

Detailed Assessment Criteria

Pass/Fail	Guidance	Assessment
Strategic alignment The project must align with national and regional facility strategies/code facility plans or demonstrate how the proposal fits in the regional network	Pass: The project is documented in a national and/or regional facility strategy/code facility plan as a priority in the next ten years. Or: The project aligns to a major area for investment (in a plan or strategy) eg: could be major renovation – where maintenance of existing facilities is documented as a priority in a national and/or regional facility strategies/code facility plan and the geographic area identified. Or: If no code facility plan exists at a national or regional level – it can clearly be demonstrated where the project fits in with the overall regional network for the code and this is supported by the RSO (if exists) and NSO.	Pass: Rugby is still in the process of developing a regional facilities plan. However Auckland Rugby Union strongly support the renovations and improvements to the artificial playing surface at College Rifles. Auckland Rugby Union use the facility as one of regional importance. They state that in 2017 ARU facilitated 440 hours of competition at the location. It is used as a location for various Auckland Rugby representative training as well
Gap in provision There is a clearly identified and evidenced gap in provision (function, capacity or geographic – assuming existing facilities are run at optimal level) that the facility will meet where the need can only be met through major redevelopment/re purposing of an existing facility or new facility provision	Pass: The proposal presents evidence (can be analysis from code plan, Sports Field demand analysis, network plans, options analysis, feasibility or business case) to support a clearly identified gap in provision (or replacing existing capacity) now or in future (growth area). There is evidence options have been considered to fill gap (or replacing existing capacity) that validates the proposal.	Pass: Without the facility at college rifles there would be a significant gap in provision in the Central East Auckland sub region. The Sport Field demand analysis supports this provisioning need.

Criteria	Poorly aligns	Aligns	Strongly aligns	Assessment	
Community need and participation Degree to which a project matches the needs within its core catchment and will impact positively on accessibility to sports opportunities and grows participation - future facility developments that maximise opportunities to increase participation where there is an identified demand, should be considered a high priority Note: 1. See strategic priorities in draft plan re definition of participation 2. Core catchment could be geographic local, sub-regional or regional/national or demographically specific – girls aged 5-14 years across Auckland) 3. Range(can be frequency, quantity, diversity (multi-use) or physical accessibility) and 4. Breath can be catering to new population preferences such as new and emerging sports 5. Provision covers lack of facility, cost, not fit-for purpose, capacity constraints)	Impact on participation (Past trends and other data support assumptions)	Little to no evidence of an increase in participation/membership as a result of investment proposed.	Evidence of code data shows numerically participation/membership is growing year on year relative to size of code and in line with population growth in the catchment, (overall Auckland expected to grow 1.3% annually), and the project itself will result in <u>sustained</u> participation or <u>some</u> growth in participation over time.	Evidence of code data shows numerically participation is growing <u>substantially</u> year on year relative to size of code and faster than population growth in the catchment, (overall Auckland expected to grow 1.3% annually), and the project will result in <u>high growth in participation</u> over time.	Poorly aligns Rugby has a decline in Senior Team numbers across the Auckland region of 11% and 5% in junior teams over the 2014-2017 period.
	Meeting community need	<u>Little to no</u> evidence that the facility proposal will result in a widening and/or increase in the penetration into the catchment for the facility/activities/services proposed	<u>Some evidence</u> that the facility proposal will result in a widening and/or increase in the penetration into the catchment for the facility/activities/services proposed	<u>Clear evidence</u> that the facility proposal will result in a widening and/or increase in the penetration into the catchment for the facility/activities/services proposed	Strongly aligns. College Rifles has a membership of 1069 which is 41% of the rugby participants in the Orakei LB area. Addition the loss of this facility would have a negative impact both on club membership but also community use.
	Impact on the range and/or breath of organised sports opportunities	<u>Little to no</u> impact on growing the range and/or breath of opportunities on offer.	Evidence of expansion in the range and/or breath of opportunities on offer.	Evidence of large expansion in the range and/or breath of opportunities on offer	Aligns. Whilst this renewal won't significantly result in the growth of opportunities the loss will significantly and negatively influence this range.

