

Strategic Assessment – Project

The purpose of this document is to provide a high-level outline of the proposed initiative, describing the need for change, related benefits and how this fits with Auckland Council's strategic outcomes. If the budget holder agrees with the strategic assessment, s/he should sign off approval to move this proposed initiative to the initiate phase. Text in italics is for guidance and should be deleted when no longer required.

Investment proposal information			
Initiative Name:	Waitākere Waka Ama Outrigger Canoe Club (WOCC) investigation	Decision making body: <i>[Business unit/ department/CCO, local board, etc.]</i>	Henderson-Massey Local Board
Initiative Lead:	Nick Harris	Is this a planned initiative or new?	New
Unique ID#	TBC	Date:	08/11/2017

Strategic case

Introduction
<p>What does this proposed initiative involve?</p> <ul style="list-style-type: none"> • Creating a new public (small-craft) water access to the Whau River in the vicinity of Bridge Ave, Te Atatu. • Creating new waka ama facility for WOCC. • Possible collaboration with Te Whau Pathway and/or Te Atatu Boat Club to optimise design, construction and outcomes.
<p>Desired Outcomes:</p> <ol style="list-style-type: none"> 1. Increased participation in waka ama in west Auckland 2. Increased access, especially for rangatahi, to social and cultural benefits of waka ama activities including whakawhanaungatanga, tirohanga maori, hauora, kaiiakitanga. 3. Henderson-Massey Local Board is seen as a leader in Maori Responsiveness at Auckland Council <p>Project Output:</p> <p>Improved access and facilities for waka ama in the vicinity of Bridge Ave (including Covil Park), Te Atatu.</p> <p>To achieve the desired outcomes, the following baseline output performance criteria are required:</p> <ul style="list-style-type: none"> • Safe all-tide access to the Whau River • Good access to flat water (Whau River) and open water (Waitemata Harbour) for safety and maximum workable paddling distances • Boat ramp and/or pontoon • Can accommodate frequent use of water access by the club (7 days per week) • Space for secure waka storage <ul style="list-style-type: none"> ○ An area of 500m²+ ○ Number <ul style="list-style-type: none"> ▪ W1 (30+ 7m long - these are stored on racks) ▪ W2 (3+ - 8m long - stored on racks) ▪ W6 (9+ 14m long -- stored side by side) ○ Ancillary equipment

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- Located near water access

- Fresh water wash down area
- Safe operational area (ie: free of through traffic)
- Space for the club to grow (including consideration of a clubroom facility on-site in the future)
- Central location to catchment (including public transport)
- Space for car parking
- Access to toilets and changing facilities

These criteria are met at the proposed Bridge Ave site.

Note: This project is envisioned in two stages. Firstly the creation of new water access and open space by council. Secondly, development of waka ama facilities (storage compound/clubrooms) by WOCC. This is recommended in order to assign investment & ownership responsibilities to the appropriate parties.

The following site options have been assessed as not fully meeting the performance criteria.

- Te Atatu Boating Club (good water access, no room for growth under current agreement, historically strained relationship)
- Taipari Strand (tidal, long distance to open water)
- Selwood Road (no bus route, toilets, lighting)
- Taikata Sailing Club (tidal and no room for growth)
- Wharf Road (tidal, long distance to open water)
- Archibald Park (tidal, long distance to open water)
- West End Rowing Club (not a central location, busy existing rowing club)
- Peoples Park (difficult access to water, no amenities)
- Hobsonville Airbase (not central to west Auckland catchment)

What is the targeted delivery date / estimated time to deliver this initiative?

To early to predict a delivery date the overall project.

Estimate that investigations for *Initiate* phase could be delivered by June 2018.

If possible, provide a ballpark figure of delivering this proposed project.

To be determined in Initiate phase

Is funding sought to build the business case?

HMLB has allocated FY17/18 \$30,000 to investigation of this initiative. This is considered adequate to meet costs at this point.

Pending the conclusions of future investigations, more funding may be sought to progress the initiative.

Strategic assessment – Outlining the need for investment

WOCC serves a catchment exceeding 170,000 people in West Auckland. The club is the largest of Auckland's 15 waka ama clubs and one of the 5 largest nationally. WOCC has enjoyed considerable success over the years at national and international levels.

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WOCC is experiencing a number of problems at their current site on TABC land at Bridge Ave. These have become long-term issues; WOCC previously approached Henderson-Massey Local Board for support for the same problems in 2012.

