

## Local Board Financial Performance - Mangere-Otahuhu as at September 2017

### Financial Summary

█ On Target   
 █ Under Review   
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	400	357	43	1,457	1,457
Operating revenue (LDI)	0	3	(3)	10	0
Operating expenditure (ABS)	4,714	4,385	(329)	15,151	14,923
Operating expenditure (LDI)	168	412	244	2,213	2,054
Operating expenditure (LGS)	271	271	0	1,084	1,084
<b>Net Cost of Service</b>	<b>4,753</b>	<b>4,707</b>	<b>(46)</b>	<b>16,981</b>	<b>16,604</b>
<b>Subsidies and grants for capital expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital expenditure</b>	<b>772</b>	<b>1,965</b>	<b>1,193</b>	<b>7,067</b>	<b>8,310</b>

Māngere-Ōtāhuhu Local Board has invested \$4.75m in net operating costs and \$772k in capital expenditure for the quarter ending September 2017.

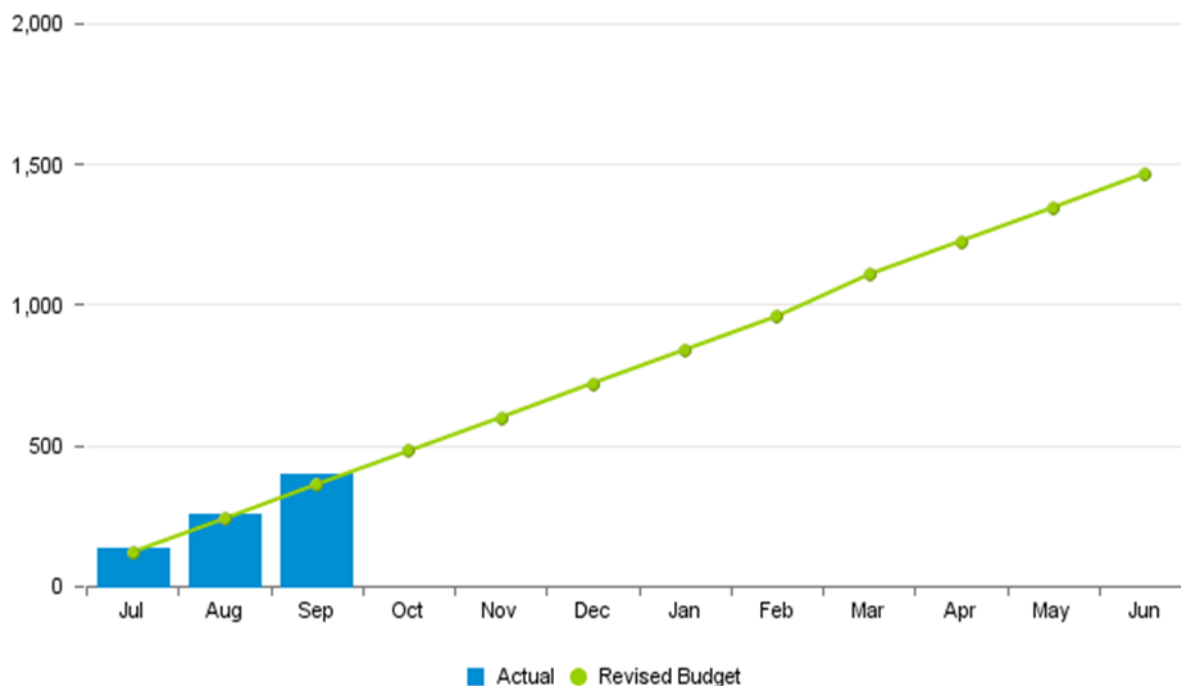
Net cost of service is \$46k over budget of \$4.7m.

Operating expenditure is \$87k over budget.

Operating revenue is \$41k ahead of budget.

Capital spend of \$772k is mainly for Ōtāhuhu Town Centre revitalisation, the Māngere town centre car park and the Norana Park toilets and walkway. Weather continues to delay some capital work.

