I hereby give notice that an ordinary meeting of the Great Barrier Local Board will be held on:

**Date:** Tuesday, 19 February 2019  
**Time:** 1.00pm  
**Meeting Room:** Claris Conference Centre  
**Venue:** 19 Whangaparapara Road  
Claris  
Great Barrier Island

---

**Great Barrier Local Board**  
**OPEN AGENDA**

---

**MEMBERSHIP**  
Chairperson: Izzy Fordham  
Deputy Chairperson: Luke Coles  
Members: Jeff Cleave, Susan Daly, Shirley Johnson

(Quorum 3 members)

**Guia Nonoy**  
Democracy Advisor

11 February 2019

Contact Telephone: (09) 301 0101  
Email: guia.nonoy@aucklandcouncil.govt.nz  
Website: www.aucklandcouncil.govt.nz

---

**Note:** The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
<table>
<thead>
<tr>
<th>ITEM</th>
<th>TABLE OF CONTENTS</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Welcome</td>
<td>5</td>
</tr>
<tr>
<td>2</td>
<td>Apologies</td>
<td>5</td>
</tr>
<tr>
<td>3</td>
<td>Declaration of Interest</td>
<td>5</td>
</tr>
<tr>
<td>4</td>
<td>Confirmation of Minutes</td>
<td>5</td>
</tr>
<tr>
<td>5</td>
<td>Leave of Absence</td>
<td>5</td>
</tr>
<tr>
<td>6</td>
<td>Acknowledgements</td>
<td>5</td>
</tr>
<tr>
<td>7</td>
<td>Petitions</td>
<td>5</td>
</tr>
<tr>
<td>8</td>
<td>Deputations</td>
<td>5</td>
</tr>
<tr>
<td>8.1</td>
<td>Housing village on Great Barrier Island - Philippa Todd</td>
<td>5</td>
</tr>
<tr>
<td>9</td>
<td>Public Forum</td>
<td>6</td>
</tr>
<tr>
<td>10</td>
<td>Extraordinary Business</td>
<td>6</td>
</tr>
<tr>
<td>11</td>
<td>Environmental agency and community group reports</td>
<td>7</td>
</tr>
<tr>
<td>12</td>
<td>Auckland Council’s Quarterly Performance Report: Great Barrier Local Board for quarter two 2018/2019</td>
<td>33</td>
</tr>
<tr>
<td>13</td>
<td>Feedback on draft Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039</td>
<td>55</td>
</tr>
<tr>
<td>14</td>
<td>Great Barrier Local Board’s feedback to the draft Aotearoa New Zealand Central Government Tourism Strategy</td>
<td>105</td>
</tr>
<tr>
<td>15</td>
<td>Formal feedback from Great Barrier Local Board on various Auckland Council regional plans, strategy and policy</td>
<td>111</td>
</tr>
<tr>
<td>16</td>
<td>Correspondence</td>
<td>127</td>
</tr>
<tr>
<td>17</td>
<td>Great Barrier Governance Forward Work Calendar</td>
<td>137</td>
</tr>
<tr>
<td>18</td>
<td>Great Barrier Local Board Workshop Proceedings</td>
<td>145</td>
</tr>
<tr>
<td>19</td>
<td>Consideration of Extraordinary Items</td>
<td></td>
</tr>
</tbody>
</table>
1 Welcome

Chairperson IM Fordham will open the meeting and welcome everyone in attendance. Member J Cleave will lead a karakia.

2 Apologies

At the close of the agenda no apologies had been received.

3 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

4 Confirmation of Minutes

That the Great Barrier Local Board:

a) confirm the ordinary minutes of its meeting, held on Tuesday, 11 December 2018, as true and correct.

5 Leave of Absence

At the close of the agenda no requests for leave of absence had been received.

6 Acknowledgements

At the close of the agenda no requests for acknowledgements had been received.

7 Petitions

At the close of the agenda no requests to present petitions had been received.

8 Deputations

Standing Order 7.7 provides for deputations. Those applying for deputations are required to give seven working days notice of subject matter and applications are approved by the Chairperson of the Great Barrier Local Board. This means that details relating to deputations can be included in the published agenda. Total speaking time per deputation is ten minutes or as resolved by the meeting.

8.1 Housing village on Great Barrier Island - Philippa Todd

Te take mō te pūrongo

Purpose of the report

1. To provide Philippa Todd of PPHC Limited the opportunity to present to the Great Barrier Local Board a presentation on housing village on Great Barrier Island.
Great Barrier Local Board
19 February 2019

Whakarāpopototanga matua
Executive summary
2. Philippa Todd of PPHC Limited will be in attendance to speak to the board about the proposed housing village on Great Barrier Island.

Ngā tūtohunga
Recommendation
That the Great Barrier Local Board:

a) thank Philippa Todd of PPHC Limited for her attendance and presentation.

9 Public Forum

A period of time (approximately 30 minutes) is set aside for members of the public to address the meeting on matters within its delegated authority. A maximum of 3 minutes per item is allowed, following which there may be questions from members.

At the close of the agenda no requests for public forum had been received.

10 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

(a) The local authority by resolution so decides; and

(b) The presiding member explains at the meeting, at a time when it is open to the public, -

   (i) The reason why the item is not on the agenda; and

   (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting, -

(a) That item may be discussed at that meeting if-

   (i) That item is a minor matter relating to the general business of the local authority; and

   (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”
Environmental agency and community group reports

File No.: CP2019/00006

Te take mō te pūrongo
Purpose of the report

1. To provide an opportunity for Aotea Great Barrier community groups and environmental agencies with interest or role in the environment or the work of the Great Barrier Local Board to have items considered as part of the board’s business meeting.

Whakarāpopototanga matua
Executive summary

2. The Environment Committee of the Great Barrier Local Board has been discontinued from the start of this electoral term 2016/2019. To continue with the tradition of open and more direct interaction between the board, local groups and others, the local board has extended an invitation to either speak at the board’s business meeting via Public Forum or put items forward and have reports included in the agenda.

3. Inclusion of items on the agenda is at the discretion of the Great Barrier Local Board Chairperson in discussion with the Great Barrier Local Board Relationship Manager to ensure the material is appropriate and will not create any issues. Any items submitted will be included under a cover report which will have the recommendation that “item xyz be noted or received”.

Te tūtohunga
Recommendation

That the Great Barrier Local Board:

a) note the following reports:

   i) Biosecurity local board general update November – December 2018
   ii) Biodiversity/biosecurity report November – December 2018
   iii) Department of Conservation operations report – January 2019
   iv) Glenfern Sanctuary Operations Managers’ update – January 2019
   v) Great Barrier Island Environmental Trust local board update – February 2019

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Biosecurity local board general update November – December 2018</td>
<td>9</td>
</tr>
<tr>
<td>B</td>
<td>Biodiversity/biosecurity report November – December 2018</td>
<td>13</td>
</tr>
<tr>
<td>C</td>
<td>Department of Conservation operations report – January 2019</td>
<td>19</td>
</tr>
<tr>
<td>D</td>
<td>Glenfern Sanctuary Operations Managers’ update – January 2019</td>
<td>23</td>
</tr>
<tr>
<td>E</td>
<td>Great Barrier Island Environmental Trust local board update – February 2019</td>
<td>29</td>
</tr>
<tr>
<td>F</td>
<td>Waste Minimisation Facilitation Update for Local Board</td>
<td>31</td>
</tr>
</tbody>
</table>
## Ngā kaihaina
### Signatories

<table>
<thead>
<tr>
<th>Role</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Author</td>
<td>Guia Nonoy - Democracy Advisor</td>
</tr>
<tr>
<td>Authoriser</td>
<td>Helgard Wagener - Relationship Manager - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
Biosecurity Local Board General Update

Month/Year: 14th November to 14th December 2018

Officers name: Jeremy Warden

Hauraki Gulf Controlled Area- Great Barrier Island

Plague Skink Shoal Bay Wharf

Trapping
- Cell 1- 1 Moko Skink capture on the Brian Burrill side of ridge
- Cell 6-(trap lure cell) Small number of adult plague skinks captured
- Cell 7 CC2 (high density chook cell): Nearing end of 1st 80 days of chicken treatment. Have given leaf litter/debris a thorough turnover, no skinks (plague or native) were seen.
- Cell 8/CC3 (low density chook cell): Have given leaf litter/debris a thorough turnover. One plague adult was disturbed which was predated by chooks. One adult copper & one adult ornate were seen & removed from cell. Hylines are proving more responsive to leaf litter turnover than the heritage breeds. Feeder/drinkers have been shifted lower in cell to encourage birds to forage more widely.
- Outer delimitation line undergoing trapping.

Cell locations

The table below summarises different cell numbers, and a map showing their location. Note chicken cells have black borders on the map, trap only cells have no borders. Cells 4, 7, & 5 aren’t highlighted on map as they aren’t being used.

<table>
<thead>
<tr>
<th>Cell #</th>
<th>Purpose</th>
<th>Size Ha</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>1st chicken cell</td>
<td>.145</td>
</tr>
<tr>
<td>2</td>
<td>1st trap only cell</td>
<td>.21</td>
</tr>
<tr>
<td>3</td>
<td>Chicken holding cell</td>
<td>.079</td>
</tr>
<tr>
<td>4</td>
<td>Unused cell on top ridge</td>
<td>.073</td>
</tr>
<tr>
<td>5</td>
<td>Unused cell on top ridge</td>
<td>.092</td>
</tr>
<tr>
<td>6</td>
<td>2nd trap only cell (lure trial site)</td>
<td>.133</td>
</tr>
<tr>
<td>7</td>
<td>2nd chicken cell – high density</td>
<td>.05</td>
</tr>
<tr>
<td>8</td>
<td>3rd chicken cell – low density</td>
<td>.13</td>
</tr>
<tr>
<td>9</td>
<td>3rd trap only cell</td>
<td>.033</td>
</tr>
</tbody>
</table>

![Map of Hauraki Gulf Controlled Area- Great Barrier Island]
Great Barrier Local Board
19 February 2019

Attachment A

Item 11

Argentine & Darwin's ants

- Thomas Road
  - Monitoring completed with a small extension added to the Northern corner of the site in response to finds
- Gray Road
  - Monitoring completed with finds across the landfill and links Golf course end of the site. This site will have its first treatment before Christmas
- Okupu Monitoring lower side of road
  - One find on Camerton road foreshore property and series of finds around the lodge which will be treated pre christmas

Argentine ant and Plague Skink Surveillance

Argentine ants

- Surveillance monitoring was carried out at multiple Blackwell drive properties with no finds in this area
- Carry out inspections on logs leaving the Sandhills road Argentine ant site. No ants encountered on logs being transported.

Wharf and Airport Musteled and Rodent Pest Surveillance (October)

- Port Fitzroy 33% Bait take, 1 x kiore caught in DOC200, 0x Wax tag=Rat
- Tynhepha- 5% Bait take, 1 x Ship Rat caught in DOC200, 0x Wax tag=Rat
- Whangaparapara - 30% bait take, 1x Ship Rat in DOC200's. 0x Wax tag=Rat
- Okupu -100% bait take. 0 x Rat caught in DOC200, 0x wax tag=Rat
- Claris airfield environment – 19% bait take
- Claris residential-2% bait take

Bait Stations at Transfer Sites (October)

- Southern Stations- Medlands 30%, Okupu 0%, Puriri bay 100%, Mulberry grove 0%
- Northern Stations- Motarehe 87%, Okwi 0% & Kawa 0%

Private Jetties & Boat Ramps

<table>
<thead>
<tr>
<th>Location</th>
<th>DOC200</th>
<th>Bait Station</th>
<th>Wax tag</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yates</td>
<td>0x Rat</td>
<td>37%</td>
<td>0</td>
</tr>
<tr>
<td>Jetty</td>
<td>0x Kiore</td>
<td>0%</td>
<td>0</td>
</tr>
<tr>
<td>Pickards</td>
<td>0x Kiore</td>
<td>0%</td>
<td>0</td>
</tr>
<tr>
<td>Glenfern</td>
<td>0x Rat</td>
<td>0%</td>
<td>0</td>
</tr>
<tr>
<td>Whangapara Jetty</td>
<td>0x Rat</td>
<td>0%</td>
<td>0</td>
</tr>
<tr>
<td>Okupu Boat Ramp</td>
<td>0x Rat</td>
<td>0%</td>
<td>0</td>
</tr>
<tr>
<td>Mulberry Grove Boat Ramp</td>
<td>0x Rat</td>
<td>0%</td>
<td>0</td>
</tr>
<tr>
<td>Puriri Bay Boat Ramp</td>
<td>0x Rat</td>
<td>100%</td>
<td>0</td>
</tr>
</tbody>
</table>

Conclusion: No new species of pest animals detected, bait consumption low at all sites with the exception of Port Fitzroy.
Weed Control
- Woolly Nightshade-Wiltshire Lane site grid searched with 12 Juvenile plants removed
- Glyceria –Awana Road side site revisited with only small amounts of Glyceria left. The 3 large sites identified during the weed survey received their first treatment.
- Smilax –following sites were grid searched and plants removed
  - Shoal Bay (0 plants removed)
  - Medlands Road (20 plants removed)
  - Schooner Bay (2 large plants removed)
- Kahili Ginger –Okupu site grid searched (2 mature plants removed)
- Mile a Minute –Okupu site treated

Cooks Scurvy Grass (Lepidium oleraceum)
Vegetation monitoring was carried out at the 30° plots on the Mahuki site as well as a Lepidium census which found 2 plants.
Ink weed plants were removed as part of the operation
Image showing effective removal of Prairie Grass competition which will provide the opportunity for the recolonization of Cook’s Scurvy Grass
Biosecurity/biodiversity monthly report November-December 2018

Biosecurity

Plague skinks

- A situation report has been finalised and sent to the managers of biosecurity DoC and Auckland Council for a decision to be made on the ongoing direction of the project.
- Omanawa lane trapping has finished, three plague skinks were detected on the outer transect on the Eastern periphery of the site.
- Hannah (dog handler) and Harper (Plague skink dog) visited Great Barrier on 5 and 6 December 2018.
- Hannah and Harper, Finn B, Brian S, J Warden and S Morgan visited the Shoal Bay management area. Hannah worked harper around the Warf storage areas and around to Gibbs landing, the dog did not indicate to identify skink presence. Additionally, no skinks were observed during hand searching.
- Next the dog was worked in one of the experimental chicken control cells. The dog did not indicate plague skink presence.
- During the afternoon Hannah and Harper, S Morgan and F Buchanan worked with the dog around Claris Airport and surrounding scrub (no indications) and then Claris club (search area indicated in yellow-below).
- At Claris club Harper indicated strongly at a pile of wrapped guttering (red spot). Hannah worked the dog over the guttering a second time and harper indicated in the same spot. We unwrapped the guttering (with difficulty) but could not find a plague skink. Harper then indicated at the other end of the package (suggesting the skink had moved when we disturbed the package. We could not find the skink.

- On 6 December 2018 Hannah and Harper accompanied by S Morgan visited the Omanawa lane containment area. Hannah worked the dog over the building site (BBS) with no indications. We then walked up to scallops and to the back accessway up to the top garden the dog did not indicate plague skink presence.
- We then moved back down to SBWMA and worked the dog over Sarah Harrisons and Brian Burrill’s RESULT: no indications. Skinks were seen but not positively identified as Plagues.
- Hannah worked Harper near the wharf and after ten minutes Harper indicated (red spot) and found a juvenile plague skink which was then caught and euthanized.
In the afternoon Hannah worked with Harper over Sandhill’s road with Brian Shields and the Argentine ant dog (no indications).
We tried to work the dog in areas where we assumed Plague skink presence, no plague skink presence (but an abundance of native skink species) and areas where we have been undertaking surveillance (high risk sites).

Hannah and Harper searching pallets for plague skinks at BBS
Biosecurity/biodiversity monthly report November-December 2018

Plague skink and Argentine ant surveillance

- Complete: Shoal Bay Road and Rosalie Bay Road properties, Claris Club and Moana view properties: No plague skinks were detected.

Feral pigs

- A meeting was organised by Shanti Morgan (Biosecurity Advisor) with the Great Barrier Island hunting club to discuss the increasing complaints around feral pig damage to private property particularly in the Medlands area.
- Seven representatives from the hunting club attended to express their views on pig control and to provide options for mitigating pig damage on Great Barrier Island.
- New protocols have been presented to the biosecurity pest animal's team to be discussed for implementation.
- A formal code of conduct is to be finalised between the hunting club chair and the biosecurity team. The proposed protocols are expected to encourage collaboration with on island hunting clubs and provide the best possible options to effected landowners.

Argentine ants

- Argentine ant control on Kawau Island was undertaken between the 27 and 30 November 2018.
- One Argentine ant nest was detected after searching an estimated 18ha over three days.

Pateke Aversion training

- 36 dogs attended Pateke aversion training held at Medlands campground.
- Positive feedback was received from all attendees.
Biodiversity

Cooks scurvy grass monitoring

- *Lepidium* monitoring on Motu Mahuki
- Two plants were found, neither had seed so none was collected
- The plants were healthy with little herbivory observed
- The Gannet colony appears to have expanded significantly
- The biodiversity team are proposing an island wide search for *Lepidium* on Motu Mahuki in January 2019.
Biosecurity/biodiversity monthly report November-December 2018

Ecology vision

- New facilitator has been Engaged: Gorter & Gorter
- Working toward Natural neighbourhoods “Plant, Protect, Provide”
- Plans to develop a survey to prioritize the start of widespread pest control and environmental engagement, the surveys will be sent out to Okupu, Gooseberry Flat and Medlands.
- These are aimed to be sent out by February 2019.
- A meeting was held with SPACE to discuss working together in the ecology vision programmes. SPACE were keen to be involved in an advisory capacity.

Planting advice-site visit

- Masons Road (new brewery)
- Information given on biosecurity and planting guides for the surrounding wetland

Meetings

- Great Barrier Island Business meeting
  o A24 discussion
- Great Barrier Local Board workshop (Environment update)
- Great Barrier Local Board workshop (Native plant Nursery proposal)
- Plague skink Tactical Advisory meeting

Next month: workshops/Events:

- Annual leave (Christmas-New Year)

Non-Financial Performance Measures

| Number of Biosecurity RFS received | 3 |
| Number of Biosecurity RFS completed | 3 |
Biodiversity

- **Pateke Protection**: Cat trapping around the margins of the Whangapoua estuary began again early-January. Flock counts will be undertaken throughout the month of February.

- **Takoketai/Black Petrel protection**: The cat trapping contract work for Hirakimata was completed in December. The team from Wildlife Management International Ltd arrived mid-January to monitor the Hirakimata black petrel colony. The team will be on site until mid-February with the aim of monitoring study burrows and banding chicks. This year the team will also be completing surveillance at other sites around the island looking for new colonies.

  The cat trapping team will commence again in April when chicks are fledging.

- **Rabbit Control**: Intermittent control continues around the Okiwi Basin area by the DOC Biodiversity Ranger. Nonetheless, we are seeing rabbit numbers starting to increase. Following on from May’s successful intensive cull, further control is planned for April 2019.

- **Myrtle Rust**: has not been confirmed present on Aotea/GBI. Seed collection is due to commence in February. Surveillance on vulnerable species will occur as required.

- **Stoat Sighting**: On Friday 4th January DOC Okiwi received a call reporting a stoat sighting. The informant had witnessed a stoat crossing Medland road between the quarry and Mason road, this was followed closely by another stoat. Given this is the time of year when juvenile stoats would be dispersing, and the fact that stoats can cover a large range, the sighting prompted an immediate incursion response.

  The joint DOC and Auckland Council operation had stoat detection dogs on site within a day of the report, and has also established a network of trail cameras, tracking tunnels and traps over a 200ha area which aims to confirm the sighting.

  This incident is likely to be ongoing for several months. Regular monitoring of traps, tracking tunnels, cameras will be necessary.

  The surveillance completed so far has shown no evidence of stoat presence. If a stoat incursion is confirmed the incident will be escalated to target stoats with the goal of eradication.

  The response has now winding down with maintenance of the infrastructure moving to once a week until early February.

- **Pateke losses**: 12 pateke were found dead mid-January in the vicinity of the stoat sighting. DNA swabs have been taken and sent for testing, as well as several carcasses sent for necropsy. There were no obvious signs of injury. Preliminary results indicate no
sign of predation. A possible theory of botulism associated with the stagnant water environment area in which the birds were found.

- **Rakitū Rodent Eradication Project**: All of the bait stations have been removed from in and around the buildings after two months of no bait taken. A second round of tracking tunnel monitoring is planned for February.

  **Marine monitoring**: the ten sampling bait holders containing live mussels anchored around Rakitū and on the east coast of Aotearoa were collected after the final brodifacoum application. Testing has yet to be completed.

  **Weka**: the weka captured from Rakitū prior to the operation continue to be housed at Pukaha/Mt Bruce. DOC continues to monitor bait breakdown on Rakitū and are aiming to relocate the weka this month as per the conditions of the translocation permit. The weka planned to be returned to Rakitū in early February.

- **Mokohinau Islands**: During the first week of January DOC Okīwi received a report of campfire remains and signs of a tent pitched on Burgess Island (Pokohinu Island). This prompted a media release reminding the public of the total fire ban and the potentially devastating consequences of a fire on the island.

  In December, a team of researchers spent four days in the island group searching for the Mokohinau stag beetle. Although no live beetles or larvae were found, and the only evidence found was exoskeletons, the lack of sightings does not necessarily determine the beetle’s extinction at this point.

**Recreation / Historic**

- **Tracks and huts**: All the directional signs removed by unknown members of the public over the winter months have now been replaced. With tracks, huts and toilets in good condition heading into the busy season, rangers on the ground have had great feedback from visitors about the facilities.

- **Campgrounds**: December and January saw another busy season for the campsite hosts, with visitor numbers up again from the 17/18 season. We recorded just over three thousand campers over all six campsites for the period of 1 December to 5 January. The most popular site was Medland’s, with Harataonga coming in close second. The feedback from the campsite hosts has been predominantly positive.

- **Kauri Dieback Track Closures**: DOC’s track closure programme, which assessed the risk of kauri dieback spread, has been completed. For Aotearoa the decision has been made to permanently close the Whangaparapara Peak Track, Whangaparapara Pack Track and a section of the Old Lady Track from 31 January 2019.

  The track closure programme included a public consultation process. A small number of submissions were received opposing the proposed Aotearoa closures, these were carefully considered with feedback provided to submitters. Reasons behind the closures were primarily related to the exposure to kauri root systems and the high risk of soil transfer, with visitor numbers compared to the cost of upgrades and important consideration.

  The Whangaparapara pack track has been closed since it was damaged in the 2014 storm.

- **Kauri Dieback**: Further capital upgrade work for tracks is planned for the upcoming summer on the Whitehys, Maungapiko (lookout track), Kiwiriki, Tramline (partial), South
Fork, Old Lady, Old Mill and Bridle tracks. Kiwiriki and South Fork tracks will be significant in terms of scale. The contract for this work is currently out to tender.

- **Visitor data:** The latest data from track counters has prompted a simple analysis of track users based on the locations where track counters are present. Counters are in place at the top 6 tracks on Aotea/GBI based on usage. The analysis looks primarily at the data provided from 2011/2012 through to 2018/2019.

