

# Waitākere Ranges Local Board

## Message from the Chair

Improving our environment and water quality are key regional issues in the long-term plan and are particularly important to our area.

While we continue to experience benefits from council and communities collaborating to address local issues, for example weed buffer zones and the 'My Backyard' climbing asparagus eradication project, kauri dieback is a clear and present threat.

Overall funding levels for Auckland's environment clearly remain a pressing concern for many local people, especially the question of 'how much' for the Waitākere Ranges Heritage Area.

As expected, the 2018 Waitākere Ranges Heritage Area Monitoring Report highlights ongoing challenges for the area, and we will reflect on making the best impact on those challenges with our local budgets over the coming year.

We support the regional proposal to significantly increase the environmental budget (although at a greater level than what was proposed) and would still like a significant amount to be reallocated back into local board decision-making control.

We have made a funding proposal for developing the Glen Eden urban design framework and implementation plan. The outcome of that is unclear at this point, but what is clear from both our board plan and the annual budget consultations, is that reinvigorating Glen Eden is important to you. It remains equally as important to the board. Whatever the outcome, we plan to make changes to the town centre over the next few years using our existing budgets.

### Greg Presland

Chair Waitākere Ranges Local Board

## Introduction

Auckland Council's shared governance model means local boards are responsible for decision-making on local issues, activities and services and providing input into regional strategies, policies and plans. The local board agreement sets out the local board's budget, funding for activities, levels of service, performance measures and targets for the financial year 2018/2019 which has been agreed with Auckland Council's governing body.

The Waitākere Ranges Local Board Plan 2017 is a three year strategic document that guides local board activity, funding and investment decisions. A key role of the local board plan is to provide a basis for development of the annual local board agreement for each financial year, this is set out below. Each local board also develops annual work programmes alongside adoption of their local board agreement.

Local boards also provide input to the governing body on larger scale investments, regional programmes and policy issues such as rates proposals, which are outside local board decision-making responsibilities. A list of key advocacy areas is set out as appendix A.

## About this area

The first thing you see when you approach West Auckland is the Waitākere Ranges, which form a natural backdrop to the western skyline and are protected by the Waitākere Ranges Heritage Area Act 2008.

This local board area, full of natural and cultural features, yet close to metropolitan Auckland and subject to pressure from the urban environment, is unique in New Zealand.

Te Kawerau a Maki and Ngāti Whātua are mana whenua in the Waitākere Ranges. Hoani Waititi Marae is a local urban marae.

Our largest and only town centre is Glen Eden, surrounded by the suburban areas of Glen Eden, Kaurilands, Parrs Park and Sunnyvale.

Laingholm, Oratia and Waitākere are in different settings, and long-established rural communities are clustered around Huia, Parau, Piha, Karekare and Bethells Beach.

Titirangi and Swanson are established small villages with strong local characteristics. Titirangi hosts Te Uru Waitākere Contemporary Gallery and is an established centre for the arts. Swanson is a small village that is expanding rapidly.

In the 2013 census 48,339 people were living in this area, an increase of 6 per cent from 2006. Labour force participation is above the Auckland average and, at \$79,700 median household incomes are higher than the Auckland average of \$76,500, though there are significant differences between more and less affluent areas.

Residents have access to council libraries at Titirangi and Glen Eden, two community houses, venues for hire at Ceramco Park and Titirangi Hall, a variety of halls run by community groups, and sports fields such as those at Parrs Park.

## Local Board Plan outcomes

The Waitākere Ranges Local Board Plan 2017 sets out the aspirations the local board has for the area. The outcomes in the Waitākere Ranges Local Board Plan are:

- **Outcome 1: People actively protect the Waitākere Ranges Heritage Area** The Waitākere Ranges Heritage Area is recognised as a taonga for the people of Auckland
- **Outcome 2: Our unique natural habitats are protected and enhanced** Local communities and the council work together to live sustainably and look after our environment
- **Outcome 3: Local communities feel good about where they live** Our communities celebrate their distinct identities and live, work and play together
- **Outcome 4: People experience local arts and culture, and recognise our heritage** We celebrate what makes us unique

- **Outcome 5: Our urban centres are enjoyable places to be** Our urban environments are attractive and look towards the future
- **Outcome 6: Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to** Local parks, facilities and walkway connections provide attractive places for people to come together.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2018/2019 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

Waitākere Ranges Local Board will focus on building strong and meaningful relationships with local Māori and key Māori organisations to ensure that Māori needs and aspirations are understood. The local board sees mutual interests relating to environmental management, youth, community development and place-making, and looks forward to developing a partnership of mutual respect and openness.

