

## Local Board Financial Performance - Papakura as at March 2018

### Financial Summary

█ On Target  
 █ Under Review  
 █ Not Meeting Target

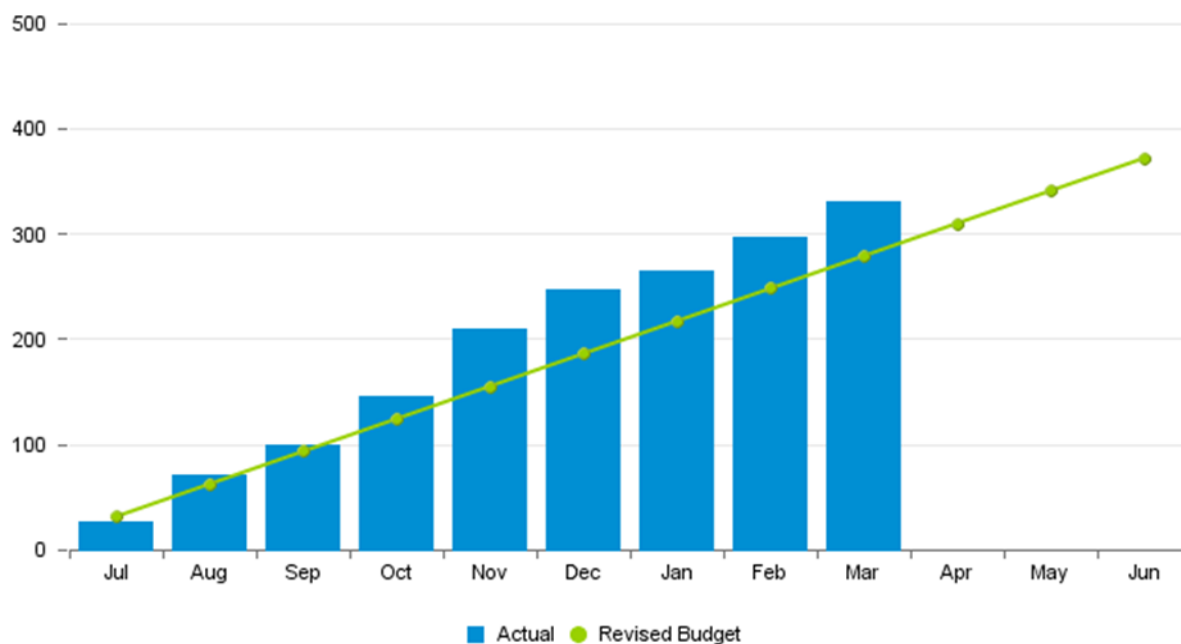
Activity	Year To Date (\$000)			Full Year (\$000)	
	Mar YTD Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	293	276	17	368	368
Operating revenue (LDI)	38	0	38	0	0
Operating expenditure (ABS)	6,539	5,834	(705)	8,129	7,657
Operating expenditure (LDI)	1,104	1,261	157	1,945	1,555
Operating expenditure (LGS)	780	780	0	1,040	1,040
<b>Net Cost of Service</b>	<b>8,091</b>	<b>7,599</b>	<b>(492)</b>	<b>10,746</b>	<b>9,884</b>
<b>Capital expenditure</b>	<b>2,288</b>	<b>3,402</b>	<b>1,114</b>	<b>3,803</b>	<b>2,958</b>

The Papakura Local Board has invested \$8.09m in net operating costs and \$2.29m in capital expenditure for the nine months ending March 2018.

**Net cost of service** is \$492k over budget of \$7.6m. Operating revenue is 16% above budget with community venue revenues \$34k favourable overall. Operating expenditure is \$548k over budget with the Rima contract and parks operations costs significantly higher year to date.

**Capital spend** of \$2.29m is \$1.11m behind budget with delivery against the full year budget 60%. Over \$500k was spent in this last quarter mainly on continuance of the Ray Small skatepark. The local board has approved a further \$520k of LDI Capex spend.