- Problem: the current circumstances of WOCC as tenants of TABC are unsafe (particularly for junior members), restrictive of their operations and prevent the club from improving safety
- Problem: The current site is preventing growth (demand is not being met) and participation in the sport.
- Problem: The current facilities are inadequate for competition level (national and international) club members.
- Problem: The current facilities lack space for:
 - social and cultural activities (eg: manuhiritanga)
 - adequate storage of waka and equipment
- Problem: WOCC has an historically strained relationship with TABC, who own the current site
- Opportunity: to create a new water access in the vicinity of Bridge Ave to enable increased public access to the Whau River, improve safety of waka ama users, and facilitate the waka ama activities of WOCC.
- Opportunity: With the ability to grow membership, WOCC can cater to more schools, workplaces, tertiary education settings and novice paddlers from all parts of the community.
- Opportunity: benefit to both WOCC and the local community as a whole with a public space to launch sea crafts of various shapes and sizes at all-tides, visible to the public and will cater as another starting/finishing point along the planned Te Whau Pathway walk/run.
- Opportunity: to include in this development a new section of Te Whau Pathway with strategic connection to the North West Cycleway.
- Problem: the obvious potential location/s is constrained and will require permits to work in the coastal marine area.

What are the measurable benefits of implementing this change?

- Increased participation in waka ama in west Auckland
- Increased access, especially for rangatahi, to social and cultural benefits of waka ama activities including whakawhanaungatanga, tirohanga maori, kotahitanga, hauora, kaitiakitanga.
- Henderson-Massey Local Board is seen as a leader in Maori Responsiveness at Auckland Council
- Improved connections for local communities with Whau River and Waitemata Harbour; connecting people with nature.

What would happen if we didn't continue with this proposed initiative?

- WOCC members, including children, will be left in an unsafe operating environment.
- WOCC will be constrained in its abilities to:
 - grow and develop its activities at community sport and high performance sport levels
 - promote the physical, social and cultural benefits of waka ama

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- Risk that the Te Whau Pathway will be developed in such a way as to:
 - preclude any WOCC initiative at Bridge Ave
 - omit small-craft water access
- Risk that Henderson-Massey Local Board will not be seen as a leader in Maori Responsiveness at Auckland Council

What other similar projects /initiatives / programmes are currently on the go?

- Te Whau Pathway; this project will create a pathway along the length of the Whau River to connect the Waitemata and Manukau Harbours. In doing so, the project will reconnect communities to the river, local parks and facilities. The pathway will pass through the vicinity of Bridge Ave, connecting with the NW Cycleway to the north and Covil Park to the south.
- Archibald Park; boat ramp renewal, new pontoon and waka ama storage. This project will improve functionality of existing facilities at Archibald Park to better facilitate local use, particularly by local school waka ama paddlers. This small facility will be over 4.5km paddling distance from Bridge Ave and is therefore considered to supplement the Bridge Ave project, rather than duplicate it.

Identify the link to strategic outcomes, business and/or asset management plans.

Outcomes that describe the vision		How we respond	
Tick all that apply. ✓			
A fair, safe and healthy Auckland	✓	Our citizens have a strong voice	
A green Auckland		We get the job done faster, more conveniently and at lower cost	✓
A prosperous Auckland		We have a high performance & inclusive workforce	
A beautiful Auckland		Elected members are better supported	
A well connected Auckland	✓	Increase non-rates revenue	
A culturally rich and creative Auckland		Doing more with less	
A Māori identify that is Auckland's point of difference	✓		

The WOCC project aligns with the following strategic documents:

Auckland Council Unitary Plan

It is stated in the Auckland Council Unitary Plan that Mana Whenua, defined in the RMA as tangata whenua, are Māori with ancestral rights to resources in Auckland and responsibilities as kaitiaki over their tribal lands, waterways and other taonga. The Unitary Plan has an important role in helping decision-makers to expand their perspective to include Mana Whenua interests and values related to resource management, including the integration of mātauranga and tikanga. The Unitary Plan clearly identifies Mana Whenua interests and values, and directs when mātauranga and tikanga must be considered in relation activities within Auckland. The WOCC project would support this statement.

Henderson-Massey Local Board Plan 2014

A key feature of Henderson-Massey area is the 16 per cent of people who identify as Māori (compared with 10% for the whole of the rest of Auckland). The area also has a young population. The WOCC project would align with the following from the LB Plan 2014:

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- ‘Our vision: Creating the world’s most liveable city at a local level’ – strong community organisations and sports clubs that support people in their leisure activities.
- ‘Outcome: A community where we know our neighbours, work together on issues and value diversity’ – Henderson-Massey is one of the most diverse communities in New Zealand and there is an especially high proportion of young people that identify as Māori. The local board is turning its attention to what can be done to better provide for this more diverse population
- ‘Outcome: A good life for young and old’ – ensure there are things for young people to do. The board want young people to have things to do and places to go. Having a wide range of activities is a community responsibility and one the board is proud to contribute to.
- “Outcome: We are an eco-city’ – people in Henderson-Massey love to be on the water and the board want to improve access to our coast and waterways.

