**OPEN MINUTE ITEM ATTACHMENTS**

<table>
<thead>
<tr>
<th>ITEM</th>
<th>TABLE OF CONTENTS</th>
<th>PAGE</th>
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</thead>
<tbody>
<tr>
<td>8</td>
<td>Adoption of Consultation Material: Annual Budget 2019/2020</td>
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<tr>
<td>B</td>
<td>13 February 2019 Finance and Performance Committee, Item 8 - Adoption of Consultation Material: Annual Budget 2019/2020 - tracked changes to the consultation document</td>
<td>7</td>
</tr>
<tr>
<td>D</td>
<td>13 February 2019 Finance and Performance Committee, Item 8 - Adoption of Consultation Material: Annual Budget 2019/2020 - Proposed itemised list of assets</td>
<td>63</td>
</tr>
</tbody>
</table>

**Note:** The attachments contained within this document are for consideration and should not be construed as Council policy unless and until adopted. Should Councillors require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
WE WANT YOUR FEEDBACK

This feedback form contains questions relating to the:
- Annual Budget 2019/2020
- Proposed amendment to the 10-year Budget 2018-2028 regarding property transfers
- Our Water Future

Feedback must be received by Sunday 17 March 2019.
Please read the consultation document available at akhaveyoursay.nz or at any library, service centre, local board office or by phoning 09 301 0101 before you give feedback. It has more information about the issues and choices that we want your feedback on.
All of the questions below are optional. We encourage you to give feedback online at akhaveyoursay.nz, or you can complete this form and return it to us using one of the options below.

Email
Scan your completed form and email it to akhaveyoursay@aucklandcouncil.govt.nz.

By post
Place your completed form in an envelope and send it to freepost address:
AK Have Your Say
Auckland Council
Freepost Authority 182382
Private Bag 92 300, Auckland 1142

Questions relating to the Annual Budget 2019/2020
To answer the following questions please read part one of the consultation document.

Question 1: We are proposing a small number of rating and fee changes for 2019/2020
These changes include:
- a $20.57 increase to the annual waste management charge to cover increased costs
- extending the food scraps targeted rate to 2000 properties in the North Shore former trial area to whom the service is available
- phasing out the Waitākere rural sewerage service and targeted rate over a two-year period (2019/2020-2020/2021)
- adjusting the urban rating boundary to apply urban rates to 400 properties in recently urbanised areas (that receive the same services as their adjacent urban neighbours)
- not charging rates on some parts of the land owned by religious organisations, and
- an increase to some regulatory fees (such as resource consent, building control and mooring fees) to cover increased costs.

Please tell us what you think about some or all of these changes:

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Question 2: Do you have any other feedback?
Please comment:

Question 3a:
Which local board does your feedback relate to?

Questions 3b:
In your opinion, are the priorities right for this local board area in 2019/2020?

☐ Yes  ☐ No  ☐ Partially

Please comment:

Need more room? You can attach extra pages, but please make sure they are A4 and also include your name and contact information.

Question relating to the proposed amendment to the 10-year Budget 2018-2028 regarding property transfers
To answer the following question please read part two of the consultation document.

Question 1:
Panuku is Auckland Council’s urban development agency and currently owns and manages city centre waterfront properties. We are proposing to transfer the legal ownership of those properties to Auckland Council (known as the council entity or parent). Panuku will continue to manage the day-to-day operations. The city centre waterfront properties are strategic assets so we want to know what you think of the proposal.

What is your opinion about this proposal?

☐ Support  ☐ Not support  ☐ Partially support

Please comment:

Need more room? You can attach extra pages, but please make sure they are A4 and also include your name and contact information.
Outside of the Annual Budget we are also looking at the future of Auckland’s water.

Our water future - consultation questions
To answer the following questions about our water future please view the full discussion document or executive summary at akhaveyoursay.nz.

All of these questions are optional.

Question 1: Our values
People value water for different reasons. We have identified five broad categories that we will use to evaluate our progress on water issues.

Do these values match what you value about water?

a. Ecosystems: healthy water systems nourish the natural environment.
   □ Not at all □ Somewhat □ Strongly

b. Water use: we can meet our everyday water needs safely, reliably and efficiently.
   □ Not at all □ Somewhat □ Strongly

c. Recreation and amenity: we enjoy being in, on and near the water.
   □ Not at all □ Somewhat □ Strongly

d. Culture: water contributes to our identities and beliefs, as individuals and as part of communities.
   □ Not at all □ Somewhat □ Strongly

e. Resilience: our communities, catchments and coastlines are resilient to natural hazards and the impacts of climate change.
   □ Not at all □ Somewhat □ Strongly

Please tell us why, and if there is anything else you value about water?

Question 2: The big issues: what we need to work on
We have identified four issues that are at the heart of Auckland’s water future.

How concerned are you about these issues?

a. Cleaning up our waters, dealing with the pollution of our waterways, e.g. sediment, nutrients and contaminants from rural and urban activities and roads, litter and faecal contamination.
   □ Not at all □ Somewhat □ Very concerned

b. Growth in the right places, thinking about the water impacts of where and how we grow.
   □ Not at all □ Somewhat □ Very concerned

c. Meeting future water needs, identifying how we will provide clean drinking water to a growing population, with a range of options to develop including more efficient water use, rainwater collection and storage, water re-use, or other water sources.
   □ Not at all □ Somewhat □ Very concerned

d. Adapting to a changing water future, planning for changing water conditions, e.g. higher probabilities of droughts, flash flooding and coastal inundation, and making sure our communities and our infrastructure are resilient to the changes.
   □ Not at all □ Somewhat □ Very concerned

Please tell us why, and what you think we can do now to anticipate and adapt to the changes in our water future?

Question 3: Meeting our future water needs
As we develop options for meeting our future drinking water needs, we want to understand which criteria you think are most important.

Which of the following criteria are most important to you? (Select your top two)

□ Safety and quality of drinking water
□ Reliable supply of drinking water
□ Cost of infrastructure needed to provide drinking water
□ Environmental impacts of supplying drinking water
□ Becoming less reliant on water sources outside the region

Please tell us why these criteria matter to you, or if there are others you think are more important?
Finance and Performance Committee
13 February 2019

Attachement A

Item 8

Question 4: Adapting to a changing water future
We expect that water-related hazards, like droughts, flash flooding, erosion and coastal inundation will be more frequent in future and will cost us more to recover from. The effects will be felt unevenly across communities, based on where they live and their socio-economic status.
Which of the following should we prioritise as we adapt to this changing future? (Select your top two)

☐ Developing policy to define the extent of individual and community responsibilities for adaptation
☐ Helping communities to be more resilient to hazards/promoting community resilience
☐ Planning to withdraw from affected areas (managed retreat)
☐ Preventing new building in future hazard zones
☐ Providing information about the locations and risk of future hazard

Please tell us why these criteria matter to you, or if there are others you think are more important?

Question 5: The framework for developing a water strategy
We are proposing a framework for how we think and make decisions about water in Tamaki Makaurau/Auckland.

The framework contains:
- A vision for what we want our water future to be
- Values that describe why water is important to us
- Big issues that are at the core of our water challenge
- Principles that will guide our actions as we move forward
- Processes that we need to work on, to ensure we make good decisions.

Do you have any feedback on the framework, or is there anything else you think should be included?

Question 6: Creating our water future together
Achieving a healthy, sustainable and affordable water future for Tamaki Makaurau will require energy and commitment from all of us. From the decisions we make in our own homes and communities, through to the regional investment choices that we will need to make, we all have the opportunity to make a better water future for our city.

What’s the most important thing you think we should do for our water future?

---

Need more room? You can attach extra pages, but please make sure they are A4 and also include your name and contact information.

Your name and feedback will be included in public documents. All other personal details will remain private.

First name:
Last name:
Email address or postal address:

Your local board:

Is your feedback on behalf of an organisation or business? (If yes, this confirms you have authority to submit on the organisation’s behalf)
☐ Yes ☐ No

Name of organisation or business:

The following information is optional but will help us know whether we are hearing from all Aucklanders.

Are you: ☐ Female ☐ Male ☐ Gender diverse

What age group do you belong to?
☐ Under 15 ☐ 15-24 ☐ 25-34 ☐ 35-44
☐ 45-54 ☐ 55-64 ☐ 65-74 ☐ 75+

Which of the following describes your ethnicity? (Please select as many as apply)
☐ Pākehā/NZ European ☐ Maori ☐ Samoan
☐ Cook Islands Māori ☐ Tongan ☐ Chinese
☐ South East Asian ☐ Korean ☐ Indian
☐ Other (please specify)

All personal information that you provide in this submission will be held and protected by Auckland Council in accordance with our privacy policy (available at aucklandcouncil.govt.nz/privacy) and at our libraries and service centres, and with the Privacy Act 1993. Our privacy policy explains how we may use and share your personal information in relation to any interaction you have with the council, and how you can access and correct that information. We recommend you familiarise yourself with this policy.
Content breakdown CD & SI a/b changes incorporated post committee (i.e. from 8 Feb)

The Annual Budget 2019/2020

Tracked changes to the Consultation Document post workshop 7 February

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<td>Fees and Charges</td>
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<td>Councillor request at workshop 7 Feb</td>
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<td>&quot;We are proposing an increase to some regulatory fees so that we continue to cover the full cost of providing these services as outlined below:</td>
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<td>- resource consents – bundled consent deposits, tree consents, boundary adjustments (unit title and cross lease), change of condition (a127) and others</td>
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<td>- building control – lapses/refused building consent, waiver/modification of building code, extensions of time to start building work, solid fuel heater/infra red wall application and others</td>
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<td>- harbour master fees - mooring fees and foreign vessel (over 40 meters in length) anchorage/dynamic positioning</td>
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<td>- animal management – impound and sustenance fees</td>
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<td>Örākei LB text:</td>
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<td>Updated text to factually correct text.</td>
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<td></td>
<td>&quot;The Tamaki Link bus was also successfully launched.&quot;</td>
<td>This change has been signed off by the Chair of Örākei Local Board</td>
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<td>To:</td>
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<td>&quot;We also successfully advocated for the Tamaki Link bus.&quot;</td>
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<td>These changes include:</td>
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<td>- a $20.67 increase to the annual waste management charge to cover increased costs</td>
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<td>- extending the food scraps targeted rate to 2000 properties in the North Shore former trial area to whom the service is available</td>
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<td>- an increase to some regulatory fees (such as resource consent, building control and mooring fees and animal management) to cover increased costs.”</td>
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<td>6</td>
<td>Question 2 - Do you have any other feedback related to issues discussed in the Consultation Document?</td>
<td>Councillor request at workshop 7 Feb</td>
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<td>Question 3b - In your opinion, have we got the priorities right for this local board area in 2019/2020?</td>
<td>Councillor request at workshop 7 Feb</td>
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<tr>
<td>8</td>
<td>Proposed amendment to the 10-year Budget 2018-2028</td>
<td>Councillor request at workshop 7 Feb</td>
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<td>Question updated from:</td>
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<td>“In order to simplify and allow for better long-term decision making over waterfront assets, the council is proposing to transfer all of Panuku Development Auckland’s (an Auckland Council Controlled Organisation) waterfront properties into direct Council Entity ownership, such as those relating to:”</td>
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<td>- Westhaven Marina,</td>
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### Finance and Performance Committee

13 February 2019

**Minute Attachments**

**Page 9**

**Attachment B**

**Item 8**

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<td>• Viaduct Marina,</td>
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<td>• Wynyard Quarter,</td>
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<td></td>
<td>• Hobson Wharf and</td>
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<td>• Queen’s Wharf</td>
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This transfer will require the council to amend the 10 Year Budget 2018 – 2028. Panuku will continue to manage day to day operations. There is no proposed transfer of assets outside the council group.