  Kaiotake hot springs track: 4.65% - average increase - This is our most used track. The users are primarily day visitors making a trip to the hot springs. This track is also one of the main entry and exit points for the Aotea track. The increase is moderate given that in 2011/2012 there were 10297 track users compared to the recent period of 2018/2019 where there were 11017 track users.

  Mt Heale south fork track: -4% - average decrease - a moderate decrease over the years. This offers an alternative route to the Aotea track primarily if users do not want to use the Kaiaraara track with its multiple staircases and steeper terrain. The decision to use South Fork, as opposed to Kaiaraara, is often made at Mt Heale hut when users contemplate having to ascend to Hirakimata before turning down Kaiaraara. Last annual figure is calculated at approx. 1960 (counter is currently faulty, figure is based on an average of the past years).

  Palmers track: 22% - average increase – an increase from 3721 track users in 2011/2012 to 5356 in 2017/2018. The popularity of this track may warrant future investment to address the increased usage.

  Bushes beach track: -5% - average decrease – a steady decline in numbers over the corresponding years. Last annual figure is 3111.

  Kaiaraara Kauri Dam track: -8% - average decrease – this figure is reflecting the impact of the storm damage of 2014. During that period, the track was closed for a period for remedial work to be done. This track has also been impacted by the absence of the Kauri Dams which were mostly damaged and washed downstream by the 2014 storm. The dams were a prime attraction in past years. Last annual figure is 2456.

  Warrens track: -10% - average decrease – The usage of this track has steadily decreased over the corresponding years. Last annual figure is 2191.

A summary of this data suggests that the overall number of visitors are lower than equivalent mainland sites. Also, the increase in numbers is very moderate considering the experiences being reported at some of our mainland sites. Anecdotal feedback suggests general satisfaction of our tracks and facilities. The data also helps with any future strategy work which might include our visitor groups.

All these tracks have been subject to recent Kauri Dieback mitigation work or have been programmed over the next 2 years. The Forest Rd (data not available) has also had extensive work over the past year. A large capital works project is currently programmed to further upgrade Whitheys track, Maungapiko lookout track, part of the Tramline track, Kiwiriki track, South Fork track, Old Lady track and Bridle track. Despite the visitor data indicating moderate numbers, the primary reason for this work is to mitigate for the risk of spreading Kauri Dieback disease.
Community

- **Community and contractor BBQ**: We had a great turn out of community partners and contractors to the pre-Christmas BBQ held at the DOC office in Okiwi on 21 December. It was great for DOC staff to be able to spend time with members of the community and thank them for their support throughout the year.

- **Kauri dieback track ambassador**: Having completed training with DOC in Auckland mid-December, our ambassador Amy has been out on the tracks, talking to visitors 2-3 days a week. As anticipated, high-use tracks like Windy Canyon and the Hot Springs have provided the most opportunity for interactions, but there have still been steady numbers on other kauri tracks such as Kakaraara and Bush’s Beach. A high portion of those spoken to came from the Waitakere region so were well aware of decontamination protocols. Interactions have primarily been positive, with questions focused on disease origins and vectors.

  The second part-time ambassador position has yet to be filled.

Staffing and Infrastructure

- The team is settled now with all vacancies filled and several casual staff in place should they be needed. Most staff housing is also occupied leaving limited space for visitors.
GLENFERN SANCTUARY REGIONAL PARK 2018
Glenfern Sanctuary 2018

This year we have made huge advances in achieving some of our long term and short-term goals.

As operations managers we have enjoyed our first year on Aotea immensely and look forward to continuing our work in conservation at Glenfern in 2019.

We would like to thank the local board and Auckland Council for the incredible support they have given us as individuals and also the backing they have given Glenfern Sanctuary Regional Park.

PÄTEKE WETLAND RESTORATION

Thank you to Great Barrier Local Board for awarding Glenfern Sanctuary $2000 towards nursery gear, potting mix, plants and fertilizer.

Maintenance of the existing planting site was carried out and the area was prepared for planting with the help of volunteer youth groups and secondary students from Hillary Outdoors.

Seedlings sourced from Motu Nursery in Okiri were planted in September and have been growing well with regular releasing by both manual weeding and grass specific herbicide.

A track has been mown and is regularly maintained with a picnic table now sitting at the northern end of the restoration site to increase visitor experience.

We are hoping to install new interpretation panels at the site this year to further increase visitor experience and learning opportunities.

The nursery stock has grown considerably with the production of native seeds last season and the translocation of native plants from Glenfern track margins that would otherwise be cut back or removed. Glenfern Sanctuary nursery now has over 1500 plants, this number we hope to increase after seed collection and propagation this season. We are aiming to have over 1000 seedlings ready to plant in winter 2019.
TECHNOLOGY ADVANCES

We have been working closely with Scott Sambell and Eagle Technology Group to establish applications to support our operational work. These phone-based apps will focus on data entry, including biosecurity control and biodiversity monitoring.

This technology allows us to update and log data quickly in the field. It also allows us to view and share live data with people by way of interactive dashboards and gives us the ability to anylase the data to help inform our seasonal work planning and management.

This year we are also working on applications to help us with other reporting responsibilities, including logging health and safety and work/task scheduling.

NEW BRANDING

External and visitor signs for Glenfern Sanctuary have been updated with the new Glenfern logo and now include the Auckland Council logo to reflect the parks status as an Auckland Council Regional Park.

This year we hope to renew all our park signage and install interpretation panels that identify the Glenfern brand, enabling improved visitor learning and advocacy work.

ATV TRACK

KPCT have applied for funding to improve the ATV track that enables access to the pest track network and much of our biodiversity work across Kotuku Peninsula.

The track length is 2240m in total, accessed via the Glenfern Sanctuary vehicle track to Sunset Rock. Thereafter the track is suitable only for ATVs and maintained by Glenfern Sanctuary to the Glenfern Walk junction (which is part of the Glenfern Sanctuary circuit walk). This is approximately ½ of the total track length maintained by Glenfern Sanctuary. From this point on the track is used solely for pest management to:

- Check cat traps daily
- Access rodent track lines regularly for pest control
- Facilitate volunteer (labour) for pest control
- Access the repeater station
- Provide H&S access for all of the above
- Provide access to peninsula to evaluate and monitor for Kauri dieback
- Provide access for monitoring of native seabird burrows.

The map below shows in green the length of the track that needs serious repair. This track borders Glenfern, DOC, and Orama land, and is not accessed by the public. We request feedback from
Auckland Council regarding KPCTs funding application and how to progress action on this vital infrastructure upgrade.

THE YEAR AHEAD

It is proving to be a busy year for the Sanctuary with a number of repairs, upgrades and maintenance scheduled as well ‘as business as usual’ biodiversity and biosecurity tasks.

Larger maintenance work includes

- New wharf
- Replacement of the current ford
- Weather tightness and maintenance work on Fitzroy House
- Wetland Restoration Extension

We are also hoping to acquire funding towards the production and installation costs of new interpretation panels and signs to further promote conservation, restoration, and the native and threatened species of Aotea.

We are looking forward to continuing our advocacy work this year. Starting with hosting another Great Takoketai Easter Egg hunt and continuing to build on educational and sharing opportunities.
work with schools and local community, volunteers and visitors to Aotea. The completion of the ‘pool room’ renovations means we now have a large indoor space for these activities.

We have been working hard to survey all the known seabird burrows. We were awarded funding in December 2018 from Auckland Zoo to fund Jo Simms and Rua for three days. During their time they located nine new burrows. We have consequently found two more and are working to regularly check the 81 known burrows across the peninsula. We hope to continue this monitoring work next year.

As mentioned, we are immensely grateful for the support we have received from Local and Regional Council. Much of the work listed above has been made possible by the generous support, advice and manaakitanga of your staff.

Ngā mihi nui,

Sarah and Chris,

Glenfern Sanctuary Operations Managers.
Great Barrier Island
ENVIRONMENTAL TRUST

Aotea Great Barrier Local Board: Update – February 2019

Kia ora Izzy, Sue, Luke, Shirley and Jeff,

Following our first planning meeting for 2019 on 2 February, please find below an update and request for action on 2 key issues, Dog control and marine protection.

First though, a big congratulations to Auckland Council and DOC staff for the response to the stoat sighting at Medlands. It was fast and professional and just what is needed to make sure an stoat invasion never occurs. Radio New Zealand called us for comment on 21 Jan and Emma Waterhouse provided it. She noted it would be an ecological disaster for the island – especially for pateke, kaka, kereru, petrels, banded rails, kakariki and all our skinks and geckos. Thanks again for the urgent response.

1. **Dog control and compliance**: as the board will be aware there were a large number of incidents involving dogs off lease on beaches over the holiday period. These involved the deaths of dotterel chicks, and oystercatcher chicks and adults, and possibly also pateke and little blue penguins. This is particularly upsetting given the growing community vigilance and awareness of this issue right around the island. People do not always feel they have the back up of Auckland Council and DOC to act and sometimes the situation is intimidating. There are a number of options the Local Board could explore. We ask that you work with the community while the issue is still fresh to set new measures up for 2019/20 breeding season and visitor arrivals. Given the biodiversity value of the island there is a case for specific dog and cat control measures, including non-resident, non-bird trained dog control, increased signage and communications at high risk areas and local enforcement.

2. **Aotea State of Environment report update**: trustees George Perry (University of Auckland) and Emma Waterhouse (Environmental Consultant) will commence work on this early in 2019. They are planning a series of workshops with mana whenua, stakeholders and specialists and will be in touch directly about your contribution as required. Thank you again to you for your support of this important project.

3. **Marine protection**: We have been contacted over summer by marine biologist Roger Grace and a number of community members about progressing marine protection around the island. Roger is open to supporting the process the board has been working on in any way he can, as is the trust. There was such a high response to the voluntary code survey and wide recognition that with the resource under so much pressure, something needs to be done.
It’s not just the fish impacts, marine reserves underpin the health of terrestrial ecology. This happens through the restoration of nutrients to our soils and forests by seabirds. Aotea sits in a world hotspot for this and our forests need healthy seas around them. Is the Local Board planning to progress the marine protection action and conversation further in 2019? What support do you need to do so and would you be open to a visit from Roger Grace?

4. **Pateke protection**: many islanders remain concerned about the long term population decline of pateke on the island. With rabbit shooting about to occur in the Whangapoua basin again, we thank the board for this investment. *We urge you to encourage DOC to continue their measures, specifically year-round feral cat control to ensure cats don’t switch to pateke when rabbits are down, and also to continue pukeko control.* It is possible these 3 activities in tandem have lead last year’s first small increase in pateke counts in years. We will have to wait for further counts to assess whether this is the case.

5. **Okiri Kakariki project**: this research has been on hold due to the availability of the researcher busy with kakariki on Norfolk. It is being done in close collaboration with the Okiri Community pest project and Okiri School. Emma Waterhouse is working with researcher Serena Simmonds and Jo O’Reilly on a kakariki count. Further nest tree protection was added at the beginning of this breeding season.

6. **Community events and trap library**: the trust had stalls at the picnic and Fitzroy event again and trap boxes and enquiries were significantly up on previous years. We are mapping the landowners with predator control in place island wide and can share this with the board when complete. Alison Walker will continue to distribute these and will reapply for further PFNZ grant funds through the same PFNZ DOC Auckland administered fund.

Finally, as we indicated we would in 2018, I wrote to the Minister of Conservation in December asking for a step change in DOC’s investment in protecting the national treasure that is Aotea, and the Hauraki Gulf. I was informed her office had passed it to her directly and we await a response.

Warm wishes for your first meeting of the year. Please provide any feedback directly to me, or to June Brookes, who will attend the meeting on behalf of the trustees.

Nga mihi,

*Kate Waterhouse*

*Chair, Great Barrier Island Environmental Trust*

*5 February, 2019*
Waste Minimisation Facilitation Update for Local Board

Biosecurity Ambassadors eye on waste
The Biosecurity ambassadors working at ports of entry have been supporting waste minimisation education, engaging as appropriate/useful with visitors and residents utilizing the waste facilities (especially at Port Fitzroy Wharf) to facilitate good separation of waste from recyclables.

New Years Picnic and Family Fun Day
The Wastewise facilitator manned waste stations at both these events and worked with the event coordinator to support both events running as ‘zero waste’ events. The amount of refuse and recyclables at these events has continued to decline over recent years and this year the reduction relative to other years was particularly impressive. With less than half a bin of refuse from each of the events, one yellow crate of recyclables from the New Years picnic and one from the Family Fun Day. Extra pleased with one stall holder who had come to the island with plastic cups for their drink stand, offering to set up a collection point at their drink stand and supporting the return of plastic cups from the other drop off points back to their collection point for removal off island.

There is opportunity at the New Years Picnic to improve the bin set up to encourage patrons and stall holders to engage more with waste/recyclables separation.

Workshops
The waste minimisation budget continues to support ‘make the most of waste’ workshops run through the Tipshop/Aoteaora. During the first half of this financial year, workshops have included rag rug making, rag bag making, upholstery, small metal sculpture, plastic bottle building, and macramé. Workshop numbers have ranged from 2 to 11. Coming up in February will be a clothing/soft fabric fix and mend, rag rug, and pockets and socks workshops.

Compost/Love food hate waste
A community garden composting workshop, involving several island compost experts had in excess of 20 attendees.

Caitly Endt has continued to have organised visits from Okivi School students and staff to learn about all aspects of sustainable gardening- growing food, composting, and a less wasteful life. Mulberry Grove School has begun a similar programme, and Caitly hopes to engage more with Kaitoke School this year/term.

Caitly continues to offer support to Mulberry Grove school’s garden and compost design as part of her wastewise role.

Two home garden visits are planned to learn more about composting and sustainable gardening from local experts. Other workshops are also in the pipeline.
Waste Minimisation Innovation Fund

We were successful in securing funding to work with Okiwi and Mulberry Grove Schools to establish community pantries and compost facilities at each of the schools last year. The Tip Shop were engaged to work with the schools to create the pantries and all signage. This project is running behind schedule due to personal issues of staff involved but we are working to complete early this year.

Waste Tender/Steering Group

Through Auckland Council, Rick Thorpe and Jon Morgan from Zero Waste Network continue to inspire, advise, encourage and support our community tendering for the Aotea waste and resource recovery contract to develop a zero waste, community focused, successful model. The Wastewise Facilitator (Jo O’Reilly) continues to offer support to local organisations considering the tender.

Curb-side recycling

The waste wise facilitator role has supported Auckland Council and Great Barrier Cartage, promoting the new curb-side collection service for recyclables through Facebook, Barrier Bulletin, radio and other print information as well as responding to the occasional query.
Te take mō te pūrongo
Purpose of the report
1. To provide the Great Barrier Local Board with an integrated quarterly performance report for quarter two, 1 October – 31 December 2018.

Whakarāpopototanga matua
Executive summary
2. This report includes financial performance, progress against work programmes, key challenges the board should be aware of and any risks to delivery against the 2018/2019 work programme. This is a retrospective report intended to provide a transparent overview and reflect the progress of how the Great Barrier Local Board work programme is tracking at the end of quarter two FY2018/2019.

3. The work programme is produced annually and aligns with the Aotea Great Barrier Local Board Plan outcomes.

4. The key activity updates from this quarter are:
   - Installation of the solar panels and battery storage at the service centre and board office has commenced (part of the One Local Initiative (OLI) project to develop a solar energy system).
   - Community engagement on the Community Spaces and Reserves Plan took place in November and December.
   - The first Aotea Great Barrier Area Plan working party meeting was held in October and awareness raising project brochures were distributed to the community in December.
   - Argentine Ant and Plague Skink surveillance was completed in Okupu and Tryphena respectfully. Neither species were detected during surveillance work.
   - Procurement of a new ecology vision facilitator occurred in quarter two. The facilitator has commenced their forward work planning for quarters three and four.

5. All operating departments with agreed work programmes have provided a quarterly update against their work programme delivery. Most activities are reported with a status of green (on track) and four activities with a status of amber (some risk or issues, which are being managed) as listed below:
   - Iwi responsiveness activity is on hold until Ngāti Rehua - Ngātiwai ki Aotea Trust is ready to appoint a representative to the coordinator role.
   - Procurement for rabbit control was progressed in quarter two and is expected to be finalised in January 2019. Once procurement is confirmed, rabbit control work will begin in quarter three continuing into quarter four.
   - In November 2018 the biosecurity/biodiversity advisor role became vacant. Recruitment for the vacant role is underway with expectation of it being filled at the end of March 2019. There is a risk that not all of the work planned for quarter three and four will be delivered, if significant delays in recruitment are experienced.
   - The visitor maps project is currently on hold awaiting confirmation of the brief. It is expected this project will be delivered through Aotea Education Trust.
6. The financial performance report is attached (attachment B). Key points for the local board to note:
   • The overall operational net cost of service was $1.6 million. The majority of the spend was on scheduled repairs and maintenance under the full facilities contract.
   • Capital investment in the Great Barrier Local Board area was $138,000 during the first six months of the current financial year. Majority of the spend was on the OLI project chosen by the board.

Te tūtohunga
Recommendation
That the Great Barrier Local Board:
   a) note the performance report for the financial quarter ending 31 December 2018.

Horopaki
Context
7. The Great Barrier Local Board has an approved 2018/2019 work programme for the following operating departments:
   • Arts, Community and Events
   • Parks, Sport and Recreation
   • Libraries and Information
   • Community Services: Service, Strategy and Integration
   • Community Facilities: Build Maintain Renew
   • Community Leases
   • Infrastructure and Environmental Services
   • Local Economic Development
   • Plans and Places.
8. Work programmes are produced annually to meet the Great Barrier Local Board outcomes identified in the three-year Aotea Great Barrier Local Board Plan. The local board plan outcomes are:
   • Our people thrive and life is good
   • Our environment is protected and enhanced
   • Our infrastructure is future-proofed
   • Our economy is sustainable and prosperous.
9. The graph below shows how the work programme activities meet Local Board Plan outcomes. Activities that are not part of the approved work programme but contribute towards the local board outcomes, such as advocacy by the local board, are not captured in this graph.
Tātaritanga me ngā tohutohu
Analysis and advice

Local board work programme snapshot

10. The work programme activities have two statuses: RAG status (red, amber, green and grey) which measures the performance of the activity (amber and red show issues and risks); and activity status which shows the stage the activity. These two statuses create a snapshot of the progress of the work programmes.

11. The graph below identifies work programme activity by RAG status. It shows the percentage of work programme activities that are on track (green), in progress but with issues that are being managed (amber), and activities that have significant issues (red) and activities that have been cancelled/deferred/merged (grey).

Graph 2: Great Barrier Work Programme by RAG status for period 1 October – 31 December 2018

12. The graph below identifies work programme activity by activity status and department. The number of activity lines differ by department as approved in the local board work programmes.
Key activity updates from quarter two

Community Facilities: One Local Initiative (OLI)
13. The OLI for Aotea Great Barrier is to develop a solar energy system for the service centre and local board office including an electric vehicle with the associated infrastructure. Installation of the solar panels and batteries for the storage of the solar energy has commenced. Fleet Services has provided an electric vehicle to the project. This project is on track to be completed in quarter three.

Service Strategy and Integration: Community Spaces and Reserves Activation Plan
14. Community engagement opened from 31 October to 7 December where feedback was gathered on future improvements for public land on eight village settlement areas. Meetings were also held with key stakeholders and schools along with community open days. The feedback will be used to form the draft Spaces and Reserves Activation Plan which will go out for further consultation in quarter three.

Plans and Places: An area plan for Aotea Great Barrier
15. This project to prepare an area spatial plan for the island which will assist the transition of the district plan into the Unitary Plan is underway. The first political working party was held on 15 October 2018. An Area Plan information brochure was distributed to the community for the purposes of awareness raising ahead of the consultation scheduled for quarter three.

Infrastructure and Environmental Services: Argentine Ant and Plague Skink surveillance
16. During quarter two, Plague Skink surveillance, using intensive trapping, was completed at five high risk sites in Tryphena. Argentine Ant surveillance was completed at three high risk sites in Okupu. Neither species were detected during surveillance work. Surveillance work will continue in quarter three at identified high risk residential sites in Schooner Bay, Awana and Port FitzRoy.

Infrastructure and Environmental Services: Ecology vision
17. Procurement for the ecology vision facilitator was completed during quarter two and the facilitator has commenced their forward work planning for quarters three and four. The work plan will include undertaking feasibility assessments of four large community projects which are centred around the key ecology vision concepts of ‘natural neighbourhoods’ and ‘plant, protect and provide’.
Activities with moderate or significant issues

Arts, Community and Events: Iwi responsiveness - Respond to Maori aspirations: Ngāti Rehua - Ngātiwai ki Aotea coordinator
18. This activity is on hold until Ngāti Rehua - Ngātiwai ki Aotea Trust is ready to appoint a representative to the coordinator role. It has been reported in the work programme as amber status which indicates there is some risk or issues but not significant enough to be red status.

Infrastructure and Environmental Services: Rabbit control
19. There has been delays with finalising the procurement of a pest control contractor and rabbit control work has not yet commenced. Procurement is expected to be finalised in January 2019. Once confirmed, rabbit control work will begin in quarter three continuing into quarter four. The pest control work is still on track to be completed within the 2018/2019 financial year and so this activity has been reported as amber status (some risk or issues, which are being managed).

Infrastructure and Environmental Services: Biodiversity/biosecurity advisor role
20. In November 2018, the biosecurity/biodiversity advisor role became vacant as the incumbent staff member was recruited into a new fulltime biosecurity position on Aotea Great Barrier. Recruitment for the vacant role is underway. The biosecurity team will continue to manage the biosecurity/biodiversity advisor’s existing workload until the new staff member is recruited by the end of March 2019. This activity is reported as amber status as there is a risk that not all of the work planned for quarter three and four will be delivered if significant delays in recruitment are experienced.

Parks, Sport and Recreation: Visitor maps
21. The visitor maps project includes the development of new online content. The project is currently on hold awaiting confirmation of the brief. It is expected this project will be delivered through Aotea Education Trust, as discussed at the 4 December local board workshop. It has been reported in the work programme as amber status which indicates there is some risk or issues but not significant enough to be red status.
22. There are no activities reported as red status (significant issues) for this quarter.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views
23. When developing the work programmes council group impacts and views are presented to the local boards. As this is an information only report there are no further impacts identified.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe Local impacts and local board views
24. This report informs the Great Barrier Local Board of the performance for the quarter ending 31 December 2018.

Tauākī whakaaweawe Māori Māori impact statement
25. The local board intend to engage with Ngāti Rehua - Ngātiwai ki Aotea Trust and discuss Maori aspirations for the area and how they can be progressed. There is a delay to setting a hui date due to local iwi undergoing the processes of an Annual General Meeting and Treaty Settlements. The local board remain committed to the work programme activity of support for iwi responsiveness. Once iwi are ready will look to pick up discussions for an iwi liaison.
Ngā ritenga a-pūtea
Financial implications

26. This report is for information only and therefore there are no financial implications associated with this report.

Financial Performance

27. The Great Barrier Local Board’s net cost of service for the period ending on 31 December 2018 was $1.6 million against a budget of $1.4 million.

