



Aktive Interim Report 2017/18

Auckland Council Community Sport Investment



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Introduction

Aktive received a **Strategic Partnership Grant of \$552,000.00** from **Auckland Council** to support the implementation of the **Auckland Sport and Recreation Strategic Action Plan (ASARSAP)**, which is aligned to 'The Auckland Approach to **Community Sport**', Aktive's strategic approach to community sport provision in Auckland. Whilst Aktive undertakes a level of work, most of the investment is deployed to our delivery partners; **Sport Auckland, Harbour Sport, CLM-Community Sport (CLM) and Sport Waitakere** for local delivery. A financial breakdown is contained within the report.

This Interim Report highlights the outcomes against key performance indicators aligned to five key areas: **Organisational Capability, Facility Partnerships, Fit-for-Purpose Network of facilities, Skilled and Growing Volunteer Base and Knowledgeable Sector.**

ASARSAP 15.2: Organisational capability

Develop the capability of recreation, sport and community organisations

Initiatives and outcomes

- Review the alignment of sport organisations across Auckland to ensure effective delivery, maximising skills and use of resources.
- Investigate opportunities to maximise the skills and use of resources in recreation and sport organisations.

Description

It is acknowledged that the Auckland Approach to Community Sport through its focus on targeted communities of activity will deliver on organisational capability.

Measures

1. *Satisfaction of local boards in areas where there are Communities of Activity under the Auckland Approach*

- **As part of the Sport NZ Stakeholder Survey, which was deployed in April, local boards were included. Local boards were asked a range of questions regarding the work being deployed by RSTs and CLM, including levels of satisfaction. Dependant on the outcome of the report, which will be known by the end of August 2018, a follow up survey with local boards will be deployed in September 2018.**
- **RSTs and CLM, have ongoing engagement with local boards, most meet as a minimum, quarterly.**

2. *Evidence of delivery agent consultation with community – including council staff, facilities, community groups and local boards.*

Community consultation driven by the four delivery agents has resulted in:

- **The establishment of 22 geographic Communities of Activity (CoAs) across Auckland is as a result of local insights, community and stakeholder consultation (Appendix1). Each CoA has a specific delivery plan. A summary of delivery examples across thematic areas including; Sector Development, Spaces & Places, School & Community, Insights, Target Populations and Coaching, can be found at Appendix 2. Council staff are members of the thematic actions groups leading this work.**
- **As an example of community consultation, CLM-Community held five community open days in each local board area to engage and consult with the local community. The events were held in the following areas:**
 - **Bledisloe Park, Pukekohe**
 - **Pulman Park, Papakura**
 - **Mountford Park, Manurewa**
 - **Otamariki Park, Otara**

- **Massey Park, Mangere East**

3. *Evidence of new community driven initiatives as a result of additional funding to COAs.*

- **As an example, Harbour Sport have identified Helensville as a CoA, as a result they are working with the community in regard to the development of a ‘school community partnership hub’ involving Kaipara College and local clubs including; rugby, swimming, netball, football, tennis and rugby league.**

4. *Evidence of plans established and deliverables against these plans as a result of additional funding to COAs.*

- **A Delivery Plan has been established for each of the 22 COAs. Each Plan highlights the target groups and primary services being deployed, applying locally-led and co-design approaches, (Appendix 2).**

5. *Evidence of additional funding into Communities of Activity as a result of Auckland Council investment*

- **There are multiple funders; Council, Sport NZ, NZCT and Foundation North in particular, supporting deployment of services in each of the 22 CoAs. These funders also support general deployment of services across local regions. The number of CoAs would be reduced without the combined support from funders.**

ASARSAP 8.1: Facility Partnerships

Facilitate partnerships to make the most of local facilities and resources

Initiatives and outcomes

Continue to work with the Ministry of Education to develop a framework and resources to support sustainable partnerships between the community and schools for access and use of recreation and sport facilities.

Description	Comments
Member of the project team and actively contributing towards the implementation of the project plan	<ul style="list-style-type: none"> • Aktive continues to be a member of the project team and attends all meetings. Work has slowed this year; however, AC continue to work with MoE at a higher level.
Contribute to the development of the framework, guidelines and resources for community/school partnerships (council-led)	<ul style="list-style-type: none"> • Aktive’s Schools & Community Manager supports Council in this area of work.
Lead the development of the primary and intermediate school survey.	<ul style="list-style-type: none"> • The primary-intermediate survey remains to be actioned. A new Youth Adviser Role, funded by

	Sport NZ, will support this work and will commence in July 2018.
Using the school stocktake results and working with the project team, develop opportunities to facilitate sharing relationships between sports/clubs/community and schools	<ul style="list-style-type: none"> As examples; Sport Auckland have work underway with Mt Roskill Grammar, Wesley Intermediate School, Glen Taylor Primary, St Pauls, St Cuthberts, ACG, Pt Chev Primary. Sport Waitakere have facilitated a partnership in Te Atatu between local schools and Te Atatu Roosters in relation to the opening of their sites for community use. HS are working with Pinhurst School, Glenfield College, Albany Junior High and Rosimini College. CLM- are working with Papatoetoe High School, Southern Cross and Tangaroa College.

