

## Financial Performance

### Financial Summary

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	2,421	2,606	(185)	4,984	4,984
Operating revenue (LDI)	5	0	5	0	0
Operating expenditure (ABS)	10,034	10,226	192	20,391	19,327
Operating expenditure (LDI)	694	948	254	2,763	2,180
Operating expenditure (LGS)	588	588	0	1,176	1,176
<b>Net Cost of Service</b>	<b>8,891</b>	<b>9,156</b>	<b>265</b>	<b>19,346</b>	<b>17,699</b>
<b>Capital expenditure</b>	<b>6,543</b>	<b>8,752</b>	<b>2,209</b>	<b>16,911</b>	<b>15,082</b>

The Howick Local Board's net cost of service to the end of December 2017 was \$8.9m against a revised budget of \$9.2m.

Operating revenue continued to track below budget with a variance of \$185k. The enrolment numbers at Howick Early Childhood Education has continued to decline, numbers are down 11% when compared to the same period last year. As mention previously, increased competition from private operators is the main cause for the drop. There is a focus on local marketing initiatives to attract more enrolments as well as reviewing operational efficiencies to stay with budget.

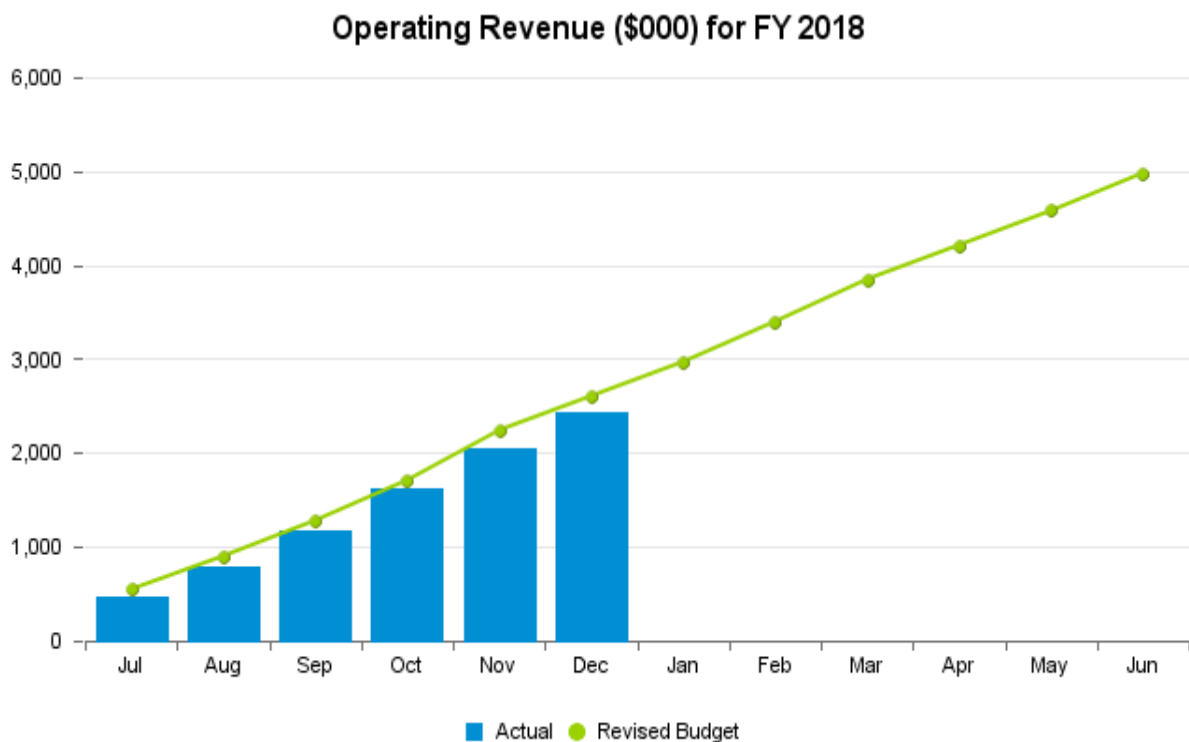
Operating expenditure for asset based services overall is in line with budget. At activity level parks maintenance contract expenditure is tracking well below budget. The new contractors across the region have faced challenges with the scale of work and weather issues have also affected delivery of services to the required standard. Increased auditing and resources are in place to ensure service levels are at the expected levels. Community services related expenditure was ahead of budget, only due to a term grant for the Howick Historical Village being paid in full while the budget assumed staged payment. This same issue has occurred in the Planning group of activity in relation to a BID grant.

