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| <p><b>Project Name</b></p>        | <p><b>Manukau Harbour Forum Governance and Management Support Review</b></p>   |
| <p><b>Local board</b></p>         | <p>The Manukau Harbour Forum is a collective comprised of representatives of the nine local boards that border the Manukau Harbour:</p> <ul style="list-style-type: none"> <li>• Franklin Local Board</li> <li>• Maungakiekie-Tamaki Local Board</li> <li>• Mangere-Otahuhu Local Board</li> <li>• Manurewa Local Board</li> <li>• Otara-Papatoetoe Local Board</li> <li>• Papakura Local Board</li> <li>• Puketapapa Local Board</li> <li>• Waitakere Ranges Local Board</li> <li>• Whau Local Board.</li> </ul>  |
| <p><b>Project Description</b></p> | <p>The purpose of the Manukau Harbour Forum is to provide for a means of collective Local Board advocacy on issues affecting the Manukau Harbour, and the adjacent foreshore. This project seeks to evaluate the current level of advocacy effectiveness and provide advice on how it may be further enhanced.</p> <p><b>Matters to be considered include:</b></p> <ul style="list-style-type: none"> <li>• review of advocacy and activity to date – forum initiated, LB initiated, regional</li> <li>• information currently held, under development and known gaps</li> <li>• reviewing strategic objectives of forum</li> <li>• confirming the continued need for a forum group</li> <li>• how to maximise influence of the forum</li> <li>• relationship with Governing Body</li> <li>• relationship with wider community stakeholders and understanding their interests and views</li> <li>• establishing effective relationships with mana whenua iwi</li> <li>• reflection on current and potential governance structures</li> <li>• identify related operational support models (specific support and wider organisational commitment) – include looking at Hauraki Gulf Forum, WHRA, Maunga Authority</li> <li>• establishing a three-year governance programme</li> </ul> |
| <p><b>Project Benefits</b></p>    | <p>Benefits that this project will provide include:</p> <ul style="list-style-type: none"> <li>• Ratification of having a forum</li> <li>• Guidance on approaches that will strengthen advocacy of the Forum to decisions makers and stakeholders/communities of interest.</li> <li>• Greater contribution to the restoration of the health and wellbeing of the Manukau Harbour</li> </ul>  |

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| <b>Local Board Plan Outcome/Key objectives</b> | <p>All member local boards have ecological outcomes as well as community wellbeing focuses within their local board plans. A number of local boards have specific programme activities as well as initiatives which contribute to the well being of the harbour.</p> <p>All forum boards contribute to a shared annual forum work programme.</p>   |
| <b>Regional policies and priorities</b>        | <p>The activities of the Forum contribute to many regional policies and plans.</p> <p>The 2018 Ten-year budget has a focus on water quality improvement and ecology enhancement.</p>   |
| <b>Budget 2018/2019</b>                        | <p>\$22,000 has be allocated for the project in 2018/2019.</p> <p>The key deliverables that this will support is the establishment of a fixed term secondment of a senior staff member to undertake the review utilising a methodology of desktop review of data and plans, face to face interviews, establishment of current comparable practices, synthesis and recommendations report.</p>  |
| <b>KPIs</b>                                    | <p>Desktop review of data and plans completed and documented</p> <p>Face to face interviews with all forum delegates, past Chair, council managers, governing body Environment and Community committee chair, mana whenua representatives, key community stakeholders. Key themes identified.</p> <p>Establishment of current comparable practice case study examples</p> <p>Synthesis and recommendations report.</p>                                     |
| <b>Timeline</b>                                | <p>Anticipated milestones for delivering this project:</p> <p>October-November 2018 investigation</p> <p>Synthesis and discussion December 2018 -February 2019.</p> <p>Final report and recommendations March 2019</p>   |
| <b>Feasibility</b>                             | <p>Budget allocation will support release of internal staff for a period. Will require additional commitment to deliver full project.</p>  |
| <b>Risks and Dependencies</b>                  | <p>Delay in formalisation of secondment and delivery of project – Mitigation: Endorsement by Forum of approach and written brief finalised with authorising manager</p> <p>Growth of project beyond resource and time through scope creep – Mitigation: Clarity of agreed outputs and methodology by Forum.</p> <p>Varied expectations across Forum and management – Mitigation: Regular project communication to Forum and other council stakeholders</p> |
| <b>Māori outcomes</b>                          | <p>Mana whenua have an ongoing interest in the Manukau Harbour.</p> <p>The Forum is committed to Te Tiriti o Waitangi/The Treaty of Waitangi, and it will work actively to ensure that it also acknowledges and recognises the interests of mana whenua through continued development of an open relationship with mana whenua.</p>  |
| <b>Māori engagement</b>                        | <p>This project will look to at means that this relationship can be better fostered and will include a review of expressed interests and engagement with mana whenua.</p>  |
| <b>Public engagement</b>                       | <p>While the wider interest in the Manukau Harbour is regional this review is focussed around the provision of advice to the Forum members around</p>  |

*supporting their focus and effectiveness as an advocacy mechanism within Auckland Council.*

*A level of stakeholder engagement will occur to inform the Forum of groups and their interests.*