

Attachment A: Riverside Community Centre future governance options analysis and funding allocation

	Option one: Council Delivered		Option two: Co-Delivery with Panamasians (recommended option) Inc. capacity and capability building	Option three: Community Led Contract for Service	
Funding source	Baseline ABS Total: \$50,000	ABS + LDI (\$20,000) Total: \$70,000	ABS + LDI (\$20,000) Total: \$70,000	ABS + LDI (\$20,000) Total: \$70,000	Baseline ABS Total: \$50,000
Funded Levels of service	<p>Reverts to legacy LoS.</p> <p>Reverts to legacy Level of service.</p> <p>Would not respond to local board direction on locally driven response or local participation and engagement.</p> <p>Baseline legacy budget – ABS (\$50k)</p>	<p>Continued with increased level of service to support additional programming and activation.</p> <p>Continue to support the development of a local leadership group to become involved in community-led participation at the centre.</p> <p>Baseline legacy budget – ABS (\$50k) Plus - \$20,000 LDI required</p>	<p>Continued with increased level of service to support additional programming and activation.</p> <p>Continue to support the development of a local leadership group to become involved in community-led participation at the centre.</p> <p>Baseline legacy budget – ABS (\$50k) Plus - \$20,000 LDI required</p>	<p>Continued with increased level of service to support additional programming and activation.</p> <p>Continue to support the development of a local leadership group to become involved in community-led participation at the centre.</p> <p>Baseline legacy budget – ABS (\$50k) Plus - \$20,000 LDI required</p>	<p>Reverts to legacy level of service.</p> <p>Could be contracted to external provider to deliver legacy level of service. But would not respond to LB direction on locally driven response or local participation and engagement.</p>
Delivery	<p>Access: Auckland Council continues to provide access to the centre for community activity. Revenue generated stays with council.</p> <p>Activation: Auckland Council continues to staff the centre with a Programme Coordinator.</p> <p>Programmes: Auckland Council continues to develop, manage and deliver a programme of locally responsive activities.</p>		<p>Capacity and capability building: Auckland Council will continue to work closely with the Panamasians with the aim to eventually move governance and then management to them over a 36-month period.</p> <p>Access: Auckland Council continues to provide access to the centre for community activity. Revenue generated stays with council.</p> <p>Activation: Auckland Council will work closely with the Panamasians to activate the centre to provide a warm, welcoming local environment.</p> <p>Programmes: Auckland Council will work closely with both the Panamasians and other community providers to develop, manage and deliver a programme of activities that respond to the findings of the co-design process.</p>		<p>Contract for Service: A community organisation would be identified and contracted to manage the centre. This group would need the capacity to manage independently of council and would not be required to be local.</p> <p>Access: A community organisation will provide access to the centre for community activity. Revenue generated will go directly to the community organisation.</p> <p>Activation: A community organisation will activate and staff the centre.</p> <p>Programmes: A community organisation will develop, manage and deliver a programme of activities.</p>
Benefits	<p>Ensures operational stability and clear accountability.</p> <p>Enables the centre to deliver a programme that closely aligns to local board outcomes.</p> <p>Activates the space using existing established resources, including the online booking system.</p> <p>Satisfies community requirements for community space.</p>		<p>Continue to support the development of a local leadership group to become involved in community-led participation at the centre.</p> <p>Respond directly to the local board plan identified initiative to:</p> <p><i>Champion initiatives that raise awareness, encourage people to participate and to be engaged citizens, celebrate cultural diversity and help bring people together</i></p> <p>Leads to the ultimate aim of community-led management by building capability with community groups.</p> <p>Creates pride and ownership, resulting in tailored programmes.</p> <p>Utilises council resources and expertise in capacity and capability building.</p>		<p>This model empowers a community organisation to be the centre’s decision-makers.</p> <p>Approach is strategically aligned to council and local board outcomes, empowering communities to deliver.</p> <p>Robust Expression of Interest (EOI) process would identify existing and potentially unknown operators.</p>
Risks	<p>As a longer term delivery mechanism this option is not the recommended best practice regarding empowering local communities.</p> <p>Does not align with local board’s priorities.</p>		<p>Utilising a new untested community group, that could dissolve over time.</p> <p>Risk of catchment / domination by one community group.</p> <p>Time is required for organisation to develop and deliver.</p>		<p>May be from outside of the area, and not be as adaptive to local needs.</p> <p>May not be bespoke, or present tailored local programming, given operating concurrently with their own organisations goals alongside council’s requirements.</p>