

Performance Report

The Auckland Performing Arts Centre at Western Springs Inc
For the year ended 31 March 2018

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Entity Information

The Auckland Performing Arts Centre at Western Springs Inc For the year ended 31 March 2018

Legal Name of Entity

The Auckland Performing Arts Centre at Western Springs Inc

Entity Type and Legal Basis

Not-For-Profit Incorporated Society with Charitable Status

Registration Number

Charities Services: CC21567

Incorporated Society: 1131093

Entity's Purpose or Mission

- > To provide a vibrant and inspiring centre for excellence in performing arts and education.
- > To provide a link in professional, community and educational, performing arts of New Zealand.
- > To provide a safe and positive environment for established, emerging artists and arts education.
- > To welcome and support people of all ages, abilities and backgrounds.
- > To maintain an innovative, well designed building reflecting the diversity of its users and the beauty and history of the local environment.
- > To be professionally managed facility.
- > To support excellence in performing arts.
- > To celebrate and encompass the diversity of our place in The Pacific and encourage vibrant interaction within the international community.

Entity Structure

Incorporated society with elected representatives.

TAPAC Board Members:

Tricia Reade	Chairperson
Peter Stewart Greenall	Treasurer (Effective from 10 May 2018)
Aloke Ray	Board Member
Jan McCartney	Board Member
Ivan Robert Davis	Board Member
Robert Hunte	Board Member
Robert Pollock	Board Member
Kent Dadson	Board Member

Main Sources of Entity's Cash and Resources

The main sources of entities cash and resources are as follows

- > Grants and Donations from various sources.
- > Income from Performing Arts Programme.
- > Income from Studio Hire.
- > Income from Ticketing Events.

Main Methods Used by Entity to Raise Funds

TAPAC apply for Grant funding for capital expenditure and operating expenses.

Additional Information

TAPAC opened in July 2003. TAPAC is also the home of the Western Springs College performing arts school. TAPAC is the result of the partnership between Auckland City Council and Western Springs College.

Physical Address

100, Motions Road,,Western Springs,Auckland,Auckland

Postal Address

PO Box 44 - 159, Pt Chevalier, Auckland - 1246, New Zealand.

Auditor

Joel Ram

27 Great South Road, Epsom, Auckland.

Approval of Financial Report

The Auckland Performing Arts Centre at Western Springs Inc For the year ended 31 March 2018

The Board of Directors are pleased to present the approved financial report including the historical financial statements of The Auckland Performing Arts Centre at Western Springs Incorporated for the year ended 31 March 2018.

APPROVED



Patricia Mary Reade

Chairperson

Date 12 October 2018.



Peter Stewart Greenall

Treasurer

Date 12-10-18

Statement of Service Performance

The Auckland Performing Arts Centre at Western Springs Inc For the year ended 31 March 2018

Description of Entity's Outcomes

TAPAC is a performing arts facility for Auckland and its communities. TAPAC affirms and celebrates cultural collaboration and creative diversity through artistic excellence, creative freedom, arts education, and community development.

TAPAC serves Auckland, its diverse communities and residents through its three core strands of community, education, and performance. TAPAC provides a supportive and professionally run performing arts facility, manages high quality performing arts programmes and facilitates diverse events. TAPAC works cooperatively with its key stakeholders; Western Springs College, Foundation North, Lion Foundation, New Zealand Lotteries Board, Creative New Zealand and Auckland Council to help grow sustainable practices in performing arts, nurture emerging talent, encourage collaboration and develop community voices. These practices in alignment with TAPAC vision help strengthen Auckland's arts sector and celebrate Auckland uniqueness, cultural diversity and communities.

Our Values:

- Inclusiveness
- Collaboration
- Diversity
- Connection
- Respect
- Education for all ages
- High-Quality performance arts for community and professional sectors.

	2018	2017
Description and Quantification of the Entity's Outputs		
Number of Performances	142	166

Additional Output Measures

TAPAC is a purpose built performing arts facility with unique education programmes, community involvement and performance. These productions, education and community activities attract people and groups from all over the Auckland region.