*What is your opinion about this proposal?*

To:

"Panuku is Auckland Council’s urban development agency and currently owns and manages city centre waterfront properties. We are proposing to transfer the legal ownership of those properties to Auckland Council (known as the council entity or parent). Panuku would continue to manage the day-to-day operations. The resulting ownership structure would reduce governance duplication, increase consistency with other development areas and maximise future flexibility. The city centre waterfront properties are strategic assets so we want to know what you think of the proposal."

---

**Keys definition:**

- ✓ = complete
- N/A = Not applicable
- ✗ = nothing received

---

**Amendment to the 10-year Budget – CD/Sl scenario A**

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- **CD – scenario A**
  - All assets included in transfer

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</table>

- General wording
- Minor formatting, colour coordinating the 3 asset categories in accordance to the legends from the map
- Inserted the words “to Tiriti o Waitangi” in front of “the Treaty of Waitangi”
- Grammatical correction
- Update definition to ‘completed development’ to incl Queen’s Wharf explicitly
- Minor wording changes
- Minor wording changes

- F&P
- Include in the governance section, sentence on strategic context and climate change impacts
- Insert diagram
### Month of Finance and Performance Committee

- **Item 8**

<table>
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<tr>
<td>• Removing the marine performance measure from the LoS</td>
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<td>• Footnote 3 to include CCOs</td>
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<tr>
<td>• Changing &quot;will&quot; to &quot;would&quot; throughout the document: - given this is a proposal we are talking about what &quot;would&quot; happen rather than things that definitely &quot;will&quot; happen.</td>
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<td>• Replacing the comment in parentheses after the first reference to Council Entity: with a more fulsome footnote that clarifies both who we are referring to and how that entity is referred to in the original 10-year Budget 2018-2028.</td>
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<tr>
<td>• Referring to &quot;around $790 million&quot; rather than &quot;around $830 million&quot; to be more accurate (page 1 and page 5)</td>
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<td>• In the financial implications section being more clear that the financial impacts are on the existing forecasts in the 10-year Budget 2018-2028.</td>
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<tr>
<td>• Addition of the word &quot;all&quot; in the last sentence on page 5 to read &quot;legal ownership of all these properties&quot;.</td>
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<tr>
<td>• Footnote on page 5—amending &quot;deferred tax to read &quot;deferred tax liability&quot;</td>
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### Part 4.1: Proposed amendments

| Financial statements | X | X | | | |
| | | | | | |
| CCO Accountability Policy | X | X | | | |
| CCO Overview | X | X | | | |

### Part 4.2: Indicative itemised list of assets

- Correct category 3 working waterfront

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**Attachment B**

**As at 13 Feb 2018**

**Page 10**

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**Finance and Performance Committee**

**13 February 2019**
### Amendment to the 10-year Budget – CD/SI scenario B

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#### CD - scenario B
- Manuscripts excluded
- General wording
- Minor formatting, colour coordinating the 3 asset categories in accordance to the legends from the map
- Removing the marina performance measure from the LoS
- Footnote 1 to include all CCDS for completeness

#### Received
- Inserted the words "te Tiriti o Waitangi" in front of "the Treaty of Waitangi".
- Updated definition to "completed development to incl Queens Wharf explicitly"
- Minor wording changes F&P
- Include in the governance section, sentence on strategic context and climate change impacts
- Insert diagram
- Changing "will" to "would" throughout the document – given this is a proposal we are talking about what "would" happen rather than things that definitely "will" happen.
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- Replacing the commas in parentheses after the first reference to Council Entity with a more inclusive footnoted that clarifies both who we are referring to and how that entity is referred to in the original 10-year Budget 2018-2028.
- Referring to “around $790 million” rather than “around $500 million” to be more accurate.
- In the partial transfer wording in the last sentence of the second paragraph on the first page. Changing “because of this nature, ownership...” to “Because of the nature of this role, ownership...”.
- Amending the text on the partial transfer only. Changing the “Waterfront properties” for on the “Our Proposal” slide to “Development of waterfront properties”.
- In the financial implications section being more clear that the financial impacts are on existing forecasts in the 10-year Budget 2018-2028.
- Addition of the word “all” in the last sentence on page 5 to read “legal ownership of all these properties”.
- Footnote on page 5 — amending “deferred tax” to read “deferred tax liability”.
- Under “What else have we considered” in the partial transfer removing the reference to “i.e. category 3.”
### Review point

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<tr>
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*above* as it is too far back in the document to be relevant.

### Supporting information partial transfer

#### Part 4.1: Proposed amendments

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#### Part 4.2: Indicative itemised list of assets

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- Correct category 3 working waterfront properties project from $333 to $329
- Remove 144 Beaumont St from category 1 to category 2

#### Part 4.3: Committee reports

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<td>N/A</td>
<td>N/A</td>
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</tbody>
</table>
CONSULTATION DOCUMENT

Annual Budget 2019/2020
Incorporating the proposed amendment to the 10-year Budget 2018-2028 regarding property transfers

Tahua Pūtea ā-Tau 2019/2020
Te whakauru i te panonitanga ki te Tahua Pūtea 10-Tau 2018-2028 mō te hoko me te tuku mana ki ngā āhuatanga ōkiko

akhaveyoursay.nz
Have your say

This consultation document seeks your input to help us develop our Annual Budget for 2019/2020, which will cover the second year of the current 10-year Budget 2018-2028.

Consultation closes 17 March 2019.

For more information, including the supporting information for this consultation document, you can:

• Visit akhaveyoursay.co.nz
• Phone 09 301 0101
• Visit your local board office, service centre or library.

Final decisions will be made by June 2019 and will be available on aucklandcouncil.co.nz in July.

Supporting community-led initiatives

Auckland Council provides financial support to community-led initiatives across the region. The appropriate way to access this support is through the community grants programme.

To find out how to apply please visit: Auckland Council website > Grants, community support and housing > Grants > Understanding grants.
Parts of this document

Part One Wāhanga Tuatahi

Annual Budget 2019/2020
Tahua Pūtea ā-Tau 2019/2020

- Provides information about what we are delivering for 2019/2020 as set out in our 10-year Budget 2018-2028.
  - Introduction and what Auckland Council is delivering in 2019/2020
  - Budget at a glance for 2019/2020

What we want your feedback on
Ko ngā kaupapa e hiahia ana mātou hei whakahoki kōrero mai

- Rating matters
- Fees and charges
- What else is going on
- Priorities in your local area for 2019/2020

Part Two Wāhanga Tuarua

Proposed amendment to the 10-year Budget 2018-2028
Te whakauru i te panonitanga ki te Tahua Pūtea 10-Tau 2018-2028

Provides information about a proposed amendment to the 10-year Budget 2018-2028 regarding the transfer of ownership of waterfront property from Panuku to the Council Entity (the council’s parent entity).

Part Three Wāhanga Tuatoru

Give us your reviews
Tukuna mai ē whakaaro

- How to have your say
- The next steps / Political process
Message from the mayor

Last year, Auckland Councillors overwhelmingly supported our 10-year Budget. That Budget delivered the largest ever investment in Auckland’s infrastructure. It committed over $26 billion into the areas which matter most to Aucklanders – transport, housing services, cleaning up and protecting our environment and expanding our parks and open spaces. It addressed years of underinvestment which had contributed to transport congestion, housing shortages and unaffordability and some poor environmental outcomes.

While delivering record infrastructure investment, rates were limited to average general rates increases of 2.5% over this term of Council. That was made possible by efficiency gains, two targeted rates for water quality and environment enhancement which Aucklanders said they strongly favoured, and the regional fuel tax.

The fuel tax will raise over $4 billion, with well over half of this coming from matching Government subsidies and development contributions. Without it, no new major transport infrastructure projects would be possible.

This year’s Annual Budget is the second year of the 10-year Budget and moves further towards building the infrastructure our growing city needs.

Record capital investment of over $2.5 billion, including the largest ever transport investment of $1.2 billion, will increase the provision of public transport in our city, make our roads safer and start to deal with Auckland’s long-running congestion issues.

Our water quality improvement programme has begun in earnest, with progress being made on cleaning up our beaches and streams and reducing wastewater overflows.

We will begin work on the $1.2 billion Central Interceptor, the largest water infrastructure project in our city. When complete, this large tunnel will take wastewater to our Mangere Treatment Plant and mostly stop wastewater overflowing onto our beaches on the isthmus.
Protecting our Kauri and managing predators through actions funded by the Natural Environment Targeted Rate is also underway. This work will be a focus in this coming year as we seek to halt the spread of Kauri dieback and control predators in the Auckland region that have decimated our birdlife and damaged our native bush.

Conscious that Council must continue to be cost effective and efficient, we will achieve this year an additional savings target of $23 million that will bring the savings achieved this term to 4%. This will result in an estimated cumulative savings of around $560 million over a decade. Council is doing more with less and delivering value for money to Auckland’s ratepayers.

While focused on addressing the critical infrastructure issues facing our city, we must also continue to help our most vulnerable. Proposed additional funding of $5 million for the City Mission to support their HomeGround Project is an important contribution to our efforts to end homelessness in Auckland.

The proposed funding for HomeGround will be in addition to Council’s continued support of Housing First, which has provided housing and wrap-around support to over 700 people experiencing homelessness in its first 18 months.

In September this year the Auckland Council group will complete the implementation of its living wage policy. Council is delivering on its responsibility towards its lower paid employees to ensure they have a fair wage that can support them and their families to meet the cost of living in Auckland.

This Council in last year’s 10-year Budget made bold decisions to progress major new works with record levels of funding that will transform Auckland. The Budget this year continues to implement this programme. It’s about delivering what matters most to our communities and making Auckland into a world class city.

Kind regards,

Phil Goff
Mayor of Auckland
Part One: Annual Budget 2019/2020
Wāhanga Tuatahi: Tahua Pūtea ā-Tau 2019/2020

Introduction

Auckland is a diverse and prosperous city with beautiful harbours, parks and reserves. With this allure, Auckland has been growing at a phenomenal rate and consistently exceeds forecasts. This allows for more choice and opportunities in Auckland but comes with several challenges:

- more pressure on our transport, housing and community infrastructure networks
- further damage to our environment as our footprint on our land and water assets deepens
- difficult questions on how to fairly share our prosperity with all our communities.

To address these challenges the council’s 10-year Budget 2018-2028 set out a plan to deliver a record capital investment of $26 billion to support improved transport, housing, environment and community outcomes.

This was made possible by the inclusion of new funding tools, including the regional fuel tax and the water quality and natural environmental targeted rates.

We are now focused on delivering this investment for Aucklanders.

This will be reflected in our Annual Budget 2019/2020 which focuses on delivering our ambitious programme of work with updates to reflect any changes to budgets and rating policy changes since the 10-year Budget 2018-2028 was set.
What Auckland Council is delivering in 2019/2020

Investing in Auckland’s infrastructure

To combat the challenges of growth, in 2018 the council set our most ambitious long-term budget to date, with a record investment of $26 billion over the next 10 years, investing in Auckland’s transport, community and environmental infrastructure. In the 2019/2020 financial year we are expecting to invest $2.5 billion, particularly targeting the following areas:

Investing in our Transport

We will invest a record $1.2 billion in Auckland’s transport infrastructure, allowing us to deliver a modern transport system to meet the needs of our rapidly growing population.

Our focus in the 2019/2020 year will be to deliver road safety improvements, advancing landmark projects such as City Rail Link and the Eastern Busway, procuring new electric trains, as well as other projects in the 10-year programme.

For more information please read part 1.2 of Volume 1 of our 10-year Budget 2018-2028.
CONSULTATION DOCUMENT

Investing in our Communities

We will make significant progress in our urban regeneration programme, continuing our Manukau, Takapuna, Henderson, Onehunga, Panmure and Avondale “Transform” and “Unlock” developments. We will continue our investment in sport in the region through the $120 million Sport and Recreation Facilities Fund and the acquisition of $60 million of new parks and open spaces.