28. Operating revenue was $4,000 for the first half of the year.

29. Operating expenditure for the six months ended on 31 December was $1.6 million which was 10 per cent over the year to date budget. The majority of the spend was in scheduled repairs and maintenance under the full facilities contract. The impacts of this overspend will be managed over the next six months and the full year spend is expected to be aligned with budgetary expectations. There has been a major focus on ensuring the contractors are meeting their service delivery outcomes, particularly in the open spaces and effort is being made to improve the maintenance delivery outcomes. Projects funded through the locally driven initiatives operational budget are progressing as planned, details of which have been provided in the report.

30. Capital expenditure for the period ending on 31 December was $138,000. Seventy per cent of this was on the OLI project which is expected to complete in the current financial year. Other projects underway include the Claris Cemetery development and various local asset renewals.

31. The complete Great Barrier Local Board Financial Performance report for the three months ended on 31 December 2018 is detailed in attachment B.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

32. While the risk of non-delivery of the entire work programme is rare, the likelihood for risk relating to individual activities does vary. Capital projects for instance, are susceptible to more risk as on-time and on-budget delivery is dependent on weather conditions, approvals (e.g. building consents) and is susceptible to market conditions.

33. Information about any significant risks and how they are being managed and/or mitigated is addressed in the ‘Activities with moderate or significant issues’ section.

Ngā koringa ā-muri
Next steps

34. The local board will receive the next performance update following the end of quarter three (March 2019).

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Work programme 2018/2019 Quarter 2 update report</td>
<td>41</td>
</tr>
<tr>
<td>B</td>
<td>Financial summary</td>
<td>51</td>
</tr>
</tbody>
</table>
**Ngā kaihaina**

**Signatories**

<table>
<thead>
<tr>
<th>Role</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Author</td>
<td>Jacqui Fyers – Senior Local Board Advisor Great Barrier</td>
</tr>
<tr>
<td>Authoriser</td>
<td>Helgard Wagener – Relationship Manager - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
### Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Points</th>
<th>Lead Dept / Unit or COO</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>233</td>
<td>Operational Grant - Great Barrier Island Community Heritage and Arts Village</td>
<td>Fund Great Barrier Island Community Heritage and Arts Village Trust to operate the facility in a professional and inclusive manner that enables access to and participation in the visual arts for people of all ages, cultural experience and level of experience. Funding will also be used to provide community arts programmes and opportunities that reflect the cultural diversity of the local Great Barrier Island community.</td>
<td>No further decisions anticipated.</td>
<td>CS ACE: Arts &amp; Culture</td>
<td>$10,000 LDL Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The funding agreement with Great Barrier Island Community Heritage and Arts Village for the 2018/2019 financial year has been administered. During Q1, the Great Barrier Island Community Heritage and Arts Village ran 25 programmes, with 33 participants and a total of 864 visitors. These programmes include exhibitions, Kids Art Club sessions and workshops. The annual winter workshop involved a diverse range of tutors teaching building with bamboo, mosaic, painting, Rongorongo and Silver Jewellery Design.</td>
<td>During Q2, the Great Barrier Island Community Heritage and Arts Village ran 13 exhibitions and held a book launch. These events were attended by a total of 327 visitors. Highlights included the Spectacular by Nature exhibition, which consisted with a garden tour, the Downward exhibition, and five exhibitions by solo artists, two of whom were emerging artists. We also hosted the launch of a book of poetry by Dorothy Morris, which included photographs by the local Photo Artz group. The launch included a number of performances and readings, and this event proved very popular with the local community.</td>
</tr>
<tr>
<td>465</td>
<td>Community Grants (CBI)</td>
<td>Funding to support local community groups through contestable grants</td>
<td>There will be two decision rounds in Q2 and Q4.</td>
<td>CS ACE: Community Empowerment</td>
<td>$115,000 LDL Opex</td>
<td>In progress</td>
<td>Green</td>
<td>There has been no grant round in Q1. The Local Grant Round One closed on 24 August 2018. The allocation of community grants will occur in Q2.</td>
<td>The local board had one local grant round, allocating a total of $42,919. 50. This leaves an amount of $7,390. 50 available to allocate for round two.</td>
</tr>
<tr>
<td>933</td>
<td>Investment of capital grants to sustain local community facilities</td>
<td>Funding to support community facilities owned by local community groups through a contestable grant. Provide advice regarding the investment of capital grants, with a focus on maintaining easy access to community services provided from fit for purpose, independently owned facilities.</td>
<td>There will be two decision rounds in Q2 and Q4.</td>
<td>CS ACE: Community Places</td>
<td>$252,000 ABL Opex</td>
<td>In progress</td>
<td>Green</td>
<td>In Q1, staff commenced the Community Facility Infrastructure Needs Assessment, which builds on the previous assessment completed in 2018. During Q2, Q3 and Q4 staff will provide advice to support decision-making around grant allocation as required.</td>
<td>Staff have developed a database enabling decision making around grant allocation as required and have executed grants as approved. The local board had one capital grant round in Q2 allocating a total of $14,310. The local board also allocated up to $8,000 from the capital grants budget to support community owned facilities receiving voluntary asbestos inspections. There will be $41,960 available to allocate for round two of the capital grants funding rounds in Q3. Staff have completed site visits for the Community Facilities Infrastructure Needs Assessment report and the updated version will be available by the end of Q3.</td>
</tr>
<tr>
<td>982</td>
<td>ANZAC Service - Great Barrier</td>
<td>Support ANZAC services and parades within the local board area. $850 (grant)</td>
<td>A workshop will be held in Q3 to discuss the service.</td>
<td>CS ACE: Events</td>
<td>$850 LDL Opex</td>
<td>Approved</td>
<td>Green</td>
<td>Scheduled for Q4.</td>
<td>Scheduled for Q4 and the grant will be paid in Q3.</td>
</tr>
<tr>
<td>1059</td>
<td>Increase diverse participation - Aotea ki te Tangata Learning Action Strategy</td>
<td>Collaborate with community organisation Aotea Education Limited to develop and implement a Learning Action Strategy for Māori and Pasifika peoples. - developing options to establish additional early childhood education on the island - support for a learning hub for correspondence school students - integration of vocational pathways into secondary schooling - developing options to improve opportunities and pathways for adult education - developing and implementing a skills development programme to identify and address skill shortages amongst island businesses.</td>
<td>No further decision required.</td>
<td>CS ACE: Community Empowerment</td>
<td>$30,000 LDL Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff worked with the Aotea Education Trust (AET) to finalise its implementation plan for the 2018/2019 financial year. The Trust met with the local board in a workshop to agree the implementation plan. With that implementation plan approved for 2018/2019, the funding agreement will be completed in Q2. Progress has been made on the AET implementation plan, including a business case for an additional early childhood service on the island. Staff accepted AET’s request for accountability reporting for its 2019 Winter Workshop Series, which was part of last year’s funding agreement. In Q2, the funding agreement between council and AET should be completed and finalisation of the Trust’s Adult Learning Programme.</td>
<td>Staff continued to work with the Aotea Education Trust to further the goals set out in its 2018/2019 workplan. This included providing Trust Administrators’ planning for the 2019 winter workshop programme, overseeing the Aotea Learning Hub’s group study spaces for the island’s correspondence school children, and ongoing investigations into additional early childhood education on the island.</td>
</tr>
<tr>
<td>ID</td>
<td>Activity Name</td>
<td>Activity Description</td>
<td>Further Decision Points</td>
<td>Lead Dept/ Unit/ COG</td>
<td>Budget</td>
<td>Activity Status</td>
<td>RAG</td>
<td>Q1 Commentary</td>
<td>Q2 Commentary</td>
</tr>
<tr>
<td>------</td>
<td>-------------------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------------------</td>
<td>--------------------------</td>
<td>----------------------</td>
<td>--------</td>
<td>----------------</td>
<td>-----</td>
<td>-----------------------------------------------------------------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>1092</td>
<td>Community capacity building fund local organisations to design and deliver community-centred activities</td>
<td>Fund local community organisations to provide youth services and youth development activities for over 65s - liaison between the community council and central government to allow residents to access community services with ease - tourism development/Budget: Auckland Family Support $30,000, Community Health Trust $42,000, Destination Great Barrier Island (GBI) $20,000</td>
<td>No further decisions anticipated</td>
<td>CS: ACE Community Empowerment</td>
<td>$101,000</td>
<td>LDI, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The 2018/2019 financial year funding agreements between council and Auckland Family Support, Community Health Trust and Destination Great Barrier Island (GBI) have been completed. Staff have worked with Destination GBI on the Auckland Great Barrier Island Visitors’ Strategy, and with the Health Trust on finding a location on the island for a community dental.</td>
</tr>
<tr>
<td>1262</td>
<td>Apply the empowered communities approach connecting communities (GBI)</td>
<td>Broker strategic collaborative relationships and resources within the community. This includes five key activity areas: 1. Engaging communities - reaching out to less accessible and diverse groups - focusing on capacity building and inclusion - supporting existing community groups and relationships. 2. Strengthening community-led placemaking and planning initiatives - empowering communities to provide input into placemaking initiatives - influence decision making on place-based planning and implementation. 3. Enabling council - supporting groups to gain access to operational and technical expertise and identify and address barriers to community empowerment. 4. Responding to the expectations of mana whenua, mataatua, mean and Māori organisations - this does not replace or duplicate any stand-alone local board Māori responsiveness activities. 5. Reporting back to local board members on progress in activity areas 1 - 4</td>
<td>No additional decisions anticipated</td>
<td>CS: ACE Community Empowerment</td>
<td>$0</td>
<td>LDI, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The strategic broker: - worked with a local Information Communications and Technology (ICT) expert on improving Great Barrier Island’s (GBI) connectivity and submitting an Expression of Interest to the Provincial Growth Fund for funding. - worked with the local board and staff to recruit a new GBI Youth Panel representative - advocated for inclusion of GBI in the Whare Kō Whā homes insulation scheme. - worked with Destination Great Barrier Island and Auckland Education Trust on their Matariki Festival and Winter Workshop accountability reports - continued improving council and community communications via regular local paper articles; local radio interviews with local board representatives; regular radio notices; updating the local board Facebook page. - progressed discussions with the local arts trust about an annual board funded arts fund. - hosted the Ministry of Education to discuss additional early childhood education services. - worked with Destination Great Barrier Island and the local board to ensure community engagement with the Auckland Great Barrier Island Visitors Strategy. - worked with staff on updating the Great Barrier Island Community Partnerships Report. - completed Subject Matter Experts (SME) assessments of community grant applications. - began compiling GBI stories and images for Community Empowerment Unit’s Storymap project.</td>
</tr>
<tr>
<td>2804</td>
<td>Community Response Fund - Great Barrier</td>
<td>Discretionary fund to respond to community needs as they arise during the year. The local board will consider strategic assessments of proposed initiatives and/or projects, and approve funding for those projects after consideration of their likely benefits</td>
<td></td>
<td>CS: ACE Advisory</td>
<td>$8,254</td>
<td>LDI, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>GBF 2016/193 - $44,775 + GST to support Enumaels’ attendance at the Friday 10 August 2018 meeting at Glenfern. Balance: $4,165</td>
</tr>
</tbody>
</table>
## Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Points</th>
<th>Lead Dept/ Unit or CO</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>2868</td>
<td>Net responsiveness - Respond to Maori aspirations: Ngāti Rua Ngaiohi Kā Akeka Trust coordinator</td>
<td>Note: the budget for this activity was deferred from 2017/2018. Funded from Rag up to 2018. Activity is on hold until 2019. The report to be delivered to the Board at the end of 2017/2018 financial year, but not yet in progress.</td>
<td>No further decisions anticipated until we are ready to appoint a representative.</td>
<td>CS/ACE Community Empowerment</td>
<td>$8,021 LDI Opex</td>
<td>On Hold</td>
<td>Amber</td>
<td>Delivered from 2017/2018. Activity is on hold until 2019. The report to be delivered to the Board at the end of 2017/2018 financial year, but not yet in progress.</td>
<td></td>
</tr>
<tr>
<td>2869</td>
<td>Technology connectivity</td>
<td>Note: the budget for this activity was deferred from 2017/2018. The $5,000 covers the final payment to the technology expert/contractor who produced a current state of technology report to the Great Barrier Local Board. The report provides baseline information across the island on broadband &quot;back bone&quot; - identified existing technology deployed - outlined potential solutions to address issues identified. The report was delivered to the Board at the end of 2017/2018 financial year, but not yet in progress.</td>
<td>No further decisions anticipated.</td>
<td>CS/ACE Community Empowerment</td>
<td>$5,000 LDI Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Delivered from 2017/2018. The Technology Report is scheduled to be on the October 2018 business meeting agenda in quarter 2. As we move forward through 2018/2019, the work will be ongoing, with an expression of interest being submitted to the Provincial Growth Fund in October 2018 for funding for a feasibility study into solutions to the island’s technology issues.</td>
<td></td>
</tr>
</tbody>
</table>

### Community Facilities

<p>| 835 | Great Barrier Full Facilities Contracts | The Full Facilities maintenance contracts include all buildings, parks and open space assets, sports fields, coastal management and storm damage. | No further decisions anticipated | CF Operations | $379,270 ABR Opex | In progress | Green | Coming into the dryer seasons, Community Facilities have completed work to install directional signage to the Kowhai Valley Track, which is envisaged to give direction for users, and negate any further illegal access to a private property. The contractors have completed the external lighting installation at Clarks airfield terminal, making the area a lot safer for Clay and other contractors. Work to remove and replace the cracked and lifting concrete at the entrance to the local board office has been approved, and should be completed and completed by quarter two. Overall, continuous and conscientious management and improvement of the maintenance delivery outcomes for our customers on Great Barrier remains a priority. | Coming into the second quarter, there has been a major focus on ensuring the contractors are meeting their service delivery outcomes, particularly in the open spaces. As a result of the quarterly playground inspections, three work orders have been raised to cover minor remedial repair and paint touch ups on Mudlands Playground Reserve, Clarks playground and Goochberry Flat Beach. The unclear concrete path between Pa and Goochberry Flat beaches has been removed and is in the renewal process to be completed and delivered at a future date. Above all, continuous conscientious effort is being made towards management and improved maintenance delivery outcomes for our customers on Great Barrier. |</p>
<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Results</th>
<th>Lead Dept/Unit or CCO</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>G1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1228</td>
<td>GBR: Maintaining Shared Shaws programme 2018/19</td>
<td>Maintaining view shaws across the island for views and safety.</td>
<td>A further workshop is anticipated in quarter three to discuss additional view shaws in walkways</td>
<td>CF: Operations</td>
<td>$5,000</td>
<td>In progress</td>
<td>Green</td>
<td>Pruning and selected exotic plant removals are planned to further enhance existing view shaws. Additional view shaws are being targeted for walkways, such as Hananongi, with a further workshop anticipated in quarter three to discuss additional view shaws in walkways.</td>
<td>Scoping of additional view shaws in four walkways (Hanahonga, Rouskie Bay, Te Ahurutia and Dolphin Bay) to be completed by the end of February 2019. Photos, GPS' positions and brief descriptions will be provided for quarter three workshop (tent date to be confirmed). 1,000 to 2,000 will be used over the next two months, to improve viewing panels through Pine, Hakea and other wood removal on Hananongi track, with the remaining budget to be used in quarter four, once sites confirmed.</td>
</tr>
<tr>
<td>2023</td>
<td>Great Barrier - LDF Minister Capex Fund 2018/19</td>
<td>Local Improvement Projects (LIPs) funding to deliver minor capex projects throughout the financial year as approved in the approved in the monthly local board workshops.</td>
<td>CF: Investigation and Design</td>
<td>$20,000</td>
<td>LDF: Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Proposed works to be identified. Next steps: A further workshop is anticipated in quarter two to discuss proposed works.</td>
<td>Current status: Proposed works to be identified. Next steps: Proposed works to be worked up with the local board in quarter three.</td>
</tr>
<tr>
<td>2863</td>
<td>IOLI Great Barrier - develop solar energy system</td>
<td>Designing and installing solar panels for energy generation, with associated charging infrastructure.</td>
<td>Ongoing decision making anticipated throughout the delivery of this initiative</td>
<td>CF: Project Delivery</td>
<td>$398,000</td>
<td>ABS: Capex - Development</td>
<td>In progress</td>
<td>Current status: This contract has been signed. Next steps: The project is ready to start, equipment has been sourced and the container will be purchased.</td>
<td>Current status: Installation of the batteries for the storage of the solar power have commenced. Next steps: Installation works to continue and installation of the solar panels to commence. An event to celebrate the switching over to solar energy is scheduled for early April.</td>
</tr>
<tr>
<td>2870</td>
<td>Typhena Coastal Trail directional signage - design</td>
<td>Design of the Typhena Coastal Trail directional signage - as per the concept plan. The scope of works includes 1. $230k for signage &amp; walkway design, 2. $10k for moving the Gooseberry Flat walkway to back the Waiwhetu &amp; $10k for steps to the beach by the stone wall at the school</td>
<td>CF: Project Delivery</td>
<td>$43,000</td>
<td>LDF: Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Working with the parks and places specialist to review the proposed scope, and plan the next steps forward. Localati engagement has been undertaken however there may be further engagement with Ngati Rehua-Ngahauiri ki Akaua as the project progresses. Next steps: Confirm the scope of works for this stage with the local board, confirm the consultation plan and progress the design phase.</td>
<td>Current status: A graphics and signage specialist has been engaged and is progressing the initial stage of this project to develop interpretive signage that is appropriate for this location. Next steps: Continue to progress this initiative with input from the local board.</td>
</tr>
<tr>
<td>2871</td>
<td>Great Barrier Island Interpretive signage - stage two continuation</td>
<td>Design of the Great Barrier Island Interpretive signage - stage two</td>
<td>CF: Project Delivery</td>
<td>$43,000</td>
<td>LDF: Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Working with the parks and places specialist to review the proposed scope, and plan the next steps forward. Localati engagement has been undertaken however there may be further engagement with Ngati Rehua-Ngahauiri ki Akaua as the project progresses. Next steps: Confirm the scope of works for this stage with the local board, confirm the consultation plan and progress the design phase.</td>
<td>Current status: A graphics and signage specialist has been engaged and is progressing the initial stage of this project to develop interpretive signage that is appropriate for this location. Next steps: Continue to progress this initiative with input from the local board.</td>
</tr>
<tr>
<td>2872</td>
<td>Clairs playground shade sail - design consent build</td>
<td>Shade sail over the Clairs playground - design consent build</td>
<td>CF: Project Delivery</td>
<td>$15,000</td>
<td>ABS: Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Confirming resource consent requirements as part of the design phase. Next steps: Confirm the design with the local board and the timeframe for delivery.</td>
<td>Current status: Confirming resource consent requirements as part of the design phase. Next steps: Confirm the design with the local board and timeframe for delivery.</td>
</tr>
</tbody>
</table>

Attachment A
### Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Details</th>
<th>Lead Dept / Unit / CO</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>3076</td>
<td>Great Barrier - renovate general park assets 2017-18</td>
<td>Renew structures, footpaths, seating and facilities and furniture in various parks (detailed plans to be provided by end of calendar year). This project was carried over from FY 2017/2018, previous SP ID 2062</td>
<td>No further decisions anticipated</td>
<td>GE Project Delivery</td>
<td>$37,912 All $ Capex</td>
<td>Completed</td>
<td>Green</td>
<td>Current status: Work is progressing with installation of signage currently underway. Next steps: Continue to progress the works.</td>
<td>Project completed December 2018.</td>
</tr>
<tr>
<td>3209</td>
<td>Clarks Cemetery - develop facility</td>
<td>Progress the proposed Clarks Cemetery development including detailed design and resource consent. This is a carry forward project, previous SharePoint ID 2719.</td>
<td>We are not expecting many submissions and a hearing will only be convened if a submitter specifically asks for one. If a hearing is required, there is a max period of 75 working days from the close of submissions to the hearing date.</td>
<td>GE Project Delivery</td>
<td>$1,356 LDI Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: The concept design phase is complete, including the preparation of specialist reports. Next steps: Lodge the resource consent and undertake the formal public engagement process.</td>
<td>Current status: It was confirmed that the resource consent and change of land designation will be dealt with concurrently. Specialist reports and plans are being completed in accordance with pre-legislation advice from specialists at regulatory services. Resource consent application is expected to be lodged in the next two weeks. Next steps: Lodge the resource consent and undertake the formal public engagement process. Implement the resource consent conditions, if applicable. Prepare detailed design, specifications and contract documentation. Confirm the engineer's estimate.</td>
</tr>
<tr>
<td>3212</td>
<td>Windy Canyon - develop lookout stage one design</td>
<td>Design, consult and consent a structure enabling a short walkway and a lookout at Windy Canyon: Stage 1 is the design, consult and consent phase of the project.</td>
<td>The Local Board have signed the design before lodgement of the consent. An estimate for build to be provided to the Local Board as part of the formal design approval process. A formal report to then be submitted to the Local Board seeking the stage 2 physical works stage.</td>
<td>GE Project Delivery</td>
<td>$27,530 LDI Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: This Department of Conservation manager on Great Barrier Island is assisting with the application for assent owner approval. Consultants have been requested to submit a quotation for professional services to progress the design of the approved lookout platform option. Next steps: Assess consultant quotation.</td>
<td>Current status: The Department of Conservation manager on Great Barrier Island is assisting with the application for assent owner approval and the lease arrangements. Designers are progressing the structural design of the approved lookout platform option. Example: lookout walkway. Next steps: Undertake preliminary geotechnical and planning work on site. Progress the structural design and obtain a cost estimate. As the design progresses engage other specialists as required.</td>
</tr>
</tbody>
</table>

#### Community Services: Service Strategy and Integration

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Details</th>
<th>Lead Dept / Unit / CO</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1054</td>
<td>Great Barrier Island Community spaces and reserves activation plan</td>
<td>Consult on and deliver a plan for the development and activation of public spaces and reserves on Great Barrier Island</td>
<td>DS 19: Decision to adopt activation plan. Further decision points to be agreed with local board through planning project scope.</td>
<td>CS Service Strategy and Integration</td>
<td>$30,000 LDI Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Planning for the first round of public engagement is underway for November. A draft communications and engagement plan has been prepared. Next step is public hearings anticipated during quarter two.</td>
<td>Community engagement took place in November/December 2018. G3 deliverables: community feedback analysed and will be reported to the local board in February.</td>
</tr>
</tbody>
</table>

