I hereby give notice that an ordinary meeting of the Māngere-Ōtāhuhu Local Board will be held on:

**Date:** Wednesday, 20 June 2018  
**Time:** 5.00pm  
**Meeting Room:** Māngere-Ōtāhuhu Local Board Office  
**Venue:** Shop 17B  
93 Bader Drive  
Māngere

---

Māngere-Ōtāhuhu Local Board  
OPEN AGENDA

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**MEMBERSHIP**  
Chairperson  
Lemauga Lydia Sosene  
Deputy Chairperson  
Togiatolu Walter Togiamua  
Members  
Tauanu'u Nick Bakulich  
Carrol Elliott, JP  
Makalita Kolo  
Tafafuna'i Tasi Lauese, QSM, JP  
Christine O'Brien

(Quorum 4 members)

Janette McKain  
Local Board Democracy Advisor

11 June 2018

Contact Telephone: (09) 262 5283  
Email: janette.mckain@aucklandcouncil.govt.nz  
Website: www.aucklandcouncil.govt.nz

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**Note:** The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
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<td>Governance Forward Work Calendar 171</td>
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<td>27</td>
<td>Consideration of Extraordinary Items</td>
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</tbody>
</table>
1 Welcome

2 Apologies

At the close of the agenda no apologies had been received.

3 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

4 Confirmation of Minutes

That the Māngere-Ōtāhuhu Local Board:

a) confirm the ordinary minutes of its meeting, held on Wednesday, 16 May 2018 and 6 June 2018, as a true and correct record.

5 Leave of Absence

At the close of the agenda no requests for leave of absence had been received.

6 Acknowledgements

At the close of the agenda no requests for acknowledgements had been received.

7 Petitions

At the close of the agenda no requests to present petitions had been received.

8 Deputations

Standing Order 7.7 provides for deputations. Those applying for deputations are required to give seven working days notice of subject matter and applications are approved by the Chairperson of the Māngere-Ōtāhuhu Local Board. This means that details relating to deputations can be included in the published agenda. Total speaking time per deputation is ten minutes or as resolved by the meeting.
8.1 Deputation - Life Education Trust Counties Manukau & Ponsonby Eden Roskill

Te take mō te pūrongo / Purpose of the report
1. Lincoln Jefferson, General Manager of Life Education Trust Counties Manukau and Ponsonby Eden Roskill would like to update the board on the work they are doing in their area.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) thanks Lincoln Jefferson for his attendance and presentation.

Attachments
A  Life Education Presentation................................................................. 177
B  E Booklet for Schools ................................................................. 179
C  Life Education Programme Outline................................................. 185

8.2 Deputation - More Maori and Pacific in Business Conference October 2018

Te take mō te pūrongo / Purpose of the report
1. Jay McLaren-Harris is organising a conference: More Maori and Pacific in Business, in October 2018 at the Vodafone Events Centre and would like present information about the conference to the local board.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) thanks Jay McLaren-Harris for his attendance and update.

Attachments
A  More Maori and Pacific in Business presentation.............................. 187

9 Public Forum

A period of time (approximately 30 minutes) is set aside for members of the public to address the meeting on matters within its delegated authority. A maximum of 3 minutes per item is allowed, following which there may be questions from members.

At the close of the agenda no requests for public forum had been received.

10 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

(a) The local authority by resolution so decides; and
(b) The presiding member explains at the meeting, at a time when it is open to the public,-

(i) The reason why the item is not on the agenda; and

(ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting."

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

"Where an item is not on the agenda for a meeting,-

(a) That item may be discussed at that meeting if-

(i) That item is a minor matter relating to the general business of the local authority; and

(ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion."

11 Notices of Motion

There were no notices of motion.
Manukau Ward Councillors Update

Te take mō te pūrongo / Purpose of the report

1. A period of time (10 Minutes) has been set aside for the Manukau Ward Councillors to have an opportunity to update the Māngere-Ōtāhuhu Local Board on regional matters.

Ngā tūtohunga / Recommendation/s

That the Māngere-Ōtāhuhu Local Board:

a) receive the verbal reports from Cr Alf Filipaina and Cr Efeso Collins.

Ngā tāpirihanga / Attachments

There are no attachments for this report.

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Janette McKain - Local Board Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td></td>
</tr>
</tbody>
</table>
Te take mō te pūrongo / Purpose of the report

1. This item allows the local board members an opportunity to present verbal and written updates on their leads and appointments meetings.

<table>
<thead>
<tr>
<th>Organisation</th>
<th>Lead</th>
<th>Alternate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Impact Forum for Kohuora Corrections Facility</td>
<td>Makalita Kolo</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Mangere Bridge BID</td>
<td>Tauanu’u Nick Bakulich</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Mangere Town Centre BID</td>
<td>Tafafuna’i Tasi Lauese</td>
<td>Makalita Kolo</td>
</tr>
<tr>
<td>Mangere East Village BID</td>
<td>Tauanu’u Nick Bakulich</td>
<td>Togiatolu Walter Togiamua</td>
</tr>
<tr>
<td>Otahuhu Business Association</td>
<td>Christine O’Brien</td>
<td>Makalita Kolo</td>
</tr>
<tr>
<td>South Harbour Business Association BID</td>
<td>Carrol Elliott</td>
<td>Makalita Kolo</td>
</tr>
<tr>
<td>Aircraft Noise Community Consultative Group</td>
<td>Tafafuna’i Tasi Lauese</td>
<td>Tauanu’u Nick Bakulich</td>
</tr>
<tr>
<td>Tamaki Estuary Environmental Forum</td>
<td>Carrol Elliott</td>
<td>Togiatolu Walter Togiamua</td>
</tr>
<tr>
<td>Youth Connections South Local Governance Group (3 members)</td>
<td>Christine O’Brien, Makalita Kolo, Lemauga Lydia Sosene</td>
<td>Tauanu’u Nick Bakulich (appointed 15 March 2017)</td>
</tr>
<tr>
<td>Maori input into local board decision-making political steering group (1 lead, 1 alternate)</td>
<td>Togiatolu Walter Togiamua</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Te Pukaki Tapu O Poutūkea Historic Reserve &amp; Associated Lands Co-Management Committee</td>
<td>Togiatolu Walter Togiamua</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Ambury Park Centre</td>
<td>Christine O’Brien</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Mangere Mountain Education Trust</td>
<td>Lemauga Lydia Sosene</td>
<td>Togiatolu Walter Togiamua</td>
</tr>
<tr>
<td>Local Government New Zealand Zone One Committee</td>
<td>Carrol Elliott</td>
<td>Lemauga Lydia Sosene</td>
</tr>
</tbody>
</table>

Local Board Leads

<table>
<thead>
<tr>
<th>Lead</th>
<th>Alternate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infrastructure and Environmental Services lead</td>
<td>Carrol Elliott</td>
</tr>
<tr>
<td>Arts, Community and Events lead</td>
<td>Tafafuna’i Tasi Lauese</td>
</tr>
<tr>
<td>Parks, Sport and Recreation lead</td>
<td>Tauanu’u Nick Bakulich</td>
</tr>
<tr>
<td>Libraries and Information Services</td>
<td>Christine O’Brien</td>
</tr>
<tr>
<td>Local planning and heritage lead</td>
<td>Togiatolu Walter Togiamua (Planning) Carrol Elliott (Heritage)</td>
</tr>
</tbody>
</table>
Organisation | Lead | Alternate
--- | --- | ---
Transport lead | Lemauga Lydia Sosene | Carrol Elliott/ Makalita Kolo
Economic development lead | Christine O’Brien | Togiatolu Walter Togiamua
The Southern Initiative Joint Steering Group | Lemauga Lydia Sosene | Togiatolu Walter Togiamua (appointed 17 May 2017)
Liquor Licence Hearings – Delegation to represent | Tauanu’u Nick Bakulich (appointed 17 May 2017) | 
Manukau Harbour Forum | Carrol Elliott (appointed 19 April 2017) | Togiatolu Water Togiamua (appointed 19 April 2017)

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:
a) receive the verbal and written updates from the local board members.

Ngā tāpirihanga / Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
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<tbody>
<tr>
<td>All</td>
<td>Member Bakulich Report</td>
<td>13</td>
</tr>
</tbody>
</table>

Ngā kaihaina / Signatories

| Authors | Janette McKain - Local Board Democracy Advisor |
| Authorisers | |
### Meetings/Events Attended 18/4 – 25/4 2018

<table>
<thead>
<tr>
<th>Date</th>
<th>Meeting</th>
<th>Issues</th>
</tr>
</thead>
<tbody>
<tr>
<td>18 April</td>
<td>Meet Tuilæpa</td>
<td>Trust interest in community facility lease process</td>
</tr>
<tr>
<td></td>
<td>MOLB members meeting with Councillors</td>
<td></td>
</tr>
<tr>
<td></td>
<td>MOLB Business Meeting</td>
<td>As per agenda</td>
</tr>
<tr>
<td>19 April</td>
<td>Auckland Sports and Recreation ACTIVE</td>
<td>Discuss programs work plan</td>
</tr>
<tr>
<td>23 April</td>
<td>Meet Waitangi Mika at Tararata Creek</td>
<td>Explore Creek Area as a possible volunteer project site</td>
</tr>
<tr>
<td>24 April</td>
<td>Airport Network Meeting</td>
<td></td>
</tr>
<tr>
<td>25 April</td>
<td>Attended Otahuhu Civic Service</td>
<td></td>
</tr>
<tr>
<td>ANZAC Day</td>
<td>Attended Mangere Bridge Civic Service</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Attended Cook island Memorial Service</td>
<td></td>
</tr>
</tbody>
</table>
Chairpersons Report and Announcements

File No.: CP2018/09891

Te take mō te pūrongo / Purpose of the report

1. This item gives the Chairperson an opportunity to update the local board on any announcements and for the local board to receive the Chairperson’s written report.

Ngā tūtohunga / Recommendation/s

That the Māngere-Ōtāhuhu Local Board:
a) receive the verbal update and written report.

Ngā tāpirihanga / Attachments

There are no attachments for this report.

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Janette McKain - Local Board Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td></td>
</tr>
</tbody>
</table>
Auckland Transport June 2018 update to the Māngere-Ōtāhuhu Local Board

File No.: CP2018/09562

Te take mō te pūrongo / Purpose of the report
1. To provide an update to the Māngere-Ōtāhuhu Local Board (MOLB) on transport related matters in their area including the Local Board Transport Capital Fund (LBTCF).

Whakarāpopototanga matua / Executive summary guidance
2. One decision is required this month but the report also contains information about the following:
   - The wider context involving a summary of the strategic projects or issues affecting the MOLB’s area including quarterly reporting information
   - An update on the Local Board Transport Capital Fund (LBTCF)
   - An update on Auckland Transport activities in Mangere-Otahuhu Local Board area
   - Progress was made on MOLB advocacy initiatives and is reported below
   - A summary of consultation about future Auckland Transport activities is included as an attachment.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) receive the Auckland Transport June 2018 update report.

b) provide $5,000 funding from the local board’s Community Response fund to Auckland Transport for the purchase of approximately 60 car seats that can be used by the Community Transport team to provide car seats for families in this local board area that cannot afford them.

Horopaki / Context
3. This report addresses transport related matters in the local board area and includes information on the status of the LBTCF.

4. Auckland Transport is responsible for all of Auckland’s transport services, excluding state highways. They report on a monthly basis to local boards, as set out in their Local Board Engagement Plan. This monthly reporting commitment acknowledges the important engagement role local boards play within and on behalf of their local communities.

5. Auckland Transport continues to deliver a number of strategic projects in the MOLB area and they are discussed below.
Regional Land Transport Plan

6. The most significant strategic issue with relation to the MOLB in this reporting period is the Regional Land Transport Plan. This is the plan for how transport delivery agencies (Auckland Transport, New Zealand Transport Agency, and Kiwi Rail) will respond to growth and other challenges facing Auckland over the next 10 years. It includes a 10-year prioritised delivery programme of transport services and activities. Essentially, it is a budget for Auckland’s transport expenditure.

7. The Regional Land Transport Plan is a statutory plan that describes how these agencies will work together to improve transport infrastructure and networks in Auckland over the next ten years.

8. Auckland Transport released the draft version at the beginning of May 2018 and the MOLB has taken the time to analyse the impacts and make both a verbal and a written submission.

9. It is important to note that the Draft Regional Land Transport Plan has confirmed the high priority given to areas advocated for by the MOLB including:
   - Public transport
   - Safety particularly building roads that are safer for vulnerable pedestrians
   - Improving public transport links from the CBD to Auckland Airport and from the airport to Manukau.

10. The Draft Regional Land Transport Programme also has a reasonable amount of flexibility within it and local board advocacy will be an important influence on the projects delivered.

Tātaritanga me ngā tohutohu / Analysis and advice

Local Board Transport Capital Fund

11. The LBTCF is a capital budget provided to all local boards by Auckland Council and delivered by Auckland Transport. Local boards can use this fund to deliver transport infrastructure projects that they believe are important but are not part of Auckland Transport’s work programme. Projects must also:
   - Be safe
   - Not impede network efficiency
   - Be in the road corridor (although projects running through parks may be considered if they support a transport outcome).

12. The MOLB’s funding in this term is approx. $1.8 million. This funding may increase when the Draft Regional Land Transport Plan is adopted moving to approx. $3.6 million per electoral term.

<table>
<thead>
<tr>
<th>Table 1: Mangere-Otahuhu Local Board Transport Capital Fund Financial Summary</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total funds available in this electoral term</strong></td>
</tr>
<tr>
<td><strong>Total funds allocated to projects</strong></td>
</tr>
<tr>
<td><strong>Total fund available for commitment</strong></td>
</tr>
</tbody>
</table>

13. Early in this electoral term, the MOLB started identifying possible projects and planning workshops have been held and reported on previously. The current progress of all projects is summarised in the table below:
### Table 2: Local Board Transport Capital Fund Projects

<table>
<thead>
<tr>
<th>Projects</th>
<th>Current Status</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Upgrading the footpaths in and around the Mangere East Town Centre</td>
<td>Currently on hold pending Auckland Council Long Term Plan decision</td>
<td><strong>Rough Order of Cost</strong> approx. $700,000 - $1,000,000</td>
</tr>
<tr>
<td>Building a two lane roundabout at the intersection of Bader Drive and Idlewild Avenue</td>
<td>Project in design</td>
<td><strong>Rough Order of Costs:</strong> (21 June 2017) $700,000 - $1 million</td>
</tr>
<tr>
<td>Widening Bader Drive in front of the Cosmopolitan Club</td>
<td>Project in design</td>
<td><strong>Rough Order of Costs:</strong> (21 June 2017) $200,000</td>
</tr>
<tr>
<td>Ashgrove Reserve Cycle Route</td>
<td>Project on hold for MOLB to re-assess priorities.</td>
<td><strong>Rough Order of Costs:</strong> (16 August 2017) $400,000</td>
</tr>
<tr>
<td>Bus shelter improvement project</td>
<td>Putting together the list of stops</td>
<td></td>
</tr>
</tbody>
</table>

### Detailed Project Progress Report

**Upgrading the footpaths in and around the Māngere East Town Centre**

Currently this project is waiting for council’s Governing Body to confirm its position about the MOLBs plans for the area around Mangere East Town Centre.

When council states position regarding the re-development, planning can take place and a workshop is organised to discuss this and other matters.

**Bader Drive Roundabout**

An issue has arisen with this project that requires MOLB guidance. Both New Zealand Transport Agency and Auckland Transport have a significant amount of pedestrian safety and amenity work planned in this area and are keen to make sure that it is synchronised with the local board project. Information has been circulated to MOLB members and this will be considered at a June workshop.

It is still expected work will start in the 2018/19 financial year.

**Widening Bader Drive in front of the Cosmopolitan Club**

Auckland Transport still aim to start delivery in July 2018. The final design and a firm cost
**Ashgrove Reserve Cycle Route**

This project is still on the list of potential projects and will be considered at a June 2018 workshop.

**Bus shelter improvement project**

The MOLB wishes to deliver a project to improve bus facilities in the local area.

Auckland Transport has requested the list of bus stops so that an estimated cost can be provided.

### Local board advocacy

14. This section provides a regular report about how Auckland Transport is supporting the MOLB ‘Advocacy Initiatives’. The Board’s ‘Advocacy Initiatives’ are recorded in the MOLB Local Board Plan. In this month’s report the MOLB’s ‘Advocacy Initiatives’ from the 2016-19 term have been recorded in the table below.

<table>
<thead>
<tr>
<th>Advocacy Initiative</th>
<th>Key Initiative</th>
<th>Status</th>
</tr>
</thead>
</table>
| A well-connected area, part of a great, affordable public transport network that makes it easy for all to move around. | Deliver projects with the governing body and Auckland Transport including:  
  - Improving street connections between the Ōtāhuhu bus/train station and town centre  
  - Upgrading the street environment around Māngere East shopping area and community facilities  
  - Completing the Māngere town centre bus station upgrade  
  - Support walking and cycling connections around popular parks like Walter Massey and Māngere Centre. | Auckland Transport has a range of projects underway supporting this initiative including:  
  - Auckland Council’s Ōtāhuhu Streetscape project is still progressing managed by Auckland Transport  
  - Soon council will provide guidance about its position with regard to the MOLB’s plans for Māngere East and a plan for delivery confirmed.  
  - The Regional Land Transport Plan includes considerable funding for a rapid transit link through Māngere to the Airport. |

Attractive, accessible and safe cycle ways and walkways.

Champion and support the Ōtāhuhu Portage route project to open the area for recreation, walking and cycling

Implement Norana path walkway and fund priority local paths projects

- An advocacy issue that Auckland Transport can help support but can’t lead
- An advocacy issue that Auckland Transport can help support but can’t
Progress made on investigations

Future Streets activation activities

15. Auckland Transport continues to support encouraging the local community to use the Future Streets project area. This is done by organising activities for local people in and around the area.

16. Recently Auckland Transport has installed large posters in bus shelters from Māngere East to Māngere Bridge promoting road safety messages. The poster will remain up until June. Waterlea School is distributing stickers and posters, with road safety messages, to their local community. There will be further road safety postcards, billboards and banners in June.

17. In June, Auckland Transport supported Mr T with the Māngere Safety In Our Hood Is All Good event, on Monday 4 June, Queen’s Birthday Weekend outside Moana Nui a Kiwa Pool and Leisure Centre. A large community event utilising the Future Streets project area.

Māngere Bridge Safer Community

18. Auckland Transport is delivering a new road safety initiative that concentrates road safety funding in certain areas. Māngere-Bridge is an area in which money has been committed to this initiative. The project is progressing and focuses on Māngere Bridge Village, Taylor, Woodward and Church Roads. The aim will be to make walking safer by developing crossings and safer footpaths. Heavy vehicle traffic is another issue that has been identified. Auckland Transport is still working hard and will meet with the MOLB as soon as a date can be set.

Māngere Bridge Community Safety Concerns

19. The local Māngere Bridge community and Police have reported their concerns about late night drinking and anti-social behavior at the old Māngere Bridge.

20. Auckland Transport and Auckland Council staff have met with Police and working together these agencies developed a plan to respond to this issue. The following steps have been taken already:
- **Better lighting in the area** – Auckland Transport initially increased the wattage of the bulbs, changed the times that they dim. In May 2018 the Police requested more lighting. Auckland Transport contractors are investigating the potential for installing more lights.

- **Liquor Ban Signage on Poles** – Auckland Council’s Community Facilities team has installed signs.

- **No parking restriction** – Auckland Transport has stated that they will trial a parking restriction on Māngere Bridge.

21. Some actions are underway that will involve more work and take longer.

- **Liquor ban signs on the road and footpath** - Police have also asked for markings on the road and/or footpath so that it is clear that the area is liquor free. Auckland Transport maintenance team has tentatively approved painting markings and have offered to organise delivery but the work cannot be funded from a transport budget. A rough quote for the work has been sent to the MOLB to see if they can fund the work. Auckland Transport will organise delivery.

22. Both Auckland Council and Auckland Transport are working together to support the Police’s response.

**Car Seat Project Proposal**

23. Mangere-Otahuhu has a high rate of children travelling in cars without car seats. Auckland Transport’s Community Transport team is responsible for educating the community about using car seats.

24. Last month Auckland Transport reported to the MOLB that its staff team conduct about 40 car seat education activities a year in south Auckland.

25. At these activities, staff provide free car seats and fitting advice to people without the money to buy them. Until recently, Plunket provided the seats given out by Auckland Transport staff but it will not be able to in future.

26. Auckland Transport stated that it could not purchase seats due to the New Zealand Transport Agency’s funding criteria. The Community Transport team is funded by New Zealand Transport Agency and these funds cannot be used for buying car seats. Auckland Transport’s proposal was that the MOLB provide up to $5,000 worth of funding to buy approx. 60 seats and continue this programme. This will allow Auckland Transport to continue this work until a long-term sponsor is identified. Seats funded by a local board would be used in that board’s area.

27. This proposal has been discussed with the MOLB and a recommendation is included above.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views**

**Auckland Transport consultations**

28. Over the last reporting period, Auckland Transport has not invited the local board to provide its feedback on any proposals. If consultation had taken place it would be recorded with feedback received in an attachment.

**Traffic Control Committee resolutions**

29. Traffic Control Committee (TCC) decisions from May 2018 is normally included in the report but there were no decisions in this area in May.
Tauākī whakaaweawe Māori / Māori impact statement

30. In this reporting period the only project that has required iwi liaison was Future Streets and the project team has undertaken this task.

Ngā ritenga ā-pōtea / Financial implications

31. The most significant financial implication for the MOLB is the status of the Local Board Transport Capital Fund (LBTCF). Last month Auckland Transport reported that the MOLB has approx. $622,000 available.

32. Since the last report it has become likely that the Governing Body will increase the amount of money provided to local boards though the LBTCF.

33. The proposed increase would essentially double the 18/19 financial year contribution. Therefore, the MOLB could start the 18/19 financial year with a total of nearly $1.2 million.

Ngā raru túpono / Risks

34. The proposed decision of receiving the report has no risks. Auckland Transport has risk management strategies in place for all of their projects.

35. The “Ngā ritenga ā-pōtea / Financial implications” section of this report summarized the MOLB’s LBTCF financial situation. This situation creates a risk that up to $1.2 million is currently unallocated and if not allocated quickly, new projects may be difficult to deliver before the end of the current electoral term.

36. It is suggested that this risk could be mitigated by:
   - Workshopping possible options as soon as Auckland Council’s position with regard to Māngere East is confirmed and workshop has been scheduled
   - The details of the bus shelter improvement project need to be confirmed as soon as possible
   - Re-starting the Ashgrove Reserve pathway project.

Ngā koringa ā-muri / Next steps

37. Auckland Transport will provide another update report to the local board next month.

Ngā tāpirihanga / Attachments

There are no attachments for this report.

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Ben Stallworthy – Elected Member Relationship Manager</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Jonathan Anyon – Elected Member Relationship Team Manager</td>
</tr>
<tr>
<td></td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
</tr>
</tbody>
</table>
Proposed land exchange at Mahunga Drive, Mangere

File No.: CP2018/08451

Te take mō te pūrongo / Purpose of the report
1. To consider a proposed land exchange under the Reserves Act 1977.

Whakarāpopototanga matua / Executive summary
2. To enable a decision to be made about whether to consider a land exchange of 435m$^2$ of recreation reserve at 19 Mona Avenue, Māngere with 237m$^2$ of private land held by Kiwi Family Trustees at 2 Mahunga Drive, Māngere.
3. The proposed land exchange has been assessed against council policy.
4. Staff do not recommend the land exchange. It would lead to a net loss of approximately 200m$^2$ of open space and there is already adequate esplanade access.
5. The main risk to manage is the landowners expectations that a land exchange could take place as indicated by the former Manukau City Council. This risk can be mitigated by outlining Auckland Council policy and the requirements of the Reserves Act 1977.
6. Staff will notify the applicant of the Local Board’s decision.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) do not support the application for public notification under the Reserves Act 1977, to exchange 237m$^2$ of private land at 2 Mahunga Drive, Mangere with 435m$^2$ of recreation reserve at 19 Mona Avenue, Māngere as shown in Attachment B.

Horopaki / Context

Background
7. In January 2008, the owners of an industrial site at 2 Mahunga Drive, Māngere (Kiwi Family Trustees) approached the former Manukau City Council expressing interest in acquiring esplanade reserve adjacent to their south-eastern boundary.
8. Various land acquisition and exchange options were considered, with a view to improve public access along the coastal edge and the functionality of the industrial site.
9. The land which Kiwi Family Trustees are seeking to acquire forms part of a coastal edge at 19 Mona Avenue, Māngere (refer Attachment A).
10. This area had been subject to illegal reclamation through the 1990s and 2000s. Consequently, land exchange discussions were put on hold until Land Information New Zealand, the former Auckland Regional Council and the Department of Conservation retrospectively authorised the illegal reclamation and processed a certificate of title for the former harbour-bed land.
11. On 20 July 2016, the Parks, Recreation and Sport Committee approved the appointment of Auckland Council to control and manage the reclaimed land at 19 Mona Avenue, Māngere [CP2016/14601 refers].
12. On 14 November 2017, Land Information New Zealand completed the classification of the crown-owned land as recreation reserve and appointed the Auckland Council to manage the land in perpetuity.

13. Kiwi Family Trustees now seek to exchange approximately 237m$^2$ of their site (Area A) with approximately 435m$^2$ of recreation reserve (Area B), as shown in Attachment B.

14. Kiwi Family Trustees state the addition of Area B would improve access to the rear of their site and straighten an awkward boundary line at this point.

**Tātaritanga me ngā tohutohu / Analysis and advice**

15. Staff have undertaken an initial assessment of the relative merits of the proposed land exchange (refer Attachment C).

16. Open space acquisition opportunities, including land exchanges, are assessed against the criteria of the council’s Park’s and Open Spaces Acquisition Policy and Open Space Provision Policy. Staff recommendations are based on this assessment.

17. A summary of the initial assessment for the proposed land exchange is provided in Table 1.

**Table 1: Initial assessment of the effects to public open space which would result from the proposed land exchange**

<table>
<thead>
<tr>
<th>Current features</th>
<th>Proposed future features</th>
</tr>
</thead>
<tbody>
<tr>
<td>Walking connections</td>
<td>Walking connections</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Acquisition Criteria</th>
<th>Comment</th>
<th>Overall Rating</th>
</tr>
</thead>
</table>
| Meeting community needs, now and in the future | Not a priority as:  
- community needs are currently being met  
- the proposed exchange will lead to a net loss of open space. | 
| Connecting parks and open spaces | Low/Medium priority as:  
- esplanade access around the subject site is already in place (8m wide at narrowest point). | 
| Protecting and restoring Auckland’s unique features and meanings | Not a priority as:  
- the general esplanade area around the site has been subject to considerable illegal landfill and modification of the coastal edge  
- the surrounding zoning is mostly comprised of ‘Light Industry’. | 
| Improving the parks and open spaces we already have | Low/Medium priority as:  
- the benefit of acquiring Area A through land swap is to increase the existing esplanade access from the existing 8.5 metres to 22.5 metres around the eastern-most point of the neighbouring industrial property  
- the landscape amenity of this area is undermined by the presence of a high voltage power pylon immediately adjacent area A  
- the benefit of achieving a potential 13.8 metres of additional esplanade access is compromised by a net loss of approximately 200m$^2$ of recreation Reserve (refer Attachment B). | 

**Assessment conclusion**

18. Staff do not recommend the proposed land exchange. It is deemed to be a low to medium priority against the assessment criteria of the Parks and Open Space Acquisition Policy.

19. The exchange would lead to a net loss of approximately 200m$^2$ of open space and there is already adequate esplanade access. While the land exchange would provide additional width to the existing public esplanade, this is outweighed by the overall loss of open space.

20. The proposed exchange does not accord with the Reserves Act 1977. Any land exchange, at the very least, should be on a like-for-like basis in terms of land area.
21. It is recommended that the Local Board not support the request for public notification of the proposed land exchange.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views

22. The land provides a greenway connection linking local communities to open space. This helps:
   - encourage active means of transport in the form of walking and cycling
   - connect people to nature and provide access to the foreshore.

23. The Norana Walkway project will provide improved walking and cycling access around the coastal esplanade area adjacent to the Kiwi Family Trustees site. Map 1 sets out the proposed path alignment and shows that there is sufficient existing land area to accommodate a cycle/pedestrian path.

Map 1: The proposed Norana Walk & Cycleway Project, adjacent the subject site

Tauākī whakaaweawe Māori / Māori impact statement

24. There will be no impact on Māori by not undertaking the land exchange.

25. Mana whenua are formerly consulted through the public notification process under the Reserves Act 1977.

Ngā ritenga ā-pūtea / Financial implications

26. The council incurred significant costs in remediating the reclaimed land area so that it received retrospective landfill consent and certificate of title.

Ngā raru tūpono / Risks

27. The main risk to manage is the landowners expectations that a land exchange could take place as indicated by the former Manukau City Council. This risk can be mitigated by outlining Auckland Council policy and the requirements of the Reserves Act 1977.
28. A considerable area of the coastal margin adjacent to 2 Mahunga Drive, Māngere has been subject to land reclamation. There could be legal risks associated with exchanging highly modified former harbour-bed land.

Ngā koringa ā-muri / Next steps

29. Staff will inform the applicant of the decision of the Local Board.

Ngā tāpirihanga / Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Site Plan</td>
<td>29</td>
</tr>
<tr>
<td>B</td>
<td>Proposed Land Exchange</td>
<td>31</td>
</tr>
<tr>
<td>C</td>
<td>Assessment of Proposed Land Exchange</td>
<td>33</td>
</tr>
</tbody>
</table>

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Richard Mann - Principal Policy Analyst</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Paul Marriott-Lloyd - Senior Policy Manager</td>
</tr>
<tr>
<td></td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
</tr>
</tbody>
</table>
Proposed land exchange at Mahunga Drive, Mangere
## Table 1: Assessment of proposed land exchange – Part of Lot 1 DP 417625, 19R Mona Ave, Mangere Bridge (recreation reserve) with part of 2 Mahunga Drive, Mangere (private land)

| Park type: | Informal Recreation (Recreation Reserve) | Number of new lots: | None |
| Density: | between Single House & Light Industry Zones | Number of new residents: | None |
| Unitary plan zone: | currently Coastal Transition Zone (needs to be amended to 'Open Space - Informal Recreation') | Proposed exchange area: | Area A. 237m²; Area B. 435m² |
| Independent valuation: | None | Settlement: | Proposed land exchange being driven by land owner at 2 Mahunga Drive, Mangere |

### Current features

- Walking connections

### Proposed future features

- Walking connections

### Acquisition Criteria

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Comment</th>
<th>Overall Rating</th>
</tr>
</thead>
</table>
| Meeting community needs, now and in the future | Not a priority as:  
- Community needs are currently being met  
- The proposed exchange will lead to a net loss of open space. | |
| Connecting parks and open spaces | Medium priority as:  
- Esplanade access around the subject site is already in place (3 metres wide at narrowest point). | |
| Protecting and restoring Auckland's unique features and meanings | Not a priority as:  
- The general esplanade area around the site has been subject to considerable illegal landfill and modification of the coastal edge  
- The surrounding zoning is mostly comprised of 'Light Industry'. | |
| Improving the parks and open spaces we already have | Medium priority as:  
- The benefit of acquiring Area A through land swap is to increase the existing esplanade access from the existing 8.5 metres to 22.5 metres around the eastern-most point of the neighbouring industrial property  
- The landscape amenity of this area is undermined by the presence of a high voltage power pylon immediately adjacent area A  
- The benefit of achieving a potential 13.8 metres of additional esplanade access is compromised by a net loss of approximately 230m² of recreation Reserve (refer Attachment B). | |

### Development costs: N/A

- No development or consent plan prepared for the proposed site. Kiwi Family Trustees will cover all costs to remove hardstand surfacing on Area A and its levelled reinstatement to grass.

### Operational costs: N/A

- Kiwi Family Trustees will compensate Auckland Council in full for all costs to complete the proposed land exchange. No additional annual maintenance costs are anticipated.
Renewal of community lease to Samoa Atia’e I Magele Incorporated at 372 Massey Road, Māngere East

File No.: CP2018/08303

Te take mō te pūrongo / Purpose of the report
1. To seek approval for the renewal of the community lease to Samoa Atia’e I Magele Incorporated at 372 Massey Road, Māngere East.

Whakarāpopototanga matua / Executive summary
2. Samoa Atia’e I Magele Incorporated has been providing community services in Māngere since 1987. The society holds a community lease for the council-owned building which commenced on 1 November 2010 for an initial five year term and contains one five year renewal effecting final expiry on 31 October 2020. The society wishes to exercise the right of renewal.

3. The Auckland Council Community Occupancy Guidelines 2012 sets out the criteria for the assessment of leases. For the lease in question, a process has been followed which includes a review of the lessee’s performance, assessment of financial position to ensure that the organisation is sustainable and that its services and programmes are beneficial to the community.

4. Staff is satisfied that the society has met the standards of the assessment and recommend that the lease renewal for a five year term be approved.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) grant a renewal of the community lease to Samoa Atia’e I Magele Incorporated for the property at 372 Massey Road, Māngere East subject to the following terms and conditions:
   i) term - five years commencing 1 November 2015 to 31 October 2020
   ii) rent - to remain at $1.00 plus GST per annum (if demanded).

b) annual subsidised maintenance fee - $1,868.25 plus GST per annum.

Horopaki / Context
The Land and Building
5. The parcel of land at 372 Massey Road, Māngere East is legally described as Lot 5 Deposited Plan 42220. The land is held in fee simple by Auckland Council as a classified local purpose (community buildings) reserve, subject to the Reserves Act 1977.

6. The building occupied by the society is owned by council. The society is responsible for the interior maintenance of the leased area, however, structural maintenance and renovations is undertaken by council.
Samoa Atia’e I Magele Incorporated

7. Samoa Atia’e I Magele Incorporated registered as an incorporated society on 10 September 1992. The society has been providing community services in Māngere since 1987 and currently operates from rooms at the Māngere East Community Centre at Walter Massey Park, 372 Massey Road, Māngere East.

8. The society’s purpose is to provide services to the Samoan community. It celebrated its 30th anniversary in September 2017 and is one of the oldest groups of its type in the area.

