

# City Centre Targeted Rate Programme of Works

TR7

Final version November 2017

| Item | Projects   | Project Total<br>(all funding<br>sources) 2015-<br>25 | General Rate<br>and 3rd Party | Targeted Rate<br>Funding | 15/16 SPEND      | 16/17 SPEND      | 17/18            | 18/19             | 19/20             | 20/21             | 21/22             | 22/23             | 23/24             | 24/25             |
|------|--|---|-------------------------------|--------------------------|------------------|------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|      | Capex  |   |                               |                          |                  |                  |                  |                   |                   |                   |                   |                   |                   |                   |
| 1    | Downtown Public Spaces                           | 1,125,000   |                               | 1,125,000                |                  | 22,577           | 352,423          | 750,000           |                   |                   |                   |                   |                   |                   |
| 2    | Re-imburement of Downtown Public Spaces funds    | -   |                               | 1,125,000                |                  |                  |                  | 1,125,000         |                   |                   |                   |                   |                   |                   |
| 3    | Queens Wharf Redevelopment                       | 9,000,000   |                               | 9,000,000                |                  |                  |                  |                   |                   |                   | 3,500,000         | 5,000,000         | 500,000           |                   |
| 4    | Federal St Stage 2 (Mayoral Drive to Wellesley)  | 7,100,000   |                               | 7,100,000                |                  | 10,837           | 734,013          | 4,503,150         | 1,852,000         |                   |                   |                   |                   |                   |
| 5    | Federal St Stage 3 (Victoria to Fanshawe)        | 14,700,000  |                               | 14,700,000               |                  |                  | 192,000          | 1,355,000         | 4,210,000         | 7,259,000         | 1,684,000         |                   |                   |                   |
| 6    | Lower Hobson St Flyover                          | 6,000,000   |                               | 6,000,000                |                  |                  |                  |                   |                   |                   |                   |                   | 6,000,000         |                   |
| 7    | Nelson St Cycleway Enhancements (off-ramp)       | 2,002,632   |                               | 2,002,632                | 1,853,781        | 148,851          |                  |                   |                   |                   |                   |                   |                   |                   |
| 8    | Beach Road (including artwork)                   | 1,524,836   |                               | 1,524,836                | 1,405,368        |                  | 119,468          |                   |                   |                   |                   |                   |                   |                   |
| 9    | O'Connell Street (including artwork)             | 242,855   |                               | 242,855                  | 112,855          | 16,630           | 113,371          |                   |                   |                   |                   |                   |                   |                   |
| 10   | Britomart Precinct Streetscapes                  | 20,000,000  |                               | 20,000,000               | 500,000          | 2,785,849        | 1,300,151        | 1,674,000         | 3,660,000         | 1,030,000         | 6,050,000         | 3,000,000         |                   |                   |
| 11   | High St Streetscapes                             | 14,200,000  |                               | 14,200,000               |                  | 20,970           |                  |                   |                   |                   |                   | 700,000           | 4,500,000         | 8,979,030         |
| 12   | Freyberg Place                                   | 7,441,345   |                               | 7,441,345                | 468,419          | 5,256,534        | 1,716,392        |                   |                   |                   |                   |                   |                   |                   |
| 13   | Myers Park Underpass (Stage 2b)                  | 6,316,872   | 650,000                       | 5,666,872                | 539,941          |                  | 713,000          | 4,274,000         | 139,931           |                   |                   |                   |                   |                   |
| 14   | Myers Park Splash Pad (Stage 2a)                 | 233,069   |                               | 233,069                  |                  | 233,069          |                  |                   |                   |                   |                   |                   |                   |                   |
| 15   | Myers Park Playground and Park Upgrade (Stage 1) | 206,946   |                               | 206,946                  | 140,103          | 66,842           |                  |                   |                   |                   |                   |                   |                   |                   |
| 16   | Emily Place                                      | 2,500,000   |                               | 2,500,000                |                  |                  |                  |                   |                   |                   |                   |                   |                   | 2,500,000         |
| 17   | K Rd Public Realm - (City Centre Cycling)        | 11,500,000  | 2,500,000                     | 9,000,000                | 211,905          | 523,219          | 1,049,877        | 6,030,000         | 1,060,000         | 125,000           |                   |                   |                   |                   |
| 18   | Hobson/Nelson St Upgrade                         | 23,820,000  |                               | 23,820,000               |                  | -                | 500,000          | 3,820,000         |                   |                   | 3,000,000         | 8,500,000         | 6,000,000         | 2,000,000         |
| 19   | Wyndham St - Queen to Hobson St                  | 6,000,000   |                               | 6,000,000                |                  |                  |                  |                   |                   | 1,000,000         | 2,000,000         | 3,000,000         |                   |                   |
| 20   | Quay St Public Realm Upgrade                     | 22,900,000  |                               | 22,900,000               |                  |                  | 400,000          | 5,000,000         | 10,000,000        | 5,000,000         | 2,500,000         |                   |                   |                   |