Statement of Financial Performance

The Auckland Performing Arts Centre at Western Springs Inc For the year ended 31 March 2018

	NOTES	2018	2017
Revenue			
Donations, fundraising and other similar revenue	1	243,321	246,354
Revenue from providing goods or services	1	787,742	816,779
Interest, dividends and other investment revenue	1	367	524
Other revenue	1	60,000	61,520
Total Revenue		1,091,430	1,125,178
Expenses			
Volunteer and employee related costs	2	349,060	336,496
Costs related to providing goods or service	2	528,518	530,300
Grants and donations made	2	-	575
Other expenses	2	280,278	296,773
Total Expenses		1,157,856	1,164,144
Surplus/(Deficit) for the Year		(66,426)	(38,966)

The above statement of financial performance should be read in conjunction with the accompanying notes to the performance report and independent auditors report.

Statement of Financial Position

The Auckland Performing Arts Centre at Western Springs Inc As at 31 March 2018

	NOTES	31 MAR 2018	31 MAR 2017
Assets			
Current Assets			
Bank accounts and cash	3	202,406	211,435
Debtors and prepayments	3	53,008	25,330
Inventory	3	4,936	4,936
Total Current Assets		260,351	241,701
Non-Current Assets			
Property, Plant and Equipment	5	2,601,102	2,698,027
Total Non-Current Assets		2,601,102	2,698,027
Total Assets		2,861,453	2,939,728
Liabilities			
Current Liabilities			
Trade payables		28,304	8,605
Goods and services tax		21,813	28,277
Creditors and accrued expenses	4	12,500	42,089
Employee costs payable	4	24,720	12,540
Unused donations and grants with conditions	4	139,000	159,231
Other current liabilities	4	13,393	837
Total Current Liabilities		239,729	251,578
Total Liabilities		239,729	251,578
Total Assets less Total Liabilities (Net Assets)		2,621,723	2,688,149
Accumulated Funds			
Accumulated surpluses or (deficits)	6	2,621,723	2,688,149
Total Accumulated Funds		2,621,723	2,688,149

The above statement of financial position should be read in conjunction with the accompanying notes to the performance report and independent auditors report.

Statement of Cash Flows

The Auckland Performing Arts Centre at Western Springs Inc For the year ended 31 March 2018

	2018	2017
Cash Flows from Operating Activities		
Cash receipts from other operating activities	1,213,408	1,219,100
GST	(42,884)	(10,545)
Payments to suppliers and employees	(1,127,672)	(1,137,186)
Total Cash Flows from Operating Activities	42,852	71,369
Cash Flows from Investing and Financing Activities		
Cash Flows from Other Investing and Financing Activities	(51,880)	95,040
Total Cash Flows from Investing and Financing Activities	(51,880)	95,040
Net Increase/ (Decrease) in Cash	(9,028)	166,408
Cash Balances		
Cash and cash equivalents at beginning of period	211,435	45,027
Cash and cash equivalents at end of period	202,406	211,435
Net change in cash for period	(9,028)	166,408

The above statement of cash flows should be read in conjunction with the accompanying notes to the performance report and independent auditors report.

Statement of Accounting Policies

The Auckland Performing Arts Centre at Western Springs Inc For the year ended 31 March 2018

Basis of Preparation

The entity has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Format Reporting - Accrual (Not-For-Profit) on the basis that it does not have public accountability and has total annual expenses equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

Changes in Accounting Policies

There have been no changes in accounting policies. Policies have been applied on a consistent basis with those of the previous reporting period.

Historical Cost

These financial statements are prepared on a historical cost basis. These financial statements are presented in New Zealand Dollars and all values are rounded to the nearest New Zealand Dollars, except when otherwise stated

Income Tax

The Auckland Performing Arts at Western Springs Incorporated is a registered charity (CC21567) under the Charities Act 2005 and therefore exempt from New Zealand income tax.