Measures

- From the opportunities identified in the stocktake each Active delivery agent supports at least two schools to facilitate new community sharing relationships. Outcomes should include evidence of additional hours of community access.

Delivery Agent	School	Outcomes
Sport Waitakere	Blockhouse Bay Int	Development of community use policies
Sport Waitakere	Waitakere College	Development of a multi-purpose facility
Sport Auckland	Mt Roskill Grammar	Development of community access policy
Sport Auckland	Wesley Int	Development of community access policy
North Harbour Sport	Glenfield College	Facilitating planning process between North Shore Table Tennis and school
North Harbour Sport	Albany Junior High	Facilitating relationship between school and Harbour Volleyball
CLM	Papatoetoe High	Development of basketball opportunities
CLM	Southern Cross	Facilitating community access to pool and recreation facilities

- Primary and intermediate school survey completed for distribution.
 - The Primary School Survey will be undertaken in July 2018.
- Provide 1 qualitative case study on each new community sharing relationship per delivery agent)
 - Case Studies are attached at Appendix 4.

4.

4 case studies have been provided in relation to Auckland Council investment. The case studies highlight initiatives/projects that are being led by Harbour Sport, Sport Waitakere, CLM and Sport Auckland in regard to community sharing relationships with schools. Each case study is a work in progress. Full impact details will be highlighted in the 2019 report.

- **Sport Waitakere** have chosen Lincoln North as an area of focus, which although a small area, it has 3 secondary, 1 intermediate and 2 primary schools. Furthermore, the area has 4 community clubs, and 2 nationally significant sports centres, located in a densely populated residential and commercial area. The initiative seeks to improve the understanding of needs within school and community settings and identify opportunities for collaboration.
- **Harbour Sport** focussed within the geographic area of Glenfield. Following community consultation, it was identified that an indoor facility was required to support demand for volleyball. Glenfield College have agreed to community use of their indoor facilities to support volleyball. Since the agreement has been in place, the number of participants have increased to 25-30 participants per session. The partnership between Harbour Sport and Glenfield College has lead to other community use of the College's indoor and outdoor facilities by clubs.
- **CLM** have partnered with Auckland Basketball Services Limited, Auckland Dream and Papatoetoe High School regarding the use of the school's facilities for basketball programmes and competition leagues. Whilst early days, good momentum is being achieved.
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- **Sport Auckland** have partnered with Glendowie Bowling Club to assist in the securing of the club's future, due to both a decline in membership and an aging membership. Sport Auckland, working with other codes, community groups, schools and the local-board, are advocating for the development of a 'sports hub', which would support multiple codes and community organisations, including schools. At present Sacred Heart College and Glendowie College have been involved in discussions and planning. Good momentum is being achieved.

ASARSAP 7.2: Fit-for-purpose network of facilities

Provide quality fit-for-purpose facilities at regional, sub-regional and local levels for informal recreation and sport

Initiatives and outcomes

- Develop a plan for sport facility provision to establish priorities and identify opportunities for integration across sports.
- Prioritise innovative ways to address inequities amongst different recreation and sport activities, access to facilities, funding and participation costs.

Description	Comments
<p>Support the implementation of the Auckland Sport Sector: Facility Priority Plan (ASS:FPP)</p> <p>Facilitator of the Facility Priorities Assessment Panel.</p>	<ul style="list-style-type: none"> • The ASS: FPP first stage plan and agreed process was completed and adopted by Council and OneVoice in Q1 of 2017-18. • Aktive will administer the Facilities Priorities Assessment Panel. The process for establishing the panel will be completed by end of June. • 8 individual applications have been received for assessment by the panel. • The selection panel is to meet to appoint members to the panel. There is room to co-opt other members and a skills matrix is being prepared to guide any such further membership of the panel. • Project synopses and supporting material has been received for 13 projects from 11 codes. Initial Council feedback will be provided to the assessment panel.
<p>Lead an engaged sector committed to the philosophy and implementation of the ASSFPP process.</p>	<ul style="list-style-type: none"> • The gathering of priority projects from codes and the assembling of the priorities assessment panel, has commenced. • Sector communications will be established, as agreed at June's ASARSAP meeting, for distribution as a reminder of the ASS:FPP purpose and process for new staff in Council, codes and the Aktive/RST network. • Membership of and chairing of Regional Facility Working Groups and Whole of Sport Plan Groups in a number of codes gives Aktive the direct platform to ensure ASS:FPP principles are in mind as discussions regarding facility development take place.