### Operating Revenue (\$000) for FY 2018

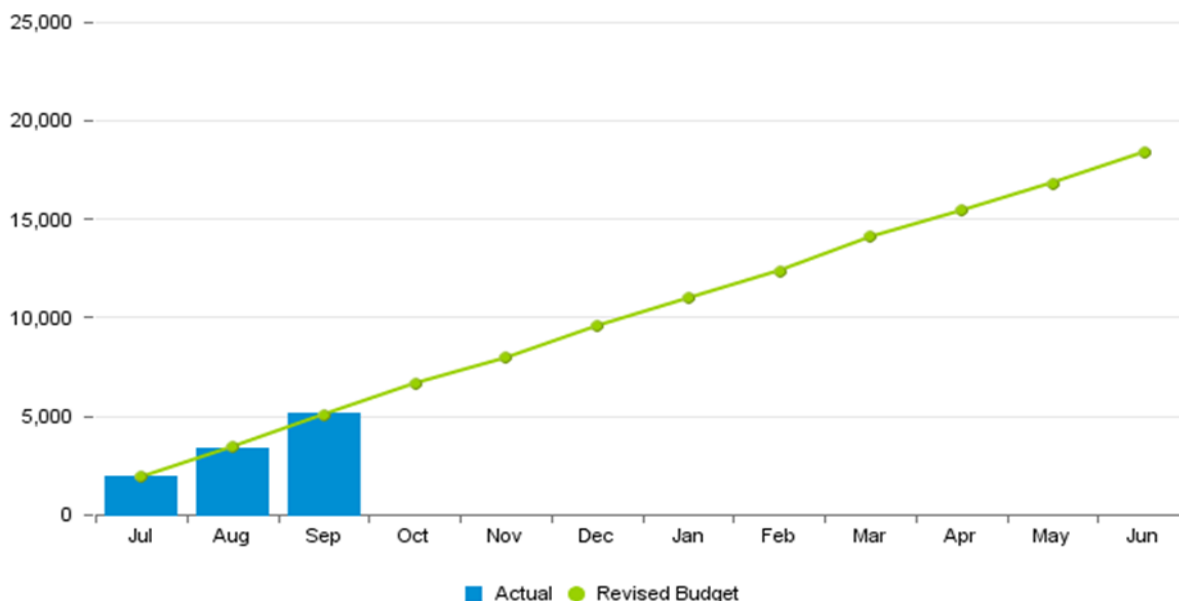


█ On Target   
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Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	133	88	45 <span style="color: green;">█</span>	350	340
Local parks, sport and recreation	268	272	(4) <span style="color: orange;">█</span>	1,117	1,117
<b>Total Operating Revenue</b>	<b>401</b>	<b>360</b>	<b>41</b> <span style="color: green;">█</span>	<b>1,467</b>	<b>1,457</b>

**Operating Revenue** is \$41k better than budget. In community services, revenue has exceeded budget by \$45k due to improved usage in Mangere Arts Centre, Mangere Memorial Hall and Mangere Central Community Hall.

### Operating Expenditure (\$000) for FY 2018



█ On Target   
 █ Under Review   
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	1,922	2,136	214	8,365	8,260
Local environmental management	25	24	(1)	184	160
Local governance	271	271	0	1,084	1,084
Local parks, sport and recreation	2,300	1,955	(345)	7,035	6,807
Local planning and development	636	681	45	1,780	1,750
<b>Total Operating Expenditure</b>	<b>5,154</b>	<b>5,067</b>	<b>(87)</b>	<b>18,448</b>	<b>18,061</b>

**Operating Expenditure** is over budget by \$87k overall.

In Locally Driven Initiatives (LDI Opex) there is underspend of \$244k overall with no current issues, and some projects are yet to commence. Spend progress will be evaluated before the half year financial report, for any early indications of potential underspend or non-delivery.

In Asset Based Services (ABS Opex) the Rima facilities contract in both the scheduled and the response maintenance areas has overspent budget by \$410k. This is the first set of accounts for this project and it is expected that it will take at least a full year to collect stable and more predictable costings for budgets for the Long Term Plan. Over the 21 local boards there are variances both under and over budget for the parks contracts, with an overall saving of 6%. Other parks costs are \$33k below budget and in libraries overall wage expenses are \$39k under budget.