9. The society has 50 members who provide services including road safety programmes, monitoring local school pedestrian crossings and counselling programmes for Samoan youth aged between 15 and 25 years referred to them by the courts, lawyers and community. These programmes also aim to reduce youth offending and prevent youth dependency on drugs and alcohol.

10. Other services include cultural programmes for Samoan youth such as the Matai system (the holder of family chief titles and their role in looking after their family) being the socio-political system of governance and way of life (Fa’a Samoa) in Samoan culture. Additionally, the programmes aim to teach Samoan Fa’aaloalo (respect) values which provide youth with a sense of belonging and identity within the family and community setting. The facility is a meeting place for elders of the community and a Samoan speaking language nest for early childhood education.

Tātaritanga me ngā tohutohu / Analysis and advice

11. The society has submitted a comprehensive application in support of the renewal of its community lease. The activities carried out are road safety, counselling and cultural programmes targeted to the Samoan community. Moreover the facility is a gathering place for elders and a Samoan speaking language nest for early childhood education. The society has provided financial accounts which indicate that its funds are sufficient to meet its liabilities and are being managed appropriately.

The Lease

12. The lease contains one five year renewal term and the society has applied to exercise its first and only renewal from 1 November 2015 to 31 October 2020.

13. Under the terms of the lease, the renewal can only be granted if council is satisfied that the society has not breached any terms of the lease, there is sufficient need for the activities undertaken by the society and that in the public interest the property is not required for another purpose.

14. The society has not breached any terms of the lease and its purpose is well supported by the community. The society has complied with the provisions for the lease to be renewed.

15. Under the Community Occupancy Guidelines 2012 community groups that occupy council-owned buildings are required to pay an annual subsidised maintenance or operational fee. The operational fee is calculated on the total square meters of the leased area. The proposed operational fee for Samoa Atia’e I Magele Incorporated is $1,868.25 excluding GST, being 74.73 square meters multiplied by the standard council charge of $25.00 per square meter.

16. Staff recommend that the Māngere-Ōtāhuhu Local Board grant the renewal of lease to Samoa Atia’e I Magele Incorporated, as the society has met all the requirements in accordance with the lease renewal provisions and the Community Occupancy Guidelines 2012.
Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views

17. The recommendations within this report fall within the local board’s allocated authority to grant leases for local community facilities.

18. The recommendations support the Māngere-Ōtāhuhu Local Board Plan 2017 outcome: Our community spaces are part of a first-class network. They offer choices for people from different cultures and life-stages to take part in local life.

19. There is a large Samoan population within the local community that benefit directly from the activities of the society. Almost 25% of the Māngere-Ōtāhuhu population identifies as Samoan and 26% of the total population of the ward is aged under 15 years old. The Māngere-Ōtāhuhu Local Board area is one of the most ethnically diverse within the region and has the highest proportion of residents identifying as ethnically Pasifika. The largest number of overseas born residents were born in Samoa, followed by Tonga, Fiji and the Cook Islands.

Tauākī whakaaweawe Māori / Māori impact statement

20. Auckland Council is committed to meeting its responsibilities under Te Tiriti o Waitangi and its broader statutory obligations to Māori. Support for Māori initiatives and outcomes are detailed in Te Toa Takitini, Auckland Council’s Māori Responsiveness Framework.

21. The services that are offered by Samoa Atia’e I Magele Incorporated are targeted to the Samoan community. However, some of the services provide additional benefits to all local pacific communities, including Māori living within the Māngere-Ōtāhuhu Local Board area.

Ngā ritenga ā-pūtea / Financial implications

22. All costs involved in the preparation of the lease renewal documents are borne by Auckland Council.

Ngā raru tūpono / Risks

23. Should the Māngere-Ōtāhuhu Local Board resolve not to grant the society the renewal of its lease, this may affect the society’s ability to carry out its core activities. In addition, council has a contractual responsibility to formalise the renewal if the conditions stipulated in the lease have been met.

Ngā koringa ā-muri / Next steps

24. Community leases staff will work with Samoa Atia’e I Magele Incorporated to finalise the lease documentations.

Ngā tāpirihanga / Attachments

There are no attachments for this report.

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Tai Stirling – Community Lease Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Rod Sheridan - General Manager Community Facilities</td>
</tr>
<tr>
<td></td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
</tr>
</tbody>
</table>
Māngere-Ōtāhuhu Quick Response Round Three 2017/2018 grant allocations

File No.: CP2018/09054

Te take mō te pūrongo / Purpose of the report
1. To fund, part-fund or decline applications received for Māngere-Ōtāhuhu Local Grants, Round Two 2017/2018.

Whakarāpopototanga matua / Executive summary
2. This report presents applications received in Māngere-Ōtāhuhu Local Grants, Round Two 2017/2018.
4. The Māngere-Ōtāhuhu Local Board has set a total community grants budget of $202,000 for the 2017/2018 financial year. A total of $191,733.94 has been allocated in two local grant and two quick response rounds, leaving a total of $10,266.06 to be allocated to the remaining quick response round and local grant deferred applications.
5. The 16 May 2018 Mangere-Otahuhu business meeting also resolved as follows:
   g) request the balance of $15,965.91 from line item number 1561 be transferred to the Mangere Otahuhu Local Board 2017/2018 community grants fund. MO/2018/74 and
      Quarterly Performance report 1 January to 31 March 2018
   e) transfer the remaining budget of $126,490 to the local boards community grants project line MO/2018/80.
6. Therefore, a total of $152,721.97 can be allocated to Māngere-Ōtāhuhu Quick Response, Round Three 2017/2018.
7. Twelve applications were received for Māngere-Ōtāhuhu Quick Response, Round Two 2017/2018, requesting a total of $17,841.00. A further five applications were deferred from Local Grants Round Two, requesting a total of $61,853.00.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:
 a) agree to fund, part-fund or decline each application in Quick Response, Round Three, listed in Table One

Table One: Quick Response Round Three 2017/2018 grant applications

<table>
<thead>
<tr>
<th>Application No.</th>
<th>Organisation Name</th>
<th>Project</th>
<th>Total Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>QR1809-301</td>
<td>Mangere East under 12’s Southern Hawks under the umbrella of Mangere East Rugby League Football Club</td>
<td>Towards costs for the &quot;Southern Hawks under 12’s&quot; hoodies and jackets for training sessions.</td>
<td>$1,430.00</td>
</tr>
<tr>
<td>Item Number</td>
<td>Grant Reference</td>
<td>Organization Name</td>
<td>Description</td>
</tr>
<tr>
<td>-------------</td>
<td>-----------------</td>
<td>-------------------</td>
<td>-------------</td>
</tr>
<tr>
<td>QR1809-302</td>
<td>QR1809-302</td>
<td>LifeKidz Trust</td>
<td>Towards costs for a sensory wall for children with disabilities and special needs.</td>
</tr>
<tr>
<td>QR1809-303</td>
<td>QR1809-303</td>
<td>Mangere East Rugby League Football and Sports Club Incorporated</td>
<td>Towards sports apparel including jackets and polo shirts for the “Teina U13 Hawks”</td>
</tr>
<tr>
<td>QR1809-307</td>
<td>QR1809-307</td>
<td>Empowerment Trust (previously Kidpower Teenpower Fullpower Trust)</td>
<td>Towards the “Kidpower Confident Kids” programme including the resource kit and programme</td>
</tr>
<tr>
<td>QR1809-308</td>
<td>QR1809-308</td>
<td>Communicare- Civilian Maimed Association (CMA) (Auckland) Incorporated</td>
<td>Towards the Communicare programme at Mangere East Friendship Centre from 2 July 2018 to 28 June 2019.</td>
</tr>
<tr>
<td>QR1809-313</td>
<td>QR1809-313</td>
<td>Renu Sikka</td>
<td>Towards the “Garland of Diverse Stories” workshop including the oral storytelling and creative writing workshops.</td>
</tr>
<tr>
<td>QR1809-314</td>
<td>QR1809-314</td>
<td>Deaf Wellbeing Society Incorporated</td>
<td>Towards the art teacher and sign language fees for art workshops at the Community Centre for the Deaf.</td>
</tr>
<tr>
<td>QR1809-315</td>
<td>QR1809-315</td>
<td>Asthma New Zealand Incorporated</td>
<td>Towards costs for the Asthma nurse educators to visit preschools and schools</td>
</tr>
<tr>
<td>QR1809-325</td>
<td>QR1809-325</td>
<td>New Zealand Hindu Temple Society Incorporated</td>
<td>Towards the promotional print material cost and radio advertisements for the upcoming art workshop and teacher celebration</td>
</tr>
<tr>
<td>QR1809-327</td>
<td>QR1809-327</td>
<td>Life Education Trust Counties Manukau</td>
<td>Towards a laptop for the life educator</td>
</tr>
<tr>
<td>QR1809-328</td>
<td>QR1809-328</td>
<td>Epilepsy Association of New Zealand incorporated</td>
<td>Towards costs for the Epilepsy field services programme from 2 July 2018 to 2 July 2019</td>
</tr>
<tr>
<td>QR1809-329</td>
<td>QR1809-329</td>
<td>Susie Kite</td>
<td>Towards the fitness programme at the Mangere Seventh-day</td>
</tr>
</tbody>
</table>
b) agree to fund, part-fund or decline each application, deferred from Local Grants Round Two, listed in Table Two:

Table Two: Local Grant Round Two 2017/2018 deferred applications

| LG1809-248 | Otahuhu Softball Club Incorporated | Towards the purchase of a ride-on mower to maintain the softball field at Sturges Park. | $15,353.00 |
| LG1810-239 | Counties Manukau Sports Foundation | Towards community recreation and event co-ordinator wages | $7500.00 |
| LG1810-210 | Auckland Action Against Poverty | Towards costs for a beneficiary advocacy presence at Manurewa and Clendon Work and Income. | $4,000 |
| LG1809-234 | Pacific Fusion Fashion Show Limited | Towards the annual Pacific Fashion Show to be held on 6 October 2018. | $25,000.00 |
| LG1809-242 | Breakthrough Centre New Zealand | Towards the Omega Family Day event on 26 January 2019 | $10,000.00 |
| **Total requested** | | | **$61,853.00** |

**Horopaki / Context**

8. The local board allocates grants to groups and organisations delivering projects, activities and services that benefit Aucklanders and contribute to the vision of being a world class city.

9. The Auckland Council Community Grants Policy supports each local board to adopt a grants programme.

10. The local board grants programme sets out:
   - local board priorities
   - lower priorities for funding
   - exclusions
   - grant types, the number of grant rounds and when these will open and close
   - any additional accountability requirements.

11. The Māngere-Ōtāhuhu Local Board adopted their grants programme for 2017/2018 on 16 March 2017 and will operate three quick response and two local grants rounds for this financial year.

12. The community grant programmes have been extensively advertised through the council grants webpage, local board webpages, local board e-newsletters, Facebook pages, council publications, radio, and community networks.

**Tātaritanga me ngā tohutohu / Analysis and advice**

13. The aim of the local board grant programme is to deliver projects and activities which align with the outcomes identified in the local board plan. All applications have been assessed utilising the Community Grants Policy and the local board grant programme criteria.
Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views

14. Local boards are responsible for the decision-making and allocation of local board community grants. The Māngere-Ōtāhuhu Local Board is required to fund, part-fund or decline these grant applications against the local board priorities identified in the local board grant programme.

15. The board is requested to note that section 50 of the Community Grants Policy states “We will also provide feedback to unsuccessful grant applicants about why they have been declined, so they will know what they can do to increase their chances of success next time.”

16. A summary of each application received through Māngere-Ōtāhuhu Quick Response, Round Three is provided (see Attachment B).

Tauākī whakaaweawe Māori / Māori impact statement

17. The local board grants programme aims to respond to Auckland Council’s commitment to improving Māori wellbeing by providing grants to individuals and groups who deliver positive outcomes for Māori. Auckland Council’s Māori Responsiveness Unit has provided input and support towards the development of the community grant processes.

Ngā ritenga ā-pūtea / Financial implications

18. The allocation of grants to community groups is within the adopted Long-Term Plan 2015-2025 and local board agreements.

19. The Māngere-Ōtāhuhu Local Board has set a total community grants budget of 202,000. A total of $191,733.94 was allocated in two local grant rounds and two quick response rounds for 2017/2018.

20. A total of $10,266.06 remains to be allocated to Quick Response Round Three 2017/2018.

21. The 16 May 2018 Mangere-Otahuhu business meeting also resolved as follows:
   h) request the balance of $15,965.91 from line item number 1561 be transferred to the Māngere-Ōtāhuhu Local Board 2017/2018 community grants fund. MO/2018/74
   and
   e) transfer the remaining budget of $126,490 to the local boards community grants project line MO/2018/80.

22. Therefore, a total of $152,721.97 can be allocated to Māngere-Ōtāhuhu Quick Response, Round Three 2017/2018.

23. Twelve applications were received for Māngere-Ōtāhuhu Quick Response, Round Three 2017/2018, requesting a total of $17,841.00. A further five applications were deferred from Local Grants Round Two, requesting a total of $61,853.00.

Ngā raru tūpono / Risks

24. The allocation of grants occurs within the guidelines and criteria of the Community Grants Policy and the local board grants programme. The assessment process has identified a low risk associated with funding the applications in this round.

Ngā koringa ā-muri / Next steps

25. Following the Māngere-Ōtāhuhu Local Board allocating funding for round three quick response, Commercial and Finance staff will notify the applicants of the local board’s decision.
Ngā tāpirihanga / Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Māngere-Ōtāhuhu Grant Programme 2017/2018</td>
<td>45</td>
</tr>
<tr>
<td>B</td>
<td>Māngere-Ōtāhuhu Quick Response Round Three and deferred Local Grants Round Two 2017/2018 grant applications <em>(Under Separate Cover)</em></td>
<td></td>
</tr>
</tbody>
</table>

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Helen Taimarangai - Senior Community Grants Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Marion Davies - Community Grants Operations Manager</td>
</tr>
<tr>
<td></td>
<td>Shane King - Operations Support Manager</td>
</tr>
<tr>
<td></td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
</tr>
</tbody>
</table>
Māngere-Ōtāhuhu Local Board

Local Grants Programme 2017/18

Our Local Grants Programme aims to provide contestable and discretionary community grants to local communities.

Outcomes sought from the local grants programme

Our grants programme will be targeted towards supporting the following outcomes, as outlined in our local board plan:

A strong local economy
- Increase opportunities for tourism, partnerships and investment
- Improve skills training, increase employment opportunities for the local workforce especially Maori and Pacific youth

Māngere-Ōtāhuhu is the heart of Maori and Pasifika arts and culture
- Attract visitors to Māngere-Ōtāhuhu for arts and cultural experiences
- Increase opportunities for Maori and Pasifika arts and cultural expression
- Ensure community and public areas reflect local arts and culture

A place where environment and heritage are protected, enhanced and preserved
- Manukau Harbour and its coastline are protected and improved
- Local heritage is protected, enhanced and recognised
- Waste reduction

A well-connected area
- Attractive, accessible and safe cycleways and walkways

A range of facilities to meet diverse needs
- Existing facilities are well-maintained, of high quality and accessible
- Increased multi-use community and recreational facilities

A place where communities thrive and belong
- Increase the sense of safety in neighbourhoods and reduce harm from gambling, alcohol and synthetic drugs
- Increase opportunities for active living and community involvement and connectedness
- Young people are engaged and active in local matters

Our priorities for grants

The Māngere-Ōtāhuhu Local Board welcomes grant applications that align with the above outcomes and further support the following priorities of its plan:

Note: These priorities relate to what the board wants to achieve, as outlined in the local board plan.
- Events for families to take part in community life, celebrate local identities and talent
- Neighbourhoods and communities feel safe and connected across diverse cultures
- Communities have opportunities for active and healthy living, in safe environments that are smoke, alcohol and drug-free
- Increased community capacity to prevent harm from alcohol, drugs and substance abuse
Young people lead and have a voice in local matters
Communities care for and enjoy our parks, reserves and open spaces in different ways
Innovative initiatives that are community-led
Our streams, beaches and coastline are cared for and provide recreational and cultural and environmental benefits

Lower Priorities:
We will also consider applications for other services, projects, events and activities. However, these may be considered a lower priority.
- Commercial entities and promotion of commercial entities
- Ticketed events
- Activities that primarily benefit communities outside the Māngere-Ōtāhuhu Local Board area
- Activities that primarily benefit a third party (e.g., activity to gain money for an organisation)
- Grants to support the purchase of, or maintenance associated with, motor vehicles
- Wages or operational costs
- Grants to support equipment for one-off events

Local Board will not fund:
- Exclusion one: Applications for Liquor licenses
- Exclusion two: Core activities and tasks of business entities
- Exclusion three: Hiring of facilities for religious purposes

Investment approach
The Māngere-Ōtāhuhu Local Board has allocated budgets to support the local grants programme as follows:

Quick Response Local Grants
- $2000 Maximum amount per grant

Local Grants:
- Above $2000 per grant, two contestable rounds per annum

Recurring grants:
The board can award recurring grants, at its discretion to any applicant on a recurring basis – i.e., commit to providing a grant of a specified size, for a specified purpose, each year – for up to three financial years.

Recipients are required to put in an application and account on an annual basis for the funding they have received in the financial year, report on the progress they have made and demonstrate they are meeting any key performance indicators before funds will be released for the following year. E.g., applicants are to provide information on expected number of participants and final numbers who attended.

Māngere-Ōtāhuhu Local Board will fund a few community events as discretionary grants toward projects, initiatives as part of regular calendar of events that align with the priorities of the local grants programme. These grants will be allocated through the events work programme and some will be administered by the relevant departments.

Project
- Christmas events/ Santa parades in town centres
- Community days, cultural festival and St Patricks Day. Ethnic food and cultural festival. Family day out, school kapahaka competitions, Pasifika Dance festival
- Community health and well-being –youth sports camps, community sporting events, holiday sports programme, family sports day, health promotion events such as World diabetes day
Community Match Fund:
The principles of match-funding will be encouraged to strengthen community-led development and assessed across all community grants. Board will give priority consideration to applications with matching community raised input, such as volunteer labour, donated materials, professional services, and / or cash from the community. These contributions show the level of community commitment and investment in the project.
(Note: Community Match Fund could be allocated under Quick response or Local Grants)

Māngere-Ōtāhuhu
Application dates
Grant rounds for 1 July 2017 to 30 June 2018 will be as follows:
Quick Response

<table>
<thead>
<tr>
<th>2017/18 Funding rounds</th>
<th>Opens</th>
<th>Closes</th>
<th>Decision made</th>
<th>Projects to occur after</th>
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<tbody>
<tr>
<td>Round one</td>
<td>24 July 2017</td>
<td>18 August 2017</td>
<td>20 September 2017</td>
<td>1 October 2017</td>
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<tr>
<td>Round two</td>
<td>18 September 2017</td>
<td>20 October 2017</td>
<td>15 November 2017</td>
<td>1 December 2017</td>
</tr>
<tr>
<td>Round three</td>
<td>16 April 2018</td>
<td>11 May 2018</td>
<td>20 June 2018</td>
<td>1 July 2018</td>
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</table>

Local Grants

<table>
<thead>
<tr>
<th>2017/18 Funding rounds</th>
<th>Opens</th>
<th>Closes</th>
<th>Decision made</th>
<th>Projects to occur after</th>
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<tr>
<td>Round one</td>
<td>17 July 2017</td>
<td>25 August 2017</td>
<td>16 October 2017</td>
<td>1 November 2017</td>
</tr>
<tr>
<td>Round two</td>
<td>12 February 2018</td>
<td>23 March 2018</td>
<td>16 May 2018</td>
<td>1 June 2018</td>
</tr>
</tbody>
</table>

Multi-board funding
Māngere-Ōtāhuhu Local Board will consider making grants alongside other boards on a case-by-case basis where the application identifies the benefits to communities across local board boundaries and outlines how the initiative serves the board’s plan outcomes.

Accountability measures
The Māngere-Ōtāhuhu Local Board requires that all successful applicants to provide:
- success and outcomes of the project against local board outcomes and priorities
- photos and anecdotal narratives as supporting information
- Standard financial accountability, e.g. receipts and comparison of spending against budget.
- Information on community contributions
- Invite to events directly contributed to by the local board grant.

Māngere-Ōtāhuhu Local Board requires an overview summary on a quarterly basis, with a simple analysis of grant history patterns – e.g. number of times groups have applied, types of groups receiving grants and purposes. If there are any gaps between outcomes sought by the board and type of applications received and grants awarded. It is expected that such an analysis will inform the community grants policy evaluation expected to take place after one year period.
Te take mō te pūrongo / Purpose of the report
1. To update the Māngere-Ōtāhuhu Local Board on Panuku Development Auckland (Panuku) activities within the local board area for the six months from 1 November 2017 to 30 April 2018.

Whakarāpopototanga matua / Executive summary
2. Panuku was established in September 2015 by the merger of two council controlled organisations, Waterfront Auckland and Auckland Council Property Limited.
3. Panuku helps to rejuvenate parts of Auckland, from small projects that refresh a site or building, to major transformations of town centres or neighbourhoods.
4. Panuku manages around $2 billion of council’s property portfolio, which is continuously reviewed to find smart ways to generate income for the region, grow the portfolio, or release land or property that can be better used by others.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) receive the Panuku Development Auckland Local Board update for 1 November 2017 to 30 April 2018.

Horopaki / Context

Local Activities

Portfolio management
5. Panuku manages ‘non-service’ properties owned by council and Auckland Transport (AT). Non-service properties are those that are not currently needed for service or infrastructure purposes. These properties were generally being held for planned future projects that are no longer required, such as road construction, park expansion or development of future town centres.

6. As at 30 April 2018, the property portfolio comprises 1437 properties, containing 1119 leases. The current portfolio includes vacant land, industrial buildings, warehouses, retail shops, cafes, offices, medical centres, and a large portfolio of residential rental homes.

7. The return on the property portfolio for the period ending 31 December 2017 was above budget, with a net surplus to council and AT shareholders of $1.1 million ahead of budget.

8. The average monthly tenanted occupancy rate, for the six-month period is more than 98 per cent, which is above the Statement of Intent target of 95 per cent.
Properties managed in the Māngere-Ōtāhuhu Local Board area

9. Panuku currently manages 15 commercial and 12 residential interests within the Māngere-Ōtāhuhu Local Board area.

Business interests

10. Panuku also optimises the commercial return from business interests it manages on council’s behalf. This includes two forestry enterprises, two landfills and four quarries.

11. There are currently no managed business interests in the Māngere-Ōtāhuhu Local Board area.

Portfolio strategy

Optimisation

12. The 2015-2025 Long-Term Plan reflects a desire of council to materially reduce or slow down expenditure and unlock value from assets no longer required or which are sub-optimal for service purposes. In response to this, prior to the establishment of Panuku, Auckland Council property Limited (ACPL) developed a new method of dealing with service property, called optimisation.

13. Asset optimisation deals with ‘service property’. It is self-funding, it maximises efficiencies from service assets, and maintains levels of service whilst releasing property for sale or development. A key element of optimisation is that the sale proceeds are locally reinvested to advance approved projects and activities on a cost neutral basis. Panuku continues to advance this programme of work. This includes the development of a cross-council project to coordinate and execute asset sales and optimisation.

Portfolio review and rationalisation

Overview

14. Panuku is required to undertake ongoing rationalisation of council’s non-service assets. This includes identifying properties from within council’s portfolio that may be suitable for potential sale and development if appropriate. Panuku has a focus on achieving housing and urban regeneration outcomes. Identifying potential sale properties contributes to the Auckland Plan focus of accommodating the significant growth projected for the region over the coming decades, by providing council with an efficient use of capital and prioritisation of funds to achieve its activities and projects.

Performance

15. Panuku works closely with council and Auckland Transport to identify potential surplus properties to help achieve disposal targets.

16. Target for July 2017 to June 2018:

<table>
<thead>
<tr>
<th>Unit</th>
<th>Target</th>
<th>Achieved</th>
</tr>
</thead>
<tbody>
<tr>
<td>Portfolio review</td>
<td>$60 million disposal recommendations</td>
<td>$88 million as at 30 April 2018</td>
</tr>
<tr>
<td></td>
<td></td>
<td>(Includes $62 million from the Papatoetoe, Avondale and Panmure priority locations)</td>
</tr>
</tbody>
</table>

Process

17. Once identified as a potential sale candidate, a property is taken through a multi-stage ‘rationalisation’ process. The agreed process includes engagement with council, council-controlled organisations (CCOs), the local board and mana whenua. This is followed by Panuku Board approval, engagement with local ward councillors and the Independent Māori Statutory Board, and finally, a Governing Body decision.
Under review

18. There are no properties currently under review in the Māngere-Ōtāhuhu Local Board area.

Acquisitions and Disposals

19. Panuku manages the acquisition and disposal of property on behalf of Auckland Council. Panuku purchases property for development, roads, infrastructure projects and other service. These properties may be sold with or without contractual requirements for development.

Acquisitions

20. Panuku does not decide which properties to buy in a local board area. Instead, it is asked to negotiate the terms and conditions of a purchase on behalf of council.

21. Panuku purchased ten properties for open space across Auckland in this financial year (ending 30 June 2018) at a cost of $21.6 million, and also bought six properties for storm water use at a value of $4.2 million.

22. Two properties were purchased in the Māngere-Ōtāhuhu Local Board area during the reporting period.

Disposals

23. The disposals team sold nine properties for a total of $11 million this financial year. The team’s 2017/2018 target is $8.0 million for the year. The target is agreed with the council and is reviewed on an annual basis.

24. No properties were sold in the Māngere-Ōtāhuhu Local Board area.

Housing for Older People

25. The council owns 1412 units located in 62 villages across Auckland, which provides rental housing to low income older people in Auckland.

26. The Housing for Older People (HfOP) project involved the council partnering with a third-party organisation, The Selwyn Foundation, to deliver social rental housing services for older people across Auckland.

27. The joint venture business, named Haumaru Housing, took over the tenancy, facilities and asset management of the portfolio, under a long-term lease arrangement from 1 July 2017.

28. Haumaru Housing was granted community housing provider (CHP) status in April 2017. Having CHP registration enables Haumaru to access the government’s Income Related Rent Subsidy (IRRS) scheme.

29. Auckland Council has delegated Panuku to lead a new multi-year residential development programme.

30. The first new development project is a 40-unit apartment building on the former Wilsher Village site on Henderson Valley Road, Henderson. Once completed in mid-2019, this development will increase the council’s portfolio to 1452 units.

31. The following HfOP villages are located within the Māngere-Ōtāhuhu Local Board area:

<table>
<thead>
<tr>
<th>Village</th>
<th>Address</th>
<th>Number of units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bridge Court</td>
<td>7 Coronation Road, Mangere Bridge</td>
<td>68</td>
</tr>
<tr>
<td>Court Town Village</td>
<td>23 Court Town Close, Mangere</td>
<td>12</td>
</tr>
<tr>
<td>Lambie Court Village</td>
<td>11 Yates Road, Mangere East</td>
<td>22</td>
</tr>
</tbody>
</table>
Regional Activities

Highlights

32. Over the year, Panuku achieved key project milestones and performance results in our priority development locations. Panuku categorises three types of priority locations:

33. **Transform locations** — Panuku ‘transforms’ locations by creating change through urban regeneration. Panuku leads the transformation of select parts of the Auckland region working alongside others and using the custodianship of land and planning expertise. The catalytic work Waterfront Auckland led at Wynyard Quarter is a great example of the transformation of urban locations.

34. **Unlock locations** — Panuku ‘unlocks’ development potential for others. By acting as a facilitator; using relationships to break down barriers and influence others, including the council family, to create development opportunities.

35. **Support locations** — Panuku plays a ‘support’ role to ensure council is making the most of what it already has. Intensification is a key driver in the Auckland Plan. Panuku will support housing demands by enabling development of council-owned land.

Transform locations

36. The Wynyard Quarter is undergoing rapid change both commercially and residentially, with thousands of Aucklanders using this space every week.

- The first three phases of structural steel have been installed at the Park Hyatt Hotel. All up, approximately 2000 tonnes of primary structural steel will be used to construct the luxury five-star hotel, which will span a total area of 37,000sqm.

- In April 2017, Mayor Phil Goff officially opened the Mason Bros building, a former industrial warehouse that has been redeveloped into a three-level office space, bringing together a community of entrepreneurs and businesses. It is the centrepiece of Wynyard Quarter’s innovation precinct.

- The innovation precinct in Wynyard Quarter has expanded with the newly opened five-floor building at 12 Madden Street. The purpose-built home for entrepreneurs offers the latest in flexible co-working spaces. This milestone marks two years since the GridAKL initiative was launched by Auckland Tourism, Events, and Economic Development (ATEED), partnering with Panuku and Precinct Properties to develop the commercial space to house ambitious companies and connecting technologists, designers, digital content makers, product designers and start-ups.

- Developer Willis Bond is constructing 500-600 apartments of various types and sizes that are set to house around 1100 people. There are two developments currently under construction; Wynyard Central and 132 Halsey. The first residents moved in during September 2017.

37. ‘Transform Manukau’ was the first location to have a Framework Plan completed, outlining the five key moves for the project and the vision for Manukau in 2040. Over the past six months, the emphasis has been on confirming the delivery of an affordable housing development on 5ha of land at 20 Barrowcliffe Place. This project will be Panuku’s largest development of affordable housing and involves the first Panuku partnership arrangement with mana whenua in a property development role. Earthworks on the development of over 250 homes will commence soon. Work has also commenced on the street-scape upgrade of Putney Way, in conjunction with the bus station process led by AT.
38. The high-level plan to ‘Transform Onehunga’, on a similar scale to Wynyard Quarter and Manukau, was approved in March 2017. The plan was completed involving significant consultation with the community. Panuku is leading the redevelopment of strategic council-owned land, and works in partnership with government and others, to deliver positive outcomes for the local community. The East-West link, which affects the wharf and southern parts of the area, is currently being reassessed by the New Zealand Transport Agency (NZTA). The final board of inquiry decision approving the East-West link was given in January 2018. Panuku is however, expecting amended plans later this year. Working with the local board and key stakeholders, Panuku has advanced plans on the town centre and the Onehunga wharf precinct where possible. The Framework Plan that will guide the transformation is due for completion in May 2018.

Unlock locations

39. In Takapuna, Auckland Council owns nearly four hectares of land focused around the Anzac Street carpark and the Gasometer site, and consultation on redevelopment of these sites has started.

40. In Northcote, a masterplan and design guide for the new Awataha Greenway project has been completed, and work is well advanced on the masterplanning and reference design for the town centre regeneration. Works are also progressing well on the redevelopment of the Housing New Zealand stock by Homes Land Community (HLC).

41. Hobsonville 20ha Airfields site - stage one of construction of 102 standalone and terrace homes is underway. Avanda Group have been announced as the developers that will deliver more than 500 homes in stage two, of which a minimum of 10 per cent will be affordable housing.

42. The opportunity to revitalise Avondale has been given the green light in November 2017 with the approval of the over-arching plan for its regeneration by the Planning Committee. The vision for Avondale will be enabled through a number of key moves. Panuku will work closely with the local board and community to implement a retail strategy that attracts new businesses, increasing diversity of products and services. The train station, upgraded bus network and new cycleways offer great transport options and we will continue to strengthen connections between these activity hubs and the town. A focus for the regeneration of Avondale is working with developers to build quality residential neighbourhoods that offer a mix of housing types, including terraces and apartments. A number of significant developments are already underway in the area.

43. Council’s Planning Committee approved the over-arching plans to redevelop Old Papatoetoe in June 2017. Panuku is leading the redevelopment of the mall, a 2.5ha block of land, which will see the area opened up with a new plaza space, reconfigured shops, upgraded carpark and a revamped New World supermarket. In addition to the upgrade of the mall, which is expected to be completed early next year, approximately 110 new homes are planned to be developed in the surrounding area.

44. With the overall plan for Henderson being approved in May 2017, the vision is for it to grow into an urban eco-centre. This vision will guide planning and development with an outcome towards ‘liveable growth’ by creating a safe, attractive and vibrant mixed-use environment with a uniquely west Auckland identity.

45. A development agreement was signed with Todd Property for the delivery of more than 350 homes in Flat Bush, Ormiston. In December 2016, Panuku sold a site at 187 Flat Bush School Road for a 30-lot subdivision.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views

46. This report is for the Māngere-Ōtāhuhu Local Board’s information.

47. Panuku requests that all feedback and/or queries you have relating to a property in your Local board area be directed in the first instance to localboard@developmentauckland.co.nz
**Tauākī whakaaweawe Māori / Māori impact statement**

48. Tāmaki Makaurau has the highest Māori population in the world with one in four Māori in Aotearoa living here.

49. Māori make up 12% of the region’s total population who mainly live in Manurewa, Henderson-Massey, Papakura, Ōtara-Papatoetoe, Māngere-Ōtahuhu and Franklin. Māori have a youthful demographic with 50% of Māori in Tāmaki Makaurau under the age of 25 years. 5% of the Māori population in the region are currently 65 years and over.

50. There are 19 Mana Whenua in the region, with 13 having indicated an interest in Panuku lead activities within the Māngere-Ōtāhuhu Local Board area.

51. Māori make up 16 percent of the Māngere-Ōtāhuhu Local Board population, and there are eight marae located within the local board area.

52. Panuku work collaboratively with Mana Whenua on a range projects including potential property disposals, development sites in the area and commercial opportunities. Engagement can be on specific individual properties and projects at an operational level with kaitiaki representatives, or with the Panuku Mana Whenua Governance Forum who have a broader mandate.

53. Panuku will continue to partner with Māori on opportunities which enhance Māori social and economic wellbeing.

**Ngā tāpirihanga / Attachments**

There are no attachments for this report.

**Ngā kaihaina / Signatories**

<table>
<thead>
<tr>
<th>Authors</th>
<th>Sven Mol - Corporate Affairs Advisor, Panuku Development Auckland</th>
</tr>
</thead>
</table>
| Authorisers | Helga Sonier - Senior Engagement Advisor, Panuku Development Auckland  
Carol McKenzie-Rex - Relationship Manager |
Approval of the 2018/2019 local environment work programme

File No.: CP2018/06081

Te take mō te pūrongo / Purpose of the report

1. To approve the 2018/2019 local environment ($214,000) and note the local development work programme (totaling $13,200,000) for the Māngere-Ōtāhuhu Local Board.

