

Appendix C - Financial Performance Henderson-Massey Local Board

Financial Summary

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	2,849	2,551	298	5,533	5,533
Operating revenue (LDI)	0	5	(5)	10	0
Operating expenditure (ABS)	9,133	10,875	1,742	21,243	20,343
Operating expenditure (LDI)	701	873	172	1,906	1,891
Operating expenditure (LGS)	574	574	0	1,148	1,148
Net Cost of Service	7,559	9,767	2,208	18,754	17,849
Subsidies and grants for capital expenditure	0	0	0	0	0
Capital expenditure	14,832	25,363	10,531	39,818	37,387

\$14.8m in capital expenditure and \$7.6m net operating expenditure has been invested in the Henderson Massey local board area for the six months ended 31 December 2017.

The majority of the capital expenditure was in Parks sports and recreation assets of \$11.2m with planning/development assets of \$3.1m. Overall an under-spend of \$10.5m. Capital investment in the quarter to December was incurred mainly at the Westgate multi- purpose community facility building, sportsfield development at Massey Domain and Moire Park and development of Royal Reserve.

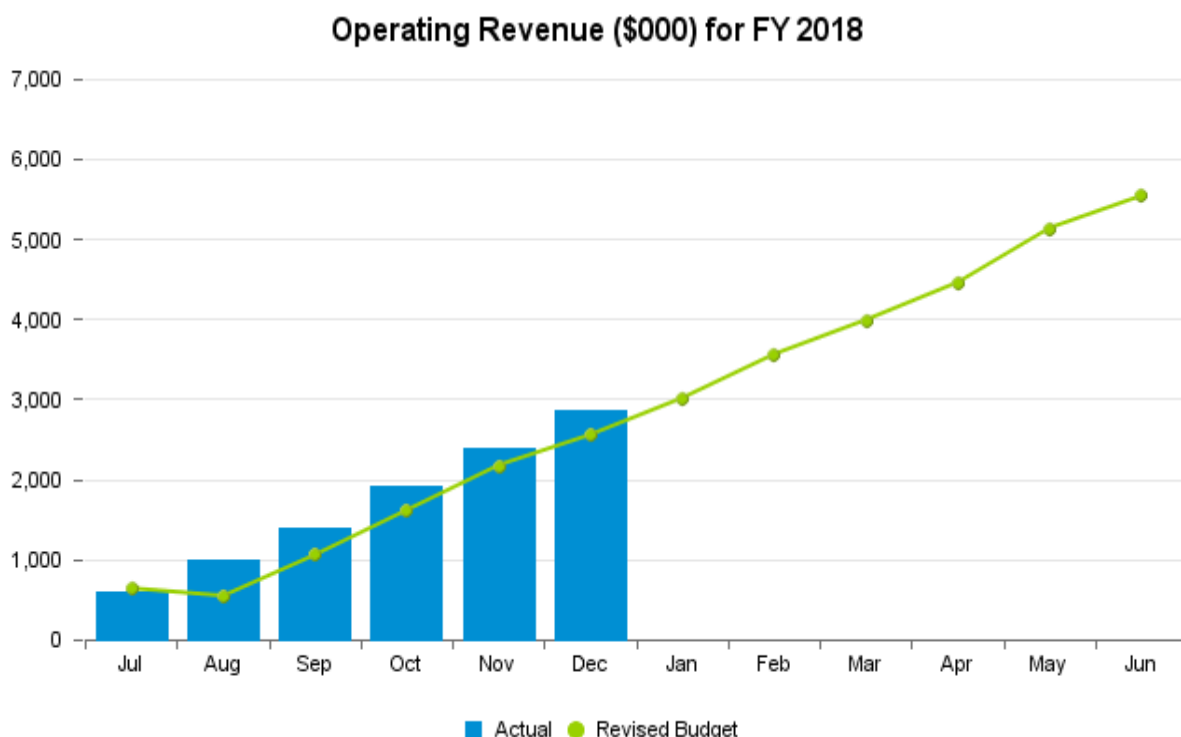
Details of the specific assets are on the following pages.