The LDI expenditure to date is tracking \$254k below budget. Many events, plans and initiatives are scheduled for delivery in the next two quarters so the level of spend should see an increase. The local grants and facility partnership budgets are two that are at most risk of not being utilised in full by the end of the year. There is still over \$290k in the local grants budget with one local grant and one quick response round to go before the end of the

financial year. In the facility partnership space an amber status is shown due to the large budget, resourcing issues and the time taken to get such projects from planning through to delivery stage.

Capital investment to December was \$6.5m, a \$2.2m variance from budget to date. Barry Curtis Park development made up the majority of the spend. Various aspects of the development are either in physical works (John Walker Promenade along Chapel Road and toilets / changing rooms for Flatbush School Road sports fields), detailed design stage or about to be tendered for physical works. The new splash pad at Lloyd Elsmore Park Pool and Leisure Centre in Pakuranga was completed as was the playground at Burswood Park. The full year forecast for total capital expenditure is above the revised budget if construction over the coming months is not delayed due to weather or other factors.

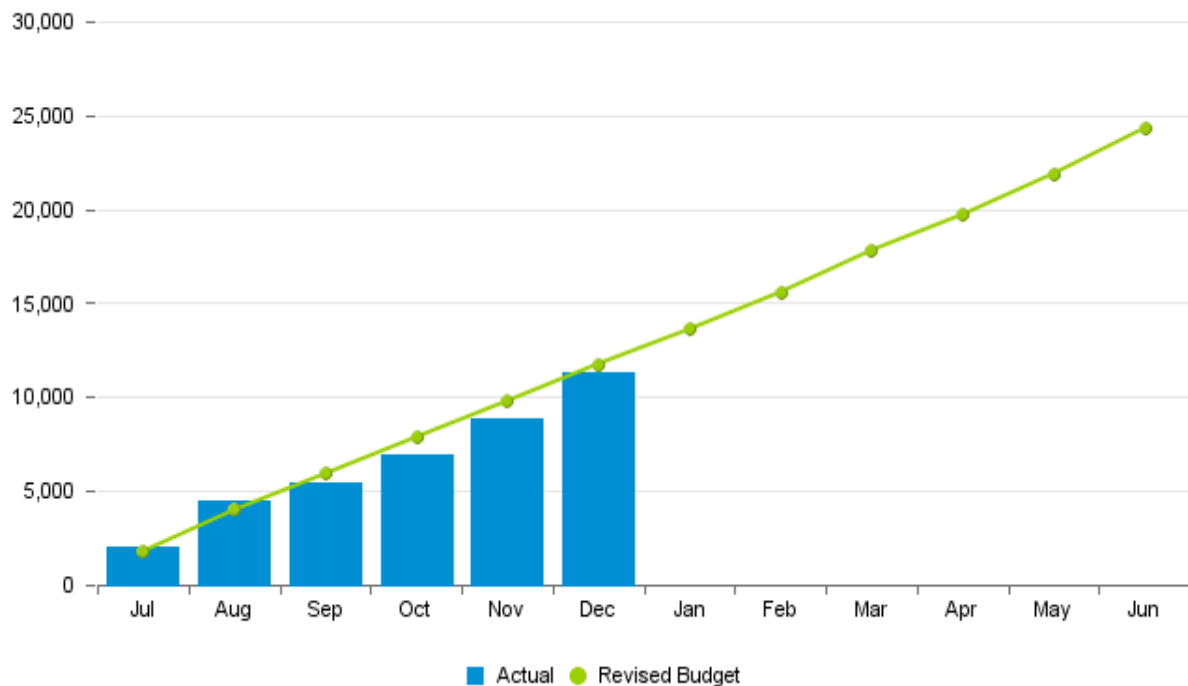
## Operating Revenue



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	158	133	25	267	267
Local parks, sport and recreation	2,268	2,473	(205)	4,717	4,717
<b>Total Operating Revenue</b>	<b>2,426</b>	<b>2,606</b>	<b>(180)</b>	<b>4,984</b>	<b>4,984</b>

