I hereby give notice that an ordinary meeting of the Henderson-Massey Local Board will be held on:

**Date:** Tuesday, 5 June 2018  
**Time:** 10.00am  
**Meeting Room:** Council Chamber (Level 2)  
**Venue:** Henderson Civic Centre  
6 Henderson Valley Road  
Henderson

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**Henderson-Massey Local Board**  
**OPEN AGENDA**

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**MEMBERSHIP**

<table>
<thead>
<tr>
<th>Role</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chairperson</td>
<td>Shane Henderson</td>
</tr>
<tr>
<td>Deputy Chairperson</td>
<td>Peter Chan, JP</td>
</tr>
<tr>
<td>Members</td>
<td>Paula Bold-Wilson</td>
</tr>
<tr>
<td></td>
<td>Brenda Brady, JP</td>
</tr>
<tr>
<td></td>
<td>Warren Flaunty, QSM</td>
</tr>
<tr>
<td></td>
<td>Will Flavell</td>
</tr>
<tr>
<td></td>
<td>Matt Grey</td>
</tr>
<tr>
<td></td>
<td>Vanessa Neeson, JP</td>
</tr>
</tbody>
</table>

(Quorum 4 members)

---

Glenn Boyd  
(Relationship Manager)  
Local Board Services West

**Busola Martins**  
Local Board Democracy Advisor (West)

**30 May 2018**

Contact Telephone: (09) 892 4455  
Email: busola.martins@aucklandcouncil.govt.nz  
Website: www.aucklandcouncil.govt.nz

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**Note:** The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
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</tbody>
</table>
1 Welcome

2 Apologies

At the close of the agenda no apologies had been received.

3 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

The following are declared interests of elected members of the Henderson-Massey local board:

<table>
<thead>
<tr>
<th>BOARD MEMBER</th>
<th>ORGANISATION</th>
<th>POSITION</th>
<th>Updated</th>
</tr>
</thead>
</table>
| Shane Henderson (Chairman) | Waitakere Licensing Trust  
Waitakere Badminton  
Waitemata Seagulls Rugby League | Elected Member  
Patron  
Board Member | 17 April 2018 |
| Peter Chan, JP (Deputy Chairman) | Cantonese Opera Society of NZ  
Asian Leaders Forum  
NZ-Hong Kong Business Association  
NZ-China Business Association  
Auckland Chinese Environment Protection Association (ACEPA)  
Whau Coastal Walkway Trust  
Auckland Asian Association | Member  
Member  
Member  
Member  
Advisory  
Trustee  
President | 21 Feb 2017 |
| Brenda Brady, JP | Safer West Community Trust | Trustee | 17 April 2018 |
| Matt Grey | Zeal | Employee / CEO | 21 March 2017 |
| Paula Bold-Wilson | Community Waitakere  
Unitec Institute of Technology | Board member  
Employee | 17 April 2018 |
| Vanessa Neeson, JP | Village Green Quilters  
Ranui Advisory Group | Member  
Chairperson | 17 April 2018 |
| Warren Flaunty, QSM | NorSGA Properties  
Westgate Pharmacy Ltd  
The Trusts Community Foundation Ltd  
Life North West Pharmacy  
Waitemata District Health Board  
Waitakere Licensing Trust  
Massey Birdwood Settlers Ass.  
Taupaki Residents & Ratepayers Association | Director  
Director  
Director  
Director  
Elected Member  
Elected Member  
Member  
Member | 17 April 2018 |
| Will Flavell | Te Atatū Tennis Club  
Asia New Zealand Leadership Network  
Rutherford College  
Waitākere Literacy Board | Member  
Member  
Employee  
Board Member | 15 Nov 2016 |

4 Confirmation of Minutes

That the Henderson-Massey Local Board:

a) confirm the ordinary minutes of its meeting, held on Tuesday, 15 May 2018, as a true and correct record.
5 Leave of Absence

At the close of the agenda no requests for leave of absence had been received.

6 Acknowledgements

At the close of the agenda no requests for acknowledgements had been received.

7 Item withdrawn

8 Item withdrawn

9 Item withdrawn

10 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

(a) The local authority by resolution so decides; and

(b) The presiding member explains at the meeting, at a time when it is open to the public,-

(i) The reason why the item is not on the agenda; and

(ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

(a) That item may be discussed at that meeting if-

(i) That item is a minor matter relating to the general business of the local authority; and

(ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”

11 Notices of Motion

There were no notices of motion.
Adoption of the Henderson-Massey Local Board Agreement 2018/2019

Te take mō te pūrongo / Purpose of the report
1. To adopt a Local Board Agreement 2018/2019, a message from the chair, local board advocacy, and a local fees and charges schedule for 2018/2019.