Investing in our City Centre and Waterfront

With America’s Cup and APEC coming to Auckland in 2021, we’re accelerating the development of our city centre faster than ever. The Wynyard Wharf tanks are being removed, Wynyard crossing will be renewed, and Lower Queen Street will be returned to public use over the summer. We are also moving towards pedestrianising of Queen Street and other city centre streets, trialling an open streets initiative in the city centre. This will have a transformative affect for residents, students and tourists alike.

You can read more about our investment here.
A cleaner environment

Auckland has a beautiful environment, however as Auckland is growing we are putting more pressure onto it and increasing our environmental impact. One of the major focuses of the 10-year Budget 2018-2028 was to address this by tapping into new funding sources and significantly increasing our environmental works. In 2019/2020 our focuses are:

Protecting our natural environment

The natural environment targeted rate will raise around $30 million in the 2019/2020 year, which will be used to fund the proposed phosphite treatment a further 7000 kauri trees in Piha and increases in pest management programmes in high ecological value council parks.

In the 2019 planting season, we will plant the millionth tree of the Million Trees programme.

Minimising waste

The council will continue to clamp down on illegal dumping. Not only does illegal dumping spoil the environment but it also costs the city more than $1 million in removal costs a year, with over 17,000 reports of dumped rubbish received in a year. We will continue to fund increased CCTV cameras, staff, and a dedicated hotline to address this.

We will also continue our waste minimisation programme by working towards our goal of Zero Waste by 2040. In the 2019/2020 year we will be focusing on reducing industrial and commercial waste, as this currently makes-up around 80 per cent of what goes to landfill. Work will also begin on a new organics processing facility.

Improving water quality

The water quality targeted rate will raise around $42 million in the 2019/2020 year, which will progress five key work programmes:

- western isthmus water quality improvement programme (St Mary’s Bay and Daldy Street)
- contaminant reduction programme (including Glen Innes)
- urban and rural stream rehabilitation programme (including Hōteo sediment reduction programme and water quality partnership works in Clevedon/Wairoa, Kaipara/Kumeu and Papakura)
- septic tank and onsite wastewater education and compliance programme (including Waitākere, Waiheke, Franklin, Rodney and other coastal communities)
- safe networks programme (including Takapuna Beach and Red Beach).

Attachment C

Part One: Annual Budget 2019/2020
Mitigating climate change and its impacts on coastal assets

Our 10-year budget established $90 million investment in our coastal assets, and a further $40 million to address infrastructure repair work.

We have begun work on Coastal Compartment Management Plans which will help prioritise our response to the effects of climate change and assist with coastal asset management planning.

Addressing inequality

Auckland’s success is dependent on how well Auckland’s prosperity is shared. Many Aucklanders are prosperous and have high living standards, yet there are significant levels of socio-economic deprivation, often in distinct geographic areas. This is a major issue. Income, employment, health and education outcomes are different in various parts of Auckland, and there are distinct patterns across broad ethnic and age groups. In 2019/2020 we will continue to address this by.

Tackling homelessness

We will continue working with agencies to address homelessness in our city.

Funding of $0.5 million per annum for the Housing First project will continue. Housing First has been successful in housing 700 homeless people in its first 18 months of operation.

We are proposing to support Auckland City Mission’s HomeGround, a purpose-built housing and social services facility by contributing $5 million towards the $90 million needed to complete the project.

Delivering the Southern and Western Initiatives

The Southern Initiative is a platform for community, social and economic innovation in South Auckland. The programme’s long-term goal is a prosperous and resilient South Auckland where tamariki and whanau thrive.

The programme has four focus areas: Tamariki Wellbeing, Quality Jobs and Enterprise, Innovation and Technology, and Healthy Infrastructure and Environment.

This year the existing Southern Initiative began expanding into areas of West Auckland – known as The Western Initiative. This will continue into the 2019/2020 year.

You can read more about our budgets here.
Key developments and improvements across the Auckland region 2019/2020

**North Auckland**
- Northcote town centre: Town centre developments
- Ōrākei Beach: Community asset upgrade
- Silverdale Park n’Ride: Public transport project upgrade

**CBD/East Auckland**
- Glen Innes to Tamaki Drive shared path: Walking and cycling initiative
- Colin Maiden Park: Sports field upgrade – new double hockey turf

**West Auckland**
- Avondale Library and Community Centre: New community facility
- Henderson town centre: Town centre development
- West Wave Aquatic Centre: Comprehensive renewal
- Lincoln Road/Triangle Road/SH 16 Intersection: Roadway improvement

**South Auckland**
- Ngāti Ōtara Park multi-purpose facility: Community facility upgrade
- Papatoetoe: Town centre development
- Walter Massey Park – Mangere East precinct: Parks project
- Mill Road: Public transport project

**Region-wide**
- Work continuing on the CityRail Link
- Creating new cycle ways and walkways
- Continue implementing bus lane improvement
- Work continuing on Water Quality and Natural Environmental Targeted Rate projects
### 2019/2020 budget at a glance

<table>
<thead>
<tr>
<th>Key areas of spend</th>
<th>Capital spend 2019/20</th>
<th>Operating spend 2019/20</th>
<th>How operating costs are funded</th>
<th>Rates value per $100</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transport</td>
<td>$1,217m</td>
<td>$1,468m</td>
<td>Other, including fees and charges: 56%</td>
<td>$32</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Rates: 44%</td>
<td></td>
</tr>
<tr>
<td>Water, wastewater and stormwater</td>
<td>$696m</td>
<td>$709m</td>
<td>Other, including fees and charges: 80%</td>
<td>$9</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Rates: 20%</td>
<td></td>
</tr>
<tr>
<td>Parks and community</td>
<td>$265m</td>
<td>$708m</td>
<td>Other, including fees and charges: 11%</td>
<td>$31</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Rates: 89%</td>
<td></td>
</tr>
<tr>
<td>Centres development</td>
<td>$227m</td>
<td>$132m</td>
<td>Other, including fees and charges: 54%</td>
<td>$4</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Rates: 46%</td>
<td></td>
</tr>
<tr>
<td>Economic and cultural development</td>
<td>$42m</td>
<td>$220m</td>
<td>Other, including fees and charges: 37%</td>
<td>$7</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>Rates: 63%</td>
<td></td>
</tr>
<tr>
<td>Environmental management and regulation</td>
<td>$28m</td>
<td>$434m</td>
<td>Other, including fees and charges: 51%</td>
<td>$11</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Rates: 49%</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>$35m</td>
<td>$501m</td>
<td>Other, including fees and charges: 76%</td>
<td>$6</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>Rates: 24%</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$2.51b</strong></td>
<td><strong>$4.17b</strong></td>
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## Part One: Annual Budget 2019/2020

<table>
<thead>
<tr>
<th>What will be delivered</th>
<th>Key Performance Indicators</th>
</tr>
</thead>
</table>
| • Building and maintaining all local and main arterial roads  
• Provision of public transport services – trains, buses and ferries  
• Building and maintaining footpaths, cycle paths, bridges, car parks, culverts etc  
• Road safety, education and enforcement  
• Major infrastructure projects, including City Rail Link and Eastern Busway  
• Collection of the Regional Fuel Tax will enable additional transport projects focused on increased public transport provision, improved road safety, expanded walking and cycling facilities, road corridor improvements and supporting growth areas | • Increase public transport boardings by 4.3 million trips, maintain punctuality at 85% and customer satisfaction at 85%  
• Improve the productivity of key arterial roads in the morning peak by 5%  
• Ensure at least 81% of our urban roads meet maintenance standards, in terms of ride quality  
• Grow the number of cycling trips on Auckland Transport’s designated routes from 3.6 million to 3.8 million |
| • Improving the quality of water in streams and harbours  
• Building and maintaining the network of pipes, dams, treatment plants, pumps required to maintain a high standard of drinking water and the safe discharge of wastewater and stormwater  
• Continue work on the delivery of major projects such as the Central Interceptor wastewater project and wastewater/stormwater separation in the Western Islington  
• Infrastructure for stormwater contaminant removal across the region | • Maintain 100% compliance with Drinking-water Standards for New Zealand  
• Ensure less than 10 wastewater system overflows per 1000 connections in dry weather conditions  
• Ensure no more than 1 in 1000 properties connected to our stormwater system is flooded per year  
• Increase the proportion of beaches that are suitable for contact recreation during swimming season from 77% to 78% |
| • Maintaining the network of libraries, community facilities, swimming pools and recreation centres  
• Arts and cultural facilities, activities and community events  
• Local community projects including major park developments, indoor court facilities, town centre/precinct developments, beach erosion works and sustainability initiatives  
• More investment in areas such as the development of sports and recreation facilities and coastal assets  
• Supporting Tāmaki Makaurau Authority to protect and restore the mangroves | • Ensure the overall satisfaction with our local and regional parks and sport fields is above 70% and they continue to have a high level of use  
• Maintain the percentage of customers satisfied with libraries at 85%  
• Improve the number of participants at arts and community facilities to 6.0 million  
• Attendance of 62,500 per annum at council-led community events |
| • New housing and business opportunities through the “Transform” and “Unite” of several centres around Auckland  
• The city centre development programme, including accelerating the downtown works to align with major events in the city  
• Infrastructure to support the 36th America’s Cup | • Creating a vibrant Waterfront that attracts over 73% of Aucklanders to the Waterfront  
• Ensure 80% of the City Centre Targeted Rate programme is delivered on time and within budget |
| • Managing major attractions, venues and sports stadiums  
• Major renewals across key facilities such as the Auckland Zoo and Aotea Centre  
• Growing the value of Auckland’s visitor economy  
• Supporting the creation of more high value jobs, businesses and investment | • Grow visitors to Regional Facilities Auckland’s venues from 3.3 million to 3.7 million visitors  
• Increase major events and business events contribution from $49 million to $52.5 million towards the regional GDP |
| • Protecting biodiversity with $30 million targeted rates enabled spend to tackle the spread of Kauri dieback disease and the predators that are killing our native birds and trees  
• Waste collection, including recycling and reducing waste to landfill  
• Undertaking regulatory activities such as resource and building consents, dog control, food licensing and swimming pool inspections | • 85% of kauri areas on council land that have active management in place for kauri dieback disease  
• Increase the percentage of threatened plants and animals under active management from 38% to 42%  
• Increase the number of resource recovery facilities from 6 to 7  
• Decrease the domestic kerbside refuse from 150kg to 144kg per person  
• Process 100% of building and non-notified resource consents within 20 statutory working days |
| • Mayor, councillor and local board support and meeting processes  
• Corporate functions such as finance, legal, communications and human resources  
• Auckland Emergency Management which proactively manages civil defence, hazard and crisis management  
• Ownership of Ports of Auckland  
• Grants to Auckland War Memorial Museum, MOTAT and the Auckland Regional Facilities and Amenities | • Maintaining our annual growth in core operating expenditure under 3.5%  
• Value for Money reviews, looking at cost effectiveness and efficiency across the council  
• Ensuring over 60% of Aucklanders are prepared for an emergency and 75% of Aucklanders have a good understanding of the emergencies that could occur  
• At least 40% of eligible voters take part in local elections |
Better value for money

Funding our activities

We use a range of funding sources to spread the cost of our activities equitably and affordably.

We fund our expenditure from different sources depending on the nature of the cost. While our most well-known source of funding is general rates charged to homes and businesses, more than half our operating revenue comes from other sources such as water charges, public transport fares, consenting fees, central government subsidies, and contributions from developers.

We also borrow, when appropriate, to spread the cost of long-life assets over the generations that use them. In the 10-year budget we are proposing to fund some of these long-life assets through other funding mechanisms (such as targeted rates and a regional fuel tax) as we are reaching the limit of what we can sustainably borrow.

Savings and value for money

Additional annual operational savings of $23 million per annum are included in the Annual Budget 2019/2020, contributing to the $62 million annual savings locked into the 10-year budget. This delivers around $560 million cumulative savings over the next decade.

The Value for Money programme continues with a focus on back office services including delivering on the results of the procurement, IT, customer services, legal and risk, and finance reviews. So far, the programme has identified potential benefits of over $500 million across the council over the next 10-years.