### Operating Revenue (\$000) for FY 2018



### Operating Revenue

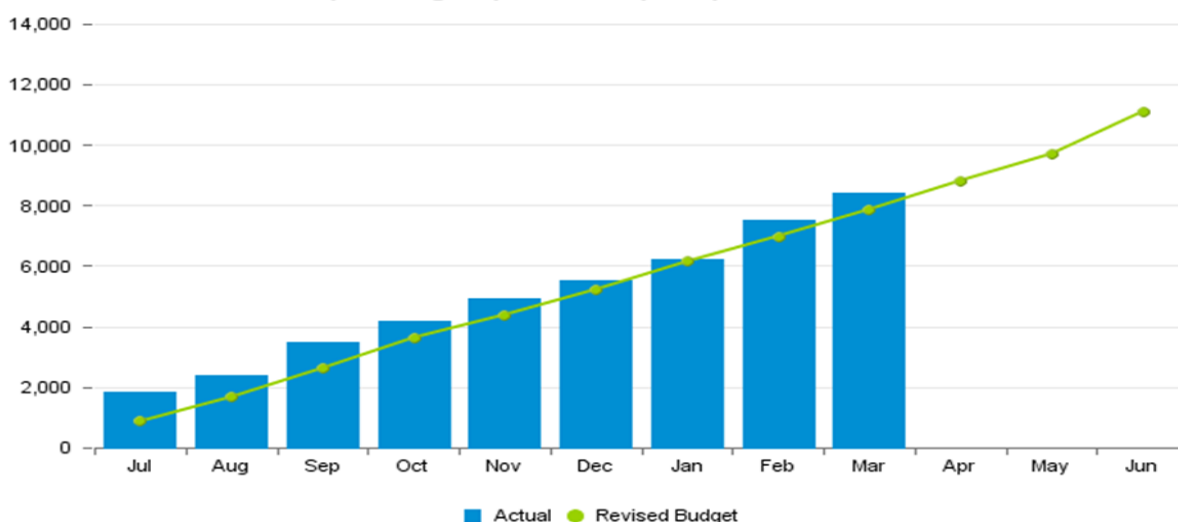
█ On Target  
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Activity	Year To Date (\$000)			Full Year (\$000)	
	Mar YTD Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	319	276	43	368	368
Local parks, sport and recreation	13	0	13	0	0
<b>Total Operating Revenue</b>	<b>332</b>	<b>276</b>	<b>56</b>	<b>368</b>	<b>368</b>

**Operating Revenue** is above budget by \$56k overall. Youth connections funding of \$26k is in place and \$13k has been received towards volunteers controlling pests at Morgans Bush.

Community facilities revenues are \$34k favourable year to date, while the Hawkins Centre venue hire is \$18k below budgeted revenue. This has been mitigated by an equivalent decrease in overall spending, and the Hawkins Centre is at break even year to date

### Operating Expenditure (\$000) for FY 2018



### Operating Expenditure

█ On Target   
 █ Under Review   
 █ Not Meeting Target

Activity	Year To Date (\$000)			Full Year (\$000)	
	Mar YTD Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	2,390	2,511	121	3,501	3,451
Local environmental management	20	31	11	73	73
Local governance	780	780	0	1,040	1,040
Local parks, sport and recreation	5,007	4,355	(652)	6,186	5,375
Local planning and development	226	198	(28)	314	314
<b>Total Operating Expenditure</b>	<b>8,423</b>	<b>7,875</b>	<b>(548)</b>	<b>11,114</b>	<b>10,253</b>

Operating expenditure of \$8.42m is \$548k (7%) over budget, remaining static against the last quarter results.

**Locally Driven Initiatives (LDI)** is \$157k behind budget as some programmes have been pushed to quarter four delivery. There is still \$880k to be spent in this budget by financial year end. Project progress has been evaluated as we near end of year processes, and LDI reallocations of unspent funds will occur in the final quarter once the local board receives updates on work progress.

