

Financial Performance

Financial Summary

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	1,969	2,134	(165)	4,337	4,337
Operating revenue (LDI)	0	0	0	0	0
Operating expenditure (ABS)	13,388	14,855	1,467	25,959	25,773
Operating expenditure (LDI)	475	640	165	1,594	1,356
Operating expenditure (LGS)	546	540	(6)	1,080	1,080
Net Cost of Service	12,440	13,901	1,461	24,295	23,872

Capital expenditure	8,590	11,747	3,157	15,399	8,945
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Waitematā Local Board's capital investment to the end of December 2017 was \$8.6m and net operating cost of service was \$12.4m.

Operating revenue was \$165k below budget with \$104k related to Studio One Toi Tū not achieving its targets. To date Studio One revenue is tracking at similar levels to the previous year. Fitness visits are down at Tepid Baths, the main cause of the remaining \$61k variance. Visitor number at Tepid are gradually increasing on previous quarters, and with the introduction of the new membership model a further increase is expected.

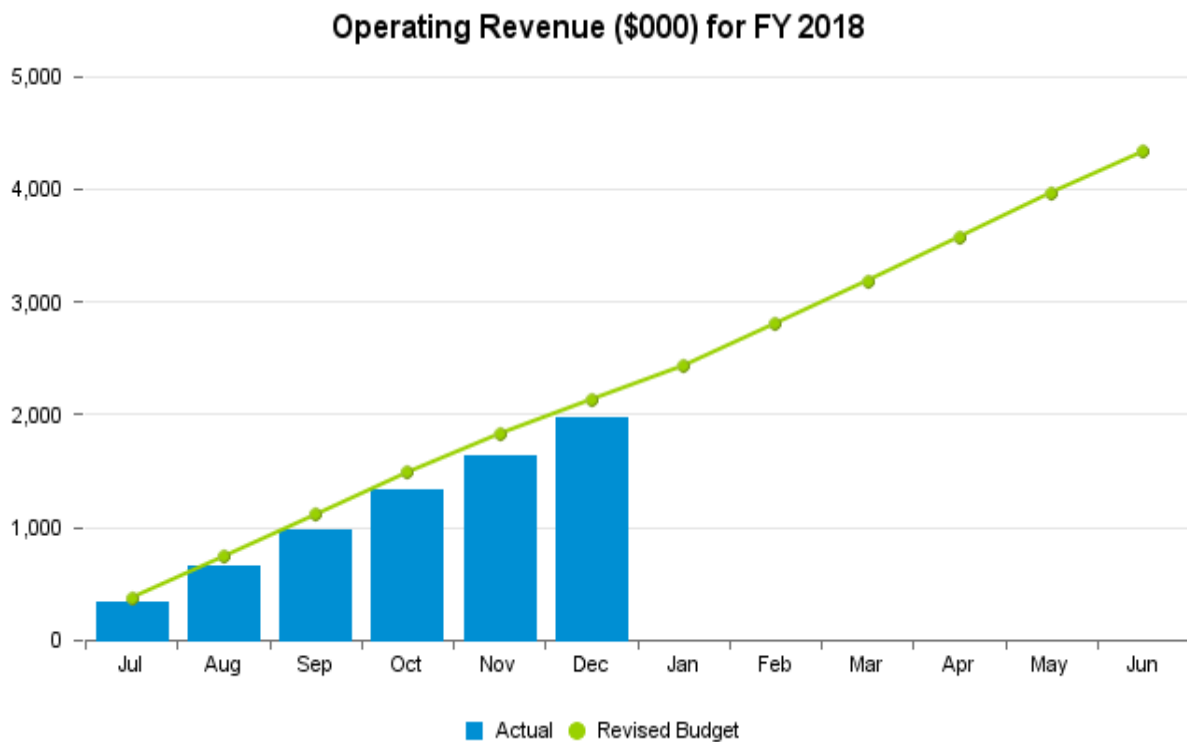
Asset based services expenditure continues to be well below budget and the main driver for the overall variance is related to parks maintenance costs. The new Project 17 contractors commenced from 1 July 2017 and as has been communicated, the contractors across the region have been struggling to deliver at the agreed levels of service. Per the work programme update there is substantial works in and around the Waitemata area required to get things to the expected standard. Additional resources for auditing and monitoring are in place and the contractor is also following an improvement plan. A reallocation of budgets between local boards might be required once baselines are established at the end of this year as there are large variances (both favourable and unfavourable) between actual and planned expenditure for some local boards.