Measures

1. *Develop and administer the Facility Priorities Assessment Panel in line with the terms of reference for the group.*
 - **The Terms of reference for the Facility Priorities Assessment Panel, has been completed, panel membership will be confirmed by June 30th 2018.**
2. *Evidence of leadership enabling appropriate sector engagement through the implementation of the ASFP to ensure sector ownership of the plan and its process.*
 - **Criteria has been established, with an assessment framework confirmed.**
 - **Senior and experienced members of the sector have come forward for the Assessment Panel.**
 - **Further communications online and direct to codes will reinforce the purpose and processes of the ASS:FPP.**

ASARSAP 13.2 Skilled and growing volunteer base

Strengthen and grow the number and skills of volunteers supporting recreation and sport activities

Initiatives and outcomes

- Develop a Volunteer Action Plan for the sport and recreation sector.
- Develop tools to support recreation and sport organisations in governance, management and volunteer development.

Description

A high level strategic challenge to increase infrastructure and investment in personnel engaged in volunteer management has been completed.

Measures

1. *Implementation opportunities identified, and plan completed.*
 - **Following the development of the Volunteer Action Plan in 2017, a proposal was agreed by ASARSAP in June 2018, for further work to be undertaken in regard to the establishment of sector resources to support the attraction and retention of volunteers. This work will be completed by April 2019.**
2. *Evidence of best practice tools being used to support recreation and sport organisations in governance, management and volunteer development and outcomes being achieved.*
 - **On the 8th May, Aktive hosted its 4th Chairs Roundtable. Guest speakers included; Minister for Sport & Recreation-Honourable Grant Robertson;**

Professional Director, Geoff Ricketts and Mai Chen, Director BNZ Board, Chair, Superdiversity Centre for Law, Policy & Business and author of the “Superdiversity Stocktake”. By invitation, 42 chairs attended from a variety of sports codes.

- **Marketing & Communications Toolkit** for the sector is nearing completion, due July.
- **Good Sports**, which aims to create a quality sporting experience for young people by supporting the key adult influencers of young people including; parents, caregivers, coaches and officials, has developed several tools and training opportunities to underpin this work. Sport NZ are currently considering a national rollout of Good Sports, due to its success.

ASARSAP 18.1: Knowledgeable Sector

Build knowledge in the sector to deliver improved outcomes by actively sharing insights, learnings and best practice

Initiatives and outcomes

Continue to:

- collate and disseminate insights relevant to the recreation and sport sector in Auckland
- build sector capability to monitor and evaluate recreation and sport programmes and initiatives

Description

It is acknowledged that the Auckland Approach to Community Sport through its focus on targeted communities of activity will have a focus on actively sharing insights, learnings and best practice

Measures

1. *Evidence of insights shared with Auckland Council and impact these insights have had on local and regional decision making.*

Insight	Impact
Active Citizens World Wide Research	Provided an alternate lens for Council to view sport & recreation. Benchmarking with other cities around the world will be possible in the next 12 months.
Healthy Auckland Together	Input into initiatives, such as monitoring report. Auckland Council and Auckland Transport also sit on this group.

2. Evidence of insights shared with recreation, sport and community organisations.

Insight	Who was it shared with and impact
Value and impact of sport in Auckland provided as part of the submission process for the Auckland Council and Long-Term Plans	Shared with the sport and recreation sector within Auckland.
Voice of participant Auckland results	Shared with wider sport and recreation sector within Auckland at Sector Workshop, hosted by Auckland Council, Active and Sport NZ on 3 rd November 2017, at the Cloud.
Training for sector on insights tool	Discussions with NZRU, Tennis Northern & Auckland Tennis, NZ Golf and Football NZ on using the tool and linking in with their other membership data.
Establishment of an Auckland Insights discussion group	Group been piloted with NZ Golf and Football NZ to share knowledge about working in the changing Auckland.
Insights and research information on Active website	A new resource has been added onto the Active website (http://active.org.nz/our-work/insightsresearch/) to provide a 'one-stop-shop' for the sector to access relevant research documents and tools.

Appendix 1

- **Geographic Communities of Activity**

Appendix 2

- **Local Delivery: Community Sport -Thematic Areas;** Advocacy, Sector Development, Spaces & Places, Schools & Community, Coaching, Insights, Target Populations

Appendix 3

- **ASARSAP Delivery Reports;** CLM-Community Sport, Sport Waitakere, Harbour Sport and Sport Auckland

Appendix 4

- **Case Studies;** CLM-Community Sport, Sport Waitakere, Harbour Sport and Sport Auckland