We have initiatives that are specifically focused on partnering with Māori – ongoing support for Hoani Waititi Marae programmes, and inclusion and diversity programmes targeting Māori communities.

## Waitākere Ranges Local Board Agreement 2018/2019

### Priorities by activity area

Auckland Council's 2018/2019 funding priorities for local activities which contribute to key community outcomes in the Waitākere Ranges local board area are set out below under each local activity.

Levels of service, performance measures and targets are also set out below under each local activity. Note that some of the descriptions of our levels of service, performance measure and targets have changed from how they are described in the 2017/2018 local board agreements. This is to better explain our local activities and to align the descriptions to those used in other strategic plans. Our actual levels of service (the activities that we as a Council perform in each local board area) have not changed.

### Local Community Services

Local community services is a broad activity area, which includes:

- Supporting local arts, culture, events and sport and recreation
- Providing grants and partnering with local organisations to deliver community services

- Maintaining facilities, including local parks, libraries and halls.

Our annual budget to deliver these activities includes operating costs of \$7.5 million and capital investment of \$3.0 million.

The key initiatives we have planned for 2018/2019 include:

- Support arts and culture through funding to Te Uru Waitakere Contemporary Gallery, and other arts partners
- Deliver parks activation project encouraging physical activity
- Deliver community-led initiatives in small parks around Glen Eden
- Deliver a programme of community capacity building and place-making projects.

The local community services and key initiatives outlined above contribute towards achieving the following outcome/s in the Waitākere Ranges Local Board Plan:

- **Outcome 3: Local communities feel good about where they live** Our communities celebrate their distinct identities and live, work and play together
- **Outcome 6: Our community spaces, parks, sports and recreation facilities meet local needs and are easy to get to** Local parks, facilities and walkway connections provide attractive places for people to come together.

## Levels of Service

We measure our performance against the following measures for each local activity.

Level of service	Performance measure	Actual 2016/17	Annual Plan Target 2017/18	LTP Target 2018/19
<b>We provide library services and programmes that support Aucklanders with reading and literacy, and opportunities to participate in community and civic life</b>	The number of internet session at libraries (unique sessions over public computing or public WIFI networks) (million)	0.15	0.14	0.14
	The number of visits to library facilities (million)	0.33	0.28	0.27
	Percentage of customers satisfied with the quality of library service delivery	81%	80%	85%
<b>We fund, enable and deliver community events and experiences that enhance identify and connect people</b>	The percentage of attendees satisfied with a nominated local community event	Not available	New measure	70% or 85%
	The number of attendees at Council-led community events	Not available	New measure	2,100
<b>We fund, enable and deliver arts and culture experiences that enhance identity and connect people</b>	The percentage of arts and culture programmes, grants and activities that are community led.	Not available	New measure	85%
<b>Utilising the Empowered Communities Approach we support Aucklanders to create</b>	The percentage of Empowered Communities activities that are community led	Not available	New measure	35%

Level of service	Performance measure	Actual 2016/17	Annual Plan Target 2017/18	LTP Target 2018/19
<b>thriving, connected and inclusive communities</b>	The percentage of Empowered Communities activities that build capacity and capability	Not available	New measure	30%
<b>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</b>	Percentage of Aucklanders that feel their local town centre is safe	Day: 76%	Day: 84%	Day: 76%
		Night: 26%	Night: 34%	Night: 26%
<b>We provide art facilities, community centres and hire venues that enable Aucklanders to run locally responsive activities, promoting participation, inclusion and connection</b>	The number of participants in activities at art facilities, community centres and hire venues	Not available	New measure	300,849
	The percentage of art facilities, community centres and hire venues network that is community led	Not available	New measure	86%
<b>We provide recreation programmes, opportunities and facilities to get Aucklanders more active, more often</b>	The percentage of park visitors who are satisfied with the overall quality of sportsfields	73%	75%	73%
<b>We provide safe and accessible parks, reserves and beaches</b>	The percentage of users who are satisfied with the overall quality of local parks	73%	75%	73%
	The percentage of residents who visited a local park in the last 12 months	86%	85%	86%
<b>We showcase Auckland's Maori identity and vibrant Maori culture</b>	The percentage of local programmes, grants and activities that respond to Maori aspirations	Not available	New measure	8.0%

## Local Planning and Development

This group of activities covers improvements to town centres, the local street environment as well as local environment and heritage protection. These activities also include working with business and community associations to improve local economic development and employment initiatives.