LDI expenditure to date is \$165k below budget in the Parks activity, five projects currently have an amber status due to risk of delays. The Western Springs Native Bush Restoration project showing the largest variance, a review of the report on options and consultation still to take place prior to tree removal. Some budgets also remain unallocated, Parks response

fund \$35k, Community response fund \$10k and Community Led Planning \$40k. The board should prioritise allocating these budgets to initiatives to ensure delivery by the end of the financial year.

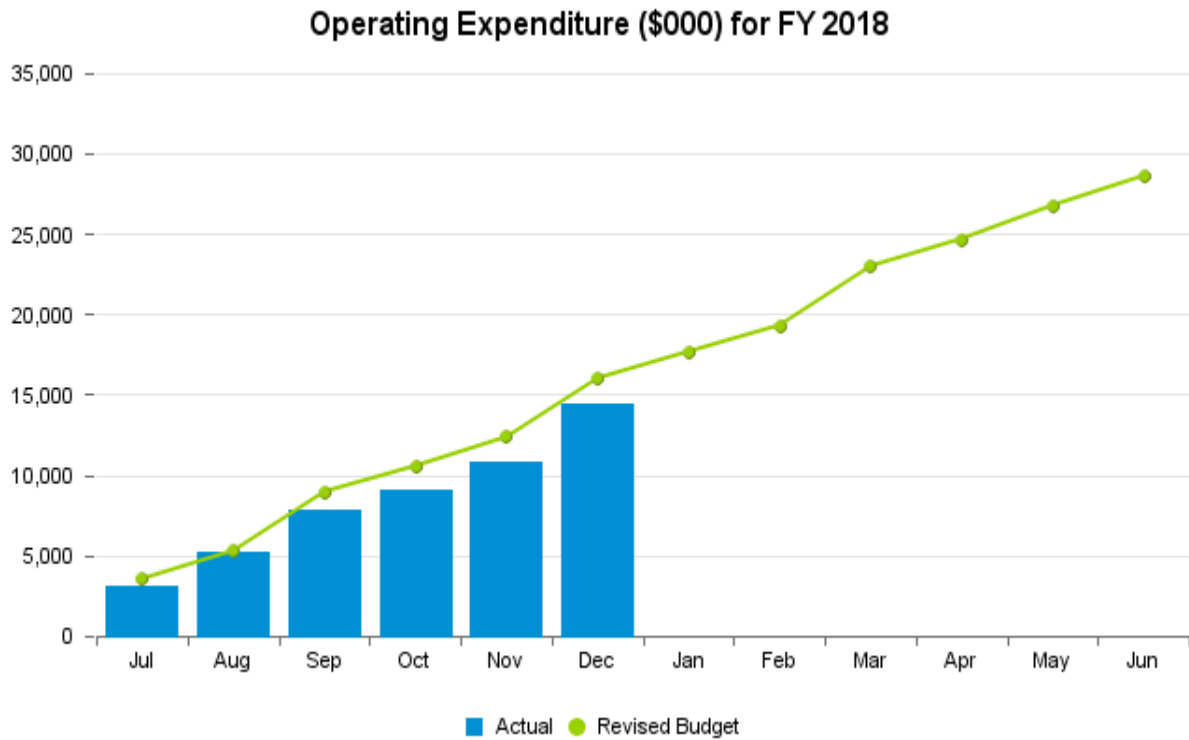
Capital investment to date is \$8.6m, a variance of \$3.2m from budget. Parks asset renewals showing the largest variance of \$1.6m with a number of projects yet to enter the construction phase. In the planning activity the variance of \$700k is related to the Ellen Melville Centre project retentions which will be finalised once the liability period finishes. The Central Library refurbishment has been completed ahead of programme and budget. Other projects completed include the Freeman's Bay Community Centre toilet upgrade, Symonds Street Cemetery Depot upgrade and the renewal of paving of the two open space paths at Pt Resolution. The full year forecast total expenditure is in line with the budget.