Whakarāpopototanga matua / Executive summary

2. The Māngere-Ōtāhuhu Local Board has identified aspirations in its 2017 local board plan to ensure that Māngere-Ōtāhuhu 'is a place where natural environment and heritages is protected and preserved,' and a ‘well-connected area.’ To give effect to these aspirations staff developed a number of options for projects for the board to consider.

3. The board provided feedback to Infrastructure and Environmental Services staff on the locally driven initiative projects it would like to fund at its 28 March 2018 and 23 May 2018 workshops. These projects include:
   - $35,000 for Pest Free Ihumatao
   - $30,000 for Pūkaki Crater restoration
   - $20,000 for business waste minimisation education programme
   - $5,000 Tāmaki Estuary Environmental Forum coordinator
   - $10,000 for Manukau Harbour Forum
   - $24,000 for restoring mauri of the Oruarangi Creek and Tararata Creek
   - $30,000 for Healthy Rentals
   - $35,000 Wai Care schools
   - $25,000 for community capacity building for resource recovery

4. The board also has $13,200,000 of asset based services operational and capital expenditure budget for Ōtāhuhu town centre upgrade.

5. This report recommends that the board approve this local environment and note the local development work programme and associated budgets for delivery within the 2018/2019 financial year (see Attachment A).

Ngā tūtohunga / Recommendation/s

That the Māngere-Ōtāhuhu Local Board:

a) approve the allocation of $214,000 for environmental projects to be delivered by the Infrastructure and Environmental Services directorate in 2018/2019 as detailed in the agenda report and summarised in the table below:

<table>
<thead>
<tr>
<th>Project</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pest Free Ihumatao</td>
<td>$35,000</td>
</tr>
<tr>
<td>Pūkaki Crater Restoration</td>
<td>$30,000</td>
</tr>
<tr>
<td>Business waste minimisation education</td>
<td>$20,000</td>
</tr>
<tr>
<td>Item 20</td>
<td>programme</td>
</tr>
<tr>
<td>--------</td>
<td>----------------------------------</td>
</tr>
<tr>
<td></td>
<td>Tāmaki Estuary Environmental Forum coordinator</td>
</tr>
<tr>
<td></td>
<td>Manukau Harbour Forum</td>
</tr>
<tr>
<td></td>
<td>Restoring mauri of the Oruarangi Creek and Tararata Creek</td>
</tr>
<tr>
<td></td>
<td>Healthy rentals - Māngere-Ōtāhuhu</td>
</tr>
<tr>
<td></td>
<td>Wai Care Schools</td>
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<td></td>
<td>Community capacity building for resource recovery</td>
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<td></td>
<td><strong>Total</strong></td>
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</tbody>
</table>

b) note the allocation of $13,200,000 asset based services 2018/2019 budget for the Ōtāhuhu town centre upgrade.

**Horopaki / Context**

6. At its December 2017 workshop, the board gave direction on their focused scope which includes delivering on the outcome “Protecting our natural environment and heritage.”

7. In response to the direction set by the board, Infrastructure and Environmental Services staff provided a draft local environment and development work programme for the board’s feedback at a workshop on 28 March 2018. Staff responded to the feedback and further amended the work programme.

8. At the 23 May 2018 workshop, the board approved in principle the projects outlined in the draft work programme. They also indicated a budget of $214,000 would be available from its 2018/2019 locally driven initiatives budget to support the delivery of the local environment work programme.

9. Based on that discussion, nine projects are proposed to be delivered by the Infrastructure and Environmental Services directorate as part of the board’s 2018/2019 local environment and development work programme. The draft work programme has been amended and included as Attachment A to this report.

**Tātaritanga me ngā tohutohu / Analysis and advice**

10. In response to the direction, set by the board Infrastructure and Environmental Services staff developed a number of options for projects for the board to consider.

11. The local board requested options towards a waste management and minimisation initiative following the workshop held on 28 March 2018. Two options were presented to the local board on 23 May 2018. The first option proposed to deliver a Neat Streets’ version project with a focus on illegal dumping in two locations. The second option proposed to work with ME Family Services to extend their resource recovery initiative to another location. This would set up another ‘trade and exchange’ type shop where they get goods from the airport and people come and take goods and exchange it for something else. The local board funded the ME Family Services in 2016/2017 to deliver community capacity building for resource recovery. This is proving popular as a neighbourhood hub and also links in with re-purposing and upcycling and other waste minimisation initiatives. The local board indicated their preference for the second option as this supports the ongoing development towards southern resource recovery initiatives.
12. A brief description of each of the projects in the work programme is provided below.

**Restoring mauri of the Oruarangi Creek and Tararata Creek – $24,000**

16. To achieve the local board plan outcome ‘protecting our natural environment and heritage’ the board has indicated that it would like to fund a project that restores mauri of the Oruarangi Creek and Tararata Creek.

17. It is recommended that the board allocate $24,000 its locally driven initiatives budget towards restoration of Oruarangi and Tararata Creeks in the 2018/2019 financial year.

18. This project aims to support the engaged community at Makaurau Marae and Papatūānuku Kōkiri Marae with making improvements on or near their sites. Manurewa, Papatūānuku Kōkiri and Makaurau marae (former in Manurewa Local Board area request for funding for this marae will be submitted to them) are collaborating in this mahi of restoring the tohu of mauri at each of their marae using Mātauranga Māori. The project will involve planting tohu (indicator) native plants at each marae. A matauranga specialist will guide and advise on plant selection.

19. The Department of Conservation bid for $10,000 funding for this community project and received half what they anticipated. This is an opportunity to co-fund to support this strong collaboration between the three maraes, Department of Conservation and the council.

20. The second part of this project will look at scoping opportunities for retrofit of water sensitive design, with detailed design of a rain garden for construction the following financial year. Their end goal is to improve to mauri of the waterways (Oruarangi Creek and Tararata Creek) which flow to the Manukau Harbour and Tāmaki Estuary.

**Pest Free Ihumatao - $35,000**

21. To achieve the local board plan outcome ‘protecting our natural environment and heritage’ the board has indicated it would like continue to fund the Pest Free Ihumatao project. This project is a combination of two projects Oruarangi and Ōtuataua which the board has previously funded.

22. The board provided $15,000 towards riparian restoration of the Oruarangi awa, a waterway of significant cultural value, in the 2016/2017 financial year, and an additional $15,000 towards restoration planting work delivered collaboratively with Makaurau Marae representatives in the 2017/2018 financial year.

23. The board funded $10,000 towards Otuataua for additional weed control to protect this regionally significant ecosystem in 2016/2017. In 2017/2018, the board provided $10,000 towards weeds controlled at the reserve.

24. It is recommended that the board allocate $35,000 its locally driven initiatives budget towards a combined project, Pest Free Ihumatao which will be continuing pest control and ecological restoration in the 2018/2019 financial year.

25. This project will deliver the following:
- iwi led pest control and restoration
- landscape scale pest control
- enhanced biodiversity values of strategically important sites such as Otuataua Stonefields
- enhanced mauri of Oruarangi Awa (a sacred awa for Te Ahiwaru); and improved enhanced water quality
- supporting Te Ahiwaru to exercise kaitiakitanga.
Pūkaki Crater restoration – $30,000

26. To achieve the local board plan outcome ‘protecting our natural environment and heritage,’ the board has indicated it would like to continue to fund the Pūkaki Crater restoration.

27. Pūkaki Crater is a regionally significant ecosystem and ‘Outstanding Natural Feature’. Board funding supports weed control, and planting and associated works to control erosion of the crater near the urupā. Consents to undertake works within the site were received in 2017.

28. The board provided $15,000 towards ecological restoration of the Pūkaki Crater in the 2016/2017 financial year, and an additional $20,000 towards support ongoing restoration of the area in 2017/2018.

29. It is recommended that the board allocate $30,000 its locally driven initiatives budget towards ongoing ecological restoration in the 2018/2019 financial year.

30. The project will deliver revegetation of the south-west crater rim to protect and enhance the biodiversity values of the sites. Weed control is expected to be carried out during summer of 2018/2019, while planting will be undertaken during the winter months. This project is co-delivered with iwi (Te Akitai Waiohua).

Business waste minimisation education programme – $20,000

31. To achieve the local board plan initiative to ‘reduce waste by improving waste management practices in the local areas,’ the board has indicated support for funding the business waste minimisation education programme project.

32. To ‘deliver community projects that support and increase awareness of activities for minimising and reducing waste’ is a key initiative in the local board plan. Local investment has previously supported investigation into resource recovery opportunities, and community waste minimisation projects. However, as council has no legislative mandate to address waste from business and industry, there are currently no regionally funded initiatives to encourage businesses to reduce waste.

33. One of the findings from the pollution prevention programme is a lack of education opportunities for businesses on waste minimisation. The board provided $20,000 a pilot waste minimisation for businesses and industry in the 2017/2018 financial year. This operated on a similar basis to the pollution prevention programme with a contractor visiting sites for independent assessments and advice.

34. It is recommended that the board allocates $30,000 its locally driven initiatives budget towards continued education to business and industry in the 2018/2019 financial year.

35. The project will involve working with businesses to educate them on how to manage their waste. This project will complement regionally funded programmes that target households and community organisations and to help water quality by reducing waste entering the stormwater system and also reducing waste to landfill. This project will assist with the goal of having a zero waste Auckland by 2040.

Tāmaki Estuary Environmental Forum Coordinator – $5,000

36. To achieve the local board plan initiative to ‘work with business, schools, marae and community groups to improve the health of our waterways’ the board has indicated support for funding the Tāmaki Estuary Environmental Forum coordinator role in the 2018/2019 financial year.

37. The Tāmaki Estuary Environmental Forum was established in the 1980s as a joint community and political advocate for the environmental protection of the Tāmaki Estuary. The member boards include Ōrākei, Howick, Maungakiekie-Tāmaki, Māngere-Ōtāhuhu, Manurewa and Ōtara-Papatoetoe Local Boards.

38. The board provided $5,000 in the 2017/2018 financial year to deliver the design of a strategic work programme supporting initiatives that enhance community awareness of the
Tāmaki estuary and improvements to water quality. The budget also funded a coordinator to support groups in progressing the vision for the Tāmaki estuary.

39. Funding for the 2018/2019 financial year will support the continued collaboration of the five member local boards and several community organisations who advocate for the Tāmaki catchment through the forum. Staff will also explore additional funding sources and sponsors to support the aspirations of the group going forward. Staff will also investigate opportunities for the forum to partner with academic institutions to discover more about the environmental issues and social interactions of communities within the Tāmaki catchment.

40. It is recommended that the board allocate $5,000 of its locally driven initiatives budget towards the Tāmaki Estuary Environmental Forum in the 2018/2019 financial year.

Manukau Harbour Forum – $10,000

41. To achieve the local board plan objective Manukau Harbour and its coastline is clean, improved and protected the board has indicated that it would like to continue to fund the Manukau Harbour Forum in the 2018/2019 financial year. The board is one of nine local boards who make up the Manukau Harbour Forum (Franklin, Māngere-Ōtāhuhu, Manurewa, Maungakiekie-Tāmaki, Ōtara-Papatoetoe, Papakura, Pukepapa, Waitākere Ranges, and Whau Local Boards).

42. The board provided $8,000 towards the Manukau Harbour Forum’s work programme in the 2017/2018 financial year. It is recommended that the board allocates $10,000 of its locally driven initiatives operational budget towards the Manukau Harbour Forum in the 2018/2019 financial year.

43. This funding, along with contributions from the eight other member boards, will be used to deliver a governance review, communications plan, symposium, and an education programme targeting youth leaders and businesses around the harbour.

44. The proposed governance review acknowledges that the forum is in its third term and it is now appropriate to consider whether it has achieved its objective. It also reflects that the forum is a strategic and governance entity, yet it is primarily delivering an operational work programme. The proposed operational work programme encourages increased awareness and knowledge about the Manukau Harbour, and improving water quality.

Healthy Rentals – $30,000

45. An objective in the Māngere-Ōtāhuhu Local Board Plan is to support local communities to take positive action for sustainable choices. This project aims to raise housing literacy by supporting tenants and landlords to create warmer and drier rental homes, and to reduce household energy use and associated carbon emissions.

46. The project is targeted at private rental properties with housing quality issues, low income tenants, or tenants who have health conditions exacerbated by cold, damp housing. It is designed to align with and complement the regional Ministry of Health Auckland Wide Healthy Home Initiative (AWHI, Kainga Ora).

47. It is recommended that the local board allocate $30,000 towards the continuation of this project in the 2018/2019 financial year. Deliverables for the 2018/2019 financial include:
   - rental property assessments and in-home advice for tenants
   - subsidies for landlords to undertake recommended improvements to improve the health and wellbeing of residents.

48. In addition to the funding proposed for the 2018/2019 financial year, it is also recommended that the board approve in principle the allocation of $30,000 towards this project in the 2019/2020 financial year. This indicative funding would be subject to formal approval from the board as part of the 2019/2020 work programming process.

49. The board will still have the ability to withdraw from this commitment should its financial circumstances change. The indicative funding for the 2019/2020 financial year would ensure
continuity of delivery of the project through the winter months across the financial year, when demand for the programme is at its peak.

Links to central government activity

50. It is not anticipated that the central government Healthy Homes Guarantees Act will have a significant impact on demand for the Healthy Rentals project in 2018/2019. Although the current legislation requires landlords to insulate rentals by July 2019, additional requirements, including minimum standards for clean heating and moisture control measures, have not been confirmed and could be introduced as late as 2024.

51. If central government does change its expectations of landlords, the Healthy Rentals project can be adjusted accordingly. For example, when central government introduced minimum standards for insulation, the healthy rentals project eliminated local board insulation subsidies for landlords.

52. Since 2017/2018 the project has also reduced funding available for landlord subsidies and put greater emphasis on educating tenants and supporting tenant behaviours and interventions that improve the health and energy efficiency of the home. This includes offering eligible tenants tools such as a shower timer, thermostat, energy efficient LED bulbs, draught stoppers, hot water cylinder insulation wraps, flow restrictors, and curtains. This advice and practical support provided to tenants is complementary to any physical improvements that the landlord may make to the fixed, permanent aspects of the house.

53. Staff will continue to adjust the project in response to any changes by central government in their regulation of rental homes and provision of home energy efficiency subsidies.

Wai Care Schools – $35,000

54. To achieve the local board plan outcome ‘protecting our natural environment and heritage the board has indicated that it would like continue to fund the Wai Care schools project.

55. The board provided $35,000 to working with schools to undertake riparian restoration and water quality monitoring in the 2016/2017 financial year, and an additional $30,000 towards a continuation of the project in 2017/2018.

56. It is recommended that the board allocates $35,000 its locally driven initiatives budget towards supporting schools in the 2018/2019 financial year.

57. The project will deliver ongoing working with schools to undertake riparian restoration with water quality monitoring of the Tararata, Harania and Oruarangi Awa. Wai Care water quality monitoring with schools and community volunteers collects data for future decision making, and increases awareness of land use impacts on waterways.

Community capacity building for resource recovery – $25,000

58. To achieve the local board plan outcome to reduce waste by improving waste management practices in the local area the board has indicated that it would like continue to fund a community capacity building for resource recovery project.

59. The board provided $10,000 in the 2016/2017 financial year towards a grant for ME Family Services to support the organisation’s concept to create a ReGen (self-sustainable) village.

60. It is recommended that the board allocate $25,000 its locally driven initiatives budget towards expanding this resource recovery concept in the 2018/2019 financial year.

61. The project proposes to work with ME Family Services to extend their resource recovery initiative to another location. This would set up another ‘trade and exchange’ type shop where they get goods from the airport and people come and take goods and exchange it for something else. This is proving popular as a neighbourhood hub and also links in with repurposing and upcycling and other waste minimisation initiatives.
62. The local board indicated their preference for the second option as this supports the ongoing development towards capacity building of local groups interested in being part of the resource recovery network.

**Ōtāhuhu town centre - $13,200,000**

63. Funding of $13,200,000 million is available in 2018/2019 to improve pedestrian amenity and the street environment in Ōtāhuhu. This funding is in line with the framework for Ōtāhuhu town centre adopted by the board in 2015 (resolution number MO/2015/28), and in recognition of the significance of Ōtāhuhu-Middlemore as a spatial priority area.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views**

**Local impacts**

64. The proposed work programme responds to the local board’s outcome ‘protecting our natural environment and heritage.’ The board’s advocacy ‘Manukau Harbour and its coastline is clean, improved and protected,’ is reflected in the proposed ecological and waterways restoration projects. A key initiative for the local board is to ‘Deliver restoration projects together with community and volunteer involvement.’ The ongoing delivery of the work programme with various iwi and community groups reflects this initiative.

65. The proposed work programme also responds to the local board’s outcome, ‘reduce waste by improving waste management practices in the local area.’ The business waste minimisation education programme and the community capacity building for resource recovery projects are responsive to this outcome. The proposed work programme also delivers on the local board’s initiative ‘reduce waste by improving waste management practices in the local area.’

**Local board views**

66. The projects noted above align with the local board plan outcome ‘is a place where natural environment and heritages is protected and preserved,’ and a ‘well-connected area.’

67. The proposed local environment work programme was discussed with the board at workshop 28 May 2018. The board indicated its support of the proposed projects outlined in this report at its 23 May 2018 workshop.

**Tauākī whakaaweawe Māori / Māori impact statement**

68. It is recognised that environmental management, water quality and land management has integral links with the mauri of the environment and concepts of kaitiakitanga.

69. Table 1 below outlines how each of the projects contributes towards Māori outcomes.

**Table 1. Māori impact assessment**

<table>
<thead>
<tr>
<th>Project</th>
<th>Māori impact assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pest Free Ihumatao</td>
<td>The Orurangi awa and the Otuataua Stonefields are particular significance to mana whenua. As noted in the detailed commentary above, the proposed projects include opportunities for mana whenua to be involved in project delivery.</td>
</tr>
<tr>
<td>Pūkaki Crater restoration</td>
<td>All proposed work at Pūkaki is undertaken in consultation with Pūkaki Marae. This project is co-delivered with iwi (Te Akitai Waiohua).</td>
</tr>
<tr>
<td>Business waste minimisation education programme</td>
<td>These projects do not specifically target sustainable living for Māori. However, it is acknowledged that sustainable living practices have integral links with concepts of</td>
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<tr>
<td>Project</td>
<td>Māori impact assessment</td>
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<td></td>
<td>kaitiakitanga and the Māori world view, where people are closely connected to the land and nature. Marae in Māngere are active in the Pare Kore Zero Waste marae initiative.</td>
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<td></td>
<td>The forum’s terms of reference state that members include ‘local iwi with a historical relationship with the Tāmaki Estuary.’ To date, local iwi have not participated in the forum. Local iwi will be invited again to participate in 2018/2019.</td>
</tr>
<tr>
<td></td>
<td>Mana whenua have expressed particular interest in improving the Manukau Harbour. The forum is a strategic and governance entity, so the proposed governance review will include an objective to investigate how Māori outcomes can be achieved through the forum's work programme.</td>
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<tr>
<td></td>
<td>The Makaurau and Papatūānuku Kōkiri Marae will be engaged directly to collaboratively deliver restoration of the mauri of both Oruarangi Creek and Tararata Creek.</td>
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<td></td>
<td>This project will improve the health and wellbeing of all tenants of participating properties including Māori families. Mana whenua, marae and community organisations will be asked to promote the project to Māori households within their networks.</td>
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<tr>
<td></td>
<td>The proposed work will continue to work with Te Wānanga o Aotearoa students as well as Southern Cross students to monitor water quality and deliver riparian planting projects at Harania, Tararata and Oruarangi Awa.</td>
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</tbody>
</table>

Ngā ritenga ā-pūtea / Financial implications

70. The proposed 2018/2019 local environment and development work programme will see the allocation of $189,000 of the board’s locally driven initiatives operational budget. This amount can be accommodated within the board’s total draft budget for 2018/2019. As such, the board’s approval will not have significant financial implications unless projects experience a significant overspend or underspend. Regular quarterly updates on projects will be provided to the board tracking expenditure and identifying any projects at risk of non-delivery, over or underspend.

Ngā raru tūpono / Risks

71. If the proposed local environment work programme is not approved at the board’s June 2018 business meeting, there is a risk that the proposed projects may not be able to be delivered within the 2018/2019 financial year.

72. The risks, and proposed mitigation measures associated with each of the proposed project have been outlined in Attachment B to this report.
Ngā koringa ā-muri / Next steps

73. Subject to the board’s approval, the delivery of this work programme will commence in the new financial year (1 July 2018). Regular reporting on project delivery will be provided through the Infrastructure and Environmental Services’ contribution to the board’s quarterly performance report.

Ngā tāpirihanga / Attachments

<table>
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<tr>
<th>No.</th>
<th>Title</th>
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<tbody>
<tr>
<td>A</td>
<td>Māngere-Ōtāhuhu 2018/2019 Local Environment Work Programme</td>
<td>65</td>
</tr>
<tr>
<td>B</td>
<td>Māngere-Ōtāhuhu Project Risks and Mitigation</td>
<td>69</td>
</tr>
</tbody>
</table>

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Desiree Tukutama - Relationship Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Barry Potter - Director Infrastructure and Environmental Services</td>
</tr>
<tr>
<td></td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
</tr>
<tr>
<td>ID</td>
<td>LB Plan Outcome</td>
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</tbody>
</table>
| 005 | Protecting our natural environment and heritage     | I&ES: Environmental Services | Pest Free Thuramoatoo (changed)  | Twi led, catchment wide pest control and ecological restoration                      | • Twi led pest control and ecological restoration  
• Landscape scale pest control  
• Enhanced biodiversity values of strategically important sites such as Obataua Stonefields  
• Enhanced maori of Oruanui Awa (a sacred area for Te Ahuara), enhanced water quality,  
• Supporting Te Ahuara to exercise kaitakanga                                                                                       | Approval at business meeting in May 2018                         | Q1,Q2,Q3,Q4 | LD: Opex | $35,000    |
| 001 | Protecting our natural environment and heritage     | I&ES: Environmental Services | Pokaki Crater Restoration | Revegetation of the south west crater rim to protect urupa and enhance biodiversity values of the sites.  
Project is co-delivered with mana whenua (Te Akata Waikaha).                                                                   | • Enhanced biodiversity values of the site  
• Reduced erosion of urupa (and crater rim)                                                                                         | Approval at business meeting - May 2018                          | Q1,Q2,Q3,Q4 | LD: Opex | $30,000    |
| 005 | Protecting our natural environment and heritage     | I&ES: Environmental Services | Business waste minimisation education programme | To work with businesses to educate them on how to better manage their waste. This project will be delivered in tandem with the industry pollution prevention programme. | A reduction in waste produced by businesses Māngere-Ōtāhuhu. This project will complement regionally funded waste minimisation education programmes that target individual households and community organisations and to help to improve water quality in the area by reducing waste entering the stormwater system and also reducing the amount of waste that is going to landfill, assisting with the goal of having a zero waste Auckland by 2040. | Approval at business meeting - May 2018                          | Q1,Q2,Q3,Q4 | LD: Opex | $20,000    |
| 905 | Protecting our natural environment and heritage     | I&ES: Healthy Waters     | Tamaki Estuary Environmental Forum Coordinator - Māngere-Ōtāhuhu | To see Te Wa o Tai (the Tamaki Estuary) as a thriving, dynamic and healthy ecosystem that is loved and used by the community and which positively enhances and connects with the Manukau Harbour, the Waitematā Harbour and the Haunui Gulf. (Tamaki Estuary Environmental Forum vision).  
Specifically this budget will fund a coordinator at 12 hours per week to support the Tamaki Estuary Environmental Forum (TEEF), and support groups in progressing the above vision for the Tamaki estuary.  
TEEF operate as a collaboration between five local boards, and several community organisations, to advocate for the Tamaki catchment. This year we will see exploration of additional funding sources and sponsors to support aspirations of the group. TEEF also hopes to partner with academic institutions to discover more about the environmental issues and social interactions of communities within the Tamaki catchment. | • This unique environmental governance group including elected members, Auckland Council staff, community groups and NGOs is supported and their joint knowledge and influence utilised  
• A broad range of experience and understanding from members can be used as advocacy to inform decision makers operating in the catchment.  
• Projects and actions to achieve water quality and biodiversity improvements for the catchment and estuary are identified and implemented  
• Existing project within the catchment are identified and supported  
• Community engagement to take ownership of specific areas of a stream to achieve positive environmental/social outcomes.  
• Joined up thinking between 5 boards and council to benefit the Tamaki | Approval at business meeting - May 2018                          | Q1,Q2,Q3,Q4 | LD: Opex | $5,000     |
<table>
<thead>
<tr>
<th>ID</th>
<th>LB Plan Outcome</th>
<th>Lead Department or COO</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Activity Benefits</th>
<th>Further Decision Points for LB</th>
<th>Timeframe</th>
<th>Budget Source</th>
<th>FY18/19</th>
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</thead>
<tbody>
<tr>
<td>907</td>
<td>Protecting our natural environment and heritage</td>
<td>ILES: Healthy Waters</td>
<td>Manukau Harbour Forum - Māngere-Ōtāhuhu</td>
<td>To implement the Manukau Harbour work programme: includes a governance review, communications plan, symposium, and an education project.</td>
<td>The Manukau Harbour Forum encourages joint decision making and advocacy on issues impacting the Manukau Harbour. The operational work programme encourages increased awareness and knowledge about the Manukau Harbour, and improving water quality. The proposed governance review acknowledges that the forum is in its third term and it is appropriate to consider how it has achieved its objective. It also reflects that the forum is a strategic and governance entity, yet it is primarily delivering an operational work programme.</td>
<td>Approval at business meeting - May 2018</td>
<td>Q1, Q2, Q3, Q4</td>
<td>DOI: Opex</td>
<td>$10,000</td>
</tr>
<tr>
<td>918</td>
<td>Protecting our natural environment and heritage</td>
<td>ILES: Healthy Waters</td>
<td>Restoring Mātauranga of the Onararinga Creek and Taranaki Creek</td>
<td>This project aims to support the engaged community at Makaurua and Papatuanuku Kohi Marae’s improving movements onshore their marae. Marae, Papatuanuku and Makaurua marae (former Marua LB area request for funding for this marae will be submitted to them) are collaborating in this manner of restoring the Huruhuru at each of their marae using Mātauranga Māori. The project will involve planting Huruhuru (indicator native plants) at each marae. Reneata Mākihi is a mātauranga specialist who will guide and advise on plant selection. DOC bid for $100,000 funding for this community project and received half of what they anticipated. This is an opportunity to co-fund to support this strong collaboration between the 3 marae, DOC and council. The second part of this project will look at creating opportunities for retrofit of water sensitive design, with a detailed design of a rain garden for construction the following financial year. Their end goal is to improve waterways (Onararinga Creek and Taranaki Creek) which flow to the Manukau Harbour and Tamaki Estuary.</td>
<td>Approval at business meeting - May 2018</td>
<td>Q1, Q2, Q3, Q4</td>
<td>DOI: Opex</td>
<td>$24,000</td>
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</tr>
<tr>
<td>926</td>
<td>Protecting our natural environment and heritage</td>
<td>ILES: Environmental Services</td>
<td>Healthy Rentals - Māngere-Ōtāhuhu</td>
<td>The Healthy Rentals Project aims to raise housing literacy, support tenants and landlords to create warmer, drier rental homes, and reduce household energy use and associated carbon emissions. The project is targeted at private rental properties with housing quality issues, low income tenants, or tenants who have health conditions exacerbated by cold, damp housing. It delivers in-home advice and free installations for tenants, and a housing report and subsidies for the landlord. It is designed to align with and complement the regional Ministry of Health Auckland Wide Healthy Home Initiative (AHHI: Kainga Ora) and enable a greater number of households to benefit from the support package outlined above.</td>
<td>- Lowering the carbon footprint of residents through energy saving, contributing towards the Low Carbon Auckland Action Plan goal of a 40 per cent reduction in greenhouse gas emissions by 2040. - Improvements to the health and well-being of residents through creating warmer, drier homes helping to lower the chance of time off work or school due to illness - Cost savings to residents in the form of lower power bills. - Increasing housing literacy – empowering residents to better understand and live in their homes.</td>
<td>Approval at business meeting - May 2018</td>
<td>Q1, Q2, Q3, Q4</td>
<td>DOI: Opex</td>
<td>$30,000</td>
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## Infrastructure and Environmental Services Work Programme 2018/2019

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<th>ID</th>
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<tbody>
<tr>
<td>942</td>
<td>Protecting our natural environment and heritage</td>
<td>Environmental Services</td>
<td>Wai Care Schools</td>
<td>This project is ongoing with schools to undertake riparian restoration and water quality monitoring of the Hanana, Tarana, and Ouarangi Awa.</td>
<td>• Continuation of stream restoration projects which connects students to their local place, creating ownership while also improving water quality, biodiversity and aesthetics. The riparian planting target of 3000 native plants has already been exceeded through a partnership between Wai Care and AC Million Trees Project. Total Wai Care planting to October 2017 at Tarana, Hanana, Ouarangi 10,230. • Improves students and associated community understanding of human, impacts on streams and the receiving environments (Manukau Harbour). Te Wananga o Aroaroa students (teacher trainees) have monitored water quality at Tarana and surveyed freshwater fish. The feedback confirmed that their participation has been transformative in their training. Southern Cross students were selected to present at the Taiki Expo with their innovation in the installation of a 'cutting edge' artificial freshwater fish habitat to improve fish population numbers and enable students to work with scientists and engineers on stream restoration. Working with AC Million Trees has significantly increased the riparian planting. • Regular water quality monitoring provides information on whether the restoration work is contributing to improvements in water quality. Fish surveys are used to locate best sites for artificial stream habitat and providing long-term science/technology projects for schools students.</td>
<td>Approval at business meeting - May 2018</td>
<td>Q1/Q2/Q3/Q4</td>
<td>LDI: Opex</td>
<td>$35,000</td>
</tr>
<tr>
<td>1213</td>
<td>A place where everyone thrives and belongs</td>
<td>DFO</td>
<td>Otahuhu Town Centre Upgrade</td>
<td>Comprehensive Town Centre upgrade including: • Stazione Road, Waimakariri/Baekayard Road to Great South Road • Mason Ave • Avenue Road • Great South Road: Station Road to High Street including the intersections with, but not extending into, the following streets: King Street and possibly Coronation Street.</td>
<td>The benefits from the streetscape upgrade will support the Mayor’s vision for Auckland to be the world’s most livable City. This investment is aligned to the following transformational shifts outlined in the Auckland Plan: • Radically improve the quality of Urban Living • Substantially raise living standards for all Aucklanders and focus on those most in need • Significantly lift Maori social and economic well-being.</td>
<td>Approval at business meeting - May 2018</td>
<td>Q1/Q2/Q3/Q4</td>
<td>ABS: Capex Development</td>
<td>$13,200,000</td>
</tr>
<tr>
<td>2387</td>
<td>Protecting our natural environment and heritage</td>
<td>Waste Solutions</td>
<td>Community capacity building for resource recovery</td>
<td>This project will deliver an extension of the board’s resource recovery initiative working with ME Family Services to another location. The initiative sets up a trade and exchange community hub where they get goods from the airport and people come and take goods and exchange for something else. This is proving popular for the local board area as a neighbourhood hub and also links in with repurposing and upcycling and other waste minimisation initiatives.</td>
<td>The neighbourhood hub links in with repurposing and upcycling and other waste initiatives. This project supports the ongoing development towards capacity building of local groups interested in being part of the resource recovery network. There are no further decisions for 2018/2019.</td>
<td>Q1/Q2/Q3/Q4</td>
<td>LDI: Opex</td>
<td>$25,000</td>
<td></td>
</tr>
</tbody>
</table>
## Project risks and mitigation

<table>
<thead>
<tr>
<th>Project</th>
<th>Risks</th>
<th>Mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Tāmaki Estuary Environmental Forum coordinator</strong></td>
<td>Delivery of the forum’s work programme is subject to the forum's approval during the 2018/2019 financial year. Low attendance by the forum members may cause delays in the approval and delivery of the work programme projects.</td>
<td>The work programme will be presented at the first available forum meeting for approval. Risks of non-approval will be clearly articulated to forum members.</td>
</tr>
<tr>
<td><strong>Manukau Harbour Forum</strong></td>
<td>The governance review may propose a new support structure for the forum.</td>
<td>Any changes arising to the forum structure, support, or work programme will not be implemented until at least 2019/2020.</td>
</tr>
<tr>
<td><strong>Healthy Rentals</strong></td>
<td>Home energy efficiency initiatives are most successful when delivered in winter as participants are more receptive to change when power bills are high and houses are cold and damp. This creates a significant challenge for delivering this type of programme within the financial year. Any delay in the onset of the cooler winter weather reduces the time available to complete delivery of the project.</td>
<td>Promotion of the project will commence in February 2019.</td>
</tr>
<tr>
<td><strong>Wai Care schools</strong></td>
<td>The Wai Care project poses risks if there is a lack of school engagement.</td>
<td>Given that previous relationships between Wai Care and schools in Māngere-Ōtāhuhu are positive, the risk around low engagement are minimal.</td>
</tr>
</tbody>
</table>
**Te take mō te pūrongo / Purpose of the report**

1. To approve the Māngere and Ōtāhuhu local economic development programme for the 2018/19 financial year.

**Whakarāpopototanga matua / Executive summary**

2. This report introduces the proposed 2018/19 financial year Local Economic Development (LED) Work Programme for the Māngere and Ōtāhuhu Local Board as set out in Attachment A.

3. The proposed work programme comprises the following initiatives, 24 hour south visitor promotion, Māngere Local Economic Development Forum and support for the Young Enterprise Scheme.

4. The total value of the Local Economic Development programme is $53,500.

5. The board is being asked to approve the 2018/19 local economic development programme.

**Ngā tūtohunga / Recommendation/s**

That the Māngere-Ōtāhuhu Local Board:

a) approve the 2018/19 local economic development programme as presented in Attachment A to this report:

   i) 24 hour south visitor promotion ($40,000)

   ii) Māngere Local Economic Development Forum ($10,000)

   iii) Young Enterprise Scheme ($3,500).