Net cost of service for the six months ended 31 December 2017 is \$2.2m under budget and is explained in the following pages. The main cause of the variance is lower full facility contract maintenance than planned.

The following LDI opex budgets were carried forward from the previous financial year.

Specific project or programme	FY18
Migrant Business support	4,500

Operating Revenue



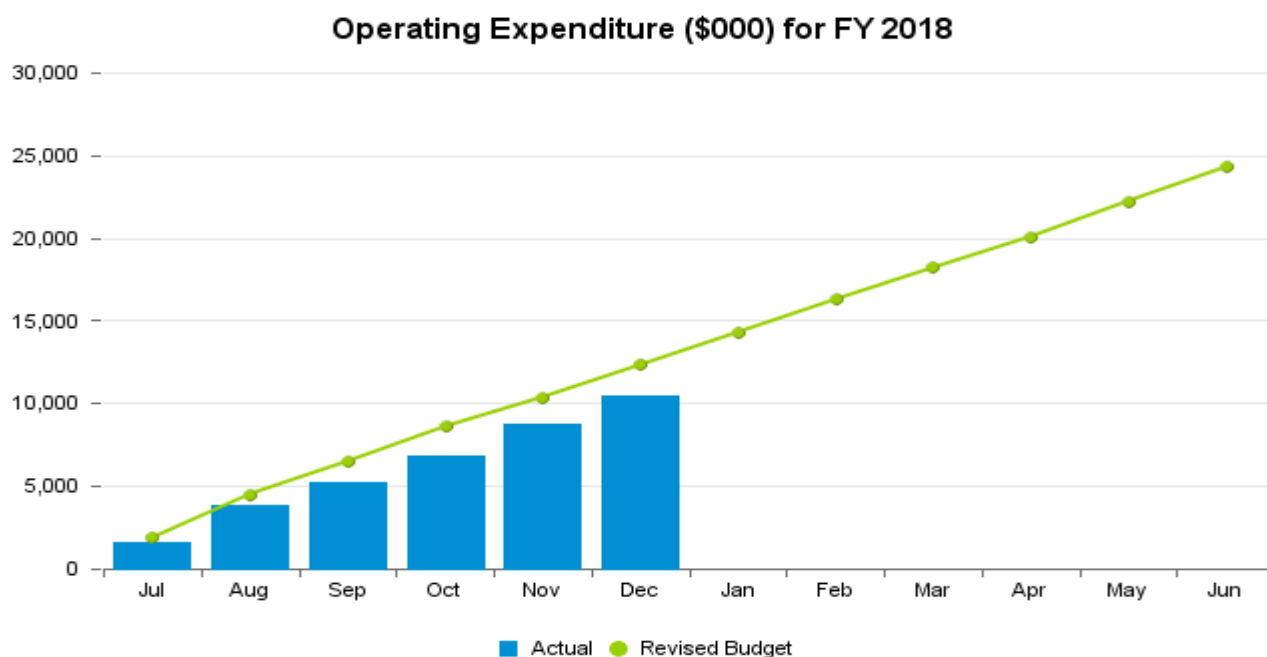
Operating Revenue

█ On Target
 █ Under Review
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	235	175	60	350	340
Local parks, sport and recreation	2,614	2,381	233	5,193	5,193
Total Operating Revenue	2,849	2,556	293	5,543	5,533

Revenue for the six months is \$0.3m (11% above budget.) This is due to learn to swim and recreation revenue (after school care) and an increase in aquatic entrance and memberships fees ahead of target at West Wave. Whether this trend will continue is being monitored. The increase in community services relates to improved revenue at the Kelston and Te Atatu Peninsula community centres.

