



## Key Initiatives

Initiative	Start Date	Completion Date	Flag	Work plan achievements
#1. Total waste stream focus	Nov 17	Ongoing		<p>A proposal to expand the council's focus beyond domestic waste to the whole waste stream was adopted as part of the Auckland Waste Management and Minimisation Plan 2018 in June 2018. This includes a particular focus on commercial organics, construction and demolition waste and plastic waste.</p> <p>The first steps for implementation of this will be:</p> <ul style="list-style-type: none"> <li>• Supporting large housing developers to incorporate deconstruction methods for demolition material recycling as they remove homes to make way for new developments. An active project is currently underway with the Hobsonville Land Company.</li> <li>• Diversion of construction waste from landfill. This will be enabled by a construction waste brokering app built by Civilshare and supported by waste levy funding via a grant from the council's Waste Minimisation and Innovation Fund.</li> <li>• Continued advocacy to central government to increase the waste levy and expand it to include a broader range of landfill types.</li> <li>• Advocacy and industry engagement for product stewardship on high priority products including tyres, electronics, batteries, chemicals and beverage containers.</li> </ul>
#2. Strengthening Business Disciplines: The Strategic Case for Council owning and operating waste services.	Feb 18	Oct 18		<p>PriceWaterhouseCoopers have been engaged to carry out a review of the case for council owning and operating waste services and non-strategic assets.</p> <p>To date the consultants have provided a short list of options for kerbside bins and associated services, the Waitākere Refuse and Recycling Transfer Station, Whitford Landfill and the network of Community Recycling Centres.</p> <p>The options will now undergo a full cost benefit and multi-criteria analysis process with a business case due for completion in October 2018. Recommendations of this business case will then be workshopped with councillors.</p>
#3a. Strengthening Business Disciplines: Introducing a domestic waste funding principle.	Nov 2017	Ongoing		<p><i>(i). Recommendation to submit new services to central government Waste Minimisation Fund if they are eligible.</i></p> <p>No new service has been introduced during the update period that qualifies for funding from the Ministry's grant scheme. An application for funding to support establishment of three sites within the Resource Recovery Network was submitted to the May 2018 round. An outcome has not yet been notified.</p>

				<p>ii) <i>Recommendation to develop business cases for all new initiatives and carry out benchmarking exercise.</i></p> <p>Strategic assessments are underway to inform a business case for Radio Frequency Identification tags for refuse bins.</p> <p>Work on the benchmarking exercise has not yet started.</p>
#3b. Strengthening Business Disciplines: Considering the Value of Council's Waste Grants Scheme	Nov 17	Dec 18		<p>Continued delivery of the council's Waste Minimisation and Innovation Fund was included in the Auckland Waste Management and Minimisation Plan which was adopted in June 2018. A review of the fund to identify any opportunities for improvements and efficiencies is underway.</p> <p>'Lessons learnt' have been taken from the last two funding rounds, with the application form and some processes updated.</p> <p>A report outlining any recommended changes to the fund will be provided to Environment and Community Committee by December 2018.</p>
#3c. Promote national waste grants scheme	Nov 17	Complete		<p>Council has consulted with Ministry for the Environment staff who confirmed that this action is not required. Government advice for applicants is already provided on the Ministry for the Environment's website and creating council resources would duplicate these.</p>
#4. Site waste management plan: Support Businesses to Cost-Effectively Minimise Waste to Landfill	July 18	Ongoing		<p>An action for council and council-controlled organisations to require a site waste management plan as part of their procurement process was adopted as part of the Auckland Waste Management and Minimisation Plan 2018 in June 2018.</p> <p>This initiative will lead to a higher performance from providers when tendering for council and council controlled organisations physical works. Once in place, any businesses contracting on council projects will need to be able to provide and adhere to Site Waste Management Plans.</p>
#5a. Lift economic discipline:	June 18	Ongoing		<p>Actions to undertake more evidence gathering to assess the evidence base for diverting waste from landfill and carry out household behaviour studies were adopted as part of the waste plan in June 2018. They will now be implemented.</p>
#6. Get More Evidence on Whether to Advance the Case to Lift the Landfill levy	Nov 17	Ongoing		<p>Research on the costs-benefits of increasing the landfill levy has already been completed with reports commissioned from SLR and Eunomia.</p> <p>Continued council advocacy to raise the landfill levy was adopted as part of the waste plan in June 2018.</p>
#7. Consolidated Outcome-Driven Contracts	Nov 17	Dec 18		<p>Implementing outcome-based contracting will be considered as part of the procurement plan being currently developed for waste collection contracts.</p> <p>This procurement plan will incorporate any changes to council's practices as a result of</p>

			outcomes of the PriceWaterhouseCooper review described above. It will be presented to Strategic Procurement Committee for approval by December 2018.
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**Flag information**

**Green** - Work will progress as planned, due date will be met or if the due date has been revised it will not affect the project critical path or a dependent project.

**Amber** - Due date has or will possibly be missed and this may affect the project critical path or a dependent project, or an issue has arisen that may affect this project or a dependent project.

**Red** - Due date has or will imminently be missed and this will affect the project critical path or a dependent project, or an issue has arisen that will negatively impact this project or a dependent project.

**Commentary:**

Project comment is required that briefly describes progress made and any issues that have arisen.

All milestones due in the next three months require comment that briefly describes progress made and any issues that have arisen.

If the status is **Amber** or **Red** the comment must include a reason why and what action or suggested action is to be taken.

**Risk**

An uncertain event or set of events that, should it occur, will have an effect on the achievement of objectives. A risk is measured by a combination of the probability of a perceived threat or opportunity occurring, and the magnitude of its impact on objectives.

**Issue**

A relevant event that has happened, was not planned, and requires management action. It can be any concern, query, and request for change, suggestion or off specification raised during a project. Project issues can be about anything to do with the project.