**Horopaki / Context**

6. This report provides the local board with the proposed local economic development work programme for the coming financial year.

**Tātaritanga me ngā tohutohu / Analysis and advice**

7. The 2018/19 local economic development programme has been developed having regard to the local board’s priorities for local economic development set out in the Local Board Plan (2017).

8. The proposed LED programme comprises the following activities.
24 Hour South Visitor Promotion ($40,000)

9. The 24 Hour South Visitor Promotion involves an online video promoted via Facebook / Youtube and a prize draw to win a series of free entry tickets to attractions in South Auckland.

10. This will be the fourth year that the Local Board has undertaken the campaign which includes a fast paced and lively video targeted at adults aged between 20 and 60 years of age. This is a broad demographic consisting of family groups, independent travellers and young couples.

11. The 2018/19 campaign aims to highlight the area’s strong Pacific and Māori culture. The campaign will target the domestic visitor market and Auckland residents, though not exclusive of international guests, to showcase attractions sites in South Auckland.

Māngere Local Economic Development Forum and Workshops ($10,000)

12. The Māngere Local Economic Forum is an annual conference developed and organised by Māngere East Family Service with local board support through the work programme via the Local Economic Development team at ATEED. The first forum will be at Mangere East Sports Club on 18 and 19 June 2018.

13. The forum is aimed to bring home-based businesses, social innovators, and community organisations together to discuss opportunities in community economic regeneration and future economic development opportunities in the area.

14. ATEED will work with Māngere East Family Service to organise capability development workshops and follow up assistance to the forum attendees in 2018/19.

Young Enterprise Scheme ($3,500)

15. Auckland Business Chamber, on behalf of the Young Enterprise Trust, delivers the Young Enterprise Scheme (YES) in Auckland. YES is a practical, year-long programme for year 12 and 13 students. Through the programme, students develop creative ideas into actual businesses, complete with real products and services and experience real profit and loss.

16. Fostering youth entrepreneurship is a key requirement for developing an innovative economy and creating employment pathways for our young people. Through the programme, students develop creative ideas into actual businesses, complete with real products and services and real profit and loss. Students learn key work skills and business knowledge including: business fundamentals, planning, interpersonal relations, financial, decision making, reporting, risk management and team work. YES helps create a culture of innovation and entrepreneurship amongst Auckland’s young people.

17. The funding from the local board will support the delivery of the YES Kick Start days in February 2019. The local board will be named as one of the sponsors. The Kick start days are held in sub-regions (North, South, East, Central/West) and are the first day students get to meet the Young Enterprise team, and find out about their 2019 year, what YES is about, and what is in store for them. All schools in the local board area that have shown an interest in YES are invited. In addition the invite is extended to those schools who have not shown an interest to enable them to make a decision as to whether to participate.

18. Four local schools including Southern Cross College, Al-Madinah School, Auckland Seventh Day Adventist High School and Mangere College have enrolled in the 2018/19 YES programme.
Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views

19. The proposed LED programme was presented to the Local Board at the 23 May 2018 workshop, and has been amended to reflect the comments received at that workshop.

Tauākī whakaaweawe Māori / Māori impact statement

20. There are no direct impacts as a result of this report on Māori. However, in implementing the programme consideration will be given to the need to consult with Iwi and consider any impacts on Maori arising from the specific project being undertaken.

Ngā ritenga ā-pūtea / Financial implications

21. The Local Economic Development work programme progress will be reported directly to the Local Board as part of the quarterly local board work programme report produced by Local Board Services.

Ngā raru tūpono / Risks

22. The Local Economic Development work programme is dependent on the development of detailed proposals and associated funding agreements there is a risk that the budget remains unspent as a result of the fact that initiatives supported in the financial year do not require the full amount allocated, or following the agreement of the programme external partners do not in turn proceed with the project.

Ngā koringa ā-muri / Next steps

23. Following approval by the local board the Local Economic Development team at ATEED will begin to implement the programme as approved by the local board. Where there is a need further scoping of activities will be undertaken and presented back to the local Board as required.

Ngā tāpirihanga / Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Local Economic Development Work Programme 2018/19</td>
<td>75</td>
</tr>
</tbody>
</table>

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Luo Lei – Local Economic Development Advisor (ATEED)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>John Norman – Strategic Planner Local Economic Development (ATEED)</td>
</tr>
<tr>
<td></td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
</tr>
<tr>
<td>ID</td>
<td>LB Plan Outcome</td>
</tr>
<tr>
<td>-----</td>
<td>------------------------------------</td>
</tr>
<tr>
<td>352</td>
<td>A strong local economy</td>
</tr>
</tbody>
</table>
| 353 | A strong local economy            | ATEED: Local Economic Growth | Mangere Local Economic Development Forum and Workshops | 1. Support the on-going implementation of the proposed projects in the Mangere-Ōtāhuhu Local Economic Development Plan.  
   2. Further develop Mangere local economic forum.  
   The forum is aimed to bring subject matter experts, home-based businesses and residents with business ideas to capability development workshops.  
   3. Provide follow up assistance with the forum attendees and organise capability development workshops. 
   The first forum will be held in April 2018. An evaluation review of the forum will be presented to the local board once the forum attendees’ feedback is collected and analysed. | 1. Provide local business networking opportunities and capability building/development in Mangere and Ōtāhuhu.  
   2. Increase capability development and entrepreneurship of local residents. | Q1, Q2, Q3, Q4                | LD: Opex |               | 10,000  |
<table>
<thead>
<tr>
<th>ID</th>
<th>LB Plan Outcome</th>
<th>Lead Dept/Unit or COO</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Activity Benefits</th>
<th>Further Decisions Points for LB</th>
<th>Timeframe</th>
<th>Budget Source</th>
<th>FY18/19</th>
</tr>
</thead>
<tbody>
<tr>
<td>652</td>
<td>A strong local economy</td>
<td>ATEED: Local Economic Growth</td>
<td>Young Enterprise Scheme (MO)</td>
<td>The Auckland Chamber of Commerce, on behalf of the Young Enterprise Trust, delivers the Young Enterprise Scheme (YES) in Auckland. ATEED as the economic development agency is a strategic partner supporting the delivery of YES. YES is a practical, year-long programme for year 12 and 13 students. Through the programme, students develop creative ideas into actual businesses, complete with real products and services and experience real profit and loss. The funding from the local board will support the delivery of the Young Enterprise Scheme Kick Start Days in February 2019. The Kick Start days are held in sub-regions (north, south, east, central/west) and are the first day students get to meet the Young Enterprise team, and find out about their 2019 year, what YES is all about and what is in store for them. Local schools participating in 2018 YES</td>
<td>Students learn key work and life skills and business knowledge including: business fundamentals, planning, interpersonal relations, financial, decision making, reporting, risk management and team work. YES helps create a culture of innovation and entrepreneurship amongst Auckland’s young people. The soft skills that are learnt as part of YES are transferable into their communities/families. Not only helping them to become future ready, but enabling them to be future leaders</td>
<td>No further decisions anticipated</td>
<td>Q3</td>
<td>LDI: Capex</td>
<td>$3,500</td>
</tr>
</tbody>
</table>

| Attachment A |
Te take mō te pūrongo / Purpose of the report
1. To approve the Community Services 2018/19 work programmes for the Māngere-Ōtāhuhu Local Board including the following departments:
   - Arts, Community and Events (ACE)
   - Libraries and Information (Libraries)
   - Parks, Sport and Recreation (PSR)
   - Service Strategy and Integration (SSI).

Whakarāpopototanga matua / Executive summary
2. The Community Services work programmes provide a defined work programme to be delivered for the local board in the 2018/2019 financial year. The work programmes cover the following departments:
   - Arts, Community and Events (ACE)
   - Libraries and Information (Libraries)
   - Parks, Sport and Recreation (PSR)
   - Service Strategy and Integration (SSI)
3. The Community Services work programmes are being presented together as an initial step toward an integrated programme for the Community Services directorate.
4. The work programmes align with the following Local Board Plan outcomes:
   - A place where everyone thrives and belongs
   - A strong local economy
   - Facilities to meet diverse needs
   - Protecting our natural environment and heritage
   - We are the heart of Māori and Pasifika culture.
5. The work programmes include funding from Asset Based Services (ABS) Opex and Locally Driven Initiatives (LDI) Opex.
6. Should unforeseen works arise, or work priorities change from those approved by the local board, approval of minor changes will be raised through the quarterly reports and discussed with the delegated local board members.
7. Progress and updates on work programmes will be reported to the local board for each quarter of the financial year.
Ngā tūtohunga / Recommendation/s

That the Māngere-Ōtāhuhu Local Board:

a) approve the 2018/19 Arts, Community and Events work programme (Attachment A to the agenda report).
b) approve the 2018/19 Libraries work programme (Attachment B to the agenda report).
c) approve the 2018/19 Parks, Sport and Recreation work programme (Attachment C to the agenda report) and delegate approval of minor changes to (Insert member name) and (insert member name).
d) approve the 2018/19 Service Strategy and Integration work programme (Attachment D to the agenda report).

Horopaki / Context

8. Work programmes are presented to local boards for approval each year. They outline the local activities to be delivered in each local board area for the next financial year.

9. This year ACE, Libraries, PSR and SSI departments that make up the Community Services directorate are presenting work programmes in a combined report as an initial step toward an integrated programme for the Community Services directorate.

10. Preparation for the development of draft work programmes was supported by a series of workshops with the local board. Initial workshops provided strategic direction and subsequent workshops identified priority activities to support that direction.

11. The work programme for SSI has been included alongside other Community Services work programmes for the first time. Some activities are funded through regional budgets but have been included as they will have an impact on future asset or service provision in the local board area and may also require local board decisions or input as they progress.

Tātaritanga me ngā tohutohu / Analysis and advice

12. The Community Services work programmes 2018/2019 for the Māngere-Ōtāhuhu Local Board includes the following areas of activity:

- ACE – Provision of service at local arts projects and facilities, community empowerment initiatives, community centres and venues and local and regional events.
- Libraries – Provision of library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life.
- PSR – Provision of services to actively engage Aucklanders to lead healthy, connect with nature and value our cultural identity.
- SSI – Provision of service and asset planning advice and support more integrated delivery of community outcomes.

13. The work programmes include activities that:

- align with local board plans
- identify budget allocation and
- outline estimated timeframes for delivery.
14. The work programmes 2018/2019 align to the following Māngere-Ōtāhuhu Local Board Plan outcomes:

<table>
<thead>
<tr>
<th>Outcome</th>
<th>ACE</th>
<th>Libraries</th>
<th>PSR</th>
<th>SS&amp;I</th>
</tr>
</thead>
<tbody>
<tr>
<td>A place where everyone thrives and belongs</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>A strong local economy</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Facilities to meet diverse needs</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
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<tr>
<td>Protecting our natural environment and heritage</td>
<td>✓</td>
<td></td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>We are the heart of Māori and Pasifika culture</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
</tr>
</tbody>
</table>

15. Some activities require multiple years for delivery. The programmes align to the following strategies and plans:
   - ACE: Hire Fee Framework, Events Policy, Arts and Culture Strategic Action Plan ("Toi Whītiki"), Community Development Strategic Action Plan ("Thriving Communities"), Ka Ora Ai Te Iwi – Māori Responsiveness Plan
   - SSI: Delivery of integrated outcomes from the strategies and plans outlined above including the Community Facilities Network Plan, Parks and Open Space Strategic Action Plan and Auckland Plan

16. The work programmes include new activities, as well as existing activities that have been continued from the previous financial year.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views

17. The local board provided feedback on the proposed Community Services work programmes for the 2018/2019 financial year through a series of workshops in preparation for approving these final work programmes.

18. Feedback from these workshops is reflected in the work programmes included in Attachments A, B, C and D.

Tauākī whakaaweawe Māori / Māori impact statement

19. Where any aspects of the work programme are anticipated to have a significant impact on Māori, appropriate engagement and consultation will follow.

20. Community Services are committed to being responsive to Māori. When developing and delivering work programmes we consider how we can contribute to Māori well-being, values, culture and traditions.

21. Activities in the work programmes that are specific to Māori outcomes include:
   - Celebrating Te Ao Māori and strengthening responsiveness to Māori. Whakatipu i te reo Māori
   - Māori naming of reserves and facilities FY18/19 - Stage 2
Item 22

Ngā ritenga ā-pūtea / Financial implications
22. Activities are funded from one or multiple budget sources which include: Asset Based Services (ABS) Opex and Locally Driven Initiatives (LDI) Opex.
23. The Locally Driven Initiative budget allocated to the Community Services work programmes for the local board for the 2018/2019 financial year is $1,358,500.
24. The Community Facilities department leads capital development and asset enhancing activities including renewals and will be submitting a separate work programme for approval.

Ngā raru tūpono / Risks
25. Delivery and completion of activities in the work programmes are dependent on the local board approving the work programmes.
26. Work programme activities that require multi-year funding are dependent on the approval of work programmes in future years to be completed or continued.
27. Where a work programme activity cannot be completed on time due to unforeseen circumstances, this will be signalled to the local board at the earliest opportunity along with options for the local board to consider.
28. If a major change is required to the work programme, approval from the local board will be sought. Any required minor changes will be raised through the quarterly reports and discussed with the delegated local board members.

Ngā koringa ā-muri / Next steps
29. Once approved, delivery of activities identified in the Community Services work programmes is to begin from 1 July 2018.
30. The work programmes list further decisions and milestones for each activity, these will be brought to the local board when appropriate.
31. Progress and updates on work programmes will be reported to the local board for each quarter of the financial year.

Ngā tāpirihanga / Attachments

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<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
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</thead>
<tbody>
<tr>
<td>A</td>
<td>Māngere-Ōtāhuhu ACE Work Programme 2018/2019</td>
<td>81</td>
</tr>
<tr>
<td>B</td>
<td>Māngere-Ōtāhuhu Libraries Work Programme 2018/2019</td>
<td>91</td>
</tr>
<tr>
<td>C</td>
<td>Māngere-Ōtāhuhu PSR Work Programmes 2018/2019</td>
<td>93</td>
</tr>
<tr>
<td>D</td>
<td>Māngere-Ōtāhuhu SSI Work Programme 2018/2019</td>
<td>97</td>
</tr>
</tbody>
</table>

Ngā kaihaina / Signatories

Authors
- Graham Bodman - General Manager Arts, Community and Events
- Mirla Edmundson - General Manager Libraries & Information
- Mace Ward - General Manager Parks, Sports and Recreation
- Lisa Tocker - Head of Service Strategy and Integration

Authorisers
- Ian Maxwell - Director Community Services
- Carol McKenzie-Rex - Relationship Manager
### Arts, Community and Events Work Programme 2018/2019

<table>
<thead>
<tr>
<th>ID</th>
<th>LB Plan Outcome</th>
<th>Lead Dept/Unit or CCCO</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Activity Benefits</th>
<th>Further Decision Points for LB</th>
<th>Timeframe</th>
<th>Budget Source</th>
<th>FY18/19</th>
</tr>
</thead>
<tbody>
<tr>
<td>76</td>
<td>Facilities to meet diverse needs</td>
<td>CS: ACE Community Places</td>
<td>Nga Tapuwee Community Centre, Funding and Licence Year 2</td>
<td>Funding Agreement: Strive Community Trust to facilitate and deliver work plan outcomes, including activities and programmes at Nga Tapuwee Community Centre for the years 2017-2019, commencing 1 July 2017 and terminating 30 June 2019. Operational funding amount to be adjusted annually in accordance with Auckland Council's agreed inflationary mechanism once confirmed. Licence to Occupy and Manage: Strive Community Trust to occupy and manage the operation of Nga Tapuwee Community Centre for the years 2017-2019, commencing 1 July 2017 and terminating 30 June 2019.</td>
<td>Funding Agreement: -Local people participate in activities at the centre and are more connected and engaged with their community. -The centre itself is more vibrant. Licences to Occupy and Manage: Strive Community Trust to undertake the outcomes agreed in the work plan and Funding Agreement.</td>
<td>No further decisions anticipated for FY18/19 Q4: Workshop for funding decision re 2019/2020 term.</td>
<td>Q1-Q2;Q3-Q4</td>
<td>AIBS: Opex</td>
<td>$116,574</td>
</tr>
<tr>
<td>78</td>
<td>Facilities to meet diverse needs</td>
<td>CS: ACE Community Places</td>
<td>Ōtāhuhu Town Hall Community Centre, Two year Funding</td>
<td>A two year term agreement with Ōtāhuhu Town Hall Community Centre incorporated to facilitate and deliver work plan outcomes, including activities and programmes at Ōtāhuhu Town Hall Community Centre for the years 2018-2020, commencing 1 July 2018 and terminating on 30 June 2020. Operational funding amount to be adjusted annually in accordance with Auckland Council's agreed inflationary mechanism once confirmed.</td>
<td>-Local people participate in activities at the centre, and are more connected and engaged. -The centre itself is more vibrant</td>
<td>The local board has an oversight and monitoring role. Q4: Workshop for funding decision re 2019/2020 term</td>
<td>Q1-Q2;Q3-Q4</td>
<td>AIBS: Opex</td>
<td>$94,021</td>
</tr>
<tr>
<td>79</td>
<td>Facilities to meet diverse needs</td>
<td>CS: ACE Community Places</td>
<td>Ōtāhuhu Town Hall Community Centre, Two year Licence</td>
<td>A two year term to Ōtāhuhu Town Hall Community Centre incorporated for operation of Ōtāhuhu Town Hall Community Centre 12/16 High Street, Ōtāhuhu being Part Allot 9 Sec 3 VII of Ōtāhuhu for the years 2018-2020, commencing 1 July 2018 and terminating on 30 June 2020. i) Rent: $1.00 plus GST per term if requested. ii) All other terms and conditions in accordance with the Auckland Council Community Occupancy Guidelines July 2012. iii) Licenced area to be approved by Community Leasing Team. Enables Ōtāhuhu Town Hall Community Centre Incorporated to undertake the outcomes agreed in the work plan and Funding Agreement.</td>
<td>No further decisions anticipated for FY2018/2019</td>
<td>Q2;Q3</td>
<td>AIBS: Opex</td>
<td>$ -</td>
<td></td>
</tr>
<tr>
<td>ID</td>
<td>LB Plan Outcome</td>
<td>Lead Dept/Unit or CCC</td>
<td>Activity Name</td>
<td>Activity Description</td>
<td>Activity Benefits</td>
<td>Further Decision Points for LB</td>
<td>Timeframe</td>
<td>Budget Source</td>
<td>FY18/19</td>
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<tr>
<td>127</td>
<td>A place where everyone thrives and belongs</td>
<td>CS, ACE Events</td>
<td>Event Partnership Fund - Māngere-Ōtāhuhu (Externally Delivered Events)</td>
<td>Funding to support community events through a non-contestable process.</td>
<td>- Ōtāhuhu Family Fun Day $10,000 (Ōtāhuhu Steering Group) - Māngere East Cultural Festival ($4,000 Māngere East Access Trust) - St. Patrick’s Day $1,000 (Māngere Bridge Progressive Business Association Inc) - World Diabetes Day $2,500 (Māngere Community Health Trust) - Māngere Town Centre Arts Festival $3,000 (Māngere Town Centre BID) - Māngere Bridge Food &amp; Wine Festival $3,500 (Māngere Bridge Progressive Business Association Inc) - Counties Manukau Sporting Excellence Awards $3,000 (CM Sport Foundation) - Eye on Nature $5,000 (Manukau Beautification Trust) - Ethnic Food Festival $5,000 (Ōtāhuhu Business Mainstreet Association) - Portage Crossing $5,000 (MUMA).</td>
<td>Support provided to community events of interest to local people and which also align with local board priorities.</td>
<td>Confirmation of funding and amounts.</td>
<td>Not scheduled</td>
<td>LDI: Opex</td>
</tr>
<tr>
<td>129</td>
<td>A place where everyone thrives and belongs</td>
<td>CS, ACE Events</td>
<td>Event Partnership Fund - Māngere-Ōtāhuhu (Externally Delivered Christmas Events)</td>
<td>Funding to support community events through a non-contestable process.</td>
<td>- Māngere East Festival $3,000 (Māngere East Access Trust) - Māngere Town Centre $3,000 (Māngere Town Centre BID) - Māngere Santa Parade $3,000 (Māngere Bridge Progressive Business Association Inc) - Ōtāhuhu Christmas Celebration $3,000 (Ōtāhuhu Business Mainstreet Association)</td>
<td>Funding is provided to local groups to deliver events that support local board priorities.</td>
<td>Confirmation of funding and amounts.</td>
<td>Q2</td>
<td>LDI: Opex</td>
</tr>
<tr>
<td>131</td>
<td>A place where everyone thrives and belongs</td>
<td>CS, ACE Events</td>
<td>Event Partnership Fund - Māngere-Ōtāhuhu (Movies in Parks at David Lange)</td>
<td>Programming and delivery of a Regional Movies in Parks series event at David Lange Park.</td>
<td>Opportunity for the local community to gather for a free open air movie screening. This encourages people to experience local parks and contributes to stronger connected communities.</td>
<td>Confirmation of venue. Choice of movie, date selection and delivery package from options available.</td>
<td>Q3/Q4</td>
<td>LDI: Opex</td>
<td>$13,500</td>
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<tr>
<td>133</td>
<td>A place where everyone thrives and belongs</td>
<td>CS, ACE Events</td>
<td>Event Partnership Fund - Māngere-Ōtāhuhu (Movies in Parks at Sturges Park)</td>
<td>Programming and delivery of a Regional Movies in Parks series event at Sturges Park.</td>
<td>Opportunity for the local community to gather for a free open air movie screening. This encourages people to experience local parks and contributes to stronger connected communities.</td>
<td>Confirmation of venue. Choice of movie, date selection and delivery package from options available.</td>
<td>Q3/Q4</td>
<td>LDI: Opex</td>
<td>$13,500</td>
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<td>ID</td>
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<td>Timeframe</td>
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<tr>
<td>135</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: ACE - Events</td>
<td>Citizenship Ceremonies - Māngere-Ōtāhuhu</td>
<td>Delivery of an annual programme of citizenship ceremonies in conjunction with the Department of Internal Affairs.</td>
<td>Local people have the opportunity to recognise and celebrate important occasions. Building social cohesion through a welcome to new citizens.</td>
<td>Q1, Q2, Q3, Q4</td>
<td>AEB:</td>
<td>Opex</td>
<td>$13,984</td>
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<tr>
<td>137</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: ACE - Events</td>
<td>Anzac Services - Māngere-Ōtāhuhu</td>
<td>Supporting and delivering Anzac services and parades within the local board area.</td>
<td>Local people have the opportunity to remember fallen servicemen and women through a meaningful and respectful commemoration.</td>
<td>Q4</td>
<td>LDI:</td>
<td>Opex</td>
<td>$25,000</td>
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<tr>
<td>139</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: ACE - Events</td>
<td>Local Civic Events - Māngere-Ōtāhuhu</td>
<td>Delivering and supporting civic events within the local board area.</td>
<td>The local community can celebrate or recognise moments, places or events that are significant to them.</td>
<td>The following decisions are required. 1. Confirmation of programmes and activities that are to be supported by this line. Draft list to be prepared based on information from Community Facilities and Local Board Services staff.</td>
<td>Q1, Q2, Q3, Q4</td>
<td>LDI:</td>
<td>Opex</td>
</tr>
<tr>
<td>279</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: ACE - Arts &amp; Culture</td>
<td>Signature Event - Māngere-Ōtāhuhu</td>
<td>Support the delivery of a signature arts and culture event in the Māngere-Ōtāhuhu local board area.</td>
<td>The community has opportunities to engage with creative practice as participants or audience. Arts and culture is celebrated in the local board area. A sense of local identity and pride is supported through arts and culture activities. The community has opportunities to learn, engage with and experience the arts. Increased opportunities for Māori arts and cultural expression. Provide opportunities for diverse communities to participate in arts and culture. Provide a platform to showcase and grow local talent.</td>
<td>Local board to make a decision on delivery from the following options. 1. Support existing event (s) to help raise the profile and deliver on LB priorities (officer’s preferred option) 2. Develop a series of activations/activities/workshops that deliver on LB outcomes (officer’s preferred option) 3. The local board fund and contract the delivery of a signature event (status quo)</td>
<td>Q2</td>
<td>LDI:</td>
<td>Opex</td>
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## Arts, Community and Events Work Programme 2018/2019

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</thead>
<tbody>
<tr>
<td>205</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: AOE: Arts &amp; Culture</td>
<td>Operational Expenditure - Māngere Arts Centre (Council Facility)</td>
<td>Operate Māngere Arts Centre - Ngā Tohu o Uenuku.</td>
<td>Visitors are attracted to Māngere-Ōtāhuhu for arts and cultural experiences.</td>
<td>Further decision points not anticipated.</td>
<td>Q1, Q2, Q3, Q4</td>
<td>ABS: Opex</td>
<td>$474,696</td>
</tr>
<tr>
<td>206</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: AOE: Arts &amp; Culture</td>
<td>Māngere East Hall (Metro Theatre) Venue For Hire (Council Facility)</td>
<td>Provide a venue for hire that complements the offering of space at Māngere Arts Centre - Ngā Tohu o Uenuku.</td>
<td>Communities are highly engaged as audiences and artists.</td>
<td>No further decisions required.</td>
<td>Q1, Q2, Q3, Q4</td>
<td>ABS: Opex</td>
<td>-</td>
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<tr>
<td>207</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: AOE: Arts &amp; Culture</td>
<td>Community Arts Broker Programme - Māngere-Ōtāhuhu</td>
<td>Fund the Māngere-Ōtāhuhu Community Arts Broker to facilitate and support a range of community arts programmes in the local board area. Activities will support community-led arts and culture projects with an emphasis on reflecting local diversity.</td>
<td>The community are able to engage with innovative art experiences via pop-up art in public spaces.</td>
<td>Further decision points anticipated. A proposed work programme for the arts broker activities should be presented for LB approval following evaluation of previous year’s activities.</td>
<td>Q1, Q2, Q3, Q4</td>
<td>LD1: Opex</td>
<td>$100,000</td>
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<tr>
<td>208</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: AOE: Arts &amp; Culture</td>
<td>Māngere Arts Centre - Business Plan Initiatives</td>
<td>Deliver projects and initiatives in line with the Māngere Arts Centre - Ngā Tohu o Uenuku facility business plan ($40,000)</td>
<td>The community are able to engage with innovative art experiences via pop-up art in public spaces.</td>
<td>Options for additional programmes will be developed and presented to the local board in July 2018 for approval following a review of the year’s activity.</td>
<td>Q1, Q2, Q3, Q4</td>
<td>LD1: Opex</td>
<td>$40,000</td>
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<tr>
<td>209</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: AOE: Arts &amp; Culture</td>
<td>Art in Public Places Opportunities - LD1</td>
<td>Deliver projects, such as the Pop temporary art activations series in the Māngere-Ōtāhuhu Local Board area.</td>
<td>The community are able to engage with innovative art experiences via pop-up art in public spaces.</td>
<td>Activity yet to be determined for 2018/19</td>
<td>Not scheduled</td>
<td>LD1: Opex</td>
<td>$20,000</td>
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<tr>
<td>300</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: AOE: Community Empowerment</td>
<td>Community Grants (MO)</td>
<td>Grants to support local community groups through the contestable grants process. Allocate funding in line with Māngere-Ōtāhuhu community grant priorities.</td>
<td>Communities have more control and influence over the things they care about.</td>
<td>- Develop specific criteria with local board based on priorities and outcomes - Confirmation of grant round dates - Grant round decisions</td>
<td>Q1, Q2, Q3, Q4</td>
<td>LD1: Opex</td>
<td>$202,000</td>
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### Māngere-Ōtāhuhu Local Board Community Services Work Programme 2018/2019

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<tr>
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<tr>
<td>729</td>
<td>Facilities to meet diverse needs</td>
<td>CS: ACE Community Places</td>
<td>Venue Hire Service Delivery MO</td>
<td>Provide, manage and promote venues for hire, and the activities and opportunities they offer by managing the customer-centric booking and access process - continue to develop and deliver service improvement initiatives - aligning activity to local board priorities through management of the fees and charges framework. These include: whether activities contribute to community outcomes offered by not-for-profit and community groups.</td>
<td>We provide venues for hire that enable Aucklanders to run locally responsive activities that promote community participation, inclusion and connection. Aucklanders have easy access to Community Places when required.</td>
<td>Q4 - Local Board to approve fees and charges schedule for 2019/2020</td>
<td>Q1, Q2, Q3, Q4</td>
<td>AHB: Opex</td>
<td>$ -</td>
</tr>
<tr>
<td>891</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: ACE Community Places</td>
<td>Whare Koā (Māngere Community House) programme delivery</td>
<td>Plan, develop, deliver and evaluate a programme of activities that: - aligns to the outcome area of “A place where everyone thrives and belongs” with a strong focus on delivering programmes and activities that meet diverse needs and ensure community participation - enables more residents to feel connected to their community spaces - allows participants to learn, grow and come together to have fun.</td>
<td>Local residents feel an increased sense of community through participation in the centre's activities - Aucklanders can connect, learn and have fun in their community centres - Activities respond to local interests and support a sense of identity and belonging - Aucklanders will feel a sense of ownership and be proud of their local facilities - Diverse participation is enabled as a result of delivering programmes that cater to local residents</td>
<td>Q1, Q2, Q3, Q4</td>
<td>AHB: Opex</td>
<td>$25,104</td>
<td></td>
</tr>
<tr>
<td>1063</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: ACE Community Empowerment</td>
<td>PLACEHOLDER - Build capacity Citizens Advice Bureau - Māngere Ōtāhuhu Agency</td>
<td>Fund Citizens Advice Bureau (CAB) Māngere - Ōtāhuhu Agency to provide advice services for local residents.</td>
<td>Advice services continue to be provided to local residents</td>
<td>No further decisions anticipated</td>
<td>Q1, Q2, Q3, Q4</td>
<td>LDH: Opex</td>
<td>$26,000</td>
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<tr>
<td>1064</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: ACE Community Empowerment</td>
<td>Community-led placemaking: activation of community spaces</td>
<td>Enable community-led action to increase diverse participation in community spaces. The key focus will be on Māngere, Ōtāhuhu, Sutton Park and Vine Street shops, Māngere, Ōtāhuhu - ongoing activation of parks and engagement of community - collaborating with council’s parks and libraries staff - Sutton Park and Vine Street shops: New for 2018/2019 - re-energising community interest for placemaking, activation and engagement activities in Sutton Park - collaborating with council’s parks staff - Vine Street Shops: working with Police, businesses and landlords to join some placemaking improvements to address community safety concerns.</td>
<td>People are more connected within their neighbourhoods: - improved wellbeing and safety - communities are engaged in healthy living - people are more satisfied with their local parks and increased events and recreational activities - more people participate from across the age spectrum - communities participate more in local decision making - reduced anti-social behaviour in parks and local shopping areas - increased neighbourhood connectedness and community resilience.</td>
<td>No further decisions anticipated</td>
<td>Q1, Q2, Q3, Q4</td>
<td>LDH: Opex</td>
<td>$20,000</td>
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## Arts, Community and Events Work Programme 2018/2019

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<tr>
<td>1065</td>
<td>A strong local economy</td>
<td>CB: ACE - Community Empowerment</td>
<td>Capacity Building - Business Improvement Districts</td>
<td>Fund activities for five business associations operating Business Improvement Districts (BIDs) in the Māngere-Ōtāhuhu Local Board area: - Māngere Town Centre - Māngere East Village - Māngere Bridge - South Harbour - Ōtāhuhu Town Centre. Activities will include: - enhancing the capacities of business associations to achieve wider economic and placemaking outcomes, as outlined in their strategic plans; - collaborating with the Māngere-Ōtāhuhu Local Board to deliver on local board aspirations for Māngere-Ōtāhuhu to become the heart of Māori and Pacific culture and to celebrate their diverse communities; - reviewing the current funding local board funding to individual and collective BIDs and strategically aligning funding to local board outcomes to maximise value delivered; - to stage any changes of funding to business associations.</td>
<td>• business associations can deliver placemaking and local economic development outcomes • more opportunities exist for business associations to partner with council, including council-controlled organisations, such as Auckland Tourism Events and Economic Development (ATEED) and Auckland Transport • town centres and business areas are strong and resilient</td>
<td>Q1, Q2, Q3, Q4</td>
<td>LDI: Opex</td>
<td>$262,000</td>
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Note: Implementation of this activity will be aligned to the Māngere-Ōtāhuhu Local Board Accessibility Action Plan 2017-2020.
## Arts, Community and Events Work Programme 2018/2019

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</table>
| 1067| A place where everyone thrives and belongs | CS ACE Community Empowerment | Youth Capacity Building and Participation | Partner with local youth groups to develop, support and mentor them to have influence in local board decision-making and activities that meet their needs. Fund the following initiatives:  
- A youth scholarship programme with an arts and culture focus that encourages future development of successful applicants $15,000  
- Host a youth conference in September 2018 which shares information/knowledge with local young people in partnership with youth orientated organisations $5,000. | - Increased opportunities for a diverse range of local youth to participate in, and influence council decision-making and contribute to community outcomes  
- Local youth have greater input and influence as to what happens in their local area  
- Improved access to information and knowledge to increase the well-being of local youth.  
- Improved leadership and career opportunities for local youth. | No further decisions anticipated | Q1, Q2, Q3, Q4 | LDI: Opex | $20,000 |
| 1068| A place where everyone thrives and belongs | CS ACE Community Empowerment | Youth Connections - Māngere-Ōtāhuhu | Youth Connections will:  
- Provide quality advice and expertise on youth employment solutions. Locally, this is done through community-led solutions that identify and create jobs for youth, particularly those who are furthest from the job market.  
- Facilitate local opportunities for all youth to be meaningfully engaged in education, employment or training, and have clear employment pathways  
- Develop an extensive network of stakeholders in the youth employment space throughout the council family and the business community  
- Develop tools to build an enabling environment for young job seekers and youth-friendly employers. | - Increased youth employment  
- Increased business and community engagement and partnerships  
- Increased community collaborations to sustainably support youth employment systems change | No further decisions anticipated | Q1, Q2, Q3, Q4 | LDI: Opex | $50,000 |
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<tr>
<td>1273</td>
<td>A place where everyone thrives and belongs</td>
<td>CB, ACE, Community Empowerment</td>
<td>Apply the empowered communities approach - connecting communities (MI)</td>
<td>Broker strategic collaborative relationships and resources within the community. This includes five key activity areas: 1. Engaging communities: • reaching out to less accessible and diverse groups - focusing on capacity building and inclusion • supporting existing community groups and relationships. 2. Strengthen community-led placemaking and planning initiatives - empowering communities to: • provide input into placemaking initiatives • influence decision-making on place-based planning and implementation. This includes urban revitalisation activities, collaborating with relevant council departments and council-controlled organisations.</td>
<td>Benefits include: • increased diverse community participation in council decision-making and activities • communities and local people have greater influence over the things they care about • identifying and addressing organisational barriers to improving community outcomes • communities have improved access to tools to support enabling ways of working • local initiatives are designed and delivered locally • local boards are able to respond to Māori aspirations.</td>
<td>No additional decisions anticipated.</td>
<td>Q1, Q2, Q3, Q4</td>
<td>LDI: Opex</td>
<td>$ -</td>
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Note: this includes championing the Māngere-Ōtāhuhu Local Board Accessibility Action Plan 2017-2020: - ensuring relevant work programme activities align with the plan - liaise with relevant staff across Community Facilities and Community Services divisions and Auckland Transport to raise awareness of the plan. |
## Arts, Community and Events Work Programme 2018/2019

