local Board area and adjoining local board areas, such as Maungakiekie-Tāmaki, are intensified and redeveloped for new housing, providing for future local amenity and recreation becomes more challenging.
- Advocating for the retention of our existing open space areas, such as Puchas Hill and Merton Reserve, with its existing BMX facility.
- As the population grows there will be more visitors and pressure on our beaches.

Our commitment

We are committed to carrying out the following key initiatives to achieve these objectives, and will continue to look at other opportunities as they arise.

Outcome 1: Our local parks and open space areas are valued and enjoyed	
Objective	Key initiatives
Quality sports parks that cater for a wide range of activities	Plan for the future use of Liston Park, including investigating partnership options for its redevelopment
	Develop a plan for Ōrākei Domain
	Progress the upgrade or development of new clubrooms and changing facilities on Madills Farm Reserve and Michaels Avenue Reserve
	Continue to improve our parks by implementing masterplans as funding allows, such as those for Colin Maiden Park, Michaels Avenue Reserve, Madills Farm Reserve, Churchill Park, Crossfield Reserve, Glover Park and Shore Road Reserve
Local parks and open spaces are attractive and safe	Prepare or refresh at least two plans with our communities to increase the safety and enjoyment of local parks and reserves, such as Kupe South Reserve, Dingle Dell, Tahapa Reserve, Kepa Bush and Waiatarua Reserve
	Implement our existing parks and reserves development and management plans as funding allows, such as extending the track network up to old clubhouse site in Churchill Park
	Approach Auckland Racing Club to continue investigating options for recreational uses of the inner track and grounds inside Ellerslie Racecourse

	<p>Work with the Maungakiekie-Tāmaki Local Board on:</p> <ul style="list-style-type: none"> • having a co-ordinated Tāmaki Open Space Network Plan • progressively enhancing the Stonefields Heritage Trail with appropriate planting and park furniture
<p>Beaches and their associated open space and amenities are accessible, safe and well maintained</p>	<p>Continue to reinstate, maintain and enhance our beaches and their adjoining amenities to accommodate increasing use</p>
	<p>Complete the coastal pathway linking Wilson’s Beach and Shore Road Reserve</p>

Outcome 2: Our residents are proud of their community facilities and public places

Whakaotinga 2: He mea whakamanamana ki te iwi ā-kāinga o tātou urunga hapori me ōna wāhi tūmatanui

Ōrākei is a growing and changing community. According to the 2013 census, we are increasingly more diverse and a little older on average than we were in 2006. By 2033 the number of Ōrākei residents is expected to grow to 109,100, with over half the population aged 40 or older. A growing community needs good-quality and functional community centres and halls. Our community has already told us they want their community facilities upgraded and better maintained.

Local centres and public places should be attractive, safe and easy to access. We aim to make it easier for community groups, clubs, churches and associations to come together. The Ōrākei Local Board will ensure our public places are attractive and vibrant with the right mix of enhanced community facilities, public art, and in some places, heritage. Community health is also important and we should strive to keep our public places clean, chemical free and smoke free.

A range of events can enliven a place, bring people together and create a sense of community. Libraries are important community hubs, offering a range of services, including a mix of active and passive programmes.

These initiatives will help make our public places feel vibrant, safer, more pedestrian-friendly and connected for our residents, as well as places they are proud of.

"I love living in Orakei, the sense of community is fantastic and I feel so privileged to live somewhere so close to the city."

In understanding future community needs, we are investigating different concepts and funding options to ensure we get fit-for-purpose community spaces, such as for the redevelopment of the Meadowbank Community Centre.

As our area intensifies, it is essential that neighbourhoods and public places are well planned and designed to meet residents' needs. Quality urban design is critical to creating distinctive public spaces. It is part of what makes them a 'place' – somewhere that people want to visit, shop, eat, gather and work, and that visitors will tell their friends about and return to.

Working closely with our business and residents' associations, we have identified a number of urban design opportunities to improve the atmosphere and experience of our public places. There is already community support to develop and implement place-making plans for the St Heliers and Eilerslie town centres. With the expected growth in and around St Johns/Meadowbank, and at the Kepa Road/Kupe Street intersection in Ōrākei, town planning or place-making may be needed to ensure these areas meet the

future retail and community service needs of their surrounding communities. The shopping centres in Stonefields and at the Felton Matthew/Merton Road intersection are good examples of developments that have arisen from residential growth in the area.

Opportunities

- Areas of urban intensification are likely to need additional retail and community services, and these may trigger the need for public place improvements.

Challenges

- Anti-social behaviour that impacts on public places and neighbouring residents, especially late at night, needs to be managed.

Our commitment

We are committed to carrying out the following key initiatives to achieve these objectives and will continue to look at other opportunities as they arise.

Outcome 2: Our residents are proud of their community facilities and public places	
Objective	Key initiatives
Neighbourhoods, community centres and public places are safe and attractive	Identify where growth or change will occur around our public places and corridors and develop at least two local place-making plans, in conjunction with the community, to ensure these places are appropriately planned and designed
	Support community groups and community patrols in implementing measures, such as lighting and CCTV, to improve safety in our public places
	Ensure our libraries, community facilities and programmes meet the needs of our changing communities
Public art and local heritage is supported by the community	Work with community groups to identify opportunities for public art projects that reflect the diverse cultures of our communities
	Continue to maintain, enhance and interpret important heritage structures, features and sites. Where appropriate, provide interpretative signs to strengthen people's understanding of and pride in the area
The community benefits	Encourage and support a range of community-run

from a number of community events	events across the local board area, which are smoke free and zero waste
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Outcome 3: People can move around our area easily and safely

Whakaotinga 3: He mā mā, he āhuru te haereere noa ā te iwi i tō tātou rohe

- Having integrated transport choices means opportunities are available to travel whenever and wherever needed – whether people are getting to and from work, doing the shopping or visiting friends. The Ōrākei Local Board believes that a better connected public transport network is a good place to start. We will continue to advocate to and work with Auckland Transport, which is responsible for local roads and public transport networks, to improve transport options for our residents.

"I really appreciate the emphasis on the availability of transport options for people, particularly sustainable and active travel. More Greenways, incorporating cycleways and walkways that link various facilities will be beneficial to the area."

The 2016 review of the bus network will result in more frequent bus services on key arterial routes, with improved and new feeder services to train stations in Ōrākei, Meadowbank and Glen Innes by mid-2018. Feedback on various local board documents confirms that the idea of an additional train station in the Pourewa Valley between the Glen Innes and Meadowbank stations is still supported by the community, so we will continue to advocate for it. We also need to ensure all train stations are readily reached by public transport. Water-borne public transport should also be considered.