Operating Revenue



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	918	1,022	(104)	2,043	2,043
Local parks, sport and recreation	1,051	1,112	(61)	2,294	2,294
Total Operating Revenue	1,969	2,134	(165)	4,337	4,337

Operating Expenditure



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	3,709	3,861	152	7,673	7,608
Local environmental management	30	21	(9)	102	102
Local governance	546	540	(6)	1,080	1,080
Local parks, sport and recreation	4,035	5,468	1,433	11,391	11,020
Local planning and development	6,089	6,141	57	8,386	8,399
Total Operating Expenditure	14,409	16,031	1,627	28,632	28,209

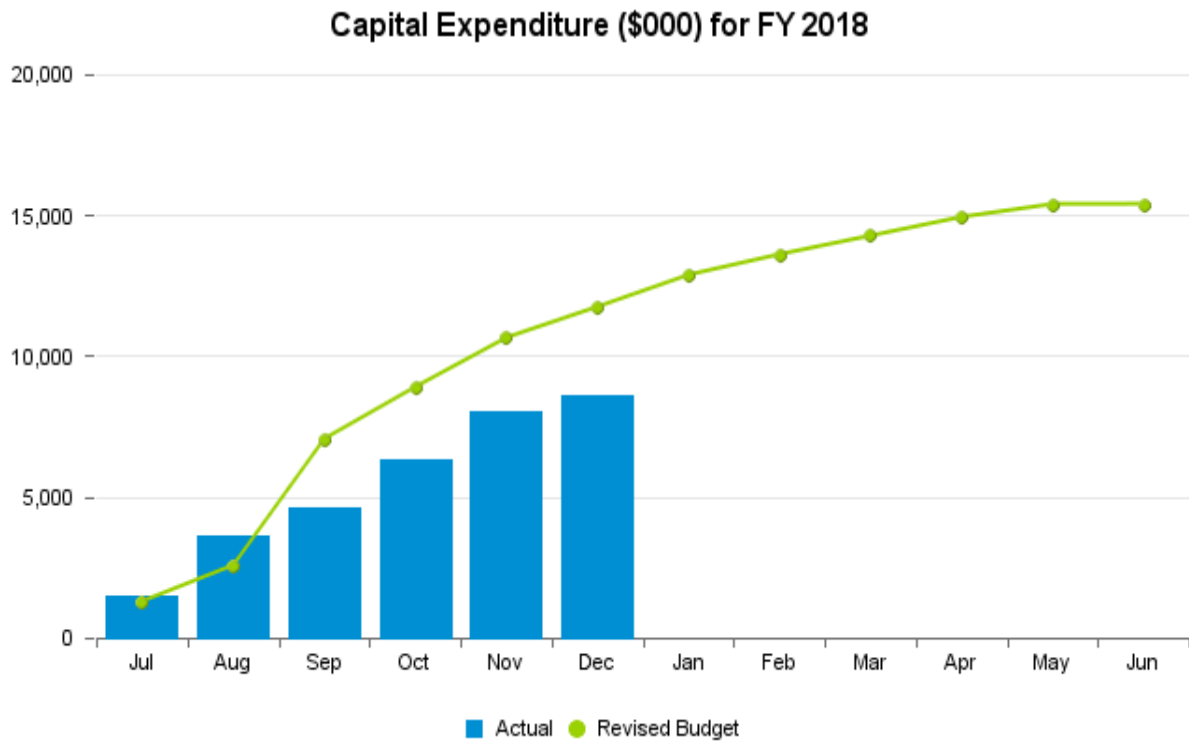
LDI Expenditure – All Projects

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
3 Ponsonby Road Feasibility Study	0	10	10	20	20
ACE LDI Staff allocation	107	107	0	214	214
ANZAC	0	0	0	5	5
Community Arts Programmes	0	33	33	65	65
Community Christmas events	7	7	0	7	7
Community Gardens	6	3	(3)	6	6
Community group assistance	2	0	(2)	125	125
Community response operating fund	0	0	0	13	13
Community volunteer awards	1	0	(1)	5	0
Empowered communities	1	15	14	41	30
Events partnerships fund	83	43	(40)	85	85
Extended Library hours	1	2	1	3	3
Grey Lynn Community Centre top up	20	10	(10)	20	20
Inner-city community group network	5	3	(2)	5	5
Local civic functions	7	4	(3)	8	8
Local community grants	73	63	(10)	125	125
Local event development	32	15	(17)	30	30
Local events fund	0	10	10	20	20
Maori responsiveness	0	3	3	5	5
Parnell Festival of Roses	27	35	8	35	35
Youth Hub feasibility	3	0	(3)	3	0
Ellen Melville Centre website	0	0	0	15	15
Youth Voice	3	5	2	10	10

