



1.0 Introduction

This report provides the Great Barrier Local Board with highlights of ATEED's activities in the Great Barrier Local Board area for the six months 1 January to 30 June 2018.

This report should be read in conjunction with ATEED's Quarter 3 report to Auckland Council (available at www.aucklandnz.com) and the forthcoming Quarter 4 report to the Auckland Council CCO Finance and Performance Committee (available September 2018). Although these reports focus primarily on the breadth of ATEED's work at a regional level, much of the work highlighted has significant local impact.

ATEED's Strategic Framework

ATEED's Strategic Framework (Figure 1 below), clearly articulates ATEED's role in enabling Auckland to be a world-class city where talent wants to live, by focussing on five key priorities:

1. Grow the visitor economy
2. Build a culture of innovation and entrepreneurship
3. Attract business and investment
4. Grow and attract skilled talent
5. Build Auckland's global identity.

Through these objectives, we can connect Auckland-wide strategies (the Auckland Plan and Economic Development Strategy) and ATEED's ongoing strategic interventions, growth programmes and projects. The framework below provides the organisation with focus on those areas of our role that will make a difference to Auckland, both regionally and locally. The key strategic objectives are supported by more detailed action plans, investment proposals and delivery partnerships.

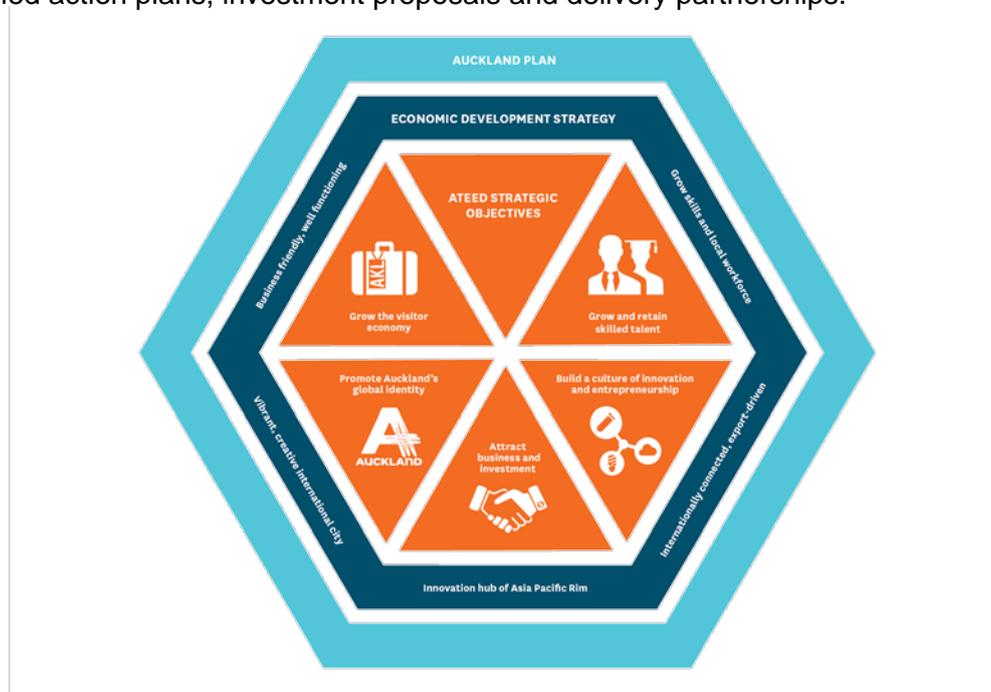


Figure 1 – ATEED's Strategic Framework (2017-20)

ATEED works with local boards, Council and CCOs to support decision-making on local economic growth, and facilitates or co-ordinates the delivery of local economic development activity. ATEED ensures that the regional activities that ATEED leads or delivers are fully leveraged to support local

economic growth and employment. This includes ATEED's support for sub-regional tourism promotion activity and sponsorship, facilitation or delivery of a range of events that, although regional in their reach, have an impact at a local level.

In addition, ATEED's dedicated Local Economic Development (LED) team works with local boards who allocate Local Development Initiative (LDI) budget to economic development activities. The LED team delivers a range of services¹ such as the development of proposals, including feasibility studies that enable local boards to directly fund or otherwise advocate for the implementation of local initiatives.

ATEED delivers its services at the local level through business hubs based in the north, west and south of the region, as well as its central office at 139 Quay Street.

The primary point of contact for the Great Barrier Local Board is Paul Robinson, Local Economic Growth Manager (paul.robinson@aucklandnz.com).

Additional information about ATEED's role and activities can be found at www.aucklandnz.com/ateed

¹ This activity is subject to local boards prioritising local economic development, and subsequently allocating funding to local economic development through their local board agreements.