In response to submissions on the 2016/2017 Annual Plan and on the draft of this Plan, we aim to develop a shared walking and cycling path, connecting Meadowbank/St Johns and Kohimarama/Mission Bay across the Pourewa Valley. You also highlighted the need for this north-south link for students in the Selwyn College and St Thomas's school zones who live in Meadowbank and St Johns Park. These changes, together with developing the Glen Innes to Tāmaki Drive Shared Path and other shared paths, will help reduce peak-hour congestion and be a safer travel option for young people. We will therefore advocate to Auckland Transport and the NZ Transport Agency (NZTA) for a Meadowbank-Kohimarama link.

In 2016 the Board adopted its Local Paths Plan, which is a conceptual network of cycling and walking routes across the entire board area. The Tāmaki Drive Masterplan promotes the idea of a shared path separating pedestrians and cyclists from vehicles on the coastal edge of Tāmaki Drive without losing parking. As this is still a strong aspiration in the

community, we will continue to advocate for investment in the shared walking and cycling path network within the next three years.

This shared path and the Glen Innes to Tāmaki Drive Shared Path are expected to become the key recreational and commuter routes for pedestrians and cyclists from all parts of the local board area right into the city. The paths' high amenity and recreational experiences have the potential to become major tourist attractions. We will work to ensure they are developed to provide exemplary commuting and recreational experiences for all users to and from the city, and to the waterfront.

Road safety is an on-going concern for our residents. The speed of traffic, in particular large truck and trailer units through our area, is in conflict with the development of local paths and on-road cycle lanes provided to encourage walking and cycling to school. Intensification of our area, expected through the up-zoning of areas alongside arterial roads and in some suburbs, will put added pressure on the roading network. Flooding on some streets, such as Portland Road, is also an issue for some residents and we aim to address this within the next three years.

Opportunities

- The Glen Innes to Tāmaki Drive Shared Path and the proposed linkages to it provide an opportunity for communities in Meadowbank/St Johns and Kohimarama/Mission Bay to be better connected, as well as enabling more people to walk or cycle to and from the CBD and enjoy the waterfront's recreational experiences. The sooner the linkages are developed, the sooner the benefits of the shared path will be realised.

Challenges

- There are physical and budgetary constraints in providing the Glen Innes to Tāmaki Drive Shared Path linkages for the local board, so we will advocate to Auckland Transport for funding contributions.
- As the population grows and the area intensifies, traffic congestion will continue to be an issue. We need to continue encouraging better public transport services and options, and their greater use, plus promoting community use of our existing and planned shared paths.
- Growth and intensification also have implications for road safety. With more people living on or near arterial roads and the increased traffic associated with this, the continued movement of heavy vehicles through our area causes greater negative impact on our communities.

Our commitment

We are committed to carrying out the following key initiatives to achieve these objectives, and will continue to look for other opportunities as they arise.

Outcome 3: People can move around our area easily and safely

Objective	Key initiatives
Excellent walking and cycling options along Tāmaki Drive and surrounding areas	Continue to advocate to Auckland Transport (AT) for a shared cycling and walking path at the coastal edge of Tāmaki Drive to make it safer for drivers, cyclists and pedestrians
	Work with residents, NZTA and AT to acquire property rights to connect the Meadowbank/St Johns, Kohimarama and Mission Bay communities to the Glen Innes to Tāmaki Drive Shared Path and to each other
Local shops, schools and community facilities are connected through safe walking and cycling paths	Carry out the Ōrākei Local Paths Plan and other linkages to schools, transport hubs and local centres
	Advocate to AT for a north-south link through Colin Maiden Park, connecting Stonefields and St Johns/Glen Innes
Frequent, reliable, safe and easy-to-use public transport options	Advocate to AT for improved public transport services for easier commuting to main employment areas, local centres, and community and recreational facilities
	Advocate to AT to trial loop buses to Remuera, Ellerslie, Greenlane, Ōrākei, St Heliers, Meadowbank and Glen Innes to better connect our communities
	Continue to advocate to AT for an additional train station in the Pourewa Valley
Safe roads, free of flooding and congestion	Advocate to AT and the Governing Body for a bylaw eliminating heavy truck and trailer units from using Ngapipi, Kepa, Kohimarama and St Johns roads as a through-route to and from the Port
	Work with the council's stormwater staff and AT to address flooding and its associated negative effects in the Portland Road/Shore Road area

Outcome 4: The natural environment is valued, protected and enhanced by our communities

Whakaotinga 4: He mea manawapā, tiakina me te whakapai tonuhia te taiao e ō tātou hāpori

Ōrākei is fortunate to have many attractive beaches and ecologically significant waterways and reserves. We aim for a holistic, kaitiakitanga (guardianship) approach to caring for our natural areas, recognising that the health of all our beaches, waterways and green spaces is interlinked.

In Ōrākei we have a wealth of wetlands and bush reserves with high ecological and amenity value. Some, such as Dingle Dell and Churchill Park, are also important for their heritage values. The local board will continue to focus on restoring these reserves to further our communities' appreciation of local reserves, waterways and wetlands. A study on the cliff-top pōhutukawa along Tāmaki Drive is complete and we intend to use it to protect and enhance these plantings into the future.

"Absolutely agree with enhancing and restoring our native bush and waterways as they are a big part of our recreational activities. More importantly, our health is at stake if these natural bush and waterways pose a health risk due to lack of control and management."

We remain committed to the on-going restoration of the ecology and mauri (life force) of streams and wetlands at Tahuna Torea Nature Reserve, Waiata Reserve and a number of other waterways. Waiatarua Reserve, the biggest urban wetland restoration project in New Zealand, also needs attention. It plays an important ecological role and is key to managing stormwater from the surrounding area, which is becoming increasingly urbanised. Working with Ngāti Whātua Ōrākei, we will improve the water quality and ecology of Ōkahu Bay and Pourewa Valley. We support ecologically sound management activities, and where possible will advocate to minimise negative impacts on our environment in all new urban infill and redevelopment projects.

It is pleasing to see the reappearance of native eels and fish in the Pourewa Valley, Churchill Park and the Pamela Place reserve. We will continue to enhance our waterways and minimise the impact from pests and invasive species, so that native flora and fauna can flourish. We propose to develop a local plan to support the Draft Regional Pest Management Strategy. We will also keep advocating for weed management in our reserves and public spaces that does not rely on harmful chemicals.

While we want to invest more in improving our nature reserves, tight budgets mean we cannot do this without local support and effort. We wholeheartedly support community groups involved in removing weeds, pests and predators, and those undertaking plantings in local catchments and streams to improve the health of our waterways. Working with

others, we aim to support the Eastern Bays Birdsong Initiative by improving the habitat and wildlife corridors for birds.