Operating Expenditure



Operating Expenditure

█ On Target
 █ Under Review
 █ Not Meeting Target

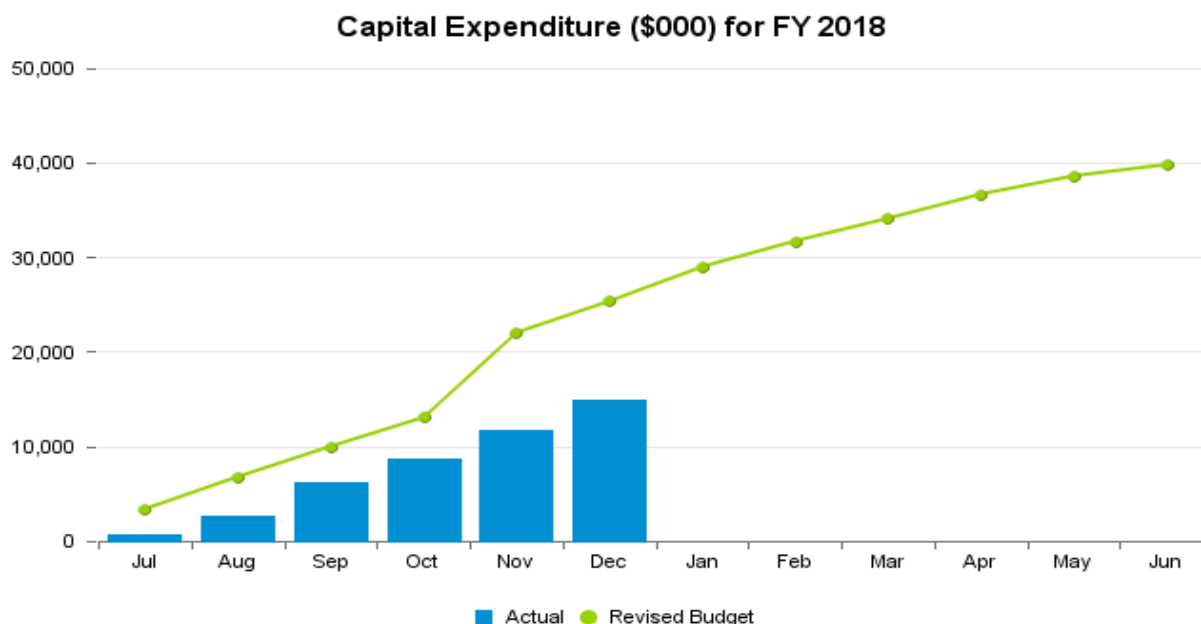
Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	3,977	4,227	250	8,255	8,032
Local environmental management	153	167	14	351	423
Local governance	574	574	0	1,148	1,148
Local parks, sport and recreation	4,998	6,575	1,577	12,983	12,173
Local planning and development	707	779	72	1,560	1,555
Total Operating Expenditure	10,409	12,322	1,913	24,297	23,331

Operating expenditure is \$1.9m below budget.

The majority of the operational budget underspend is in parks, sport and recreation activity area and is due to lower than anticipated full facility contract maintenance. There was an expectation under the new full facility maintenance contract of budget variances until baselines at local board level are established at the end of this financial year and the trend may continue through the year. This will be monitored by the community facilities department for any budget movements that are required. The community services underspend refers mainly to lower library/community centre administration costs.

The board have \$72k of community response fund. \$10k to date has been allocated to Riverside reserve the balance has yet to be allocated out to specific projects.

Capital Expenditure



Capital Expenditure

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	596	413	(183)	632	64
Local parks, sport and recreation	11,157	17,507	6,350	27,294	22,143
Local planning and development	3,079	7,443	4,364	11,892	15,180
Total Capital Expenditure	14,832	25,363	10,531	39,818	37,387

Capital expenditure to date is \$14.8m which is \$10.5m below budget.

The majority of the capital spend in the quarter to December was incurred at the Westgate multi-purpose community facility building, sportsfield development at Massey Domain and Moire Park and development of Royal Reserve.

The under-spend is mainly due to:

- The development of Westgate multipurpose facility and town square where the physical works are progressing. The facility is anticipated to open to the public in early 2019.(\$2.9m)
- Open spaces-Massey North (\$6.6m) \$5.7m cost to date coded regionally.
- Royal reserve physical works development continuing with slight delays caused by wet weather. (\$1.5m)
- Sports development at Massey Domain is expected to be completed by April 2018.Moire park sandfield and lighting installation contract for physical works is now awarded and Te Pai Park Netball courts – (increase light capacity) in physical works tender stage.(total 0.5m)
- Parks asset renewals are at various stages of either design, tender or construction.(\$1.0m)

The revised budget takes account of any phasing related to the status of capital projects.

