

## Financial Performance

### Financial Summary

Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Operating revenue (ABS)	4,708	4,984	(276)	4,984	4,984
Operating revenue (LDI)	5	0	5	0	0
Operating expenditure (ABS)	21,628	20,428	(1,200)	20,428	18,883
Operating expenditure (LDI)	1,904	2,763	859	2,763	2,180
Operating expenditure (LGS)	1,176	1,176	0	1,176	1,176
<b>Net Cost of Service</b>	<b>19,995</b>	<b>19,383</b>	<b>(612)</b>	<b>19,383</b>	<b>17,255</b>
<b>Subsidies and grants for capital expenditure</b>	<b>204</b>	<b>0</b>	<b>204</b>	<b>0</b>	<b>0</b>
<b>Capital expenditure</b>	<b>14,124</b>	<b>16,911</b>	<b>2,787</b>	<b>16,911</b>	<b>15,082</b>

The Howick Local Board's net cost of service for the year was \$20.0m against a revised budget of \$19.4m.

Total operating revenue as expected was below budget with a variance of \$276k. The lower revenue was mainly due to lower revenue from Howick Leisure's Early Childhood Education. The centre had reduced enrolments in the year which impacted the level of funding received. The venues for hire in the board area performed well with high utilisation resulting in higher than planned revenue.

Asset based services expenditure was well above budget, the main driver for the overall variance was related to parks and facility maintenance costs. A reallocation of budgets between all local boards is required and now that baseline costs have been established this financial year they will be factored into the revised budgets for 2019.

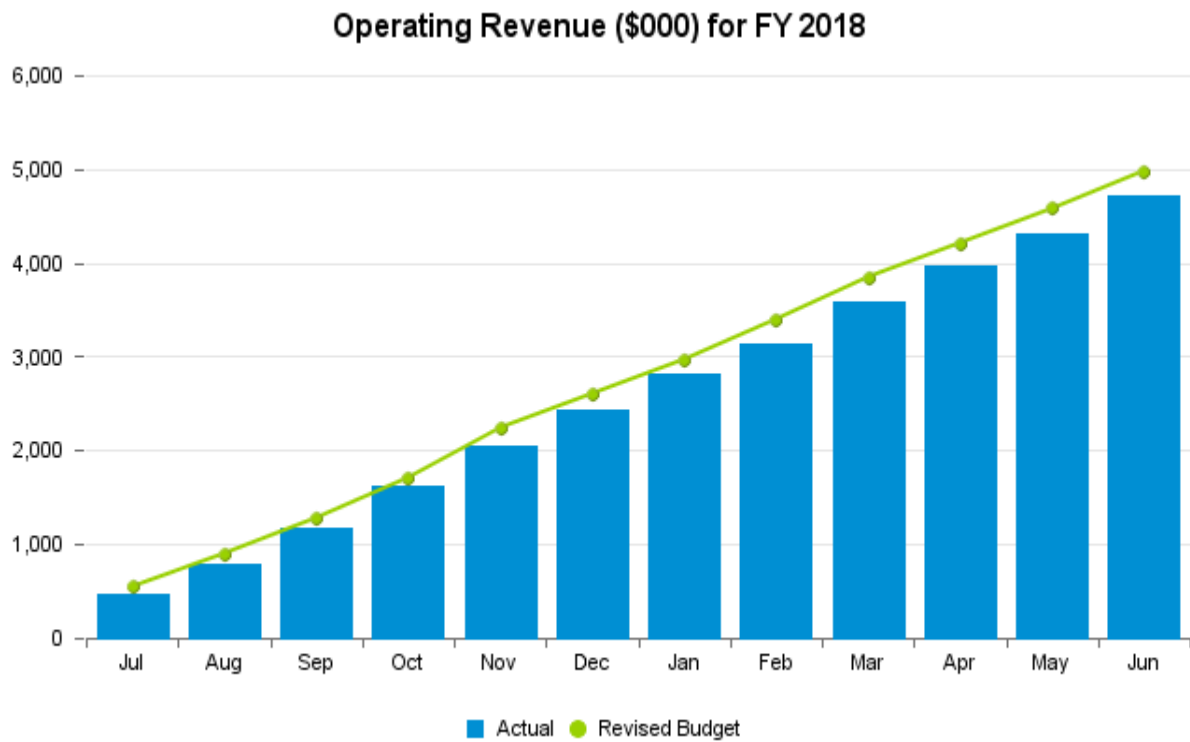
Locally driven initiative (LDI) expenditure for the year was \$859k below budget. Most projects were delivered in the year and projects that are still in train will be completed next financial year. The board approved \$705k of their LDI budget to be carried forward to 2019 for the projects listed in the table below.