The local board encourages more ‘friends of’ and other interest groups, especially if they align themselves more closely with our residents’ associations. We will also continue to work alongside schools and community groups engaging in environmental projects, and seek opportunities to further extend the Enviroschools and other programmes within the board area.

Opportunities

- We have many local volunteers, and recognise their contribution in engaging more of the community in environmental education and ecological restoration projects.
- There are environmental projects on which the Board and iwi can work collaboratively and innovatively, such as the re-establishment of mussels in Ōkahu Bay.
- The Draft Regional Pest Management Strategy will help us develop a localised, action-based weed and pest management plan.

Challenges

- The area is intensifying with urban development, so maintaining and improving the health and ecology of waterways may become harder.
- Upgrading underground stormwater and wastewater infrastructure is necessary to ensure marine and freshwater receiving environments are not polluted.

Our commitment

We are committed to carrying out the following key initiatives to achieve these objectives and will continue to look at other opportunities as they arise.

Outcome 4: The natural environment is valued, protected and enhanced by our communities	
Objective	Key initiative
Our natural areas are restored and enhanced for present and future generations	Carry out projects and programmes that improve access to our waterways, bays and bush areas, such as Kēpa Bush, Pōurewa Valley and Hobson Bay
	Continue to enhance waterways and wetland areas, such as Tahuna Torea Nature Reserve, Ōrākei Basin and Waiatarua Reserve, and bush reserves, such as Dingle Dell and Kēpa Bush
	Work with landowners to restore and enhance waterways and Significant Ecological Areas (SEAs) on

	private properties
	Work with Ngāti Whātua Ōrākei on restorative projects to improve water quality, including in Ōkahu Bay and its inland catchment
More of our community participates in environmental enhancement projects	Foster and support relationships with community groups and schools to undertake pest control, stream and bush clean-ups, restoration and planting projects
	Expand the Education for Sustainability programmes into more schools
	Work with the community to identify local planting areas for the Mayor's Million Trees project
The health of our waterways is improved	Develop a local healthy waters action plan, containing planned and proposed waterway enhancement projects that improve receiving environments, such as our beaches, the Ōrākei Basin and the Tāmaki Estuary

Outcome 5: A thriving economy which supports local businesses and town centres

Whakaotinga 5: He ōhanga whaiora e tautoko i āna ake pakihi me ōna pokapū ā-tāone

The Ōrākei Local Board area has several distinct town centres, each with its own character that should be retained and enhanced. It is important that these centres maximise their potential, are attractive and continue to offer a diverse range of retail options, services and experiences for local residents and visitors to enjoy.

We will continue to support our business improvement districts (BIDs) and business associations. We want to work with our business areas to help strengthen our town centres to ensure they thrive and prosper.

According to the Ōrākei Local Board Economic Overview 2016, 11 per cent of residents work from home, and home-based businesses are more prevalent in our board area than elsewhere in Auckland. These businesses are making an important contribution to Auckland's economy, yet little is known about their particular business needs.

"We are highly supportive of public/private partnerships whether that be through community groups, private businesses, government ministries etc. Joint usage of facilities and thinking smarter rather than spending more is supported."

The economic overview also showed that in 2013 only 29 per cent of Ōrākei residents worked in the local board area. Because our area lacks a major employment centre, its individual town centres and home-based businesses are important to providing more local jobs and minimising peak traffic congestion. Bordering the central city, the wonderful Waitematā Harbour and the Hauraki Gulf, Ōrākei is extremely well-placed to grow its tourism potential. The board is keen to identify opportunities where new developments are likely to attract visitors, both locally and from overseas. The Ōrākei Visitor Strategy suggests developing Ōrākei's profile to encourage the tourism industry to grow and prosper.

Our area would benefit from having more community events and local art projects. We will continue to work with Auckland Tourism, Events and Economic Development (ATEED) to identify further opportunities for promoting events, tourism and the arts in our area.

We have developed the Tāmaki Drive Precinct Events Guidelines, which will help manage the impact of events in the Tāmaki Drive area on surrounding businesses and residents.

The Stonefields Heritage Trail will provide opportunities to link the Stonefields community with the Lunn Avenue business precinct and will bring more people to the area.

Opportunities

- Our beaches, waterfront and town centres attract visitors from across Auckland.
- We have a well-educated population with a high average household income and a high labour market participation rate.
- We are well-located in relation to central Auckland and the industrial and employment areas to the south of the local board area.
- Most local shopping centres have BIDs and/or business associations to advance their local economic development initiatives.

Challenges

- There is limited land for business activities in the local board area.
- Our community has an ageing population, so the number of residents participating in the labour market could decline in the future.

Our commitment

We are committed to carrying out the following key initiatives to achieve these goals and will continue to look at other opportunities as they arise.

Outcome 5: A thriving economy which supports local businesses and town centres	
Objective	Key initiatives
Thriving town centres that support local businesses in meeting the needs of the growing community	Work with local business associations to ensure town centres continue to attract people
	Undertake research to understand the impact of events on town centres and the local economy
Local business associations continue to grow	Encourage more businesses to participate in their local business association and facilitate new business hubs or networks
	Work with the Maungakiekie-Tāmaki Local Board to facilitate the formation of a business association in the Lunn Avenue business precinct
Local and overseas visitors are attracted to our area	Work with ATEED and other partners to identify tourism opportunities that benefit the local economy
	Maximise opportunities with development of the shared path (Glen Innes to Tāmaki Drive) to regenerate and extend existing trails in adjoining green space areas and create a unique New Zealand bush track experience for visitors

- **Carrying out our plan**

Te whakatutuki i tā mātou mahere

- To deliver against the outcomes of our plan we will:
 - prioritise our budget to focus on the initiatives in the plan
 - make the best use of our assets such as our community centres and parks
 - set direction for council staff who are responsible for delivering our annual work programme
 - work with others, including community organisations and partners, to deliver projects and services
 - represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Budget information can be found on page 25.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities that are led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is important to the Ōrākei Local Board. The Board is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi. As part of this commitment, we participated in the sub-regional hui on 17 March 2017 and invited mana whenua to our Have Your Say events.

There will be more opportunities for the Board and iwi to work collaboratively and innovatively together, particularly with environmental projects such as:

- prioritising restoration of the water quality of Ōkahu Bay including the remediation of the inland catchment
- regenerating and enhancing our natural bush, waterways, creeks, streams and wetlands, using native plants
- continuing and expanding pest and predator control to protect native flora and fauna
- improving the habitat for birds and establishing wildlife corridors and sanctuaries.

From time to time, other initiatives and site-specific projects will be identified where the Board and iwi can work together, and with other groups, to deliver and optimise benefits for all the communities in the Ōrākei Local Board area.