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<tr>
<td>1392</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: ACE Community Empowerment</td>
<td>Build capacity: community-led response to alcohol licensing and advertising (MO)</td>
<td>Provides funding to a lawyer engaged to provide policy support and advice, as requested, by community people or groups who want to engage in alcohol licensing advocacy, objections and submissions. The project has been implemented under a contract negotiated in 2014 and managed by Local Board Services Department, with the Community Empowerment Unit providing only a fund-holding function.</td>
<td>- Increased community capacity and skills to understand the impacts of alcohol harm on health and well-being. - Empowered local groups to provide input into decision-making processes around alcohol licensing, if desired, especially in writing and making public submissions/objections.</td>
<td>No further decisions required</td>
<td>Q1, Q2, Q3, Q4</td>
<td>LDI: Opex</td>
<td>$10,000</td>
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<tr>
<td>2701</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: ACE Events</td>
<td>Volunteer Awards - Māngere-Ōtāhuhu</td>
<td>Community Volunteer Awards - nomination process to be contracted out. Civic events to deliver the Awards Ceremony. This event is to be held every alternate year commencing 2018/2019</td>
<td>Recognition and celebration of the activities of the volunteer organisations in the local area.</td>
<td>Approval of event date and plan</td>
<td>Not scheduled</td>
<td>LDI: Opex</td>
<td>$15,000</td>
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<td>ID</td>
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<td>1125</td>
<td>Facilities to meet diverse needs</td>
<td>CS: Libraries &amp; Information</td>
<td>Provision of Library Service - Māngere-Ōtāhuhu</td>
<td>Deliver a library service - Help customers find what they need, when they need it, and help them navigate our services and digital offerings. Providing information, library collection lending services and eResources as well as support for customers using library digital resources, PCs and WiFi. Hours of service: - Māngere Bridge Library for 44 hours over 7 days per week. ($344,085) - Māngere East Library for 52 hours over 7 days per week. ($423,862) - Māngere Town Centre Library for 48 hours over 6 days per week. ($440,310) - Ōtāhuhu Library for 56 hours over 7 days per week. ($482,675)</td>
<td>Connecting the diverse communities and people of Auckland with the world of information, knowledge and ideas, through the library network (both physical and digital). Customers and communities have access to information provided in many formats including physical books and eResources and to collections that inspire, and encourage imagination and a joy of reading. Safeguarding access to information and freedom of expression. Supporting 24/7 access to library service through the use of the digital library.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ALIS: Opex</td>
<td>$1,690,333</td>
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<tr>
<td>1126</td>
<td>Facilities to meet diverse needs</td>
<td>CS: Libraries &amp; Information</td>
<td>Additional hours to network standard - Māngere-Ōtāhuhu</td>
<td>Additional opening hours at Māngere Bridge Library. 8 additional opening hours at Māngere East Library. 0.5 additional opening hours at Māngere Town Centre Library.</td>
<td>Community has increased access to library service.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>LDI: Opex</td>
<td>$71,500</td>
</tr>
<tr>
<td>1127</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: Libraries &amp; Information</td>
<td>Annual Samoan Language Week Debate - Māngere-Ōtāhuhu</td>
<td>Provide a debating competition in the Samoan Language for Secondary Schools students in the Māngere-Ōtāhuhu Local Board Area.</td>
<td>Strengthening the relationship that the libraries and the local board have with schools, students, families and the local business communities. Supporting learning, literacy and creativity outside the classroom. Strengthening connection with the Samoan community and language</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>LDI: Opex</td>
<td>$1,000</td>
</tr>
<tr>
<td>1128</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: Libraries &amp; Information</td>
<td>Preschool programming - Māngere-Ōtāhuhu</td>
<td>Provide programming for preschoolers that encourages early literacy, active movement, and supports parents and caregivers to participate confidently in their children’s early development and learning. Programmes include: Wriggle and Rhyme, Rhymetime, Storytime.</td>
<td>Babies and parents/caregivers learn and practice active movement and建立 body and brain development are stimulated and increase over time. Preschoolers learn and practice a range of oral and social skills that will help with developing their literacy, numeracy and learning. Cultural inclusion and maintenance of first language is supported. Parents and caregivers are provided with a safe, welcoming space to socialise. Parents and caregivers gain confidence in reading with their children by observing library staff modelling reading with children.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABS: Opex</td>
<td>$ -</td>
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<td>Activity Benefits</td>
<td>Further Decisions Points for LB</td>
<td>Timeframe</td>
<td>Budget Source</td>
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<td>1129</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: Libraries &amp; Information</td>
<td>Children and Youth engagement - Māngere-Ōtāhuhu</td>
<td>Provide children and youth services and programming which encourage learning, literacy and social interaction. Engage with children, youth and whānau along with local schools to support literacy and grow awareness of library resources. Provide a flagship language and literacy building summer reading programme for 5-13 year olds.</td>
<td>Children and youth have access to activities that build a range of literacies, including reading/writing, oral, social and digital literacies. Children's imagination, creativity and learning stimulated through play. Positive relationships between children, whānau and library staff built and strengthened. A safe, welcoming space to socialise. Students learn effective information literacy skills and gain awareness of the educational resources available to them through the library and wider internet. Students gain confidence as independent learners.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABIS: Opex</td>
<td>$ -</td>
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<tr>
<td>1130</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: Libraries &amp; Information</td>
<td>Support customer and community connection and Celebrate cultural diversity and local places, people and heritage - Māngere-Ōtāhuhu</td>
<td>Provide services and programmes that facilitate customer connection with the library and empowers communities through collaborative design and partnerships with Council and other agencies. Celebrate local communities, cultural diversity and heritage. Gather, protect and share the stories, old and new, that celebrate our people, communities and Tamaki Makaurau.</td>
<td>Playing a significant role in placemaking, community building and contributing to cultural and economic life of the local board area. Creating a sense of belonging and connected communities. Providing opportunities to learn more about the local area, local history and family history. Fosters a sense of belonging and connection with the community. Providing opportunities for communities to share and learn about a range of cultures, traditions and practices. Celebrates our differences and promotes tolerance, open-mindedness, respect for others' values. Fosters social cohesion and understanding. Fosters a sense of belonging.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABIS: Opex</td>
<td>$ -</td>
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<tr>
<td>1131</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: Libraries &amp; Information</td>
<td>Celebrating Te Ao Māori and strengthening responsiveness to Māori. Whakatupu te reo Māori - Māngere-Ōtāhuhu</td>
<td>Celebrating te ao Māori with events and programmes including regionally coordinated and promoted programmes - Te Tiriti o Waitangi, Matatini and Māori Language Week. Engaging with iwi and Māori organisations. Whakatupu te reo Māori - champion and embed te reo Māori in our libraries and communities.</td>
<td>Providing opportunities to learn more about Te Ao Māori and Te Reo Māori. Fosters a sense of belonging and connection with the community. Providing opportunities for communities to share and learn about Māori culture, traditions and practices. Celebrates our differences and promotes open-mindedness and respect for others' values. Fosters social cohesion and understanding of Te Tiriti o Waitangi and partnership.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABIS: Opex</td>
<td>$ -</td>
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<tr>
<td>1132</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: Libraries &amp; Information</td>
<td>Learning and Literacy programming and digital literacy support - Māngere-Ōtāhuhu</td>
<td>Provide learning programmes and events throughout the year. Support our customers to embrace new ways of doing things. Lift literacy in the communities that need it most. Help customers and whānau learn and grow, and provide opportunities for knowledge creation and innovation.</td>
<td>Providing opportunities for lifelong learning, to grow through inspiration, innovation and creativity. Customers' literacy and digital skills are improved.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABIS: Opex</td>
<td>$ -</td>
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## Parks, Sport and Recreation Work Programme 2018/2019

<table>
<thead>
<tr>
<th>ID</th>
<th>LB Plan Outcome</th>
<th>Lead Department or Unit</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Activity Benefits</th>
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<th>Timeframe</th>
<th>Budget Source</th>
<th>FY18/19</th>
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<tbody>
<tr>
<td>388</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: PSR Park Services</td>
<td>MO: Mara Kai Community Outreach Programme</td>
<td>Provide funding to enable the delivery of a Mara Kai Community Outreach Programme to educate local schools and groups on sustainable food practices used by early Pacific and Māori communities/tribes.</td>
<td>Aligns with the local board plan objective to protect, enhance and recognise local heritage. Opportunity to develop a network of food gardens in schools throughout Māngere-Ōtāhuhu utilizing the principles of early Pasifika and Māori sustainable food production. Contribute to a better understanding of the cultural and sacred importance of Te Pāke a Mataehe (Māngere Mountain) to mana whenua.</td>
<td>Direction in Q1 on how the mana kai programme will be delivered.</td>
<td>Not scheduled</td>
<td>LDI: Opex</td>
<td>$20,000</td>
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<tr>
<td>390</td>
<td>Protecting our natural environment and heritage</td>
<td>CS: PSR Park Services</td>
<td>Pukaki Crater Co-Management Committee</td>
<td>Provide funding to facilitate the co-management committee meetings (LDI: OPEX $15,000) Progress the establishment of a permanent easement over neighbouring property in order to provide access to the uplands on Pukaki Crater (ABS: OPEX $10,000)</td>
<td>Fulfills local board aspirations of supporting mana whenua to provide a kaitiaki role over places such as Pukaki Crater. Support the co-management committee to appropriately develop Pukaki Crater Ngāti mana whenua aspirations to protect and enhance Pukaki Crater.</td>
<td>Workshop in Q2 to discuss potential easement for access to the uplands.</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABS: Opex</td>
<td>$25,000</td>
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<tr>
<td>392</td>
<td>Facilities to meet diverse needs</td>
<td>CS: PSR Park Services</td>
<td>MO: Parks Tree Planting Programme</td>
<td>Carry out specimen tree planting in parks to improve amenity, landscape, biodiversity and where desirable, shade levels. The mapping of the tree canopy throughout the local board area as part of the Ngahere Strategy (478) will help to identify areas to be planted. Opportunities for community ownership by aligning planting activities with the board’s volunteer programme will be identified.</td>
<td>Aligns with the local board plan outcome to protect our natural environment and heritage. Provide increased visual amenity, shade and ecological and biodiversity outcomes. Opportunities for the local community to engage and take ownership of their parks through planting events.</td>
<td>Confirm the programme of planting in Q2.</td>
<td>Q1; Q2; Q3; Q4</td>
<td>LDI: Opex</td>
<td>$20,000</td>
</tr>
<tr>
<td>393</td>
<td>Facilities to meet diverse needs</td>
<td>CS: PSR Park Services</td>
<td>Walter Massey Park – concept plan finalisation</td>
<td>Finalise the concept plan for Walter Massey Park. A draft plan has been developed and will be consulted on once the Māngere Community Facilities Plan has been agreed. Consultation and feedback will be undertaken before the local board adopts the final plan.</td>
<td>Aligns with the local board plan key initiative to fund development of concept plans for Walter Massey and Māngere Centre parks. The final plan will identify staged park improvements to be made to the park. Funding for implementation will be allocated by the local board over the next five to ten years.</td>
<td>Following decision on the local board’s One Local Initiative; endorse the amended draft concept plan for consultation.</td>
<td>Not scheduled</td>
<td>LDI: Opex</td>
<td>$20,000</td>
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<td>ID</td>
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<td>478</td>
<td>Protecting our natural environment and heritage</td>
<td>CS: PSR: Park Services</td>
<td>MO: Implementation plan for Auckland’s Urban Forest (Ngahere) Strategy</td>
<td>Develop a local board specific programme which will identify, increase and protect Auckland’s Urban Forest (Ngahere). This is a three year project: Year one ‘knowing’ phase: complete spatial mapping of the existing tree canopy cover on public and private land in the local board area. Determine the extent, type and age of urban Ngahere. Develop options and identify any funding required for programmes in years two and three: Year two ‘growing’ phase: Find space for planting new trees using partnerships, including community groups, schools and the Million Trees Program. Year three ‘protecting’ phase: direct and indirect methods for the community to nominate and protect trees.</td>
<td>1. Spatial mapping of the tree canopy cover to provide a better understanding of the extent, type and age demographics of the urban Ngahere in the local board area. 2. A report to the local board in FY19 identifying a three year specific Ngahere implementation plan.</td>
<td>In Q1 workshop specific outcomes for local board area.</td>
<td>Q1; Q2; Q3; Q4</td>
<td>LDI: Opex</td>
<td>$ 15,000</td>
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<tr>
<td>525</td>
<td>Facilities to meet diverse needs</td>
<td>CS: PSR: Active Recreation</td>
<td>Taea Pool and Leisure Centre: Operations</td>
<td>Operate Taea Pool &amp; Leisure Centre (through a management agreement with CLM). Deliver a variety of accessible programmes and services that get the local community active which include: fitness; group fitness; learn to swim; early childhood education, aquatic services, recreation services.</td>
<td>Success will be measured by increased: visitations; customer satisfaction; and where possible evidence of positive change in behaviour such as increased activity levels.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABS: Opex</td>
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<tr>
<td>526</td>
<td>Facilities to meet diverse needs</td>
<td>CS: PSR: Active Recreation</td>
<td>Oat and About: Local and regional parks programme FY 19</td>
<td>Deliver a range of ‘free to attend’ activities and events in local parks, spaces and places with a greater focus on Mangere East as a community of activity as identified through the Auckland Approach, and smaller parks throughout the local board area. Continue to provide activities for children and families, and identify partners who can provide more opportunities for young people and seniors to be physically active.</td>
<td>Aligns with the local board plan objective that local places are popular community gathering places that enhance our lives. Increased use of local parks. Increased physical activity in the community.</td>
<td>Workshop in Q1 to discuss the best value options for delivering the programme.</td>
<td>Q1; Q2; Q3; Q4</td>
<td>LDI: Opex</td>
<td>$ 30,000</td>
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<tr>
<td>528</td>
<td>Facilities to meet diverse needs</td>
<td>CS: PSR: Active Recreation</td>
<td>Moana Nui-a-Kiwa Pool and leisure centre: Operations</td>
<td>Operate Moana Nui-a-Kiwa Pool and Leisure Centre; Deliver a variety of accessible programmes and services that get the local community active which include: fitness; group fitness; learn to swim; aquatic services; recreation services.</td>
<td>Success will be measured by increased: visitations; customer satisfaction; and where possible evidence of positive change in behaviour such as increased activity levels.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABS: Opex</td>
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<tr>
<td>529</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: PSR: Park Services</td>
<td>Maxiercise Centre: Operational Grant</td>
<td>Provide annual funding to operate the Mangere Mountain Education Centre to promote the mountain and provide education for visitors, and operate Kingi Tawa’s cottage.</td>
<td>Aligns with the local board plan objective to protect, enhance and recognise local heritage.</td>
<td>Confirmation of the delivery mechanism and key performance indicators in Q1.</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABS: Opex</td>
<td>$ 64,000</td>
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<td>ID</td>
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<td>532</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: PSR Park Services</td>
<td>MO: Ecological volunteer and environmental programme FY19</td>
<td>Programme of activity supporting volunteer groups to carry out ecological restoration and environmental programmes in local parks including: &lt;ul&gt;&lt;li&gt;Community planting events&lt;/li&gt;&lt;li&gt;Plant and animal pest eradication&lt;/li&gt;&lt;li&gt;litter and green waste removal&lt;/li&gt;&lt;li&gt;Contractor Support&lt;/li&gt;&lt;li&gt;Tools and Equipment&lt;/li&gt;&lt;li&gt;Bioblight Clean Ups&lt;/li&gt;&lt;li&gt;Brochures&lt;/li&gt;&lt;/ul&gt; Full details of the work programme are in the attached memo.</td>
<td>- Aligns with local board plan key objective to delivery restoration projects together with community and volunteer involvement.&lt;br&gt;- involving the community in the care of their parks&lt;br&gt;- reduction in animal and plant pests&lt;br&gt;- increased indigenous biodiversity&lt;br&gt;- cleaner and more attractive parks</td>
<td>No further decisions anticipated.</td>
<td>Q1; Q2; Q3; Q4</td>
<td>LDI: Opex</td>
<td>$35,000</td>
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<td>578</td>
<td>We are the heart of Māori and Pasifika culture</td>
<td>CS: PSR Park Services</td>
<td>MO: Māori naming of reserves and facilities FY18/19 - Stage 2</td>
<td>Identity opportunities for park and facility naming/naming and engage with Māori Whenua to develop Māori names and enhance Auckland's Māori identity and Māori heritage. Stage 1 was undertaken in FY17/18 and research of existing names has been completed. Stage 2 involves working with mana whenua on the adoption of names by the local board, and communication about new names.</td>
<td>Aligns with the local board plan objective to protect, enhance and recognise heritage. Names of local parks and facilities reflect their historic significance to Māori.</td>
<td>No further decisions anticipated</td>
<td>Q1; Q2; Q3</td>
<td>LDI: Opex</td>
<td>$23,000</td>
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<tr>
<td>634</td>
<td>Facilities to meet diverse needs</td>
<td>CS: PSR Active Recreation</td>
<td>MO: Facility Partnership Grants</td>
<td>Provide grants to sport and recreation groups that support investment in facilities improvements of the development of sport and recreation facilities on council-owned land. Funding can be for the completion of: &lt;ul&gt;&lt;li&gt;needs assessments&lt;/li&gt;&lt;li&gt;feasibility studies&lt;/li&gt;&lt;li&gt;investigations; or&lt;/li&gt;&lt;li&gt;building facilities&lt;/li&gt;&lt;/ul&gt;</td>
<td>Aligns with the local board plan outcome of facilities that meet diverse needs. Contributes to the Sport and Recreation Strategic Action Plan by: &lt;ul&gt;&lt;li&gt;improved range of facilities are provided for sports and recreation;&lt;/li&gt;&lt;li&gt;reduced reliance on council funding to fully fund and operate facilities;&lt;/li&gt;&lt;li&gt;ability for sports and recreation groups to access funding through other funders by leveraging funding&lt;/li&gt;&lt;/ul&gt;</td>
<td>Workshop the applications received for grants in Q2.</td>
<td>Q2; Q3</td>
<td>LDI: Opex</td>
<td>$150,000</td>
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<td>635</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: PSR Park Services</td>
<td>MO: Teaching Gardens Trust Grant</td>
<td>Provide a grant to the Auckland Teaching Gardens Trust to operate a teaching garden at Old School Reserve, through a new three-year funding agreement. The purpose of teaching gardens is to encourage and mentor people into growing their own food.</td>
<td>Aligns with the local board plan objective that local spaces are popular community gathering places that enhance our lives. Enhanced well-being for those participating in the mentoring scheme.</td>
<td>Workshop in Q1 to consider the request to increase the space allocated to the Trust, and the conditions of the lease.</td>
<td>Q1; Q2; Q3; Q4</td>
<td>ABIS: Opex</td>
<td>$30,000</td>
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<tr>
<td>2069</td>
<td>A place where everyone thrives and belongs</td>
<td>CS: PSR Park Services</td>
<td>Otautahi Stonefields Reserve: Prepare a concept plan</td>
<td>Prepare a concept plan to guide park development based on feedback from hwi, local board and the community.</td>
<td>Concept plan development will provide: &lt;ul&gt;&lt;li&gt;An integrated approach to park design and reflect the needs of mana whenua, local community and local board&lt;/li&gt;&lt;li&gt;A well configured park that provides an improved visitor experience&lt;/li&gt;&lt;li&gt;Opportunities to protect and preserve areas of archaeological or cultural significance&lt;/li&gt;&lt;/ul&gt;</td>
<td>No further decisions anticipated.</td>
<td>Q1; Q2; Q3; Q4</td>
<td>LDI: Opex</td>
<td>$20,000</td>
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<td>1.39B</td>
<td>Facilities to meet diverse needs</td>
<td>CS: Service Strategy and Integration</td>
<td>Investigate and provide direction on future of Otahuhu Community Centre and (ex) Library space</td>
<td>Investigate future options for optimisation of the (ex) library space and adjacent Otahuhu Community Centre informed by the wider Otahuhu community needs assessment completed in 2017/18.</td>
<td>Ensure facility provision meets current and future needs of community and network</td>
<td>Oversight of options identified Feedback on preferred option to inform business case</td>
<td>Q1; Q2</td>
<td>Regional</td>
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**Community Services: Service Strategy and Integration Work Programme 2018/2019**
Freedom Camping Bylaw Development

File No.: CP2018/10237

Te take mō te pūrongo / Purpose of the report
1. To seek formal feedback from the Māngere-Ōtāhuhu Local Board on sites to be managed by the draft freedom camping bylaw (the bylaw).

Whakarāpopototanga matua / Executive summary
2. In August 2017 the Regulatory Committee decided to develop a bylaw under the Freedom Camping Act 2011 (the Act).
3. The council can only restrict or prohibit the activity through a bylaw made under the Act if it is satisfied that it is necessary to:
   - protect the area, and/or
   - protect the health and safety of people who may visit an area, and/or
   - protect access to the area.
4. Staff have now carried out site assessments for the Māngere-Ōtāhuhu Local Board area and have concluded there are:
   - eleven sites with adequate evidence to be scheduled as prohibited
   - seven sites with adequate evidence to be scheduled as restricted
   - no suitable sites for non-self-contained camping.
5. Recommendations provided by the Māngere-Ōtāhuhu Local Board will be incorporated into a report to the Regulatory Committee in August 2018.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) recommend to the Regulatory Committee that the 11 sites contained in Attachment A be prohibited through a bylaw under the Freedom Camping Act 2011.

b) recommend to the Regulatory Committee that the following restrictions be applied to the seven sites contained in Attachment B through a bylaw under the Freedom Camping Act 2011:
   i) certified self-contained vehicles only
   ii) limited numbers of vehicles
   iii) only in identified parking spaces.

c) confirm their general views on the management of freedom camping expressed through the workshop on 2 May 2018 as follows:
   i) the local board area has a history of anti-social behaviour and problems with alcohol use in public places, often in breach of an alcohol ban. The evidence used to obtain alcohol bans should be considered when determining if an area is to be prohibited from freedom camping
   ii) the use of gates and bollards in the local board area are to discourage anti-social behaviour in public places. These measures would also limit the ability...
Item 23

for freedom campers to easily access sites after dark

iii) freedom camping should be limited to certified self-contained vehicles only.

d) clear signage, monitoring and enforcement of the bylaw is required.

Horopaki / Context

6. In 2017 staff conducted a review of freedom camping in Auckland and the options available to the council to manage this activity. The review provided detailed information on current camper patterns and the associated issues.

7. Staff reported the findings of the review to the Regulatory Committee in August 2017. The Regulatory Committee decided to manage freedom camping by developing a bylaw under the Freedom Camping Act 2011 (the Act) [REG/2017/72].

8. A bylaw under the Act will allow the council to manage harm more effectively by enabling council officers to issue campers with $200 infringement fines.

Freedom Camping Act 2011

9. Under the Act freedom camping is permitted in any local authority area unless it is restricted or prohibited:
   - in a bylaw made under the Act, or
   - under any other enactment.

10. Other enactments include the Reserves Act 1977 which prohibits freedom camping on reserves unless a reserve management plan allows the activity.

11. The council can only restrict or prohibit the activity through a bylaw made under the Act if it is satisfied that it is necessary to:
   - protect the area, and/or
   - protect the health and safety of people who may visit an area, and/or
   - protect access to the area.

12. The council cannot make a bylaw which effectively prohibits freedom camping everywhere in Auckland.

13. The council must be satisfied that a bylaw is the most appropriate and proportionate way of addressing the perceived problem in relation to the area. The bylaw must not be inconsistent with the New Zealand Bill of Rights Act 1990.

Tātaritanga me ngā tohutohu / Analysis and advice

Bylaw development process

14. Staff sought initial local board views through the local board cluster workshops in November 2017. This included discussion on characteristics of areas that make it either suitable or unsuitable for freedom camping. Ways to minimise potential harm were also discussed.

15. Principles were subsequently developed to guide the bylaw development. These are:
   - to ensure that freedom campers can “do the right thing"
   - to ensure that users and visitors to an area, including freedom campers, can enjoy the area
   - to encourage the activity in suitable areas that meet the needs of freedom campers
● to protect areas of regional significance.

16. Community workshops were also held in April 2018 to test these principles. Attendees at the workshops were individuals or groups who had previously expressed an interest in the issue.

17. Staff attended workshops with all local boards in April and May 2018. The purpose of these workshops was to provide an overview of the bylaw development and to seek feedback to help inform the draft bylaw.

**Approach to site assessments**

18. Staff completed assessments of all council managed land to understand the areas that may need to be protected from freedom camping and scheduled in the bylaw. Assessments included the following considerations:

● the size and condition of parking area
● existing use including any leases over the area
● issues around safety in the area including anti-social behaviour and lighting
● existing facilities including toilets, drinking water, rubbish bins and gates
● the environmental, historical or cultural significance of the area.

19. To decide on recommendations for each site, staff developed a site assessment matrix (Figure 1) with two indicators:

● current or anticipated desirability of an area to campers
● level of protection required under the Act.

**Figure 1 – Site Assessment Matrix**

20. Medium and high desirability areas that require a higher level of protection are recommended to be prohibited.

21. Areas of medium and high desirability that require a medium level of protection are recommended to be restricted. As these sites may be suitable for a limited number of certified self-contained vehicles, site specific restrictions may include a maximum number of vehicles and a specific location within the parking area to camp.
22. High desirability areas that require a lower level of protection are recommended to have more permissive rules. These rules could allow for a limited number of non-self-contained vehicles to camp at these locations.

Areas held under the Reserves Act 1977

23. Areas held under the Reserves Act were included in the assessment. This enabled the local board to provide feedback on whether a prohibition through the bylaw was required.

24. The default position on land held under the Reserves Act is that freedom camping is not allowed. The Reserves Act does not have infringement powers available.

25. For reserves that meet the Freedom Camping Act evidential requirements to be prohibited, these areas can also be scheduled in the bylaw. This provides enforcement staff additional infringement powers.

Potential regional default rules

26. Staff also presented the following potential regional default rules at each local board workshop:
   - camping is permitted only in certified self-contained vehicles
   - camping is permitted for no more than two nights in any four week consecutive period
   - a time by which a camper must leave the area in the morning.

27. These rules would be applied to all areas that are not otherwise scheduled in the bylaw to ensure health and safety and access to the area are protected.

Māngere-Ōtāhuhu Local Board area site assessments

28. The outcome of the initial site assessments for the Māngere-Ōtāhuhu Local Board area are included in Attachments A and B. Attachment B also notes where the Reserves Act applies.

29. Attachment C includes sites initially recommended to be scheduled in the bylaw which have been reassessed following the workshop with the local board. These sites are now recommended to be covered by the default rules. Freedom camping will not be permitted in areas held under the Reserves Act, although enforcement powers will be limited to those under the Reserves Act.

30. The Māngere-Ōtāhuhu Local Board area initial site assessments identified:
   - twelve sites where there was adequate evidence to suggest a prohibition was required to protect the area
   - eleven sites (including reserves held under the Reserves Act) where there was adequate evidence to suggest site specific restrictions are required to protect the area
   - no areas where there was adequate evidence to suggest more permissive restrictions should be in place to allow non-self-contained camping.

31. Attachments A and B also provide a summary of the additional evidence received from the local board and subsequent staff recommendations.

32. A summary of the recommendations for the Māngere-Ōtāhuhu Local Board area:
   - eleven sites have adequate evidence to be scheduled as prohibited
   - seven sites have adequate evidence to be scheduled as restricted (limited access for certified self-contained only).
     - All seven of these are held under the Reserves Act. Staff are investigating if there are legal avenues available to provide for freedom camping with restrictions on these sites. If no legal avenues are available, these sites will not be scheduled in the bylaw. As the default position under the Reserves Act will apply, there is no
freedom camping allowed on these sites. Enforcement powers will be limited to those under the Reserves Act (no infringement capability).

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views**

33. The Māngere-Ōtāhuhu Local Board also provided general feedback on the development of the bylaw at the workshop on 2 May 2018. This feedback included:

- the local board area has a history of anti-social behaviour and problems with alcohol use in public places, often in breach of an alcohol ban. The evidence used to obtain alcohol bans should be considered when determining if an area is to be prohibited from freedom camping
- the use of gates and bollards in the local board area are to discourage anti-social behaviour in public places. These measures would also limit the ability for freedom campers to easily access sites after dark
- freedom camping should be limited to certified self-contained vehicles only
- clear signage, monitoring and enforcement of the bylaw is required.

**Tauākī whakaaweawe Māori / Māori impact statement**

34. A memo was provided to mana whenua in November 2017 to update them on the development of the bylaw. Staff also attended the Parks and Recreation Mana Whenua Engagement Regional Hui in March 2018 to discuss the bylaw development.

35. Staff will continue to work with mana whenua through this forum to identify areas that need to be protected through the bylaw.

**Ngā ritenga ā-pūtea / Financial implications**

36. There are no financial implications for the Local Board from the decision being sought.

**Ngā raru tūpono / Risks**

37. There is a risk that the bylaw could be applied to a person experiencing homelessness and living in a vehicle.

38. The graduated enforcement model used by Licensing and Regulatory Compliance enables consideration of individual circumstances. Currently when a complaint is made about someone who is experiencing homelessness, staff work with social service agencies to ensure they are connected with the right support.

39. The Affordable Housing Policy Unit are currently developing a cross sectoral strategy on homelessness.

40. Staff will continue to work with staff across the council, including Legal Services, to understand options available to mitigate this risk.

**Ngā koringa ā-muri / Next steps**

41. Staff intend to report to the Regulatory Committee in August 2018 with the draft bylaw and statement of proposal. If adopted at this time, the draft bylaw will go out for full public consultation in September.

42. If the Māngere-Ōtāhuhu Local Board would like to provide further feedback once the draft bylaw is adopted, this will be facilitated through the consultation and hearings process in September.