Facility partnership fund	\$600,000
Howick Pride of Place (Tamaki River Festival)	\$25,000
Green assets	\$39,000
Build capacity: Youth participation in council decision making and youth-led initiatives	\$30,000
Community Safety Initiatives	\$11,000
<b>TOTAL</b>	<b>\$705,000</b>

Capital investment for the year was high with \$14.1m spent compared with a budget of \$16.9m. Projects completed in the quarter include Burswood Park footpath, playground and drainage renewal and Megan Park playspace renewal. The majority of the spend for the year has been in the Parks and Leisure area, with ongoing development of Barry Curtis Park, the splash pad at Lloyd Elsmore and Lloyd Elsmore Leisure Centre renewal seeing significant investment. Due to poor weather the Panmure Bridge to Highbrook walkway development faces further delays before the project is fully completed.

The subsidies received for capital expenditure relate to the Lloyd Elsmore splashpad and Donegal Glen playspace.

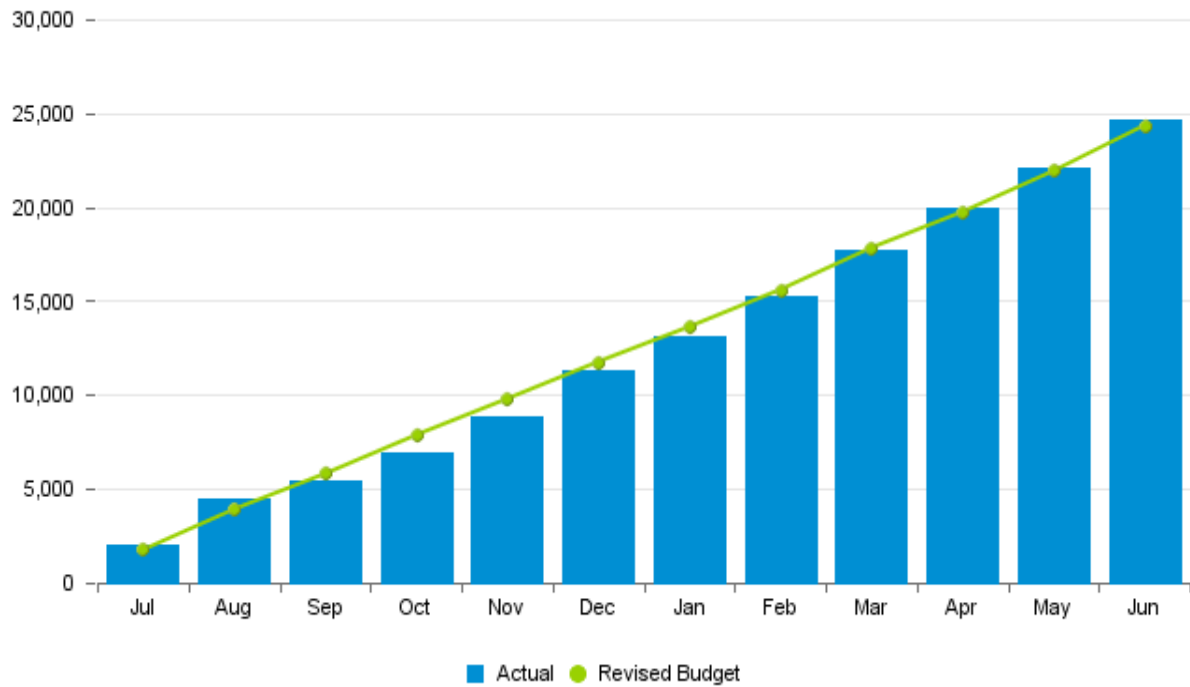
## Operating Revenue



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	300	267	33	267	267
Local parks, sport and recreation	4,414	4,717	(303)	4,717	4,717
<b>Total Operating Revenue</b>	<b>4,714</b>	<b>4,984</b>	<b>(270)</b>	<b>4,984</b>	<b>4,984</b>