Goods and Services Tax (GST)

The entity is registered for GST. All amounts are stated exclusive of goods and services tax (GST) except for accounts payable and accounts receivable which are stated inclusive of GST.

Bank Accounts and Cash

Bank accounts and cash in the Statement of Cash Flows comprise cash balances and bank balances (including short term deposits) with original maturities of 90 days or less.

Receivables and Payables

Receivables are stated at their estimated realisable value. Bad debts are written off in the year in which they are identified.

Payables are recorded at the amount of cash required to settle the liabilities for goods and services provided to the end of the financial year which are unpaid.

Property Plant and Equipment

Property, plant and equipment are stated at historical cost less any accumulated depreciation and impairment losses. Historical cost includes expenditure directly attributable to the acquisition of assets and includes the cost of replacements that are eligible for capitalisation when these are incurred.

An item of property, plant and equipment or investment property is recognised upon disposal or when no further future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is included in the profit or loss in the year the asset is derecognised.

Building & Improvements - 3% DV to 39.60% DV

Furniture and Fittings - 9% DV to 60% DV

Plant and Equipment - 10% DV to 24% DV

Revenue Received in Advance

Revenue received in advance relates to grants received where there are unfulfilled obligations for the entity to provide services in the future. The grants are recorded as revenue as the obligations are fulfilled as the grants earned.

Revenue Recognition

Grants and other revenue

The grants are recorded as revenue when the entity has the rights to the funding unless there are unfulfilled conditions attached to the grants, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Studio hire and ticketing income are recorded as revenue in the period it is earned.

Notes to the Performance Report

The Auckland Performing Arts Centre at Western Springs Inc For the year ended 31 March 2018

	2018	2017
1. Analysis of Revenue		
Donations, fundraising and other similar revenue		
Grants Income	242,520	244,595
Donations	801	1,759
Total Donations, fundraising and other similar revenue	243,321	246,354
Revenue from providing goods or services		
Admin General & P/copying	5,808	5,754
Bar / Cafe Income	48,695	59,873
Cleaning Income	30	-
Corporate Package Workshops	397	800
Equipment Hire	3,414	5,719
FOH Wages	8,120	9,385
Fundraising	43	-
Insurance Receipts	2,082	-
Internet	280	317
Performing Arts Programme	453,749	405,393
Production Income	1,422	6,079
Studio Hire	106,653	130,827
Technician Wages	14,870	13,047
Theatre Consumables Income	2,016	1,445
Theatre Hire	41,951	56,820
Ticketing Events	98,213	121,322
Total Revenue from providing goods or services	787,742	816,779
Interest, dividends and other investment revenue		
Dividends Received	350	345
Interest Received	17	179
Total Interest, dividends and other investment revenue	367	524
Other revenue		
Advertising to reach hirers	-	100
Alarm Reimbursement	-	315
Income for Marketing TAPAC	-	1,105
Miscellaneous Income	-	-
Western Springs College	60,000	60,000
Total Other revenue	60,000	61,520
	2018	2017

2. Analysis of Expenses

Volunteer and employee related costs		
Contractors	106	12,359
Contract - Funding	9,970	-