#### Infrastructure and Environmental Services

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Details</th>
<th>Lead Dept / Unit / CO</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>Argentine ant and plague skink surveillance</td>
<td>To carry out surveillance for the presence or absence of Argentine and Darwin's ants, and plague skinks. The surveillance programme is complementary to the regionally funded monitoring and control work.</td>
<td>No further decisions anticipated</td>
<td>18ES: Environmental Services</td>
<td>$24,000 LDI Capex</td>
<td>In progress</td>
<td>Green</td>
<td>A contractor has been engaged and work started in September 2018. The contractor will begin monitoring and controlling specific sites in line with the seasons and best practice recommendations.</td>
<td>During quarter two, plague skink surveillance using intensive trapping was completed at five high risk sites in Topham and Argentine surveillance was completed at three high risk sites in Oropui. Neither species were detected during surveillance work. Surveillance work will continue in quarter three at identified high risk residential sites in Sikoncor Bay, Awanui and Port FitzRoy.</td>
</tr>
</tbody>
</table>
## Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Points</th>
<th>Lead Dept/ Unit/ CCD</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>8</td>
<td>Rabbit control</td>
<td>To control rabbits at Gains, Awaia, Okwe township, and Whangapoua.</td>
<td>No further decisions anticipated.</td>
<td>IES: Environmental Services</td>
<td>$20,000</td>
<td>LDI: Opex</td>
<td>In progress</td>
<td>Amber</td>
<td>Procurement for rabbit control is well under way with a new region wide tender under assessment. This will result in better value for money and ensure the market has been fully tested and the best value for money has been obtained. This contract is expected to be awarded in September 2018. Work is due to commence in quarter two. The board was advised that rabbit control would commence in quarter two. Due to slight delays with finalising the procurement of a pest control contractor, the work will begin in quarter three. The pest control work is still on track to be completed within the 2018/2019 financial year. Procurement for rabbit control was progressed in quarter two and is expected to be finalised in January 2019. Once confirmed, rabbit control work will begin in quarter three commencing into quarter four.</td>
</tr>
<tr>
<td>9</td>
<td>Weed survey</td>
<td>To continue the survey of the Actae Great Barrier coast for pest plants, and undertake any removal or control of low incidence weeds.</td>
<td>No further decisions anticipated.</td>
<td>IES: Environmental Services</td>
<td>$10,000</td>
<td>LDI: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>A sole source contractor has been engaged and planning for 2018/2019 has been undertaken. Work will commence in quarter three. Planning and preparation for the coastal weed surveillance was undertaken in quarter two. Surveillance work will commence in quarter three to capitate on the key flowering season of coastal weed species.</td>
</tr>
<tr>
<td>11</td>
<td>Biodiversity Biosecurity Advisor</td>
<td>To employ a part time biodiversity advisor to support the delivery of environment programmes, provision of expert technical advice and supporting and facilitating landowner and community based re-consecration initiatives to protect and enhance locally important indigenous biodiversity on Actae Great Barrier</td>
<td>No further decisions anticipated. A workshop with the board will be scheduled once recruitment and onboarding has been completed.</td>
<td>IES: Environmental Services</td>
<td>$45,000</td>
<td>LDI: Opex</td>
<td>In progress</td>
<td>Amber</td>
<td>In quarter one, the biodiversity/biosecurity advisor has contributed to the procurement of biosecurity projects on Actae and continued to undertake community engagement activities, such as a seed bank workshop. Next quarter the advisor will continue supporting the ecology vision through monthly meetings, give support to pest animal and pest plant control and surveillance, and attend market days (including the Labour weekend markets) to increase public awareness on conservation and biosecurity. In November 2018, the biosecurity/biodiversity advisor role became vacant as the incumbent staff member was recruited into a new fulltime biosecurity position on Actae Great Barrier. At a December 2018 workshop the board gave direction they support the continuation of the biosecurity/biodiversity advisor role. Plans to recruit a new staff member to the vacant role are underway. It is expected that this role will be filled by the end of March 2019.</td>
</tr>
<tr>
<td>510</td>
<td>Pest Pathways</td>
<td>To provide advice to visitors to, and residents of, Actae Great Barrier of the risks of them inadvertently transporting pests to the island, and to support inspection of goods being transported to the island. Note: the 2018/2019 budget figure shown for this activity includes the $10,000 originally approved plus $5,000 deferred from 2017/2018.</td>
<td>No further decisions are anticipated.</td>
<td>IES: Environmental Services</td>
<td>$15,000</td>
<td>LDI: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The procurement for a pest pathway ambassador is on track and it is anticipated that an ambassador will be appointed to this position and working by Labour weekend. Of the 2017/2018 budget, $5,000 was deferred to 2018/2019 for companies as risk of exporting biosecurity threats, such as quiesms, to Actae Great Barrier. Planning for this work is currently being undertaken, with the inspections anticipated to begin in quarter two. The procurement for two pest pathway ambassadors was completed in quarter two. The ambassadors will undertake advocacy work at wharves and airports between December 2018 and March 2019. Work is forecast to be undertaken in quarter three and aligned with peak visitor times to Actae Great Barrier.</td>
</tr>
<tr>
<td>ID</td>
<td>Activity Name</td>
<td>Activity Description</td>
<td>Further Decision Outcomes</td>
<td>Lead Dept / Unit / ACC</td>
<td>Budget</td>
<td>Activity Status</td>
<td>RAG</td>
<td>Q1 Commentary</td>
<td>Q2 Commentary</td>
</tr>
<tr>
<td>------</td>
<td>---------------------------------------------------</td>
<td>---------------------------------------------------------------------------------------</td>
<td>---------------------------</td>
<td>------------------------</td>
<td>-----------------</td>
<td>-----------------</td>
<td>-----</td>
<td>--------------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------</td>
</tr>
</tbody>
</table>
| 608  | Actone Great Barrier freshwater management programme | To deliver a comprehensive programme of water quality improvement projects, including continuing septic tank education, streamlining issues on streams, training a local to inspect septic tanks, and implementing a waterways protection fund. The proposed programme follows on from the septic tank education, and stream assessment projects delivered over the past two financial years. Funding will support landowners to address any potential pollution issues through more targeted education, or providing access to funding for fencing and planting streams of stock. A portion of the proposed funding will support training of a local resident to undertake septic tank inspections. | No further major decisions are anticipated. Further workshops and updates will occur throughout the delivery of the activity. | I&ES: Healthy Waters | NZ$ 0,000 LD1: Opex | In progress | Green | At a workshop on 4 September 2018, staff discussed with the board several initiatives for progressing the 2018/2019 Actone Great Barrier freshwater management programme. The board agreed to engage a contractor to deliver four recommended initiatives:  
- Blackwall Stream rehabilitation programme  
- stream health investigation and septic tank follow-up  
- septic tank inspections and servicing training  
- community planting day at a suitable site along the Blackwall Stream  
The Wa Ora Partnerships team (Healthy Waters) are currently completing the service agreement with the contractor. Delivery of these initiatives will commence in quarter two. | In quarter two the service agreement with the contractor was finalised and planning was undertaken for delivering on the recommended initiatives. Educational material has been developed to promote the septic tank education programme. The contractor will attend the Actone Great Barrier Christmas Market to promote the septic tank programme and provide information on water quality and wastewater management. In quarter three the following activities will be progressed:  
- fencing discussion with residents upstream of the Blackwall Stream  
- further development and distribution of educational and promotional material  
- coordination of septic tank inspections  
- planning for septic tank inspections and servicing training  
- planning and preparation for a community planting day in April 2019. |
| 682  | Great Barrier Ecology Vision - Community Governance | To support a community governance group to implement initiatives arising from the ecology vision. Funding will also support purchases of plants, and other equipment required by community groups. | No further decisions are anticipated. | I&ES: Environmental Services | NZ$ 0,000 LD1: Opex | In progress | Green | At a workshop on 4 September 2018, the board was presented with four options for progressing the Great Barrier ecology vision community governance project for delivery in the 2018/2019 financial year. The board agreed to engage a consultant to progress phase three of the ecology vision. The primary objective of this consult is to facilitate ecology vision meetings, coordinate any proposed ecology vision activities and help with the formation of a community governance group to lead ecology vision phase three. Staff are currently working to procure a suitable contractor for this role. | The procurement for the ecology vision facilitator was completed during quarter two. The facilitator has commenced their forward work planning for quarters three and four. The work plan will include undertaking feasibility assessments of four large community projects which are centred around the key ecology vision concepts of material neighbourhoods and ‘silent, protect and provide’. |
| 1231 | Community pest control                              | To facilitate community pest control activity, in particular at Okaiti.                      | No further decisions anticipated | I&ES: Environmental Services | NZ$ 15,000 LD1: Opex | In progress | Green | During quarter one the pest coordinator programme included community-wide rodent monitoring and maintenance of 215 rat traps. Additionally, cat traps have been deployed in the community to assist with feral cat control for biodiversity benefit. A community hui is planned for next quarter in addition to the continuation of rodent monitoring and trap maintenance. | The pest coordinator programme has continued throughout quarter two with monitoring of rodent and feral cat traps. A community hui was held with nine community members in attendance. Plans have been finalised to undertake a five-minute bird count in quarter three in addition to the continuation of rodent monitoring and trap maintenance. |
| 2876 | Provision of emergency water supply to Actone Great Barrier | To enable the provision of emergency water supply to Actone Great Barrier.  
Note: the 2018/2019 budget is a NZ$15,000 deferral from the Auckland Emergency Management 2017/2018 work programme project (Sharepoint #2561). | In quarter three, the local board will provide feedback to staff on the preferred option for progressing the provision of emergency water supply to Actone Great Barrier. | I&ES: Healthy Waters | NZ$ 15,000 LD1: Opex | In progress | Green | In late July 2018 the board and Healthy Waters staff agreed that the water supply feasibility study initiative and budget would be reallocated from Auckland Emergency Management to Healthy Waters in the 2015/2016 financial year. Healthy Waters staff have undertaken investigations and site visits to scope options for progressing the provision of emergency water supply to Actone Great Barrier. At a workshop in November 2018, staff will present options to the board and seek feedback on preferred options. | A range of options for progressing the provision of emergency water supply to Actone Great Barrier were presented and discussed at a workshop with the board on 6 November 2018. The board decided to meet separately in order to consider in detail the range of options. Once the board have chosen their preferred option, they will provide feedback to staff. Staff will progress the installation of emergency water supply facilities in quarter three and four. |
## Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Points</th>
<th>Lead Dept / Unit or COO</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1058</td>
<td>Provision of Library Service - Great Barrier</td>
<td>Deliver a library service - Help customers find what they need, when they need it, and help them navigate our services and digital offerings. Providing information, library collection lending services and e-resources as well as support for customers using library digital resources, PCs and WiFi. Hours of service: 42.5 hours over 5 days per week.</td>
<td>No further decisions anticipated</td>
<td>CS: Libraries &amp; Information</td>
<td>$0</td>
<td>All: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Library visits are 5 per cent higher and issues are 5 per cent less than the same period last year. While visits have remained the same during this quarter compared to last year, item borrowing numbers are down by four per cent.</td>
</tr>
<tr>
<td></td>
<td>Local Economic Development - ATEED</td>
<td>Work with Destination Great Barrier Island, the local island community, Ngati Whatua Ora Inc., and our island based service providers to implement Great Barrier Island Visitor Strategy developed by New Zealand Tourism Research Institute in April 2018.</td>
<td>Local Board alongside DBG and the Visitor Strategy steering group will confirm the implementation plan. Staff will then sign a funding agreement with DBG and implement the determined priorities for FY18/19.</td>
<td>ATEED: Local Economic Growth</td>
<td>$25,000 LDH: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>NCTR finalised the visitor strategy in August 2018 with local board feedback included. The final version will be presented to the board in September. Further discussions will be required with DBG to scope the details of the implementation plan.</td>
<td></td>
</tr>
<tr>
<td>1457</td>
<td>Dark Sky Sanctuary Leverage</td>
<td>Work alongside Destination Great Barrier and Dark Sky Advisory Group to leverage a successful Dark Sky Sanctuary accreditation. The funding will be used for activities such as provision of capability workshops, promotion and meeting compliance costs for having Dark Sky Sanctuary status.</td>
<td>No further decisions anticipated</td>
<td>ATEED: Local Economic Growth</td>
<td>$20,000 LDH: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>A grant payment was processed in August 2018. Grant payment was processed in Q1. The Dark Sky Advisory Group (DAG) has continued to manage the day-to-day issues arising from the Sanctuary status, deal with long-term regulatory and strategic planning questions, outreach programme development, local signage, and general matters. In Q2 the regulatory annual report was submitted to International Dark-Sky Association, an information leaflet outlining favoured lighting arrangements for the island was compiled and distributed, and metal plaques indicating dark sky sanctuary measurements are being installed on council picnic tables and bus shelters across the island highlighting best viewing locations.</td>
<td></td>
</tr>
<tr>
<td>462</td>
<td>CRI Accessway and Linkages plan FY19</td>
<td>Community and mene whenua consultation will be undertaken on the Great Barrier Island Accessway and Linkages Plan developed in FY19, in order to assess the level of support for these linkages that the board consider to be a priority.</td>
<td>Staff will report back in Q3 on findings that will identify key linkages considered a high priority for future investment and development.</td>
<td>CS: PSR: Park Services</td>
<td>$15,000 LDH: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Project scope discussed with the local board at a workshop in September. Offers of service have been sought and a contractor engaged to undertake the initial desktop study part of the work. The contractor will present the desktop survey to staff in December and the board will be presented with the findings in Q3.</td>
<td></td>
</tr>
</tbody>
</table>
# Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Status</th>
<th>Lead Dept / Unit or CCC</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>463</td>
<td>Gilli northern cemetery site identification</td>
<td>Selecting an appropriate site for a new cemetery in the north of Great Barrier Island. Delegation for the investigation into a new cemetery on Great Barrier Island will be with the Local Board. Catherine Moore, Auckland Cemeteries manager is aware of this investigation and will support the board through the investigation process. Staff will report back on the feasibility findings in Q3.</td>
<td>In progress</td>
<td>CS PSR Park Services</td>
<td>$10,000 LD1 Opex</td>
<td></td>
<td>Green</td>
<td>The board have requested that the feasibility of developing a cemetery at the Oketi DOC site is investigated. Staff are awaiting confirmation from Department of Conservation as to when site visits anticipated for December/January will be undertaken in the Oketi area.</td>
<td></td>
</tr>
<tr>
<td>1241</td>
<td>GBRC Visitor Maps</td>
<td>Implement (including launch online content) the visitor maps strategy developed in FY17/18. This includes a FY17/18 budget deferral of $5,000.</td>
<td>No further decisions anticipated.</td>
<td>CS PSR Park Services</td>
<td>$10,000 LD1 Opex</td>
<td>On Hold</td>
<td>Amber</td>
<td>Scope of the project including online content development discussed with the board in September. Draft online content will be developed and will focus on enabling visitors to better explore and enjoy the island. Draft content to be discussed with the board in Q2 in Q3.</td>
<td>Project on hold awaiting confirmation of brief. Staff are investigating options for a community group to lead the project. This will be discussed with the local board and confirmed in Q3.</td>
</tr>
</tbody>
</table>

### Plan and Places

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Status</th>
<th>Lead Dept / Unit or CCC</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1428</td>
<td>An area plan for Aotea Great Barrier</td>
<td>Scoping and commencement of area planning process (deriving from governing body resolution) to prepare an area spatial plan for Aotea Great Barrier based on existing strategies, which will lead to a plan change to incorporate the land use outcomes of the area plan (the existing Great Barrier H31 section of AOP) into the AUP. Working Party (including local board) approval of Draft Area Plan for public consultation in late February 2019.</td>
<td>In progress</td>
<td>CPO: Plans and Places</td>
<td>$0 Regional</td>
<td></td>
<td>Green</td>
<td>Project team established and background research underway. Working party established in accordance with Planning committee resolution PLG2018/63 3 June 2018. First Working party meeting scheduled for 15 October 2018. Preparation of background research topic papers continued with completion date expected to be end of January 2019. Project Brochure advising of project and timelines created and sent to residents in November 2018. Two contacted to establish first stages of consultation, with some issues re representation arising and not resolved as at 31 December 2018. Summaries of Topic papers to be reported to working party early February 2019.</td>
<td></td>
</tr>
<tr>
<td>3213</td>
<td>Great Barrier Island Historic Heritage Survey deferral from 25/7/2018</td>
<td>The Great Barrier Island Level 1 Heritage Survey is intended to provide the foundations of on-going study by improving our understanding of historic heritage in this area and enable recommendations for its future management. This is a carry-forward project from 2017/2018, previous ID #91.</td>
<td>In progress</td>
<td>CPO: Plans and Places</td>
<td>$8,000 LD1 Opex</td>
<td></td>
<td>Green</td>
<td>The survey is being finalised in draft form to be presented to the board in the workshop on 4 December 2018. The draft survey was delivered to the local board on 4 December 2018. The survey is now being finalised to be delivered to the board in March.</td>
<td></td>
</tr>
</tbody>
</table>
## Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Lead Dept/Unit or COO</th>
<th>CL: Lease Commencement Date</th>
<th>CL: Right of Renewal Date</th>
<th>CL: Final Lease Expiry Date</th>
<th>CL: Annual Rent Amount (excluding GST)</th>
<th>Activity Status</th>
<th>RAG</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>2676</td>
<td>Lease Renewal Great Barrier Island GC</td>
<td>Renewal of new lease at 59 Waiotapu Road, Great Barrier Island. Club owned by person.</td>
<td>CF: Community Leases</td>
<td>1/09/2012</td>
<td>2x6 years</td>
<td>31/08/2022</td>
<td>$500.00</td>
<td>Completed</td>
<td>Green</td>
<td>Deferred item from Work Programme 2017/2018. Board approved renewal of existing lease and renewal deed has been executed by club and council.</td>
<td>Completed</td>
</tr>
<tr>
<td>2677</td>
<td>To consider lease of community room at</td>
<td>To consider lease of community room at local board office.</td>
<td>CF: Community Leases</td>
<td>13/12/2035</td>
<td>2x5 years</td>
<td>12/12/2020</td>
<td>$500.00</td>
<td>Completed</td>
<td>Green</td>
<td>Completed. New lease to the Great Barrier Island Community Health Trust approved by the Great Barrier Local Board on 10 May 2018. Deed of Lease executed by the Trust.</td>
<td>Completed</td>
</tr>
</tbody>
</table>
### Operating performance financial summary

#### Direct operating performance

<table>
<thead>
<tr>
<th>$(000's)</th>
<th>FY2019 Quarter 2</th>
<th>FY2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>Net direct expenditure</td>
<td>1,575</td>
<td>1,421</td>
</tr>
<tr>
<td>Direct revenue</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community services</td>
<td>4</td>
<td>1</td>
</tr>
<tr>
<td>Direct expenditure</td>
<td>1,579</td>
<td>1,422</td>
</tr>
<tr>
<td>Community services</td>
<td>962</td>
<td>745</td>
</tr>
<tr>
<td>Environmental services</td>
<td>57</td>
<td>95</td>
</tr>
<tr>
<td>Governance</td>
<td>580</td>
<td>560</td>
</tr>
<tr>
<td>Planning</td>
<td>0</td>
<td>23</td>
</tr>
</tbody>
</table>

#### Commentary

**Net operating expenditure** of $1.6 million is 11 percent over budget.

**Operating Revenue:** Great Barrier board received revenue of $4,000 in the six months ended on 31 December 2018, of which $2,900 was from library operations.

**Operating Expenditure** breakdown in the table shows that majority spend had been in the Community Services activity. Scheduled repairs and maintenance expenditure ($557,000) under the full facilities contract was over budget by $316,000. This was offset by underspend of $99,000 in various LDI projects. Major maintenance works include control of Purple Groundsel, hazard fencing at Awana, new toilets in the airport and renewal of concrete works at Pa Point. The board granted $90,000 from its Capital Grants budget, leaving the board with a balance of $162,000 for the remaining of the year.

Details of the **Locally Driven Initiatives** expenditure is provided in the next page. The board has given out $43,000 in community grants and $5,000 from the community response fund. All the agreed LDI projects are progressing well and are scheduled to be complete by year end.

#### LDI by activity

<table>
<thead>
<tr>
<th>$(000's)</th>
<th>FY2019 Quarter 2</th>
<th>FY2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>Direct expenditure</td>
<td>300</td>
<td>399</td>
</tr>
<tr>
<td>Community services</td>
<td>245</td>
<td>264</td>
</tr>
<tr>
<td>Environmental services</td>
<td>54</td>
<td>93</td>
</tr>
<tr>
<td>Planning</td>
<td>0</td>
<td>23</td>
</tr>
</tbody>
</table>
## LDI Operating Expenditure – all projects

<table>
<thead>
<tr>
<th>Net Cost of Service</th>
<th>Year To Date ($000)</th>
<th>Full Year ($000)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>Accessway and linkages consultation</td>
<td>4</td>
<td>6</td>
</tr>
<tr>
<td>ACE LDI Staff allocation</td>
<td>44</td>
<td>44</td>
</tr>
<tr>
<td>ANZAC</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Capacity building programme</td>
<td>136</td>
<td>136</td>
</tr>
<tr>
<td>Cemeteries planning</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>Community response operating fund</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>Grant to heritage and art village</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Local community grants</td>
<td>39</td>
<td>58</td>
</tr>
<tr>
<td>Māori responsiveness</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Open Space management</td>
<td>7</td>
<td>16</td>
</tr>
<tr>
<td>View shaft extension</td>
<td>0</td>
<td>3</td>
</tr>
<tr>
<td>Visitor maps printing</td>
<td>0</td>
<td>3</td>
</tr>
<tr>
<td><strong>Total Community services</strong></td>
<td>245</td>
<td>284</td>
</tr>
<tr>
<td>Biodiversity/biosecurity officer (part time)</td>
<td>34</td>
<td>23</td>
</tr>
<tr>
<td>Community pest co-ordinator</td>
<td>8</td>
<td>8</td>
</tr>
<tr>
<td>Ecological restoration in partnership with community</td>
<td>0</td>
<td>7</td>
</tr>
<tr>
<td>Environmental Project Ambassador</td>
<td>0</td>
<td>3</td>
</tr>
<tr>
<td>Pest management</td>
<td>12</td>
<td>18</td>
</tr>
<tr>
<td>Waterways</td>
<td>0</td>
<td>30</td>
</tr>
<tr>
<td>Weed and Pest management</td>
<td>0</td>
<td>5</td>
</tr>
<tr>
<td><strong>Total Environmental services</strong></td>
<td>54</td>
<td>93</td>
</tr>
<tr>
<td>Heritage Planning</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Locally Driven Initiatives (ATEED)</td>
<td>0</td>
<td>23</td>
</tr>
<tr>
<td><strong>Total Planning</strong></td>
<td>0</td>
<td>23</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>300</td>
<td>399</td>
</tr>
</tbody>
</table>
## Capital expenditure summary

<table>
<thead>
<tr>
<th>Capital expenditure</th>
<th>FY2019 Quarter 2</th>
<th>FY2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>Community services</td>
<td>138</td>
<td>86</td>
</tr>
</tbody>
</table>

**Commentary**

Great Barrier local board capex delivery has been ahead of year to budget, in the six months ended on 31 December 2018. However, at half year the delivery as compared to full year revised budget stands at only 17 percent.

In the first six months of this financial year, the largest capex expenditure of $97,000 occurred in the One Local Initiative project. Installation of the solar panels have commenced, and work is being undertaken to introduce a PHEV (plug-in hybrid electric vehicle) with associated charging infrastructure.

Claris Cemetery Development – $23,000 has been spent during the first six months of this financial year. Specialist reports and plans are being completed in accordance with advice from specialists at regulatory services. Resource consent to be applied for in early 2019, which will be followed by a formal public engagement.

Gooseberry Flat playground renewal has been completed. Works on Windy Canyon Lookout, Claris playground shade sail and signage projects are underway.