Funding information

He kōrero take pūtea

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through the council's budget setting process. This involves the council's Governing Body adopting a 10-year budget every three years and an annual budget every year. Local board agreements, briefly described in page eight, make up part of the annual budget.

A financial overview for the Ōrākei Local Board for the 2017/18 financial year is included in Appendix One.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix Two.

Auckland Council's 2018-2028 10-year budget

In June 2018 the Governing Body will adopt the 2018-2028 10-year budget informed by local board plans. The 10-year budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund, which is allocated to deliver small transport-related projects.

The fund allocated to the Ōrākei Local Board in the 2017/18 financial year was \$595,708.

How local boards spend their budget

Much of the budget available to local boards is required to keep their services going and maintain their local assets including parks, community centres, libraries and halls.






Local boards also have additional, discretionary funding that they can spend on local projects or programmes that are important to their communities.

More information concerning local board budgets can be found in Auckland Council's Local Board Funding Policy, available on the council website.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.

Your Ōrākei Local Board members

Ngā Mema o tō Poari ā-Rohe o Ōrākei

	Members' details
	<p>Colin Davis, JP – Chairman</p> <p>Phone: 09 575 5265</p> <p>colin.davis@aucklandcouncil.govt.nz</p> <p>Chairman from 3 November 2016 to 16 May 2018 of the 2016-2019 political term</p>
	<p>Kit Parkinson – Deputy Chairman</p> <p>Phone: 027 274 9688</p> <p>kit.parkinson@aucklandcouncil.govt.nz</p> <p>Deputy Chairman from 3 November 2016 to 16 May 2018 of the 2016-2019 political term</p> <p>Chairman from 17 May 2018 to the end of the 2016-2019 political term</p>
	<p>Troy Churton</p> <p>Phone: 021 042 1110</p> <p>troy.churton@aucklandcouncil.govt.nz</p>
	<p>Carmel Claridge</p> <p>Phone: 021 701 062</p> <p>carmel.claridge@aucklandcouncil.govt.nz</p> <p>Deputy Chairman from 17 May 2018 to the end of the 2016-2019 political term</p>
	<p>Toni Millar, QSM, JP</p> <p>Phone: 021 727 948</p> <p>toni.millar@aucklandcouncil.govt.nz</p>

	<p>Rosalind Rundle</p> <p>Phone: 021 522 147</p> <p>rosalind.rundle@aucklandcouncil.govt.nz</p>
	<p>David Wong</p> <p>Phone: 021 723 846</p> <p>david.o.wong@aucklandcouncil.govt.nz</p>

Appendix One

Financial overview

Income, expenditure and capital investment by local activities for the period 1 July 2017 to 30 June 2018

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	228
Local parks, sport and recreation	165
Local planning and development	
Local environment services	
Total operating revenue	393
Operating expenditure	
Local community services	2,856
Local governance	1,067
Local parks, sport and recreation	7,170
Local planning and development	552
Local environment services	301
Total operating expenditure	11,946
Net operating expenditure	11,553
Capital expenditure	
Local community services	331
Local governance	
Local parks, sport and recreation	6,743
Local planning and development	
Local environment services	

Total capital expenditure	7,074
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Appendix Two

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding levels of services, including performance measures and performance targets, can be found in the Ōrākei Local Board Agreement 2017/2018. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches</p> <p>Provide sportsfields that are fit for purpose and cater for community needs</p> <p>Provide programmes and facilities that ensure more residents are more active more often</p>
<p>Local community services</p> <p>This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate, and by integrating arts and culture into the everyday lives of residents. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Events</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities</p> <p>Enable residents and communities to express themselves and improve their well-being through customer centric advice, funding, facilitation and permitting</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect residents and engage them in their city and communities</p> <p>Provide safe, reliable and accessible social infrastructure for residents that contributes to place-making and thriving communities</p>
<p>Local planning and development</p> <p>This group of activities covers local</p>	<p>Develop local business precincts and town centres as great places to do business</p>

Local activities	Levels of service statements
<p>business area planning, local street environment and town centres and local environment and heritage protection</p>	
<p>Local environmental management Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy</p>	<p>Provide leadership and support to protect and conserve the Local Board area's natural environment, historic heritage and Māori cultural heritage</p>
<p>Local governance Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administration support</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018</p>

Item 15 – Road Name Approval for a New Private Road at 36 Mainston Road, Remuera

Background Information received from Remuera Heritage

Robert Graham bought about 800 acres in Ellerslie/Remuera - the estate was gradually expanded to incorporate land between Great South Road, Remuera Road, and the outskirts of St John's College. Several years later Robert journeyed to America where he courted and married Sophia Swann, returning to New Zealand with their first-born child in April 1853. A family homestead named 'Ellerslie House' was constructed in 1853 at the top end of 'Ladies Mile' - originally no more than a bridle track connecting the estate to Remuera Road where Robert's brother resided. Although the track later became officially known as Bella Street, Robert nicknamed it 'Ladies Mile' after his wife who rode along it every morning. In subsequent years a large number of labourers developed the land. The Ferguson family were employed as shepherds on the estate and remained in Ellerslie throughout their lives as one of the first families to settle in the district.

Robert Graham sold Ellerslie House to John Mains with 58 acres which was farmed until Mains death in 1895. His wife remained there until 1909 when it was subdivided. Mainston House or Manor is now listed on Auckland Council's Historic Heritage List as Category A – cannot be demolished.

Robert expanded his agricultural interests elsewhere in the colony, including the purchase of land near the Thames goldfields that was subdivided into a settlement called 'Grahamstown'. He also became a pioneer in New Zealand **tourism**, beginning in 1845 when he acquired 20 acres at Waiwera and constructed a tourist hotel with landscaped gardens. Throughout the late nineteenth century hundreds of visitors travelled to Waiwera by steamer to enjoy the hot mineral baths. Robert similarly seized the potential of geothermal land in Taupo for tourism and from the mid 1850s was drawn to colonial politics, elected to the House of Representatives in 1855. In 1862 he became the Auckland Provincial Superintendent and retained a seat on the Provincial Council from 1868 until the abolition of the provincial system in 1875.

