

## Attachment B - Risks of proposed 2018/2019 local environmental projects

Project	Risks	Mitigation
<b>Friends of Oakley Creek restoration project</b>	There is a risk of a lack of uptake from local community.	Friends of Oakley Creek have worked extensively with their local community for many years, so this would be a low risk.
<b>Household and communities engagement: ethnic communities engagement</b>	A potential risk of this project is low uptake of the Love Your Neighbourhood funding opportunity by diverse communities in the Whau Local Board area.	EcoMatters has delivered the Love Your Neighbourhood initiative for two years and has successfully promoted the opportunity to communities undertaking environmental action in the Whau Local Board area. EcoMatters also has experience engaging diverse communities through a number of its initiatives, including Project HomeWise.
<b>Home energy advice in the Whau</b>	<p>Home energy efficiency initiatives are most successful when delivered in winter as residents are more receptive to change when power bills are high and houses are cold and damp. Late onset of cold winter weather can mean that this project might best be delivered later than May, which would put pressure on full completion of delivery before the end of the financial year.</p> <p>A change in contractor could result in less quality and/or timeliness for the same budget.</p>	The ability to transfer some component of project funds to the next financial year (if required) would be the most ideal mitigation for this risk. Continuity of current contract contractor (Ecological Associates with some assistance from EcoMatters Trust) is desirable as they have intimate knowledge of the programme and direct experience of delivery in Whau communities.
<b>Whau Low Carbon Network</b>	The network's success is dependent on its members being motivated and willing to be involved and take action.	To provide support for this a portion of the funds will be allocated to an external facilitator to support the engagement process and generate interest.
<b>Healthy rentals</b>	Home energy efficiency initiatives are most successful when delivered in winter as participants are more receptive to change when power bills are high and houses are cold and damp. This creates a significant challenge for delivering this type of programme within the financial year. Any delay in the onset of the cooler winter weather reduces the time available to complete delivery of the project.	Promotion of the project will commence in February 2019. Consideration of multi-year funding would also help to ensure continuity of delivery of the project through the winter months across the financial year when demand for the programme is at its peak.

<b>Project</b>	<b>Risks</b>	<b>Mitigation</b>
<b>Industry pollution prevention programme</b>	There is a risk that businesses will not be willing to take part in the programme, or that they will not implement recommendations around how to limit environmental impacts.	The contractor will ensure businesses are aware that visits are independent to council compliance, and will outline the benefits of the visit to business risk plans to encourage participation. If businesses are still unwilling to participate, the contractor will find other businesses to engage with.
<b>Whau environmental assistance programme</b>	There is a risk that the enthusiasm of Whau community does not translate into action on the ground. There is also a risk that the community groups fail to collaborate.	The facilitator will canvas community groups for what they will find most valuable from the programme, with a focus on enabling action. This focus can change over time as the needs of the groups change. Finding common ground in what community groups would like to achieve and sharing skills across groups will help the facilitator to encourage collaboration.
<b>Manukau Harbour Forum</b>	The governance review may propose a new support structure for the forum.	Any changes arising to the forum structure, support, or work programme will not be implemented until at least 2019/2020.
<b>EcoMatters Environment Trust funding</b>	EcoMatters Environment Centre initiatives are funded through longstanding partnership relationships with three local boards (Henderson-Massey, Waitākere Ranges and Whau). Funding for the EcoMatters Environment Centre and Sustainability Hub underpins EcoMatters' ongoing operations and the ability of EcoMatters to deliver this and other projects could be compromised if any of the three local boards determined not to fund this particular project.	Three-year funding agreements have been established between EcoMatters and all three local boards for the period 2017/2018 to 2019/2020 inclusive.