The board has $381,000 of unallocated LIPS budget.
## Capital Expenditure – all projects

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Year To Date ($000)</th>
<th>Full Year ($000)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>Local asset renewals programme</td>
<td>13</td>
<td>57</td>
</tr>
<tr>
<td>Parks - Coastal asset renewals</td>
<td>0</td>
<td>29</td>
</tr>
<tr>
<td>Local improvement projects (LIPS)</td>
<td>28</td>
<td>0</td>
</tr>
<tr>
<td>Locally driven initiatives (LDI Capex)</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>One Local Board Initiative (OLI)</td>
<td>97</td>
<td>0</td>
</tr>
<tr>
<td>Total Community services</td>
<td>138</td>
<td>86</td>
</tr>
<tr>
<td>Total</td>
<td>137</td>
<td>86</td>
</tr>
</tbody>
</table>
Feedback on draft Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039

File No.: CP2019/00823

Te take mō te pūrongo
Purpose of the report

Whakarāpopototanga matua
Executive summary
2. To respond to population growth and demographic change, Auckland Council has developed a plan for how it will invest in sport for the next 20 years.

3. The Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039 seeks to:
   • increase participation in sport by targeting communities of greatest need and addressing disparities
   • deliver a broad range of programmes, services and facilities that respond to the diverse needs of Auckland’s communities
   • address population growth and changing sport preferences through regular assessments of, and changes to, programmes, services and facilities to maximise participation.

4. The draft plan was endorsed by the Environment and Community Committee in December 2018 for public consultation [CP2018/07771].

5. This report invites local boards to formally indicate their support for the draft plan and any additional feedback on the draft plan they would like the committee to consider prior to the plan’s adoption.

6. Staff have engaged with local boards informally at various stages throughout the development of the plan. Local boards members’ views and concerns have helped shape the key components of the plan.

7. A summary of consultation feedback will be prepared for the Environment and Community Committee for consideration. Final decision on the adoption of the plan will be sought in May 2019.

Te tūtohunga
Recommendation
That the Great Barrier Local Board:

a) endorse the draft Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039 and provide any additional feedback for consideration of the Environment and Community Committee.
Great Barrier Local Board
19 February 2019

Horopaki

Context

The plan sets out a new investment approach, which better responds to growth and the changing needs of Aucklanders

8. Auckland is experiencing rapid population growth and social change. Our diverse communities have different preferences and requirements for sport and recreation activities.

9. The draft Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039 is the council’s response to these changes. It sets out a new approach to regional investment in sports facilities, programmes and services for Aucklanders over the next 20 years.

10. The plan will:
   • target communities of greatest need and address disparities
   • deliver a broad range of programmes, services and facilities that respond to the diverse needs of Auckland’s communities
   • address population growth and changing sport preferences through regular assessments of, and changes to, programmes, services and facilities.

11. The draft plan has three main sections:
   • Section one: ‘Why we invest’ explains the reasons for having an investment plan and the strategic context.
   • Section two: ‘What we invest in’ explains the outcomes sought from the council’s sports investment, the scope and focus of that investment and the principles that will guide future investment decisions.
   • Section three: ‘How we will work’ explains the investment framework that will be adopted to achieve the outcomes.

12. The development of the draft plan involved several Governing Body decisions, local board engagement, public consultation and research. The attached draft plan provides the chronological timeline for developing the plan.

Tātaritanga me ngā tohutohu

Analysis and advice

Adoption of the plan will contribute to multiple strategic outcomes

13. Sport is one of the key areas the council invests in to deliver on the ‘Belonging and Participation’ outcome in Auckland Plan 2050.

<table>
<thead>
<tr>
<th>Belonging and Participation</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Focus Area 7 – Recognise the value of arts, culture, sports and recreation to quality of life</td>
</tr>
<tr>
<td>• Direction 1 – Foster an inclusive Auckland where everyone belongs</td>
</tr>
<tr>
<td>• Direction 2 – Improve health and wellbeing for all Aucklanders by reducing disparities in opportunities.</td>
</tr>
</tbody>
</table>

14. The draft plan focuses on delivering a single outcome: increasing Aucklanders’ participation in community sport. This aligns with the vision of the Auckland Sport and Recreation Strategic Action Plan 2014-2024: ‘Aucklanders: more active, more often.’
15. The multiple benefits delivered to local communities through increased sport participation will also contribute directly to the health, social and economic outcomes for Aucklanders as set out in the local board plans.

**Achieving the desired outcomes requires putting people at the heart our investment**

16. The plan sets out a targeted, people-centric approach to increase sport participation in Auckland. Future sport investment will focus on meeting the needs of three distinct groups of people:

1. **People who already play sport:**
   There will be more fit-for-purpose facilities and programmes to keep them actively involved in sport.

2. **People who play a new sport (like futsal)**
   Currently there are limited opportunities to play, but in the future, there will be more fit-for-purpose facilities and programmes that cater to new and emerging sports.

3. **People who currently do not participate in sport**
   Auckland Council will create more opportunities and make it easier for them to take up sport.

17. A key step towards increasing sport participation rates in these targeted groups is through addressing disparities.

18. Decision-makers will use a set of principles to prioritise multiple investment projects. ‘Equity’ has the highest weighing to ensure all Aucklanders enjoy the same outcomes. The full list of principles includes:

   - **Equity (40 per cent of assessment)** – Sport investment should ensure equity of outcomes across the population regardless of age, gender, ethnicity, socio-economic status or where people live.
   - **Outcome-focused (30 per cent)** – There needs to be a clear line of sight between each investment and the outcomes it delivers.
   - **Financial sustainability (30 per cent)** – Investment decisions need to be financially sustainable for council and sports organisations.
   - **Accountability (10 per cent)** – Auckland Council has responsibility to act in the best interests of Auckland.

**There will be changes to the way we currently invest in sport**

19. The draft plan sets out four key shifts in our approach as illustrated in Figure 1 below.
20. Figure 2 below explains the reasons for these key shifts, the problems they will tackle and the benefits for Aucklanders.
21. The plan will ensure robust, evidence-based decision-making and ongoing monitoring of benefits delivered to our communities.

22. Performance data will be collected to measure the return on investment. This will be shared with investors and ratepayers.

**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views**

23. Once adopted, the plan will have a direct impact on council’s internal investment processes, particularly regarding how future projects will be assessed and monitored.

24. Parks, Sport and Recreation staff have been engaged throughout the development of the draft plan. Their feedback, particularly regarding how the proposed changes can be adopted in practice, has helped shape the investment framework and the scenarios in the draft plan.

25. Parks, Sport and Recreation staff have also facilitated the council’s engagement with the sport sector through Aktive, the council’s strategic partner for sport. The general feedback is supportive of the new investment approach to improve participation and deliver better outcomes for Aucklanders.
Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

The local boards have an important role to play in shaping the draft plan

26. The local boards have an important role to play in the council’s sport investment. They:

- set outcomes and priorities for local sport investment through local board plans
- identify local sports facility and programmes needs and advocate for investment through the Long-term Plan and Annual Budget processes
- have allocated decision-making responsibility for local sport facilities and initiatives including:
  - the specific location, design, build and fit-out of new local sports facilities within budget parameters agreed with the Governing Body
  - the use of local sport facilities and initiatives including leasing and changes of use
  - local recreation and sports programmes
- manage local and sub-regional facility partnership relationships, funding or lease agreements and performance reporting
- work together to support facilities that benefit several local board areas.

27. Staff have engaged with local boards informally at various stages throughout the development of the draft plan. Local boards members’ views and concerns have helped shape the key components of the plan.

Previous engagement with local boards showed general support for an investment plan

28. Staff met with local boards between February and April 2018 and sought informal feedback on the key components of the plan.

29. Feedback from local boards was generally supportive of a new investment plan for sports facilities to ensure consistency, efficiency, transparency and outcome delivery.

30. Challenges relating to population growth, land supply and budgetary constraints were highlighted. Local boards also noted challenges specific to their areas and populace.

31. Feedback showed a strong preference to have a flexible approach to accommodate diverse local needs.

Formal local board feedback is sought between February and March 2019

32. Staff are seeking to understand local boards’ views on the draft plan and request a formal decision at local boards’ business meetings during February and March 2019.

33. Staff would particularly value local board feedback on the following parts of the draft plan (refer Attachment A), which are likely to have the most bearing on local board decision-making:

- the key shifts in the council’s future investment approach in sport (page 4)
- the benefits of sports to Auckland communities, particularly Te Ao Māori (page 9)
- the difference between equity and equality in the context of sport investment (pages 22-23)
- the proposed investment framework (pages 24-36).
Tauākī whakaaweawe Māori
Māori impact statement

34. Sport participation contributes directly to the following ‘Māori Identity and Wellbeing’ outcome in Auckland Plan 2050:

Māori Identity and Wellbeing
- Direction 1 – ‘Advance Māori wellbeing’
- Focus area 1 – ‘Meet the needs and support the aspirations of tamariki and their whanau’

35. According to Sport New Zealand data weekly sport participation of Māori in Auckland (76.8 per cent) is similar to European (76.3 per cent), but higher than Asian (70.7 per cent) and Pasifika (69.1 per cent).

36. Research also show pockets of sedentary Māori who do not have adequate opportunities to participate in sport. They will be a target group for investment.

37. Feedback from the Mana Whenua Forum and Aktive Māori Advisory Group during public consultation on the discussion document informed the development of the plan.

38. A key area of focus was the delivery of outcomes through increased Māori participation. Means of achieving this goal include partnerships with iwi and Māori organisations, to manage demand efficiently and to use sports programmes and facilities as a social hub to strengthen cultural and community connections.

39. Partnerships will draw on Māori-centric models and collective models of learning so that key Māori concepts become embedded in sport service design and delivery.

40. Staff will seek further feedback from the Mana Whenua Forum and Aktive Māori Advisory Group as part of the consultation on the draft plan.

Ngā ritenga ā-pūtea
Financial implications

41. Once adopted, the plan will guide all council investment in sport.

42. An immediate focus will be to establish a clear and contestable process for the allocation of the $120 million Sport and Recreation Facilities Investment Fund established in the Long-term Plan 2018-2028.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

43. Staff have identified reputational and operational risks associated with the adoption of the draft plan. These risks will be mitigated through regular communication and engagement with key stakeholders.

<table>
<thead>
<tr>
<th>Type</th>
<th>Risk</th>
<th>Mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reputational</td>
<td>Some people might worry the plan will change arrangements already in place, or ongoing council investment.</td>
<td>Clear communication with key stakeholders and funding recipients that the plan will guide decisions on future investment only, unless a current project is already scheduled for review.</td>
</tr>
<tr>
<td>Type</td>
<td>Risk</td>
<td>Mitigation</td>
</tr>
<tr>
<td>------------</td>
<td>----------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Operational</td>
<td>The transition to the new investment approach will be operationally</td>
<td>Detailed implementation planning will be required to ensure the transition is as smooth as possible. Changes will be phased in over the next three to five years.</td>
</tr>
<tr>
<td></td>
<td>complex. It impacts multiple teams across the council, and new business processes, guidance and forms will need to be designed to support it.</td>
<td></td>
</tr>
</tbody>
</table>

**Ngā koringa ā-muri**

**Next steps**

44. Staff will undertake public consultation from February to March 2019.
45. The consultation will be conducted in various forms:
   - local boards will be asked to formally indicate their support for the draft plan during business meetings and provide any additional feedback
   - the public will be invited to submit their feedback via ShapeAuckland
   - targeted interviews will be conducted with community groups including Māori, Pasific and Asian people
   - the sport sector will be invited to provide their formal views through Aktive.
46. A summary of consultation feedback and a final plan will be prepared for consideration and adoption by the Environment and Community Committee around May 2019.
47. Implementation of the plan will occur in stages over the next three to five years, depending on council budgetary and planning processes. An indicative timeline of the potential changes is presented in section three of the draft plan.
48. Figure 3 below shows the next steps in a flow chart.

**Figure 3: Next steps**

- **Feb-March 2019**
  - Conduct public consultation
  - Seek formal feedback from local boards

- **March - May 2019**
  - Summarise consultation feedback and amend the plan accordingly

- **May 2019**
  - Seek final approval from the Environment and Community Committee for adoption of the plan

- **July 2019 - June 2021**
  - Commence implementation of the plan in stages
This plan will inform the development of other investment plans

49. The draft plan sets out an overarching investment framework to help decision-makers prioritise investment between different sports.

50. Separate, but related plans are being developed to guide council’s investment in golf and play facilities. These plans will be consistent with the overarching framework set out in Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Draft Increasing Aucklanders’ Participation in Sport: Investment Plan 2019-2039</td>
<td>65</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Nancy Chu - Principal Policy Analyst</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Paul Marriott-Lloyd - Senior Policy Manager, Parks and Recreation Policy</td>
</tr>
<tr>
<td></td>
<td>Lesley Jenkins – Acting General Manager – Local Board Services, Relationship Manager – Rodney &amp; Hibiscus &amp; Bays</td>
</tr>
<tr>
<td></td>
<td>Helgard Wagener – Relationship Manager - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
Draft
Increasing Aucklanders’ Participation in Sport
Sports Investment Plan 2019 – 2039

January 2019
About this document

Rapid growth and social change are changing the face of Auckland.

This creates an opportunity to build a stronger, more diverse and inclusive society where people feel they belong – a vision for Auckland expressed in the Auckland Plan.

Community sport is a key part of this vision. It can bring people together in both organised and casual environments, improving the health, social and cultural outcomes for Aucklanders.

Increasing Aucklanders’ Participation in Sport: Sports Investment Plan 2019-2039 reflects a desire to increase the number of Aucklanders who participate in and benefit from sport.

Aucklanders: more active, more often.

Currently, it’s not easy for everyone to participate in sport and is made harder by a shortage of facilities in the existing network. There are specific groups who are not involved in any kind of sport or have consistently low levels of participation. Our research shows there is a direct link between lack of access to facilities and low participation. This plan aims to remedy this.

The core principle driving the plan is equity-based investment to improve access and outcomes for all. This means different levels of investment will be made to bridge gaps in supply (e.g. facilities) and to increase participation by targeting specific groups. Investment is directed where there is need to achieve good outcomes for all Aucklanders.

The new investment strategy uses a people-centric approach focusing on:

- communities with low sport participation rates
- increasing participation in emerging and ethnically diverse sports
- sustaining popular sports with high participation rates.

Changes to the way people participate and play sport, as well as the sports they play are all factors driving different kinds of demand on a network of aging, traditional, code-based sporting facilities.

Our new approach to investing in sport is a shift from bespoke, individualised facilities and programmes to partnership models building an affordable, fit-for-purpose network of sports facilities for all Aucklanders to enjoy.

Policy objectives

Through this document Auckland Council seeks to achieve the following policy objectives:

- ensure that all Aucklanders participate in sport, by targeting communities of greatest need and addressing disparities
- deliver a broader range of programmes, services and facilities that better respond to the diverse needs of Auckland’s communities
- address growth and changing community needs through regular assessments of, and changes to, programmes, services and facilities to maximise participation.
Increasing Aucklanders' Participation in Sport: Sports Investment Plan 2019 - 2039

**Sport is important to Aucklanders**

- 73% of adults participate in sport and recreation each week.
- More than 90% of young people participate in sport and recreation regularly.
- 71% of Aucklanders would like to play more sport.

Auckland Council invests in sport because it delivers a range of health, social and economic benefits (roughly $1.76 billion each year) for our communities and for Aucklanders.

**Investing in sport has a number of challenges**

Auckland’s population is rapidly growing and changing, so is the demand for sport. There is evidence showing people are participating in different types of sport and recreation activities, in different formats.

**Not all Aucklanders have the same opportunities to access sport**

- There is inequality across different gender, age and ethnic groups, and for people living with disabilities.
- Certain demographic groups such as Pacific and Asian residents have lower than average participation rates.

**The new investment plan for sport**

This plan sets out Auckland Council’s new approach to plan for growth and the changing preferences of Auckland’s diverse population.

**What does it mean for Aucklanders?**

- **Sport investment will target three different groups of people:**
  1. “I already play sport.”
     - There will be more fit-for-purpose facilities and programmes to keep me actively involved in sport.
  2. “I play a new sport.” (like futsal)
     - Currently there are limited opportunities to play but in the future there will be more fit-for-purpose facilities and programmes that cater to new and emerging sports like mine.
  3. “I do not currently participate in sport.”
     - Auckland Council will create more opportunities and make it easier for me to take up sport.

**Key Shifts**

We will be making several key shifts to the way we currently invest in sport. Central to these key shifts is a people-centric approach, targeting those who do not have adequate access and opportunities.

**Investment principles**

New investment will be driven by four principles:

- accountability
- equity
- financial sustainability
- outcome-focused.

**Investment framework**

Every new investment will go through a decision-making framework that will deliver value for money, robustness, consistency and transparency.

**In addition, sport investment is facing growing budgetary and land supply constraints. The existing network of Auckland Council sports facilities is ageing and we have identified supply gaps in some areas of Auckland. (Source: SportNZ)**
The key shifts

**Current challenges**

- The demand for sport in Auckland is growing and changing, while the existing facilities are ageing
- Not all Aucklanders have the same access and opportunities for sport
- Auckland Council needs a more structured and strategic approach to invest in sport

**TODAY**

- Investment decisions seek to achieve multiple objectives
- Limited budget focused on mainly traditional sports and in response to demand rather than need
- Some investment decisions are isolated and reactive with gaps in information such as the cost, benefits and alternatives

**TOMORROW**

- Focus Auckland Council investment on community sport—where it can add the most value
- Long-term Plan budget for sport will increase. Future investment will take a people-centric approach to increase participation in:
  - Emerging sports
  - High participation sports
  - Low participation communities
- Invest in a range of multi-functional facilities, services and programmes to break down barriers to participation
- Make structured, strategic investment decisions based on evidence to improve efficiency, effectiveness and outcomes

**This means...**

- The only objective for our investment is increasing participation in community sport.
- Future Auckland Council investment will be driven by Aucklanders’ needs, instead of responding to particular interest groups.
- Funding will be split between three key groups:
  - participants in high-participation sports
  - participants in emerging sports
  - those who are currently inactive or have a low participation rates e.g. Pacific and Asian communities.
- Participants in new sports will not compete for funding with traditional sports. New programmes and services will seek to get inactive Aucklanders engaged in sport.
- We will achieve this goal by focusing our investment on fit-for-purpose facilities, programmes and services.
- We will prioritise multi-sports facilities over bespoke facilities to cater for the largest number of people possible.
- We will prioritise facilities that will meet the changing needs of our diverse communities.
- We will use a robust investment decision-making framework driven by four investment principles: accountability, equity, outcome-focused and financial sustainability.
Introduction

Auckland is growing and changing rapidly and so is the demand for sport.

The plan is our response to stakeholders’ requests to take a more structured approach to deliver better outcomes for all Aucklanders through sport.

It reflects our commitment to the principles of Te Tiriti o Waitangi/the Treaty of Waitangi by providing opportunities through participation in community sports to connect, socialise, learn and celebrate Māori identity and culture.

It is based on a series of Auckland Council decisions, substantial research, evaluations and engagement feedback from 21 local boards, four advisory panels, 40 sports clubs and organisations and 121 public submissions.

The plan has three main parts

1. Section 1 ‘Why?’
   Why we invest explains the reasons for having an investment plan for sports and the strategic, legislative and budgetary context.

2. Section 2 ‘What?’
   What will we invest in explains what we want to achieve from investment in community sport, the scope and focus of that investment and the investment principles that will guide future decisions.

3. Section 3 ‘How?’
   How will we work explains the investment framework that will help us to achieve the outcomes set out in Section 2. The investment framework presents a robust approach to invest in outcomes. Decision-makers will consider a number of critical questions before making final decisions.

Glossary

<table>
<thead>
<tr>
<th>Sport</th>
<th>Recreation</th>
<th>Sport facility</th>
<th>Community sport</th>
</tr>
</thead>
<tbody>
<tr>
<td>A physical activity that is competitive, organised and involves the observation of rules and may involve either team or individual participation.</td>
<td>General or informal physical activity (for example, walking, swimming or kayaking in the sea).</td>
<td>A piece of infrastructure vital to competition and practice of a sport (for example, golf course, hockey turf, outdoor/indoor court, sports field or softball diamond).</td>
<td>Includes play (age and stage appropriate development opportunities for young people), active and outdoor recreation, and competitive sport taking place through clubs and events (including talent development). Community sport does not include passive recreation such as gardening or elite (international) competition.</td>
</tr>
</tbody>
</table>
**Chronological timeline for developing the plan**

**2016**
- **21 Mar 2016**
- **Mar—May 2016**
  - Public consultation and stakeholder engagement through the Investors’ Forum, Auckland Council advisory panels, sector advisory groups and sport sector workshops.
- **Mar—Apr 2016**
  - Workshops with all 21 local boards.

**2017**
- **20 Jul 2016**
  - Consultation and feedback summary report. [CP2016/12144]
- **20 Jul 2016**
  - Parks, Recreation and Sport Committee approved key components of the plan, modify the primary outcomes, principles, focus and scope of sports facilities investment. [CP2016/12613]
- **14 Mar 2017**
  - Environment and Community Committee made in-principle decisions on a number of changes to current investment mechanisms for sports facilities investments, after considering evaluation results. [CP2017/00192]
- **4 Apr 2017**
  - Environment and Community Committee agreed to develop an outcome measurement tool for sport investment modelled on the Treasury’s Cost Benefit Analysis Model and to pilot the tool. [CP2017/03041]
- **8 Aug 2017**
  - Environment and Community Committee considered the recommendations to expand the current revenue streams to increase funding for sport investment and agree to seek public feedback on the proposal. [CP2017/12378]

**2018**
- **Feb—Jun 2018**
  - Engagement with local boards and workshops with a political working group on the key components of the draft plan.
- **Dec 2018**
  - Approval of the draft plan by the Environment and Community Committee.

**2019**
- **Early 2019**
  - Public consultation on the draft plan.
- **Early 2019**
  - Anticipated final approval from the Environment and Community Committee.
Section 1

Why we invest
1.1 Why do we invest in sport?

Auckland is experiencing rapid population growth and social change. We have a diverse population which brings many differences in values, lifestyles, demands for goods and services, and expectations of civic engagement and democracy.

Auckland Council invests in sport to provide Aucklanders with opportunities to participate in society and develop a sense of belonging in Auckland. We have the largest Pacific and Asian populations in the country. These groups also have the lowest participation rates. For health and social reasons, encouraging participation in sport can have tangible benefits for the whole community.

By removing barriers and creating better access to sport opportunities, Auckland will be one step closer to eliminating disparity and disadvantage as well as fostering healthy lifestyles and wellbeing for all Aucklanders.

It directly contributes to Focus Area 7 of the Auckland Plan 2050’s ‘Participation and Belonging’ outcomes – ‘Recognise the value of arts, culture, sports and recreation to quality of life. It is also relevant to achieving:

- direction 1 – “foster an inclusive Auckland where everyone belongs”
- direction 2 – “improve health and wellbeing for all Aucklanders by reducing disparities in opportunities”

The multiple benefits achieved through increased sport opportunities and participation will contribute to other Auckland Plan outcomes such as:

- “Māori identity and wellbeing” – by helping to advance Māori wellbeing
- “home and places” – by providing public spaces that are inclusive, accessible and contribute to urban living
- “opportunity and prosperity” – by providing employment and business opportunities.