Ellerslie Gardens

During the early 1870s Robert decided to turn a portion of his estate now bounded by Hurst, Harrod, Tecoma, and Robert Streets into the 'Ellerslie Zoological Gardens'. Landscape gardeners were employed to create numerous rockeries, pavilions, rustic arbours and swings, a merry-go-round, a dancing stage and bandstand, and two round stone houses for seating. An orchard and strawberry fields were planted nearby and grounds for football, athletics, and cricket were laid out. A lion, a tiger, a bear, an eagle, several monkeys, and emus provided additional attractions for visitors. The gardens regularly brought thousands of Aucklanders to Ellerslie and became notorious for indulgence in delicious strawberries and ice cream. The racecourse, sports events, and the gardens made Ellerslie a centre for socialising and leisure. In later years Graham continued to wear the silk hat and frock coat of a gentleman, riding into town on a grey pony each morning after visiting the gardens. Following the establishment of horse racing the gardens were renamed the 'Ellerslie Racecourse Gardens'.

Item 18 – Remuneration Authority consultation document

Remuneration Authority
Consultation Document: Local Government Review
Orakei Local Board Submission

Context

The Local Government (Auckland Council) Act 2009 established Auckland Council's unique shared governance model. This model is not replicated anywhere else in New Zealand.

Section 7 of the Act states that the decision-making responsibilities of the Auckland Council are shared between the governing body and the local boards. Section 12 states that a local board is not a local authority, a community board, or a committee of the governing body.

Auckland Council's 21 local boards and 149 local board members, have a significant and wide-ranging governance role. Each local board is an independent governance entity with decision-making responsibility for local activities, issues and facilities, as well as providing the local input into regional policies, plans and decisions. They have responsibility for significant operating and capital budgets and are fully accountable for the decisions they make.

Setting Remuneration

The Orakei Local Board:

- a) does not agree with the principle of local authorities deciding their own remuneration.
- b) does not agree that local board remuneration should be decided by Auckland Council (by either the governing body and/or local boards) through a remuneration pool allocated by the Remuneration Authority. The Board believes this approach would negatively impact on local boards and as a result, the communities we serve.
- c) considers that the Remuneration Authority should continue its current practice of transparently and independently setting the rates of remuneration for local board members, chairs, and deputy chairs.
- d) considers that if the Remuneration Authority decides to allocate a remuneration pool to Auckland Council, then:
 - i. the remuneration pool should be allocated to each individual local board for its determination, rather than to the governing body;
 - ii. each additional position of responsibility, above the base local board role, should have a formal role description; and
 - iii. each local board should be required to gain a 75% majority vote to determine the allocation of remuneration across all of its positions.

Members Remuneration

The Orakei Local Board:

- a) considers that the roles and responsibilities of local boards have the most significant influence on the workload of local board members (including chairs and deputy chairs) and should be the primary factor in determining the base level of local board remuneration across all local boards.
- b) considers that a base level of remuneration should be allocated for each local board role (member, chair, and deputy chair), with other factors, such as population, operational

expenditure, asset size, social deprivation and number of guest nights, being used to provide additional remuneration to particular local boards, where appropriate.

- c) does not agree that there is any rationale to change the current approach to remuneration of local board chairs and as such, the remuneration for local board chairs should continue to be set by the Remuneration Authority.
- d) considers that the remuneration for local board chairs should continue to reflect the fulltime commitment required of this role, noting that the specific requirements of the role and workload are unique to Auckland and its governance structure and are not comparable to roles in other local authorities.
- e) considers that if the Remuneration Authority decides to allocate a remuneration pool to Auckland Council, then the remuneration for local board chairs should be set by the Remuneration Authority, taking into account the role and capabilities required of a local board chair.
- f) requests that the Remuneration Authority increase the rate of remuneration for local board deputy chairs to reflect the additional responsibilities and workload expected of this role, and notes that for the Orakei Local Board its portfolio system ensures the workload is shared between its members and encourages collaboration with and accountability to its residents and ratepayers.

Background to Orakei Local Board Submission

About Auckland Council

Auckland Council has a unique two-part governance structure, made up of the governing body and local boards. The governing body comprises of the mayor (elected at large) and 20 governing body members (councillors) elected from 13 wards. There are 21 local boards, each of five to nine members elected from the local area (a total of 149 members).

Governing body members and local board chairs are a full-time role, while local board members are a part-time commitment.

The role of the mayor is to articulate and promote a vision for Auckland and to provide leadership towards that vision, including leading the development of the council's plans (including the long-term plan and the Auckland Plan), policies and budgets.

The governing body focuses on Auckland-wide strategic decisions including strategies, policies, plans, regulations and activities. The governing body also appoints the chief executive and governs the council-controlled organisations.

Local boards set local direction through the local board plans, represent their local communities and make decisions on most local issues, activities and facilities. Local boards also provide input to the governing body on regional decisions and on regional strategies, policies, plans and bylaws.

Decisions of the local boards and the governing body are decisions of Auckland Council. The chief executive has management responsibility, delegated by the elected members, for implementing the direction and decisions of the governing body and the local boards.

The elected member role is therefore a governance one.

About local boards

Auckland Council's 21 local boards (comprising 149 local board members) have a significant and wide ranging role. Local boards are independent governance entities and for some purposes, are considered to be local authorities. We have decision-making responsibility for local issues, activities, services and facilities. We are fully accountable for the decisions we make, without any involvement or oversight of Auckland Council's governing body. We also have a key advocacy role in regional decisions and policies. In particular local boards:

- help make local government accessible to Aucklanders
- make governance decisions on local activities, issues and services
- develop and adopt local board plans every three years, to reflect the aspirations and priorities of local communities
- prioritise expenditure in local board budgets and monitor delivery of projects and spending against budget
- work with mana whenua and mataawaka
- develop annual local board agreements
- engage with communities and express views and preferences on their behalf to the governing body on region-wide strategies, plans and bylaws
- develop relationships with key stakeholders including community organisations, sports and recreation organisations and special interest groups
- propose local bylaws and local targeted rates
- work with council-controlled organisations on services they provide in the local board area.

The extent of the local board governance role is reflected in the Annual Budget. For the 2017/2018 financial year, the combined annual operating budget of local boards is \$287,444,000.

The combined capital budget is \$172,888,000. As well, some local boards are bigger in terms of both budget and the population they serve, than other New Zealand local authorities.

The governance role of local boards, and as a result, local board members, is a significant one. When considering local board remuneration, the nature and extent of this governance role, and the demands associated with it, are key factors. After seven years experience with this model of governance, local boards have a good understanding of these demands and are well equipped to advise on the implications of the Remuneration Authority's proposal as it relates to local board members.

About local board members

Auckland Council has undertaken considerable work over the last two years to develop detailed role and capability descriptions for all its elected members. These have been developed in consultation with and have the agreement of elected members from both arms of Auckland Council's shared governance model. The role and capability descriptions for local board chairs, deputy chairs and local board members, all require a considerable time commitment (see Appendix A for the full role and capability descriptions). These roles are as follows.