## Operating Expenditure

Operating Expenditure (\$000) for FY 2018



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	4,141	4,031	(110)	8,353	8,112
Local environmental management	18	22	4	103	103
Local governance	588	588	0	1,176	1,176
Local parks, sport and recreation	5,770	6,440	670	13,501	12,106
Local planning and development	799	681	(118)	1,196	1,186
<b>Total Operating Expenditure</b>	<b>11,316</b>	<b>11,762</b>	<b>446</b>	<b>24,329</b>	<b>22,683</b>

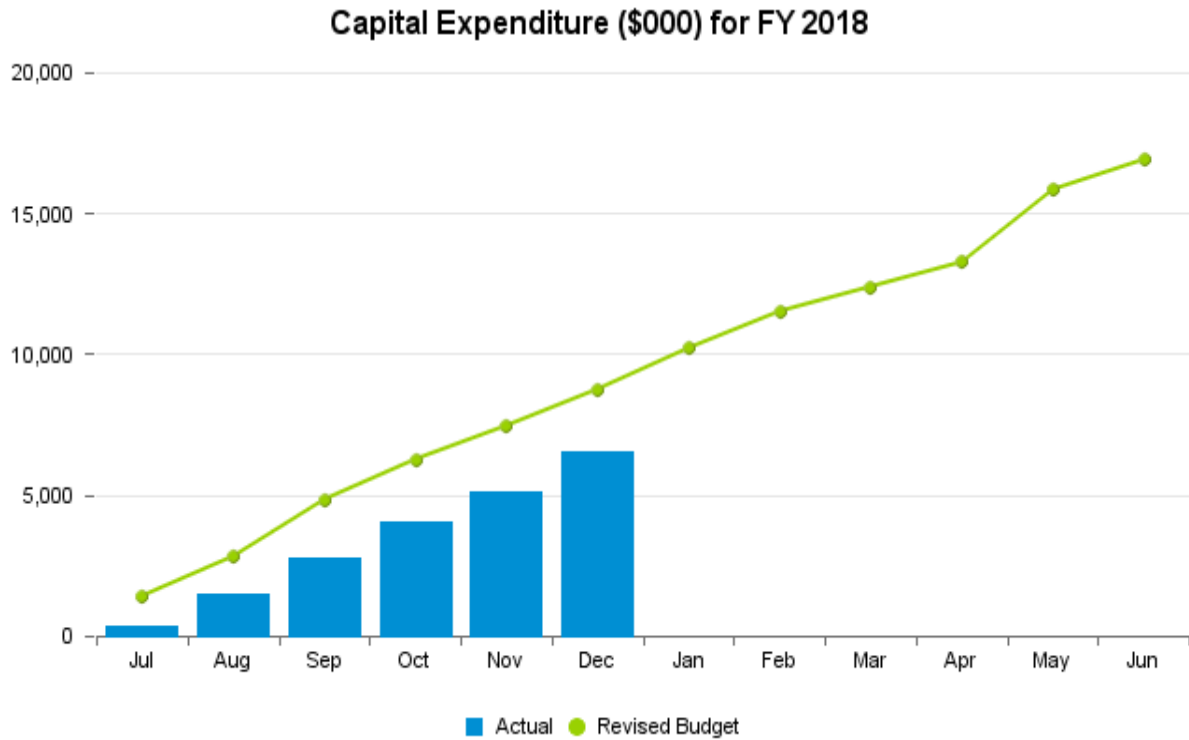
## LDI Expenditure – All Projects

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	101	101	0	202	202
ANZAC	0	0	0	23	23
Arts plan Initiatives	0	0	0	10	0
Community Arts Programmes	5	19	14	41	38
Community recognition	0	6	6	11	11
Community response operating fund	(1)	21	22	43	43
Community Safety Initiatives	(5)	15	20	31	31
COM Pipes and Drums Inc	11	11	0	11	11
Extended Library hours	19	39	20	77	77
Fees and charges subsidy	13	12	(1)	25	25
Healthy Howick concept plan	0	10	10	20	20
Howick Brass Band	13	0	(13)	13	13
Howick coastguard	46	23	(23)	46	46
Howick Pride of Place project	0	0	0	100	100
Inclusion and equity - diversity and inclusion	5	10	5	20	20
Local Arts Grants	25	0	(25)	25	0
Local civic functions	0	3	3	5	5
Local community grants	299	198	(101)	578	395
Local events fund	32	48	16	96	96
MCC Concert Band	11	11	0	11	11
Social innovation and enterprise	0	10	10	20	20
Stockade Hill and Howick mainstreet lights	20	35	15	35	35
Youth focussed facility / programmes	0	15	15	60	30