## Operating Expenditure

Operating Expenditure (\$000) for FY 2018



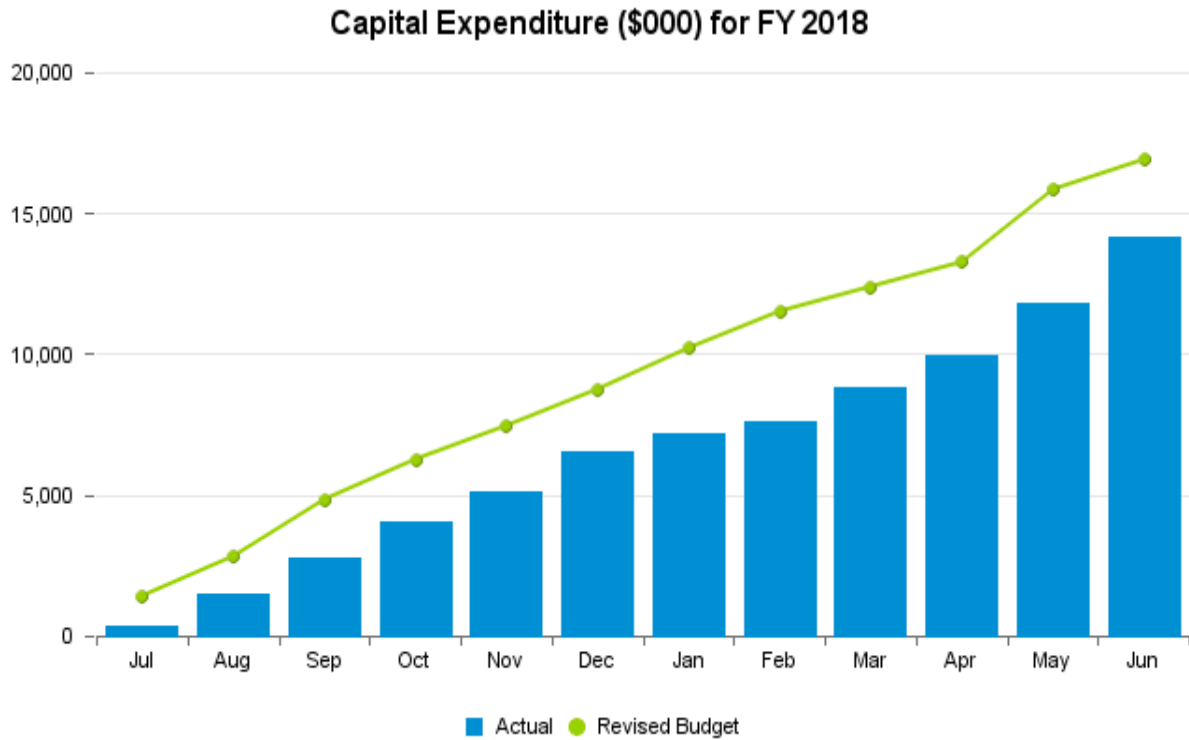
Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	8,119	8,354	235	8,354	8,112
Local environmental management	100	103	3	103	103
Local governance	1,176	1,176	0	1,176	1,176
Local parks, sport and recreation	14,225	13,538	(687)	13,538	11,662
Local planning and development	1,087	1,196	109	1,196	1,186
<b>Total Operating Expenditure</b>	<b>24,707</b>	<b>24,367</b>	<b>(340)</b>	<b>24,367</b>	<b>22,239</b>

## LDI Expenditure – All Projects

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
ACE LDI Staff allocation	202	202	0	202	202
ANZAC	40	23	(17)	23	23
Arts plan Initiatives	10	10	0	10	0
Community Arts Programmes	37	41	4	41	38
Community recognition	0	11	11	11	11
Community response fund	(36)	43	79	43	43
Community Safety Initiatives	17	31	14	31	31
COM Pipes and Drums Inc	11	11	0	11	11
Extended Library hours	77	77	0	77	77
Fees and charges subsidy	25	25	0	25	25
Healthy Howick concept plan	20	20	0	20	20
Howick Brass Band	13	13	0	13	13
Howick coastguard	46	46	0	46	46
Howick Pride of Place project	89	100	11	100	100
Inclusion and equity - diversity and inclusion	20	20	0	20	20
Local Arts Grants	25	25	0	25	0
Local civic functions	0	5	5	5	5
Local community grants	641	578	(63)	578	395
Local events fund	64	96	32	96	96
MCC Concert Band	11	11	0	11	11
Social innovation and enterprise	19	20	1	20	20
Stockade Hill and Howick mainstreet lights	23	35	12	35	35
Youth focussed programmes	30	60	30	60	30
Youth programmes community development	16	20	4	20	20