This plan sets out Auckland Council’s investment approach in sport to achieve these goals. It is a direct response to the vision ‘Aucklanders: more active, more often’ set out in the Auckland Sport and Recreation Strategic Action Plan 2014-2024.
Participation in sport has multiple benefits

There is overwhelming evidence showing participation in sport leads to a wide range of benefits for individuals and the community. Our future sport investment will consider the extent of increase in participation and the impact of that increase in terms of health, education, social and economic benefits. We will prioritise projects with the highest aggregate benefits. The table below summarises the benefits in four broad categories.

<table>
<thead>
<tr>
<th>Physical activity, health and wellbeing</th>
<th>Social and community benefits</th>
<th>Education outcomes and skills development</th>
<th>Economic development</th>
</tr>
</thead>
<tbody>
<tr>
<td>The health benefits of sport and recreation activities are clear – they are substantial, population-wide and particularly important to older people. People who regularly participate in physical activity have reduced risks of both mental and physical illness. It’s estimated that inactivity costs Auckland $179 billion of health-related expenditure, $2.13 billion of lost human capital and $10 billion of other costs in 2010.</td>
<td>Most people participate in sport and recreation activities for enjoyment (98%) and social reasons (52%). Organised sport and recreation activities draw individuals and diverse groups of people together, fostering cooperation and strengthening social ties. These connections provide a sense of belonging and create networks that sustain local communities.</td>
<td>Participation in sport or recreation helps improve education outcomes for children and young people. There is evidence of improved cognitive skills (think, read, learn, remember, reason and pay attention) and psychological benefits such as enhanced self-esteem and self-confidence which leads to improved educational behaviour and attainment.</td>
<td>The sport and recreation sector accounts for 2.4% of regional gross domestic product (GDP) – $10.15 billion in 2009. There are approximately 11,943 people working in the industry, 3,533 in related occupations and 212,162 volunteers. International events, such as the World Masters Games 2017, contributed approximately $37 million to Auckland’s GDP. Such events provide an opportunity to reinforce and enhance Auckland’s brand image as an attractive destination to visit and live.</td>
</tr>
</tbody>
</table>

Investment in Sport and Te Ao Māori

Te Tiriti o Waitangi/the Treaty of Waitangi is our nation’s founding document and recognises the special place of Māori in New Zealand. Auckland Council is committed to engaging and working with Māori in ways that are consistent with the Treaty Principles. This includes supporting delivery of services by Māori for Māori, based on Te Ao Māori values and practices.

We acknowledge the special role of Māori in decision-making, to build lasting reciprocal relationships and improve physical activity outcomes for Māori. This will be achieved through working in partnership with iwi and appropriate organisations.
1.2 How does this plan fit within the wider context?

This plan sets out Auckland Council’s approach to regional investment in sport.

It sits within the context of the council’s wider community facilities network and operates in accordance with the Local Government Act 2002 and the Reserves Act 1977.

In the budgetary context, this plan will guide the council’s investment decisions in sport and inform the budgetary processes particularly:

- with decisions on the indicative figures and timing for sports projects during the 10-year budget process (the long-term plan process)
- to assist and prioritise sports projects against other proposals by comparing all possible costs, benefits and trade-offs. Such information will assist the annual budget process in determining the timing, duration and scale of sports projects in local board agreements and in the council’s services and infrastructure plans.
How does the plan relate to other Auckland Council documents?

**Auckland Plan**
- Auckland Sport and Recreation Strategic Action Plan
- Parks and Open Spaces Strategic Action Plan
- Toi Whātikō: Arts and Culture Strategic Action Plan
- Thriving Communities Strategic Action Plan
- I am Auckland - Children and Young People’s Strategic Action Plan
- Māori Plan for Tamaki Makaurau

**Local Board Plans**
- Increasing Aucklanders’ Participation in Sport: Sports Investment Plan 2019 - 2039
- Open Space Provision Policy
- Community Facilities Network Plan
- Tākaro – Investing in Play

**Unitary Plan**
- Auckland Council land assets
- Local and regional facilities
- Local and regional services

**Long-term Plan**
- Annual Plan
- Local board agreements

**Community-led**
- Community
- Occupancy Guidelines
- Community Grants Policy
- Facility Partnerships Policy
- Auckland Council-led
- Auckland Council facilities
- Auckland Council services
- Market-led
- Procurement Policy
- Unsolicited Proposals Policy
- Strategic Partnerships Policy

**Outcomes**
- Vision: what is the vision?
- Outcomes: what specific outcomes do we want for different populations, sectors, places, activities?
- What will success look like?

**Our role**
- What is our role in delivering them?

**Priorities**
- Investment: what should Auckland Council invest in, and where, to deliver these outcomes?
- What are the priorities, to address needs and gaps?

**Delivery**
- Options: how will we deliver the outcomes by providing land, facilities or services, or a combination?

**Budget**
- Planning: how much will we invest in the outcomes?
- How will we allocate: capital (for assets), operating (for everything else).
Collaborating with others to achieve outcomes

Auckland Council

Sports Investment Plan 2019-2039
Golf Facilities Investment Plan

Investors

Investors' Forum

Annual Plan

Long-term Plan
- Prioritise sports facilities investment with investment in other areas
- Embed the decision-making framework

Local board plans

Auckland's Sports Facilities Priorities Plan 2017-2027

Sports sector

Sports codes

Working with the sector

Achieving sport outcomes requires collaboration from all parties. We will use this plan to guide our work with others and new investment decisions from the sport sector, private investors and communities. We have already made considerable efforts to align processes and strategic priorities with our sport sector partners. The focus on community sport and increasing participation aligns with the strategic directions of Sport New Zealand and Active Strategic Plan 2015-2020.
1.2 Why now?

The plan will enable Auckland Council to better respond to the changing population and address current challenges.

<table>
<thead>
<tr>
<th>Challenges</th>
<th>Rapid population growth</th>
<th>Changing community needs</th>
<th>Disparity of access to sport opportunities</th>
<th>Ageing facilities</th>
<th>Unstructured investment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Auckland’s population is growing by 1.5% annually. It is expected to increase by 1 million in the next 30 years.</td>
<td>The makeup of Auckland will be different in the future, including: • more older people and more children under 14 years of age • more people of Asian, Pacific and Māori ethnicity • more people born overseas.</td>
<td>Not all Aucklanders enjoy the same access to sport. There is a direct relationship between access and participation. To achieve our goal of increased participation we need to target low participation areas or population groups and improve access to sport.</td>
<td>Auckland Council has a vast network of sports facilities including over 250 sports parks and indoor courts in varying states of ‘fitness’.</td>
<td>Investment in sports facilities tends to be ad hoc and reactive, based on dispersed or incomplete information.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Effect on provision</th>
<th>Demand will exceed supply</th>
<th>Sports facilities and programmes need to adapt</th>
<th>There is significant financial pressure to bridge the gap</th>
<th>Maintenance costs are increasing</th>
<th>Lack of focus on outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>The growing population places increasing pressure on existing sports facilities.</td>
<td>The changing demographic profile means some existing facilities and programmes may no longer meet the needs of communities. There are new sports, new ways of participating and less club-based activity.</td>
<td>The financial pressure to meet the supply shortage is substantial due to limited budget and land supply constraints. The costs are likely to grow rapidly over time, meaning a more targeted approach is required.</td>
<td>The cost of maintaining and renewing current facilities will increase as they age.</td>
<td>Investments aren’t targeting the highest need.</td>
</tr>
</tbody>
</table>
How will we invest and how do we know the plan is working?

This page presents the logic for Auckland Council’s sport investment and the key shifts we will make to address the key challenges. Further details of what the key shifts mean in practice are provided in Parts 2 and 3.

<table>
<thead>
<tr>
<th>Problem</th>
<th>Key Shift</th>
<th>Benefit</th>
<th>KPIs</th>
<th>Rationale</th>
<th>Data source</th>
</tr>
</thead>
</table>
| 50%     | Undertake a people-centric approach with a particular focus on:  
• supporting communities with low participation rates  
• increasing participation in emerging sports  
• sustaining popular sports with high participation rates. | Increase Aucklanders’ participation in sport by adopting an evidence-based and outcome-focused approach to sports investment. | KPI 1 (participation): Increase the number of adult Aucklanders who are physically active weekly. | This is an outcome indicator that shows how sport participation changes across the Auckland region. | New Zealand Health Survey (Ministry of Health) - repeated annually. |
| 40%     | Not all Aucklanders have the same opportunities to play sport. | | KPI 2 (participation): Increase the proportion of children between 5 and 16 years of age who participate in three hours or more of organised sport and recreation each week. | This is an outcome indicator that shows how sport participation of young people changes across the Auckland region. | Active NZ Survey (Sport NZ) – reported annually with data collected continuously. |
| 10%     | Auckland Council needs a more structured and strategic approach to invest in sport. | Invest in a range of assets and services to cater for the needs of communities. | KPI 3 (participation): Increase participation of community groups with the lowest participation rates:  
• people in high socio-economic deprivation areas, particularly Pacific peoples  
• Asian communities, particularly young women  
• women generally. | This is an outcome indicator that shows how sport participation across different demographic groups changes across the Auckland region. | Active NZ Survey (Sport NZ) – reported annually with data collected continuously. |

Key shift 1

A list of key performance indicators (KPIs) will be used to track progress of the plan over time. The KPIs were selected using five criteria - specific, measurable, achievable, relevant and timely.
Section 2
What we invest in
We will increase participation in community sport by investing in fit-for-purpose services, programmes and facilities, and focus on core infrastructure.

Our investment decisions will be equitable, outcome-focused, financially sustainable and accountable.

2.1 What are the outcomes we seek from sport investment?

We will invest to increase the level of community sport participation in Auckland.

This requires us to take a people-centric approach to meet the needs of our various communities.

The participation outcome directly aligns with Auckland Sport and Recreation Strategic Action Plan 2014-2024 to enable 'more Aucklanders living physically active lives through participation in informal physical activity, recreation and sport.'

We will target participation in three areas:

1. Enabling participation of low-participant communities.
   - Investment in this area will increase the number of active people by targeting sedentary population groups and/or communities with low participation rates.
   - These people need more support as they have higher health risks.
   - Improved health and social benefits from increased participation of these community groups is much greater than for people who are already active.

2. Increasing participation in emerging sports with high growth potential.
   - Investment in sports that are likely to grow rapidly will help meet the needs of future communities. In particular, it could mean providing support for:
     - traditional Māori sports which have potential to increase participation and wellbeing (for example, Kūkahi)
     - sports played by growing ethnic populations (for example, Kabaddi).

3. Sustaining or increasing participation in high-participation sports.
   - We will continue to support popular sports that appeal to a number of Aucklanders. The focus of the investment will be to build on existing sector capacity.
   - Sports with high participation rates are likely to have small percentage growth but the actual increases in the numbers of participants are large.
What is happening now?

Current investment in sports often aims to achieve a range of health, social and economic goals as well as an increase in participation. It also tends to target spatial- or code-specific needs. Such an approach can spread limited resources too thin. It also runs the risk of not catering to the needs of communities, in particular people who currently do not play sport.

Consultation

Feedback from the local boards, sports sector and public showed strong support for investment to be based on improving outcomes. There is also strong support to target Auckland Council investment in areas where it can add most value.

Such an approach would set a clear direction to other sports partners and help to align investment.

When asked what types of sports facilities the council should focus on, feedback supported emerging sports with high growth potential, popular sports and sports that appeal to particular groups with low participation rates.

Public submissions showed 66% supported prioritisation for emerging sports and 45% supported investment in sports that target certain cohorts.

Feedback also suggested prioritisation based on whether the investment would:

- increase overall sports participation rates
- increase participation of certain age groups
- address the needs of the population
- respond to the level of deprivation and funding gaps.

The change we’re making

Council investment will move away from a geographic or code-specific approach to a single focus on sport participation with three target areas.

TODAY

Limited budget focused on mainly traditional sports and in response to demand rather than need.

TOMORROW

Future investment will take a people-centric approach to increase participation:

- Emerging sports
- High participation sports
- Low participation communities

Key shift 1
2.2 What is the scope and focus of our sports investment?

The primary focus is community sport. The intention is to ensure Auckland Council investment provides for the greatest number of people possible and meets the changing needs of the community.

The figure below illustrates where community sport sits in the sport continuum. The size of circles indicates the level of participation at each stage.

Progression of skills ➔ Community sport ➔

Explore
- Babies and toddlers
  - Learn elementary skills such as crawling, standing and walking.

Fundamental movement
- Preschool children
  - Develop basic skills such as running, throwing and jumping.

Learn
- School children
  - Develop more refined skills, learn the rules of games and positive attitudes towards sport and recreation.

Participate
- Young people and adults in clubs and local games
  - Participate in organised sport and training. Players might be motivated by multiple factors such as enjoyment, performance and challenges.

Perform
- Players in regional and national competitions
  - Identify and develop talent in sports.

Excel
- Athletes in international competitions
  - Achieve excellence in one sport and compete at a world-class level.

- ✔ We will provide a basic level of provision of fit-for-purpose sports facilities and programmes to support community sport.

- ✔ We will prioritise investment in core sport infrastructure and ancillary infrastructure required for safe and sanitary public access.

- ❌ We will not prioritise investment in sports facilities that are already funded or incidental infrastructure that delivers private benefits to small groups of users. Exceptions will be made if applicants can demonstrate increased sports participation or increased use of a core facility.

Purpose
- Core infrastructure: Infrastructure that is central to sport participation.
- Ancillary infrastructure: Infrastructure that enables safe and sanitary access for participants and spectators.
- Incidental infrastructure: Infrastructure that is not required for sports participation but exists for social and management purposes.

Example
- Courts, fields, playing surfaces and lighting
- Toilets, changing rooms, equipment storage and car-parking
- Clubrooms and administration facilities
What is happening now?

Auckland Council currently invests in a combination of local, regional and high performance sports facilities, as well as a range of ancillary and incidental infrastructures. This reflects the different priorities of individual legacy councils across Auckland and doesn’t have a clear, strategic focus for the region. This risks diluting the council’s efforts and resources, and duplicating investments of other organisations such as Regional Facilities Auckland.

Consultation

Feedback showed strong support from local boards, the public and the sport sector for Auckland Council to target investment where it will increase community participation in sports.

When asked what types of facilities council should invest in, local boards suggested core sports facilities are most important, followed by ancillary and incidental facilities.

In addition, high performance facilities are not a focus but the council should not completely rule them out.

The change we’re making

Our future investment in sport will primarily focus on community sport and target core and ancillary infrastructure.

Community sport is considered to be an area where Auckland Council investment is most needed. The focus on community sport will ensure a basic level of access to facilities and a mixture of programmes and services. This will encourage participation and cater for the diverse needs of the Auckland community.

**TODAY**
Make investment decisions to achieve multiple objectives

**TOMORROW**
Focus Auckland Council investment on community sport – where it can add the most value

Key shift 2

Setting the scope and focus does not mean exclusion of investment in certain types of sports facilities. Rather, it means Auckland Council will prioritise to avoid spreading funding too thin and focus investment in areas where investment can add most value and achieve the best outcomes.

**TODAY**
Invest mainly in single-purpose facilities without a systematic approach to cater for the different needs of communities

**TOMORROW**
Invest in a range of facilities, services and programmes to increase participation

Key shift 3
2.4 What are our investment principles?

Auckland Council’s future investment in sports facilities and programmes will need to meet four investment principles. These principles will be used during the decision-making process to ensure our investments are well-balanced. They are:

1. **Equity**
   
   (40% of assessment)

   Auckland Council’s investment in sports should ensure equity of outcomes across the population regardless of age, gender, ethnicity, socio-economic status or where people live. This is the most important investment principle as it addresses disparities and targets communities of greatest need. Investment in groups with the lowest access to sports opportunities will be prioritised. This may mean allocation or reallocation of funding to overcome inequality.

2. **Outcome-focused**
   
   (30% of assessment)

   There needs to be a clear ‘line of sight’ between each investment and the outcomes. This will ensure each investment achieves maximum benefit for the communities it serves. Each investment needs to have:

   - **strategic alignment** – a clear understanding of how each investment contributes to outcomes set out in this plan, the Auckland Sport and Recreation Strategic Action Plan and local board plans
   - **robust outcome measurement process** – ensuring there is an established monitoring and reporting process in place to demonstrate performance against clearly defined goals.

3. **Financial sustainability**
   
   (20% of assessment)

   Investment decisions need to be financially sustainable in the long run. This means being:

   - **financially viable** – ensuring there are means to cover major capital expenses and ongoing operating costs. This also means having clarity about who (for example, Auckland Council, community, or corporate) is responsible for ensuring the financial viability of sports facilities and programmes and what the expectations are
   - **affordable for the public** – the investment decisions need to consider public accessibility and long-term affordability.

4. **Accountability**
   
   (10% of assessment)

   Auckland Council has responsibility to act in the best interest of the Aucklanders. Sports investment should be:

   - **efficient and effective** – every public dollar invested should represent value for money and deliver the greatest return
   - **transparent and consistent** – investment decisions should be as transparent and consistent with sufficient information, clear decision-making criteria and outcomes.
What is happening now?

Auckland Council is facing difficult investment choices. We need to balance investment in sport for various target groups and multiple locations with variable effects on sport participants, organisations and local communities. This is the nature of a rapidly growing, dynamic and diverse city.

Consultation

Feedback showed many stakeholders supported the adoption of investment principles to guide future investment decisions.

The ‘outcome-focused’ principle in particular, received the highest support, followed by ‘evidence-based’ and ‘accountability’.

Other principles suggested include:

- affordability
- consistency
- flexibility
- co-investment/partnerships friendly

The change we’re making

Our future sports investment proposals will align with our four investment principles: accountability, equity, financial sustainability and outcome-focused.

Decision-makers will use the four principles to weigh up and manage multiple investment projects. The investment principles will help ensure future Auckland Council investment decisions are well-balanced and prioritise investment proposals.

Applying the four principles will also be a way of prioritising funding proposals, especially when there are financial constraints:

- Funding only some proposals that are strongly aligned with the four principles
- Funding all proposals that are strongly aligned
- Maybe also funding one or two partially aligned proposals
- Maybe also funding some partially aligned proposals

Level of financial pressure

<table>
<thead>
<tr>
<th>HIGH FINANCIAL PRESSURE</th>
<th>Number of projects funded by Auckland Council</th>
</tr>
</thead>
<tbody>
<tr>
<td>Limited budget</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LOW FINANCIAL PRESSURE</th>
<th>Expanding budget</th>
</tr>
</thead>
</table>
The equity principle explained

Equity has the highest weighting of all the investment principles. This page provides further information about what equity means in the context of sport investment and how it differs from equality.

Both equity and equality are strategies to ensure fairness. When applied they mean two different investment approaches:

**Equity is: meeting differences to get the same outcome**

Equity is ensuring every Aucklander has the same access by targeting sporting opportunities to meet people’s needs.

This could mean providing a basic level of provision to most people and additional support for certain groups to encourage greater participation rates.

For example:

Person C currently has lower access compared to Person A and Person B. To achieve the same outcome and increased participation, Person C will receive more support from Auckland Council.

**Equality is treating everyone the same**

Equality is providing the same level of sporting opportunities to everyone, everywhere.

This could mean providing the same sports facilities or programmes to everyone regardless of existing provision of services and facilities.

For example:

Persons A, B and C currently have different access to sports facilities and programmes. To achieve equality, they will receive the same support from Auckland Council.

Current inequity and inequality

Currently there are different types of inequity and inequality occurring across the sports facilities network in Auckland Council.

Section 2 What we invest in

Inequity in people’s access to sport

Auckland is home to a diverse range of people. When everyone is different, what fairness and success look like differs too.

Providing the same access (equality) to everyone regardless of individual needs is likely to lead to inequity of outcomes.

Inequality across sports codes

There are differences in the level of support Auckland Council provides to sports codes, partly due to different historical arrangements made by legacy councils.

The types of council support also differ. For example, some sports codes might currently receive direct funding, while others access council land and buildings at a peppercorn rental.

Inequality across geographical areas

Different areas in Auckland have different levels of access to sports facilities and programmes, mainly due to the decisions made by legacy councils.

There are also differences in current funding allocations across Auckland, based on factors such as population, land size and social deprivation.

Examples

Different age, gender and ethnic groups are interested in different sports.

Children in large families need affordable options to participate in sports.

People with disabilities need facilities and programmes that cater to their needs.

People in high socio-economic deprivation groups may need additional support to participate.

Fields sports such as rugby and league use Auckland Council sport fields for free.

Indoor sports such as gymnastics and basketball pay a hireage fee to use Auckland Council courts.

Traditional, high participation sports tend to have good access to Auckland Council facilities, programmes and support.

Emerging sports tend to be less organised. Their growth is limited without adequate access to facilities and programmes.

Growth areas need additional facilities to cater for growing and changing local demand for sport.

There is limited budget for asset renewals and services level increases.

Non-growth areas have existing facilities which are ageing and may no longer be fit-for-purpose for the current people they are serving.

There is limited budget for new facilities.

Urban areas may have limited access to open space but have better access to built facilities.

Rural areas tend to have fewer built facilities but more open space such as esplanade, beaches and regional parks.
Section 3
How we will work
We will adopt a new investment framework to assist decision-making and ensure delivery of outcomes. The framework provides a rigorous, disciplined approach to answer a set of critical questions before making final investment decisions.

3.1 The investment framework

Section 2 of this plan sets out Auckland Council’s model for sport investment in the future. This section provides the investment framework to ensure future decisions align with that model. The investment framework will ensure structured, evidence-based investment in the future, as set out in Key shift 4.

**Today**

Some investment decisions are isolated and reactive with gaps in information such as the costs, benefits and alternatives.

**Tomorrow**

Make structured, strategic investments based on evidence to improve efficiency, effectiveness and outcome-delivery.

**Auckland Council will answer a set of critical questions before investing:**

**Whether to invest?**

1. What are the community needs?
2. Does it align with Auckland Council’s strategic priorities?
3. Does it have Better Business Cases?

**How to invest?**

4. Is there a partnership opportunity?
5. What investment mechanisms should be used?
6. Who makes decisions?
7. How to report and monitor outcomes?

The next few pages explain, question by question, how the framework will work in practice.
What does it look like in practice?

In this section we use three fictional scenarios to demonstrate how the investment framework could be applied in practice. We put each scenario through the investment framework in the following pages.

**Scenario 1: A sub-regional multisport facility**

Three indoor sports clubs (gymnastics, badminton and boxing) have outgrown the Auckland Council community hall they currently hire for training.

They are in a fast-growing suburb of Auckland with a high proportion of new migrants. Their combined membership has more than doubled in the last five years.

The three clubs have jointly approached the council for $10 million to build a multisport facility.

The new facility will be a purpose-built indoor facility. It will have a flexible floor layout to be used by different indoor sports.

The concept design shows the new facility will be large enough to cater for sub-regional demand for indoor sports and allow for future expansion.

**Scenario 2: School netball courts**

A high school wants to extend its netball courts from two to six courts to accommodate recent growth in student numbers.

The new courts can be used for both training and competition during school hours.

The school has approached Auckland Council to co-fund the new courts. It suggested additional lighting would allow the local community to play social games in the evening.

Auckland Council has evidence showing increasing community demand for extra court hours in the local area but has been unable to acquire new land to build new courts.