Whakarāpopototanga matua / Executive summary
2. Each financial year, Auckland Council must have a local board agreement between the Governing Body and the local board, for each local board area.
3. From 28 February to 28 March 2018, council consulted on the 10-year Budget 2018-2028. Local boards considered this feedback and then held discussions with the Finance and Performance Committee on 16 and 17 May 2018 on regional issues, community feedback and key local board initiatives and advocacy areas.
4. Local boards are now considering local content for the 10-year Budget 2018-2028 which includes a local board agreement, a message from the chair, local board advocacy, and a local fees and charges schedule for 2018/2019.
5. On 28 June 2018, the Governing Body will meet to adopt Auckland Council’s 10-year Budget 2018-2028, including 21 local board agreements.

Ngā tūtohunga / Recommendation/s
That the Henderson-Massey Local Board:

a) adopts local content for the 10-year Budget 2018-2028 (Attachment A), including:
   i. a Local Board Agreement 2018/2019
   ii. a message from the Chair
   iii. local board advocacy.

b) adopts local fees and charges schedules for 2018/2019 (Attachment B).

c) delegates authority to the Chair to make any final minor changes to the local content for the 10-year Budget 2018-2028, including the Local Board Agreement 2018/2019.

d) notes:
   i. that Local Board Agreement 2018/2019 local activity budgets will be updated to reflect final budget decisions made by the Governing Body on 31 May 2018
   ii. that if there are outstanding (not yet agreed) matters in the Local Board Agreement 2018/2019, the local board should include an explanation of these matters in the Chair's message at the front of the agreement
   iii. that the resolutions of this meeting will be reported back to the Governing Body when it meets to adopt the 10-year Budget 2018-2028 on 28 June 2018.

Horopaki / Context
6. Local board plans are strategic documents that are developed every three years to set a direction for local boards. Local board plans influence and inform the 10-year Budget 2018-2028 (and associated local board agreements) which outlines priorities, budgets and
intended levels of service over a 10-year period and for each financial year, Auckland Council must have a local board agreement between the Governing Body and the local board, for each local board area.

7. Local board nominees have had the opportunity to attend Finance and Performance Committee workshops on key topics and provide local board views on the 10-year Budget 2018-2028.

8. From 28 February to 28 March 2018, Council consulted with the public on the 10-year Budget 2018-2028. Four local events were held in the Henderson-Massey Local Board area to engage with the community and seek feedback on both regional and local proposals.

9. A report analysing the feedback on local board priorities, as well as feedback from those living in the local board area related to the regional issues, was included as an attachment on the 8 May business meeting agenda.

10. Local boards considered this feedback, and then held discussions with the Finance and Performance Committee on 16 and 17 May 2018 on regional issues, community feedback and key local board initiatives and advocacy areas.

Tātaritanga me ngā tohutohu / Analysis and advice

11. Both staff and the local board have reviewed the feedback received on 10-year Budget 2018-2028 and local boards have received a report analysing the feedback. It is now recommended that local boards adopt local content for the 10-year Budget 2018-2028 (Attachment A), including the Local Board Agreement 2018/2019, and a local fees and charges schedule for 2018/2019 (Attachment B).

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views

12. This report seeks local board adoption of its content for the 10-year Budget 2018-2028 and other associated material, including the Local Board Agreement 2018/2019.

Tauākī whakaaweawe Māori / Māori impact statement

13. Many local board decisions are of importance to and impact on Māori. Local board agreements and the 10-year Budget are important tools that enable and can demonstrate council’s responsiveness to Māori.

14. Local board plans, which were developed in 2017 through engagement with the community including Māori, form the basis of local priorities. There is a need to continue to build relationships between local boards and iwi, and where relevant the wider Māori community.

15. Of those who submitted to the 10-year Budget 2018-2028 from the Henderson-Massey Local Board area 74 identified as Māori. No iwi entities from the Henderson-Massey Local Board rohe made a submission to the 10-year Budget 2018-2028, using instead the 15 March Mana Whenua forum. Te Kawerau a Maki; Ngāi Tai Ki Tāmaki; Ngāti Paoa; Ngāti Whātua o Kaipara and Te Ākitai Waiohua participated in the forum. Their feedback was provided to the local board for consideration when finalising their local board agreement.

16. Ongoing conversations will assist local boards and Māori to understand each other’s priorities and issues. This in turn can influence and encourage Māori participation in council’s decision-making processes.

Ngā ritenga ā-pūtea / Financial implications

17. The local board agreement includes the allocation of locally driven initiatives (LDI) funding and asset based services (ABS) funding to projects and services for the 2018/2019 financial year.
18. Funding for locally driven initiatives (LDI) is discretionary funding local boards can spend on local priorities that are important to their communities.

19. Funding for asset based services (ABS) is required to run and maintain our local assets including parks, pools and recreation facilities, community facilities, and libraries.


Ngā raru tūpono / Risks

21. Decisions on the local content of the 10-year Budget 2018-2028, including the Local Board Agreement 2018/2019 and a local fees and charges schedule for 2018/2019, are required by 7 June 2018 to ensure the Governing Body can adopt the 10-year Budget 2018-2028 at its 28 June 2018 meeting.

Ngā koringa ā-muri / Next steps

22. The resolutions of this meeting will be reported to the Governing Body on 28 June 2018 when it meets to adopt the 10-year Budget 2018-2028, including 21 local board agreements.