	2018	2017
Contract - Production Manager	37,150	6,000
Contract - Marketing & Communications	32,507	22,284
Employee Expenses	1,066	1,064
Salaries and Wages	268,262	294,788
Total Volunteer and employee related costs	349,060	336,496
Costs related to providing goods or services		
Bar and Cafe Expenses	39,061	52,491
Corporate Workshops - Cost	722	-
Hire of Equipment	1,110	2,289
Marketing Expenses	14,241	9,528
On charge to Hirers	27,204	26,001
Performing Arts Programmes	321,869	273,844
TAPAC Production Costs	31,483	27,175
Ticketing Expenses	80,859	106,482
Tutors - General	11,970	32,527
Total Costs related to providing goods or services	528,518	530,337
Grants and donations made		
Donations	-	575
Total Grants and donations made	-	575
Other expenses		
ACC	2,215	1,028
Accounting, Admin and Audit fees	13,132	11,132
Bank Fees	2,169	3,109
Bad Debts (64600)	143	-
Cleaning	38,792	37,078
Consultants	-	1,173
Depreciation	96,650	102,490
Equipment Expenses	3,883	2,517
Health & Safety	2,223	406
Insurance	18,038	13,499
Interest Paid - Bank	5	1
Office Expenses	15,122	10,071
Photocopier Expenses	6,945	8,370
Repairs and Maintenance	25,642	44,866
Security	4,407	4,229
Software Fees	1,588	1,504
Statutory Compliance	1,282	-
Subscription/Licenses	2,683	3,681
Training / Prof Development	3,031	1,451
Travel / Management	1,728	3,738
Utilities	35,602	46,393
Website Expenses	5,000	-
Total Other expenses	280,278	296,736

	2018	2017
3. Analysis of Assets		
Bank accounts and cash		
Accelerator 50	35,969	24,757
Biz Saver 52	20,202	8,186
Cheque Account	128,266	132,460
Eftpos 01	17,520	45,632
Petty Cash	250	200
Ticketing Petty Cash	200	200
Total Bank accounts and cash	202,406	211,435
Debtors and prepayments		
Trade Debtors	42,526	21,610
Enolmy Receivables	7,835	-
Prepaid Insurance Premium	2,648	3,720
Total Debtors and prepayments	53,008	25,330
Inventory		
Bar Inventory	4,936	4,936
Total Inventory	4,936	4,936
	2018	2017

4. Analysis of Liabilities

Creditors and accrued expenses		
Accruals	12,500	42,089
Trade Payables	28,304	8,605
Total Creditors and accrued expenses	40,804	50,694
Employee costs payable		
Kiwi Saver - Employee	462	462
PAYE	16,055	7,743
Provision for Holiday Pay	8,204	4,335
Total Employee costs payable	24,720	12,540
Unused donations and grants with conditions		
Grant Income in Advance	139,000	159,231
Total Unused donations and grants with conditions	139,000	159,231
Other current liabilities		
Amount Received in advance - Ticketing	13,798	-
Visa Credit Card	(405)	837
GST	21,813	28,277
Total Other current liabilities	35,206	29,114
	2018	2017

5. Property, Plant and Equipment

Buildings		
Buildings at cost	4,162,064	4,185,064

Accumulated depreciation - buildings	(1,639,199)	(1,559,902)
Total Buildings	2,522,866	2,625,163
Furniture and Fittings		
Furniture and fittings owned	225,796	225,796
Accumulated depreciation - furniture and fittings owned	(196,841)	(188,728)
Total Furniture and Fittings	28,955	37,069
Plant and Equipment		
Plant and machinery owned	217,281	194,556
Accumulated depreciation - plant and machinery owned	(168,000)	(158,761)
Total Plant and Equipment	49,281	35,796
Total Property, Plant and Equipment	2,601,102	2,698,027
	2018	2017

6. Accumulated Funds

Accumulated Funds		
Opening Balance	2,688,149	2,727,115
Current year earnings	(66,426)	(38,966)
Total Accumulated Funds	2,621,723	2,688,149
Total Accumulated Funds	2,621,723	2,688,149

7. Capital Commitments

There are no capital commitments as at 31 March 2018 (Last year - nil).

8. Contingent Liabilities and Guarantees

There are no contingent liabilities or guarantees as at 31 March 2018 Last year - nil).

	2018	2017
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9. Related Parties

Purchases		
Accounting Services	5,000	5,000
Total Purchases	5,000	5,000

The accounting services are provided by DARS Accounting Services Limited of which Alope Ray is the director and the shareholder and is also a member of the board as at balance date. The services are provided at arms length as approved by the board.

