

## Local Board Financial Performance - Mangere-Otahuhu as at December 2017

### Financial Summary

█ On Target 
 █ Under Review 
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	798	715	83	1,457	1,457
Operating revenue (LDI)	0	5	(5)	10	0
Operating expenditure (ABS)	8,343	8,341	(2)	15,638	14,923
Operating expenditure (LDI)	531	824	293	2,213	2,054
Operating expenditure (LGS)	542	542	0	1,084	1,084
<b>Net Cost of Service</b>	<b>8,619</b>	<b>8,987</b>	<b>368</b>	<b>17,467</b>	<b>16,604</b>
<b>Capital expenditure</b>	<b>1,265</b>	<b>3,873</b>	<b>2,608</b>	<b>7,067</b>	<b>8,310</b>

### Year to date December 2017 results compared to revised budget.

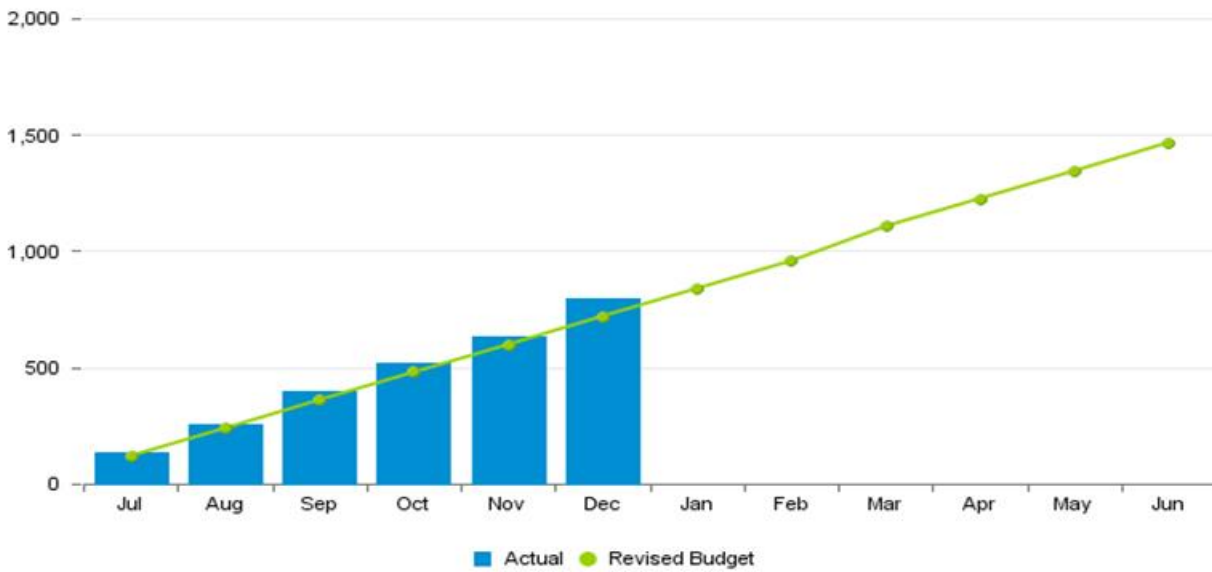
**Overall operating result** is 4% (\$368k) below budget.

**Operating revenue** is 11% (\$78k) above budget due to higher revenue from community halls and community centres (\$84k) and slightly lower revenue (\$6k) from leisure facilities.

**Operating expenditure** is 3% (290k) below budget. In Asset Based Services (ABS), expenditure is on target with some variations within projects. In Locally Driven Initiatives (LDI), expenditure is \$288k below budget. Further discretionary grants will be allocated in the next six months.

**Capital expenditure** is 67% (\$2.6m) below budget in renewals, LDI capex and growth funded projects. There is a LDI capex remaining of \$793k to progress the one advocacy initiative project (OLI), which is pending approval.