Savings profile over time

<table>
<thead>
<tr>
<th>Year</th>
<th>Planned Savings</th>
<th>Additional Savings</th>
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<tbody>
<tr>
<td>2020/21</td>
<td>$23 million</td>
<td>additional $23 million</td>
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<tr>
<td>2019/20</td>
<td></td>
<td>additional $16 million</td>
</tr>
<tr>
<td>2018/19</td>
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$62m total savings per annum from 2020/2021
Keeping rates low

We made important decisions in the 10-year budget to create funding streams to tackle a long-standing deficit in infrastructure investment. For this annual budget we do not propose any change to these settings, allowing us to deliver our ambitious programme, while keeping rates increases lower than any other metropolitan or growth city in New Zealand.

In summary:

- continuing of the reduction in the business differential
- no change to the Regional Fuel Tax
- no change to the Water Quality Targeted Rate
- no change to the Natural Environment Targeted Rate.

By working hard to find savings, we have been able to continue to deliver important services, while keeping core operating costs and the rates, and other operating funding sources low. Specific changes to rating policies relating to religious properties, waste and sewerage are described in the next section.

For more information about council’s expenditure refer to Budget Book 2018.
What we want your feedback on  
Ko ngā kaupapa e hiahia ana mātou hei whakahoki kōrero mai

Rating matters

We are proposing to make a number of changes to our rating policy for 2019/2020. If made, these changes will affect targeted rates for specific services or see a redistribution of general rates. These changes are being made to spread the cost of council services more fairly. Use our online rates guide to view your proposed rates for 2019/2020. The proposed changes for the next financial year are:

An increase to the Waste management targeted rate base service charge

The costs of providing waste management services have increased due to:

- increased recycling processing costs
- inorganic service volumes exceeding forecast
- the new bin service enabling residents in Waitākere and North Shore City to dispose of their refuse for reduced cost to them.

We are proposing an increase in the base service waste management charge by $20.67 (40 cents per week) to $121.06 to recover the additional costs. This proposed change applies to all ratepayers receiving a waste service.

Extending food scraps collection targeted rates to the North Shore former trial area

In 2014 a free trial of the food scraps collection service started for 2000 properties in the North Shore area. The food scraps service was introduced in the Papakura area from 2018/2019 and funded from a targeted rate. We are proposing to introduce a food scraps collection targeted rate of $68.34 for the 2000 properties in the North Shore former trial area currently receiving the service for free. This ensures all properties receiving the food scraps service are treated equally. The food scraps service is due to be rolled out across the rest of the region from 2020/2021.

Phasing out the Waitākere rural sewerage service and targeted rate

The council is introducing a region wide compliance scheme for on-site wastewater systems funded by the Water quality targeted rate. Around 4300 properties in the Waitākere area are currently paying the Waitākere rural sewerage targeted rate of $194.54 per year to fund a council provided pump-out of their septic tanks every three years. This service has not delivered desired water quality improvements the pump-out service does not address other maintenance requirements for septic tanks.

We are proposing to phase out the septic tank pump-out service and associated Waitākere rural sewerage targeted rate over the next two years for the properties currently receiving this service. Under the new programme it will be the property owner’s responsibility to have their on-site wastewater systems inspected and maintained to a satisfactory standard, with records to be submitted to council as evidence.

Adjusting the urban rating area

Auckland is growing and as a result urban development is now occurring in areas that were previously considered rural. Rural residential properties pay 90 per cent of the value based general rate charged to properties within the urban boundary.
We have identified 400 properties in six areas where urban development has occurred beside the current urban rating area. These 400 properties receive the same services as their adjacent urban neighbours so we are proposing that they pay the same level of rates.

Changes to rating of religious use properties

Land used for religious worship, religious education, or as a cemetery is exempt from all rates except for waste management services where these are provided.

Recognising the importance of religious organisations and the services they provide to our community we are proposing to not charge rates to the following land used by religious organisations for:

- presbytery/manse used to house clergy which is onsite or adjacent to the place of religious worship
- halls and gymnasiaums used for community not-for-profit purposes
- not-for-profit childcare for the benefit of the community
- libraries
- offices that are onsite, and which exist for religious purposes
- non-commercial op-shops operating from the same title
- car parks serving multiple uses but primarily used for religious purposes.

Land used for commercial purposes including car parks, gyms, cafes, and op shops that are operated as a commercial activity will continue to be rated as business.

This proposed change requires amendments to the Revenue and Financing Policy and Rates Remission and Postponement Policy which we are also consulting on. We are consulting on changes to these policies separately. You can read more here in section 5 of the supporting information.

Fees and Charges

Increases to some fees to maintain cost recovery

We are proposing an increase to some regulatory so that we continue to cover the full cost of providing these services as outlined below:

- resource consents – bundled consent deposits, tree consents, boundary adjustments (unit title and cross lease), change of condition (s127) and others
- building control – lapsed/refused building consent, waiver/modification of building code, extensions of time to start building work, solid fuel heater/injected well application and others
- harbour master fees – mooring fees and foreign vessel (over 40 meters in length) anchorage/dynamic positioning
- animal management – impound and sustenance fees

The cost of providing these services has risen faster than inflation and fees charged need to rise to ensure users, rather than ratepayers, continue to cover the cost of these services.

You can read more about the proposed changes in section 1 of the supporting information.

What else is going on

Co-governance of volcanic cones

The Ngā Mana Whenua o Tamaki Makaurau Collective Redress Act 2014 (the Act) came into effect on 29 August 2014. The Act vested the Crown-owned land in 14 Tūpuna Maunga (ancestral mountains/volcanic cones) in 13 iwi/hapū groups with interests in Auckland (Ngā Mana Whenua o Tamaki Makaurau). The Act also established the Tūpuna Maunga o Tamaki Makaurau Authority (a co-governance body between the council and Ngā Mana Whenua) to administer the Tūpuna Maunga.

The Act requires that the Tūpuna Maunga Authority prepare an Annual Operational Plan to provide a framework in which the council will carry out the routine management of the 14 Tūpuna Maunga, under the direction of the Maunga Authority. This must be prepared and adopted concurrently with the council’s annual budget and included in summary form. A summary of the draft Operational Plan 2019/2020 can be found in section 3 of the supporting information for this consultation document.
Local board priorities

This section sets out the key local priorities for each local board area and any changes we are thinking of making for 2019/2020. We are seeking your feedback on whether we have got these priorities right.

For more information about the priorities for your local area, please see section 2 of the supporting information for this consultation document.

### ALBERT-EDEN LOCAL BOARD

In 2019/2020 we plan to invest $6.3 million to renew and develop assets and $12.7 million to maintain and operate assets as well as provide local programmes and initiatives.

<table>
<thead>
<tr>
<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
<th>WHAT WE ARE PROPOSING</th>
</tr>
</thead>
<tbody>
<tr>
<td>$6.3m</td>
<td>A continuing focus for us is protecting the environment through ecological restoration, improving water quality and creating urban forests. Our reviewed Local Paths (Greenways) Plan identifies several walking and cycling routes for development. The needs of our growing and diverse communities are considered when we improve parks, ensuring they are easy to access and enjoy. We’ll continue to upgrade our community buildings and promote the use of shared spaces to cater for a range of needs. We’ll also promote local economic development through town centre improvements, business sustainability action plans and migrant business workshops.</td>
<td>We’re not proposing major changes to existing work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Local Board Plan. We will continue the high level of service you expect through providing quality parks and playgrounds, libraries, community and recreation facilities. Click here, to read the Albert-Eden Local Board Plan 2017, to find out more about what your board has planned in your area.</td>
</tr>
</tbody>
</table>
# Devonport-Takapuna Local Board

In 2019/2020 we plan to invest $13.9 million to renew and develop assets and $11.8 million to maintain and operate assets as well as provide local programmes and initiatives.

<table>
<thead>
<tr>
<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
<th>WHAT WE ARE PROPOSING</th>
</tr>
</thead>
<tbody>
<tr>
<td>$13.9m</td>
<td>We are focusing on outcome two in our local board plan. We will support local businesses while the upgrade to Hurstmere Road is underway and will continue to provide input to the Unlock Takapuna project to meet community needs. Work to ease Lake Road congestion will continue and we have committed our transport capital funds to upgrading Patuone Walkway and planning for the Francis Street to Esmonde Road connection. We will also continue advocating for improvements to ferry services, the use of targeted rates to improve our natural environments including Lake Papuke, and will support retention of surplus council assets where the local board identifies community need.</td>
<td>We will continue to deliver projects identified as being local priorities through the 2017 Local Board Plan, including the dog park at Barry’s Point Reserve, skate park in Sunnybrook and pump track in Devonport. We are not proposing major changes to existing budgets or work programmes for 2019/2020. Click here, to read the Devonport-Takapuna Local Board Plan 2017, to find out more about what your board has planned in your area.</td>
</tr>
</tbody>
</table>

| OPERATING SPEND | $11.8m |

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# Franklin Local Board

In 2019/2020 we plan to invest $6.8 million to renew and develop assets and $11.1 million to maintain and operate assets as well as provide local programmes and initiatives.

<table>
<thead>
<tr>
<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
<th>WHAT WE ARE PROPOSING</th>
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</thead>
<tbody>
<tr>
<td>$6.8m</td>
<td>We are supporting new community-led recycling initiatives, with a focus on Beechlands and Pukekohe. We will fund the development of local paths and trails around Waiuku, Pohutukawa Coast and Pukekohe, as well as a national “Heartland Ride” through the Hunua Ranges. We will continue to emphasise using our existing facilities better and joining up council’s services to provide a better outcome for local communities. Over the next few years, we will ensure that local projects get clear benefits from funds generated through the natural environment and water quality targeted rates, as well as from the regional fuel tax. We’ll also be working closely with Panuku Development Auckland on the development and growth of Pukekohe town centre.</td>
<td>We will continue to deliver the projects you have already identified as being local priorities through the 2017 Local Board Plan, so we are not proposing major changes to existing budgets or work programmes for 2019/2020. Click here, to read the Franklin Local Board Plan 2017, to find out more about what your board has planned in your area.</td>
</tr>
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</table>

| OPERATING SPEND | $11.1m |
## GREAT BARRIER LOCAL BOARD

In 2019/2020 we plan to invest $776,000 to renew and develop assets and $2.6 million to maintain and operate assets as well as provide local programmes and initiatives.

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<tr>
<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
<th>WHAT WE ARE PROPOSING</th>
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<tbody>
<tr>
<td>$0.8m</td>
<td>During 2018, we delivered grant funding to support our health, welfare, education and other community groups. We also supported alternative energy systems through capital grants funding and the Claris council building upgrade. We completed the Visitor Strategy and a connectivity report for the island. We'll be implementing the strategy and advocating for better internet service. We've upgraded our wharf infrastructure and sealed Sandhills Road and will continue to investigate a viewing platform at Windy Canyon and cemetery sites for the north and centre of the island. We'll continue to deliver our environmental programmes for pest control, hold Ecology Vision workshops, improve water quality in our streams and look to protect our waters from marine pests and pollution. Over the next few years, we will also look to address some of the problems surrounding our housing issues of affordability and availability.</td>
<td>We're not proposing major changes to the existing work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Local Board Plan. Click here, to read the Great Barrier Local Board Plan 2017, to find out more about what your board has planned in your area.</td>
</tr>
</tbody>
</table>
HENDERSON-MASSEY LOCAL BOARD

In 2019/2020 we plan to invest $9.3 million to renew and develop assets and $24.3 million to maintain and operate assets as well as provide local programmes and initiatives.