**Scenario 3: Activation of a community house**

A community group has approached Auckland Council to lease a large room in the local community house owned by the council. The room has been empty for a while because the roof is leaking.

The community group proposed fixing the roof and converting the room into a table tennis room. It has raised most of the funding from the local community but may need a small amount of funding from the council.

---

In real life, assessment of proposals may not necessarily follow a linear process but we will seek to answer every question in the framework before making an investment decision.

The breadth and depth of information analysed will be proportional to the level of investment and how complicated the proposal is. This will be defined by a number of factors such as:

- scope and benefits of the project
- Auckland Council’s experience and track record of delivering similar projects
- level of engagement and partnerships with customers / communities required to enable any change
- level of risks and efforts required to manage the risks
- funding sources (whether the majority is provided by multiple external organisations).

For low level, low complexity investments, investors and decision-makers could undertake a scaled down approach. As the value and risk profile increases, investment decisions need to be informed by comprehensive analysis.
Whether to invest?

Quality decision making is based on analysis of all available information and weighing a range of options.

**Question 1:**
**What are the community needs?**

All sports investment proposals will undergo a needs assessment. It will explore what is happening in a geographic area or community of interest to determine whether any change or intervention is required, either non-facility or facility.

A needs assessment is critical to distinguish ‘wants’ from ‘needs’ ensuring a facility or programme development will be fully utilised. Needs can be quantified through research and evidence and will stand the test of time. Wants are often opinion-based and will change over time.

**Questions to consider:**

What is the current state of provision - current facility/programme use, catchment, conditions?

Will the project meet the needs of the local community now and in the future – demographic profile and changes?

**Question 2:**
**Strategic alignment**

A brief ‘pass/fail’ assessment to ensure the investment proposal aligns with Auckland Council’s strategic priorities and outcomes.

**Questions to consider:**

Is there strong alignment with:

- the outcomes, principles and scope in this plan
- Sports Facilities Priorities Plan
- Auckland Sports and Recreation Strategic Action Plan
- Auckland Plan 2050
- any relevant local plans.

**Question 3:**
**Better Business Cases (BBC)**

Detailed assessment of the strategic, economic, commercial, financial and management case for the investment proposal.

**Questions to consider:**

- Can the project demonstrate:
  - a strategic case illustrating the need for a change, strategic fit and business needs
  - an economic case to show value for money
  - a commercial case to show that the investment will be commercially viable
  - a financial case to prove the investment will be affordable within available funding
  - a management case to show the investment will be achievable and can be successfully delivered.

---

**The change we’re making**

The assessment process will help ensure future investment in sport is evidence-based and focused on outcome delivery and good practice.

We expect to see significant improvements in the quality of Auckland Council’s investment decisions in the future and increased consistency and transparency.

* Working examples and templates for needs assessment, strategic assessment, Better Business Cases and Cost Benefit Analysis are provided on the Auckland Council website.
What does it look like in practice?

Scenario 1: A sub-regional multisport facility

Questions to consider:
- What is the current state of provision - current facility use, catchment, conditions?
- Will the project meet the needs of the local community now and in the future - demographic profile and changes?

Question 1: What are the community needs?

Question 2: Strategic alignment

Alignment with this plan

Investment outcomes
- Will the proposal increase participation?
- Will it increase participation in:
  - community groups of low participation?
  - emerging sports?
  - high participation sports?
- Is the increase in participation likely to bring wider health, social, economic benefits to the local community?

Scope and focus
- Is the facility catering for community sport?
- Is the facility fit-for-purpose and does it provide basic provision?
- What will the facility provide?
  - core infrastructure
  - ancillary infrastructure
  - incidental infrastructure
- Demonstrate project alignment with:
  - the accountability principle (10%)
  - the equity principle (40%)
  - the financial sustainability principle (20%)
  - the outcome-focused principle (30%)

Also consider alignment with:
- Sports Facilities Priorities Plan
- Auckland Sport and Recreation Strategic Action Plan
- Auckland Plan 2050.

Question 3: Better Business Cases

Questions to consider:
- What is the strategic case? (a more detailed assessment of the strategic alignment analysis conducted in Phase 1)
- Is the project value for money? (economic case)

Cost-benefit analysis:
- Who is the target community?
- What are the costs and benefits the project seeks to deliver for the target community?
- What are the costs and benefits of the alternative options for the target community?
- How will the intended costs, benefits and outcomes be monitored over time?
- How can the intended benefits be linked to Auckland Council’s strategic outcomes?
- Is it commercially viable? (commercial case)
- Is it affordable? (financial case)
- Does it have a sound governance structure and can it be delivered successfully? (management case).
How to invest?

Question 4: Is there a partnership opportunity?

Auckland Council is not always the sole investor in sports. Depending on the nature, type and purpose of investment, we might choose to: a) directly invest; b) partner; or c) invest in others to provide sports facilities.

Auckland Council as the principal investor in sport

- Auckland Council is most likely to be the principle investor when the sport investment is risky or has a significant social element.
- This type of investment tends to be under-invested by the private sector. Without support from the council or central government agencies, there could be inadequate access and low quality facilities.

Auckland Council as a partner in sport investment

- Auckland Council is most likely to partner and co-invest in sport to deliver benefits that are shared by multiple organisations.
- This type of investment tends to be large in scale and is likely to lead to shared agreements to co-own, co-deliver and/or co-manage sports facilities and programmes.

Auckland Council having a supporting role in sport provision

- Auckland Council also invests with others to provide sporting opportunities. This type of investment is likely to happen when the sport sector is already established. In this case, the investment will focus on building existing sector capacity and provide support in areas which the council can add most value.
- Details on how to determine the role of Auckland Council in sport investment projects are provided in the Facilities Partnerships Policy.

The change we’re making

Auckland Council is committed to working collaboratively with the sport sector and the community to provide better access to sports opportunities. To do so, we need to consider our role before investing to ensure efficient use of the budget and council resources in areas where it can make the biggest difference.

What does it look like in practice?

Auckland Council as the principal investor

- Auckland Council is likely to be the principal investor in Scenario 1 as the investment is likely to bring significant social benefits and tend not to attract private investors.
- We would work with the three indoor sport clubs to explore all possible funding options, either from Auckland Council or from other investors, before making a final decision.

Auckland Council as the a partner

- Auckland Council is likely to form a facility partnership with the school to co-deliver the new courts.
- Once the courts are built, the council will have a long term agreement with the school to ensure public access.
- To enter into a facility partnership, the project will need to go through a separate assessment process set out in the Facilities Partnerships Policy.

Auckland Council having a supporting role

- Auckland Council is likely to provide a supporting role if significant efforts have been made by the community group.
- In addition to a lease and a community grant, Auckland Council might also offer capability-building advice to the community group.
How to invest?

Question 5: What investment mechanisms should be used?

Auckland Council uses several mechanisms to invest in sport:

- Provision and management of sports facilities and programmes
- Direct financial contribution for capital and/or operating costs
- Use of Auckland Council land and/or buildings
- Leadership, governance, coordination, support, technical advice
- Partnership agreements

Different mechanisms create different incentives and support sport participants, community and sport organisations in different ways. Determining the appropriate mechanism should be based on several factors such as:

- the scale and nature of investment
- the needs of the delivery organisations and the roles of other partners
- the needs of the target community group or area
- the expected benefits and alignment with outcomes of this plan
- consistency with the relevant Auckland Council plans (for example, open space network plans, Community Facilities Network Plan)
- consistency with legislation (such as the Local Government Act 2002 and the Reserve Act 1977).

Question 6: Who makes the decisions?

Auckland Council has two complementary but distinct decision-making bodies with responsibilities for sports facilities investment:

The Governing Body

Focuses on region-wide strategic and investment decisions

- Decides where and when the council will invest in the sports facilities and programmes network to address gaps and respond to growth.
- Develops regional policies and strategies.
- Sets budgets for major facility and programme investments or upgrades through the long-term plan process.
- Governs regional facility partnership relationships, funding or lease agreements and performance reporting.

Local boards

Make most decisions on local parks, open spaces, sports facilities and activities

- Set outcomes and priorities for local sport investment through local board plans.
- Identify local sports facility and programmes needs and advocate for investment through the long-term plan process.
- Govern local and sub-regional facility partnership relationships, funding or lease agreements and performance reporting.
- May work together to support facilities that benefit several local board areas.
## What does it look like in practice?

### Scenario 1:
A sub-regional multisport facility

### Investment mechanisms

Auckland Council might want to build the proposed facility using the Sport and Recreation Facilities Investment Fund. See A1

### A1: Sport and Recreation Facility Investment Fund

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• a needs assessment that demonstrates the community’s needs for the proposed facility.</td>
</tr>
<tr>
<td></td>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>• the investment outcomes and principles stated in this plan</td>
</tr>
<tr>
<td></td>
<td>• the priorities stated in the Sports Facilities Priorities Plan.</td>
</tr>
<tr>
<td></td>
<td>• better business cases that demonstrate the economic, financial, strategic, commercial and management cases of the project</td>
</tr>
<tr>
<td></td>
<td>• a cost and benefit analysis that demonstrates:</td>
</tr>
<tr>
<td></td>
<td>• the project is value for money</td>
</tr>
<tr>
<td></td>
<td>• the input, output, intermediate outcomes of the project, and the links to the strategic outcomes the project aims to achieve</td>
</tr>
<tr>
<td></td>
<td>• performance measures to monitor progress over time and methods to collect data.</td>
</tr>
</tbody>
</table>

| Assessment | Staff will assess the applications based on the depth, breadth and quality of information provided in the applications. |

| Decision-making | The Governing Body will make final decisions based on staff recommendations. |
|                 | Results of various assessments will be presented by staff in a summary table, supplemented by detailed tables of each assessment in the appendices. |

| Investment | Once approved by the Governing Body, staff will work with the applicants to form a funding agreement, based on the input, output, intermediate outcomes, strategic outcomes and performance measures stated in the application. |

| Monitoring | Staff will conduct regular reviews to ensure performance measures are met over time. |
|           | Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of the Sport and Recreation Investment Fund to the public and investors. |
What does it look like in practice?

Scenario 2: School netball courts

Investment mechanisms

The school could form a facility partnership with Auckland Council. See A2

The partnership might include:
- a regional grant
- an ongoing agreement to ensure public access (for example, Community Access Scheme. See A3

A2: Facility partnerships

For sport facility partnerships, the applicants will need to show strategic alignment with the investment outcomes and principles stated in this plan. Applicants will also need to meet requirements stated in Facility Partnership Policy.

A3: Community access scheme

Applicants will need to show:

- a needs assessment that demonstrates the scheme will meet a known or identified geographic gap in the provision of the Auckland Council recreation facilities.

  - Strategic alignment with:
    - the investment outcomes and principles stated in this plan
    - other priorities set out in the scheme’s guidelines.

- A cost and benefit analysis that demonstrates:
  - the project is value for money
  - analysis of public/private benefits
  - the input, output, intermediate outcomes of the project, and links to the strategic outcomes the project aims to achieve
  - performance measures to show the objectives have been met and methods to collect data.

Assessment

Staff will assess the application based on the depth, breadth and quality of information provided in the applications.

Decision-making

The Governing Body will make the final decision based on staff recommendations. Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices.

Investment

Once approved by the Governing Body, staff will work with the applicants to form a funding agreement, based on the input, output, intermediate outcomes, strategic outcomes and performance measures stated in the application.

Monitoring

Staff will conduct regular reviews to ensure performance measures are met over time. Information about the input, output and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of the Community Access Scheme to the public.
What does it look like in practice?

**Scenario 3:**
Activation of a community house

**Investment mechanisms**

The community group could apply for:
- a community grant. See A4
- a community lease. See A5

Alternatively Auckland Council could undertake the renewal work itself. See A6

<table>
<thead>
<tr>
<th>A4: Community Grants</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Application</td>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>- sport and recreation priorities set out in the local plans</td>
</tr>
<tr>
<td></td>
<td>- the investment outcomes and principles stated in this plan</td>
</tr>
<tr>
<td></td>
<td>• a cost and benefit analysis that demonstrates:</td>
</tr>
<tr>
<td></td>
<td>- the project is value for money</td>
</tr>
<tr>
<td></td>
<td>- the input, output, intermediate outcomes of the project</td>
</tr>
<tr>
<td></td>
<td>- an intervention logic diagram demonstrating the connections with Auckland Council's strategic priorities and outcomes</td>
</tr>
<tr>
<td></td>
<td>- performance measures to show the objectives have been met and methods to collect data</td>
</tr>
</tbody>
</table>

**Assessment**
Staff will assess applications based on the quality of information provided in the applications.

**Decision-making**
Local boards will make final decisions based on staff recommendations.
Results of various assessments will be presented by staff in a summary table, supplemented by detailed tables of each assessment in the appendices.

**Investment**
Funding will be provided to community groups once their applications are approved by the local board.
The applicants will need to fill in an accountability form which will specify the input, output, intermediate outcomes and the strategic outcomes of the project.

**Monitoring**
Staff will conduct regular reviews of the accountability forms to ensure performance measures are met over time.
Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of community grants.
### What does it look like in practice?

#### Scenario 3: Activation of a community house

#### A5: Community leases

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>- a needs assessment that demonstrates the lease will meet community’s needs now and in future.</td>
</tr>
<tr>
<td></td>
<td>- strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>- sport and recreation priorities set out in the local plans</td>
</tr>
<tr>
<td></td>
<td>- the investment outcomes and principles stated in this plan.</td>
</tr>
<tr>
<td></td>
<td>- a cost and benefit analysis including:</td>
</tr>
<tr>
<td></td>
<td>- the input, output, intermediate outcomes of the lease</td>
</tr>
<tr>
<td></td>
<td>- an intervention logic diagram demonstrating the connections with Auckland Council’s strategic priorities and outcomes</td>
</tr>
<tr>
<td></td>
<td>- analysis of public/private benefits for each lease</td>
</tr>
<tr>
<td></td>
<td>- analysis of opportunity costs to Auckland Council for each lease (such as the underlying land value, alternative use of the land and building)</td>
</tr>
<tr>
<td></td>
<td>- assessment of potential service level changes before and after leasing</td>
</tr>
<tr>
<td></td>
<td>- performance measures to monitor progress over time and methods to collect data.</td>
</tr>
</tbody>
</table>

| Assessment | Staff will assess the application based on the depth, breath and quality of information provided in the applications. Additional assessment will be undertaken by the staff to consider factors such as land status, the open space provision in the local area and impact on current service provision. |

| Decision-making | Local boards will make the final decision based on staff recommendations. Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices. |

| Investment | Once approved by the local boards, staff will work with the applicants to form a lease agreement, based on performance measures stated in the applications. |

| Monitoring | Staff will conduct compulsory annual reviews to ensure performance measures are met over time. Utilisation data will be collected for both core activities and other uses (shared use, sub-leasing, hire and commercial activities such as cafes and bars). |
What does it look like in practice?

**Scenario 3: Activation of a community house**

### A6: Auckland Council asset renewals

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• a needs assessment that demonstrates the facility is still needed to meet local demand.</td>
</tr>
<tr>
<td></td>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>• the investment outcomes and principles stated in this plan</td>
</tr>
<tr>
<td></td>
<td>• sport and recreation priorities set out in the local board plans.</td>
</tr>
<tr>
<td></td>
<td>• a cost and benefit analysis that demonstrates:</td>
</tr>
<tr>
<td></td>
<td>• the project is value for money</td>
</tr>
<tr>
<td></td>
<td>• analysis of public/private benefit</td>
</tr>
<tr>
<td></td>
<td>• the input, output, intermediate outcomes of the project, and links to the strategic outcomes the project aims to achieve</td>
</tr>
<tr>
<td></td>
<td>• performance measures to show the objectives have been met and the methods used to collect the data.</td>
</tr>
</tbody>
</table>

| Assessment | Staff will assess the proposed renewal project against other renewal projects based on the results of the needs assessment, strategic alignment and CBAX. |

| Decision-making | Local boards will make the final decision based on staff recommendations. |
|                 | Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices. |

| Investment | Once approved by local boards, staff will commence the renewal work. |

| Monitoring | Performance of the renewed asset will be monitored over time with performance measures. |
|           | Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of asset renewals to the public. |
How to invest?

Question 7: How to report and monitor outcomes?

Every sport investment in the future will adopt the outcome measurement tool throughout the investment cycle to monitor progress.

The outcome measurement tool is based on the cost benefit analysis model used in the previous assessment stage and an intervention logic model to link the specific investment to Auckland Council’s strategic outcomes it aims to achieve.

The outcome measurement tool will be used as the basis to set performance measures and reporting requirements for each investment. Over time, robust and consistent measurement of outcomes will allow us to measure and analyse the aggregate benefits of sport investment and its contribution to the Auckland Plan 2050 outcomes.

Such information will help us gain a better understanding of what has worked well and not so well to improve effectiveness of future investment. We will also be better at articulating the returns of our investments to our investors and ratepayers.

The change we’re making

The investment framework presented in this plan sets out the process for rigorous decision-making, monitoring and reporting.

Over time, we expect to see significant improvement in the quality of evidence and analysis used to inform investment decisions and improve sector and staff capability. This will enable a continuous feedback loop of refinement and improvement in investment to ensure delivery of better outcomes for Aucklanders.

Investing in sport

Delivering outcomes

Achieving outcomes

Quality inputs
Informed decisions
Investing in sport projects
Evaluation of KPIs
Evaluation of outcomes

Richer data, better analysis, sector and staff capability development

Continuous refinement and improvement
A new investment approach

Auckland Council is taking a new investment approach to meet the sport needs of Aucklanders

Section 3 How we will work

Primary outcomes  Secondary outcomes  Auckland Plan outcomes

Future Auckland Council investment will be guided by four principles:

1. Accountability
   - Guide decision-making
   - Prioritise investment projects
   - Measure and monitor outcome delivery
   - Refine investment decisions over time

2. Equity

3. Financial sustainability

4. Outcome-focused

We will adopt a new investment framework to:

- Aucklanders will have:
  - Improved access to quality and fit-for-purpose facilities and programmes for community sports

- Sport participation levels will increase, with a focus on:
  - Improving participation of low-participant communities
  - Improving participation in emerging sport with high growth potential
  - Maintaining levels in high-participation sports

- Increased sport participation will lead to a range of benefits for individuals and community including:
  - Increased physical activity, health and well-being outcomes
  - Improved educational outcomes and skills
  - Increased economic development and creation of new jobs
  - Improved social community benefit

The contributions to the Auckland Plan 2050:

- Belonging and participation
- Māori identity and wellbeing
- Homes and places
- Opportunities and prosperity

KPIs 7 & 8 (quality decisions)  KPIs 5 & 6 (service delivery)  KPIs 1-3 (participation)  Auckland Plan KPIs
3.2 Indicative implementation timeline

This plan will be a staged process that will be completed over the next three to five years.

An indicative implementation timeline is provided below.

- **Immediate adoption**
  - Key parts of the plan will be implemented immediately, particularly:
    - the investment outcomes, investment principles and focus of investment set out in Section 2 will help to set investment priorities to guide every investment decision in sport
    - the investment framework set out in Section 3 will be used to assess every investment proposals, although the scale of the assessment should be adjusted to the scale of the investment and the risk profile.

- **Changes 2019—2021**
  - The plan will create a number of changes that may affect community groups, sports organisations and Auckland Council. Further policy work and engagement will be undertaken to understand the full impact of the changes. These may include:
    - replacing community loans, rates remissions and postponements with grants
    - embedding new outcome measurement tools for different forms of sport investment
    - evaluating and refining processes and practice for loan guarantees, community leases and grants.

- **Plan refresh every three years**
  - We will refresh the plan in late 2021 to ensure it is fit-for-purpose and assist quality investment decisions. A particular focus of the refresh will be to ensure the plan continues to respond to community needs using new performance data that is collected. The refresh will also determine whether additional revenue streams are necessary to fund future sport investments.
  - After 2021, the plan will be refreshed every three years to coincide with the Long-term Plan processes and ensure alignment with the council’s strategic priorities.
Te take mō te pūrongo

Purpose of the report
1. To endorse the Great Barrier Local Board’s formal feedback on the draft Aotearoa New Zealand Central Government Tourism Strategy (Tourism Strategy).

Whakarāpopototanga matua

Executive summary
2. In December 2018, Auckland Council’s Strategic Advice Unit informed elected members that Auckland Tourism Events and Economic Development (ATEED) would be making a submission on the Tourism Strategy. Local Boards were invited to provide feedback by Thursday 31 January which would then be appended to ATEED’s submission.

3. The Tourism Strategy signals the intention of the central government to take a more active role in the tourism system to ensure that it delivers on its overall goal of enriching New Zealand through sustainable tourism growth. It sets out five long-term tourism outcomes, proposed priority work areas and an investment framework for tourism.


Te tūtohunga

Recommendation
That the Great Barrier Local Board:

a) endorse the feedback on the draft Aotearoa New Zealand Government Tourism Strategy as Attachment A of the report.

Ngā tāpirihanga

Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Great Barrier Local Board feedback on the draft Aotearoa New Zealand Government Tourism Strategy</td>
<td>107</td>
</tr>
</tbody>
</table>

Ngā kaihaina

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Guia Nonoy - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Helgard Wagener – Relationship Manager - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
Aotearoa Great Barrier Local Board feedback on the draft Aotearoa New Zealand Government Tourism Strategy

Introduction

Aotearoa Great Barrier Island like many parts of New Zealand is heavily reliant on the visitor industry. The community is generally supportive of tourism and consider visitors as good for the local economy but there is a clear sense that locals and visitors alike do not wish to see untramelled growth of the industry.

The island’s tourism industry also faces some of the issues addressed in the draft Tourism Strategy being highly seasonal with a limited capacity for travel with limited flights and ferry sailings. Our industry data is incomplete due to technology black spots and no arrivals data for private boats, helicopters and planes. This makes it difficult for the island’s local businesses to strategize.

Therefore, the local board worked with the community to develop a visitor strategy to strengthen local ownership of the visitor industry, create opportunities for youth, and to provide much needed collaborative support for tourism coordination.

**Aotearoa / Great Barrier Island Visitor Strategy 2018-2023** aligns to the draft Tourism strategy around strengthening key stakeholder collaboration, a focus for value over volume tourism and better data gathering. It has five core areas designed to improve both the visitor and community experience of tourism.

1. **Governance** focuses on giving residents and businesses a voice in tourism planning and strengthens community engagement with tourism.
2. **Shaping demand: Information and image** engages locals in storytelling and provides the visitor with a better idea of things to do based on local knowledge.
3. **Experience development** focuses enhancing the visitor experience by visitors, businesses and community working together.
4. **Infrastructure** with a focus on transportation and the provision of key services.
5. **Insight** emphasises the need to generate data and information that can inform future planning.

Our strategy’s vision statement states: As proud residents of Aotearoa / Great Barrier Island we will work together to develop tourism in a way that strengthens and empowers our communities, enhances the quality of life of our people, stimulates our economy, and protects our environmental and cultural taonga. We will extend a warm welcome to respectful visitors and ensure we deliver a unique tourism experience in a way that celebrates our local distinctiveness.

Consultation question feedback

What do you think about the government’s proposal to take a more active and deliberate role in the tourism system?