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Youth programmes community development	0	10	10	20	20
<b>Total Local community services</b>	<b>594</b>	<b>597</b>	<b>3</b>	<b>1,523</b>	<b>1,272</b>
Environment initiatives including Manukau Harbour and Tamaki Estuary	0	1	1	5	0
Waterways	11	20	9	56	56
Weed and Pest management	0	0	0	0	47
Weed management prog. parks and walkways	7	1	(6)	42	0
<b>Total Local environmental management</b>	<b>18</b>	<b>22</b>	<b>4</b>	<b>103</b>	<b>103</b>
Creating a Maori identity	1	4	3	10	10
Facility Partnership Programme	0	120	120	600	300
Green assets – LDI	0	16	16	41	0
LDI Programme Events in local parks	17	32	15	80	80
LDI Volunteers parks	5	4	(1)	10	10
Parks environment programmes	0	8	8	20	20
Parks response fund	18	30	12	75	75
Sand replensh Little Bucklands Beach	33	42	9	106	116
Skatepark Guardians	0	20	20	51	51
<b>Total Local parks, sport and recreation</b>	<b>74</b>	<b>277</b>	<b>203</b>	<b>993</b>	<b>662</b>
Complete development of heritage plan	3	30	27	60	60
Integrated Planning Solutions	0	12	12	25	25

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local economic develop planning initiate	0	0	0	45	45
Howick Tourism Plan	0	10	10	10	10
Young Enterprise Scheme	0	0	0	4	4
<b>Total Local planning and development</b>	<b>3</b>	<b>52</b>	<b>49</b>	<b>144</b>	<b>144</b>
<b>Total</b>	<b>689</b>	<b>948</b>	<b>259</b>	<b>2,763</b>	<b>2,180</b>

## Capital Expenditure



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	505	610	105	935	592
Local parks, sport and recreation	6,033	8,142	2,109	12,475	10,730
Local planning and development	5	0	(5)	3,501	3,760
<b>Total Capital Expenditure</b>	<b>6,543</b>	<b>8,752</b>	<b>2,209</b>	<b>16,911</b>	<b>15,082</b>

## Capital Expenditure – all projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Canopy and street toilet renewals	320	241	(79)	369	0
Art centre redevelopment (Uxbridge)	146	198	52	303	0
Multi-purpose facility (Flat Bush)	2	59	57	91	482
Library furniture and fitting renewals	15	54	39	83	83
ACE - Leases renewals	1	36	35	55	27
Local library renewals	13	13	0	20	0
Community facility renewals	8	9	1	14	0
<b>Community services (GoA)</b>	<b>505</b>	<b>610</b>	<b>105</b>	<b>935</b>	<b>592</b>
Master plan (Barry Curtis Park)	2,214	3,274	1,060	5,017	2,200
Parks - Asset renewals	671	1,482	811	2,271	2,164
Leisure facility building renewals	967	999	32	1,530	766
Greenway and walkway development	498	686	188	1,051	580
Playscape development	871	528	(343)	809	0
Parks - Sports fields renewals	559	286	(273)	438	499
Locally driven initiatives (LDI Capex)	78	211	133	323	2,084
Walkway and cycleway paths (Flat Bush)	95	180	85	276	336
Parks - Coastal asset renewals	42	167	125	256	969
Playspace (Flat Bush)	5	127	122	195	112
Sport development	8	81	73	125	36



Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Development (Styak-Lushington park)	1	59	58	90	332
Sportsfields development (Ostrich Farm)	4	37	33	57	152
General park development	8	26	18	40	500
Leisure facility equipment renewals	12	0	(12)	0	0
<b>Parks sport and recreation (GoA)</b>	<b>6,033</b>	<b>8,142</b>	<b>2,109</b>	<b>12,475</b>	<b>10,730</b>
SWEI Flat bush water quality ponds	5	0	(5)	3,501	3,760
<b>Planning (GoA)</b>	<b>5</b>	<b>0</b>	<b>(5)</b>	<b>3,501</b>	<b>3,760</b>
<b>Total</b>	<b>6,543</b>	<b>8,752</b>	<b>2,209</b>	<b>16,912</b>	<b>15,082</b>