| 21   | Learning Quarter                                 | 5,000,000   |                               | 5,000,000                |                  | 280              | 999,720          | 250,000           | 500,000           | 1,000,000         | 750,000           | 500,000           | 500,000           | 500,000           |
| 22   | Quay Park (Development)                          | 5,000,000   |                               | 5,000,000                |                  |                  |                  |                   |                   |                   |                   |                   |                   | 5,000,000         |
| 23   | Mill's Lane                                      | 3,000,000   |                               | 3,000,000                |                  |                  |                  |                   |                   |                   | 1,000,000         | 2,000,000         |                   |                   |
| 24   | Exchange Lane                                    | 1,000,000   |                               | 1,000,000                |                  |                  |                  |                   |                   |                   |                   |                   |                   | 1,000,000         |
| 25   | Poynton Terrace                                  | 550,000   |                               | 550,000                  |                  |                  | 550,000          |                   |                   |                   |                   |                   |                   |                   |
| 26   | Cross Street                                     | 6,000,000   |                               | 6,000,000                |                  |                  |                  |                   |                   |                   |                   | 500,000           | 4,500,000         | 1,000,000         |
| 27   | Beresford Square                                 | 3,000,000   |                               | 3,000,000                |                  |                  |                  |                   |                   |                   |                   |                   | 500,000           | 2,500,000         |
|      | <b>Targeted Rate Proposed Capital Sub Total</b>  |   |                               | <b>176,088,555</b>       | <b>5,232,372</b> | <b>9,085,658</b> | <b>8,740,415</b> | <b>26,531,150</b> | <b>21,421,931</b> | <b>15,414,000</b> | <b>20,484,000</b> | <b>23,200,000</b> | <b>22,500,000</b> | <b>23,479,030</b> |
|      | Opex - Construction Projects                     |   |                               |                          |                  |                  |                  |                   |                   |                   |                   |                   |                   |                   |
| 28   | Downtown Public Spaces                           | 225,000   |                               | 225,000                  | 24,800           |                  | 100,000          | 100,200           |                   |                   |                   |                   |                   |                   |
| 29   | Queens Wharf Redevelopment                       | -   |                               | -                        |                  |                  |                  |                   |                   |                   |                   |                   |                   |                   |
| 30   | Federal St Stage 2 (Mayoral Drive to Wellesley)  | 50,000  |                               | 50,000                   |                  |                  |                  | 50,000            |                   |                   |                   |                   |                   |                   |
| 31   | Federal St Stage 3 (Victoria to Fanshawe)        | 50,000  |                               | 50,000                   |                  |                  |                  |                   | 50,000            |                   |                   |                   |                   |                   |
| 32   | Lower Hobson St Flyover                          | -   |                               | -                        |                  |                  |                  |                   |                   |                   |                   |                   |                   |                   |
| 33   | Nelson St Cycleway Enhancements (off-ramp)       | -   |                               | -                        |                  |                  |                  |                   |                   |                   |                   |                   |                   |                   |
| 34   | High St Streetscapes                             | 300,000   |                               | 300,000                  |                  |                  | 100,000          |                   |                   |                   | 200,000           |                   |                   |                   |
| 35   | Emily Place                                      | -   |                               | -                        |                  |                  |                  |                   |                   |                   |                   |                   |                   |                   |
| 36   | Albert St Upgrade (Public Realm Improvements)    | 20,000,000  |                               | 20,000,000               |                  |                  |                  | 10,000,000        | 10,000,000        |                   |                   |                   |                   |                   |
| 37   | Lower Queen St Upgrade                           | 10,000,000  |                               | 10,000,000               |                  |                  |                  |                   |                   | 10,000,000        |                   |                   |                   |                   |
| 38   | Hobson/Nelson St Upgrade                         | 180,000   |                               | 180,000                  |                  | 155,880          | 24,120           |                   |                   |                   |                   |                   |                   |                   |
| 39   | Wyndham St - Queen to Hobson St                  | -   |                               | -                        |                  |                  |                  |                   |                   |                   |                   |                   |                   |                   |
| 40   | Quay St Enhancements Upgrade                     | -   |                               | -                        |                  |                  | 100,000          |                   |                   |                   |                   |                   |                   |                   |