43. Based on current timelines, staff intend to have the new bylaw adopted in December 2018.
Māngere-Ōtāhuhu Local Board
20 June 2018

Ngā tāpirihanga / Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Sites to be recommended to the Regulatory Committee as prohibited</td>
<td>105</td>
</tr>
<tr>
<td>B</td>
<td>Sites to be recommended to the Regulatory Committee as restricted</td>
<td>109</td>
</tr>
<tr>
<td></td>
<td>(certified self-contained only). Site specific restrictions to limit number and location</td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>Sites reassessed following local board workshop. Recommended to</td>
<td>117</td>
</tr>
<tr>
<td></td>
<td>Regulatory Committee to apply default rules</td>
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</tr>
</tbody>
</table>

Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Jillian Roe – Policy Analyst</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Kataraina Maki – General Manager Community &amp; Social Policy</td>
</tr>
<tr>
<td></td>
<td>Louise Mason – General Manager Local Board Services</td>
</tr>
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<td></td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
</tr>
</tbody>
</table>
## Attachment A

### Sites to be recommended to the Regulatory Committee to be prohibited

<table>
<thead>
<tr>
<th>Area and Address</th>
<th>Preliminary assessment</th>
<th>Evidence base for preliminary assessment</th>
<th>Additional evidence provided by local board</th>
<th>Staff final recommendation</th>
<th>Reason for final recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>32 Kiwi Esplanade and Kiwi Esplanade Stone Wall Foreshore</td>
<td>Prohibited (to protect access)</td>
<td>Four parking areas for visitors of approximately 1,500 m². Yacht and motorboat club on site, which has clubrooms open into the evening and runs regular fishing contests. Other facilities on site include playgrounds, court area and multiple boat ramps.</td>
<td>Yacht club and boating clubs on site.</td>
<td>Prohibited (to protect access)</td>
<td>No change to original assessment. Area has greater demands on its use compared to 84 Kiwi Esplanade.</td>
</tr>
<tr>
<td>Bader Drive Plunket Clinic 18A Bader Drive Mangere</td>
<td>Prohibited (to protect access)</td>
<td>Three off-street car parks for visitors to Plunket office. Limited parking availability for users of the area.</td>
<td>Nil</td>
<td>Prohibited (to protect access)</td>
<td>No change to original assessment.</td>
</tr>
<tr>
<td>D8 Grounds 113 Bader Drive, Mangere (vehicle access from Killington Crescent)</td>
<td>Prohibited (to protect access)</td>
<td>Parking area of approximately 1,190 m² provides parking for Matautu Marae and sports fields. Limited parking available for users and visitors to the area.</td>
<td>Nil</td>
<td>Prohibited (to protect access)</td>
<td>No change to original assessment.</td>
</tr>
<tr>
<td>House Park 241 Kirkbride Rd, Mangere</td>
<td>Prohibited (to protect access)</td>
<td>Parking area of approximately 2,900 m² provides parking for community and sporting events. Tennis club lease with clubrooms on site. Community Hall available for hire with bookings into late evening. Limited parking available for users of the area.</td>
<td>Nil</td>
<td>Prohibited (to protect access)</td>
<td>No change to original assessment.</td>
</tr>
<tr>
<td>Area and Address</td>
<td>Preliminary assessment</td>
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<td>Additional evidence provided by local board</td>
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</tr>
<tr>
<td>Mangere Domain</td>
<td>Prohibited (to protect access)</td>
<td>Parking area of approximately 1,050m² provides parking for several sports fields, facilities and informal recreation. Multiple lessees. Limited parking available for sports users and visitors to the area.</td>
<td>Nil</td>
<td>Prohibited (to protect access)</td>
<td>No change to original assessment.</td>
</tr>
<tr>
<td>11 Taylor Rd, Mangere Bridge</td>
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<tr>
<td>Massey Homestead</td>
<td>Prohibited (to protect access)</td>
<td>Parking area of approximately 400m² provides parking for community events. Two lessees. Area used for community events including craft markets. Holds events until 8.30pm at times.</td>
<td>Nil</td>
<td>Prohibited (to protect access)</td>
<td>No change to original assessment.</td>
</tr>
<tr>
<td>337 Massey Rd, Mangere East (vehicle access off Yates Rd)</td>
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</tr>
<tr>
<td>Old Otahuhu Recreation Centre</td>
<td>Prohibited (to protect access)</td>
<td>Limited parking area of approximately 500m² consisting of narrow parking area with approx. 6 spaces. Provides access for Old Otahuhu Recreation Centre Previous issues with vandalism in area.</td>
<td>Nil</td>
<td>Prohibited (to protect access)</td>
<td>No change to original assessment.</td>
</tr>
<tr>
<td>7 Piki Thompson Way, Otahuhu (entrance off Great South Road)</td>
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</tr>
<tr>
<td>Old School Reserve</td>
<td>Prohibited (to protect access)</td>
<td>Parking area of approximately 1,400 m² provides parking for community buildings. On site area two pre-schools, community centre and community gardens. Area holds events.</td>
<td>Nil</td>
<td>Prohibited (to protect access)</td>
<td>No change to original assessment.</td>
</tr>
<tr>
<td>283-289 Kirkbribe Rd, Mangere</td>
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<tr>
<td>Area and Address</td>
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</tr>
<tr>
<td>Portage Canal Foreshore Reserve Portage Rd Otahuhu</td>
<td>Prohibited (to protect access)</td>
<td>Site used by Otahuhu Tennis Club. No car parking in park itself but street parking in Portage Rd adjacent to reserve. Parking area of approximately 142m², unsealed parking. No other parking on roadside available for users. Limited access for users of the area.</td>
<td>Nil</td>
<td>Prohibited (to protect access)</td>
<td>No change to original assessment.</td>
</tr>
<tr>
<td>Seaside Park 1-15 Brady Rd, Otahuhu</td>
<td>Prohibited (to protect access and health &amp; safety)</td>
<td>Multi-use facility. Parking area of approximately 5,400 m² provides parking for sports and park users. Four lessees. Recent reported issues of anti-social behavior (not linked to freedom camping) including late night partying and fouling of park.</td>
<td>Nil</td>
<td>Prohibited (to protect access and health &amp; safety)</td>
<td>No change to original assessment.</td>
</tr>
<tr>
<td>Fairburn Reserve (includes Otahuhu Pool &amp; Leisure Centre) Mason Ave, Otahuhu</td>
<td>Restricted - medium protection (to protect access and health and safety)</td>
<td>Otahuhu Pool and Leisure centre, playgrounds, hours are 6am to 8pm most nights. Other sports use on site including basketball. Pools are free and may be attractive to freedom campers. Busy area. Consider evidence used for alcohol ban on area. Current issues with lack of parking spaces. Area has gates.</td>
<td>Nil</td>
<td>Prohibited (to protect access)</td>
<td>Free pool use may be a drawcard for freedom camping activity. Additional evidence from board that the area is in high use with multiple activities occurring on site and already issues with parking spaces. Limited parking available for community users of the area and access to area to be protected.</td>
</tr>
</tbody>
</table>
## Sites to be recommended to the Regulatory Committee as restricted (certified self-contained only). Site specific restrictions to limit number and location.

<table>
<thead>
<tr>
<th>Area and Address</th>
<th>Preliminary assessment</th>
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<th>If Reserves Act 1977 applies</th>
<th>Reason for recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>6A Kiwi Esplanade</td>
<td>Restricted - medium protection (to protect access and health and safety)</td>
<td>Parking of approximately 960m² in area with boat ramp and motor boat clubrooms on site. Parking area for vehicles with trailers. Additional boat ramps and parking located further along park for visitors to the area.</td>
<td>Consider evidence used for alcohol ban on area.</td>
<td>Restricted - medium protection (to protect access and health and safety) subject to addressing default position under Reserves Act</td>
<td>Reserve management plan in place which does not provide for camping.</td>
<td>Review of alcohol ban evidence from 2015 provided that there was anti-social behaviour and broken beer bottles on site. Alcohol ban 24/7 on site which is intended to address this behaviour. Insufficient evidence to demonstrate that protecting the health and safety of campers requires a prohibition. Risks to freedom campers could be mitigated through information provided about the area. To allow restricted freedom camping to occur on the reserve area, the reserve status may require reviewing. Staff are working with legal services on what other legal options are available.</td>
</tr>
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## Sites to be recommended to the Regulatory Committee as restricted (certified self-contained only).
### Site specific restrictions to limit number and location.

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</thead>
<tbody>
<tr>
<td>David Lange Park</td>
<td>Restricted - medium protection (to protect access and health and safety)</td>
<td>Parking area of approximately 2,110m² provides parking for community events and sports activities. Netball clubroom and holds events.</td>
<td>Consider evidence used for alcohol ban on area.</td>
<td>Restricted - medium protection (to protect access and health and safety) subject to addressing default position under Reserves Act</td>
<td>Reserve management plan in place which does not provide for camping.</td>
<td>Review of alcohol ban evidence from 2015 provided that the level of alcohol-related crime in or near the park supported the retention of an alcohol ban. Alcohol ban 24/7 on site which is intended to address this behaviour. Insufficient evidence to demonstrate that protecting the health and safety of campers requires a prohibition. Risks to freedom campers could be mitigated through information provided about the area. To allow restricted freedom camping to occur on the reserve area, the reserve status may require reviewing. Staff are working with legal services on what other legal options are available.</td>
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</thead>
</table>
| Mangere Centre Park 141 Robertson Rd, Mangere East | Restricted - medium protection (to protect access and health and safety) | Large multi-use facility. Parking area of approximately 10,500 m² provides parking for community events, playgrounds and informal recreation. Four lessees. | Consider evidence used for alcohol ban on area.                                                              | Restricted - medium protection (to protect access and health and safety) subject to addressing default position under Reserves Act | Reserve management plan in place which does not provide for camping. | Review of alcohol ban evidence from 2015 provided that the level of alcohol-related crime in or near the park supports the retention of an alcohol ban.
Alcohol ban 24/7 on site which is intended to address this behaviour. Insufficient evidence to demonstrate that protecting the health and safety of campers requires a prohibition. Risks to freedom campers could be mitigated through information provided about the area.
To allow restricted freedom camping to occur on the reserve area, the reserve status may require reviewing. Staff are working with legal services on what other legal options are available. |
## Sites to be recommended to the Regulatory Committee as restricted (certified self-contained only).
Site specific restrictions to limit number and location.

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<th>Reason for recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Moyie Park 48R Bader Drive, Mangere</td>
<td><strong>Restricted - medium protection</strong> (to protect access and health and safety)</td>
<td>Parking area of approximately 2500m² provides parking for sports fields. Manukau Rugby League Football Clubrooms on site.</td>
<td>Consider evidence used for alcohol ban on area.</td>
<td><strong>Restricted - medium protection</strong> (to protect access and health and safety) subject to addressing default position under Reserves Act</td>
<td>Reserve management plan in place which does not provide for camping.</td>
<td>Review of alcohol ban evidence from 2015 provided that there was aggressive and intimidating behaviour caused through alcohol consumption was occurring on site. Alcohol ban 24/7 on site which is intended to address this behaviour. Insufficient evidence to demonstrate that protecting the health and safety of campers requires a prohibition. Risks to freedom campers could be mitigated through information provided about the area. To allow restricted freedom camping to occur on the reserve area, the reserve status may require reviewing. Staff are working with legal services on what other legal options are available.</td>
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## Sites to be recommended to the Regulatory Committee as restricted (certified self-contained only).

### Site specific restrictions to limit number and location.

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<tr>
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<th>If Reserves Act 1977 applies</th>
<th>Reason for recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sturges Park Awa St Otahuhu (vehicle access from 6 Awa St and Park Ave)</td>
<td>Restricted - medium protection (to protect access and health and safety)</td>
<td>Several sports fields in park. Need to minimise conflict between park users and freedom campers. Kindergarten, softball club, rugby football club on site. Holds events.</td>
<td>Consider evidence used for alcohol ban on area.</td>
<td>Restricted - medium protection (to protect access and health and safety) subject to addressing default position under Reserves Act.</td>
<td>Reserve management plan in place which does not provide for camping.</td>
<td>Review of alcohol ban evidence from 2015 provided that the level of alcohol-related crime in or near the park supports the retention of an alcohol ban. Alcohol ban 24/7 on site which is intended to address this behaviour. Insufficient evidence to demonstrate that protecting the health and safety of campers requires a prohibition. Risks to freedom campers could be mitigated through information provided about the area. To allow restricted freedom camping to occur on the reserve area, the reserve status may require reviewing. Staff are working with legal services on what other legal options are available.</td>
</tr>
</tbody>
</table>

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**Attachment B**  
**Item 23**
## Sites to be recommended to the Regulatory Committee as restricted (certified self-contained only).
### Site specific restrictions to limit number and location.

<table>
<thead>
<tr>
<th>Area and Address</th>
<th>Preliminary assessment</th>
<th>Evidence base for preliminary assessment</th>
<th>Additional evidence provided by local board</th>
<th>Staff final recommendation</th>
<th>If Reserves Act 1977 applies</th>
<th>Reason for recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Swanson Park</td>
<td>Restricted - medium protection (to protect access and health and safety)</td>
<td>Parking area of approximately 1,560m² provides parking for sports field and leaseholder (boxing gym). No freedom camping allowed in leased area.</td>
<td>Bollards on site which restrict ability to drive onto it. Consider evidence used for alcohol ban on area.</td>
<td>Restricted - medium protection (to protect access and health and safety) subject to addressing default position under Reserves Act.</td>
<td>Reserve management plan in place which does not provide for camping.</td>
<td>Bollards stop access to grassed area of park; however hardstand parking area is available on site. Review of alcohol ban evidence from 2015 provided that alcohol consumption in area has led to reported issues with foul and abusive behaviour, litter, broken bottles, fighting, dangerous driving and public urination. Alcohol ban 24/7 on site which is intended to address this behaviour. Insufficient evidence to demonstrate that protecting the health and safety of campers requires a prohibition. Risks to freedom campers could be mitigated through information provided about the area. To allow restricted freedom camping to occur on the reserve area, the reserve status may require reviewing. Staff are working with legal services on what other legal options are available.</td>
</tr>
</tbody>
</table>
## Sites to be recommended to the Regulatory Committee as restricted (certified self-contained only).
Site specific restrictions to limit number and location.

<table>
<thead>
<tr>
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<th>Reason for recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waterfront Road Reserve</td>
<td>Restricted - medium protection (to protect access and health and safety)</td>
<td>Foreshore reserve adjacent to Manukau Harbour and Mangere Bridge. With parking area off Coronation Road.</td>
<td>Alcohol ban on causeway area and would want the activity prohibited to protect the neighbors. Waka ama clubs leave their boat there. Consider evidence used for alcohol ban on area.</td>
<td>Restricted - medium protection (to protect access and health and safety) subject to addressing default position under Reserves Act</td>
<td>Reserve management plan in place which does not provide for camping.</td>
<td>Formal boat storage area fenced off which is located away from the parking area. Large rectangular carpark which would minimise risk of conflict between campers and vehicles with boat trailers. Review of alcohol ban evidence from 2015 provided that there was anti-social behaviour on site and broken beer bottles in area. Alcohol ban 24/7 on site which is intended to address this behaviour. Insufficient evidence to demonstrate that protecting the health and safety of campers requires a prohibition. Risks to freedom campers could be mitigated through information provided about the area. To allow restricted freedom camping to occur on the reserve area, the reserve status may require reviewing. Staff are working with legal services on what other legal options are available.</td>
</tr>
</tbody>
</table>
## Attachment C

### Sites reassessed following workshop. Recommend to Regulatory Committee to apply default rules

<table>
<thead>
<tr>
<th>Area and Address</th>
<th>Preliminary assessment</th>
<th>Evidence base for preliminary assessment</th>
<th>Additional evidence provided by local board</th>
<th>Staff final recommendation</th>
<th>If Reserves Act 1977 applies</th>
<th>Reason for recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ambury Regional Park</td>
<td>Restricted - medium protection (to protect access and health and safety)</td>
<td>Busy and regionally significant area with some paid designated camping sites available.</td>
<td>Preference of board for campers to use this area. They consider it is part of the tourist trail.</td>
<td>Not scheduled in bylaw - Default rules apply</td>
<td>Regional parks managed through the Regional Parks Management Plan 2010 and the Reserves Act applies. Plan allows for camping as a controlled activity.</td>
<td>Conditions of use (booking, in a designated area and payment of a fee), codes of conduct and restrictions apply to camping in area. Plan specifically does not allow camping outside of designated areas. Controls such as security and gates used to manage visitors. Insufficient additional information on areas to indicate additional protection through the bylaw is required.</td>
</tr>
<tr>
<td>Te Puea Marae Reserve</td>
<td>Prohibited (to protect access)</td>
<td>Carpark on reserve provides parking for marae and visitors.</td>
<td>Advice from local board that marae manage visitors to the area.</td>
<td>Not scheduled in bylaw - Default rules apply</td>
<td>Classified as a Maori Reserve</td>
<td>Advice from board provides that any issues with freedom campers would be addressed through being managed by the marae.</td>
</tr>
<tr>
<td>Area and Address</td>
<td>Additional evidence</td>
<td>Evidence base for preliminary assessment</td>
<td>Preliminary assessment</td>
<td>Recommendation provided by local board</td>
<td>Staff final recommendation</td>
<td>Reason for recommendation</td>
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<tr>
<td>Noran Park</td>
<td>Dead end street, wouldn't promote, illegal dumping, illegal caravaning, alcohol evidence used for alcohol ban.</td>
<td>Parking area of 5,020m² provides parking for sports fields. Area at end of Norana Rd is 3,250m². No leases.</td>
<td>Restricted - medium protection to protect access and health and safety.</td>
<td>No scheduled in bylaw. Default rules apply to park.</td>
<td>Not scheduled in bylaw. Default rules apply to park.</td>
<td>Review of alcohol ban provided evidence that there were alcohol related incidents occurring in the evening and night on a daily basis. Area not to be closed to prevent alcohol-related disorder. Informal information received not enough to prohibit site.</td>
</tr>
<tr>
<td>Area and Address</td>
<td>Preliminary assessment</td>
<td>Evidence base for preliminary assessment</td>
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</tr>
<tr>
<td>Mangere Recreation Centre</td>
<td>Prohibited</td>
<td>Leisure Centre on site. Parking nearby in</td>
<td></td>
<td></td>
<td></td>
<td>Area further reviewed as</td>
</tr>
<tr>
<td>14 Waddon Place Mangere</td>
<td>(to protect access)</td>
<td>Mangere Town Centre.</td>
<td></td>
<td></td>
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<td>parking not available on</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>N/A</td>
<td>Not scheduled in bylaw -</td>
<td></td>
<td>site. No suitable parking</td>
</tr>
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<td></td>
<td>Default rules apply</td>
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<td>is available for freedom</td>
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Sites reassessed following workshop.
Recommend to Regulatory Committee to apply default rules.
Local board resolution responses and information report

File No.: CP2018/09071

Te take mō te pūrongo / Purpose of the report
1. This report provides a summary of resolution responses and information reports for circulation to the Māngere-Ōtāhuhu Local Board.

Reports from Regional Facilities Auckland
2. The Auckland Stadiums Venue Development Strategy was received on 28 May 2018 from Regional Facilities Auckland (Attachment A).
3. The Regional Facilities Auckland Third Quarter Report was received on 7 June 2018 (Attachment B).

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:
a) notes the Auckland Stadiums Venue Development Strategy from Regional Facilities Auckland.
b) notes the Regional Facilities Auckland Third Quarter Report.

Ngā tāpirihanga / Attachments

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Ngā kaihaina / Signatories

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<th>Authors</th>
<th>Janette McKain - Local Board Democracy Advisor</th>
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<td>Authorisers</td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
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The refreshed strategy recognises Auckland's rapidly growing population, its burgeoning profile of being a major world city of increasingly diverse cultures, and the wider range of sport and entertainment options that Aucklanders may wish to participate in and experience.
Overview

The future needs of Auckland and Aucklanders have been a major focus of civic planning in recent years and that has extended to the city’s sport, entertainment and cultural venues.

Under its responsibilities to support Auckland’s arts, culture, heritage, leisure, sport and entertainment sectors Regional Facilities Auckland (RFA) undertook a major consultation process in 2012 on the strategic direction of Auckland’s major outdoor stadiums. Feedback was received from a number of stakeholder organisations including national and regional sporting organisations, stadium users, local boards, neighbourhood groups and the Eden Park Trust Board. The organisations involved in this engagement process represented in excess of 500,000 individuals. From this feedback the RFA formed a view that the Auckland Stadiums network was not ideally placed to meet current and future needs, and was unnecessarily costly to users, had high compliance costs for owners and in many cases delivered sub-optimal facilities and services to spectators. From this came the first iteration of the stadiums strategy.

In 2015, RFA was instructed by Council to re-engage with key stakeholders on the Stadiums Strategy as an outcome of the 2015-24 Long Term Plan process which approved the Stadiums Strategy and funding. That consultation highlighted the need to consider long term needs of Auckland and New Zealand including options for the location of major international stadiums catering for football codes and cricket.

This refreshed strategy covering the next 20 years is based on further extensive stakeholder feedback, research and engagement undertaken subsequently which expanded upon the need for specialisation and fit-for-purpose venues, high performance facilities to meet the growing training and development needs of sports codes, and new venues to cater for changing user and fan expectations and to accommodate major events, concerts and sporting code needs.

This generates an opportunity to attract third party investment into High Performance and other facilities along with other new commercial opportunities.

The overarching objectives of the strategy remain to provide an integrated management model for Auckland’s major stadia infrastructure, enhance fan experience, increase revenue, minimise operating costs across all stadia, significantly increase venue utilisation, and remove duplication in capital investment, to the benefit of Auckland ratepayers.

In terms of scope, this Venue Development Strategy is focused on Auckland’s major outdoor stadia. Further research and consultation will need to occur regarding Auckland’s indoor venues (such as Trusts Arena, the North Shore Events Centre and Spark Arena) to align around Auckland’s future needs and aspirations.
Major drivers

The major drivers shaping the refreshed Venue Development Strategy are:

**Auckland as a great global city**
One of the drivers of RFPs considerations and represented in input from stakeholders has been the aspiration to make Auckland one of the world’s most well regarded and global cities. As a component of that, our major sport, entertainment and cultural organisations have an aspiration to create, attract and stage events in venues that inspire pride. These venues would showcase Auckland and New Zealand to national and international audiences, media and local and international television viewers watching events staged in our venues.

**Fit-for-purpose facilities**
Moving from an era of regional facilities which were multi-purpose and competed against those of neighbouring cities, Auckland today needs venues which are fit-for-purpose. Such venues can still support multiple users but must offer layouts, locations and facilities specific to each code or user. This would include a dedicated venue or venues for football codes such as rugby, rugby league and soccer (rectangular stadium) and an oval sport facility for cricket (with ability to host AFL).

**Venues in the right location**
Many of Auckland’s major stadia facilities are not appropriately located to attract or service fans or maximise the opportunities for tourism, hospitality or commercial development. They suffer from poor public transport and access for patrons. Location issues spill over into planning rule limitations such as the Unitary Plan rules for Eden Park that significantly limit potential utilisation levels due to neighbourhood concerns and, similarly, the Unitary Plan rules that severely limit motorsport at Western Springs. These discussions on future venue needs have considered and will continue to address location and in particular, the best location with respect to permitted activities under the Unitary Plan and access to public transport and entertainment facilities.

**Changing requirements of existing and new stadium hires**
New Zealand’s major sport organisations and each of the city’s major football franchises share a strong desire for contemporary stadium facilities. These need to provide a better fan experience, vastly improved comfort, safety and security for the public, enhanced facilities for their athletes and officials; and environments in which they showcase their sport, deepen their engagement with their fans and build new revenue. New sporting codes looking to build their audience need to be able to utilise venues that can support their aspirations. Concert and event promoters as well as community users need to meet consumer expectations for better and more modern facilities.

**Fan Experience is paramount**
Competitor patron and the constantly rising expectations of fans means sports and entertainment providers are having to raise the bar in the facilities, services and environments they offer at their events. This includes everything from proximity to the playing areas, technology offerings to augment the on-field action, covered and premium seating, food and beverage facilities and merchandise offerings, through to transport and accommodation connections.

**An urgent need for a renewal strategy**
While previous iterations of this strategy focused on minimising cost and maximising the use of existing venues, their timeframes did not allow for consideration of long term venue renewal and development. However, the cost of maintaining existing venues will, over time, become prohibitive while the lack of a long-term strategy will force the city to make decisions based on urgent need and under time pressures to accommodate events or specific codes requirements. A planned approach now will ensure a more effective long-term solution.
The new stadium option

The suggestion from football codes that a fully-covered international stadium and precinct be developed in Auckland’s city centre is one that RFA considers has strong merit as a means of achieving the objectives of a fit-for-purpose stadium in an appropriate location that caters for multiple users. The benefits of a covered stadium would remove weather elements from event considerations. It would also offer multiple configurations to cater for small or large crowd events. This facility would replace ageing venues in other parts of the city. A city centre stadium precinct would have the potential to enliven and invigorate the central city as has been demonstrated in similar developments in other countries. It would harness the accommodation, hospitality and transport infrastructure already in place in central Auckland. Subject to design considerations, it could also be an iconic building for central Auckland and be a catalyst for investment, into residential and commercial regeneration.

The alternative of a refreshed Eden Park

Whilst acknowledging the calls for a new international stadium in the central city are very strong, Eden Park needs to be considered in this context. RFA does not have responsibility for Eden Park, however, its presence has a major influence on any stadium analysis. An alternative is to invest further in Eden Park and redevelop it as a rectangular stadium for all football codes. Like investment in a new central city stadium, this would also be at significant cost.

Maximising value and utility of stadium network

The development of a new international stadium would be a long-term project and one that could likely be advanced by Auckland hosting a major international event. It would support alternate uses and new opportunities for regional stadia such as an international cricket ground at Western Springs, the High Performance Facility and Community Stadium proposed for QBE Stadium and Mt Smart Stadium; and the possible consolidation of all speedway racing classes at a regional motorsport facility.

Any investment would also be required to obtain resource consent and zoning approvals for stadium use. In any central city location consideration could be given to designating the stadium precinct as a project of national significance which would assist in planning and zoning requirements. The relative benefits of any proposal would need to be investigated thoroughly through a full business case analysis and consideration of funding requirements and options.

Future-proofing Auckland

A new stadium precinct development in central Auckland could ensure the city’s anchor sport and entertainment franchises and events are on a level footing with those in other cities, domestically and internationally. It could provide up-to-date facilities for regular sporting competitions and events including rugby, rugby league and football as well as concerts, festivals and cultural events. A new facility could also allow Auckland – and by extension New Zealand – to offer the capacity, modern facilities and a marquee venue to attract major international events including the Commonwealth Games, World Cup events and State of Origin fixtures. The establishment of a new international stadium or a refreshment of Eden Park would require a new approach to the use of other stadia such as QBE and Mt Smart. Their role would change given the activity that would move to an international stadium. However, a revised stadium network would also offer the potential for up to three stadium concert venues (International Stadium, Western Springs and QBE Stadium) in time ensuring three outdoor venues remain available to concert and event promoters. Some elements have already been implemented as part of this Strategy including the new all-weather training fields and work towards the high performance training centre at QBE Stadium.
“The cost of maintaining existing venues will, over time, become prohibitive while the lack of a long-term strategy will force the city to make decisions based on urgent need and under time pressures. A planned approach now will ensure a more effective long-term solution.”
Venue Development Strategy

Based on the feedback from stakeholders, RFA has developed the following Venue Development Strategy for Auckland’s outdoor stadium venues, designed to be applicable for the next 20 years.
International Stadium and Precinct

The proposal for a purpose-built International Stadium could be designed to be flexible and scalable, with the ability to host regular football and major events in rectangular sport mode, concerts and community events and future hosting of major events such as the Commonwealth Games.

The upper tier could be designed so it can be “clipped” to create the effect of a smaller “club” venue for those events with smaller audiences. The proposed stadium could host up to 50,000 in major event mode and up to 25,000 in club mode and could cater for up to 65,000 patrons for concerts. The colocation of multiple sports codes and its attractiveness to other hirers will increase utilisation and maximise the revenue and cost/benefit returns of the venue. The stadium location is not yet determined however it would ideally be located in proximity to the City Rail Link, bus and ferry transport hubs, other public transport networks and supplementary car parking. A central city location could also provide access for patrons to a wide range of food, beverage, entertainment, accommodation and car parking options. It is envisaged that a new stadium could be developed as part of a stadium precinct, providing opportunities for commercial development, private sector investment, co-location of relevant entertainment and hospitality facilities and other services. Third party investment may provide leverage opportunities and assist in meeting the capital cost requirements of any new international stadium. This approach, based on highly successful stadium and precinct developments overseas would offer the potential for the regeneration and expanded development of its location in Auckland’s central city. A detailed Pre-Feasibility Study exploring locations and options for a central city stadium has been completed and has identified that there are locations in the city which could be developed as an International Stadium and Precinct. Funding options for the proposed international stadium and the overall Venue Development Strategy are under review. RFA considers that any consideration of the International Stadium and Precinct must include consideration of Eden Park’s suitability to meet these criteria and fulfil the role of Auckland’s International Stadium for football codes. This would be achieved through a full business case process. The Eden Park Trust Board has indicated it is willing to participate in the next stage of this process.

“It is envisaged that a new stadium could be developed as part of a stadium precinct, providing opportunities for commercial development, private sector investment, co-location of relevant entertainment and hospitality facilities and other services.”

[Image: BC Place Stadium, Vancouver, Canada]
Design concepts for an International Stadium and Precinct

Central city location
MILLENNIUM STADIUM, CARDIFF, WALES

Different operating modes, scaling
BC PLACE STADIUM, VANCOUVER, CANADA

Precinct opportunities
PRECINCT - LA LIVE, CALIFORNIA, USA

Retractable roof
AT&T STADIUM, DALLASTEXAS, USA
Western Springs

Western Springs will soon be phased out as a motorsport venue, consistent with the Unitary Plan zoning for the venue and the limitations created by its inner city location. A future option is that it be developed as a world-class Cricket Ground for all forms of cricket. It could also host Australian Rules Football (AFL) premiership fixtures. New Zealand Cricket has indicated it would locate a satellite facility to complement their high performance activity in Christchurch and there is potential for them to have their administration base at Western Springs, providing FIFA with a market-based rental stream. Funding for the redevelopment of Western Springs into a cricket ground was approved by Auckland Council in 2015 through the 2015-2024 Long Term Plan process. Western Springs will continue to be a venue for concerts and festivals and for Ponsonby Rugby Football Club, which already occupies part of the precinct. Any Western Springs development will form a key part of the Western Springs Precinct complementing Western Springs Park, Auckland Zoo and MOTAT.
QBE Stadium

The northern region of Auckland will experience continuing growth and sports related demand in the foreseeable future. QBE Stadium is being re-purposed as a high performance training facility and event venue, continuing to be utilised as a community stadium for the sporting codes it supports (North Harbour Rugby, New Zealand Football). A High Performance sports hub will support New Zealand Football, North Harbour Rugby and potentially New Zealand Rugby and AFL. This facility will be managed by the Massey University School of Sport. Baseball will also feature under proposals to utilise the main stadium in summer months for a new franchise in the Australian Baseball League. Under the Venue Development Strategy, FIFA has already invested in new training fields to expand the training and community sport facilities available in the region. QBE Stadium will continue to be available as an additional venue for concerts and festivals.
Mt Smart Stadium

Mt Smart will remain as an event venue for the Vodafone Warriors and Auckland’s major outdoor concert venue until such time as a new international stadium is available. At that time, Mt Smart will be re-purposed as a high performance training facility for the Warriors and other teams and as a community event venue. It will maintain the critical role it plays in the delivery of many community events and recreation services at school, club and community level and continue to provide facilities for athletics over the long term. With the removal and rationalisation of the major stands, Mt Smart will have additional training capacity to support the high performance training needs of the Vodafone Warriors and New Zealand Kiwi and provide additional access for the community for local sporting needs.
Regional Motorsport Park

It is proposed that all speedway classes could be consolidated at a regional speedway facility, preferably in a location designated as a Motorsport Precinct, within the Unitary Plan. The aim would be for speedway to have a bespoke venue of an appropriate scale and on a site that is enabled for all classes. A customised specialist facility with a strong multi-class events programme is a solid foundation for speedway in Auckland, into the future.
Sequencing

The Venue Development Strategy is an aspirational approach to the future outdoor stadium provision over the next 20 years, but it cannot ignore the current demands on our stadium infrastructure. In order to progress towards delivering this strategy careful planning will be required to ensure that the appropriate levels of service to all users are maintained.

Currently the transition of QBE Stadium to a high performance training centre and community stadium is progressing with minimal disruption to the sports involved.

To achieve the key components of this strategy the first stage will require the relocation of speedway from Western Springs, possibly to a Regional Motorsport Park to ensure continuity and sustainability for the speedway classes. This has an estimated delivery time of one to two years.

An oval stadium at Western Springs could proceed once speedway ceases at the venue. The venue could be available for use within a one to two year timeframe from when the project is initiated.

The international football stadium project would be based on the option chosen as a result of the business case analysis, and is likely to be developed over a longer design and construction timeframe, with estimates ranging from five to seven years from when the project is initiated.

In the interim appropriate provision levels need to be maintained for all current activities.
Third Quarter Report 2017-18
FOR THE QUARTER ENDED 31 MARCH 2018

Regional
Facilities Auckland
Auckland Council Organisation
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EXECUTIVE SUMMARY

Regional Facilities Auckland’s (RFA) purpose is to enrich life in Auckland by engaging people in the arts, environment, sports and events. We work in partnership with key stakeholders to present exciting, engaging and accessible experiences to those who live in and visit our city. Our innovative and imaginative programming delights people – every single day – and our collections and venues are some of the best in New Zealand.

RFA’s third quarter programme continued the delivery of a diverse array of exhibitions, shows and entertainment as people flocked to experience and enjoy RFA’s exciting activities and events across Auckland.

Highlights of the third quarter included:

- Yayoi Kusama’s The obliteration room far exceeded expectations. Since opening in December to closing at Easter weekend, 150,000 Gallery visitors placed over three million stickers in the room.
- Julian Rosefeldt’s Manifesto opened at Auckland Art Gallery in February. Starring Australian actress Cate Blanchett, the immersive 13-channel film installation is presented in collaboration with the Auckland Arts Festival.
- Foo Fighters and Weezer played a one-off New Zealand concert in February and Ed Sheeran performed three concerts in March.
- Auckland City Limits was held at Western Springs in March, welcoming 15,000 music lovers for an unforgettable day.
- The VOLVO Ocean Race used the ANZ Viaduct Events Centre as headquarters for 31 days during the Race Stopover, with 550,000 people passing through the venue.
- During Auckland Anniversary weekend, the Tamaki Herenga Waka Festival was held at the ANZ Viaduct Events Centre for the second year running. More than 30,000 visitors enjoyed this showcase of Māori heritage and culture of Tāmaki Makaurau.
- The Art of Banksy exhibition at Aotea Centre was phenomenally successful with over 46,000 tickets sold.
- In early 2018 work began on two key renewals projects, the Auckland Zoo’s exciting new $50 million South-East Asia precinct that will entirely transform one-fifth of its public space, and the $42 million refurbishment of the Aotea Centre.
- Integration of New Zealand Maritime Museum into RFA’s governance;
- Bug Lab opened at the Zoo in December with an eight month exhibition period.

RFA finished the third quarter with an unfavourable net operational result of $3.4m against budget. The operational result excludes non-cash revenue and expenditure items.

This was largely due to challenging, external revenue targets not being met by $7.7m. The main areas are lower than expected revenue from corporate sponsorships and donations due
to a softening philanthropic environment, adverse weather conditions affecting Zoo visitation, loss favourable commercial terms from our catering suppliers, cancellation of major musicals and concerts, lower than budgeted net revenue from the introduction of the international visitor charge at Auckland Art Gallery, and lower attendance numbers at some key events.

To offset the impact of this, tight cost control has been applied saving $4.3m in staff costs, essential non committed costs (such as marketing, ICT costs and staff training), and costs which will not result in significant service level reductions. However, due to the large portion of fixed costs and/or costs committed in the prior years, this has not at a level to offset the revenue loss.

YEAR END FORECAST

RFA’s operational costs are met primarily through external revenue with the balance from Auckland Council’s operational funding. For the 2017/18 financial year, operational costs were budgeted to be met 28% from Council and 72% from external revenue.

With the lower than expected revenue, offset in part by tighter cost control, the year-end forecasted operational position is expected to be approximately $4.9m unfavourable to budget.

While this result is disappointing, it reflects RFA’s operational environment where the most significant risk to achieving budgets was achieving revenue assumptions where external revenue is subject to a high degree of volatility and are cyclical in nature.

At the Governing Body workshop in June 2017, the RFA Board outlined the potential impacts on the core operations and increased external revenue risks which may arise from an additional $1m in funding reduction to RFA for the 2017/18 financial year.

