

# Hibiscus and Bays Local Board Financial Performance to 31 December 2017

## Financial Summary

█ On Target  
 █ Under Review  
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	1,749	1,563	186	3,033	3,033
Operating expenditure (ABS)	6,665	6,828	163	13,194	12,705
Operating expenditure (LDI)	563	796	233	1,997	1,568
Operating expenditure (LGS)	561	561	0	1,123	1,123
<b>Net Cost of Service</b>	<b>6,040</b>	<b>6,622</b>	<b>582</b>	<b>13,281</b>	<b>12,362</b>
<b>Subsidies and grants for capital expenditure</b>	<b>1,013</b>	<b>0</b>	<b>1,013</b>	<b>0</b>	<b>0</b>
<b>Capital expenditure</b>	<b>2,884</b>	<b>6,550</b>	<b>3,666</b>	<b>10,034</b>	<b>6,781</b>

The Hibiscus and Bays Local Board has invested \$2.9m in capital expenditure and \$6.0m in net operating expenditure for the year to date at 31 December 2017.

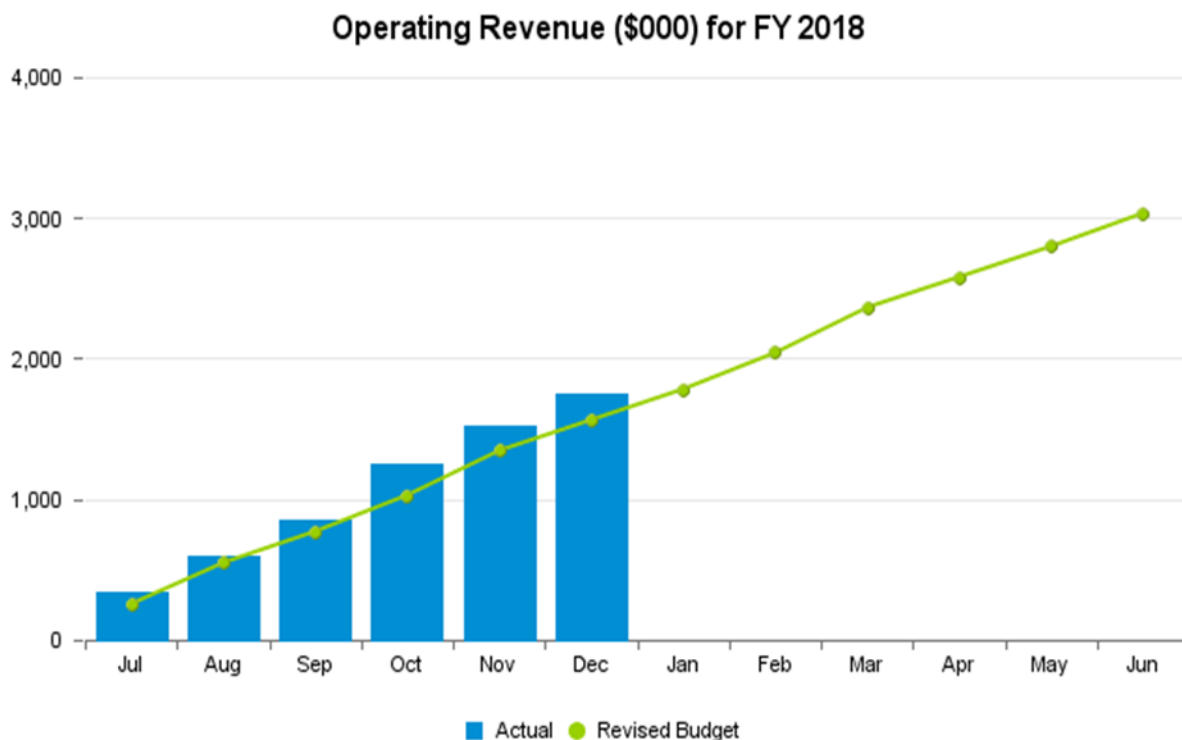
Net cost of service is \$582k favourable to budget for the year. The underspend in asset based services expenditure of \$162k relates to projects in the Parks, Sports and Recreation activity.