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| 41   | Learning Quarter   | 100,000   |                               | 100,000                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 42   | Quay Park (Framework Plan)                                       | -   |                               | -                        |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 43   | Mill's Lane  | -   |                               | -                        |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 44   | Exchange Lane  | -   |                               | -                        |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 45   | Cross Street   | -   |                               | -                        |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 46   | Beresford Square   | -   |                               | -                        |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|      | <b>Targeted Rate Proposed Opex (construction) Sub Total</b>      |   |                               | <b>30,905,000</b>        | <b>24,800</b>     | <b>155,880</b>    | <b>180,680</b>    | <b>10,150,200</b> | <b>10,050,000</b> | <b>10,000,000</b> | <b>200,000</b>    |                   |                   |                   |
|      | <b>Opex - Operational Initiatives</b>                            |   |                               |                          |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| 47   | UPP Programme (TUI)  | 3,300,000   |                               | 3,300,000                | 401,713           | 163,308           | 634,979           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           | 300,000           |
| 48   | UPP Programme (Activation)                                       | 7,350,000   |                               | 7,350,000                | 296,425           | 835,878           | 1,117,697         | 1,000,000         | 1,000,000         | 650,000           | 650,000           | 600,000           | 600,000           | 600,000           |
| 49   | Pedestrian counts  | 546,250   |                               | 546,250                  | 28,750            | 57,500            | 57,500            | 57,500            | 57,500            | 57,500            | 57,500            | 57,500            | 57,500            | 57,500            |
| 50   | Destination Marketing (HoTC)                                     | 4,000,000   |                               | 4,000,000                | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           |
| 51   | Destination Marketing (K Road)                                   | 400,000   |                               | 400,000                  |                   | 80,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            | 40,000            |
| 52   | Smart Cities (Pedestrian Monitoring)                             | 500,000   |                               | 500,000                  |                   |                   | 296,000           | 204,000           |                   |                   |                   |                   |                   |                   |
| 53   | K'Rd Plan Refresher  | 24,999  |                               | 24,999                   |                   | 24,999            |                   |                   |                   |                   |                   |                   |                   |                   |
| 54   | City Centre Master Plan Targets                                  | 200,000   |                               | 200,000                  |                   |                   | 60,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            | 20,000            |
| 55   | Harbour Water Monitoring   | 35,000  |                               | 35,000                   |                   | 3,500             | 7,000             | 3,500             | 3,500             | 3,500             | 3,500             | 3,500             | 3,500             | 3,500             |
| 56   | Way finding Signage and public art                               | 4,800,000   |                               | 4,800,000                | 900,000           | 71,756            | 400,000           | 1,028,244         | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           | 400,000           |
| 57   | Communications   | 1,700,000   |                               | 1,700,000                |                   | 60,494            | 239,506           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           | 200,000           |
| 58   | Homelessness   | 2,000,000   |                               | 2,000,000                |                   |                   | 2,000,000         |                   |                   |                   |                   |                   |                   |                   |
| 59   | City Feature Lighting  | 300,000   |                               | 300,000                  |                   |                   | 300,000           |                   |                   |                   |                   |                   |                   |                   |
| 60   | City Feature Lighting (stage 2)                                  | 45,000  |                               | 45,000                   |                   |                   | 45,000            |                   |                   |                   |                   |                   |                   |                   |
| 61   | Beach Road rehabilitation work                                   | 35,000  |                               | 35,000                   |                   |                   | 35,000            |                   |                   |                   |                   |                   |                   |                   |
| 62   | Cycle Share  | 1,000,000   |                               | 1,000,000                |                   |                   |                   | 1,000,000         |                   |                   |                   |                   |                   |                   |
|      | <b>Targeted Rate Proposed Opex (initiatives) Sub Total</b>       |   |                               | <b>26,236,249</b>        | <b>2,026,888</b>  | <b>1,697,435</b>  | <b>5,632,682</b>  | <b>4,253,244</b>  | <b>2,421,000</b>  | <b>2,071,000</b>  | <b>2,071,000</b>  | <b>2,021,000</b>  | <b>2,021,000</b>  | <b>2,021,000</b>  |
|      | <b>Targeted Rate Proposed Opex and Capex Sub Total</b>           |   |                               | <b>233,229,804</b>       | <b>7,259,260</b>  | <b>10,783,093</b> | <b>14,373,097</b> | <b>30,784,394</b> | <b>23,842,931</b> | <b>17,485,000</b> | <b>22,555,000</b> | <b>25,221,000</b> | <b>24,521,000</b> | <b>25,500,030</b> |
|      | <b>Closing CCTR balance (surplus positive, deficit negative)</b> |   |                               |                          | <b>28,131,474</b> | <b>32,303,852</b> | <b>36,497,438</b> | <b>15,457,189</b> | <b>4,662,190</b>  | <b>388,991</b>    | <b>1,233,216</b>  | <b>151,390</b>    | <b>295,973</b>    | <b>37,417</b>     |