Henderson-Massey Draft Local Board Plan 2017

The local board wants to work more closely with our tangata whenua, recognising the importance of Te Tiriti o Waitangi in everything they do and focusing on improving outcomes for Māori.

- Objective: Diversity and difference is embraced and valued. Support rangatahi in growing their confidence and leadership through projects that build on their interests and challenge them.
- Objective: Mana whenua and mataawaka rights are acknowledged and their needs and aspirations widely known.
- Objective: Our parks and recreational services provide a range of accessible experiences for our diverse community. Extend the variety of play and exercise experiences for a range of ages.
- Objective: Our community facilities are well used and flexible in meeting community needs.

Henderson-Massey Open Space Network Plan 2015-2025

The WOCC project fully supports Key Outcome 5 (coasts and walkways) in the Open Space Network Plan 2015-2025. This outcome deals with access to the coastlines and waterways in the area, providing recreational benefits and contributing to community identity and increasing liveability. A new pontoon/jetty in the Bridge Avenue area would give people access to the tidal reaches of the Waitemata Harbour. This outcome also fits well with the proposed WOCC project as it supports community initiatives that contribute to well-being and helps connect and build community networks.

Te Whai Oranga – Maori Sport and Recreation Plan

This plan aims to increase awareness of whakapapa connection in Tāmaki Makaurau, through the environment, sport and recreation. The proposed WOCC project supports all of the five key outcomes set out in Te Whai Oranga, consistent with mana-whenua principles and corresponding mataawaka community sport and recreation aspirations:

- *Whanaungatanga* – Strong and healthy relationships; More whanaungatanga opportunities
- *Mana Whakahaere* – Leadership and Decision-making as Māori; More culturally competent leadership.
- *Taonga Tuku Iho* – Treasures handed on; More culturally connected opportunities
- *Tūrangawaewae* – Connection to whakapapa and Sense of Place; More access to culturally inspired places/opportunities

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- *Te Ao Turoa* – Interaction with the wider world to enable Auckland’s Māori identity; More strategic and practical collaboration

Auckland Sport and Recreation Strategic Action Plan

This plan aims to get “more Aucklanders more active more often”. The WOCC project strongly aligns with key initiatives identified:

6.7: *Identify key actions to improve access and facilities for water-based recreational activities and sport.*

- Waka ama is a water-based sport & rec activity
- WOCC provides and promotes waka-ama
- Therefore, improving access and facilities for WOCC supports key initiative 6.7

5.2 *Enable Auckland’s diverse communities to participate in recreation and sport by promoting opportunities to meet their needs*

- Maori are an Auckland community
- Waka ama meets needs of Maori for connection to tikanga-maori through sport and recreation
- WOCC provides and promotes waka-ama
- Therefore, enabling WOCC to provide and promote opportunities for Maori and participate in waka ama supports key initiative 5.2

Te Whau Pathway Plan may also offer alignment but has not been reviewed at the time of writing.

Key stakeholders

Which stakeholders / communities have been engaged regarding this proposed initiative?

Engaged and supportive:

- WOCC
- Henderson-Massey Local Board
- Hoani Waititi Marae
- Kelston Girls Waka Ama
- Peeni Henare, MP for Tāmaki Makaurau
- Phil Twyford (MP for Te Atatu)
- Rutherford College, Te Atatu Peninsula
- Dianne Pomare, Principle, Te Kura Kaupapa Māori o Nga Maungaronga
- Te Kawerau Iwi Tribal Authority & Settlement Trust
- Waitakere College.

To be engaged:

- Te Atatu Boat Club
- Te Whau Pathway Trust
- Auckland Council

Approval and acceptance

Approval

“This initiative is worthy of further development into the Initiate phase. I agree that the potential

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benefits identified are realistic, and the required budget to support movement into the Initiate phase of the project is available and approved. The Project Complexity Assessment Tool (PCAT) should be used to identify the rigour required regarding the development of either the Auckland Council Business Case – low, medium or high complexity, which should now be prepared.”

Name	Signature

Appendices

WOCC Site Analysis 2012
 WOCC Site Analysis 2017 (updated)
 HMLB resolution
 PCAT (8 Nov 2017)