### Operating Revenue (\$000) for FY 2018



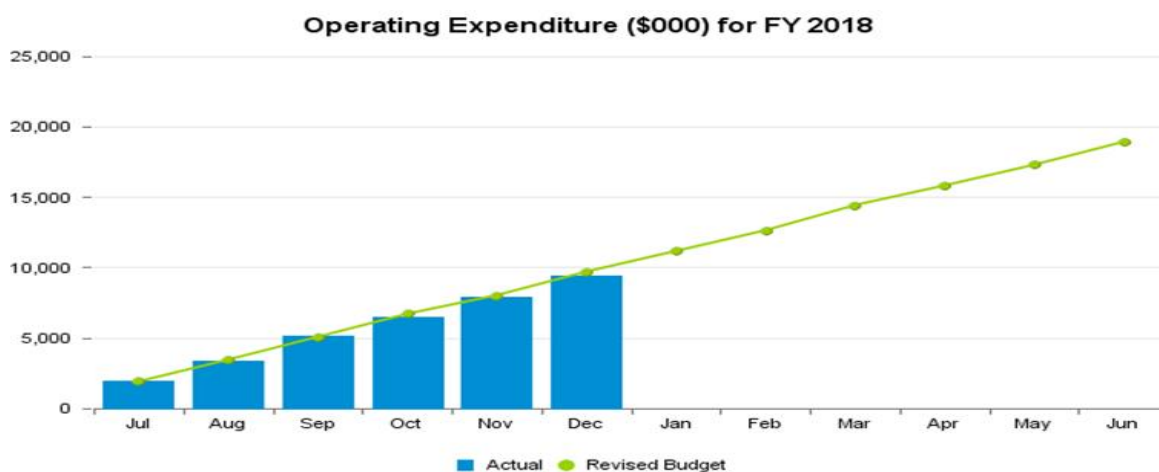
### Operating Revenue

█ On Target 
 █ Under Review 
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	259	175	84 <span style="color: green;">█</span>	350	340
Local parks, sport and recreation	539	545	(6) <span style="color: orange;">█</span>	1,117	1,117
<b>Total Operating Revenue</b>	<b>798</b>	<b>720</b>	<b>78</b> <span style="color: green;">█</span>	<b>1,467</b>	<b>1,457</b>

**Overall operating Revenue** is \$78k above budget.

Revenue has exceeded budget for venue hire by \$84k due to improved usage in Mangere Arts Centre, Mangere Memorial Hall and Mangere Central Community Hall. In local parks, sport and recreation, revenue is almost on budget.



### Operating Expenditure

█ On Target  
 █ Under Review  
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	3,888	4,093	205	8,353	8,260
Local environmental management	44	64	20	184	160
Local governance	542	542	0	1,084	1,084
Local parks, sport and recreation	3,909	3,894	(15)	7,534	6,807
Local planning and development	1,033	1,113	80	1,780	1,750
<b>Total Operating Expenditure</b>	<b>9,416</b>	<b>9,706</b>	<b>290</b>	<b>18,935</b>	<b>18,061</b>

**Total Operating Expenditure** is under the budget by 3% (\$290k) overall and is mainly in LDI.

This relates to discretionary grants which will be allocated in the next six months. The board had approved the release of Business Improvement Districts (BID) funding and business association grant allocation in December.

Further details of operational expenditure by projects are provided in the work programme 2017/2018 Q2 report.

### Locally Driven Initiatives (Operating Expenditure)

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	90	90	0	181	181
ANZAC	0	0	0	25	25
Art in public places	0	10	10	20	20
Assess options for multi-use facility in Mangere East	16	0	(16)	50	0
CAB Service in Otahuhu - Toia	26	0	(26)	26	26
Capacity building programme	8	0	(8)	8	0
CCTV and town centre safety initiatives	5	131	126	264	262
Community Arts Programmes	58	50	(8)	100	100
Community Gardens/ Mara Kai projects	0	8	8	15	15
Community placemaking initiatives	5	10	5	20	20
Community Places programme LDI top up	1	0	(1)	0	0
Community response operating fund	(35)	49	84	148	98
Community safety	0	0	0	7	0
Community volunteer awards	2	0	(2)	0	0
Extended Library hours	19	37	18	74	74
Local civic functions	5	3	(2)	7	7
Local community grants	86	104	18	207	207
Local events fund	40	37	(3)	73	73
Mangere Arts Centre business plan initiatives delivery	3	20	17	56	40
Maori responsiveness	0	3	3	5	5
Signature Arts and cultural event	60	0	(60)	60	60
Social Enterprise	30	15	(15)	30	30
Teaching Gardens Otahuhu	0	0	0	12	12
Youth connections across Auckland	39	21	(18)	60	110
Youth programmes community development	0	10	10	20	20
<b>Total Local community services</b>	<b>458</b>	<b>597</b>	<b>139</b>	<b>1,468</b>	<b>1,385</b>