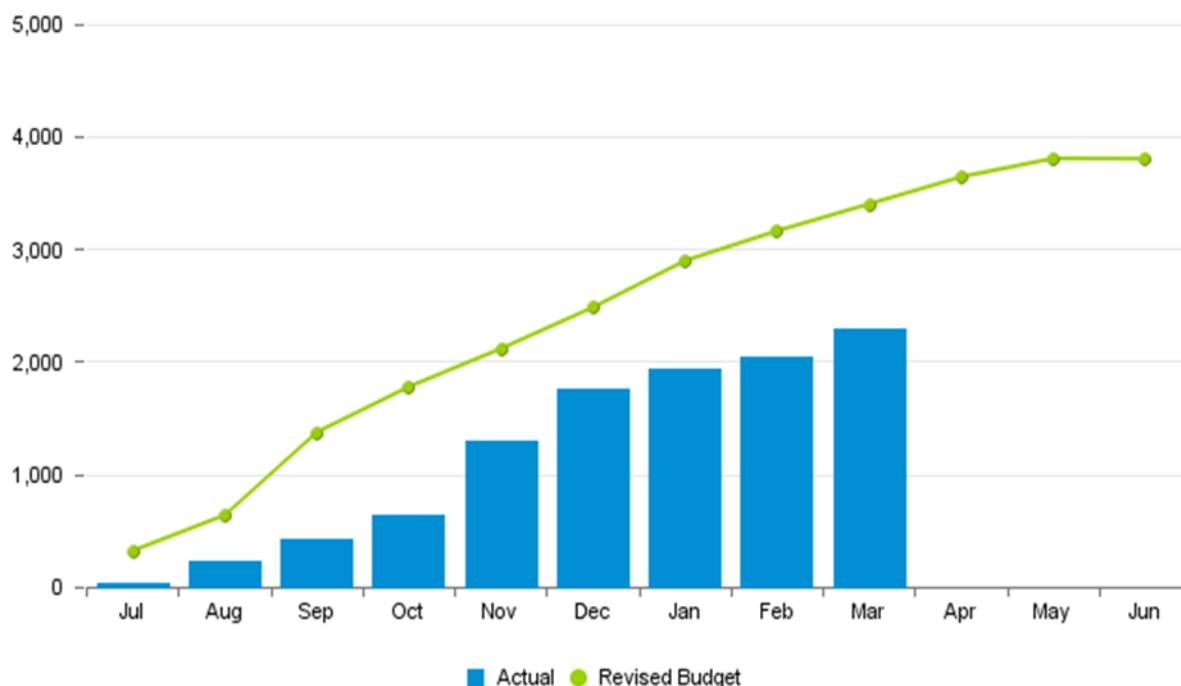
**Asset Based Services (ABS)** is \$705k over budget. In community services there is overall underspend of \$64k. The Rima facility contract and parks costs for the Papakura area is \$953k over budget. This is the first year of the contracts. There are swings in variances as these stabilise. The budget was set using historical actuals at 90% of the spend. The contracts were not provided at an asset or LB level. With that in mind, we always knew there would be variances in the first year. There is also underspend in the pool and the rec centre response maintenance (\$32k). The Pukekiwiriki maintenance programme has spent \$17k and underspend is \$152k.

## Locally Driven Initiatives (Operating Expenditure)

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Mar YTD Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	137	137	0	183	183
ANZAC	0	0	0	11	11
Capacity building programme	0	7	7	10	10
Community Arts Programmes	24	39	15	52	50
Community Gardens	10	25	15	33	33
Community placemaking initiatives	6	41	35	55	55
Community response operating fund	2	3	1	4	4
Community safety	40	45	5	60	60
Community volunteer awards	0	6	6	8	8
Fees and charges subsidy	4	5	1	6	6
Great Spring Clean	10	8	(2)	11	11
Local civic functions	9	8	(1)	11	11
Local community grants	65	62	(3)	123	123
Local community initiatives	52	84	32	95	46
Local events fund	100	73	(27)	145	145
Maori responsiveness	5	7	2	10	10
Papakura Brass Band	12	12	0	12	12
Papakura Pipe Band	10	10	0	10	10
Papakura senior citizens club	2	2	0	2	2
Papakura town centre security	179	122	(57)	163	163
Scholarships and travel grants	0	23	23	30	30
Youth connections across Auckland	13	19	6	25	25
Youth Council	32	24	(8)	32	32
Youth initiatives	0	32	32	43	43
<b>Total Local community services</b>	<b>711</b>	<b>794</b>	<b>83</b>	<b>1,134</b>	<b>1,083</b>