		How has provision (access, condition, fit –for purpose, gap) limited participation?	<u>Little to no evidence</u> provision has limited participation and growth of code	Evidence that provision has <u>somewhat</u> limited participation and growth of code (and other factors indicate that if there was access – then growth would occur)	Evidence that provision has <u>strongly</u> limited participation and growth of code (and other factors indicate that if there was access – then growth would occur)	Strongly aligns. Sport Field capacity study data indicates an existing shortfall in provision hours. This provision limitation would be significantly magnified if the facility is not renewed.
Criteria			Poorly aligns	Aligns	Strongly aligns	
Complementary to existing network	Degree to which a project complements existing facilities and can cater for future growth, adding to the hierarchy of facilities and increasing the capacity for sub-regional and regional competition.	Cater for future growth:	Has <u>little or no</u> capacity required to cater to current or future growth	The proposal is planned with <u>some</u> capacity to cater to current and future growth	The proposal is planned with the <u>required</u> capacity required to cater to current and future growth	Strongly aligns. Without the proposed renewed facility there will be greatly diminished capacity for future growth. The facility will be developed from a much later generation of artificial surface resulting in greater resilience and capacity to support a full complement of use by participants
		Hierarchy:	The proposal <u>does not</u> fill an evidenced gap in the existing hierarchy for facilities and may compete with a nearby facility (see code plan or evidence supplied).	The proposal fills an identified gap in the existing hierarchy for facilities based on the codes model of provision (geographic, type, capacity) with <u>little</u> duplication/overlap or direct competition to a facility nearby. Project adds <u>some</u> capacity at the sub-regional or regional level (this could be by provision of a local facility that frees up use of an existing sub-regional or regional facility)	The proposal fills an identified gap in the existing hierarchy for facilities based on the codes model of provision (geographic, type, capacity) with <u>no</u> duplication or direct competition to a facility nearby. Project adds <u>significant</u> capacity at the sub-regional or regional level (this could be by provision of a local facility that frees up use of an existing sub-regional or regional facility)	Strongly aligns. The facility is an important regional facility for Rugby as it provides one of only a limited number of artificial playing surfaces for Rugby across the region. Auckland Rugby Union uses the ground as a regional facility.
Criteria			Poorly aligns	Aligns	Strongly aligns	Assessment
Strategic support	The degree to which the proposal is supported by a wide range of stakeholders as a strategic priority <ul style="list-style-type: none"> international, national, regional and local sport facility strategies/plans community stakeholders, schools, government dept., commercial facility investors potential for partnership (multi-sport/co-location/shared use) within, and across, sports codes as well as other partners <u>noting some single use facilities are sustainable on their own and may not need partnership support</u> 	Code specific:	Low priority in an international, national, regional code facility plan/strategy in the next ten years, tenure of existing facility good	A priority in a code facility plan/strategy in the next three – five years <u>or tenure</u> of existing facility is threatened	A priority in a code facility plan/strategy in the next one - three years <u>or tenure</u> of existing facility threatened (being sold, lease expires, rent hike unaffordable)	Strongly aligned. A letter from Auckland Rugby Union has identified College Rifles renewal as it would be lost to the network otherwise.
		Local Board:	Lower priority in a local board area facility plan and is not in the local board plan	Medium priority in a local board area facility plan (where one exists) or local board plan	A high priority in a local board area facility plan (where one exists) or local board plan	Aligns The facility is not in the local board plan, as it is a privately owned facility. However the local board does state “We will continue to develop our sports parks, reserves and playgrounds.” Which philosophically aligns.
		Facility Investors:	No funding support for earlier stages of the development	Some funding support for earlier stages of the development	Strong funding support for earlier stages of the development	N/A – there have been no earlier stages in this specific development
		Other	Little support beyond code for	Some (2-3) evidence of support from a few local community and other	Strong support from a wide range of community and other stakeholders for	Strongly aligned.