23. It is possible that minor changes may need to be made to the attachments before the 10-year Budget 2018-2028 is adopted, such as correction of any errors identified and minor wording changes. Staff therefore recommend that the local board delegates authority to the Chair to make final changes if necessary.

24. Local board agreements set the priorities and budget envelopes for each financial year. Work programmes then detail the activities that will be delivered within those budget envelopes. Work programmes will be agreed between local boards and operational departments at business meetings in June 2018.

Ngā tāpirihanga / Attachments

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<td>Henderson-Massey Local Board Agreement 30 May 18</td>
<td>11</td>
</tr>
<tr>
<td>B</td>
<td>Henderson-Massey Local Board Local fees and charges schedule 2018/2019</td>
<td>25</td>
</tr>
</tbody>
</table>

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Christie McFayden - Strategic Project Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Glenn Boyd - Relationship Manager Henderson-Massey, Waitakere Ranges, Whau</td>
</tr>
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</table>
Henderson-Massey Local Board

Message from the Chair

Thank you for taking the time to submit on this local board agreement for the first financial year of the Henderson-Massey Local Board Plan 2017, and the council’s 10-year Budget 2018-2028.

We received 891 submissions on our 2018/2019 priorities. It was great to get positive feedback confirming we are heading in the right direction, and useful to understand your concerns and what we need to improve on.

We’re proud to represent such an informed and engaged community, and it’s especially pleasing to receive solid support for our key priorities.

We will now take the first steps to engage with the community on an urban design plan for Te Atatu South, in collaboration with the ‘Heart of Te Atatu South’ community group.

We are fortunate that Auckland Transport is already consulting with people in Henderson about what would make it easier to walk and cycle in the area. That work will form part of a ‘connections’ plan to improve opportunities for getting around the whole of the Henderson-Massey area without a car.

We will get started on preparing a heritage plan that will identify practical ways to showcase Henderson’s rich history, including refreshing the heritage trail.

We hear and share your concerns about transport in a growing city and your enthusiasm for protecting the natural environment in a largely urban area – we are confident we can make a difference locally through our work programme.

We know you support building a pool in the northwest, and we will continue to advocate to make that happen.

Auckland Council funding only goes so far, so we would like to acknowledge the contribution our volunteers and community groups make. We look forward to continuing working with you.

Introduction

Auckland Council’s shared governance model means local boards are responsible for decision-making on local issues, activities and services and providing input into regional strategies, policies and plans. The local board agreement sets out the local board’s budget.
funding for activities, levels of service, performance measures and targets for the financial year 2018/2019 which has been agreed with Auckland Council’s governing body.

The Henderson-Massey Local Board Plan 2017 is a three year strategic document that guides local board activity, funding and investment decisions. A key role of the local board plan is to provide a basis for development of the annual local board agreement for each financial year, this is set out below. Each local board also develops annual work programmes alongside adoption of their local board agreement.

Local boards also provide input to the governing body on larger scale investments, regional programmes and policy issues such as rates proposals, which are outside local board decision-making responsibilities. A list of key advocacy areas is set out as appendix A.

About this area

Henderson-Massey could not be better located, sitting between the foothills of the Waitākere Ranges in the west and the Waitematā Harbour in the east.

The Oratia and Opanuku streams and their tributaries wind their way from the ranges to the sea through our area, offering opportunities for water activities and beautiful parks.

The area includes the Henderson and Westgate metropolitan centres and the suburbs of Te Atatu Peninsula, Te Atatu South, Glendene, Sunnyvale, Massey, Ranui and West Harbour, and part of Kelston.

Henderson-Massey is ethnically diverse and a key feature of our area is the 16 per cent of people who identify as Māori (compared with 10 per cent for the whole of Auckland).

Our area has an unusual age pyramid that looks like an hourglass, with a high percentage of people at both its young base and old peak. Residents have a lower median income than average for the Auckland region, so community issues are important. However, the west is known for its community cohesiveness, an important asset for the area.

More recently the population has continued to grow at a faster rate than the rest of Auckland. That growth looks set to continue, with the development of Westgate as a new metropolitan centre, and the redevelopment of Henderson to take advantage of its proximity to public transport.

Local Board Plan outcomes

The Henderson-Massey Local Board Plan 2017 sets out the aspirations the local board has for the area. The outcomes in the Henderson-Massey Local Board Plan are:

Outcome 1: A network of vibrant and loved urban neighbourhoods

Our town and neighbourhood centres are the thriving hearts of our community

Outcome 2: A thriving local economy that supports quality of life
We want to bring vitality and economic opportunity back to our town centres.

**Outcome 3: Communities know each other and work together on common interests**
We have thriving communities that are connected, healthy, resilient and inclusive.

**Outcome 4: Community facilities are vibrant and welcoming places at the heart of our communities**
These facilities provide spaces where people can connect, socialise, learn and participate in social, cultural, art and recreational activities.