10. Events After the Balance Date

There were no events that have occurred after the balance date that would have a material impact on the Performance Report (Last year - nil).

11. Ability to Continue Operating

The entity will continue to operate for the foreseeable future.

Profit & Loss

The Auckland Performing Arts Centre at Western Springs Inc 1 April 2018 to 31 August 2018

	31 Aug 18	31 Aug 17	31 Aug 16	31 Aug 15	31 Aug 14	31 Aug 13	31 Aug 12	31 Aug 11
Income								
Admin General & P/copying	1,440	1,647	3,714	1,368	1,962	4,711	50	-
Alarm Reimbursement	-	-	189	-	-	-	-	-
Bar / Cafe Income	27,328	14,010	24,142	13,161	14,691	21,628	11,258	4,591
Cleaning Income	-	30	-	-	-	-	-	160
Coffee / Cafe income	-	-	-	-	-	7,738	6,589	-
Corporate Package Workshops	-	-	800	-	1,370	2,500	-	-
Donations (42300)	877	31	1,248	907	1,256	516	600	-
Equipment Hire	2,211	1,254	300	550	40	120	86	-
FOH Wages	7,530	1,001	1,950	1,320	720	60	120	-
Fundraising	-	-	-	809	-	-	-	-
Grant - Auckland council CGAF	-	-	-	3,623	1,272	-	-	-
Grant - Infinity Foundation	-	-	-	3,600	-	-	-	-
Grant - Albert-Eden Local Board	2,505	-	-	-	-	-	2,500	-
Grant - Auckland Council	9,000	-	4,000	5,000	18,100	8,333	-	-
Grant - CNZ CC Project	-	-	2,083	-	-	-	-	-
Grant - Creative NZ / Quick Response	-	7,210	-	10,476	3,996	-	-	-
Grant - Foundation North	42,005	29,167	29,167	29,167	22,917	20,835	16,668	-
Grant - Foundation North CC Project	-	-	2,083	-	-	-	-	-
Grant - Four Winds Foundation	-	-	8,000	4,000	-	-	-	-
Grant - Lion Foundation (Op)	25,000	25,002	20,833	21,667	25,000	25,000	25,000	21,739

Profit & Loss

	31 Aug 18	31 Aug 17	31 Aug 16	31 Aug 15	31 Aug 14	31 Aug 13	31 Aug 12	31 Aug 11
Grant - Mazda Foundation	4,200	-	-	-	4,705	6,720	-	-
Grant - NZ Lottery 1700005714 - 15090	-	-	-	6,857	174	-	-	-
Grant - NZ Lottery - for Salaries 339083	20,000	-	11,667	11,667	2,333	4,166	-	-
Grant - NZ Lottery, Schools	-	-	-	-	107	1,691	-	-
Grant - Pub Charities	4,891	-	-	4,535	12,000	-	-	13,579
Grant - Waitemata Local Board	4,690	1,934	-	-	-	-	-	-
Grant ASB Quick Response	-	-	-	-	-	13,000	1,246	-
Grant- Cogs	625	-	-	-	2,000	-	-	-
Income for Marketing TAPAC	-	-	800	50	25	820	1,533	-
Internet	148	119	113	59	(18)	-	-	-
Ministry of Education refund	-	-	-	3,166	-	-	-	-
Miscellaneous Income	-	460	-	930	-	-	374	-
Office Hire	-	-	-	-	2,400	1,900	1,900	-
PAP - Performing Arts Programme	120,187	113,975	125,111	142,890	120,181	110,885	28,716	-
PAP - Studio Hire - PAP' Program	21,015	14,031	22,124	19,015	7,160	-	-	-
PAP - Tapac Education Programme	320	-	3,148	3,200	-	-	-	-
PAP Administration fees	11,944	7,923	11,342	13,094	7,176	2,823	-	-
PAP Holiday Programmes	41,185	38,985	24,604	37,564	31,822	-	-	-
PAS of NZ	-	-	-	-	-	-	5,653	13,160
Production Income	1,500	-	4,550	150	5,264	10,589	-	-
Studio Hire	54,450	48,065	38,696	40,821	49,542	48,410	36,106	29,424
Technician Wages	17,905	4,487	2,027	1,356	1,666	4,906	2,924	425
Theatre Consumables Income	1,609	577	330	30	30	60	288	90
Theatre Hire	18,885	19,633	17,481	11,157	11,033	22,909	21,800	8,229
Ticketing - Events	77,265	34,881	50,205	25,711	49,972	65,131	84,019	31,028