2.0 Great Barrier Local Board priority economic growth initiatives

The Local Economic Development team at ATEED is responsible for managing the delivery of the Local Board's locally-driven initiatives' budget allocation. This includes the following projects that are reported via the quarterly Local Board work programme².

Great Barrier Visitor Strategy

The purpose of this activity is to work with the local community, Ngāti Rehua Ngātiwai Aotea, the Department of Conservation, and Great Barrier Island (GBI) based service providers to develop a visitor strategy. The strategy will guide the development of the visitor industry over the next five years, setting a clear collective vision of what GBI expects from its future visitor growth.

Fundamental to this strategy, is a commitment to enhance the visitor experience and develop the visitor industry as a source of sustainable economic growth with minimal impact on the current natural environment and the community's quality of life.

The draft visitor strategy was presented to the Local Board in May 2018. The New Zealand Tourism Research Institute (NZTRI) finalised the visitor strategy in June 2018, with Local Board feedback included. This was shared with wider public and local community on 27 June 2018.

Dark Sky Sanctuary Leverage

The aim of this activity is to work with the local community and tourism operators to leverage the Dark Sky Sanctuary accreditation. The funding will be used for activities such as erecting signage, lighting and other associated costs for the Dark Sky Sanctuary status. During the period, the Dark Sky collateral was used in a local map brochure. An agreement was also reached with local iwi regarding signage, which was implemented in May 2018. A revised funding agreement has been signed by Destination Great Barrier Island (DGBI) and ATEED. The revised agreement provides DGBI with an additional \$15,000 grant to run the Matariki festival in June/July 2018. DGBI provided a detailed report on the Matariki Festival and associated Dark Sky leverage initiatives in August 2018.

3.0 Build a culture of innovation and entrepreneurship

3.1 Supporting business growth

ATEED's Business and Enterprise team members are based in local business hubs in Henderson, Takapuna, Manukau and the CBD. Their role is to support the growth of Auckland's key internationally competitive sectors and support the innovation ecosystem, by assisting small-to-medium companies to grow and innovate.

A key programme in achieving this is central government's Regional Business Partnership Network (RBPN). This is delivered by ATEED's nine Business and Innovation Advisors (BIA), whose role is to connect local businesses to resources, experts and services in innovation, R&D, business growth and management.

ATEED's BIAs engage 1:1 with businesses through a discovery meeting to understand their challenges, gather key data, and provide connections / recommendations via an action plan.

Where businesses qualify (meet the programme criteria and/or align to ATEED's purpose as defined in the SOI) the advisors facilitate government support to qualifying businesses, in the form of:

1. Callaghan Innovation R&D grants (including Getting Started, project and student grants

² Generated by Local Board Services

- (<https://www.callaghaninnovation.govt.nz/grants>)
- 2. Callaghan Innovation subsidised programmes (<https://www.callaghaninnovation.govt.nz/innovation-skills>)
- 3. RBPN business capability voucher (NZTE), where the business owner may be issued co-funding up to \$5,000 per annum for business training via registered service providers. Voucher co-funding is prioritised to businesses accessing this service for the first time.
- 4. NZTE services such as Export Essentials (<https://workshop.exportessentials.nz/register/>)

During the reporting period, ATEED Business and Innovation Advisors met with four businesses in the Great Barrier Local Board area for business growth and capability advice and services. From these engagements, five RBPN vouchers were issued to assist with business capability training.

3.2 Other support for new businesses

During the period, ATEED also ran a number of workshops and events aimed at establishing or growing a new business and the capability within it. Two people from the Great Barrier Local Board area attended business or innovation clinics.

ATEED also supports and runs business and networking events to support and grow businesses. During the period 1 January to 30 June, approximately 675 attendees from across the Auckland region attended networking events.

4.0 Grow and retain skilled talent

4.1 Growing youth entrepreneurship

On 1 January 2018, the Auckland Chamber of Commerce became the new delivery partner for the Lion Foundation Young Enterprise Scheme (YES). ATEED maintains a strategic role.

ATEED has delivered YES across Auckland on behalf of the Young Enterprise Trust. The scheme encourages year 12 and 13 students to embrace innovation and business by forming a legal company to produce and sell real-life goods and services.

There are 56 schools participating in the Auckland YES programme for 2018, representing 1,343 students completing the programme.

The iDEAStarter youth entrepreneurship competition closed on 18 June, attracting 145 entries. Two winners were announced at the finalist event held at AUT on 6 July - Ski Sock (15-19-year category) and MapMyCrop (19-24-year category), each receiving up to \$10,000 in business start-up support.