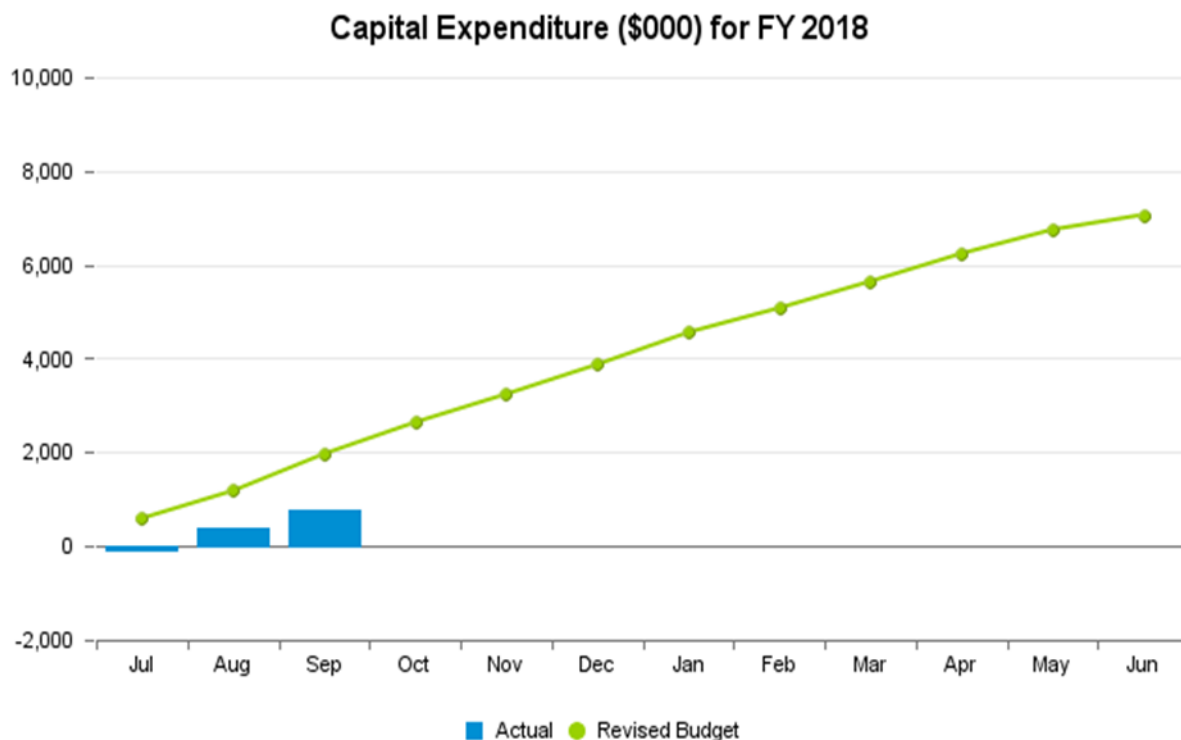
### Locally Driven Initiatives (Operating Expenditure)

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	45	45	0	181	181
ANZAC	0	0	0	25	25
Art in public places	0	5	5	20	20
Assess options for multi-use facility in Mangere East	5	0	(5)	50	0
CAB Service in Otahuhu - Toia	26	0	(26)	26	26
Capacity building programme	0	0	0	8	0
CCTV and town centre safety initiatives	1	65	64	264	262
Community Arts Programmes	0	25	25	100	100
Community Gardens	0	4	4	15	15
Community placemaking initiatives	0	5	5	20	20
Community response operating fund	(35)	25	60	158	98
Community safety	0	0	0	7	0
Community volunteer awards	2	0	(2)	0	0
Extended Library hours	0	19	19	74	74
Local civic functions	5	2	(3)	7	7
Local community grants	5	62	57	207	207
Local events fund	19	22	3	73	73
Mangere Arts Centre business plan initiatives delivery	2	10	8	56	40
Maori responsiveness	0	1	1	5	5
Signature Arts and cultural event	40	0	(40)	60	60
Social Enterprise	0	8	8	30	30
Teaching Gardens Otahuhu	0	3	3	24	12
Youth connections across Auckland	23	7	(16)	50	110
Youth programmes community development	0	5	5	20	20
<b>Total Local community services</b>	<b>139</b>	<b>312</b>	<b>173</b>	<b>1,480</b>	<b>1,385</b>