		proposal	stakeholders for the proposal	the proposal	A large number of letters of support were included, including from other sports, schools and partners.
	Partnerships:	Potential for partnership is <u>low and no</u> partners have been identified Collaboration from partnerships is <u>not recognised</u> in facility design, operations and governance/management approach	Potential for partnership is <u>possible</u> and at least <u>one</u> partner identified but may not be on board. Collaboration from partnerships is <u>recognised</u> in facility design, operations and governance/management approach	Potential for partnership is <u>strong</u> with at least <u>two</u> or more partners identified and partners may <u>already</u> be on board. Collaboration from partnerships is <u>recognised and embedded</u> in facility design, operations and governance/management approach	Aligns. The facility is for both the benefit of College Rifles and of Auckland Council as it provides network provision and community use.
Criteria		Poorly aligns	Aligns	Strongly aligns	Assessment
Sustainability	Degree to which a project is sustainable: <ul style="list-style-type: none">sustainable business model and design with whole of lifecycle approach and demonstrable governance, operational and management capabilitiessustainable design and flexible to changes in demand and adaptive uses in the futureOther user groups identified	Business model: <u>Lack of</u> sustainable or credible operating /financial model <u>which also does not demonstrate</u> accounting for whole of life costs(asset maintenance, depreciation or sinking fund, any interest costs). No other user groups identified	Operating /financial model demonstrates a <u>break-even or small profit</u> position over time, with <u>two or more</u> income streams(plus other user groups identified) and <u>accounts for</u> whole of life costs (asset maintenance, depreciation or sinking fund, any interest costs)	Operating model demonstrates a <u>break-even or small profit</u> position over time, with <u>multiple</u> income streams (other user groups confirmed) and <u>accounts for</u> asset maintenance, depreciation or sinking fund, any interest costs	Aligns. College Rifles has a solid financial position and have maintained and operated the surfaces for the last 10 years effectively. They have lonely depreciated the council component of the facility development cost.
	Overall governance and management capabilities:	<u>Weak/overly complex or no</u> thought given to governance and management structure (volunteer or paid) proposed.	<u>Good</u> governance and management structure (volunteer or paid) proposed or in place.	Strong and not overly complex governance and management (volunteer or paid) structure proposed or in place.	Strongly aligns. Good governance in place and full time General Manager.
	Sustainable design and initiatives:	Facility is <u>not</u> designed/proposed to be flexible and adaptive to future changes and sustainability design Initiatives are <u>not</u> clearly stated and/or <u>low likelihood</u> will be achieved given budget (capex and opex).	Facility <u>is</u> designed/proposed to be <u>somewhat flexible</u> and adaptive to future changes and sustainability design initiatives <u>are</u> stated and <u>likely</u> to be achieved.	Facility is designed/proposed to be <u>highly</u> flexible and adaptive to future changes and sustainability design initiatives are <u>clearly stated</u> and <u>high likelihood</u> will be achieved.	Strongly aligns. The nature of the artificial surface is that it is useable and good provision for a number of sports and community groups
	Transport Alignment:	Facility location proposed is accessible by <u>limited</u> modes of transport (e.g.; predominantly car only) and located where it <u>may impact</u> congestion at peak usage times.	Facility location proposed <u>is accessible</u> by multiple modes and located so as <u>to not impact</u> congestion at peak usage times with <u>adequate</u> parking.	Facility location proposed is <u>easily accessible</u> by multiple modes (PT, car with onsite or shared parking, walking, cycling) and well located so as <u>to not impact</u> congestion at peak usage times with <u>adequate and shared</u> parking.	Aligns. Parking onsite (surface to be updated). Accessed near main road with some public transport provision.
Criteria		Poorly aligns	Aligns	Strongly aligns	Assessment
Return on investment	Relative social (community wellbeing, community connectedness, volunteerism) and financial return on investment the project can generate	Wider community and social benefits <u>Little or no</u> and volunteer contribution to project or upskilling of volunteers as a result of the project <u>No involvement</u> by groups outside the	<u>Good</u> level of volunteer contribution to project (project momentum may just be beginning) – governance, planning , fund-raising and <u>many</u> volunteers (beyond just one or	High level of volunteer contribution to project – governance, planning , fund-raising and large amount of volunteers receiving benefits of upskilling as a result of project	Aligns. Space available for hire and community use that would otherwise be lost to the network, continued provision of service to