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<thead>
<tr>
<th>CAPITAL SPEND</th>
<th>$9.3m</th>
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<tr>
<td>WHAT WE ARE DOING</td>
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<tr>
<td>We’re focusing on strengthening community services that support our diverse communities, including better access to community facilities, celebrating our neighbourhoods through art and heritage, and improving wayfinding and local information of interest across Henderson-Massey. The 2017 Toitū Waiakere report gave valuable insight into the concerns and aspirations of West Auckland’s Māori community and we will now look at how we can achieve better engagement and advance the aspirations of our Māori community. The report is available on request from the Henderson-Massey Local Board office. We aim to make it easier to get around without a car, using the results from our Connections Plan (still in development) and Auckland Transport’s 2018 Henderson’s future consultation on better walking and cycling connections. In 2018, we made significant investments in parks; developing a masterplan for Harbourview-Orangihina park in Te Atatu and contributing funding for the Opanuku Link, a large part of which is a concept plan for a major upgrade to Opanuku Reserve on Henderson Valley Road. We plan to develop an ecological restoration plan to support the significant ecological aspects identified in the Harbourview-Orangihina Park Masterplan.</td>
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<table>
<thead>
<tr>
<th>OPERATING SPEND</th>
<th>$24.3m</th>
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<tbody>
<tr>
<td>WHAT WE ARE PROPOSING</td>
<td></td>
</tr>
<tr>
<td>We’re not proposing any major changes to budgets or work programmes for 2019/2020. Click here to read the Henderson-Massey Local Board Plan 2017, to find out more about what your board has planned in your area.</td>
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</tr>
</tbody>
</table>
HIBISCUS AND BAYS LOCAL BOARD

In 2019/2020 we plan to invest $19.8 million to renew and develop assets and $16.7 million to maintain and operate assets as well as provide local programmes and initiatives.

| CAPITAL SPEND | $19.8m |
| OPERATING SPEND | $16.7m |

**WHAT WE ARE DOING**
Over the last few years we’ve supported our volunteers in environmental restoration work, including regular planting days and animal control programmes. We intend to continue that work. We’ll also start building Local Paths (Greenways) to provide recreational and commuter connections, with paths in Centennial Park first in line. Our town centres in Silverdale, Orewa, Browns Bay and Whangaparaoa are also receiving attention, with some key projects gaining momentum. Slow zones will also be introduced in Mairangi Bay and Torbay town centres to make them safer.

**WHAT WE ARE PROPOSING**
We’ll continue to deliver the projects already identified as priorities through the 2017 Local Board Plan. These include improving playgrounds, so they are fun for all age groups and abilities, and supporting local events and art centres that add vibrancy to our community.

We are not proposing major changes to existing budgets or work programmes for 2019/2020. Click [here](#) to read the Hibiscus and Bays Local Board Plan 2017 and find out more about what your board has planned in your area.
HOWICK LOCAL BOARD

In 2019/2020 we plan to invest $16.1 million to renew and develop assets and $24.5 million to maintain and operate assets as well as provide local programmes and initiatives.

CAPITAL SPEND

$16.1m

WHAT WE ARE DOING

In 2018, we made significant investment in cycleway and walkway projects to make sure our community has options for getting around and being active. We've championed cultural diversity through celebrating events like Chinese New Year and the inaugural Moon Festival.

We're investing in the natural environment through weed and pest control, fruit trees in schools projects and ensuring our waterways are clean and thriving. We'll continue to investigate improvements to the seawall at Cockle Bay. We aim to have dedicated dog exercise areas to support our active and healthy local outcome. We'll also be working on implementing our Howick Village Centre Plan and Howick Heritage Plan.

We are committed to ensuring local projects get clear benefits from funds generated through the natural environment and water quality targeted rates, as well as from the regional fuel tax. Many of you have shared your concerns about the levels of illegal dumping. We will keep advocating to council’s Governing Body for an improvement to the current service delivery.

OPERATING SPEND

$24.5m

WHAT WE ARE PROPOSING

We're not proposing major changes to the existing work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Local Board Plan.

We'll continue to support population growth through ongoing advocacy for multi-purpose facilities at Lloyd Elsmore Park and Flat Bush.

Click here, to read the Howick Local Board Plan 2017, to find out more about what your board has planned in your area.
### KAIPĀTIKI LOCAL BOARD

In 2019/2020 we plan to invest $8.9 million to renew and develop assets and $17.7 million to maintain and operate assets as well as provide local programmes and initiatives.

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<thead>
<tr>
<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
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<tbody>
<tr>
<td>$8.9m</td>
<td>Previous consultations have told us that protecting the environment for future</td>
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<tr>
<td></td>
<td>generations is a top priority. We are investing in kaori dieback prevention</td>
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<td>measures, water quality monitoring and the community-led Pest-Free Kaipātiki</td>
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<tr>
<td></td>
<td>initiative. We are completing an update of all our reserve management plans to</td>
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<td>guide the way we look after and use our parks and reserves.</td>
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<thead>
<tr>
<th>OPERATING SPEND</th>
<th>WHAT WE ARE PROPOSING</th>
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<tbody>
<tr>
<td>$17.7m</td>
<td>We're not proposing major changes to the existing work programmes for 2019/2020</td>
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<tr>
<td></td>
<td>as we continue to deliver the projects identified in our 2017 Local Board Plan.</td>
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<tr>
<td></td>
<td>We will be advancing a coastal link between Shepherds Park and Tui Park and</td>
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<td>establishing a toddler-focused playground at Jean Sampson Reserve. We'll start</td>
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<td>work on the Glenfield Town Centre Plan in 2019 to help shape the future of the</td>
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<td>area. Redevelopment of Birkenhead War Memorial Park is a priority project and we'll</td>
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<td></td>
<td>get started on the design of the multi-purpose facility to replace the former</td>
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<td></td>
<td>grandstand. Click <a href="#">here</a> to read the Kaipātiki Local Board Plan 2017, to find</td>
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<tr>
<td></td>
<td>out more about what your board has planned in your area.</td>
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### MĀNGERE-ŌTĀHUHU LOCAL BOARD

In 2019/2020 we plan to invest $15 million to renew and develop assets and $16.2 million to maintain and operate assets as well as provide local programmes and initiatives.

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<thead>
<tr>
<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
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<tbody>
<tr>
<td>$15m</td>
<td>Previous consultations with the community recognise protecting the environment is</td>
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<tr>
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<td>important so we continue to review and support these programmes.</td>
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<tr>
<td></td>
<td>We also want to continue investing in further community projects for educating</td>
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<td>and reducing waste initiatives. A large percentage of the local population are</td>
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<td>our young, children and youth whom are our future; we are keen to build capacity</td>
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<tr>
<td></td>
<td>of current programmes or new initiatives.</td>
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<td></td>
<td>We have a special relationship with local diverse communities: Māori, Pasifika,</td>
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<td></td>
<td>Ethnic, Asian, and European and have various programmes in 2017 Local Board Plan</td>
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<tr>
<td></td>
<td>outcomes.</td>
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<thead>
<tr>
<th>OPERATING SPEND</th>
<th>WHAT WE ARE PROPOSING</th>
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<tbody>
<tr>
<td>$16.2m</td>
<td>We will continue to deliver the projects you have already identified as being</td>
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<td></td>
<td>local priorities through the local board plan, so we are not proposing major</td>
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<tr>
<td></td>
<td>changes to existing budgets or work programmes for 2019/2020. Click <a href="#">here</a> to</td>
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<tr>
<td></td>
<td>read the Māngere-Ōtāhuhu Local Board Plan 2017, to find out more about what your</td>
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<td></td>
<td>board has planned in your area.</td>
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</tbody>
</table>
MANUREWA LOCAL BOARD

In 2019/2020 we plan to invest $5.5 million to renew and develop assets and $13.8 million to maintain and operate assets as well as provide local programmes and initiatives.

CAPITAL SPEND

$5.5m

WHAT WE ARE DOING

Our focus has been working alongside residents, community groups and local business owners to help build pride in Clendon. We would like to continue our collective approach to the ongoing revitalisation of the Clendon town centre and surrounding area, as well as the development of nearby Keith Park as a destination site.

Following community feedback, we’ve made it a priority to make sure that, where possible, our playgrounds and play spaces are accessible, disability friendly and cater for older people who are out and about.

We know you’re concerned about transport issues, including the lack of safety on our local roads. We’ll build on our work to improve access and safety at Te Mahia station and introduce traffic calming measures in several locations.

We’ll also support community-led practical responses to reducing waste, and maintain our collaborative work on the restoration of our streams.

We remain committed in our advocacy to address illegal dumping, including the reintroduction of the traditional inorganic collection, and for south Auckland to be a priority for a community recycling centre.

OPERATING SPEND

$13.8m

WHAT WE ARE PROPOSING

We’re not proposing major changes to the existing work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Local Board Plan. Click here, to read the Manurewa Local Board Plan 2017, to find out more about what your board has planned in your area.
## MAUNGAKIEKIE-TĀMAKI LOCAL BOARD

In 2019/2020 we plan to invest $10.2 million to renew and develop assets and $12.9 million to maintain and operate assets as well as provide local programmes and initiatives.

<table>
<thead>
<tr>
<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
<th>WHAT WE ARE PROPOSING</th>
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</thead>
<tbody>
<tr>
<td>$10.2m</td>
<td>In 2018 we completed the upgrades of Sir Woolf Fisher Park and Mt Wellington War Memorial Reserve playground. We also made improvements to the boardwalk at Onehunga Reserve and progressed the Tāmaki Pathway. There is significant development occurring within our area. We are working with developers, Panuku, and Homes, Land, Communities (HLC), to make sure all development is well designed, and that the sense of community in our neighbourhoods is maintained. In the 2019/2020 financial year, we plan to develop a heritage inventory so that the character, history, and culture of our area is reflected in future changes. To support innovation and generate local economic development, we will also fund a pop up business school. We will also plan and will deliver, as funding allows, upgrades to local parks and facilities in Tāmaki, Panmure and Onehunga, alongside the redevelopment projects planned in these areas.</td>
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<tr>
<td>OPERATING SPEND</td>
<td>$12.9m</td>
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## ŌRĀKEI LOCAL BOARD

In 2019/2020 we plan to invest $7.2 million to renew and develop assets and $11.6 million to maintain and operate assets as well as provide local programmes and initiatives.

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<tr>
<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
<th>WHAT WE ARE PROPOSING</th>
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<tbody>
<tr>
<td>$7.2m</td>
<td>We are working with our community to enhance our unique ecological environments. This includes projects such as pest eradication in partnership with the Eastern Bays Sengbird Initiative. We have begun the development process for a new and improved Meadowbank Community Centre. We will also continue to implement our local parks concept plans, including the Colin Madden Precinct, Kape South Reserve and Churchill Park. Along with residents and businesses, we are planning to clean up Ōkahu Bay to a Blue Flag Ecological excellence standard. This year, with significant funding from the board, development will start on the link from Cowing Drive and Kohimarama Road to the Glen Innes to Tāmaki Drive Shared Path. We were successful in advocating for its inclusion in Auckland Transport's Regional Land Transport Plan. We also successfully advocated for the Tāmaki Link bus.</td>
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<tr>
<td>OPERATING SPEND</td>
<td>$11.6m</td>
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</table>

We're not proposing major changes to the existing work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Local Board Plan. Click here, to read the Maungakiekie-Tāmaki Local Board Plan 2017, to find out more about what your board has planned in your area.
### ÖTARA-PAPATOETOE LOCAL BOARD

In 2019/2020 we plan to invest $8.6 million to renew and develop assets and $16.9 million to maintain and operate assets as well as provide local programmes and initiatives in our local board area.

**CAPITAL SPEND**

$8.6m

**WHAT WE ARE DOING**

We will continue to support community-led initiatives through our discretionary grants programmes and community development programmes. These target our young people, older residents, diverse communities, town centres and natural environment.

We will also continue to deliver free entry to swimming pools for children and adults through a targeted rate. This helps secure important social and public health benefits to our community.

The redevelopment of Hayman Park has started with construction of a destination playground and we will be planning more upgrades there in the next year. We will also start the construction of the Ötara multi sport facility at Ngāti Ötara Park.

**WHAT WE ARE PROPOSING**

We will continue to deliver the projects you have already identified as being local priorities through the 2017 Local Board Plan, so we are not proposing major changes to existing work programmes for 2019/2020.