**Outcome 5: It is easy to get around without a car**
People have smart, active public transport options across west Auckland and beyond.

**Outcome 6: Natural spaces are valued and restored**
Our waterways, biodiversity and indigenous flora and fauna are protected, and we work to reduce waste.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2018/2019 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

**Working with Māori**
Delivering on Auckland Council’s commitment to Māori at a local level is a priority for local boards.

As an integral part of meeting its responsibilities under Te Tiriti o Waitangi, the council is committed to enabling and supporting mana whenua and mataawaka aspirations and providing opportunities for Māori to contribute to the future well-being of Auckland. To formalise this commitment, the council has affirmed the Māori Responsiveness Framework to help the Auckland Council family implement its responsibilities.

The Māori Responsiveness Framework sets out two key areas - understanding the rights and interests of Māori and acting on the needs and aspirations of Māori.

The Henderson-Massey Local Board has four initiatives specifically focused on partnering with Māori:

1. Working with mana whenua as kaitiaki on a Pā Harakeke environmental project. Various sites in the Henderson-Massey area have been selected in collaboration with mana whenua.

2. Partnering with Te Whanau o Waipareira on a rangatahi empowerment programme ‘Nga Kawa o Tangaroa Tikanga’ that uses developing water skills, including kaimoana gathering, as a way to reconnect rangatahi to their culture and families.

3. Supporting Te Whanau o Waipareira with Waitangi Day celebrations at Hoani Waititi Marae.
4. Supporting ‘Māori Enterprise’, a programme designed in partnership with Māori, identifying opportunities for young Māori in the existing economy. The programme will be designed in partnership with Māori and will focus on developing confidence, creativity and entrepreneurial thinking.

Among initiatives that are not directly focused on Māori outcomes but help address issues specific to Māori, the Youth Connections youth employment programme will contribute to raising Māori youth employment figures.

In June 2017 the local board commissioned a piece of research to assist in understanding views of West Auckland Māori and how the relationship between local boards and Māori could be improved. Henderson-Massey Local Board will now work on putting the findings of the ‘Toiū Waitākere’ report into action.

**Henderson-Massey Local Board Agreement 2018/2019**

**Priorities by activity area**

Auckland Council’s 2018/2019 funding priorities for local activities which contribute to key community outcomes in the Henderson-Massey local board area are set out below under each local activity.

Levels of service, performance measures and targets are also set out below under each local activity. Note that some of the descriptions of our levels of service, performance measure and targets have changed from how they are described in the 2017/2018 local board agreements. This is to better explain our local activities and to align the descriptions to those used in other strategic plans. Our actual levels of service (the activities that we as a Council perform in each local board area) have not changed.

**Local Community Services**

Local community services is a broad activity area, which includes:

- Supporting local arts, culture, events and sport and recreation
- Providing grants and partnering with local organisations to deliver community services
- Maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of $21.8 million and capital investment of $20.2 million.

The key initiatives we have planned for 2018/2019 include:

- Developing a Henderson-Massey wide ‘connections’ plan to identify alternative street routes, park paths and trails, and prioritise investment areas for improving opportunities to get around without a car
- Increase capacity for youth to participate and influence community outcomes by developing a rangatahi leadership programme
• Support community-led place-making in Pomaria/Lincoln North and Massey, and activate places and connections for older people across Henderson-Massey
• Review the operational model for Kelston Community Centre to identify the opportunities presented by the renewal of this facility.

The local community services and key initiatives outlined above contribute towards achieving the following outcomes in the Henderson-Massey Local Board Plan:
  • Outcome 1: A network of vibrant and loved urban neighbourhoods
  • Outcome 3: Communities know each other and work together on common interests
  • Outcome 4: Community facilities are vibrant and welcoming places at the heart of our communities

Levels of Service

We measure our performance against the following measures for each local activity.