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Develop Industry Pollution Programme (continuation)	10	20	10	40	20
Environment initiatives including Manukau Harbour and Tamaki Estuary	34	42	8	136	132
Manukau Harbour forum contribution	0	2	2	8	8
<b>Total Local environmental management</b>	<b>44</b>	<b>64</b>	<b>20</b>	<b>184</b>	<b>160</b>
Creating a Maori identity	1	4	3	10	10
Facility Partnership Programme	0	0	0	150	150
Green assets (Mangere-Otahuhu)	(7)	8	15	20	20
LDI Programme Events in local parks	18	8	(10)	20	20
LDI Volunteers parks	6	6	0	15	15
Mangrove management and removal	0	86	86	175	175
Sports and recreation investigation	0	8	8	20	20
Teaching Gardens Otahuhu	0	0	0	12	0
<b>Total Local parks, sport and recreation</b>	<b>18</b>	<b>120</b>	<b>102</b>	<b>422</b>	<b>410</b>
LDI Heritage Survey	0	23	23	45	45
Local Economic Development Program	0	15	15	30	50
Locally Driven Initiatives (ATEED)	12	0	(12)	54	0
World Masters Games	(1)	0	1	0	0
Young Enterprise Scheme	0	0	0	0	4
<b>Total Local planning and development</b>	<b>11</b>	<b>38</b>	<b>27</b>	<b>129</b>	<b>99</b>
<b>Total</b>	<b>531</b>	<b>819</b>	<b>288</b>	<b>2,203</b>	<b>2,054</b>

**Budget has increased by \$149k due to Y17 Opex deferrals listed below**

Activity	Specific project or programme	Deferred to FY18
<input checked="" type="checkbox"/> ACE	Activation of Parks	8,000
	Assess options for multi-use facility in Mangere East	50,000
	CCTV and town centre safety initiatives	1,683
	Community safety	7,475
	Mangere Arts Centre Business Plan Initiative	15,864
	Teaching Gardens Otahuhu	12,000
<input checked="" type="checkbox"/> CPO	Mangere Town Centre Collective Promotion	20,000
	Mangere-Otahuhu LED Action Plan Implementaton	10,000
<input checked="" type="checkbox"/> ESU	Healthy Rentals- Māngere-Ōtāhuhu	3,698
	Pukaki Crater Restoration	20,000
<b>Grand Total</b>		<b>148,720</b>

## **Watching brief for the next 6 months**

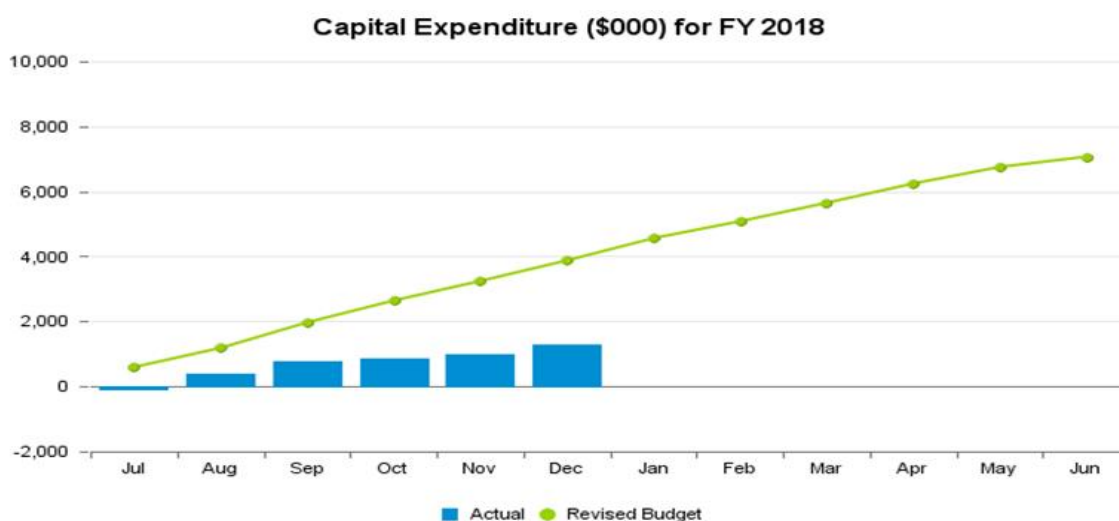
### **LDI Opex balance to be allocated**