- **Local board chair:** The role of local board chair is a full-time position requiring substantial additional commitment to that of other local board members. It involves civic leadership and is the most high-profile role in the local board. The chair has broad oversight of the local board's activities and is called upon to undertake additional tasks, such as fronting media enquiries and representing the local board at a regional level. The chair is also responsible for leading local board meetings and workshops.
- **Local board deputy chair:** Each local board elects a deputy chair. Deputy chairs form part of the local board's leadership team and assume significantly more responsibilities than other local board members. To meet the expectations of their role, deputy chairs are generally undertaking well in excess of the 20 hours per week time commitment expected of other local board members.
- **Local board members:** The workload of local boards is extensive. As a result, local board members can expect to spend around 20 to 25 hours per week on local board business. The role involves a mix of daytime and night-time commitments. Annual business such as plan development and hearings mean the job is also busier at certain times of the year.

These are significant governance roles requiring considerable commitment and as a result, limit the capacity to undertake additional employment. The manner in which local board members are remunerated is therefore, an important issue.

Factors to be used in sizing local board member remuneration

The Remuneration Authority is proposing a mix of population, operational expenditure, asset size, social deprivation and number of guest nights to be used when sizing local authorities for the purposes of determining remuneration. However, while there may be some difference in workload and responsibility between local boards based on these factors, we do not believe that they are the most relevant factors to be used when sizing local boards. Due to the statutory and allocated responsibilities of local boards, the workload and responsibilities of each local board, and particularly chairs and deputy chairs, are very similar. There is a base level of work and activities that all local boards have to undertake, regardless of budget or population size. For example, all local boards are required to prepare local board plans and local board agreements. They are all responsible for significant local activities, issues, facilities and services. All local boards are required to input into a multitude of regional policies and plans, as well as work with council-controlled organisations on issues relevant to their areas. These are significant undertakings required of all local boards, irrespective of issues such as size of population, operating expenditure or asset base.

Collectively, the roles and responsibilities required of all local boards have the most impact on workload and should be the predominant factor when allocating a base level of remuneration across Auckland Council's local boards. Each local board role (member, chair, deputy chair) should be sized and a base level of remuneration allocated to that role. The other proposed factors (population, operational expenditure, asset size, social deprivation and number of guest nights) would then be used to provide additional levels of remuneration to particular local boards, if appropriate. This approach should apply to the current remuneration practice, which determines the level of remuneration by role, as well as any proposed remuneration pool.

Local board member remuneration

We strongly believe that the Remuneration Authority's proposal of a remuneration pool is not in the best interests of local board members and will negatively impact on local boards and as a result, the communities they serve. Our reasons are set out below.

Certainty

Certainty regarding remuneration is an important issue for potential local board candidates. Currently, candidates know the remuneration they will receive if successful and can plan accordingly. This certainty is also relevant to a local board member's decision-making process at the start of the electoral term when considering a potential role as a chair or deputy chair of a local board. The proposed remuneration pool will create uncertainty, as the actual level of remuneration for specific local board roles will not be set until after the local government election. This uncertainty has the potential to discourage potential candidates. It may also disadvantage local board members who sought re-election based on certain remuneration expectations which are not met when decisions regarding allocation of the remuneration pool are made. Financial hardship could occur as a result, particularly for those candidates who have reduced their hours of work elsewhere to become a local board member.

Independence and transparency

The remuneration pool approach has the potential to make local board member remuneration a political issue. It removes the current transparency and independence provided by the Remuneration Authority. If the level of remuneration is determined by the governing body, it has the potential to undermine the autonomy of local boards and cause unnecessary conflict and tension between the governing body and local boards. If it is determined by each individual local board (with a remuneration pool allocated at the individual local board level), it has the potential to cause conflict within the local board, particularly if there are discrepancies in how individual local board members are remunerated. It may also result in significant inconsistencies between local boards in remuneration levels for similar roles, which may negatively affect relationships between local boards.

Adequacy of information

Prior to 2017, the role definition for Auckland Council's elected members was underdeveloped. Auckland Council has undertaken significant work over the last two years to define the roles and capabilities required of its elected members. This includes local board chairs, deputy chairs, and members. We are confident that the responsibilities and requirements of these roles are now well articulated and understood. As such, we believe there is now sufficient information and clarity on roles for the Remuneration Authority to continue with its current practice of setting the rates of remuneration. While some differences may occur in terms of the specific workloads of individual local board members, the expectations of the various local board roles are clear. Workload issues and discrepancies are best addressed internally within each local board as part of its management of performance, rather than as a remuneration matter.

Local board chair remuneration

The local board chair has a leadership role, with broad oversight of all local board activities. The chair is called upon to undertake many additional tasks, such as chairing local board meetings and

workshops, representing the local board at a regional level, fronting media enquiries, and representing the local board at civic and community events. The role of the local board chair requires a fulltime commitment. This is reflected in the current remuneration set by the Remuneration Authority. The specific requirements of the role and workload are unique to Auckland and its governance structure, and are not comparable to roles in other local authorities. We do not believe there is any rationale to change the current approach to remuneration of local board chairs. As such, the remuneration for local board chairs should continue to be set by the Remuneration Authority, taking into account the roles and capabilities required.

Local board deputy chair remuneration

Local board deputy chairs have a major role, which extends beyond that of a local board member. As well as chairing meetings and assuming the role of the chair when the chair is absent or unavailable, they provide leadership, governance and decision-making support to the chair and the local board as a whole. A role and capability description has been developed, which demonstrates an expectation that deputy chairs will commit to a workload well in excess of the 20 hours per week expected of local board members. However, currently deputy chairs receive no additional remuneration for this additional responsibility and workload, which significantly disadvantages those local board members who are prepared to accept this leadership role. We strongly urge the Remuneration Authority to set a rate of remuneration for deputy chairs which reflects the additional responsibilities and workload assumed by local board deputy chairs.

Appendix A

The governing body member role

The following provides an outline of the governing body member role.