<table>
<thead>
<tr>
<th>Level of service</th>
<th>Performance measure</th>
<th>Actual 2016/17</th>
<th>Annual Plan Target 2017/18</th>
<th>LTP Target 2018/19</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life</strong></td>
<td>The number of internet session at libraries (unique sessions over public computing or public Wi-Fi networks) (mil)</td>
<td>0.58</td>
<td>0.65</td>
<td>0.65</td>
</tr>
<tr>
<td></td>
<td>The number of visits to library facilities (mil)</td>
<td>0.81</td>
<td>0.81</td>
<td>0.78</td>
</tr>
<tr>
<td></td>
<td>Percentage of customers satisfied with the quality of library service delivery</td>
<td>80%</td>
<td>79%</td>
<td>85%</td>
</tr>
<tr>
<td><strong>We fund, enable and deliver community events and experiences that enhance identity and connect people</strong></td>
<td>The percentage of attendees satisfied with a nominated local community event</td>
<td>Not available</td>
<td>New measure</td>
<td>70%</td>
</tr>
<tr>
<td></td>
<td>The number of attendees at Council-led community events</td>
<td>Not available</td>
<td>New measure</td>
<td>12,300</td>
</tr>
<tr>
<td><strong>We fund, enable and deliver arts and culture experiences that enhance identity and connect people</strong></td>
<td>The percentage of arts and culture programmes, grants and activities that are community led</td>
<td>Not available</td>
<td>New measure</td>
<td>85%</td>
</tr>
<tr>
<td><strong>Utilising the Empowered Communities Approach we support Aucklanders to create thriving, connected and inclusive communities</strong></td>
<td>The percentage of Empowered Communities activities that are community led</td>
<td>Not available</td>
<td>New measure</td>
<td>35%</td>
</tr>
<tr>
<td></td>
<td>The percentage of Empowered Communities activities that build capacity and capability</td>
<td>Not available</td>
<td>New measure</td>
<td>30%</td>
</tr>
<tr>
<td><strong>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</strong></td>
<td>Percentage of Aucklanders that feel their local town centre is safe</td>
<td>Day: 67%</td>
<td>Day: 82%</td>
<td>Day: 87%</td>
</tr>
<tr>
<td></td>
<td>Night: 18%</td>
<td>Night: 26%</td>
<td>Night: 18%</td>
<td></td>
</tr>
</tbody>
</table>
Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual budget to deliver these activities includes operating costs of $758,000 and capital investment of $1.8 million.

The key initiatives we have planned for 2018/2019 include:

- Developing a heritage plan and refreshing the Henderson heritage trail to express local Māori history
- Preparing an urban design plan for Te Atatu South in collaboration with the ‘Heart of Te Atatu South’ community group, particularly to enhance the area around the community centre and local parks.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Henderson-Massey Local Board Plan:

- Outcome 1: A network of vibrant and loved urban neighbourhoods
- Outcome 4: Community facilities are vibrant and welcoming places at the heart of our communities
Levels of Service

We measure our performance against the following measures for each local activity.

<table>
<thead>
<tr>
<th>Level of service</th>
<th>Performance measure</th>
<th>Actual 2016/17</th>
<th>Annual Plan Target 2017/18</th>
<th>LTP Target 2018/19</th>
</tr>
</thead>
<tbody>
<tr>
<td>We help attract investment, businesses and a skilled workforce to Auckland</td>
<td>The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>

Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is $241,000.

The key initiatives we have planned for 2018/2019 include:

- Fund a co-ordinator as part of the North-West Wildlink Assistance Programme to increase capacity and interest within the community to achieve Pest Free Te Atatu
- In collaboration with Panuku Development Auckland “Unlock Henderson”, operate a temporary bike hub at Auckland Council’s Henderson site, and identify a location and community partners for a future permanent repair centre for second-hand bikes in the Board area.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcomes in the Henderson-Massey Local Board Plan:

- Outcome 1: A network of vibrant and loved urban neighbourhoods
- Outcome 6: Natural spaces are valued and restored

Levels of Service

We measure our performance against the following measures for each local activity.

<table>
<thead>
<tr>
<th>Level of service</th>
<th>Performance measure</th>
<th>Actual 2016/17</th>
<th>Annual Plan Target 2017/18</th>
<th>LTP Target 2018/19</th>
</tr>
</thead>
<tbody>
<tr>
<td>We manage Auckland’s natural environment</td>
<td>The proportion of local programmes that deliver intended environmental actions and/or outcomes</td>
<td>100%</td>
<td>90%</td>
<td>90%</td>
</tr>
</tbody>
</table>
Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of Local Board Plans, support in developing Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2018/2019.

Our annual operating budget to deliver these activities is $985,000.
Local Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy adopted in August 2014, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** - the governing body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.

2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Great Barrier and Waiheke Local Boards who agree funding requirements with the governing body on an annual basis. This includes both operational and capital funds.

3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2018/2019 financial year is shown in the table on pages x and x of Volume 3: Local Board Information and Agreements. The budgets for each local board are listed within the individual local board agreements in this volume.
Funding priorities for local activities

Capital spend

By activity area

By category

Renewals: 2.6M
Improvements: 2.4M
Growth: 17.2M

Key projects

- Community centre (Massey North): 15.9M
- Parks - Asset renewals: 2.4M
- LB discretionary capex: 1.2M
- Massey North Open Spaces: 1.1M
- Waiaorina ponds 3 & 5: 700.0K

Operating spend

By activity area

- Local Community Services: 984.9K
- Local Planning: 757.6K
- Local Environment Services: 241.0K
- Local Governance: 21.8M
Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21 (5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2018 to 30 June 2019 and outlines the council’s sources of funding for local activities in this local board area and our plan to apply them.