From the local boards' Locally Driven Initiatives (LDI) funding, the majority of projects are underway and on track to be completed during the year. In the first 6 months, the board allocated \$170k from their community grants fund and has \$370k remaining to allocate for the rest of the financial year.

Revenue is favourable to budget for the year to date and is likely to be on or above target for the full financial year. This relates to various facilities across the local board area.

The majority of the capital investment so far this financial year has occurred in the Parks, Sport and Recreation activity (\$2.8m). There have been no major risks identified to the delivery of projects to 31 December 2017.

## Operating Revenue



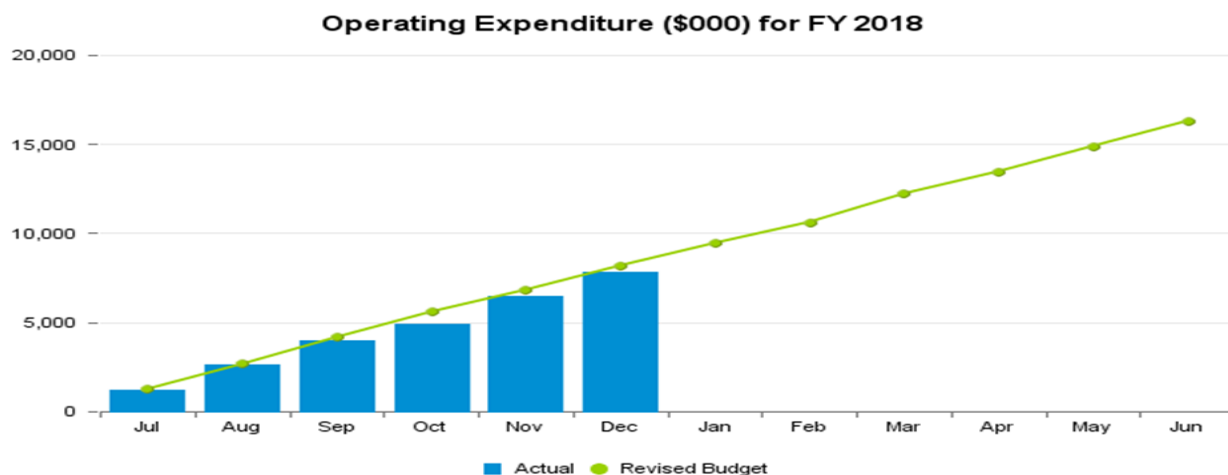
## Operating Revenue

█ On Target  
 █ Under Review  
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	98	47	51	93	93
Local parks, sport and recreation	1,651	1,517	134	2,940	2,940
<b>Total Operating Revenue</b>	<b>1,749</b>	<b>1,564</b>	<b>185</b>	<b>3,033</b>	<b>3,033</b>

Operating revenue is slightly above budget for the year to date. The main contributors to this positive variance are the Orewa Community Centre, Orewa Library and Stanmore Bay Pool and Leisure Centre.

## Operating Expenditure



## Operating Expenditure

█ On Target   
 █ Under Review   
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	2,317	2,373	56	4,655	4,433
Local environmental management	41	12	(29)	120	120
Local governance	561	561	0	1,123	1,123
Local parks, sport and recreation	4,525	4,884	359	9,879	9,090
Local planning and development	344	355	11	538	630
<b>Total Operating Expenditure</b>	<b>7,788</b>	<b>8,185</b>	<b>397</b>	<b>16,315</b>	<b>15,396</b>

The overall operating expenditure variance is \$397k favourable to budget for the year to date.

Locally driven initiative funded projects are \$233k below budget with the majority of projects underway and on track to be completed during the year. In the first 6 months, the board allocated \$170k from their community grants fund and has \$370k remaining to allocate for the rest of the financial year. The capacity building programme, event partnership funding and environmental initiatives have all progressed well in the first 6 months. Actions from centre plans, greenways plans and reserve management plans will need to be monitored to make sure these can be delivered in the 17/18 financial year.