The key points of note were:

- The additional $1m reduction brought the total requests to $7.9m per annum ongoing and totalling $45m since 2012;
- In order to balance budgets and meet Auckland Council’s expectation of no service level changes, external revenue targets were increased by 21% on 2016/17 and were budgeted to meet 72% of RFA’s operational costs;
- Council was requested to support additional funding requests to put RFA into a more financially sustainable basis as part of the LTP 2018-28 deliberations; and
- Council should consider a different funding model to reflect RFA’s unique operational environment. RFA looks forward to the opportunity to discuss the merits of this further with Auckland Council.
RFA has four strategic priorities for 2017-2020 that address the challenges facing our business and continue our journey from transition to transformation.

ENHANCE CUSTOMER EXPERIENCES

With over four million customers, visitors and fans to our venues every year, our customer experience and digital strategy is focused on delivering a better customer experience at all touchpoints of the customer and client journey. Positive trends in Net Promoter Scores across RFA venues indicates improvement in RFA customer experiences continue.

OPTIMISE SECTOR NETWORKS

Identifying and leveraging the strengths in the sector portfolios within which we work will allow us to deliver greater opportunities for our customers and better returns and efficiencies for RFA and for ratepayers. A key initiative in this respect during the current year has been the transfer of the New Zealand Maritime Museum under RFA’s governance in March. The full operational integration of Museum operations is now underway to achieve the economies of scale resulting from being part of RFA, and realise organisational synergies possible from a closer operational association with other RFA businesses.
INVEST IN OUR VENUES AND SERVICES

RFA is the trusted steward of $1.3 billion of assets. Our transformational priorities focus on the development of Auckland Zoo, implementing our Venue Development Strategy and the Actea Arts Quarter, creating venues that will be representative of a great global city and underpin future opportunities to advance our community’s social and cultural wellbeing and further contribute to Auckland’s economic growth.

Significant renewals projects at Auckland Zoo and Actea Centre have commenced to meet compliance obligations, improve functionality, and meet increasing customer expectations.

IMPROVE ORGANISATIONAL SUSTAINABILITY

Key to RFA’s long term financial health and sustainability is a funding and operating model sufficient to support delivery of RFA’s strategic priorities. To this end, RFA has been engaging with Council’s Long Term Plan process to identify levels of funding appropriate to enable good stewardship of RFA’s assets and to resource the operations of RFA venues and programmes sufficiently for RFA to meet its responsibilities in delivering public good outcomes and value for money for Auckland. A particular focus is funding for Auckland Art Gallery, health and safety, security and venue maintenance.

HIGHLIGHTS FOR THE LAST QUARTER

AUCKLAND ART GALLERY TOI O TĀMAKI

Julian Rosefeldt’s Manifesto opened at Auckland Art Gallery in February. Starring Australian actress Cate Blanchett, the immersive 13-channel film installation is presented in collaboration with the Auckland Arts Festival.

Offering fresh insights into the Gallery’s remarkable international collection, Other People Think: Auckland’s Contemporary International Collection launched on 10 March with a free late-night event, OPT IN, featuring live entertainment and artist talks.

The Gallery announced this year’s nominees for the Walters Prize on 21 March, the most esteemed award in New Zealand visual arts. They are Ruth Buchanan, Jacqueline Fraser, Jess Johnson with Simon Ward, and Pati Solomona Tyrell.

As part of MOTAT’s Pāsifika Vibes on 24 March, the Gallery held an outreach community art activation stall. Showcasing Pacific artwork and live screen-printing, it engaged over 1,100 visitors.

Yayoi Kusama’s The obliteration room far exceeded expectations. Since opening in December to closing at Easter weekend, 150,000 Gallery visitors placed over three million stickers in the room.
For the second year in a row, a Gallery publication made it to the Ockham New Zealand Book Awards shortlist. *Gordon Walters: New Vision* is one of four finalists in the stiffly-contested non-fiction category. Winners will be announced in May as part of the Auckland Writers Festival.

Since 22 January, Auckland Art Gallery has charged international visitors a $20 entry fee ($17 for international students). Children under 12, NZ residents and Gallery members all enter free of charge.

**AUCKLAND CONVENTIONS**

Auckland Conventions staged 94 events across all RFA venues during the third quarter. The highest number of events were staged at the QBE Stadium and Function Centre, followed closely by the ANZ Viaduct Events Centre.

The VOLVO Ocean Race used the ANZ Viaduct Events Centre as headquarters for 31 days during the Race Stopover, with 550,000 people passing through the venue.

During Auckland Anniversary weekend, the Tamaki Herenga Waka Festival was held at the ANZ Viaduct Events Centre for the second year running. More than 30,000 visitors enjoyed this showcase of Māori heritage and culture of Tāmaki Makaurau.

On the international front, seven conventions and one international dinner were hosted across Aotea Centre and the ANZ Viaduct Events Centre. A highlight was the WCGALP (World Conference on Genetics Applied to Livestock) Conference, organised through Massey University. This event engaged 5,000 delegates over four days.

**AUCKLAND LIVE**

The year opened with the phenomenally successful *The Art of Banksy* exhibition at Aotea Centre, with over 45,000 tickets sold. Open every day for a month, late nights were added to cope with demand.

Auckland Live Summer in the Square programming included the Latin Fiesta, the Classical Weekend and Folk Week. The programme attracted more than 27,500 people keen to soak up the sunshine and hero events. Despite rain over the Classical Weekend, the Town Hall Organ Tours drew bigger than expected crowds. Inside, performances by NZ Opera and the Royal New Zealand Navy Band (their first collaboration) received rapturous, standing ovations.

At The Civic, sold-out sessions of Grand Opening gave audiences a unique and entertaining glimpse into the inner workings of the venue. This whet appetites for Auckland Live’s Civic Tours, which show no sign of losing popularity.

Auckland Arts Festival attracted thousands to The Civic, Bruce Mason Centre, Aotea Centre and Auckland Town Hall. Inspiring experiences ranged from virtual reality prehistoric creatures to German music wunderkind Max Richter, to the English National Ballet. The iHeartRadio
Festival Club transformed Box Cafe and Bar and the foyer of the Aotea Centre into a 70s-themed cocktail lounge with bespoke dining and live music.

Auckland Live Kids (the 2018 children’s and family programme) was announced, lining up some of the best New Zealand and South Pacific theatre, music and dance experiences for children. It is hosted in collaboration with Auckland Philharmonia Orchestra, Australia’s award-winning Windmill Theatre Company and the Sydney Opera House.

**AUCKLAND STADIUMS**

Foo Fighters and Weezer played a one-off New Zealand concert in February as part of their Asia-Pacific Tour, attracting a crowd of over 35,000 at Mt Smart Stadium. The event had a particularly strong food and beverage outcome for RFA due to the strong double billing.

Auckland City Limits was held at Western Springs in March, welcoming 15,000 music lovers for an unforgettable day. Fans were able to enjoy major international stars from an array of genres including Beck, Grace Jones, Justice and The Libertines. The festival received widespread positive feedback from fans and both national and international press after a superb job from the Auckland Stadiums events team.

Up at QBE Stadium in March, more than 6,000 runners celebrated health and happiness with The Colour Run – the world’s most colourful event. The stadium also saw The Phoenix squaring off against the Newcastle Jets in the Hyundai A-League on 17 March, hosting over 5,000 football fans. On the same day, the Warriors celebrated St Patricks Day with a 20-8 victory against Gold Coast Titans at Mt Smart Stadium in front of more than 14,000 delighted fans.

Mt Smart Stadium ended another record-breaking concert season with the country’s most attended concert series in history. Ed Sheeran sold out the stadium for three consecutive nights, selling over 134,000 tickets. One of the world’s most iconic tours generated extensive media coverage and goodwill. The performances saw Mt Smart Stadium break a New Zealand record for the highest concert attendance, surpassing its own record from last year’s Adele concerts. Further cementing Auckland’s reputation as New Zealand’s entertainment capital, RFA’s summer concert and festival series boosted Auckland’s economy by a visitor spend of more than $29m.

**AUCKLAND ZOO**

In early 2018 work began on Auckland Zoo’s exciting new $50 million precinct that will entirely transform one-fifth of its public space. Phase three of an extensive 10-year redevelopment programme, the new South-East Asia development is the largest ever undertaken by the Zoo. Visitors will be immersed in the sights, sounds and smells of a tropical Sumatran rainforest – one of the most biodiverse places on Earth, and learn about the impacts deforestation is having on wildlife and what they can do to help. In South-East Asia this includes Sumatran tigers, orangutans, siamang gibbons and small-clawed otters – all species that will feature in the development. Work on the new Administration Building extension also commenced in Quarter...
one. The new extension will reduce the number of staff working in isolation and facilitate a
more collaborative workforce.

In a New Zealand first, Auckland Zoo successfully hatched a Galápagos tortoise. It is only the
second zoo in Australasia to breed these amazing animals, which can live for over two
centuries. Pinta will grow to over 250kg, and it is hoped many generations of Aucklanders will
be inspired by her to care for the world around them.

The Zoo had the best year in over a decade breeding threatened New Zealand native bird
species (kiwi, whoio, pateke and orange-fronted parakeet) for release to safe areas in the wild
– a total of 58 individual birds.

Wild weather in February, saw the Department of Conservation rescue the last remaining
Chesterfield skinks from their West Coast habitat before it was destroyed by storms. Auckland
Zoo has been able to provide a temporary home and care for one of the world’s rarest reptiles,
and work will continue with DoC to develop a restoration plan for the species in the coming
months.

The Zoo’s annual pass membership has almost doubled due to a successful customer loyalty
partnership with Vodafone, with around 20,000 new members.

In an innovative partnership, Auckland Zoo, Compass Group and Eat My Lunch have come
together to help ensure no Kiwi child goes to school hungry. Since March, visitors to the Zoo’s
cafes have been able to buy an Eat My Lunch meal and also give a lunch to a child that went
to school without one. Eat My Lunch has to date given over 700k lunches to Kiwi kids and the
Zoo is now encouraging its 700k annual visitors to help add to this.

**NEW ZEALAND MARITIME MUSEUM HUI TE ANANUI A TANGAROA**

Jae Kang’s *Knot Touch* exhibition opened at the Museum in October 2017 and has been
engaging visitors throughout the summer. This free family-friendly installation invites people to
touch and physically explore the art, with easy access for differently-abled visitors.

In collaboration with Connect the Dots, the Museum hosted children from BLEENZ (Blind and
Low Vision Education Network NZ), the National Health Board, and elderly adults living with
dementia. The groups also participated in tailored workshops with the artist.

During the Auckland Anniversary weekend celebration, the Maritime Museum ran free family
activities at a range of waterfront sites including Eastern Viaduct and Ports of Auckland’s
SeePort. Special sailings allowed Aucklanders onto the water to see the regatta races on
Anniversary Day.

The Museum’s Lifelong Learning Team ran an education programme to ‘turn the tide on
plastics’ during the Volvo Ocean Race Auckland Stopover in February and March. Over that
period, 1000 students came through the programme.
Under the newly formed umbrella of Museums of Auckland (MoA), the Museum partnered with MOTAT, Auckland Museum and Auckland Art Gallery for Pasifika Vibes at MOTAT. Free family programming highlighted Pacific canoes alongside the Pasifika Festival.

For the Royal NZ Navy’s Open Day in March, the Museum’s Collections and working vessel Ted Ashby offered free sailings around the Devonport Naval Base. Commentary was provided by Navy personnel, and 300 passengers were accommodated over 10 trips.

FUTURE OUTLOOK

Auckland Art Gallery has partnered with Dunedin Public Art Gallery to present Gordon Walters: New Vision, an exhibition of more than 150 artworks by Gordon Walters that will open in July. The unprecedented exhibition will examine the breadth of more than fifty years of practice. In August, the Gallery will open The Walters Prize 2018 exhibition, presenting the very best of New Zealand contemporary art, as selected by an independent jury of arts professionals.

Auckland Conventions will host NZ Fashion Week at the ANZ Viaduct Events Centre in August, ahead of the venue becoming the Emirates Team New Zealand base in the lead up to the 36th America’s Cup in 2021. Two major international conventions are also confirmed for later in the year at the ANZ Viaduct Events Centre and Aotea Centre.

Auckland Live has several large events on the calendar for the remainder of 2018, including the extremely popular Auckland Writers Festival in May, the NZ International Film Festival in July, the international multi-award-winning musical Chicago at The Civic for a three-week season in August, and Taste of Auckland to be held at Queen’s Wharf in November. Another major musical to rival Matilda in popularity is also on the cards. This will be announced in May and run for eight weeks from January 2019. Across our stadiums, sporting fixtures will be a highlight for the final quarter, including the Warriors playing at Mt Smart Stadium through a busy NRL home draw. In November, 10-time Grammy winner Taylor Swift will play at the stadium to an anticipated sell-out crowd ahead of what promises to be another huge summer concert season across RFA’s stadium venues.

The RFA Board approved funding to proceed with the detailed design for the development of the Aotea Studios, a major expansion of the Aotea Centre. There is currently $30m of funds allocated for this project, upon completion of the detailed design, a budget request will be made through the Annual Plan for the balance.

Once completed, this innovative expansion will house New Zealand’s first fully resourced dedicated home for performing arts development and firmly cement the Aotea Centre as the country’s primary creative hub.
## KEY DELIVERABLES

<table>
<thead>
<tr>
<th>PRIORITY</th>
<th>DELIVERABLE</th>
<th>STATUS</th>
<th>PROGRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>OPTIMISE SECTOR NETWORKS</strong></td>
<td>CULTURAL HERITAGE REVIEW</td>
<td>Ongoing</td>
<td>The review is led by Auckland Council with RFA participation. RFA management continues to assist Auckland Council and engage with the major museums in relation to the review as required.</td>
</tr>
<tr>
<td></td>
<td>RFA will continue to work with Auckland Council and other cultural heritage sector stakeholders (including MOTAT, Stardome Observatory and Planetarium and Auckland War Memorial Museum) to drive greater transparency and value for money for ratepayers.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>COLLABORATION ACROSS THE COUNCIL GROUP</strong></td>
<td>RFA works with Auckland Council and other CCOs to develop and deliver significant events for the region and where possible reduce ratepayer funded events and venues competing with each other.</td>
<td>Ongoing</td>
<td>RFA continues to work closely with the Auckland Council Group. The following are key initiatives occurred this quarter:</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>• RFA continues to work with ATEED to ensure that event planning is coordinated across the city. These activities range from cost effective management of large events, sharing of resources and reducing duplication of effort.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>• Collaboration with Council and Panuku on the impact on the operations of the ANZ Viaduct Events Centre as this now becomes the home of Team NZ.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>• Integration of NZ Maritime Museum into RFA to seek operational efficiencies through economies of scale and ensure value for money for the ratepayer.</td>
</tr>
<tr>
<td><strong>LOCAL PLACE MAKING AND URBAN REGENERATION</strong></td>
<td>RFA’s purpose is to advance the social and cultural wellbeing of Aucklanders. We do this by engaging people in the arts, environment, sports and events.</td>
<td>Ongoing</td>
<td>RFA continues to work collaboratively across the Council group including with Panuku and Auckland Transport. For example, the Civic Administration Building development and shared place making activities on Queen’s Wharf.</td>
</tr>
<tr>
<td></td>
<td>Our transformational projects will ensure our venues, facilities and programmes are attractive locations and precincts with high amenity value for our communities.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Attachment B

#### Item 24

<table>
<thead>
<tr>
<th>PRIORITY</th>
<th>DELIVERABLE</th>
<th>STATUS</th>
<th>PROGRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>RFA works with Panuku Development Auckland in the Transform and Unlock areas, including Takapuna, Manukau and the central city.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**INVEST IN OUR VENUES AND SERVICES**

<table>
<thead>
<tr>
<th>PRIORITY</th>
<th>DELIVERABLE</th>
<th>STATUS</th>
<th>PROGRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>AUSTRALIA STADIUMS</td>
<td>Ongoing</td>
<td>Essential renewals are currently being carried out across all three stadiums in accordance with approved Asset Management Plans from 2015-25. These plans have now been updated to reflect the improved information of asset conditions and health and safety requirements. Further investment is required into existing facilities to address legacy under investment and to meet the increasing requirements of tenants and event hirers. These requirements have been tabled as part of the LTP 2018-28 for Council to consider.</td>
</tr>
<tr>
<td></td>
<td>ACTEQA CENTRE</td>
<td>Ongoing</td>
<td>The main contractor has been appointed and physical works commenced as planned in February 2018 and will be completed by February 2019. The Aotea Centre will be closed to the public from October 2018 to February 2019. The works will address weather tightness issues, bring internal and external facilities up to current compliance standards, and improve the customer experience. As part of the LTP 2018-28, RFA has requested that works planned for the Aotea Centre in 2020 are brought forward to take advantage of the Aotea Centre closure period to minimise business disruption.</td>
</tr>
<tr>
<td>PRIORITY</td>
<td>DELIVERABLE</td>
<td>STATUS</td>
<td>PROGRESS</td>
</tr>
<tr>
<td>----------</td>
<td>-------------</td>
<td>--------</td>
<td>----------</td>
</tr>
<tr>
<td><strong>ENHANCE CUSTOMER EXPERIENCES</strong></td>
<td>ENRICHED AND ENHANCED CUSTOMER EXPERIENCES</td>
<td>Ongoing</td>
<td>RFA will deliver enhanced and enriched customer experiences of our collections, events and services. RFA will make it easy for customers and clients to engage with us by investing in online services that digitise transactions, services and processes.</td>
</tr>
<tr>
<td><strong>IMPROVE ORGANISATIONAL SUSTAINABILITY</strong></td>
<td>SECURE SUSTAINABLE FUNDING</td>
<td>Ongoing</td>
<td>The 10-year budgets in order to best position RFA to achieve outcomes as articulated in the Auckland Plan and Statement of Intent have now been completed. RFA has submitted change proposals to the LTP consultation document to right size the annual operational funding from Auckland Council to reflect the operating environment as part of the Long Term Plan 2018-28.</td>
</tr>
<tr>
<td><strong>AUCKLAND ZOO</strong></td>
<td>Invest in Auckland Zoo’s aging infrastructure to cater for increasing international standards of animal care, health and safety and improved visitor experiences.</td>
<td>Ongoing</td>
<td>The construction site is now established and the two-year programme of work for the South-East Asia precinct has commenced. This project significantly upgrades facilities for a range of species including orangutans and tigers, and improves the underlying utilities infrastructure. A range of initiatives are currently underway (or planned) to minimise business disruption and potential financial loss.</td>
</tr>
<tr>
<td>PRIORITY</td>
<td>DELIVERABLE</td>
<td>STATUS</td>
<td>PROGRESS</td>
</tr>
<tr>
<td>----------</td>
<td>-------------</td>
<td>--------</td>
<td>----------</td>
</tr>
</tbody>
</table>
| MAXIMISE EXTERNAL REVENUE | RFA will continue to identify, develop and implement opportunities for increasing external revenue to minimize the cost to ratepayers of delivering activities that enhance Auckland’s cultural capital. | Ongoing | The 2017/18 budgets include an increase of external revenue by 21% (on actual 2017 results) and for external revenue to cover 72% of the organisation’s operational costs. Key revenue items which will have a significant bearing on the ability of RFA to meet its revenue targets include:  
- Ability to secure outdoor concerts.  
- The Bug Lab exhibition at Auckland;  
- Securing revenue at our key venues (Aotea Centre and Auckland Zoo) while there are significant capital works underway; and  
- Entry fees for international visitors to Auckland Art Gallery implemented in late January.  
The actual results to date show that the revenue targets will not be met this year therefore further cost control measures are currently in place. |
| STRATEGIC PROCUREMENT | Initiatives across RFA’s business divisions and with Auckland Council Group (where appropriate). | Ongoing | RFA continues to participate in Council group procurements where these add value to our business. This has included food, utilities, printing, professional and technical consultants and physical works contractors. |
### UNAUDITED FINANCIAL PERFORMANCE

<table>
<thead>
<tr>
<th>RFA Consolidated</th>
<th>YTD ACTUAL</th>
<th>YTD BUDGET</th>
<th>VAR $</th>
<th>VAR %</th>
<th>FULL YEAR ANNUAL PLAN 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$000s</td>
<td>$000s</td>
<td>$000s</td>
<td></td>
<td>$000s</td>
</tr>
<tr>
<td><strong>OPERATIONAL</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fees and user charges:</td>
<td>38,640</td>
<td>44,632</td>
<td>(5,992)</td>
<td>(13%)</td>
<td>55,001</td>
</tr>
<tr>
<td>Auckland Art Gallery</td>
<td>2,053</td>
<td>3,163</td>
<td>(1,110)</td>
<td>(35%)</td>
<td>3,564</td>
</tr>
<tr>
<td>Auckland Zoo</td>
<td>9,361</td>
<td>11,697</td>
<td>(2,336)</td>
<td>(16%)</td>
<td>14,580</td>
</tr>
<tr>
<td>Auckland Conventions</td>
<td>7,081</td>
<td>7,914</td>
<td>(833)</td>
<td>(11%)</td>
<td>10,630</td>
</tr>
<tr>
<td>Auckland Live</td>
<td>10,254</td>
<td>9,382</td>
<td>872</td>
<td>9%</td>
<td>13,658</td>
</tr>
<tr>
<td>Auckland Stadiums</td>
<td>9,430</td>
<td>12,606</td>
<td>(3,176)</td>
<td>(25%)</td>
<td>11,675</td>
</tr>
<tr>
<td>Corporate Services</td>
<td>372</td>
<td>371</td>
<td>1</td>
<td>0.3%</td>
<td>494</td>
</tr>
<tr>
<td>NZ Maritime Museum</td>
<td>89</td>
<td>99</td>
<td>(10)</td>
<td>(10%)</td>
<td>-</td>
</tr>
<tr>
<td>Grants and subsidies</td>
<td>206</td>
<td>476</td>
<td>30</td>
<td>6%</td>
<td>580</td>
</tr>
<tr>
<td>Other revenue</td>
<td>4,553</td>
<td>6,312</td>
<td>(1,759)</td>
<td>(28%)</td>
<td>12,247</td>
</tr>
<tr>
<td><strong>Direct Revenue</strong></td>
<td>43,699</td>
<td>51,426</td>
<td>(7,727)</td>
<td>(15%)</td>
<td>67,229</td>
</tr>
<tr>
<td>Employee benefits [1]</td>
<td>28,519</td>
<td>30,744</td>
<td>2,225</td>
<td>7%</td>
<td>40,626</td>
</tr>
<tr>
<td>Grants, contributions and sponsorship</td>
<td>927</td>
<td>948</td>
<td>19</td>
<td>2%</td>
<td>1,259</td>
</tr>
<tr>
<td><strong>Other expenditure:</strong></td>
<td>39,306</td>
<td>39,816</td>
<td>512</td>
<td>1%</td>
<td>53,728</td>
</tr>
<tr>
<td>Cost of sales</td>
<td>18,754</td>
<td>20,176</td>
<td>1,422</td>
<td>7%</td>
<td>27,119</td>
</tr>
<tr>
<td>Facilities management</td>
<td>10,085</td>
<td>9,502</td>
<td>583</td>
<td>6%</td>
<td>14,092</td>
</tr>
<tr>
<td>Marketing</td>
<td>1,371</td>
<td>1,875</td>
<td>504</td>
<td>27%</td>
<td>2,603</td>
</tr>
<tr>
<td>Information systems</td>
<td>826</td>
<td>1,187</td>
<td>361</td>
<td>30%</td>
<td>1,583</td>
</tr>
<tr>
<td>Travel and entertainment</td>
<td>788</td>
<td>874</td>
<td>106</td>
<td>12%</td>
<td>1,307</td>
</tr>
<tr>
<td>Professional services</td>
<td>1,316</td>
<td>1,484</td>
<td>168</td>
<td>11%</td>
<td>1,220</td>
</tr>
<tr>
<td>Other</td>
<td>6,186</td>
<td>4,718</td>
<td>(1,468)</td>
<td>(31%)</td>
<td>5,803</td>
</tr>
<tr>
<td><strong>Direct expenditure</strong></td>
<td>68,752</td>
<td>71,508</td>
<td>2,756</td>
<td>4%</td>
<td>95,613</td>
</tr>
<tr>
<td><strong>Net direct expenditure (income)</strong></td>
<td>25,053</td>
<td>20,688</td>
<td>(4,065)</td>
<td>(25%)</td>
<td>27,085</td>
</tr>
<tr>
<td>Funding from Auckland Council</td>
<td>21,405</td>
<td>21,405</td>
<td>-</td>
<td>-</td>
<td>(27,566)</td>
</tr>
<tr>
<td>Revenue from vested assets [2]</td>
<td>1,747</td>
<td>-</td>
<td>1,747</td>
<td></td>
<td>-</td>
</tr>
<tr>
<td>Other non-operating expense (income)</td>
<td>1,153</td>
<td>475</td>
<td>678</td>
<td>(133%)</td>
<td>-</td>
</tr>
<tr>
<td>Net finance expense (income)</td>
<td>419</td>
<td>367</td>
<td>52</td>
<td>14%</td>
<td>(478)</td>
</tr>
<tr>
<td>Depreciation and amortisation</td>
<td>20,172</td>
<td>21,753</td>
<td>(1,581)</td>
<td>6%</td>
<td>28,763</td>
</tr>
<tr>
<td>Net losses (gains) on disposal of assets</td>
<td>353</td>
<td>-</td>
<td>353</td>
<td></td>
<td>-</td>
</tr>
<tr>
<td><strong>Net capital expenditure</strong></td>
<td>23,171</td>
<td>20,564</td>
<td>(2,607)</td>
<td>(14%)</td>
<td>28,764</td>
</tr>
<tr>
<td><strong>Total capital expenditure</strong></td>
<td>26,593</td>
<td>51,576</td>
<td>25,113</td>
<td>49%</td>
<td>65,453</td>
</tr>
</tbody>
</table>

[1] Actual employee costs include direct payroll costs relating to event delivery. These are budgeted under ‘other operating expenses’

[2] Donated artworks received by Auckland Art Gallery. These are not budgeted.

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RFA OPERATIONAL

RFA finished the third quarter with an unfavourable net operational result of $3.4m against budget. The operational result excludes non-cash revenue and expenditure items. The “accounting” result shows a net direct expenditure of $23.1m, which is $2.8m / 14% unfavourable to budget.

Major year-to-date variances to budget are explained as follows:

Direct external revenue is $43.7m, which is $7.7m / 15% unfavourable to budget.

- Zoo commercial revenue is below budget by $1.7m due to less visitation which impacts associated revenues through food and beverage and retail shop sales. This year has also seen less than expected growth in the Zoo’s experience products, especially Safari Nights, and the Tawharanui schools education programme. The Zoo is in a period of major capital works with many of the animals unavailable and this has had a negative impact on patronage.

- Conventions revenue is below budget by $0.8m due to lower event revenue across all venues (except Aotea Centre) and lower commission revenue from the new catering contract that came into effect in October 2017. The previous legacy contract had higher commission share and an exclusivity payment arrangement which was not secured in the new contracts.

- Stadiums revenue is unfavourable to budget by $3.2m as a result of fewer concerts and festivals than planned. Two planned major concerts did not eventuate and there was one less Paul McCartney concert due to low sales for the first concert. This directly impacted venue hire revenue, while lower ticket sales affected associated revenues such as catering and merchandise.

- Auckland Live has performed well in the first nine months with an increase in the level of commercial activity including higher ticket sales, resulting in $0.9m revenue favourable to budget. Unbudgeted events brought in combined $0.6m of unplanned revenue. Matilda the Musical had a successful season and closed ahead of budget by $0.2m.

- The international visitor admission charge at Auckland Art Gallery was introduced later than anticipated and will not meet the expected targets.

- Other revenue has declined both at the Gallery and the Zoo due to the difficulties in obtaining sponsorship from the corporate sector. The Corsini art exhibition attracted less sponsorship than anticipated, and funding pressures led to a constrained art exhibition programme thus providing fewer opportunities to attract sponsors.

Direct expenditure is $68.7m, which is favourable to budget by $2.8m / 4% as a result of lower costs associated with revenue (cost of sales) due to fewer major events and assisted by savings in employee costs.

- Employee-related costs are favourable to budget by $2.2m / 7% across the business as a result of deferred recruitment, staff turnover and the timing of business re-organisations.
Deferred recruitment has been a management decision to offset revenue shortfalls. However, this can impact business performance and increase staff health and safety risks as well as visitor security risks. Recruitment in most areas is in progress and staff costs are expected to rise in the last quarter.

- Marketing expenditure is also favourable to budget due to the timing of exhibitions and events and the savings when events have not been held. Auckland Conventions is closely managing costs to achieve financial targets. Auckland Live adopted the same approach in the first half of the year, although marketing spend increased in the summer season to promote community activities.
- Savings of $0.6m in costs for professional services, ICT and travel and entertainment has assisted with managing to budget and was also partially caused by project delays.
- Other expenditure and facilities management is $2.0m unfavourable to budget due to necessary investment into customer experience and safety initiatives and reactive (unplanned) maintenance works at Aotea Centre, Auckland Art Gallery, Western Springs Stadium and The Civic. This includes re-ciling the kauri surfaces at the Gallery and insurance claims relating to The Civic and Western Springs Stadium.

YEAR END FORECAST

RFA’s operational costs are met primarily through external revenue with the balance from Auckland Council’s operational funding. For the 2017/18 financial year, operational costs were budgeted to be met 28% from Council and 72% from external revenue.

With the lower than expected revenue offset in part by tighter cost control, the year-end forecasted operational position is expected to be approximately $4.9m unfavourable to budget.

While this result is disappointing, it reflects RFA’s operational environment where the most significant risk to achieving budgets was achieving revenue assumptions where external revenue is subject to a high degree of volatility and are cyclical in nature.

Due to the volatile and cyclical nature of external revenue, RFA cannot adequately forecast the year end position until the third quarter. As indicated at the Quarter 2 presentation to the Finance and Performance Committee meeting, the year-end position was forecasted to be unfavourable to budget due to external revenue pressures.

The organisation has now completed the formal forecast and is forecasting a negative variance of $4.9m for the year ending 30 June 2016.

The majority of this variance is due to:

- Market volatility, especially affecting revenue for Auckland Stadiums, Auckland Conventions, and Auckland Live;
- Less favourable catering arrangements for Auckland Conventions affecting both the exclusivity premium and commissions received by Conventions;
- Adverse weather and operating conditions continuing to have a significant impact on Zoo visitation.

The shortfall in revenue has been offset partially by cost control initiatives, delay of appointment to vacant roles, deferral of non-urgent property-related repairs and maintenance, deferral of ICT and People & Culture initiatives, deferral or cancellation of uncommitted free events, and deferral of advertising and marketing spend which will not impact this year’s revenue.

Management continues to identify further revenue opportunities, defer non-revenue generating programmes and exhibitions, or defer strategic investments into RFA’s core business to minimise the overall budget variance.

**RFA CAPITAL**

Capital expenditure is $26.6m, representing 51% of the funding allocated for this period. The main drivers for the lower spend are:

- **Shared Services Facility for Auckland Town Hall and Actea Centre**: Technical issues experienced in August 2017 have resulted in a five-month delay in the delivery of this project. The completion date is now June 2018.

- **Actea Centre Refurbishment and Expansion**: The detailed design for the expansion component went out for tender in April. The refurbishment component of this project is on track. Physical works began in February 2018 and the estimated completion date is February 2019.

- **Auckland Zoo’s South-East Asia Precinct and Darwin’s café**: A large construction project over multiple years covering eight zones. Works on the orangutan zone began in February 2018 and will be complete by February 2019. Darwin’s café construction is scheduled to commence in June 2018 and is expected to take three to four months.

- **Zoo Administration Building**: Budget constraints required design amendments, which will push the completion date out by one month to September 2018. Preliminary site works began in February 2018.

- **Jamuna /Old Elephant House**: The construction contract was awarded in March 2018, with physical works due to begin by the end of April 2018. Scheduled for completion by September 2018. The $1m budget underspend is due to delays in the design component.

The following projects have been completed to date in this financial year:

- **Mt Smart Stadium Arena 1 projects:**
  - Refurbishment of the corporate suites and toilet facilities and other interior improvements
  - Renewal of drainage and water main to prevent flooding
  - Waterproofing of the West Stand seating areas
- Construction and remediation of entry gates at Mt Smart
- Installation of ball retention fencing at Mt Smart Field 3.

At the request of Council, RFA has deferred approximately $12m of the 2017/18 capital programme as part of the overall Auckland Council Group requirements. RFA has forecast to deliver in the vicinity of $40m to $45m of this year’s capital programme.

PERFORMANCE MEASURES

RFA has an agreed set of performance measures and targets which form the basis for accountability for delivering our key strategic objectives and priorities. The framework for measuring key outcomes aligns to the measures agreed as part of the Long Term Plan 2015-2025 and Annual Plan 2017/18.

<table>
<thead>
<tr>
<th>WHAT WE DO (LEVEL OF SERVICE)</th>
<th>HOW WE WILL MEASURE SUCCESS (PERFORMANCE MEASURE)</th>
<th>ANNUAL TARGET 2017/18</th>
<th>Mar 2018 YTD</th>
<th>PROGRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td>We provide live arts and entertainment experiences for Aucklanders and visitors to our city: Leader of arts and entertainment events in New Zealand</td>
<td>Number of publicly available performing arts performances programmed by Auckland Live</td>
<td>830</td>
<td>700</td>
<td>![progress indicator]</td>
</tr>
<tr>
<td></td>
<td>Venues include:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Aotea Centre, Auckland Town Hall, The Civic, Aotea Square, Bruce Mason Centre</td>
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<tr>
<td></td>
<td>Visitor satisfaction with experiences at Auckland Live events</td>
<td>90%</td>
<td>90%</td>
<td>![progress indicator]</td>
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<tr>
<td></td>
<td>Venues include:</td>
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<td></td>
<td>Aotea Centre, Auckland Town Hall, The Civic, Aotea Square, Bruce Mason Centre</td>
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<tr>
<td></td>
<td>Percentage of patrons who believe Auckland Live provides them with a rich choice of arts and entertainment options</td>
<td>77%</td>
<td>76%</td>
<td>![progress indicator]</td>
</tr>
<tr>
<td>We bring people together and help provide identity through memorable stadium events</td>
<td>Number of commercial event days at stadiums</td>
<td>441</td>
<td>335</td>
<td>![progress indicator]</td>
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<td>Venues include:</td>
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<td>Mt Smart Stadium, QBE North Harbour Stadium, Western Springs Stadium</td>
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<td></td>
<td>Number of community event days at stadiums</td>
<td>645</td>
<td>330</td>
<td>![progress indicator]</td>
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<td>Venues include:</td>
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<td></td>
<td>Mt Smart Stadium, QBE North Harbour Stadium, Western Springs Stadium</td>
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<tr>
<td></td>
<td>Visitor satisfaction with experiences at Auckland Stadium venues</td>
<td>82%</td>
<td>82%</td>
<td>![progress indicator]</td>
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<tr>
<td></td>
<td>Total number of visitors to Auckland Zoo</td>
<td>731,500</td>
<td>535,425</td>
<td>![progress indicator]</td>
</tr>
</tbody>
</table>
CONTRIBUTION TO MĀORI OUTCOMES

RFA’s Māori Engagement Strategy aims to enhance existing relationships with iwi and enter into business relationships in order to create meaningful engagement. This may create employment, and be either cost neutral or generate a profit, while positively increasing the visibility of iwi and enhancing the RFA brand.