<table>
<thead>
<tr>
<th>Source of funding</th>
<th>Annual Plan 2017/18</th>
<th>Annual Plan 2018/19</th>
</tr>
</thead>
<tbody>
<tr>
<td>General rates, UAGCs, rates penalties</td>
<td>20,942</td>
<td>21,937</td>
</tr>
<tr>
<td>Targeted rates</td>
<td>93</td>
<td>94</td>
</tr>
<tr>
<td>Subsidies and grants for operating purposes</td>
<td>156</td>
<td>67</td>
</tr>
<tr>
<td>Fees and charges</td>
<td>5,204</td>
<td>6,502</td>
</tr>
<tr>
<td>Local authorities fuel tax, fines, infringement fees and other receipts</td>
<td>89</td>
<td>265</td>
</tr>
<tr>
<td><strong>Total operating funding</strong></td>
<td><strong>26,573</strong></td>
<td><strong>27,865</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Applications of operating funding:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Payment to staff and suppliers</td>
<td>19,385</td>
</tr>
<tr>
<td>Finance costs</td>
<td>3,866</td>
</tr>
<tr>
<td>Internal charges and overheads applied</td>
<td>3,723</td>
</tr>
<tr>
<td>Other operating funding applications</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total applications of operating funding</strong></td>
<td><strong>26,944</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Surplus (deficit) of operating funding</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>(370)</strong></td>
<td><strong>252</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Source of capital funding:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Subsidies and grants for capital expenditure</td>
<td>0</td>
</tr>
<tr>
<td>Development and financial contributions*</td>
<td>0</td>
</tr>
<tr>
<td>Increase (decrease) in debt</td>
<td>37,757</td>
</tr>
<tr>
<td>Gross proceeds from sale of assets</td>
<td>0</td>
</tr>
<tr>
<td>Lump sum contributions</td>
<td>0</td>
</tr>
<tr>
<td>Other dedicated capital funding</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total sources of capital funding</strong></td>
<td><strong>37,757</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Application of capital funding:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital expenditure:</td>
<td></td>
</tr>
<tr>
<td>- to meet additional demand</td>
<td>30,316</td>
</tr>
<tr>
<td>- to improve the level of service</td>
<td>1,924</td>
</tr>
<tr>
<td>- to replace existing assets</td>
<td>5,147</td>
</tr>
<tr>
<td>Increase (decrease) in reserves</td>
<td>0</td>
</tr>
<tr>
<td>Increase (decrease) in investments</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total applications of capital funding</strong></td>
<td><strong>37,387</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Surplus (deficit) of capital funding</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>370</strong></td>
<td><strong>(251)</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Funding balance</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td>1</td>
</tr>
</tbody>
</table>
### Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Description</th>
<th>Advocating to</th>
</tr>
</thead>
<tbody>
<tr>
<td>A pool in the north-west (key advocacy project)</td>
<td>Continue advocating for prioritising construction of a pool for the north-west area, including the purchase of land to prepare for the pool and future sports fields and local community facilities.</td>
<td>Governing Body</td>
</tr>
</tbody>
</table>
| Develop the “Western Initiative” | Advocating to support resourcing and development of the proposal from the Southern Initiative.  
- To establish a place-based initiative and team in West Auckland to stimulate and enable community and social innovation in response to the number of social and economic challenges the area faces. Noting the strong alignment between the board plan and ongoing advocacy by Henderson-Massey Local Board members and ward councillors for a joined-up project to respond to community needs. | Governing Body |
| Revitalising Henderson | Advocating to build on investment in Henderson, particularly as change will occur after the delivery of the Unlock Henderson project, along with proposed transport projects, which will attract more people to live in Henderson. | Governing Body and Panuku Development Auckland |
| Funding for Te Whau pathway project | Advocate for funding for the Te Whau pathway to be allocated in the Auckland Transport capital programme, and for Council to continue to support and resource the project. | Governing Body and Auckland Transport |
| Northwest dedicated rapid transit corridor to service | Advocate for construction to start immediately on the proposed northwest dedicated rapid transit corridor, including light rail to Kumeu and further staged to Helensville. | Governing Body and Auckland Transport |
## Item 12

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Description</th>
<th>Advocating to</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>rapidly growing population</td>
<td></td>
</tr>
</tbody>
</table>
Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.

Shane Henderson - Chairperson  
Phone: 021 839 935  
45 Coriston Avenue  
Te Atatu South  
shane.henderson@aucklandcouncil.govt.nz

Warren Flauntly, QSM  
Phone: 021 287 1555  
86 Red Hills Road  
Massey  
warren.flauntly@aucklandcouncil.govt.nz

Peter Chan, JP - Deputy Chairperson  
Phone: 021 286 5533  
20 Pinti Drive  
Te Atatu Peninsula  
peter.chan@aucklandcouncil.govt.nz

Will Flavell  
Phone: 021 804 064  
6 Henderson Valley Road  
Henderson 0612  
will.flavell@aucklandcouncil.govt.nz

Paula Bold-Wilson  
Phone: 021 518 629  
6 Henderson Valley Road  
Henderson 0612  
paula.bold-wilson@aucklandcouncil.govt.nz

Matt Gray  
Phone: 021 536 214  
10 Talavera Place  
Te Atatu South  
matt.gray@aucklandcouncil.govt.nz

Brenda Brady, JP  
Phone: 027 564 0666  
PO Box 121 456  
Henderson  
brenda.brady@aucklandcouncil.govt.nz