LDI Expenditure – All Projects

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	102	102	0	204	204
ANZAC	0	0	0	15	15
Capacity building programme	192	147	(45)	293	293
Community Arts Programmes	5	9	4	18	18
Community placemaking initiatives	16	40	24	80	80
Community response operating fund	0	18	18	72	0
Community safety	13	15	2	30	30
Fees and charges subsidy	0	0	0	1	1
Local civic functions	0	5	5	10	10
Local community grants	63	62	(1)	124	124
Local events fund	142	134	(8)	270	270
Local job opportunities/skill devel	10	10	0	20	20
Maori responsiveness	15	15	0	30	30
Neighbourhood development	43	75	32	150	150
Older persons	6	5	(1)	10	10
West Recruitment	0	14	14	28	28
Youth connections across Auckland	4	25	21	50	50
Youth development initiatives	12	38	26	75	75
Total Local community services	623	714	91	1,480	1,408
Business subsidies - sustainability	0	0	0	2	2
Eco City activation	54	55	1	117	189
Environmental action plan	0	5	5	10	10
Nga Puna Manaaki Inanga project	0	7	7	23	23
Total Local environmental management	54	68	14	152	224

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Creating a Maori identity	1	4	3	10	10
Henderson Fairy Lights	0	2	2	4	4
LDI Programme Events in local parks	0	8	8	20	20
LDI Volunteers parks	8	16	8	39	39
Recreation programmes	20	16	(4)	40	40
Signage plan	0	10	10	25	25
Sports and recreation investigation	0	4	4	9	9
Te Atatu South Park	0	6	6	15	15
Te Atatu Waka Ama	0	12	12	30	30
Te Rangi Hiroa nursery site	0	8	8	20	20
Whau walkway-planning and design	(5)	0	5	0	0
Total Local parks, sport and recreation	25	85	60	212	212
Henderson Urban eco centre	0	0	0	0	40
Locally Driven Initiatives (ATEED)	0	0	0	47	0
Maori enterprise	0	0	0	0	5
Planning support	0	2	2	5	0
Young Enterprise Scheme	0	0	0	0	2
Total Local planning and development	0	2	2	52	47
Total	701	868	167	1,896	1,891

Capital Expenditure – all projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE - Community house and centre renewals	457	301	(156)	461	18
ACE - Art facility renewals	127	82	(45)	125	0
ACE - Leases renewals	12	30	18	46	46
Community services (GoA)	596	413	(183)	632	64
Multi-purpose community facility (Westgate)	7,546	10,443	2,897	16,000	16,000
General park development	896	2,363	1,467	3,621	0
Sport development	1,479	1,956	477	2,998	665
Parks - Asset renewals	855	1,814	959	2,779	2,806
Leisure facility building renewals	126	349	223	1,004	375
Parks - Sports fields renewals	202	265	63	406	554
General park restoration (SH16/20)	9	142	133	217	292
Parks - Coastal asset renewals	3	109	106	167	19
Greenway and walkway development	3	67	64	102	102
ACE - Community house and centre renewals	1	0	(1)	0	0
ACE - Leases renewals	17	0	(17)	0	0
Leisure facility equipment renewals	5	0	(5)	0	0
Locally driven initiatives (LDI Capex)	13	0	(13)	0	1,331
Recreation centre (Te Rangi Hiroa)	3	0	(3)	0	0
Parks sport and recreation (GoA)	11,157	17,507	6,350	27,294	22,143
Open spaces (Massey North)	0	6,600	6,600	8,206	6,474
Stormwater PC15 (Totara ponds)	3,036	843	(2,193)	3,386	3,862
Stormwater PC14 (Waiarohia ponds)	0	0	0	300	4,845
Town square PC15 (Massey North)	43	0	(43)	0	0
Planning (GoA)	3,079	7,443	4,364	11,892	15,180
Total	14,833	25,364	10,531	39,818	37,387

Subsidies and grants for capital expenditure	0	0	0	0	0
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