The increased visibility of iwi in terms of a business, tourism and reputational perspective is consistent with the focus of the independent Māori Statutory Board and Council’s Te Toa Taktini approach.

RFA is committed to continuing to develop programmes and initiatives to support Māori visibility at regional facilities, support Māori businesses to engage with RFA, and support tikanga Māori cultural expression. These include Auckland Zoo’s Māori science programme, Auckland Art Gallery’s Māori Advisory Group, Auckland Art Gallery’s Lindauer exhibition, and Auckland Conventions’ support for the Tamaki Herenga Waka Festival on Anniversary Day.

As part of RFA’s overall renewals and capital works programme, bi-lingual signage and incorporation of Māori identity and Te Aranga design principals are being incorporated where appropriate in accordance with Auckland Council Group’s Te Reo Māori Framework.

RFA continues to build on our existing organisational capability in Te Reo and tikanga and to ensure that biculturalism is reflected in our everyday work practices.

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Note 1: Increased commercial activity at the Auckland Stadium venues is resulting in reduced capacity for community events at certain times of the year. The advent of the Albany Stadium pool next to QBE Stadium has led to the cessation of the Drive Rush motorsport events to ensure adequate parking capacity at the Stadium. The capital renewals programme has also affected availability of the grounds, etc., as work is scheduled to take place during non-commercial peak activity times.

Note 2: Adverse weather conditions, exhibit closures due to construction and constraints to running experience products are contributing to the low appreciation quotient. The new Bug Lab exhibition which opened mid-December is expected to improve this result in future months.

Note 3: Condition satisfaction is the aggregate result across all venues. This result is influenced by visitor satisfaction ratings with the condition of the stadiums. RFA’s capital plan is expected to increase visitor satisfaction.

---

We care for our collections for current and future generations to enjoy and to bring cultural awareness of art and wildlife to Auckland and its visitors.

<table>
<thead>
<tr>
<th>Attachment B</th>
<th>Item 24</th>
</tr>
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</table>

| Total number of visitors to Auckland Art Gallery | 450,000 | 440,944 |
| Visitor satisfaction with experiences at Auckland Zoo | 90% | 85% |
| Visitor satisfaction with experiences at Auckland Art Gallery | 90% | 85% |
| Number of Māori programmes annually at Auckland Art Gallery | 10 | 13 |
| Percentage of visitors reporting an enhanced appreciation of wildlife | 80% | 80% |
These and other initiatives form part of RFA’s operations rather than specific and discrete projects, and align with the goals of RFA’s approved Māori Engagement Framework.

In 2017/18 RFA will review its Māori Engagement Strategy to ensure it is continuing to support RFA’s contributions to Māori outcomes. RFA is working with Auckland Council’s Te Waka Anga Mua ki Uta through their work in supporting development of Māori responsiveness plans across the group.

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Contribution to Māori Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auckland Zoo regularly consults with a range of iwi with respect to planned animal translocations, to gain support for the zoo’s applications to receive or release native wildlife. The zoo also seeks iwi advice on, and assistance with, the appropriate tikanga associated such animal movements and exhibit openings at the zoo. Auckland Zoo launched its Matarangi Māori education programme 1st July 2017. So far 600 participants have discovered relationships and connections between Aotearoa’s animals, plants, people, the things we do and our values, all from a Māori world view. On 20th December 2017 the Zoo opened Te Papa’s Bug Lab exhibition, which contains a number of stories and interpretation regarding native New Zealand insects and their significance from a Mārāngi Māori perspective. Since opening 55,000 visitors have seen Bug Lab. The Te Wao Nui New Zealand species precinct has developed Māori stories and is continuing to enhance this significant component of the experience. This precinct is actively promoted to international visitors and includes bi-cultural signage.</td>
<td>Celebration of Auckland’s Māori identity as its point of difference in the world for its visitors.</td>
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<tr>
<td>The Auckland Art Gallery Toi o Tāmaki Māori advisory group, Haerewa, was established in 1994 to assist with the implementation of those aspects of the Gallery’s strategic plan relevant to Māori and to be an advisory and support group to Gallery management. Auckland Art Gallery Toi o Tāmaki touring exhibition Gottfried Lindauer: The Māori Portraits opened successfully in September at De Young Museum in San Francisco and continues until April. The Gallery is planning a blessing and small exhibition of the works to welcome them back to Tāmaki Makaurau. Curator Māori Art, Nigel Borell, in conjunction with the public engagement team coordinated and facilitated a project with artist Charlotte Graham (Nigi Meluhua, Ngati Tai, Ngati Tamaoho) as the Auckland Art Gallery’s presence at Tāmaki Herenga Waaka Festival 2018 over the Auckland Anniversary weekend. Curator Māori Art, Nigel Borell, in conjunction with the Employee Engagement Forum has initiated and coordinated sessions for all staff with AUT Lecturer and Kaikōrero Dr. Valance Smith (Ngā Puh, Waiata) to offer staff pathways into te reo and tikanga Māori. Sessions held in the quarter included a marae visit and 3x vaiaita lessons to date. Learning and Outreach is continuing to support Māori youth with its activities. The team has also been working closely with Curator, Māori Art, Nigel Borell with a view to developing Māori taonga educational touch objects. An Outreach Educator, Jasmine Te Hira (Te Rawera and Cook Island-Māori decent) has recently been employed to work with the team and she will be connecting this year with kura kauapa Māori and a range of secondary school Māori teaching units in creating a new outreach engagement strategy for 2019 with this sector. This year Waka Angarua Auckland Council Māori Responsiveness Team have been advising as the forthcoming Learning and Outreach Programme has developed. The gallery is committed to having on display an art that reflects Aotearoa’s bicultural identity including a range of work by Māori artists. Highlights on display currently include the exhibition ‘Charles F Goldie: Revealing the Painter and the Subject’. The Goldie paintings of Māori subjects are</td>
<td>As New Zealand’s leading visual art institution, it is Auckland Art Gallery’s Toi o Tāmaki role to showcase New Zealand art and culture.</td>
</tr>
<tr>
<td>Initiative</td>
<td>Contribution to Māori Outcomes</td>
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<tr>
<td>Among the most loved and admired works in the gallery’s collection, the planning for the forthcoming exhibitions: ‘Wi Taepa: Retrospective’ (celebrating the art of senior Māori clay artist Wi Taepa (April–September 2018) and the exhibition ‘Radical Beginnings’, celebrating the first generation of contemporary Māori art and artists of the 1950s (June 2018 – June 2019). All exhibitions mentioned here are free to the public.</td>
<td>Celebration of Auckland’s Māori identity as its point of difference in the world for its visitors.</td>
</tr>
<tr>
<td>Auckland Stadiums provides Māori cultural experiences at major events and continues to actively seek Māori events. Bicultural signage has been implemented at Auckland Stadiums in accordance with its regular renewals programme. A formal relationship exists between Mt Smart Stadium and the Tūpuna Taonga o Tāmaki Makaurau Trust, with whom ownership of the stadium resides. Stadiums Management have met with Auckland Council to negotiate the potential hosting of the 2021 Te Matatini Kapa Haka Aotearoa festival at Mt Smart Stadium. Management will present to Tamaki Kapa Haka executive team later this month the opportunities Auckland Stadiums can offer in hosting this event.</td>
<td>Celebration of Auckland’s Māori identity as its point of difference in the world for its visitors. Understanding and recognition of Te Ao Māori.</td>
</tr>
<tr>
<td>Auckland Live’s Waitangi weekend activity for Summer in the Square was well received by patrons despite challenging weather. Rob Mokoraka performed his one man show Bro in the pouring rain to a dedicated audience, who engaged in post-show kai and discussion around the subject of mental health and the changes to be made as a community. Kids experienced the latest offering from Jamie McCaskill titled Mata &amp; the Mysterious Maunga and we closed the full Summer in the Square program with The Māori Sidesteps. Focus now turns to the Matatiki programme, to complement activations already in place on site and opportunities, this will include a light sculpture in Aotea Square and key Herald Theatre theatre projects.</td>
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<tr>
<td>Auckland Conventions during this quarter hosted the 2018 Tamaki Heritage Week Festival 2018 at the ANZ Waikato Events Centre. We offered the venue hire on a complimentary basis with only actual costs to be paid. Negotiations continued with Lisa Davis from Ngāti Whātua regarding a proposal for a cultural performance for a short lead Chinese group, unfortunately the group did not end up coming to Auckland. A cultural performance was the main highlight during the welcome function for the WCGALP Convention held in February. This event hosted 1000 international and domestic delegates for 5 days.</td>
<td>Celebration of Auckland’s Māori identity as its point of difference in the world for its visitors. RFA embracing the benefits arising from economic partnerships with Māori.</td>
</tr>
<tr>
<td>Hui Te Anau A Tangaroa, the NZ Maritime Museum understands that engagement of iwi is essential to its integrity as a kaitiaki of Aotearoa’s maritime heritage. This is reflected in our gifted Māori name, given to us by Ngāti Whātua-o-Orākei. We commit to weaving their perspectives and stories into the ketet of the Museum. The Museum works with our Pae Arahī, Dr Haare Williams, and iwi, to develop understanding and connection to Te Ao Māori throughout the Museum programme and operations. Examples of this include the advisory committees for the entire Museum programme focused on Tua Encounters 250 as well as regular hui to incorporate Māori values across our exhibitions and programming. Through our Education programme, we have delivered tailored programmes to Kura Kaupapa Māori. We work closely with the Te Toki Voyaging Trust to develop and deliver programmes beneficial to Māori education, and to provide a home for matauranga awhia at the Museum; through our MOU the Museum provides a permanent home for the Trust’s two waka houora. Hui Te Anau A Tangaroa recognises the need for increased engagement with Te Ao Māori and our obligations under Te Tiriti o Waitangi and seeks for additional opportunities to increase this engagement.</td>
<td>Celebration of Auckland’s Māori identity as its point of difference in the world for its visitors. Understanding and recognition of Te Ao Māori.</td>
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</table>
LOCAL BOARD ENGAGEMENT

The Second Quarter Report to 31 December 2017 was distributed to all local boards in late February, and the engagement manager attended meetings of boards who placed the report on their agendas. The Director, Auckland Stadiums visited North Shore boards to talk about developments at QBE Stadium, and the Deputy Director, Auckland Live, reported on the Bruce Mason Centre at a meeting of the Takapuna-Devonport board.

Regular liaison continued with the Waitemata Local Board, including presentations from RFA directors on Western Springs Stadium, Auckland Live venues, and the New Zealand Maritime Museum. The board supported the developments at the Aotea Centre and requested regular updates, particularly in regard to access. The Directors, Auckland Zoo and Auckland Art Gallery will visit the board in June.

There was engagement involving the governance role of the Maungakiekie-Tamaki Local Board regarding Waikaraka Park, and of the Albert-Eden Local Board regarding backlighting the Zoo’s new sign on Great North Rd.

RISK MANAGEMENT

RFA’s Enterprise Risk Management Framework sets out the principles and process for risk management. Quarterly risk workshops are undertaken with each of RFA’s business units, recorded in RFA’s risk database and reported through to the RFA Board and the Health, Safety and Risk Committee on a quarterly basis. Any risks assessed as high are required to have mitigations identified and those are reported to the Board.

RFA’s Capital Projects Sub-Committee also provides the Board with appropriate oversight of projects considered high public interest or risk.

RFA is working with Auckland Council on the requested enhanced reporting of risks to Council’s Audit & Risk Committee.

No major changes have been made in the last quarter to RFA’s risk management, internal audit and external audit approaches. No new risks assessed as high have been identified since the last quarter.

RFA management addresses improvements identified in internal and external audit findings, and progress is reported to RFA’s Audit Committee. The current audit issues do not impose any
significant financial implications on the Auckland Council Group. Further, in accordance with the continuous disclosure requirement, there are no material items in this period that would require disclosure.
Te take mō te pūrongo / Purpose of the report
1. Attached are the notes for the Māngere-Ōtāhuhu Local Board workshops held on 2nd, 9th and 23rd May 2018.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board receive the workshop notes from the workshops held on 2nd, 9th and 23rd May 2018.

Ngā tāpirihanga / Attachments

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<th>No.</th>
<th>Title</th>
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<tbody>
<tr>
<td>A</td>
<td>2 May workshop notes</td>
<td>165</td>
</tr>
<tr>
<td>B</td>
<td>9 May workshop notes</td>
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<td>23 May workshop notes</td>
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Ngā kaihaina / Signatories

<table>
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<tr>
<th>Authors</th>
<th>Janette McKain - Local Board Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
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</table>
Workshop record of the Māngere-Ōtāhuhu Local Board held in the Mangere-Ōtāhuhu Local Board Office, Wednesday 2 May 2018, commencing at 1.00pm

PRESENT
Chairperson: Lomauga Lydia Sosone
Members: Carrol Elliott
Makalita Kolo
Tafafuna'i Tasi Lauese
Christine O'Brien

Apologies: Walter Togiamua and Nick Bakulich for absence and Carol McKenzie-Rex for lateness.

Also present: Carol McKenzie-Rex, Janette McKain, Daniel Poe, Rina Tagore

Member Elliott opened the meeting in prayer

<table>
<thead>
<tr>
<th>Timeslot</th>
<th>Topic</th>
<th>Presenter</th>
<th>Governance Role</th>
<th>Purpose</th>
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</thead>
<tbody>
<tr>
<td>1.00 - 2.00pm</td>
<td>Local Grants</td>
<td>Marion Davies, Helen Taimarangai</td>
<td>Local initiatives and specific decisions</td>
<td>The board discussed the Local Grant applications. Further discussion will take place on 9 May prior to the workshop. <strong>Action:</strong> The report will be on the 16 May business agenda.</td>
</tr>
<tr>
<td>2.00 - 2.30pm</td>
<td>Freedom Camping Bylaw Development</td>
<td>Puawai Kake, Nadine Hopkins, Jillian Roe (possibly Mike Sinclair)</td>
<td>Input into regional decision-making, policies, plans and strategies</td>
<td>The board had a presentation on the workshop findings from site assessments and received feedback to inform draft bylaw for freedom camping. <strong>Action:</strong> The report will be on the June business agenda.</td>
</tr>
<tr>
<td>2.30 - 3.15pm</td>
<td>Cross-sectoral homelessness strategy for Auckland</td>
<td>Deborah Edwards, Kimberley Howell</td>
<td>Input into regional decision-making, policies, plans and strategies</td>
<td>The board had a presentation on the cross-sectoral homelessness strategy for Auckland. The board gave input on the following: • the draft shared vision, objectives, priorities and principles • how priorities for their local area can be reflected in a regional strategy • how collaboration across organisations with a role in addressing homelessness could be improved especially in making linkages with local business</td>
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<tr>
<td>Time</td>
<td>Topic</td>
<td>Participants</td>
<td>Role</td>
<td>Notes</td>
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| 3.15 - 3.45pm | **Regional Land Transport Plan Workshop One** | Ben Stallworthy                       | Setting Direction           | The board discussed the RLTP process and gave feedback on the following:  
  - Review verbal submission—Did the Regional Transport Committee provide any feedback that needs to be incorporated into advocacy.  
  - Review advocacy points—Are there changes in the points that the MOLB would like to advocate about.  
  - Develop an advocacy strategy. |
| 3.45 - 4.15pm | **Norana Esplanade Walkway**               | Tim Keat, Steve Owens, Greg Hannah, Nichola Painter | Setting direction, priorities and budgets | The board discussed the lighting of the walkway and review costings for entire project.  
**Action:** Governing Body need to confirm under the LTP for full funding, the Report will come back to the board for Stage 2 Norana Park to Beach Road. |
| 4.15 - 4.45pm | **Representation Review**                 | Carol McKenzie-Rex                    | Setting Direction           | The board discussed the review of the representation arrangements and gave feedback.  
**Action:** A report will be on 16 May business agenda. |
| 4.45 – 5.00pm  | **Relationship Manager Update**            | Carol McKenzie-Rex, Daniel Poe         | Keeping Informed            | The board were updated on the upcoming issues and discussed the summary of memos.                                                                                                                   |

**Summary of information memos:** Streetscape Memo
Workshop record of the Māngere-Ōtāhuhu Local Board held in the Mangere-Otahuhu Local Board Office, Wednesday 9 May 2018, commencing at 1.00pm

**PRESENT**
Chairperson: Lemauga Lydia Sosone
Members: Nick Bakulich (from 2.23pm)
         Carrol Elliott
         Makalita Kolo
         Tafafuna’i Tasi Lauose
         Christine O’Brien

**Apologies:** Walter Togiamua for absence and Nick Bakulich for lateness.

**Also present:** Carol McKenzie-Rex, Janette McKain, Daniel Poe

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<th>Timeslot</th>
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<th>Purpose</th>
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<tbody>
<tr>
<td>1.00 - 2.00pm</td>
<td>Workshop 6 Submissions can be found at the link below:</td>
<td>Daniel Poe</td>
<td>Setting direction, priorities and budgets</td>
<td>The board discussed the consultation feedback to inform decisions on the local board agreement by the governing body and discussed the advocacy items.</td>
</tr>
<tr>
<td>2.00 - 3.00pm</td>
<td>Work Programmes - Nga Tapuwaee levels of service</td>
<td>Mary Dawson</td>
<td>Setting Direction</td>
<td>The board discussed the Nga Tapuwaee levels of service and the ambassadors programmes and gave feedback to officers. Action: A report on the ambassadors programmes in Mangere and Mangere East to come back to the board.</td>
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<tr>
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<td>- Community Safety and BIDs partnerships and ambassador programme</td>
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<tr>
<td>3.00 - 4.00pm</td>
<td>Quarter 3 Report</td>
<td>Rina Tagore</td>
<td>Oversight and Monitoring</td>
<td>The board discussed the Quarter 3 report. Action: The Q3 report will be on 16 May agenda.</td>
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</table>
Workshop record of the Māngere-Ōtāhuhu Local Board held in the Mangere-Otahuhu Local Board Office, Wednesday 23 May 2018, commencing at 1.00pm

**PRESENT**
- **Chairperson:** Lemauga Lydia Sosene
- **Members:**
  - Carrol Elliott
  - Makalita Kolo
  - Tafafuliʻi Tasi Lauese
  - Walter Togiamua

**Apologies:** Nick Bakulich and Christine O’Brien for absence and Walter Togiamua for leaving early. Staff member Janette McKain for absence.

**Also present:** Daniel Poe, Rina Tagore, Shoma Prasad

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<th>Governance Role</th>
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| **Workshop 7**  
- Movies in the Park Debrief | Victoria Brooke, Kailia Irvine | Oversight and Monitoring | The board had a debrief on the movies in the park prior to the 17/18WP to ensure the board has received quality advice prior to sign off occurring for 18/19:  
  - All 21 boards will get to select movie at one go.  
  - Debrief within two weeks - so that funds etc can be sorted sooner.  
  - All efforts to procure local providers  
    - Key Performance Indicators - more local providers - where possible (other than security, toilets) - e.g. use food trucks; charges food vendors - that is not - healthy food vendors (board wish to make inputs to -  
  - Question: Security - where possible include Maori wardens  
  - Rain - insurance - in talks with risk and assurance (in discussion). |
| **Workshop 7** | attendees: Lead Financial Advisor - Audrey Gan  
Community Facilities – Greg Hannah, Nichola Painter  
Community Services - Kim Taunga  
Parks Sports and Rec - Debra Langton  
ACE - Duncan McIlgannon, and Natalie Liz Muliaga (Strategic Broker)  
I&ES - Desiree Tukutama | Setting direction, priorities and budgets | The board discussed the 2018/19 work programmes.  
Financial Advisor updated board – approximately 147,000 in Community Response budget for FY 18/19.  
**Action:**  
- ACE to add work line with budget of 15,000 on Community Volunteer awards (Civic events).  
- FSR to add work line – Otatuaau stone fields – service scope assessment – 20k.  
- Board not supportive of work lines 775 and 776; but requests officers to make additional contact with three members – Christine O Brien Walter Togiamua and Nick Bakulich for additional comments. |
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<th>Attachment C</th>
<th>Item 25</th>
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</table>

**Community Facilities**  
- Asset Risk Assessment Programme  
- Community Facilities Update

| Tracy Massam  
| Nichola Painter, Greg Hannah, Scott Malcolm |

**Setting direction, priorities and budgets**

The board discussed the Asset Risk Assessment Programme (ARAP), work programme, leasing and maintenance delivery.  
**Action:**  
Massey homestead – there is some seismic issues identified with the building. There was some conservation work done in 16/17 as part of the heritage plan. The lease is on a 5 plus 5 year agreement. The board is concerned around fire safety etc for the Garage space. Sort out lease arrangements to avoid any health and safety risks (used by another group without lease) and update the board.

**Mangere Otahuhu Sport and Active Recreation Facility Plan**

| Rose Ward, Debra Langton |

**Oversight and Monitoring**

The board reviewed the scope for the project to complete a Sport and Active Recreation Facility Plan – a proposed work item in draft PSR work programme 18/19.  
**Action:**  
- The two work lines 775 and 776 are not supported by board. (see earlier text) – to be included in draft programme for final decision.

**Relationship Manager Update**  
Summary of information memos: Kiwi Esplanade  
Memorial Seat Request

| Keeping Informed |

The board were updated on upcoming issues.  
Summary of information memos that have been sent to the board members.  
Debra Langton responded to clarifications – there is no cost to council to install seat.
Te take mō te pūrongo / Purpose of the report
1. To present the Māngere-Ōtāhuhu Local Board with its updated governance forward work calendar.

Whakarāpopototanga matua / Executive summary
2. The governance forward work calendar for the Māngere-Ōtāhuhu Local Board is in Attachment A. The calendar is updated monthly, reported to business meetings and distributed to council staff.

3. The governance forward work calendars were introduced in 2016 as part of Auckland Council’s quality advice programme and aim to support local boards' governance role by:
   - ensuring advice on meeting agendas is driven by local board priorities
   - clarifying what advice is expected and when
   - clarifying the rationale for reports.

4. The calendar also aims to provide guidance for staff supporting local boards and greater transparency for the public.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) notes the Governance Forward Work Calendar.

Ngā tāpirihanga / Attachments

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<tr>
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Ngā kaihaina / Signatories

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<tbody>
<tr>
<td>Authorisers</td>
<td>Carol McKenzie-Rex - Relationship Manager</td>
</tr>
<tr>
<td>Meeting (workshop or business meeting)</td>
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<tr>
<td>Business Meeting</td>
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## ATTACHMENTS

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LIFE EDUCATION

For 30 years Life Education has been teaching health and nutrition in schools throughout New Zealand.

Every year over 250,000 children from 1,450 schools are involved in the Life Education programme. Through lessons in our mobile classrooms children learn about healthy eating, being a good friend, good and bad substances and how their body works.

We support and offer schools an integrated programme utilising a shared planning approach to ensure we are meeting children’s learning needs.

OUR PHILOSOPHY

is based on three principles...

YOU ARE UNIQUE
Never before and never again will there be another child just like you. We try to make each child feel comfortable with their identity and to show them how special they are.

THE HUMAN BODY IS MAGNIFICENT
We capture children’s imagination using technology that shows them the magnificence of the human body, how it functions and what its needs are.

We need to SUPPORT & RESPECT each other, because of the delicate and complex nature of life.
**LIFE EDUCATION AND THE NEW ZEALAND CURRICULUM**

Life Education offers an Education Outside the Classroom (EOTC) experience to children. It's this environment, our registered specialist teachers and an integrated inquiry based planning model that makes Life Education successful.

Life Education provides opportunities to develop the following New Zealand Curriculum values:
- **Innovation, inquiry, and curiosity** by thinking critically, creatively, and reflectively;
- **diversity**, as found in our different cultures, languages, and heritages;
- **equity** through fairness and social justice;
- **community and participation** for the common good;
- **ecological sustainability** and care for the environment;
- **integrity**, which involves being honest, responsible, and accountable and acting ethically;
- **respect** (for) themselves, others, and human rights.

More information is provided on the following page about how Life Education integrates within the New Zealand Curriculum...

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**Programme Strategies**

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**More information can be found here [www.lifeeducation.org.nz/ourprogramme](http://www.lifeeducation.org.nz/ourprogramme)**
Today children and adolescents face a lot of challenges...

**OBESITY**
- One in nine children (aged 2 to 14 years) are obese and a further 21% of children are overweight. 16% of Māori and 86% of Pacific children are obese.
- The effects of being overweight for a child include low self-esteem, bullying, eating disorders, chronic ill health and even suicide.

**SUBSTANCE USE**
- Approximately 11% of New Zealand high school students use substances at levels that are likely to cause them significant harm and may cause long-term problems. Students with very high substance use (including binge drinking) have more challenging family and school lives than others.

**MENTAL HEALTH AND WELL-BEING**
- "New Zealand has the worst teen suicide rate in the developed world...the number of adolescents reporting two or more psychological symptoms (feeling low, feeling irritable, feeling nervous, and having sleeping difficulties) is increasing." 3
- "Six out of ten girls are so concerned with the way they look they participate in less in daily life – from going swimming and playing sports, to visiting the doctor, going to school or even offering their opinions." 4

**BULLYING**
- "Rates of school bullying in New Zealand are among the worst worldwide. About one in three Year 4 students report being bullied on a weekly or more frequent basis. 84% of New Zealand teachers believe that bullying occurs in their school and 63% believed it begins very early in a child’s life (between preschool and Year 4)." 5
- "Nearly one in ten students have been afraid that someone would hurt or bother them in the past year."

Life Education teach...

**FOOD AND NUTRITION**
- Children learn how food gives them energy, how it helps them grow and how their body digests it. They explore the variety of nutrient-rich foods needed every day, what a balanced diet looks like and how to read packaging. Lessons may include Science and Human Biology.

**HUMAN BIOLOGY**
- Children learn about body systems and how they work to carry food, water and oxygen around their body. Children explore their brain and the nervous system as the control centre for their body. They learn that stress affects people in a variety of ways.

**SUBSTANCES**
- We focus on the effects of alcohol and other drugs, both legal and illegal. Children learn how to identify the difference between helpful and harmful drugs, how drugs can change the way the mind and body works and the impact drugs can have on people’s lives. Children explore the power of advertising, peer pressure and social influences. We want to empower children to make informed decisions as they enter their teenage years.

**RELATIONSHIPS AND COMMUNITIES**
- This strand focuses on connecting and relating to others. Lessons look at friendships and relationships as well as the need to show respect and consideration for others. Children learn about leadership and teamwork, coping with change, pressure and conflict, and digital citizenship. Bullying and cyber safety are often subjects schools request our expertise and support with.

**IDENTITY AND RESILIENCE**
- Confidence in their own identity and where and how they fit in are challenges that come with growing up. Children learn about feelings and emotions, and that they are special and unique and it is okay to be different. Value is placed on the idea that each individual’s personality makes them unique and it shapes how they make decisions and respond to situations.

Life Education Trust shape their programme around these challenges, working to give students the skills and knowledge needed to make well-informed decisions - now and in the future. The programme is made up of five strands, they all interweave, because health and well-being is rarely isolated in a single topic.

Learn more and get contact details for your local Trust at [www.lifeeducation.org.nz](http://www.lifeeducation.org.nz)
Attachment A

Item 8.2

More Māori and Pasifika in Business Forum
Generating Wealth Back into Our People.
About the forum.

Created to give young Māori and Pasifika the opportunity to turn their business, project and idea into a reality where they can generate wealth back into our people. This forum surrounds participants with top business, cultural and community leaders that they can learn from and engage with in order to achieve their community and business aspirations.

http://mmapibf.weebly.com
From the CEO.

Kia Ora, Kia Orana, Talofa Lava, Mālo e Lelei, Bula Vinaka
And Warm Māori and Pacific Greetings to you,

Welcome to the More Māori and Pasifika in Business Forum 2018, our Kaupapa is to surround you with top business, cultural and community leaders so that you can learn from and connect with; to create and maintain a sustainable business/project/idea to generate wealth back into your people and how we can be better Māori and Pasifika business people and employees.

This two-day long conference will inspire, inform and equip you with the skills, motivation and confidence needed to become committed to striving and achieving your business and community aspirations and goals. You will hear from some of the countries most passionate and dedicated people, from all walks of life, you will gain a sense of belonging and certainty that will assist you in being able to give back to your people.

From this, my hope is that you will take away more than education, and that is the belief that you can achieve no matter who you are or where you come from. My hope is that you will join with me in breaking down the stereotypes and labels that many Māori and Pasifika have and build new and more positive labels that we all can be proud of.

I hope that you enjoy the conference and take something away that you can apply and put to action.

Jay McLaren-Harris

http:mmapibf.weebly.co1
Item 8.2

Aim/focus

To bring more Māori and Pasifica into the world of business with a focus on sustainability to generate wealth back into our community leaders.

Goal

For participants to walk away from this conference feeling inspired and motivated to start up a company, project or idea and to become sustainable to generate wealth back into our people.

Outcome

http://mmap16b.weekly.co.nz
Youth Speakers.

Youth Speakers are chosen from a range of different organizations, these youth speakers are ordinary, everyday youth who have given meaningful service. You will learn from some of this country's young and aspiring leaders. Participants will have the opportunity to meet and network with youth speakers, to give them the motivation needed to add value to your project, business, idea.
Business Speakers.

Business Speakers are chosen from a range of different sectors of society, from business, cultural, political and community sectors. Speakers are top in their industry or have given service for a long period of time. You will learn the stories of these speakers as they share with you their challenges and trials and how they overcame them in order to achieve. Participants will have the opportunity to meet and network with them during the conference.
Tumeke Talks

Get to know the story of Jay McLaren-Harris, CEO and founder of Tumeke Enterprise.

Youth Speakers & Panel

Youth speakers will share their “life” story on the type of challenges and trials that they faced and how they used that as a learning opportunity to better themselves and become successful. This is an opportunity to connect with them on a personal level.

Business Speakers & Panel

Business speakers will share their experiences and the types of challenges and trials that they faced and how they used that as a learning opportunity to better themselves and become successful, they will also share their tips of how to run a successful business and project.

http://mmapibf.weebly.com
Workshop

Participants will learn the art of public speaking, presentations, strategical thinking, strategy planning and comprehensive business plan writing, as well as learning how to network and communicate. Through this exercise, participants will put to practise that they have learnt from day 1 of the program.

Business Speakers & Panel 2

Business Speakers will share with you the different types of business sectors within the world and how you can turn your idea into a reality. They will share with participants their success stories and how they came to be where they are today. Business Speakers will offer participants their skills and knowledge to grow their business, project and idea.

Activities

In preparation for the Formal Networking Event, participants will learn the art of “First Impressions”, participants will learn how to hand shake, make eye contact, and how to give a short, sharp introduction when first meeting someone.

http://mmapibf.weebly.com
Are you working on a business, project or idea? Are you just need a little help and guidance? We provide that help and guidance from top business, cultural, community and political leaders for you to learn from and engage with to turn that business, project or idea into reality that can generate wealth back into our people.

1. Register at http://mmapibf.weebly.com

   With only 300 spaces available at this forum, it is important that you get in fast.

   Follow the instructions on the website to register.

2. Attend and participate at the Forum.

   You will only get out what you put in. You are encouraged to come to the forum with an open mind, this is not your normal business conference and you will be inspire, informed and equipped to make a positive and effective change.

   Meet and networking with other participants and speakers to learn from them and to gain their knowledge.

3. Follow up on contacts. It is important that if you are given a business card or contact details that you follow up with them within 2-3 days.

   This tells the person that you are serious about achieving your goals and aspirations.

4. With the knowledge, skills, confidence and contacts gained as a result of attending the forum, put what you have learnt into practice when running your business, project or starting up your idea.

   Make sure to take notes at the forum as it is always handed to refer back to them later down the track.

http://mmapibf.weebly.com
Cost and Logistics

Venue: Vodafone Event Centre, Manukau, Auckland

Dates: Friday 5th - Saturday 6th October 2018

Time:
- Conference Starts 9am each Day to 3:30pm Friday - 3:00 pm Saturday
- Formal Networking Event Starts at 7:30pm - 10:00pm Saturday

Registrations open at 7:30am Friday morning

Delegation
$500.00 This includes conference registration, kai, accommodation, transport, Airport pick up and drop off

General Admission
$300.00 Includes conference registration and kai

Early Bird
$275.00 (end June 30th)
Includes conference registration and kai
Participant Sponsorship.

Participant sponsorship allows for a position at the forum to be given to a young person who is dedicated and passionate about generating wealth back into our people. This is an opportunity for young people to be exposed to some of New Zealand’s top Business, Cultural, Community and Political leaders, to learn from and network with to make a positive and effective change.

You can sponsor a participant to send by choosing a candidate yourself or You can sponsor a position and allow us to choose a candidate for you.

Sponsorship is for General Admission and Delegation only.
Apply for a scholarship.

To apply for a scholarship to attend the More Māori and Pasifika In Business Forum please send a 300 word essay as to why you should attend.

Send that to Tumeke886@gmail.com
Media and Contacts

Tumeke Enterprise Ltd
Email: tumeke886@gmail.com
Phone: +6422360428

To register please visit our website: http://mmapibf.weebly.com
Like us on Facebook: Facebook.com/TumekeEnterpriseLimited

http://mmapibf.weebly.com