Vanessa Neeson, JP  
Phone: 021 261 0445  
6 Henderson Valley Road  
Henderson 0612  
vanessa.neeson@aucklandcouncil.govt.nz

The board can be contacted at the address below:  

6 Henderson Valley Road,  
Henderson  
Auckland 0612

For general enquiries, assistance and information, phone 09 301 0101 any time or visit  
www.aucklandcouncil.govt.nz

Local board meetings, agendas and minutes are available on the Auckland Council website:  
www.aucklandcouncil.govt.nz > About council > Meetings and agendas
Attachment B – Henderson-Massey Local Board fees and charges schedules 2018/2019
Leisure and Recreation Facilities

The following are the fees and charges for Leisure and Recreation facilities in this local board area:

<table>
<thead>
<tr>
<th>Membership</th>
<th>GOLD</th>
<th>SILVER</th>
<th>BRONZE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Get Active Your Way</td>
<td>$23.00 / week</td>
<td>$19.50 / week</td>
<td>$16.00 / week</td>
</tr>
<tr>
<td>Full membership</td>
<td>All 17 centres Gold, Silver &amp; Bronze</td>
<td>All 15 centres Silver &amp; Bronze</td>
<td>All 10 centres Bronze</td>
</tr>
<tr>
<td>Multi-function</td>
<td>Gym It $19.50 / week</td>
<td>Gym It, Swim It, Move It</td>
<td>Gym It, Swim It, Move It</td>
</tr>
<tr>
<td>multi-centres</td>
<td>Swim It $16.00 / week</td>
<td>$16.00 / week</td>
<td>$14.00 / week</td>
</tr>
<tr>
<td>NEW</td>
<td>NEW</td>
<td>NEW</td>
<td>NEW</td>
</tr>
<tr>
<td>Single-centre</td>
<td>NEW</td>
<td>NEW</td>
<td>NEW</td>
</tr>
<tr>
<td>membership options</td>
<td>NEW</td>
<td>NEW</td>
<td>NEW</td>
</tr>
<tr>
<td>Auckland Council</td>
<td>NEW</td>
<td>NEW</td>
<td>NEW</td>
</tr>
<tr>
<td>operated</td>
<td>NEW</td>
<td>NEW</td>
<td>NEW</td>
</tr>
<tr>
<td>Pools and Leisure</td>
<td>NEW</td>
<td>NEW</td>
<td>NEW</td>
</tr>
<tr>
<td>centres</td>
<td>NEW</td>
<td>NEW</td>
<td>NEW</td>
</tr>
<tr>
<td>*CLM operated</td>
<td>NEW</td>
<td>NEW</td>
<td>NEW</td>
</tr>
</tbody>
</table>

- Stanmore Bay
- Albany
- Glenfield
- West Wave
- Lloyd Elsmore
- East Coast Bays
- Birkenhead
- Takapuna
- Howick
- Otara
- Manurewa
- Papatoetoe
- Allan Brewer
- Moana-Nui-a-Kiwa
- Toia*
Henderson-Massey Local Board
05 June 2018

Attachment B

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<table>
<thead>
<tr>
<th>Facility Name</th>
<th>Entry Type</th>
<th>Activity</th>
<th>Fees from 1 July 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Westwave Aquatic Centre</td>
<td>Facility Hireage</td>
<td>All</td>
<td>Various</td>
</tr>
<tr>
<td></td>
<td>Memberships</td>
<td>All</td>
<td>Various</td>
</tr>
<tr>
<td></td>
<td>Casual Entrance Fees</td>
<td>Aquatic Spectator</td>
<td>$1.00</td>
</tr>
<tr>
<td></td>
<td>Casual Entrance Fees</td>
<td>Aquatic Supervising Adult</td>
<td>$5.00</td>
</tr>
<tr>
<td></td>
<td>Casual Entrance Fees</td>
<td>Aquatic Adult Swim Spa, Sauna, (Steam)</td>
<td>$7.00</td>
</tr>
<tr>
<td></td>
<td>Casual Entrance Fees</td>
<td>Aquatic Concessionary Swim and Spa/Sauna</td>
<td>$6.00</td>
</tr>
<tr>
<td></td>
<td>Casual Entrance Fees</td>
<td>Hydroslide/Dive pool Combo</td>
<td>$4.30</td>
</tr>
<tr>
<td></td>
<td>Casual Entrance Fees</td>
<td>Casual Fitness</td>
<td>$18.50</td>
</tr>
<tr>
<td></td>
<td>Casual Entrance Fees</td>
<td>Recreation Casual entrance</td>
<td>Various</td>
</tr>
<tr>
<td></td>
<td>10 Visit Passes</td>
<td>All</td>
<td>Various</td>
</tr>
<tr>
<td></td>
<td>Programmes</td>
<td>All</td>
<td>Various</td>
</tr>
<tr>
<td></td>
<td>Programmes</td>
<td>Learn to Swim - Babies</td>
<td>$13.20</td>
</tr>
<tr>
<td></td>
<td>Programmes</td>
<td>Learn to Swim - Pre-School</td>
<td>$14.20</td>
</tr>
<tr>
<td></td>
<td>Programmes</td>
<td>Learn to Swim - School Age</td>
<td>$14.20</td>
</tr>
<tr>
<td></td>
<td>Programmes</td>
<td>Learn to Swim - Teenage &amp; Adult</td>
<td>$14.20</td>
</tr>
<tr>
<td></td>
<td>Programmes</td>
<td>Learn to Swim - Squads</td>
<td>$14.20</td>
</tr>
<tr>
<td></td>
<td>Programmes</td>
<td>Holiday prog - On-Site</td>
<td>$27.50</td>
</tr>
<tr>
<td></td>
<td>Group Exercise</td>
<td>All</td>
<td>$12.50</td>
</tr>
</tbody>
</table>