Youth Connections

JobFest was held at the ASB Showgrounds on 24 May, in association with Careers Expo. About 2,500 youth attended, including more than 600 NEET (not in employment, education or training) youth. About 25 job offers were made on the day, 88 youth were employed as at 30 June, and further employment offers are pending.

Employment pathways

As at 30 June, the CBD Jobs and Skills Hub had supported 221 people into employment (12-month target was 200 by March 2018). Of those employed, 38 per cent were Māori – against a target of 40 per cent. More than 795 training outcomes were also facilitated, with 79 per cent of placements remaining in work and not claiming a Work and Income benefit. Since the hub opened in March 2017, only 17 per cent of people assisted have returned to a benefit, compared to about 60 per cent of typical Work and Income clients.

ATEED's role in future Auckland-wide hub activity is being considered as the network of hubs is expected to grow. ATEED leadership at the CBD hub has been retained and the current hub lease is expected to be held until early 2019. The City Rail Link, Pānuku and the Ministry of Education have all signalled an interest in joining the memorandum of understanding governing the CBD hub.

Advice was provided to the establishment group for a north hub based in the Kaipātiki Local Board area, with Pānuku and Homes, Land, Community – a wholly-owned subsidiary of Housing New Zealand Corporation. Scoping is also underway of west and Manukau hubs. The Ministry of Business, Innovation and Employment has commissioned a hub system review for Auckland, following the Minister's decisions on programme and budget in July 2018. Government officials are preparing advice to ministers on scaling up and extending jobs and skills hubs nationally.

5.0 Delivering on the *Destination AKL 2025* strategy

The *Destination AKL 2025* strategy was launched on 11 May 2018. The strategy encourages sustainable growth of one of Auckland's and New Zealand's most important industries – the visitor sector. While Auckland has been successfully marketed as a destination for some time, *Destination AKL 2025* has a greater emphasis on 'destination management' – or ensuring future growth in visitor numbers is sustainably managed and of benefit to Auckland, rather than simply attracting greater numbers of visitors. The strategy will be supported by individual plans for each of the Destination business units, namely, Tourism, Major Events, Study Auckland and the Auckland Convention Bureau.

5.1 Tourism

As the tourism sector grows and develops, there is a need to target higher-value visitor segments, market Auckland as a year-round visitor destination, and facilitate the development of new tourism experiences. ATEED's tourism team carries out activity to market Auckland as one of the world's most desirable destinations to visit, and to develop world-class visitor experiences using our resources innovatively and sustainably for future visitors and Aucklanders alike.

The Tourism team delivered two business capability workshops on social media for small businesses in the Great Barrier local board area, with about 33 tourism businesses in attendance. Media coverage of the Dark Sky Sanctuary with Good Heavens has continued in all articles.

The visitor survey and a community/business survey for the local board area was launched in Q3 and provided input to the *Destination AKL 2025* strategy.

5.2 Major Events

ATEED invests in a portfolio of major events on behalf of Auckland Council in order to:

- Expand Auckland's economy
- Increase visitor nights, enhance Auckland's liveability
- Increase Auckland's international profile.

ATEED's role in major events differs for each event, however can include attraction, delivery, facilitation and business leverage activities.

Delivered, sponsored and facilitated events

During the period, ATEED delivered three events, the Tāmaki Herenga Waka Festival, Auckland Lantern Festival and Pasifika Festival.

The Tāmaki Herenga Waka Festival was held from 27 – 29 January 2018 at the Viaduct Events Centre and Viaduct Harbour. There was a total attendance of 31,135, with a unique attendance of 24,321.

Results from the customer survey showed that an overall customer satisfaction of 90 per cent was achieved, and 93 per cent agreed that events like the the Tāmaki Herenga Waka Festival make Auckland a more enjoyable place to live.

The Auckland Lantern Festival was held from 1 – 4 March 2018 at the Auckland Domain. There was a total attendance of 189,480, with a unique attendance of 165,176. Results from the customer survey showed that an overall customer satisfaction of 80 per cent was achieved, and 91 per cent agreed that events like the Auckland Lantern Festival make Auckland a more enjoyable place to live.

The Pasifika Festival was held from 24 – 25 March 2018 at Western Springs Park. There was a total attendance of 46,380 (down by 20 per cent due to poor weather), with a unique attendance of 41,220. Results from the customer survey showed an overall customer satisfaction of 77 per cent, and 92 per cent agreed that events like the Pasifika Festival make Auckland a more enjoyable place to live.

Residents in the Great Barrier Local Board area were also able to enjoy events sponsored by ATEED, including the ASB Classic, Auckland Pride Parade, Splore Music and Arts Festival, Volvo Ocean Race Auckland Stopover, New Zealand Comedy Festival, Auckland Writers Festival and the Auckland Art Fair.

A full schedule of major events is available on ATEED's website, aucklandnz.com