Profit & Loss

	31 Aug 18	31 Aug 17	31 Aug 16	31 Aug 15	31 Aug 14	31 Aug 13	31 Aug 12	31 Aug 11
Ticketing - Inside Charges	5,092	2,802	-	-	-	-	-	-
Vending Machine Income	-	-	-	-	-	-	-	106
Western Springs College	25,000	25,000	25,000	18,750	12,246	6,866	6,866	12,945
Total Income	548,808	392,221	435,706	436,650	411,143	392,315	254,295	135,476
Less Cost of Sales								
Bar / Cafe	15,955	8,191	14,688	10,293	11,391	11,582	8,249	3,236
Bar / Cafe staff	6,551	2,918	4,212	2,644	2,673	4,685	3,283	690
Coffee / Cafe COS	-	-	-	-	-	3,581	5,654	-
Corporate Workshops - Cost	-	-	-	-	-	1,420	-	-
Costumes	-	-	-	-	34	-	-	-
Event Costs	-	-	-	-	-	760	3,089	495
FOH Ticketing	-	-	-	-	-	-	130	371
Grants - Auckland City Council - COS	-	-	-	-	12,000	-	-	-
Grants - Stepping Stone	-	-	-	-	-	-	-	840
Grants Lotteries, Schools	-	-	-	-	107	2,341	985	-
Oncharge to Hirers - Box Office Wages	755	-	-	-	-	-	-	-
Oncharge to Hirers - FOH wages	7,520	2,075	2,294	642	116	1,571	1,813	-
Oncharge to Hirers - Technician Costs	13,333	7,317	7,125	1,688	2,936	3,576	4,319	-
Pap - EnrolMy	257	205	-	-	-	-	-	-
PAP - Friday Club Tutors	-	-	1,510	-	-	-	-	-
PAP - Tapac Education Prog	-	3,009	-	277	-	-	-	-
PAP - TEP Tutors	-	1,565	-	-	-	-	-	-
PAP - Tutor - Students	113,536	112,100	100,371	138,030	110,067	88,650	21,075	-
PAP Holiday Programme Tutors	18,970	21,122	19,442	-	-	-	-	-
TAPAC Production Costs	2,524	2,941	9,015	27,187	13,181	26,740	6,970	-

Profit & Loss

	31 Aug 18	31 Aug 17	31 Aug 16	31 Aug 15	31 Aug 14	31 Aug 13	31 Aug 12	31 Aug 11
Ticketing- Events to Hirers	65,339	24,605	24,783	10,845	31,035	58,387	72,000	16,275
Ticketing Patron B	4,477	3,002	3,224	2,897	3,748	3,062	4,829	2,348
Tutors - General	497	9,680	8,437	24,963	27,345	-	-	-
Total Cost of Sales	249,713	198,730	195,100	219,465	214,631	206,355	132,395	24,255
Gross Profit	299,095	193,492	240,606	217,185	196,513	185,960	121,901	111,221
Plus Other Income								
Insurance Receipts	-	2,082	-	-	-	-	-	-
Interest Received	26	6	106	572	337	124	730	1
Total Other Income	26	2,088	106	572	337	124	730	1
Less Operating Expenses								
ACC	1,459	2,215	1,028	-	628	439	486	637
Advertising	-	-	-	-	-	-	1	-
Advertising Yellow Pages	-	-	-	-	-	-	-	920
Bad Debt	964	-	-	-	-	-	-	-
Cleaning - consumables	-	20	423	657	2	-	3	147
Cleaning - Contract	11,627	11,627	11,627	11,564	11,708	13,333	11,111	11,111
Cleaning - Fumacare & consumables	3,031	2,333	2,666	2,109	3,111	2,536	2,078	1,453
Cleaning - Pest Control	379	730	785	339	655	319	285	-
Cleaning - special	-	1,337	270	-	-	1,890	1,193	20
Consultants	-	-	1,603	-	-	-	-	-
Contract - Funding	5,700	-	-	-	-	-	-	-
Contract - Marketing & Communications	12,600	11,622	9,146	-	-	-	-	-
Contract - Production Manager	16,500	13,800	-	24,865	22,000	19,123	18,250	18,796
Contractors	-	106	11,923	-	-	-	-	-