The underspend in operating expenditure is mainly due to projects in asset based services in the Parks, Sport and Recreation activity. There was an expectation of budget variances under the new Project 17 full facility maintenance contracts until baselines at local board level are established at the end of this financial year.

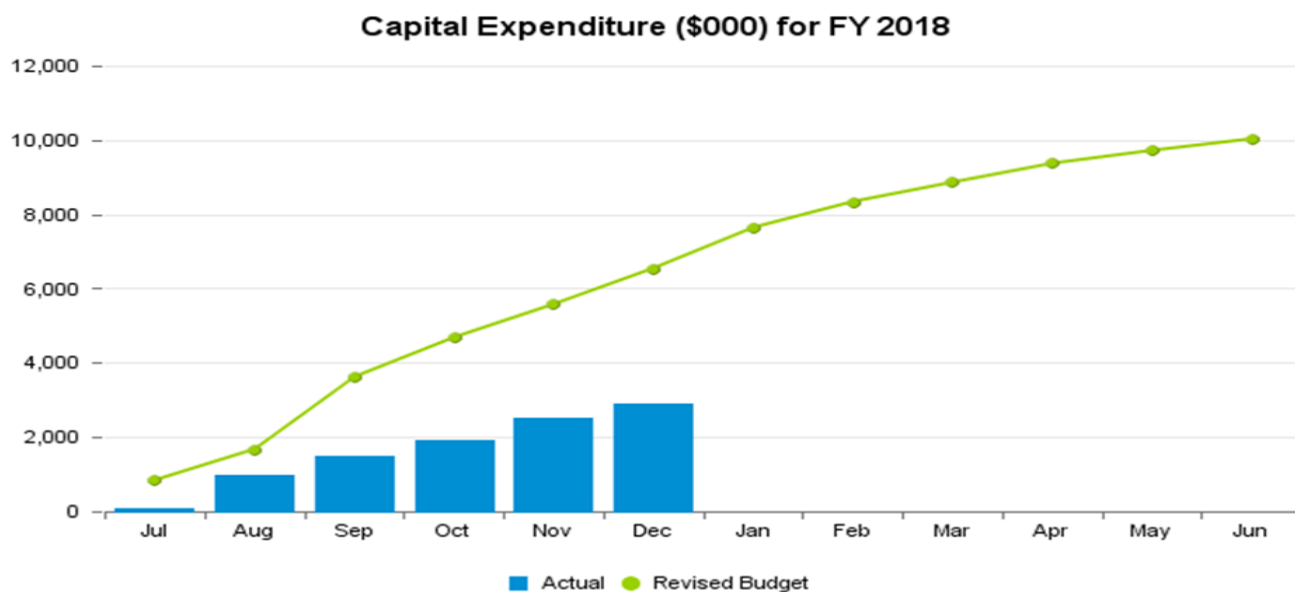
**The detailed LDI expenditure by project for the period to 31 December 2017 is reflected in the following schedule.**