Our annual operating budget to deliver these activities is \$275,000.

The key initiatives we have planned for 2018/2019 include:

- Deliver the Glen Eden town investment attraction project with the Glen Eden Business Association.

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Waitākere Ranges Local Board Plan:

- **Outcome 3: Local communities feel good about where they live** Our communities celebrate their distinct identities and live, work and play together
- **Outcome 4: People experience local arts and culture, and recognise our heritage** We celebrate what makes us unique
- **Outcome 5: Our urban centres are enjoyable places to be** Our urban environments are attractive and look towards the future.

## Levels of Service

We measure our performance against the following measures for each local activity.

Level of service	Performance measure	Actual 2016/17	Annual Plan Target 2017/18	LTP Target 2018/19
<b>We help attract investment, businesses and a skilled workforce to Auckland</b>	The percentage of Business Associations meeting their Business Improvement District (BID) Partnership Programme obligations	100%	100%	100%

## Local Environmental Management

Local boards work in partnership with local communities and iwi to deliver projects and programmes to improve local environments. Our focus is on indigenous biodiversity, healthy waterways and sustainable living.

These activities include stream restoration, waste minimisation programmes, supporting environmental volunteers and partnering with schools to provide a range of environmental initiatives.

Our annual operating budget to deliver these activities is \$980,000.

The key initiatives we have planned for 2018/2019 include:

- Stage delivery of the Waitākere weed action project for Piha, Huia and Karekare
- Fund a Kauri dieback community coordinator
- Deliver a suite of community sustainability projects via community partners.

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Waitākere Ranges Local Board Plan:

- **Outcome 1: People actively protect the Waitākere Ranges Heritage Area** The Waitākere Ranges Heritage Area is recognised as a taonga for the people of Auckland
- **Outcome 2: Our unique natural habitats are protected and enhanced** Local communities and the council work together to live sustainably and look after our environment.

## Levels of Service

We measure our performance against the following measures for each local activity.

Level of service	Performance measure	Actual 2016/17	Annual Plan Target 2017/18	LTP Target 2018/19
<b>We manage Auckland's natural environment</b>	The proportion of local programmes that deliver intended environmental actions and/or outcomes	100%	90%	90%

## Local Governance

Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of Local Board Plans, support in developing Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2018-2028 which determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2018/2019.

Our annual operating budget to deliver these activities is \$846,000.

## Local Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy adopted in August 2014, funding is allocated to local boards to deliver local services, through the following methods:

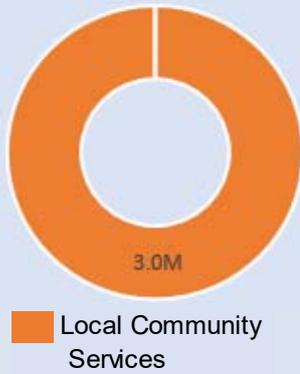
1. **Asset based services** - the governing body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Great Barrier and Waiheke Local Boards who agree funding requirements with the governing body on an annual basis. This includes both operational and capital funds.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total planned expenditure for local activities across all 21 local boards over the 2018/2019 financial year is shown in the table of Volume 3: Local Board Information and Agreements. The budgets for each local board are listed within the individual local board agreements in this volume.

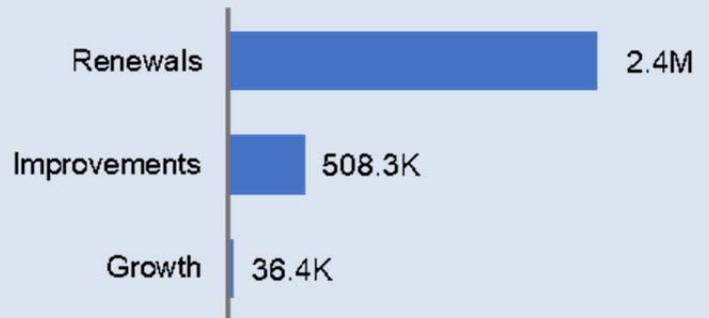
## Funding priorities for local activities