We will advocate to secure resources for the redevelopment of Ötara Town Centre and provide appropriate community facilities in high-growth areas, such as Manukau and Papatoetoe. Click here to read the Ötara-Papatoetoe Local Board Plan 2017, to find out more about what your board has planned in your area.

### PAPAKURA LOCAL BOARD

In 2019/2020 we plan to invest $6.8 million to renew and develop assets and $10.4 million to maintain and operate assets as well as provide local programmes and initiatives.

**CAPITAL SPEND**

$6.8m

**WHAT WE ARE DOING**

In 2018/2019, we adopted the Papakura Metropolitan Masterplan, the Papakura Sports Needs Assessment and the Smiths Ave Reserve Concept Plan. The board has approved projects that advance the Papakura Local Paths (Greenways) Plan.

In 2019/2020, the board intends to implement the recommendations in the Papakura Sports Needs Assessment and stage one of the Smiths Ave Concept Plan.

We also look forward to the opening of the Takaini Community Hub and Library in late 2020.

The Papakura train station park-and-ride continues to be a key priority for us, along with route protection and funding for the entire Mill Road project.

We encourage you to provide feedback on our funding priorities for the 2019/2020 financial year.

**WHAT WE ARE PROPOSING**

We’re not proposing major changes to the existing work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Local Board Plan. Click here to read the Papakura Local Board Plan 2017, to find out more about what your board has planned in your area.
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<th>CAPITAL SPEND</th>
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<tr>
<td><strong>$4.2m</strong></td>
<td><strong>$9m</strong></td>
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**WHAT WE ARE DOING**
Good progress was made on last year infrastructure works, including the Harold Long Reserve/ Fearon Park development and the Waitakere/Undeeder Park stream naturalisation and play areas. These flood reduction works will continue in 2019. It is anticipated that construction of the second section of the Waikowhai coastal boardwalk will start in 2019 too.

Our Children’s Panels are coming up with ideas they think will enhance Puketāpapa and we’ll be implementing some of these ideas in the coming years. The new Puketāpapa Youth Board is developing its work programme, and will deliver a range of initiatives, building on its previous achievements.

The board’s focus on carbon reduction and stream restoration continues. Our Low Carbon Plan helps guide this. The restoration of Te Auaunga/Oakley Creek is a long-term project and recent progress has focussed on the development of a tohu (symbol) that will help identify the awa (waterway). A new toolkit of ideas will further enhance our communities’ connection to this taonga (treasure).

**WHAT WE ARE PROPOSING**
We’re not proposing major changes to existing work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Local Board Plan. Click here, to read the Puketāpapa Local Board Plan 2017, to find out more about what your board has planned in your area.
## RODNEY LOCAL BOARD

In 2019/2020 we plan to invest $7.2 million to renew and develop assets and $14 million to maintain and operate assets as well as provide local programmes and initiatives.

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<tr>
<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
<th>WHAT WE ARE PROPOSING</th>
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<tr>
<td>$7.2m</td>
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In 2016, we started planning the new reserve at Green Road, Dairy Flat, and this will continue in 2019/2020. We will carry on with improvements to our town centres, with a focus on completing work started in Helensville and Warkworth. We will continue funding the Rodney Healthy Harbours Fund and our ecological volunteers so that our harbours, waterways and environment are cared for, protected, and healthy.

| OPERATING SPEND | |
|-----------------| $14m |

We will continue to deliver the projects you have already identified as being priorities through the 2017 Local Board Plan, including the delivery of new transport initiatives made possible by the Rodney Local Board Transport Targeted Rate. We are not proposing major changes to existing budgets or work programmes for 2019/2020. Click [here](#) to read the Rodney Local Board Plan 2017, to find out more about what your board has planned in your area.

## UPPER HARBOUR LOCAL BOARD

In 2019/2020 we plan to invest $4.3 million to renew and develop assets and $12.3 million to maintain and operate assets as well as provide local programmes and initiatives.

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<th>CAPITAL SPEND</th>
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<td>$4.3m</td>
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In 2017/2018, we worked through the issues associated with the NZTA Northern Corridor Improvement Project and the impacts it would have on some of our community groups. By the time this agreement finishes in 2020, the three groups most heavily affected should be in new purpose-built facilities. In 2018, we continued refurbishing the Headquarters Building and Sunderland Lounge at Hobsonville Point. We expect to transition them to community management in 2019. This year we’re also refreshing our Greenways Plan. This will provide us with a blueprint for future development of our 2017 Local Board Plan objective of a quality walking and cycling network within our neighbourhoods.

| OPERATING SPEND | |
|-----------------| $12.3m |

We’re not proposing major changes to the existing or work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Local Board Plan. Click [here](#) to read the Upper Harbour Local Board Plan 2017, to find out more about what your board has planned in your area.
### WAIHEKE LOCAL BOARD

In 2019/2020 we plan to invest $1.5 million to renew and develop assets and $4.5 million to maintain and operate assets as well as provide local programmes and initiatives.

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<th>CAPITAL SPEND</th>
<th>WHAT WE ARE DOING</th>
<th>WHAT WE ARE PROPOSING</th>
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<tr>
<td>$1.5m</td>
<td>Progressing the Matiatia Masterplan remains a priority, including ways to address traffic and public transport flows, and create safe, functional facilities. The estimated 1.3 million visitors that come to Waiheke annually are having a major impact on our infrastructure, and we are investigating a visitor levy to invest in protecting and enhancing the island’s amenity areas and ecosystems. We plan to continue environmental projects including ecological restoration, improving the quality of our waterways and predator management. The effects of climate change are becoming more obvious and we will be actively encouraging and supporting carbon reduction initiatives. Providing healthy and affordable housing is also a challenge and we’ll continue to implement actions identified in our new Housing Strategy. Our new Local Paths (Greenways) Plan identifies several walking, cycling and riding routes for development over the coming years. Management plans for our local parks will ensure use and development align with our values and aspirations. Renewing our skate park and progressing a community swimming pool remain high priorities.</td>
<td>We’re not proposing major changes to the existing or work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Local Board Plan. Click here, to read the Waiheke Local Board Plan 2017, to find out more about what your board has planned in your area.</td>
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</table>
**WAITĀKERE RANGES LOCAL BOARD**

In 2019/2020 we plan to invest $7.4 million to renew and develop assets and $9.9 million to maintain and operate assets as well as provide local programmes and initiatives.

**CAPITAL SPEND**

$7.4m

**WHAT WE ARE DOING**

We will continue to support community environmental projects in the Waitākere Ranges Heritage Area. Last year, this included weed buffer zones and climbing asparagus eradication.

Shadbolt House needs restoration and we will consider how we can work with the Going West Trust to create a writer’s residence.

We will soon have finalised our Local Paths (Greenways) Plan. We will continue to develop a network of local walking and cycling connections so that we can advocate for future funding.

The 2017 Toi Toi Waitakere report gave valuable insight into the concerns and aspirations of West Auckland’s Māori community. We will now look at how we can achieve better local engagement, and advance aspirations from a Māori community perspective.

**OPERATING SPEND**

$9.9m

**WHAT WE ARE PROPOSING**

We will continue to deliver the projects you have already identified as being local priorities through the 2017 Local Board Plan, so are not proposing major changes to existing budgets or work programmes for 2019/2020.

Click here to read the Waitākere Local Board Plan 2017, to find out more about what your board has planned in your area.
### Finance and Performance Committee
13 February 2019

**CONSULTATION DOCUMENT**

**WAITEMATĀ LOCAL BOARD**

In 2019/2020 we plan to invest $5.2 million to renew and develop assets and $24.7 million to maintain and operate assets as well as provide local programmes and initiatives.

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<tr>
<th>CAPITAL SPEND</th>
<th>OPERATING SPEND</th>
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<tr>
<td>$5.2m</td>
<td>$24.7m</td>
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</table>

**WHAT WE ARE DOING**

Developing 254 Ponsonby Road as a civic space remains our major local initiative. Activating, improving and renewing our parks, guided by our Park Development Plans will continue to be a focus. We will improve the playgrounds at Western Springs Lakeside Park and Home Street Reserve, provide pathways in Basque Park and commence building the Grey Lynn changing rooms.

Our waterway restoration projects will continue, and we will seek opportunities to implement initiatives to enhance the Western Springs-Meola-Three Kings Aquifer. Through our grants programme, we will support community and arts groups and local events, as well as stage our two flagship events, Parnell Festival of Roses and Myers Park Medley. We are funding an arts partnership with TAPAC and increased library hours at Grey Lynn Library and the Central City Library.

We will also continue investigating opportunities to reduce agrochemical use, including advocating to the Governing Body to take a regional approach to agrochemical free park maintenance.

**WHAT WE ARE PROPOSING**

We are not proposing major changes to the existing work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Waitematā Local Board Plan. Click here, to read the Waitematā Local Board Plan 2017, to find out more about what your board has planned in your area.
## WHAU LOCAL BOARD

In 2019/2020 we plan to invest $9.4 million to renew and develop assets and $12.9 million to maintain and operate assets as well as provide local programmes and initiatives.

### CAPITAL SPEND

**$9.4m**

**WHAT WE ARE DOING**
Research into the need for a pool and recreation centre to serve the shortfall in the western corridor shows that, ideally, this would be located in the Whau. This area stretches from the Waitākere Ranges, across the Whau and into Albert-Eden and Puketāpapa Local Board areas. The search for suitable land continues.

We’ll continue working with Panuku, Auckland Council, HNZC, private developers and the local community to ensure quality development of the Avondale town centre, part of the Panuku Unlock programme.

We’ll carry on supporting the Whau Coastal Walkway Trust to progress Te Whau Pathway boardwalk connections.

We’re also continuing to work closely with Auckland Transport to progress the shared pathway, New Lynn Train Station to Avondale Train Station and the town centre streetscapes. Other projects for this year include:

- Archibald Park Playground – advance to detailed design
- Memorial Drive and Memorial Square upgrade
- New Lynn Transit Lane repair and improvement, including a public art component
- Te Rewa Rea Rea Pathways – improve the stream environment.

### OPERATING SPEND

**$12.9m**

**WHAT WE ARE PROPOSING**
We’re not proposing major changes to the existing work programme for 2019/2020 as we continue to deliver the projects identified in our 2017 Whau Local Board Plan. Click here, to read the Whau Local Board Plan 2017, to find out more about what your board has planned in your area.
Part 2: Amendment to the 10-year Budget 2018-2028

Transfer of legal ownership of properties within the council group

Auckland Council, through our urban regeneration agency Panuku Development Auckland (a Council Controlled Organisation or CCO) is undertaking major developments of town centres and neighbourhoods in specifically chosen sites such as Manukau, Avondale and Onehunga. Panuku also leads the development of the city centre waterfront, in a way that balances commercial objectives and the public good, consistent with the agreed Waterfront Plan 2012. The development of the waterfront is expected to be completed within the next 10 to 20 years.

Panuku has legal ownership of the council’s waterfront property – land, buildings and the associated water rights relating to city-centre waterfront public space, development sites and marinas. These properties are currently valued at around $780 million. This excludes any property owned by the Ports of Auckland Limited, a separate 100 per cent council owned organisation. For sites Panuku is developing in other parts of Auckland, legal ownership of the relevant properties sits with the Council Entity1 with Panuku given the appropriate delegations to manage and develop the properties on behalf of the council.

After the waterfront development is complete, Panuku will shift its focus to other areas of Auckland which need development as determined by the council. Given this, legal ownership of the waterfront properties would likely transfer to the Council Entity to allow Panuku to focus on its development activities, while leaving the Council Entity to focus on the maintenance of public assets, consistent with some other development agencies such as those in the UK and Australia.

This ownership model for the waterfront properties contrasts with the way Panuku operates in other development locations, in which the Council Entity holds legal ownership of the relevant properties while Panuku are given broad delegations to manage and develop them on council’s behalf. This facilitates the transition from development to ongoing maintenance activities without the need for a transfer.