Profit & Loss

	31 Aug 18	31 Aug 17	31 Aug 16	31 Aug 15	31 Aug 14	31 Aug 13	31 Aug 12	31 Aug 11
Depreciation	38,090	40,461	42,623	42,793	43,171	41,356	39,356	41,852
Donations	-	-	130	150	800	1,050	-	-
Employee Expenses	401	7	616	30	-	-	-	-
Enrolmy Credit Card (Stripe) Fee A/c	3,876	-	-	-	-	-	-	-
Equipment Purchased	10,518	844	391	364	-	1,302	-	3,727
Fees - Accounting & Admin fees	245	245	245	543	12,125	8,410	3,951	2,797
Fees - Bank Charges	(1,539)	489	1,602	1,989	1,756	1,353	83	83
Fees - Bank Charges/EFTPOS	907	651	783	751	508	2,013	1,909	1,487
Fees - Credit Card Charges	-	-	-	-	-	1,088	-	-
Fees - Payroll/wages fee	689	517	674	337	337	516	293	1,540
Fund Raising Events	-	-	-	278	30	-	-	-
Grant - AC Bldg Upgrade	-	-	-	-	-	585	-	-
Health & Safety	294	2,021	342	-	-	-	-	-
Hire of Equipment	413	532	1,458	-	-	(135)	-	-
Insurance	6,977	6,185	2,339	7,239	6,048	3,504	4,478	4,064
Insurance - admin/interest	-	-	-	-	-	-	-	204
Insurance - trustees	-	-	-	-	-	-	-	454
Interest Paid - Bank	(6)	2	-	-	-	-	(127)	(677)
Kiwi Saver - Employer	1,847	2,184	2,856	746	2,198	2,165	991	681
Marketing - PAP	1,335	2,472	602	244	589	-	-	-
Marketing - Theatre Shows	78	278	3,729	1,675	4,685	14,316	6,867	269
Marketing General	1,043	1,242	203	520	272	-	-	38
Office - Computer expenses	2,990	5,395	2,997	3,319	8,688	40	1,163	958
Office - General Expenses	211	14	-	(16)	16	47	-	5
Office - NZ Post/couriers	47	17	-	14	171	22	21	-