Develop Industry Pollution Programme (continuation)	0	0	0	40	20
Environment initiatives including Manukau Harbour and Tamaki Estuary	25	24	(1)	136	132
Manukau Harbour forum contribution	0	0	0	8	8
<b>Total Local environmental management</b>	<b>25</b>	<b>24</b>	<b>(1)</b>	<b>184</b>	<b>160</b>
Creating a Maori identity	0	2	2	10	10
Facility Partnership Programme	0	0	0	150	150
Green assets (Mangere-Otahuhu)	(4)	3	7	20	20
LDI Programme Events in local parks	7	3	(4)	20	20
LDI Volunteers parks	1	2	1	15	15
Mangrove management and removal	0	42	42	175	175
Sports and recreation investigation	0	3	3	20	20
<b>Total Local parks, sport and recreation</b>	<b>4</b>	<b>55</b>	<b>51</b>	<b>410</b>	<b>410</b>
LDI Heritage Survey	0	11	11	45	45
Local Economic Development Program	0	8	8	80	50
Young Enterprise Scheme	0	0	0	4	4
<b>Total Local planning and development</b>	<b>0</b>	<b>19</b>	<b>19</b>	<b>129</b>	<b>99</b>
<b>Total</b>	<b>168</b>	<b>409</b>	<b>241</b>	<b>2,203</b>	<b>2,054</b>

**Budget has increased by \$149k due to Y17 Opex deferrals listed below**

Activity	Specific project or programme	Deferred to FY18
<input type="checkbox"/> ACE	Activation of Parks	8,000
	Assess options for multi-use facility in Mangere East	50,000
	CCTV and town centre safety initiatives	1,683
	Community safety	7,475
	Mangere Arts Centre Business Plan Initiative	15,864
	Teaching Gardens Otahuhu	12,000
<input type="checkbox"/> CPO	Mangere Town Centre Collective Promotion	20,000
	Mangere-Otahuhu LED Action Plan Implementaton	10,000
<input type="checkbox"/> ESU	Healthy Rentals- Māngere-Ōtāhuhu	3,698
	Pukaki Crater Restoration	20,000
<b>Grand Total</b>		<b>148,720</b>



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	18	341	323	944	940
Local parks, sport and recreation	491	1,164	673	3,228	5,027
Local planning and development	263	460	197	2,895	2,343
<b>Total Capital Expenditure</b>	<b>772</b>	<b>1,965</b>	<b>1,193</b>	<b>7,067</b>	<b>8,310</b>

Capital delivery for the first quarter is \$772k and is behind budget by \$1.19m.

Capital spend is mainly for Ōtāhuhu Town Centre revitalisation, the Māngere town centre car park and the Norana Park toilets and walkway. Weather continues to delay some capital work.

Overall net deferral of projects at the end of Y17 has reduced the total Y18 capex programme by \$1.2m to \$7.1m. Major items deferred into Y19 were \$515k for the LDI capex funding, and \$1.6m for Greenway and Walkway Development associated with Norana Park walkway growth programme. Ōtāhuhu Town Centre development plus other renewals unfinished in Y17 were brought into this year, totalling \$900k

There remains a total LDI Capex balance of \$793k to be allocated.

## Capital Expenditure: All Projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE - Community house and centre renewals	9	133	124	368	310
ACE - Leases renewals	6	130	124	359	450
ACE - Art facility renewals	3	72	69	199	95
Library furniture and fitting renewals	0	4	4	0	75
Local library renewals	0	3	3	19	10
<b>Community services (GoA)</b>	<b>18</b>	<b>341</b>	<b>323</b>	<b>944</b>	<b>940</b>
Parks - Asset renewals	460	544	84	1,507	1,496
Locally driven initiatives (LDI Capex)	3	218	215	603	1,118
Greenway and walkway development	18	144	126	400	2,033
Leisure facility building renewals	3	97	94	270	162
Parks - Coastal asset renewals	0	73	73	201	43
General park development	1	50	49	140	150
Parks - Sports fields renewals	4	38	34	105	0
Leisure facility equipment renewals	1	0	(1)	0	0
Playscape development	0	0	0	0	25
<b>Parks sport and recreation (GoA)</b>	<b>491</b>	<b>1,164</b>	<b>673</b>	<b>3,228</b>	<b>5,027</b>
Town Centre Revitalisation	263	460	197	2,895	2,343
<b>Planning (GoA)</b>	<b>263</b>	<b>460</b>	<b>197</b>	<b>2,895</b>	<b>2,343</b>
<b>Total</b>	<b>771</b>	<b>1,966</b>	<b>1,195</b>	<b>7,067</b>	<b>8,309</b>