		<p>organisation</p> <p><u>Minimal</u> benefits to the wider community eg; no or only a few spaces for hire, no community hub created, no spaces for casual public use.</p> <p>Lower participant communities (socio-economic, ethnic, young people) <u>do not</u> benefit or receive <u>low</u> benefit from development.</p>	<p>two)receiving benefits of upskilling as a result of project involvement</p> <p><u>Involvement</u> by one or two groups outside the organisation in the project</p> <p><u>Some</u> benefits to the wider community eg; spaces for hire, community hub created, and spaces for casual public use such as walking tracks part of development.</p> <p>Lower participant communities (socio-economic, ethnic, young people) will receive <u>some</u> benefit from development.</p>	<p>involvement</p> <p><u>Involvement</u> by two plus groups outside the organisation in the project</p> <p><u>Significant</u> benefits to the wider community eg; spaces for hire, community hub created, and spaces for casual public use such as walking tracks part of development.</p> <p>Lower participant communities (socio-economic, ethnic, young people) will benefit <u>significantly</u> from development.</p>	<p>the 1k+ club members</p>
	Financial returns	<p>Options analysis not completed or preferred option- poor cost benefit ratios less than 1:1 and poor net present values.</p> <p><u>No evidence</u> of the project eliminating or reducing duplication (facilities or operations).</p> <p>Proposal is unlikely to increase use and lower cost per hour/per user</p>	<p>Feasibility study has been done – business case may not have yet. There is evidence to suggest investment can be justified through options analysis. Positive financial returns or preferred option has best and acceptable NPV (even if negative).</p> <p>The project <u>eliminates or reduces</u> duplication (facilities or operations).</p> <p>Proposal will increase use and lower cost per hour/per user – may not yet be quantified.</p>	<p>Feasibility study has been done – business case may not have yet. There is evidence to suggest investment can be justified through options analysis. Cost benefit ratios greater than 1:1 and positive net present values for preferred option.</p> <p>The project <u>eliminates or significantly reduces</u> duplication (facilities or operations through shared space/services).</p> <p>Proposal will significantly increase use and lower cost per hour/per user.</p>	<p>Strongly aligns.</p> <p>Good return on council investment with high quality facility available to community groups for use. Significantly cheaper provision on a per hour basis than council developing its own facility elsewhere.</p>
Criteria		Poorly aligns	Aligns	Strongly aligns	Assessment
Achievability	<p>Readiness to proceed, including location identified, developed design, feasibility, funding, governance and management, and has taken on board lessons learnt from others and good practice examples related to access, location, and design.</p>	<p>Scale of development and funding required</p> <p>Plans are <u>out of line</u> with the need identified and, size of organisation with <u>no or poor quality</u> feasibility study to support.</p>	<p>Plans are commensurate with the need identified and, size of organisation and supported by <u>credible</u> Feasibility Study with a business case in progress or to come.</p>	<p>Plans are <u>commensurate</u> with the need identified and size of organisation and supported by <u>credible</u> Feasibility Study <u>and</u> business case.</p>	<p>Aligns</p> <p>The club is looking to fundraise a minimum of 50% of the total development cost between council and other funders. The club would be looking to use accumulated funds to help fund the addition costs.</p>
	Funding plan	<p><u>Little likelihood</u> of being achieved within a five – ten year timeframe</p> <p><u>Little or no fund-raising</u> or financial <u>(less than 15%) planned or begun</u> by the organisation</p>	<p><u>Reasonable likelihood</u> of being achieved within a three – five year timeframe and some funding may be in place 15-30%.</p> <p>A reasonable level of fund-raising or financial <u>(15-30%)</u> by the organisation <u>planned or begun</u>.</p>	<p><u>Strong likelihood</u> of being achieved within a three to five year timeframe and 30-50% funding already in place.</p> <p>Significant fund-raising or financial <u>(30-50%)</u> and volunteer contribution by the organisation <u>(begun</u> towards total project cost and achievement.</p>	<p>Strongly aligns.</p> <p>Club has accumulated funds and council investment would equate to about 1/3 of total development costs.</p>
	Project structure and delivery capabilities	<p><u>No structure (Steering group/PCG or PM) in place or well- planned</u> to lead development and fundraising.</p>	<p><u>Steering group/PCG and PM in place or planned</u> to lead development and fundraising.</p>	<p><u>Active Steering group/PCG and PM in place</u> to lead development and fundraising.</p>	<p>Aligns</p> <p>Club has general manager in place to drive fundraising. Club have appointed Cardno to provide full tender documentation for the turf replacement to interested parties and facilitate a tender process, tender</p>

evaluation and contractor approval				
Site location and complexity	<p>Site not secured and will be expensive or complex to secure</p> <p>Site not in a particularly good location (low visibility, access and has site constraints such as poor ground conditions or not yet identified).</p>	<p>Site is identified and in process of being secured (council may be assisting)</p> <p>Site in a good or reasonable location and ground condition confirmed and plan in place (visible, accessible and little site constraints).</p>	<p>Site is secured</p> <p>Site in a good location (highly visible, accessible and little site constraints) and no ground conditions of concern.</p>	<p>Strongly aligns</p> <p>Club is land owner and has existing site. Site is in reasonable position and is well known in the area.</p>
Planning	<p>No understanding of consent or classification issues/risks/timeframes evident.</p> <p>Zoning or precinct plan is <u>not appropriate</u> and will require change</p>	<p>Some understanding of consent or classification issues/risks/timeframes evident.</p> <p>Zoning or precinct plan is appropriate, building on a <u>smaller</u> sports hub/location or locating in industrial area so can operate extended hours</p>	<p>Plan in place to address any consent or classification issues/risk</p> <p>Zoning or precinct plan is appropriate, building on a <u>large</u> established sports hub/location or locating in industrial area so can operate extended hours</p>	<p>Aligns</p> <p>Like for like development.</p> <p>Potential issues with close proximity of neighbours and noise issues?</p>