Community and Arts Facilities

The following categories are proposed for venue for hire fees and charges:

- Standard (peak)
- Off peak, 20% off standard
- Regular, 20% off standard (10 or more bookings in financial calendar year)
- LB priority, 50% off standard (based on criteria set by the local board)

<table>
<thead>
<tr>
<th>Facility Category</th>
<th>Facility Name</th>
<th>Room</th>
<th>Peak Standard</th>
<th>Off-Peak Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Venues for hire</td>
<td>Kelston Community Centre</td>
<td>Activity Room 1</td>
<td>$34.00</td>
<td>$27.20</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Activity Room 2</td>
<td>$34.00</td>
<td>$27.20</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Committee Room</td>
<td>$24.00</td>
<td>$19.20</td>
</tr>
</tbody>
</table>

Adoption of the Henderson-Massey Local Board Agreement 2018/2019
Henderson-Massey Local Board
05 June 2018

Adoption of the Henderson-Massey Local Board Agreement 2018/2019

Attachment B

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<table>
<thead>
<tr>
<th>Facility Category</th>
<th>Facility Name</th>
<th>Room</th>
<th>Hourly rate from 1 July 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Peak Standard</td>
</tr>
<tr>
<td>Venues for hire</td>
<td>Te Atatu South Community Centre</td>
<td>Activity Room 1</td>
<td>$ 24.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Nain Hall</td>
<td>$ 44.00</td>
</tr>
<tr>
<td></td>
<td>Te Atatu Peninsula Community Centre</td>
<td>Kotuka – Heron Hall</td>
<td>$ 69.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Natata – Fern Bird Room</td>
<td>$ 49.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Kotare – Kingfisher Room</td>
<td>$ 44.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Tutuwhata – Dotterel Room</td>
<td>$ 34.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Kuaka – Godwit Room</td>
<td>$ 39.00</td>
</tr>
</tbody>
</table>

Note:-

- Bookings for 24 hours are charged a maximum of 18 hours per day. Bookings for 3 consecutive days or more are charged a maximum of 10 hours per day.
- The following opening times relate to the ‘off-peak’ discount
  - 5am to 9.30am, 12pm noon to 6pm Mondays to Fridays.
  - 8pm to 12am midnight Mondays to Thursdays and Sundays.

Library Room Hire

The following rates and subsidies (discounts) are proposed:

- Standard
- Community, 50% off standard

<table>
<thead>
<tr>
<th>Facility Category</th>
<th>Facility Name</th>
<th>Description/Room</th>
<th>Hourly rate from 1 July 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Library Room Hire</td>
<td>Massey Library</td>
<td>Commercial - John Lawson Meeting Room</td>
<td>$ 24.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Council/Community - John Lawson Meeting Room</td>
<td>$ 12.00</td>
</tr>
</tbody>
</table>
Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the Henderson-Massey Local Board:

a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

<table>
<thead>
<tr>
<th>C1</th>
<th>Panuku work programme 2018-2021</th>
<th>Reason for passing this resolution in relation to each matter</th>
<th>Particular interest(s) protected (where applicable)</th>
<th>Ground(s) under section 48(1) for the passing of this resolution</th>
</tr>
</thead>
</table>
|         |                                                     | The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7. | s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. In particular, the report contains information unseen by decision makers. | s48(1)(a)  
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7. |
|         |                                                     |                                                                  | (2) Subject to sections 6, 8, and 17, this section applies if, and only if, the withholding of the information is necessary to—  
(b) protect information where the making available of the information—  
(ii) would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information; or |                                                                  | (j) prevent the disclosure or use of official information for improper gain or improper advantage. |
|         |                                                     |                                                                  | Additionally, the clause 7 (2) (j) applies |                                                                  | s7(2)(j) - The withholding of the information is necessary to prevent the disclosure or use of official information for improper gain or improper advantage. In particular, the report contains information unseen by decision makers. |
(2) Subject to sections 6, 8, and 17, this section applies if, and only if, the withholding of the information is necessary to—

(b) protect information where the making available of the information—

(ii) would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information; or

Additionally, the clause 7 (2) (j) applies

(j) prevent the disclosure or use of official information for improper gain or improper advantage.