- | | |
|--|--|
| Provide regional strategic leadership and direction | <ul style="list-style-type: none">• Consider the Mayor's proposal for plans and budgets, and together with the Mayor, set direction through regional strategies, policies and plans including the Auckland Plan, long-term plan and Unitary Plan• Balance a wide range of considerations and perspectives to provide the best possible outcomes for Auckland as a whole• Bring views on the future of Auckland into the collective vision-making process• Set direction for the council-controlled organisations and appoint their directors |
| Make decisions on regional matters | <ul style="list-style-type: none">• Make decisions, without bias, that take into account social, cultural, environmental and economic matters for the benefit of all Aucklanders, both now and in the future• Make financially responsible decisions that ensure Auckland Council has a sound financial future• Adopt regional strategies, policies and plans and consider the views of local boards before adopting regional policies and plans or making a decision which affects the communities in a local board area Allocate non-regulatory decision-making powers to local boards• Appoint the chief executive of Auckland Council• Debate issues and consider all views, but once a decision is made, respect the democratic process and accept this as part of collective responsibility• Ensure decisions are transparent and be aware of conflicts of interest |
| Work collaboratively and build relationships | <ul style="list-style-type: none">• Work collaboratively with other councillors, the mayor's office, the local boards, the Independent Māori Statutory Board and the advisory panels• Create a strong working relationship with council's Executive Leadership Team and the council-controlled organisation executive teams and board members |
| Engage with communities | <ul style="list-style-type: none">• Engage with the community, interest groups and organisations, particularly about regional strategies, plans and policies• Be aware of and interested in ward issues, including attend local events, meetings and local board meetings• Respond to requests from constituents• Develop relationships with mana whenua and mataawaka• Honour Auckland Council's commitments to Māori and promote Māori wellbeing• Take part in overseas delegations to promote Auckland's interests and relationships• Represent Auckland Council at civic other events |

- Oversee hearings as part of formal public consultation
- Monitor performance**
 - Oversee the council's regulatory activities, consenting and bylaws
 - Monitor and review performance of the organisation to ensure regional outcomes and priorities are achieved
 - Oversee emergency management processes and protocols
- Identify and manage risk**
 - Identify risks early and gain assurance that the organisation is managing risks appropriately

The role of the committee chair

In addition to the above

- Provide leadership and inspire the committee to achieve its priorities
- Encourage an environment of collaboration and respectful debate
- Represent the committee, and the wider Auckland Council, on the committee's work
- Develop a strong working relationship with key stakeholders and senior council staff
- Chair committee meetings efficiently and in accordance with standing orders, terms of reference, and the elected members' code of conduct
- Promote and support the principles of good governance
- Ensure committee members understand what is expected of them, monitor their performance and hold them to account (noting that the Mayor plays this leadership role for the governing body as a whole)

The local board member role

Provide civic leadership locally

- This is the fundamental purpose of the role of a local board member. It is about making a positive difference to communities and shaping local places
- The points below are the elements that enable a local board member to achieve this.

Set local direction and deliver priorities

- Work with the community to identify a vision, outcomes and priorities in the local board plan that take into account the Auckland Plan and council's overall financial position
- Set a work programme based on the local board plan and the local board agreement within the available budget (noting that the agreement must not be inconsistent with regional strategies and policies)
- Work pro-actively with the local community and partner with others to deliver shared aspirations
- Consider the national and regional context, including relevant legislation, when setting strategic direction

Make decisions on local matters

- Make decisions without bias for the benefit of the whole community (not just particular groups) and for both current and future generations
- Debate issues but once the local board makes a decision, respect democratic process and accept this as part of collective responsibility
- Ensure decisions are transparent and be aware of conflicts of interest
- Maintain a broad view and check that the overall direction remains appropriate

Input to regional decisions, policies, plans and strategies

- Provide views to the governing body to inform their regional decisions, including input to regional strategies, policies and plans
- Recognise that the governing body makes regional decisions and once they are made, these are decisions of Auckland Council, of which the local boards are a part

Work collaboratively and build relationships

- Build relationships and work collaboratively with other local boards, the governing body and the mayor
- Build relationships across the council family, including council staff and council-controlled organisations

Promote strong, resilient and engaged communities

- Develop relationships and understanding with mana whenua, mataawaka and the range of people, groups, organisations and businesses in the area.
- Work proactively with the local community, encouraging and enabling them to have influence, get involved and work together
- Honour Auckland Council's commitments to Māori and promote Māori well-being
- Oversee local hearings as part of formal public consultation
- Represent Auckland Council at civic and public events

Represent members of the local community

- Represent all members of the local community by actively seeking and sharing their views with others and, advocating on their behalf
- Communicate with members of the local community in an open and appropriate way
- Advise members of the local community on the appropriate council channels to address their issues and concerns (provide the bridge between the council and the community)

Monitor the organisation's progress and report to the public

- Monitor progress and review performance to ensure the organisation achieves the local board's outcomes and priorities.
- Be accountable to the public by explaining council processes and reporting progress against outcomes and priorities

Identify and manage risk

- Identify risks early and gain assurance that the organisation is managing risks appropriately

The role of the local board chair

In addition to the above

- Provide strong leadership and inspire the local board
- Build and maintain relationships to develop a collegial local board that is able to work effectively together and reach consensus to deliver the local board's vision and priorities
- Be accountable for the local board relationship with iwi (chief-to-chief)
- Develop a strong working relationship with key stakeholders and senior council staff
- Chair local board meetings effectively abiding by standing orders and the code of conduct
- Represent the local board, and the wider Auckland Council as appropriate, including in a civic and community role (such as citizenship ceremonies) and as the spokesperson to the media
- Promote and support the principles of good governance
- Work with the governing body and council committees to provide local board input to regional decisions and to regional strategies, policies and plans
- Ensure local board members understand what is expected of them, monitor their performance and hold them to account

The role of the local board deputy chair

The chair and deputy chair collectively form the leadership team for the local board.

In addition to the local board member role, the local board deputy chair has the following roles.

Chairing and attending meetings

- Assumes leadership responsibility for chairing local board meetings and workshops (in the absence of the Chair, or as agreed with the Chair).
- Shares the leadership responsibility for attending meetings and workshops on behalf of the local board (in the absence of the Chair or as agreed with the Chair).

Supporting strong and inspiring leadership

- Works with the Chair to provide strong and inspiring leadership to the local board and to support the achievement of agreed local board outcomes and priorities.
- Supports the Chair by acting as a sounding board and sharing knowledge, experience, and workload.

Promoting good decision-making and governance

- Promotes the principles and processes of good governance and decision making by encouraging the provision of quality advice, sharing of information, and open, inclusive and robust discussion and debate amongst local board members.

Team and capability building

- Strives to build strong and collaborative working relationships within the local board.
- Supports local board members in their roles and activities, including mentoring less experienced or new local board members.

Representing the local board and building good relationships

- Works with the Chair to develop strong relationships with the community, stakeholders, staff, and other elected members.
- Shares the leadership responsibility for representing the local board at civic, community and council events and with the media (in the absence of the Chair, or as agreed with the Chair).

Delegated decision-making and activities

- Undertakes specific decision-making roles as delegated by the local board.
- Undertakes specific activities delegated by the local board.