Therefore we are proposing to transfer legal ownership of all waterfront properties currently held by Panuku to the Council Entity before 1 July 2019. There is no proposal to transfer ownership or control of these properties outside the council group2 (as illustrated below).

---

1 This is the parent entity in the Auckland Council Group, referred to in the 10-year Budget 2018-2028 as Auckland Council Parent.
2 The Auckland Council Group includes the Council Entity and the Council Controlled Organisations (e.g. Auckland Transport, Regional Facilities Auckland, Panuku Development Auckland and Watercare).
Since a transfer of the waterfront properties after 1 July 2019 would have a significant impact on rates and debt due to tax law changes, and this transfer of properties needs to occur at some stage, it would be prudent to do the transfer now.

Panuku would continue to lead the development of the city centre waterfront and would be given new delegations to develop and manage the waterfront properties such that its operations would remain unaffected.

A transfer would not impact on the council’s work to prepare for the 36th America’s Cup in 2021 or other commercial and residential arrangements.

Why are we consulting on this proposal?

Decisions on the waterfront are important for the Auckland region and everyone who lives here. That is why we have identified the waterfront land held by Panuku as a strategic asset in our Significance and Engagement policy. The law requires any proposed transfer of ownership or control of a strategic asset to or from the Council Entity be consulted on and expressly provided for in the council’s long-term plan. This is the purpose of this consultation – to explain the proposal, to seek your views, and to explain how the council’s current long-term plan, known as the 10-year Budget 2018-2028, would be amended to provide for the proposal.

In order for us to make our decision, we want to hear your thoughts on this proposal.

What we are proposing

Under the proposal, ownership of the Panuku waterfront properties would transfer directly to the Council Entity at the beginning of May 2019. The financial statements prepared for the year ending 30 June 2019 would reflect this transfer. The appropriate legal procedures and documentation would be completed to give effect to the transfer, and Panuku would be given the appropriate delegations to manage and develop the properties on the council’s behalf.

What waterfront properties are we talking about?

The waterfront properties currently legally owned by Panuku can be broken down into three categories:
1. Completed development properties (projected at $191 million as at date of transfer)
   These properties are generally either freehold land interests on commercial sites (e.g. hotels or apartment buildings) or completed public space assets. For these properties, there are very limited opportunities for Panuku to add further value. This category also includes Queens Wharf, where all fully-planned developments have been completed.

2. Future development properties (projected at $269 million as at date of transfer)
   These are under-utilised properties that are intended to be redeveloped in partnership with the private sector to produce high-quality commercial and public space assets, in line with the agreed Waterfront Plan. Panuku have a key role to play in driving this transformation which is mostly expected to be completed in the next 10 to 20 years.

   This role is very similar to the transformative role Panuku is currently playing in other parts of Auckland, such as Manukau, Avondale and Onehunga, where it does not have legal ownership of the assets. In those areas, legal ownership rests directly with the Council Entity and Panuku is given a clear mandate and full delegation to carry out its redevelopment activities.

3. Working waterfront properties (projected at $329 million as at date of transfer)
   Panuku also owns a range of properties associated with marine operations. These properties are located in the western part of the city centre waterfront. This includes ownership interests in Westhaven Marina as well as other berths and marine activities situated on the Western edge of Wynyard Point.

   Alongside its activities to reinvigorate and expand these marine activities, Panuku has been developing high-quality public space assets close by. This is a key element of the council’s long-term strategic plan for the city centre which envisages a working waterfront in which marine industry activities add flavour and character to public recreation and hospitality activities, rather than compete with them. There is a close connection between these properties (which generate a return on public investment) and the public space assets (which require ongoing public funding).

   A full list of properties proposed to be transferred can be found in section 4.2 of the Supporting Information.

   [Insert hyperlink to supporting information]

Why are we proposing this?

The waterfront in Auckland’s city centre has long been identified as an area of high strategic importance. This is reflected in Auckland Council’s strategic plans including the Auckland Plan 2050, the Waterfront Plan and the City Centre Masterplan.

Panuku leads the development of the city centre waterfront in a way that balances commercial objectives and the public good, in a manner consistent with these plans. To assist the redevelopment the predecessor organisation to Panuku (Auckland Waterfront Development Agency) was given legal ownership of the waterfront properties at the time of amalgamation in 2010.

In the next 10 to 20 years, once the development is complete, this legal ownership would likely transfer to the Council Entity to facilitate Panuku moving on to new development areas, while the Council Entity would maintain the newly developed public assets. Other urban redevelopment agencies, such as some agencies in the UK and Australia, follow a similar approach.

However, it would be more prudent to transfer the waterfront properties now because after 1 July 2019 it would likely have a significant impact on rates and debt due to tax law changes. When the tax law change comes into effect, transferring assets from a Council Controlled Organisation (CCO) to the Council Entity for no cost would be considered taxable income. Depending on the exact make-up of the properties transferred and their value at the time of the transfer, the resulting tax liability could potentially be about $220 million. Our tax advisors are working with Inland Revenue to obtain a binding ruling to provide certainty about the tax treatment of a transfer that occurs before 1 July 2019.
This new ownership as a result of the transfer would be consistent with how Panuku operates in other parts of Auckland, such as Manukau, Avondale and Onehunga, where properties are owned by the Council Entity but Panuku is tasked with doing the development. After the developments are complete, this allows Council Entity departments to easily take over the maintenance and operational activities of the public assets. Panuku can then move on to other development areas without the need for a transfer.
What are the implications?

Financial

There is no impact on council rates or debt as a result of the proposed transfer. The transfer would have the following financial impacts on existing forecasts in the 10-year Budget 2018-2028:

<table>
<thead>
<tr>
<th>Assets (estimated value as at 30 June 2019)</th>
<th>Auckland Council Group</th>
<th>Council Entity</th>
<th>Panuku</th>
</tr>
</thead>
<tbody>
<tr>
<td>No change</td>
<td>+$790m</td>
<td>-$790m</td>
<td></td>
</tr>
<tr>
<td>Third-party revenue</td>
<td>+$270m</td>
<td>-$270m</td>
<td></td>
</tr>
<tr>
<td>Funding from Auckland Council</td>
<td></td>
<td>+$10m</td>
<td></td>
</tr>
<tr>
<td>Total operating revenue (10-year total)</td>
<td>No change</td>
<td>+$270m</td>
<td>-$260m</td>
</tr>
<tr>
<td>Operating costs</td>
<td>+$260m</td>
<td>-$260m</td>
<td></td>
</tr>
<tr>
<td>Funding to Panuku</td>
<td></td>
<td>+$10m</td>
<td></td>
</tr>
<tr>
<td>Total operating expenditure (10-year total)</td>
<td>No change</td>
<td>+$270m</td>
<td>-$260m</td>
</tr>
<tr>
<td>Capital expenditure/investment (10-year total)</td>
<td>No change</td>
<td>+$87m</td>
<td>-$87m</td>
</tr>
</tbody>
</table>

Panuku would transfer the waterfront property assets and the associated operating budgets, which are primarily utilities, maintenance, and depreciation costs offset by property rental revenue. Any currently planned capital investment would now be accounted for in the Council Entity, but still delivered by Panuku, with no overall change from the council’s long-term plan.

The funding of Panuku would increase by $10 million and capital expenditure of $87 million over the next 10 years would transfer from Panuku to the Council Entity, however, as the underlying activities would still be completed by the council, there would be no change to the Council Group.

There is no material financial implication to the Auckland Council Group as a whole, directly from the transaction of the transfer.3

As the proposal would transfer the waterfront properties before the tax law change, subject to receiving a binding ruling from Inland Revenue (which will provide certainty about the tax treatment of our proposal), no tax liability is expected to arise.

There would be implementation costs estimated to be around $300,000 to $500,000 as a result of the transfer, based on previous experience of these types of transactions. These costs are for the legal, audit and consultation procedures required for the transfer and would be covered from existing budgets. We believe these costs are justified to ensure legal ownership of these properties (valued at $790 million) are in the right place.

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3 There would be a book entry made in the financial statements for Panuku to reduce the deferred tax liability that is linked to the assets being transferred to the Council Entity. As the Council Entity is broadly exempt from income tax a corresponding deferred tax increase on receipt of the assets is not required to be recognised. The group would therefore show an overall decrease in deferred tax.
Service levels

We measure our performance in this area against the following levels of service, as per our current 10-year Budget 2018-2028:

<table>
<thead>
<tr>
<th>Level of service statement</th>
<th>Performance measure</th>
<th>Actual 2016/2017</th>
<th>Actual 2017/2018</th>
<th>Long-term plan Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>We make the waterfront and town centres dynamic, culturally-rich, safe and sustainable places for Aucklanders and visitors to enjoy.</td>
<td>The percentage of visitors surveyed satisfied with their experience of the public spaces on the city centre waterfront</td>
<td>93%</td>
<td>90%</td>
<td>80% 80% 80% 80%</td>
</tr>
<tr>
<td></td>
<td>The percentage of Aucklanders surveyed who have visited the city centre waterfront in the past year</td>
<td>73%</td>
<td>72%</td>
<td>73% 73% 73% 73%</td>
</tr>
<tr>
<td></td>
<td>The percentage of marina customers who are satisfied with marina facilities and services</td>
<td>93%</td>
<td>92%</td>
<td>88% 88% 88% 85%</td>
</tr>
</tbody>
</table>

While there would be no change in the planned levels of service to be delivered from the proposal, the council would be better equipped to deliver these. The proposal would not result in any amendment to the long-term plan’s level of service statement or performance measures.

Governance

The transfer of the legal ownership of the waterfront properties from Panuku to the Council Entity would allow the Council Entity to make more direct long-term strategic decisions about the properties, rather than having decisions made through an arm’s-length entity. However, Panuku would be given the appropriate delegations to manage and develop the waterfront properties on behalf of the council, so they would be able to maintain its momentum and still be able to complete the development plans within the next 10 to 20 years.

The proposal does not alter the purpose (as set out in its constitution) or the existing delegations of Panuku as a company.

The Council Entity and Panuku would continue to constructively work together in progressing our long-term strategies regarding the city centre waterfront and marinas including, but not limited to, strategies relating to the mitigation of the effects of climate change.

Commercial relationships

Many of the waterfront properties held by Panuku are leased to third parties. Under the proposal, the Panuku interest in these lease arrangements would automatically be transferred to the Council Entity. However, Panuku would still manage the leases and the commercial relationships on the council’s behalf. There are no anticipated changes to these arrangements as a result of the transfer.

How would the long-term plan be amended?

If the proposal proceeds, the 10-year Budget 2018-2028 would be amended in three ways:

- The Council Entity financial statements would be amended to take on the new assets, revenue, operating expenditure and capital expenditure.
- The CCO Accountability Policy would be amended to reflect updated responsibilities of Panuku.
The Overview of Auckland Council’s CCOs would be amended to reflect updated responsibilities of Panuku.

The full drafts of the proposed amendments can be found in section 4.1 of the Supporting Information.
### What else have we considered?