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Total Local community services	378	368	(10)	865	846
Low Carbon Action Plan Implementation Plan	14	11	(3)	67	67
Newmarket Streamside assistance programme	16	10	(6)	20	20
Waipapa Stream restoration and ecological project	0	0	0	15	15
Total Local environmental management	30	21	(9)	102	102
Deliver local restoration projects to restore the urban forest	0	33	33	65	65
Facility Partnership Programme	0	8	8	20	0
Parks response fund	0	20	20	35	35
Grey Lynn changing rooms (hire of portacabin)	7	3	(4)	6	6
Heard Park Upgrade Plan	0	2	2	5	5
LDI Volunteers parks	4	4	0	10	10
Local plan for MOTAT, Western Springs, Auckland Zoo and Seddon Fields	0	8	8	20	0
Masonic Lodge Hall demolition and removal	0	12	12	30	30
Newmarket Viaduct Youth Park	0	12	12	30	30
Public open space naming fund	0	3	3	7	7
Symonds Street Cemetery	30	16	(14)	40	40
Symonds Street Cemetery - Maintenance of gravestones	5	8	3	20	20

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Western Springs native bush restoration plan	0	82	82	204	25
Western Springs Park Waiorea Plan	21	20	(1)	50	50
Total Local parks, sport and recreation	67	231	164	542	323
Community Led Planning	0	20	20	40	40
Local Economic Development Program	0	0	0	0	0
Locally Driven Initiatives (ATEED)	0	0	0	40	40
Young Enterprise Scheme	0	0	0	5	5
Total Local planning and development	0	20	20	85	85
Total	475	640	165	1,594	1,356

Capital Expenditure



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	2,299	2,659	360	4,113	2,131
Local parks, sport and recreation	1,995	4,063	2,068	6,225	4,855
Local planning and development	4,296	5,025	729	5,061	1,959
Total Capital Expenditure	8,590	11,747	3,157	15,399	8,945

Capital Expenditure – all projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Library refurbishment (Central City)	2,170	1,633	(537)	2,503	1,288
Local library renewals	87	734	647	1,124	791
ACE - Leases renewals	21	119	98	182	0
ACE - Community house and centre renewals	20	86	66	132	51
Locally driven initiatives (LDI Capex)	0	83	83	166	0
ACE - Art facility renewals	0	5	5	7	0
Library furniture and fitting renewals	1	0	(1)	0	0
Community services (GoA)	2,299	2,659	360	4,113	2,131
Parks - Asset renewals	467	2,052	1,585	3,144	1,229
Leisure facility building renewals	1,042	940	(102)	1,441	589
Locally driven initiatives (LDI Capex)	24	492	468	754	1,031
Fukuoka gardens	288	318	30	487	0
Parks - Coastal asset renewals	23	134	111	205	197
Sport development	28	60	32	91	1,650
Coastal walkway (Weona-Westmere)	19	25	6	38	157
General park restoration (SH16/20)	0	23	23	35	0
Upgrade (Myers Park)	10	13	3	20	0
Parks - Sports fields renewals	7	6	(1)	10	0
Leisure facility equipment renewals	25	0	(25)	0	0

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local improvement projects (LIPS)	62	0	(62)	0	0
Parks sport and recreation (GoA)	1,995	4,063	2,068	6,225	4,855
Development (Teed Street, Newmarket)	3,189	3,219	30	3,255	1,900
Redevelopment (Pioneer Women's and Ellen Melville Hall)	1,107	1,806	699	1,806	59
Planning (GoA)	4,296	5,025	729	5,061	1,959
Total	8,590	11,748	3,158	15,399	8,944