Net Cost of Service	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
<b>Total Local community services</b>	<b>1,400</b>	<b>1,523</b>	<b>123</b>	<b>1,523</b>	<b>1,272</b>
Environment initiatives including Manukau Harbour and Tamaki Estuary	4	5	1	5	0
Waterways	56	56	0	56	56
Weed and Pest management	0	0	0	0	47
Weed management programme	40	42	2	42	0
<b>Total Local environmental management</b>	<b>100</b>	<b>103</b>	<b>3</b>	<b>103</b>	<b>103</b>
Creating a Maori identity	4	10	6	10	10
Facility Partnership Programme	0	600	600	600	300
Green assets – LDI	0	41	41	41	0
Programme Events local parks	80	80	0	80	80
LDI Volunteers parks	20	10	(10)	10	10
Parks environment prog.	9	20	11	20	20
Parks response fund	115	75	(40)	75	75
Sand - Little Bucklands Beach	46	106	60	106	116
Skatepark Guardians	51	51	0	51	51
<b>Total Local parks, sport and recreation</b>	<b>325</b>	<b>993</b>	<b>668</b>	<b>993</b>	<b>662</b>
Development of heritage plan	27	60	33	60	60
Integrated Planning Solutions	0	25	25	25	25
LED initiatives	45	45	0	45	45
Howick Tourism Plan	0	10	10	10	10
Young Enterprise Scheme	4	4	0	4	4
<b>Total Local planning and development</b>	<b>76</b>	<b>144</b>	<b>68</b>	<b>144</b>	<b>144</b>
<b>Total</b>	<b>1,901</b>	<b>2,763</b>	<b>862</b>	<b>2,763</b>	<b>2,181</b>

## Capital Expenditure



Activity	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Local community services	534	935	401	935	592
Local parks, sport and recreation	12,903	12,475	(428)	12,475	10,730
Local planning and development	687	3,501	2,814	3,501	3,760
<b>Total Capital Expenditure</b>	<b>14,124</b>	<b>16,911</b>	<b>2,787</b>	<b>16,911</b>	<b>15,082</b>

## Capital Expenditure – all projects

Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
Canopy and street toilet renewals	341	369	28	369	0
Art centre redevelopment (Uxbridge)	146	303	157	303	0
Multi-purpose facility (Flat Bush)	4	91	87	91	482
Library furniture and fitting renewals	21	83	62	83	83
ACE - Leases renewals	3	55	52	55	27
Local library renewals	13	20	7	20	0
Community facility renewals	7	14	7	14	0
<b>Community services (GoA)</b>	<b>534</b>	<b>935</b>	<b>401</b>	<b>935</b>	<b>592</b>
Master plan (Barry Curtis Park)	5,743	5,017	(726)	5,017	2,200
Parks - Asset renewals	1,115	2,271	1,156	2,271	2,164
Leisure facility building renewals	1,693	1,530	(163)	1,530	766
Greenway and walkway development	1,964	1,051	(913)	1,051	580
Playscape development	1,058	809	(249)	809	0
Parks - Sports fields renewals	568	438	(130)	438	499
Locally driven initiatives (LDI Capex)	213	323	110	323	2,084
Walkway and cycleway paths (Flat Bush)	97	276	179	276	336
Parks - Coastal asset renewals	89	256	167	256	969
Playspace (Flat Bush)	19	195	176	195	112
Sport development	305	125	(180)	125	36
Development (Styak-Lushington park)	8	90	82	90	332
Sportsfields development (Ostrich Farm)	9	57	48	57	152



Project Name	Year To Date (\$000)			Full Year (\$000)	
	Actual	Revised Budget	Variance	Revised Budget	Annual Plan
General park development	9	40	31	40	500
Leisure facility equipment renewals	15	0	(15)	0	0
<b>Parks sport and recreation (GoA)</b>	<b>12,903</b>	<b>12,475</b>	<b>(428)</b>	<b>12,475</b>	<b>10,730</b>
SWEI Flat bush water quality ponds	687	3,501	2,814	3,501	3,760
<b>Planning (GoA)</b>	<b>687</b>	<b>3,501</b>	<b>2,814</b>	<b>3,501</b>	<b>3,760</b>
<b>Total</b>	<b>14,127</b>	<b>16,914</b>	<b>2,787</b>	<b>16,912</b>	<b>15,082</b>