## Locally Driven Initiatives Expenditure – All Projects

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	47	47	0	94	94
Actions from centre plans	0	53	53	105	0
ANZAC	0	0	0	15	15
Capacity building programme	131	66	(65)	176	131
CDAC Facility assessment	0	0	0	5	0
Community wellbeing programmes	10	29	19	57	57
Estuary Arts top up	50	50	0	50	50
Event partnership	69	40	(29)	79	79
Local civic functions	0	10	10	20	20
Local community grants	157	246	89	540	493
Local events fund	0	12	12	24	24
Youth Panels Initiatives	0	5	5	30	10
<b>Total Local community services</b>	<b>464</b>	<b>556</b>	<b>92</b>	<b>1,195</b>	<b>973</b>
Environmental management programmes	41	12	(29)	120	120
<b>Total Local environmental management</b>	<b>41</b>	<b>12</b>	<b>(29)</b>	<b>120</b>	<b>120</b>
Actions from centre plans	0	31	31	151	0
Centennial Park Volunteers	0	4	4	10	10
Creating a Maori identity	1	4	3	10	10
Greenways plans	0	33	33	84	0
LDI Volunteers parks	22	29	7	71	70
Mairangi Bay RMP Implementation	6	12	6	55	30
Metropark changing room	5	2	(3)	5	0
Parks strategic fund	2	20	18	50	50
Reserve management plans opex	10	38	28	70	70
Sherwood toilet planning	0	14	14	34	0
Silverdale Bowling Club Feasibility Study	0	20	20	50	50
<b>Total Local parks, sport and recreation</b>	<b>47</b>	<b>207</b>	<b>160</b>	<b>590</b>	<b>290</b>

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Actions from centre plans	0	0	0	0	105
Develop a strategy for eco-tourism	0	0	0	50	50
Economic initiatives	0	15	15	30	30
Visitor promotion	11	6	(5)	12	0
<b>Total Local planning and development</b>	<b>11</b>	<b>21</b>	<b>10</b>	<b>92</b>	<b>185</b>
<b>Total</b>	<b>563</b>	<b>796</b>	<b>233</b>	<b>1,997</b>	<b>1,568</b>

## Capital Expenditure



## Capital Expenditure

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	60	590	530	903	664
Local parks, sport and recreation	2,824	5,960	3,136	9,131	6,117
<b>Total Capital Expenditure</b>	<b>2,884</b>	<b>6,550</b>	<b>3,666</b>	<b>10,034</b>	<b>6,781</b>

The Hibiscus and Bays Local Board capital delivery is 29% to date against a \$10.0m total budget for the 2017/2018 year. Capital projects underway include the splashpad at Stanmore Bay, playground at Long Bay Reserve, Mairangi Bay carpark and track realignment at Long Bay.

A capital contribution of \$1m has been received from ANZ which will go towards the splashpad at Stanmore Bay which is now open and proving popular.

A number of projects have a spend that is lower than year to date budget and we will continue to monitor these to bring any major risks for programme delivery to the board on a monthly basis.

**The detailed capital expenditure by project for the period to 31 December 2017 is reflected in the following schedule.**

## Capital Expenditure – all projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE - Leases renewals	7	212	205	325	335
ACE - Community house and centre renewals	4	155	151	237	162
ACE - Art facility renewals	7	127	120	195	75
Library furniture and fitting renewals	2	62	60	95	91
Improvements (Stoney Homestead)	39	33	(6)	51	0
<b>Community services</b>	<b>60</b>	<b>590</b>	<b>530</b>	<b>903</b>	<b>664</b>
Parks - Asset renewals	475	1,292	817	1,659	1,202
Playscape development	1,024	1,182	158	1,811	0
Locally driven initiatives (LDI Capex)	33	1,080	1,047	1,655	1,111
Sport development	241	637	396	976	645
Greenway and walkway development	531	499	(32)	765	0
Parks - Sports fields renewals	14	392	378	600	810
General park development	78	247	169	378	1,550
Parks - Coastal asset renewals	43	219	176	655	770
Leisure facility building renewals	2	167	165	256	30
Access coastal protection nourishment (Orewa beach)	310	98	(212)	150	0
Sportsfield (Metropark)	58	53	(5)	81	0
Browns Bay parking upgrades	0	43	43	66	0
HBC Leisure Centre extension	11	33	22	50	0
Mairangi Bay parking upgrades	0	20	20	30	0
Replace toilet (Western Reserve)	2	0	(2)	0	0
<b>Parks sport and recreation</b>	<b>2,824</b>	<b>5,960</b>	<b>3,136</b>	<b>9,131</b>	<b>6,117</b>
<b>Total</b>	<b>2,881</b>	<b>6,551</b>	<b>3,670</b>	<b>10,034</b>	<b>6,781</b>