### Capital spend

#### By activity area



#### By category

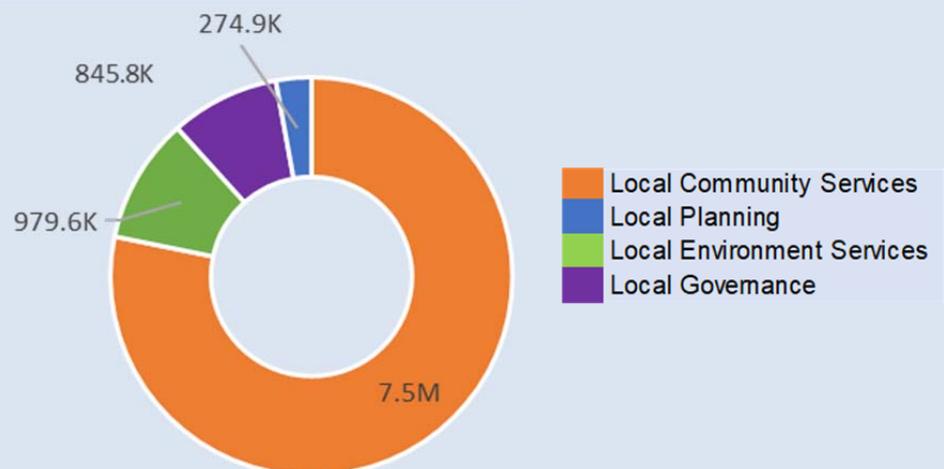


### Key projects



### Operating spend

#### By activity area



## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21 (5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2018 to 30 June 2019 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

\$000	Annual Plan 2017/18	Annual Plan 2018/19
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	9,710	10,888
Targeted rates	92	93
Subsidies and grants for operating purposes	10	6
Fees and charges	86	78
Local authorities fuel tax, fines, infringement fees and other receipts	57	343
<b>Total operating funding</b>	<b>9,956</b>	<b>11,408</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	7,958	9,320
Finance costs	599	307
Internal charges and overheads applied	1,386	1,764
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>9,944</b>	<b>11,391</b>
<b>Surplus (deficit) of operating funding</b>	<b>12</b>	<b>17</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions*	0	0
Increase (decrease) in debt	2,434	2,959
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>2,434</b>	<b>2,959</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	0	36
- to improve the level of service	5	508
- to replace existing assets	2,442	2,431
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>2,447</b>	<b>2,976</b>
<b>Surplus (deficit) of capital funding</b>	<b>(12)</b>	<b>(17)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibilities or funding for in this 10-year Budget, but recognise the value it will add to the local community.

Key advocacy areas for this local board include:

Initiative	Description	Advocating to
<b>Advocating for the Glen Eden Urban Design Framework and Implementation Plan to be fully funded in the 10-year Budget 2018-2028</b>	This is a key advocacy project of the local board as we recognise it has been more than a decade since any investment has been made in the public realm elements of the Glen Eden town centre – the largest centre in the board area.	Governing Body
<b>Continuing advocacy to seek a return to historic levels of funding to be made available for heritage area programmes under the local board's decision-making</b>	Seek a return to legacy levels of funding to deliver a specific programme of activities to respond to the Waitakere Ranges Heritage Area Act 2008.	Governing Body
<b>Funding to deliver aspects of Waitākere Ranges 'greenways' plan'</b>	Deliver on an identified network of local walking and cycling connections to reduce reliance on cars.	Auckland Transport
<b>Funding to progress the now closed Te Henga Quarry to become either a regional or local park</b>	Seek funding for the Te Henga Quarry, which closed for commercial operations in 2014. A rudimentary remediation has been undertaken by the operators, and a community and financial commitment was undertaken by the Waitakere City Council to develop the site into a space for community use. However, since closing and receiving the asset back from Panuku Development Auckland, council staff have not been resourced to develop a plan for future use and no allocation appears in the 10-year Budget 2018-2028.	Governing Body

## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



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The board can be contacted at the address below:

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For general enquiries, assistance and information, phone 09 301 0101 any time or visit [www.aucklandcouncil.govt.nz](http://www.aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:  
[www.aucklandcouncil.govt.nz](http://www.aucklandcouncil.govt.nz) > About council > Meetings and agendas