Profit & Loss

	31 Aug 18	31 Aug 17	31 Aug 16	31 Aug 15	31 Aug 14	31 Aug 13	31 Aug 12	31 Aug 11
Office - Post Box annual fee	135	-	135	130	-	130	109	109
Office - Staff Amenities	-	31	59	469	518	435	127	32
Office Supplies	362	1,216	166	1,552	50	-	5	-
Phone, lease & charges	-	-	-	-	1,449	2,914	2,982	2,244
Photocopier leasing	2,030	1,941	1,753	933	933	933	-	344
Photocopying charges	384	382	1,803	905	994	2,787	(6)	-
Photocopying Paper - Office Supplies	189	326	1,304	357	2,398	724	814	363
R&M - Aircon Maint Contract	1,334	1,225	509	1,450	637	1,119	-	3,038
R&M - equipment	-	150	4,386	750	740	-	539	-
R&M - external	-	2,562	-	-	1,575	1,275	1,100	115
R&M - hoist	-	151	150	-	-	-	552	229
R&M - internal	1,276	1,381	185	2,072	1,667	2,779	6,669	3,246
R&M - Maint - Building Lights	7,292	1,716	-	-	1,109	-	-	466
R&M - Maint - Planned bldg general	6,532	250	8,016	5,849	3,309	-	-	-
R&M - Maintenance - Phone	-	-	-	-	-	200	640	185
R&M - piano	209	139	-	-	-	306	70	85
R&M - responsive unplanned	260	-	1,674	-	182	480	189	339
R&M - Security & fire	-	-	1,771	-	2,106	595	244	1,345
R&M - Studio Sound/AV/Equip	235	(64)	161	295	-	-	641	147
R&M - TagIt Electrical License	2,033	-	-	-	-	-	-	-
R&M - theatre consumables	668	42	-	2,482	2,314	2,207	535	49
R&M - theatre floor	223	-	731	165	165	161	431	-
R&M - theatre lights	1,798	1,019	459	619	245	1,289	1,716	675
Repairs	-	-	-	-	-	-	-	164
Security - Fire Alarm Monitor	1,051	1,770	1,417	728	2,213	636	633	625

Profit & Loss

	31 Aug 18	31 Aug 17	31 Aug 16	31 Aug 15	31 Aug 14	31 Aug 13	31 Aug 12	31 Aug 11
Security - Keys	-	1,280	256	871	121	154	420	-
Security Call Out Charges	126	189	504	756	252	-	-	-
Statutory Compliance	-	1,282	-	1,349	1,198	690	641	-
Subscription/Licenses	1,166	1,122	1,319	1,402	72	279	165	160
Subscriptions - Cafe / Bar & liquor licence	275	-	-	550	-	-	-	880
Ticketing	-	-	-	-	-	171	-	116
Training / Prof Development	3,165	960	729	-	150	220	1,233	-
Travel / Management	210	327	631	47	382	-	17	-
Utilities - Power	14,087	16,569	15,443	13,053	12,827	14,504	14,355	14,152
Utilities - Telephone & Tolls	2,935	3,246	3,059	3,220	1,852	-	-	306
Utilities - Water Fountain	310	310	310	310	310	310	310	365
Utilities - Water Rates	1,440	1,404	1,503	2,228	2,177	1,516	1,234	839
Wages - Casual / Weekends / Part time	7,761	7,729	3,180	-	5,825	6,720	1,923	-
Wages - Executive Director	29,612	29,343	-	-	-	-	-	-
Wages - FOH Reception	14,493	13,704	10,794	6,491	4,231	605	513	942
Wages - Operations Manager	-	-	6,780	-	-	-	-	-
Wages Artistic Director	-	7,175	27,923	28,380	27,923	27,926	25,799	21,751
Wages Box Office	-	85	1,276	99	1,168	-	-	-
Wages Community Co Ordinator	16,922	12,804	17,845	10,764	600	-	-	-
Wages Education & Programmes Co-ordinator	16,415	18,195	18,354	16,089	17,394	14,711	5,537	-
Wages fee	-	-	-	-	-	35	53	147
Wages GM	-	-	4,315	23,562	-	-	-	-
Wages Office & Accounts Administrator	18,619	16,563	14,981	11,826	-	-	-	-
Wages Tech worked for Tapac	2,648	1,999	16,238	12,443	11,820	9,680	9,534	10,248
Web development - contract	9,000	-	-	-	-	-	100	858

Profit & Loss

	31 Aug 18	31 Aug 17	31 Aug 16	31 Aug 15	31 Aug 14	31 Aug 13	31 Aug 12	31 Aug 11
Total Operating Expenses	285,866	255,872	271,177	252,705	230,404	211,763	172,213	155,128
Net Profit	13,254	(60,293)	(30,465)	(34,947)	(33,554)	(25,678)	(49,582)	(43,906)