Capabilities (knowledge and skills) for all elected members

- Quality decision-making**
- Make good decisions based on a combination of staff advice, community views, wisdom, experience and informed judgement
 - Understand and interpret information
 - Be open minded, apply critical thinking and ask the right questions at the right time to test and challenge advice
 - Take a broad view and balance considerations and conflicting opinions while putting aside personal bias
 - Be financially prudent and have an eye to risk
- Political acumen**
- Understand the political environment as well as the respective roles of governors and management
 - Use influence and persuasion to mobilise and proactively engage in the political environment
 - Manoeuvre through complex political situations effectively and respectfully
 - Aware of all stakeholders and their different needs
- Leadership**
- Provide leadership and direction and makes things happen to achieve the vision and outcomes
 - Put energy and focus into the higher priorities
 - Show leadership by continuously developing skills and knowledge, supporting others to do so and being open to feedback
- Cultural awareness**
- Understands and empathise with different people and cultures within the Auckland community
 - Respect and embrace differences and diversity in a non-judgemental way
 - Support equal and fair treatment and opportunity for all
 - Understand tikanga Māori, the Māori Responsiveness Framework and the council's responsibilities under the Treaty of Waitangi
 - Makes an effort to support and use Māori and other languages where possible and appropriate
 - Respectfully participates in cultural activities and ceremonies when required
- Strategic thinking**
- Understand Auckland's needs and priorities and the links between local, regional, national and global perspectives
 - Consider multiple aspects and impacts of an issue or opportunity
 - Understand possible future scenarios, options and consequences and see connections across issues and opportunities
- Knowledge and understanding of Auckland Council and local government**
- Understand Auckland Council's governance model and the role of the Mayor, the governing body and local boards (in particular the allocation of decision making)
 - Understand and comply with relevant legislation
 - Understand council's processes (such as decision-making and policy development) and know how to influence appropriately
 - Understand and abide by the Standing Orders and Terms of

Reference and support the chair in using the Standing Orders

**Communication
and
engagement**

- Understand council's key strategies, policies and plans as well as topical issues
- Understand the council organisation including the council-controlled organisation model and how to work with CCOs
- Understand central government's policy and legislative framework, and how it affects the council
- Understand the council's financial language, budgets and processes
- Relate well and build rapport and trust with people from all parts of the community and within the council
- Use diplomacy and tact to put others at ease. Is easy to approach and talk to
- Seek the input of others, shares ideas and engages in active listening
- Diffuse high-tension situations with confidence and respect and facilitate respectfully to reach acceptable resolutions
- Consult and engage with the whole community
- Is effective and comfortable in a variety of engagement settings, e.g. one-on-one, small and large, public and internal facing groups
- Speaks well in a range of forums with a range of people from different backgrounds and cultures
- Represent and promote council in a measured, unified and dignified light and avoid risks to council's reputation
- Work effectively with the media, as appropriate

**Relationship
building and
collaboration**

- Build productive relationships and support within the community and with other organisations to create and deliver on the vision and outcomes
- Work to find common ground and solve problems for the benefit of all
- Represent their own views with respect, empathy and fairness to other groups or perspectives
- Able to agree to disagree and accept and own decisions and outcomes

-
- | | |
|----------------------------|--|
| Resilience | <ul style="list-style-type: none">• Manage time, prioritise and be flexible• Cope with the pressures of being in the public eye |
| Ethics and values | <ul style="list-style-type: none">• Understand and uphold the code of conduct and relevant policies that guide appropriate behaviour for elected members• Understand and model the council values and behaviours and discourage unethical behaviour• Work respectfully with council staff, and others, and value their roles |
| Integrity and trust | <ul style="list-style-type: none">• Widely trusted, keeps confidences and respects the confidentiality of information provided• Seen as an honest, fair and open-minded elected member• Take ownership and responsibility for actions• Does not misrepresent him/herself or others for personal gain |
| Computer literacy | <ul style="list-style-type: none">• Utilise computers and related technology as required, to carry out the role effectively |

Additional capabilities for the role of committee chair or local board chair

The following capabilities are in addition to the above and specific to the role of a committee chair or a local board chair.

Leadership and delegation

- Encourage direct and robust debate but is not afraid to end it and move on
- Looked to for direction in challenging situations and faces adversity head on
- Take an unpopular stand if necessary
- Not afraid of using the casting vote if necessary
- Delegate tasks and decisions when needed
- Support peers and colleagues when needed
- Chair meetings effectively
- Find common ground and get cooperation with minimum noise
- Negotiate skilfully in tough situations with both internal and external groups

Managing vision and purpose

- Communicate a compelling and inspired vision or sense of core purpose for all members of the committee or board
- Invite input from each person and share ownership and visibility
- Foster open dialogue

Additional capabilities specific to local board chairs

- Build and lead an effective local board team, including providing feedback to members of your local board
- Develop and mentor other local board members
- Work effectively with the media

Additional capabilities specific to local board deputy chairs

In addition to the capabilities of all elected members:

- | | |
|---|--|
| Chairing and attending meetings | <ul style="list-style-type: none">• Chairs meetings effectively and in accordance with good governance principles.• Demonstrates a good knowledge of standing orders• Understands and accurately represents and articulates the views of the local board |
| Supporting strong and inspiring leadership | <ul style="list-style-type: none">• Works collaboratively to achieve agreed outcomes and priorities• Provides feedback in a constructive manner. |
| Promoting good decision-making and governance | <ul style="list-style-type: none">• Shares information, seeks input and views on issues, and listens to competing interests and perspectives.• Role models good decision making and governance by encouraging robust, sound, open and inclusive processes. |
| Team and capability building | <ul style="list-style-type: none">• Acts in a supportive manner to other local board members as needed.• Role models collaboration.• Displays a high level of political acumen and ability to navigate different political dynamics to encourage the local board to work effectively together. |
| Representing the local board and building good relationships | <ul style="list-style-type: none">• Builds strong and respectful relationships. |
| Delegated decision-making and activities | <ul style="list-style-type: none">• Seeks the input and views of local board members (where appropriate) and ensures they are accurately represented and articulated. |

Item 21 – Board Member Report – Kit Parkinson

The members of the Orakei Local Board have completed a review of 121 of our Parks and Reserves within the Orakei Board Area in relation to maintenance of the grassed areas.

This was carried out from Thursday 12th to Monday 16th October 2017.

The results for Ventia are very disappointing and are presented below.

Sports Fields	12 of 12 passed	100%
Premier Parks	2 of 2 passed	100%
all reserves passive areas (including Sports and Premier)	34 of 121 passed	28.10%
neighbourhood parks (excluding premier and sports)	26 of 107 passed	24.30%

As you can see the big issue is with Local Neighbourhood reserves which are not being maintained (mowed) well at all, 75.7% of these parks have a substandard maintenance of the mowed areas.

We would request that this changes immediately. And will be reviewing them again early November 2017

On the good side the Premier and sports field pieces of our reserves are well mowed.