#### Options analysis

<table>
<thead>
<tr>
<th>Preferred option: The proposal – full transfer</th>
<th>Alternate option 1: Status quo</th>
<th>Alternate option 2: Partial transfer – transferring completed development properties only</th>
<th>Alternate option 3: Partial transfer – transferring completed and future development properties only</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Overview</strong></td>
<td>Panuku retains ownership of the properties, and the council continues to operate as it does currently.</td>
<td>Panuku transfers the ownership of only the completed waterfront property developments to direct Council Entity ownership, while leaving the future waterfront development and working waterfront properties in Panuku ownership.</td>
<td>Panuku transfers the ownership of its completed and future waterfront property developments to direct Council Entity ownership, while leaving the working waterfront properties in Panuku ownership.</td>
</tr>
<tr>
<td><strong>Advantages</strong></td>
<td>Facilitates an orderly transition from development to ongoing maintenance activities without the need for a transfer in the future. Is consistent with the way Panuku operates in other development locations. Would reduce duplication in governance for approvals and provide a clearer focus for Panuku activity. The proposed transfer of the waterfront properties would not have a significant impact on rates and debt.</td>
<td>No transaction costs in the immediate future.</td>
<td>Would be a marginally simpler transaction to implement, although would require mostly the same legal procedures. Would consolidate some of the strategic land ownership and decision making in the Council Entity.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Would be a marginally simpler transaction to implement, although would require mostly the same legal procedures. Would reduce some duplication in governance for approvals. May provide Panuku greater freedom and flexibility to implement its strategic plans for the working waterfront.</td>
</tr>
</tbody>
</table>
### Attachment C

#### Item 8

<table>
<thead>
<tr>
<th>Preferred option: The proposal – full transfer</th>
<th>Alternate option 1: Status quo</th>
<th>Alternate option 2: Partial transfer – transferring completed development properties only</th>
<th>Alternate option 3: Partial transfer – transferring completed and future development properties only</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Disadvantages</strong> Panuku risks losing momentum and leadership over the waterfront development and may impact its reputation in the market – this would be mitigated by giving Panuku the appropriate delegations. Transaction costs of approximately $300,000 to $500,000.</td>
<td>If future transformed assets remain with Panuku indefinitely, then developed waterfront properties would have a different ownership arrangement to properties relating to the other development activities undertaken by Panuku (e.g. Manukau, Avondale and Onehunga). Panuku would be left with ownership of public assets such as parks which are used for activities that are outside of its core business. Any proposed transfer of the waterfront properties in the future may have a significant impact on rates and debt due to tax law changes.</td>
<td>No single entity owning waterfront spaces – potential for misalignment. Future public space assets would need to be maintained by the Council Entity while those entities not having legal ownership. Transaction costs of approximately $300,000 to $500,000. Any proposed transfer of the waterfront properties in the future may have a significant impact on rates and debt due to tax law changes.</td>
<td>The role Panuku has in urban development could be confused with marina operating activity. Panuku risk losing momentum and leadership over the waterfront development and may impact its reputation in the market – this would be mitigated by giving Panuku the appropriate delegations. No single entity owning waterfront spaces – potential for misalignment. Transaction costs of approximately $300,000 to $500,000. Any proposed transfer of the waterfront properties in the future may have a significant impact on rates and debt due to tax law changes.</td>
</tr>
</tbody>
</table>

On this basis, the full transfer of all the waterfront properties is our preferred option, as we believe that the ability to easily transition from development to ongoing maintenance activities, where Panuku can focus on new development areas while Council Entity can maintain the public assets, outweighs the relatively minor transaction costs and the potentially diluted focus on waterfront development. While the Council Entity would have many competing priorities, Panuku would have delegations to continue to develop and manage the properties on the council’s behalf, thus mitigating the diluted focus. We are confident that Panuku and the Council Entity can work constructively to effectively progress the strategic plans for the working waterfront.
Relationship with Māori

The Waitamata Harbour is a significant taonga to mana whenua, protected by te Tiriti o Waitangi/the Treaty of Waitangi. Mana whenua and Auckland Council are long-term partners and are jointly invested in delivering meaningful outcomes for Māori in this location.

Mana whenua are crucial partners across the wider city centre and waterfront programme and Panuku has worked with mana whenua in the planning, design and development of the waterfront. The proposal would not change the role that mana whenua have or reduce the priority of delivering meaningful outcomes for Māori.

Panuku and the Council Entity have a commitment to continue working with mana whenua through the Waterfront Project Charter to ensure that their values and interests are appropriately recognised across this area. The charter recognises the waterfront as a holistic interface between land and sea, where mana whenua are recognised and are empowered to fulfil their kaitiaki obligations, and the mana and life sustaining mauri of Te Waitamata is respected and upheld.
Attachment C

Item 8

Part 2
Amendment to the 10-year Budget 2018-2028

Auditor's report
Part Three: Give us your views
Wāhanga Tuatoru: Tukuna mai ō whakaaro

There are a number of ways you can share your views with us on the Annual Budget 2019/2020 and the proposed changes to the 10-year Budget 2018-2028. Please take the time to get involved.

Written feedback
You can contribute feedback online at akhaveyoursay.nz. You can complete the feedback form and send to the freepost address provided, or email to: akhaveyoursay@aucklandcouncil.govt.nz

Face-to-face
This is a chance for you to give your feedback in person and be heard by council decision-makers.

Events will be spread across the region with various times, days and formats, which you’ve told us are more convenient. If you require an interpreter at an event, please contact us. If you would like to submit your feedback at an event in New Zealand Sign Language or in Te Reo Māori, please contact us ahead of the event.

To find your nearest event, visit akhaveyoursay.nz or call 09 301 0101.

Social media
Comments made through the following channels will be considered written feedback:

• Twitter: comments using @aklcouncil and #aklbudget
• Facebook: posts on facebook.com/aklcouncil – using #aklbudget

Translations
We want as many people from Auckland’s communities as possible to have their say in this process.

To help with this, translated summaries of the consultation material as well as the feedback form are available in Korean, simplified Chinese, Te Reo Māori, Samoan, Tongan and accessible versions.

The translated documents are available:

• online at akhaveyoursay.nz for downloadable translations and feedback forms
• in libraries, local board offices and service centres
• by emailing akhaveyoursay@aucklandcouncil.govt.nz
• by calling 09 301 0101.
Next steps / Key dates

<table>
<thead>
<tr>
<th>KEY DATES 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>17 FEBRUARY TO 17 MARCH</td>
</tr>
<tr>
<td>APRIL</td>
</tr>
<tr>
<td>APRIL / MAY</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>MAY</td>
</tr>
<tr>
<td>JUNE</td>
</tr>
<tr>
<td>JUNE</td>
</tr>
<tr>
<td>JULY</td>
</tr>
</tbody>
</table>

Decision making

The council has two decision-making parts – a governing body which is made up of the mayor and 20 councillors, and 21 local boards made up of 149 members. The governing body focuses on issues, decisions and strategies affecting the whole region while local boards represent their communities and make decisions on local issues.

Other consultations

During this period we will also be consulting on:

• Auckland’s Water Future
• the draft Revenue and Financing Policy
• the draft Rates Remission and Postponement Policy.

You can read the full documents and provide feedback on these plans at akhaveyoursay.nz

Where to find more information

You can find everything you need to know at akhaveyoursay.co.nz including the supporting information, an online feedback form and a schedule for Have Your Say events.

A hard copy of the full Supporting Information that supports this Consultation Document will also be available at libraries, service centres and local board offices.
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January 2019

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Section 4:

4.2 Detail of the Proposal

Proposed itemised list of assets
### Completed public assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Title document</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lot 16 Deposited Plan 131565</td>
<td>NA77A/384</td>
<td>117 Quay St</td>
</tr>
<tr>
<td>Section 1 Survey Office Plan 400752</td>
<td>421058</td>
<td>4A Tamaki Dr</td>
</tr>
<tr>
<td>Lot 11 Deposited Plan 490387</td>
<td>707917</td>
<td>Tiranarama Way</td>
</tr>
<tr>
<td>Lot 12 Deposited Plan 518633</td>
<td>812756</td>
<td>Tiranarama Way</td>
</tr>
<tr>
<td>Lot 2 Deposited Plan 524222</td>
<td>835852</td>
<td>8 Mccuen St</td>
</tr>
<tr>
<td>Lot 1 Deposited Plan 436625</td>
<td>536129</td>
<td>n/a</td>
</tr>
<tr>
<td>Lot 2 Deposited Plan 436625</td>
<td>536130</td>
<td>n/a</td>
</tr>
<tr>
<td>Lot 3 Deposited Plan 436625</td>
<td>536131</td>
<td>n/a</td>
</tr>
<tr>
<td>Lot 4 Deposited Plan 436625</td>
<td>536132</td>
<td>n/a</td>
</tr>
<tr>
<td>Lot 5 Deposited Plan 436625</td>
<td>536133</td>
<td>n/a</td>
</tr>
<tr>
<td>Lot 6 Deposited Plan 212152</td>
<td>NA140A/462</td>
<td>n/a</td>
</tr>
<tr>
<td>Lot 7 Deposited Plan 186033</td>
<td>NA116B/159</td>
<td>n/a</td>
</tr>
<tr>
<td>Lot 1-2 Deposited Plan 194991</td>
<td>NA124A/614</td>
<td>n/a</td>
</tr>
<tr>
<td>Lot 3-4 Deposited Plan 194991</td>
<td>NA124A/615</td>
<td>n/a</td>
</tr>
<tr>
<td>Lot 1 Deposited Plan 192880</td>
<td>NA124C/209</td>
<td>47 Pakenham St East</td>
</tr>
<tr>
<td>Part Lot 22-23 Deposited Plan 131566 and Part Lot 2 Deposited Plan 63443</td>
<td>552853</td>
<td>45 Pakenham St East</td>
</tr>
<tr>
<td>Lot 20 Deposited Plan 131566</td>
<td>NA77A/388</td>
<td>117B-117C Customs St West</td>
</tr>
<tr>
<td>Lot 21 Deposited Plan 131566</td>
<td>NA77A/389</td>
<td>119 Customs St West</td>
</tr>
<tr>
<td>Part Lot 1 Deposited Plan 57921</td>
<td>552852</td>
<td>119 Customs St West</td>
</tr>
</tbody>
</table>

Paranuku's undivided one-half share in Queens Wharf situated at 98 Quay Street comprising the wharf structure, the building known as Shed 10, the berthing infrastructure, and the heritage fence.
### Attachment D

#### Item 8

<table>
<thead>
<tr>
<th>Description</th>
<th>Title Document</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>North Wharf (located on Jellicoe Street between Halsey Street and Dalby Street)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wynyard Crossing</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lot 102 Deposited Plan 518633</td>
<td>812755</td>
<td>143 Beaumont St</td>
</tr>
</tbody>
</table>

3. Working waterfront properties ($329 million as at date of transfer)

<table>
<thead>
<tr>
<th>Description</th>
<th>Title Document</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lot 1 Deposited Plan 137407</td>
<td>NA8189/070</td>
<td>142-148 Beaumont St</td>
</tr>
<tr>
<td>Lot 1 Deposited Plan 135460</td>
<td>NA7997/768</td>
<td>150-160 Beaumont St</td>
</tr>
<tr>
<td>Lot 28 Deposited Plan 9097</td>
<td>NA4732/252</td>
<td></td>
</tr>
<tr>
<td>Lot 27 Deposited Plan 9097</td>
<td>NA4732/255</td>
<td></td>
</tr>
<tr>
<td>Lot 26 Deposited Plan 133386</td>
<td>NA78C3/340</td>
<td></td>
</tr>
<tr>
<td>Lot 2 Deposited Plan 135460</td>
<td>NA7997/769</td>
<td>164-168 Beaumont St</td>
</tr>
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<td>Lot 3 Deposited Plan 135460</td>
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<td>Lot 9 Deposited Plan 133386</td>
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<td>NA29A/56</td>
<td>22-32 Jellicoe St</td>
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<td>Lot 1 Deposited Plan 57246</td>
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### Panuku's Assets, Liabilities, and Other Matters in Relation to the Areas Commonly Known as Viaduct Marina
- Downtown Marinas Limited

<table>
<thead>
<tr>
<th>Description</th>
<th>Title Document</th>
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<td>Panuku's assets, liabilities, and other matters currently operated or managed by Panuku in relation to the areas commonly known as Viaduct Marina</td>
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<tr>
<td>Hotson Wharf (excluding the building and operations of the Maritime Museum on the wharf)</td>
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<tr>
<td>Halsey Street Extension Wharf (excluding the building and operations of the Viaduct Events Centre on the wharf)</td>
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<tr>
<td>Cement Wharf (located at the western end of Jellicoe Street)</td>
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<tr>
<td>Biscuit Bridge (between Te Wero Island and Eastern Viaduct)</td>
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