- Community response fund \$135k
- Community grants \$102k – two grand round remaining, in May and June.
- CCTV and town centre safety initiatives \$20k

### **Programmes that are currently in progress and relevant full year budget are:**

- Mangrove management and removal \$175k - \$15k for seedling removal and \$160k to continue the removal of mangroves from consented sites
- \*Mangere Arts Centre - Business Plan initiatives \$56k (\$15k b/f)
- Art in Public Places opportunities \$20k
- Sports and recreation investigation \$20k
- Community Gardens/Mara Kai projects \$15k
- \*Teaching gardens \$12k (b/f)
- Manukau Harbour Forum \$8k
- Maori responsiveness \$5k

\*Include financial year 2017 opex deferrals



### Capital Expenditure

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	57	616	559	944	940
Local parks, sport and recreation	689	2,107	1,418	3,228	5,027
Local planning and development	519	1,150	631	2,895	2,343
<b>Total Capital Expenditure</b>	<b>1,265</b>	<b>3,873</b>	<b>2,608</b>	<b>7,067</b>	<b>8,310</b>

Capital expenditure delivery up to December 2017 is behind budget by 67% (\$2.6m). The shortfall relates to renewals – town centre renewal, asset renewals, LDI capex and growth funded projects which are in various phases.

#### Town Centre Revitalisation \$631k

Otahuhu town centre streetscape upgrade (stage 3) the final design was endorsed in December. Project completion date is June 2020.

#### LDI capex projects \$391k

- Walter Massey Park - the project scope is being reviewed
- Mangere Town Square office upgrade - the concept and costs estimates to be presented to the board

#### Growth funded projects \$292k

- Norana Park - develop walkways and path, detailed design and consenting still under way
- Otahuhu Portage - develop greenway links, at design stage
- Otahuhu Coastal - develop new general park, establishing design phase and stakeholder engagement

Further details of capital delivery by projects are provided in the work programme 2017/2018 Q2 report.

## Capital Expenditure: All Projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE - Community house and centre renewals	22	240	218	368	310
ACE - Leases renewals	24	234	210	359	450
ACE - Art facility renewals	10	130	120	199	95
Library furniture and fitting renewals	0	8	8	0	75
Local library renewals	2	5	3	19	10
<b>Community services (GoA)</b>	<b>57</b>	<b>616</b>	<b>559</b>	<b>944</b>	<b>940</b>
Parks - Asset renewals	528	984	456	1,507	1,496
Locally driven initiatives (LDI Capex)	3	394	391	603	1,118
Greenway and walkway development	58	261	203	400	2,033
Leisure facility building renewals	85	176	91	270	162
Parks - Coastal asset renewals	0	131	131	201	43
General park development	2	91	89	140	150
Parks - Sports fields renewals	5	69	64	105	0
Leisure facility equipment renewals	6	0	(6)	0	0
Playscape development	0	0	0	0	25
Town centre canopy (Mangere)	3	0	(3)	0	0
<b>Parks sport and recreation (GoA)</b>	<b>689</b>	<b>2,107</b>	<b>1,418</b>	<b>3,228</b>	<b>5,027</b>
Town Centre Revitalisation	519	1,150	631	2,895	2,343
<b>Planning (GoA)</b>	<b>519</b>	<b>1,150</b>	<b>631</b>	<b>2,895</b>	<b>2,343</b>
<b>Total</b>	<b>1,267</b>	<b>3,873</b>	<b>2,606</b>	<b>7,067</b>	<b>8,309</b>