Environmental Response Fund	20	27	7	65	65
Manukau Harbour Forum	0	4	4	8	8
<b>Total Local environmental management</b>	<b>20</b>	<b>31</b>	<b>11</b>	<b>73</b>	<b>73</b>
CM Sport	0	0	0	57	57
Creating a Maori identity	0	0	0	0	10
LDI Programme Events in local parks	11	33	22	47	47
LDI Volunteers parks	2	39	37	55	45
Mangrove management and removal	258	263	5	319	100
Papakura sports codes parks needs assessment	25	50	25	80	0
Parks improvements	(13)	28	41	40	0
<b>Total Local parks, sport and recreation</b>	<b>283</b>	<b>412</b>	<b>129</b>	<b>598</b>	<b>259</b>
Local economic development planning - BID top up	15	15	0	30	30
Local economic develop planning initiati	37	9	(28)	110	110
<b>Total Local planning and development</b>	<b>52</b>	<b>24</b>	<b>(28)</b>	<b>140</b>	<b>140</b>
<b>Total</b>	<b>1,066</b>	<b>1,261</b>	<b>195</b>	<b>1,945</b>	<b>1,555</b>

### Capital Expenditure (\$000) for FY 2018



### Capital Expenditure

Activity	Year To Date (\$000)			Full Year (\$000)	
	Mar YTD Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	44	197	153	220	1,032
Local parks, sport and recreation	2,244	3,205	961	3,583	1,926
<b>Total Capital Expenditure</b>	<b>2,288</b>	<b>3,402</b>	<b>1,114</b>	<b>3,803</b>	<b>2,958</b>

**Capital expenditure** of \$2.29m is \$1.11m behind budget with delivery against the full year budget of 60%. In this March quarter, the majority spend was a further \$450k on Ray Small skatepark bringing the local board total investment to \$1.015m

In this quarter the local board has allocated a further \$520k of its LDI Capex budget with delivery of these projects expected in Y19. Major items are the upgrade of CCTV in the Papakura business district (\$160k), solar panels and thermal covers for Massey Aquatic Park (\$170k), and an all-weather parking surface for the Papakura Brass Band facility (\$74k). This leaves a balance for this funding cycle of \$388k to be further allocated or added into the next three-year funding cycle.

The status commentary for the capex work programme is in the Quarterly Performance Report work programme attachment.

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Mar YTD Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE - Community house and centre renewals	32	97	65	109	106
Multi-Purpose facility (Takanini)	11	89	78	100	916
ACE - Art facility renewals	1	10	9	12	10
<b>Community services</b>	<b>44</b>	<b>197</b>	<b>153</b>	<b>220</b>	<b>1,032</b>
Parks - Asset renewals	1,209	1,500	291	1,678	966
Sport development	603	778	175	870	90
Leisure facility building renewals	291	327	36	366	36
General park development	65	314	249	351	0
Renewals (Bruce Pulman Park)	55	233	178	260	0
Locally driven initiatives (LDI Capex)	0	46	46	51	635
Parks - Sports fields renewals	6	7	1	8	200
Greenway and walkway development	12	0	(12)	0	0
Parks - Coastal asset renewals	3	0	(3)	0	0
<b>Parks sport and recreation</b>	<b>2,244</b>	<b>3,205</b>	<b>961</b>	<b>3,583</b>	<b>1,926</b>
<b>Total</b>	<b>2,288</b>	<b>3,401</b>	<b>1,113</b>	<b>3,803</b>	<b>2,958</b>