The board supports the draft strategy’s approach to deliver on its overall goal of enriching New Zealand through environmental, social and economically sustainable tourism growth.

We are supportive of central government’s essential stewardship role and advocate for increased collaboration between local and central governments, private sector and local
communities. We believe it’s crucial that any locally created visitor strategies feed into a national plan.

Central government should not be telling communities what is good for them when it comes to tourism. Communities should be able to develop their own local strategies whilst being able to go to central government for assistance to develop/implement those strategies.

What are the areas you think should be a particular focus? Are there areas where the government’s role should be limited?

Biosecurity is a key concern as we strive to protect our ecology from pests. We are currently part of the Treasure Island programme but border security is a struggle to manage with our airports and wharves, both at the island and mainland destinations. There is also the consideration of private planes, helicopters and boats that may not land at the key entry points.

Climate Change is of concern for our island with its predicted impacts on our key coastal infrastructure and we support this being a focus in the strategy.

The draft strategy proposes five tourism outcomes for government. Do you support these outcomes and are these the right outcomes to focus on?

1. New Zealand benefits from more productive tourism growth

We support the focus for ‘value over volume’ as a strategy for tourism growth with the emphasis being on visitor experience rather than visitor numbers. Our visitor strategy focuses on shaping and enhancing the visitor experience with the expectation a visitor will stay longer or make repeat visits. The overall experience being better for the community and better for the visitors.

2. Exceptional visitor experiences ensure the sector’s future success

The board supports this outcome as it aligns to the Aotearoa/Great Barrier Island Visitor Strategy 2018-2023. It is essential to ensure that experiences developed and promoted are in line with community aspirations and any data gathered is shared according to privacy guidelines.

3. Tourism protects, enhances and promotes New Zealand’s natural, cultural and historic heritage

The board has recently completed a heritage survey and feel it’s important to protect and care for our natural, cultural and historic heritage for the local community, national and international visitors.

4. New Zealanders’ lives are improved by tourism

The board supports this outcome for education, job creation and increasing the current wage levels but it’s essential that any planning is developed in line with community aspirations.

5. Regions and communities benefit from tourism

Supporting local community led tourism plans and projects is extremely important. Sustainable development ‘for and by’ the island community underpins the Aotearoa / Great Barrier Island Visitor Strategy 2018-2023.
The strategy identifies an ambitious work programme for government, what are the highest priority actions from your perspective?

Actions that develop tourism in a way that strengthens and empowers our communities, enhances the quality of life of our people, stimulates our economy, and protects our environmental and cultural taonga.

What are the areas in this draft strategy that you think could be strengthened?

Aotea Great Barrier is an island in the Hauraki Gulf. Protection of our harbour is of utmost importance to us; environmentally, socially and economically. We would ask that central government support Seachange Tai Timu Tai Pari and biosecurity projects that protect our harbours from marine pests and pollution such as coastal dumping.

We are extremely reliant on our airfields, wharves and harbours for transportation of people and freight. As noted in our visitor strategy the island’s key entry points (wharves and airfields) play an important role in tourism and will require a collaborative effort between iwi, key stakeholders and community to make these areas both operationally efficient and reflective of place. We would like to see recognition of the role local airports play in enabling local tourism as key infrastructure.

While developing any tourist destination it is imperative that the environment around that attraction is not spoil to the extent that what first attracted the visitor is lost. Selection of what infrastructure is required also needs careful balancing and selection should always be made in collaboration with iwi, key stakeholders and community.

We’d also like to emphasize the importance of focusing on providing accurate visitor information as equal to the gathering of visitor data. Some destinations are just not the right place for everyone and unless “truthful marketing” is done there can be awful repercussions not only for communities but also the visitors. Education and information need to be readily available about destinations and people should be encouraged to check things out before they embark on their adventures especially when coming to Aotea Great Barrier Island.

Tourism needs to work in balance with the local communities. There needs to be a reciprocity to the relationship otherwise it becomes detrimental to the community wellbeing. Our island’s tourism numbers were peaking dramatically in the high season and the community were feeling overrun. It was essential for sustainable tourism that the community was actively involved in creating the visitor strategy, that the tourism coordinator who manages the strategy actively engages with the community about its progress and that biannually the community’s attitudes are surveyed to ensure we are on the right path. We strongly advocate for community wellbeing being a top priority for the draft tourism strategy.
Formal feedback from Great Barrier Local Board on various Auckland Council regional plans, strategy and policy

File No.: CP2019/00931

Te take mō te pūrongo
Purpose of the report
1. To note the formal feedback submitted by the Great Barrier Local Board on the following:
   a) Development Contributions Policy
   b) Auckland Water Strategy
   c) Proposed Regional Pest Management Plan
   d) Potential projects to be considered for natural environment targeted rate funding
   e) Regional Public Transport Plan

Whakarāpopototanga matua
Executive summary
2. The Great Barrier Local Board has provided its formal feedback on several Auckland Council and Auckland Transport regional plans, strategy and policy.

Contributions policy
3. Auckland Council sought formal feedback from the board on the draft Contributions Policy 2019 at its business meeting on 20 November 2018.
4. The purpose of the policy is to:
   • provide predictability and certainty to stakeholders in how infrastructure for growth, including major transformational infrastructure, is to be funded and to provide transparency of what is to be funded and what has been delivered
   • provide for those involved in development to make fair payments to the council to reflect the expected demand their developments will have on council infrastructure and the expected benefits residents and businesses occupying these developments will derive from council infrastructure
   • set contribution charges at levels that help achieve the scale, type, quality and location of development that the Auckland Plan vision aspires to.
5. The local board submitted its feedback (Attachment A) on Friday, 23 November 2018. Feedback was reported to the Governing Body workshop on 29 November. Staff then submitted a report on adoption of the final policy to the 13 December meeting of the Governing Body.

Auckland Water Strategy
6. The Environment and Community Committee approved the scope of a strategy for Auckland’s waters at its June 2018 meeting (resolution ENV/2018/78). The strategy will provide strategic direction for the council group to meet the challenges and opportunities for improved management for water in all its forms. It will establish the outcomes needed for Auckland’s waters, as part of implementation of the Auckland Plan.
7. At the board’s 20 November 2018 business meeting, formal feedback from the local board on the proposed topics for inclusion in the strategy was requested.
8. The local board submitted its feedback (Attachment B) on Friday, 23 November 2018. Feedback from all local boards were captured as part of a report to the Environment and Community Committee in December 2018, seeking approval of a water strategy discussion document, ahead of public consultation from February to April 2019.

**Proposed Regional Pest Management Plan and Natural Environment Targeted Rate**

9. A report on the Auckland Regional Pest Management Plan consultation feedback and recommended changes was presented to the board at its November 2018 business meeting. This report also sought the board’s feedback on its recommended changes to the plan.

10. The proposed Regional Pest Management plan is prepared under the Biosecurity Act 1993, and describes the pest plants, animals and pathogens that will be managed in Auckland. It also presents a major change in pest management in Auckland, and therefore requires a significant increase in investment. As part of consultation on the Long-term Plan 2018-2028, the council sought community views on two options for increased investment in the natural environment funded by a targeted rate.

11. On 31 May 2018, the Governing Body approved the introduction of a natural environment targeted rate (NETR) to raise $311 million for environmental initiatives. These initiatives include addressing kauri dieback and targeted ecological protection (resolution GB/2018/91).

12. Following governing body approval of the natural environment targeted rate, Environmental Services held local board workshops to discuss the proposed NETR work programme. This programme focuses on new opportunities to reverse biodiversity decline, such as native species extinctions and ongoing degradation of native ecosystems.

13. On 12 November 2018, a memorandum was sent to the board requesting feedback on potential new community-led conservation projects for inclusion in the proposed NETR work programme. This feedback will be considered against regional priority criteria to identify any projects that could be considered for funding under the natural environment targeted rate. The local board submitted its feedback (Attachment C and D) on Wednesday, 5 December 2018. Staff will progress development of the final Regional Pest Management from November 2018 to February 2019. A copy of the final plan and supporting information (including a full submissions analysis report and staff recommendations) will be provided to local boards for information prior to Environment and Community Committee adoption in March 2019.

14. An update on the projects selected for natural environment targeted rate funding will be provided to local boards once the initial shortlist is confirmed in early 2019. Further updates will be provided to local boards after the business cases have been completed, and future work programme planning has concluded. This update will occur no later than mid-2019.

**Regional Public Transport Plan**

15. Auckland Transport presented the Proposed Regional Public Transport Plan report at the board’s 11 December 2018 business meeting requesting for formal feedback.

16. The Regional Public Transport Plan (RPTP) is a requirement of the Land Transport Management Act. Auckland Transport is required to review its ten-year Regional Public Transport Plan every three years. The plan describes the services that are integral to Auckland’s public transport network for the next 10-year period.

17. The local board submitted its feedback (Attachment E) on Friday, 14 December 2018. Auckland Transport will analyse feedback received over mid to late January 2019 and subsequently amend the draft plan. The final proposed plan will go the Auckland Transport Board in February or March 2019.
Te tūtohunga
Recommendation

That the Great Barrier Local Board:

a) note the formal feedback submitted on the following:
   i) Development Contributions Policy as attachment A to the report
   ii) Auckland Water Strategy as attachment B to the report
   iii) Proposed Regional Pest Management Plan as attachment C to the report
   iv) Potential projects to be considered for natural environment targeted rate funding as attachment D to the report
   v) Regional Public Transport Plan as attachment E to the report.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Development Contributions Policy</td>
<td>115</td>
</tr>
<tr>
<td>B</td>
<td>Auckland Water Strategy</td>
<td>117</td>
</tr>
<tr>
<td>C</td>
<td>Proposed Regional Pest Management Plan</td>
<td>121</td>
</tr>
<tr>
<td>D</td>
<td>Potential projects to be considered for natural environment targeted rate funding</td>
<td>123</td>
</tr>
<tr>
<td>E</td>
<td>Regional Public Transport Plan</td>
<td>125</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Guia Nonoy - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Helgard Wagener – Relationship Manager - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
Development Contributions Policy feedback

Aotea Great Barrier Local Board provides the following feedback to the Development Contributions Policy:

- We acknowledge and support the overall principle of the policy to pay for urban Auckland’s growing infrastructure needs in an equitable manner.

- Thank you for acknowledging our previous submission and we fully support the position of the policy that Aotea Great Barrier Island be assessed on a case by case basis and not as part of the Rural Islands funding area.

- We are a unique place with a unique situation and few of the charges within the Development Contributions Policy relate to Great Barrier, such as:
  - Aotea Great Barrier Island has no reticulated power, nor water. We have no stormwater system and no public transport. Our community lives entirely off the grid.
  - The island also has no council owned community halls, community centres or aquatic centres. All community meeting and sports facilities/parks are privately owned with the exception of the golf course which is council owned and leased by a local group.

- We have a number of properties in multiple ownership eg: Windy Hill; Wairahi; Arohanui; Little Goat; Waterfall Bay which seem unfairly affected with development contributions especially due to the fact most multi-dwelling properties on Great Barrier put in all their own roads, driveways and infrastructure (WWS and power).

- Building on island has extra demands not associated with urban developments such as extra barge freight costs for building materials; Geotech reports for waste; off the grid power systems; lizard reports; travel costs for planners (flights, parking, and time). It is a high cost for building with little infrastructure provided.

- There is no social nor pensioner housing on the island. Affordable housing is difficult to find on the island and rental accommodation is near impossible. The expensive consenting process, build and development contributions are making new builds prohibitive.

- Our island relies on a robust resident population as well as tourism – the proposed Development Contributions are prohibitive, out of scale for the island, and will inhibit our growth.

- We support Development Contributions being used to incentivise social and affordable social housings initiatives, such as Auckland Community Housing Provider’s Network’s submission initiative to establish a Community Housing Provider HUE.
# Aotea Great Barrier Local board feedback for proposed topics for inclusion in the Auckland Water Strategy

## Proposed topics to be included in the Auckland Water Strategy

<table>
<thead>
<tr>
<th>Theme</th>
<th>Proposal</th>
<th>Questions</th>
<th>Feedback</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vision</td>
<td>Te mauri o te wai – the life supporting capacity of water – is protected and enhanced.</td>
<td>• Is this the right vision for Auckland?</td>
<td>We agree with this strategy’s vision and direction to restore, protect and enhance our terrestrial (including aquifers), marine and geothermal waterways</td>
</tr>
<tr>
<td>Values</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The things about water that are important to us, to help us connect our decisions back to their impacts on what we value (written to be consistent with national guidelines.)</td>
<td>• Ecology</td>
<td>• Do these five values cover the aspects of water that are important to you?</td>
<td>We agree with these values and believe they cover the importance that water holds in our lives</td>
</tr>
<tr>
<td></td>
<td>Healthy water systems nourish the natural environment, which, in turn, nourishes us</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Water use</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>We can meet our everyday water needs, safely, reliably and efficiently</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Recreation and amenity</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>We enjoy being in, on and near the water.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Culture</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Water contributes to our identity and beliefs, as individuals and as part of communities.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Resilience</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Our water systems are resilient to changing conditions, and we are</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**The things we need to work on:** The workshops identified a large number of challenges for water in Auckland. We have summarised and grouped them into two main areas: issues we need to work on and processes we need to work on.
<table>
<thead>
<tr>
<th>Issues we need to work on</th>
<th>Do these broad categories capture the issues that concern you?</th>
<th>Processes we need to work on</th>
</tr>
</thead>
<tbody>
<tr>
<td>These are the aspects of water in the physical environment summarised into four categories</td>
<td></td>
<td>These are aspects of the way we are managing water summarised into four categories</td>
</tr>
<tr>
<td>- Cleaning up waterways Addressing issues like sediment, overflows, litter, infrastructure and other pollution</td>
<td>Relating to ‘Meeting future water needs’: Being off-the-grid, adequate water storage from roof collection here and in the wider Auckland region is a concern. There are questions around how to safely store water and to what capacity. We should be looking at ways to incentivise water storage.</td>
<td></td>
</tr>
<tr>
<td>- Meeting future water needs Our future water sources and managing our demand</td>
<td>Relating to ‘Cleaning up waterways’ &amp; ‘Growth in the right places’: We also need to look at improvements to off-the-grid grey water systems.</td>
<td></td>
</tr>
<tr>
<td>- Growth in the right places Managing growth to minimise impacts on water and to improve it where it is already degraded.</td>
<td>Relating to ‘Cleaning up waterways’: We need to focus on ensuring healthy natural water systems are not blocked by man-made infrastructure i.e., culverts, fords, dams and weirs are designed and maintained to ensure fish friendly passage.</td>
<td></td>
</tr>
<tr>
<td>- Adapting to a changing water future Getting prepared for climate extremes such as floods, slips, coastal erosion, and drought</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<p>| Applying a Māori world view Underpinning a holistic approach to water and te mauri o te wai. | Do these broad categories capture the processes you are concerned with? | |
| Creating our water future together Improving water will need effort from everyone, not just the Council organisations | We feel that ‘applying a Māori world view’ should be top of the list. |
| Setting priorities for investment Delivering the outcomes at an affordable pace and good value for customers. | Being off-the-grid our community has a natural tendency towards personal resilience and conservation of water. We believe education for personal resilience and conservation should be encouraged to the wider Auckland region, not just in times of drought but all of the time. |
| Achieving net benefits for catchments Taking a whole-of-watershed perspective in decision-making. | Additional bullet point required related to not starting from scratch but implementing and strengthening existing strategies such as Sea Change Tai Timu Tai Pari |</p>
<table>
<thead>
<tr>
<th>Principles</th>
</tr>
</thead>
<tbody>
<tr>
<td>These suggested principles are to help guide decisions and behaviours as we work on the issues and processes</td>
</tr>
<tr>
<td>- Recognise that water is a taonga</td>
</tr>
<tr>
<td>- Work with natural ecosystems</td>
</tr>
<tr>
<td>- Deliver catchment scale thinking and action</td>
</tr>
<tr>
<td>- Focus on achieving right-sized solutions with multiple benefits</td>
</tr>
<tr>
<td>- Work together to plan and deliver better water outcomes</td>
</tr>
<tr>
<td>- Look to the future</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Do you agree with these principles?</th>
</tr>
</thead>
<tbody>
<tr>
<td>We would like to see added to these principles: sustainable solutions that meet the needs of the present without compromising the ability of future generations to meet their own needs.</td>
</tr>
</tbody>
</table>
Regional Pest Management Plan feedback

Aotea Great Barrier Local Board provides the following feedback to the Regional Pest Management Plan:

- Thank you for the acknowledgement of Aotea Great Barrier Island and initiatives in the plan designed to protect and enhance our special ecology.
- We note the recommended changes to the proposed Regional Pest Management Plan based on the consultation feedback and would like to highlight the following:
  - Pest Management cannot be successful without collaboration with mana whenua, community members, Department of Conservation and Auckland Council as it requires a unified approach. We need quality engagement and buy in at all levels.
  - Feral cats are a problem for our island and need to be managed by best practice. We suggest that all domestic cats on and visiting Aotea be desexed, have a reflective collar and be microchipped for clear identification.
  - Protection of the Hauraki Gulf vector pathway management is vitally important to our island and we are supportive of any initiatives such as the Treasure Island Ambassador’s education of visitors, and wharf and airport freight inspections. We request greater monitoring and enforcement options.
  - We support community feedback that further research is an important component of kauri dieback management and are open to participating in any research programmes.
  - We will support the inclusion of new pests such as myrtle rust, marine and freshwater pests through a partial plan review under section 100D of the Biosecurity Act.
  - We support the retention of the Moth Plant eradication programme for Aotea Great Barrier Island.
Attachment A - Feedback form for potential projects to be considered for natural environment targeted rate funding

Please email all feedback to Miriana Knox (Miriana.Knox@aucklandcouncil.govt.nz) by Tuesday 5 December 2018.

Please list any potential projects in your board area you want to be considered for inclusion as part of the natural environment targeted rate work programme.

These projects will be considered for natural environment targeted rate funding against the regional priority criteria. All shortlisted projects will also be subject to a business case process in late 2018-early 2019.

<table>
<thead>
<tr>
<th>Proposed project</th>
<th>Location of activity</th>
<th>Alignment to regional priorities? (provide priority number as per the list below)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ecology Vision</td>
<td>Island wide</td>
<td>All priorities</td>
</tr>
</tbody>
</table>

We have funded an Ecology Vision project over the past four years and are now in phase three which focuses on implementation and governance.

Implementation has begun with a board funded Ecology Vision coordinator to work with community members in identifying keystone projects.

Once identified, these projects will require some level of resourcing and support.

We expect this project to deliver a series of significant community environment programmes and to link them all so that we make vast gains in ecological care all over our Island.

It covers all the aspirations of the targeted rate and links in with the Regional Pest Management Plan’s goals for provision of advice and increased communication which may assist in a more collaborative approach to pest management.

We believe that the Ecology Vision is the best way forward for our community to build on the work done so far and to move forward together.

List of Regional Priorities where there is scope for local board feedback

1. Projects which create new or support existing landscape scale ecological corridors or defined defendable pest free areas, for example isthmus or islands.
2. New, emerging conservation initiatives in areas or communities where there are currently limited opportunities for active participation.

3. Projects which foster innovation in conservation management and enable step-change, as we upscale activity to reach our goal of Pest Free Auckland 2050.

4. Projects which share conservation learning and best-practice knowledge across the region.

5. Projects which enable commercial involvement in delivering Pest Free Auckland at a sector-wide or regional scale.

6. Projects with significant positive social and cultural outcomes in addition to ecological outcomes.
Regional Public Transport Plan 2018 - 2028 feedback

Aotea Great Barrier Local Board provides the following feedback to the Regional Public Transport Plan 2018 – 2028:

- Aotea Great Barrier Island is unique within the Auckland region as we have no on island public transport. Our connection to the mainland network is via aircraft and ferries. Therefore, the airport terminals and wharf infrastructure, both on the island and on the mainland, are essential gateways and need to be futureproofed accordingly.
- The board is supportive of improvements to ferry services and especially any upgrades for Wynyard wharf. Sealink/Freightlink is currently the only company that services Aotea and operate from Wynyard wharf.
- The board supports the expansion and enhancement of public transport networks to and from Mangere airport for quicker, easier and more reasonably priced public transport options.
- Access to hospital service at Auckland Hospital and Greenlane is a growing issue for Aotea Great Barrier Island, which has an aging population. Easy and quick access from the airport to the hospitals is critical for the health and wellbeing of Aotea hospital attendees.
- The board supports greater competition on the ferry routes. The system needs to encourage competition on the current monopolised routes in the absence of regulation.
- The board strongly supports the plan’s low carbon transport future initiatives for electric, and other clean fuel options, for all public transport modes in the region including ferries. In the future we hope to even see low emission aircraft.
- The board supports the Treasure Island programme and believes it’s essential to integrate pathogen prevention measures into ferry and airport access design.
Correspondence

File No.: CP2019/00422

Te take mō te pūrongo

Purpose of the report

1. To inform the Great Barrier Local Board of the correspondence sent and received for the month of January 2019.

Whakarāpopototanga matua

Executive summary

2. The attached correspondence has been received and sent for the Great Barrier Local Board’s information.

Te tūtohunga

Recommendation

That the Great Barrier Local Board:

a) note the correspondence received for the month of January 2019:

Ngā tāpirihanga

Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A0</td>
<td>20190118 Letter from Ian Wheeler re Blackwells Quarry</td>
<td>129</td>
</tr>
</tbody>
</table>

Ngā kaihaina

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Guia Nonoy - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Helgard Wagener – Relationship Manager - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
18 January 2019

Great Barrier Local Board
by email

Dear [name of Board member],

**Blackwells Quarry, Great Barrier Island**

Following the Skype workshop we had on 23 October 2018, Panuku Development Auckland (Panuku) met with Fulton Hogan on 26 October to discuss the issues raised by the Great Barrier Local Board. An update on the Quarry is as per below.

**Quarry Development**

The extraction and production of aggregates follows an annual cycle at Blackwells quarry as determined by the resource consent conditions. The process of quarry development begins with removal of overburden in preparation for drilling and blasting. The blasting occurs in August of each year, the rock is then removed to the quarry floor by an excavator for subsequent crushing.

The crushing begins in mid-October and continues through to December each year. The resulting stockpiles remain at the quarry and supply the aggregate demands of GBI until the next campaign of crushing the following October.

The nature of the quarry, and the methodology employed to undertake the stripping and blasting, leaves very little opportunity to remedy unforeseen issues with the feedstock. Additionally, the quality of the parent rock can be highly variable depending on the location in the quarry from where it is sourced.

**Quality**

Production testing is conducted during the crushing operation to ensure compliance with the product specifications. Occasionally, there may be an issue with the quality of the feedstock prior to crushing and where this is apparent, the material is separated as far as practical so that it can be utilised for a lower quality product. It is this particular problem that has led to variable quality with aggregate produced in 2017 where separation of the lower quality materials has not been effective.

Product quality may also be compromised by segregation and/or contamination of the stockpile after crushing has finished. Segregation can occur through prolonged periods of wet weather with the finer material becoming unevenly distributed nearer the bottom of the stockpile. This can
result in material that has been produced to specification becoming non-compliant with the specification over time, this problem is compounded when feedstock quality is also compromised.

Annual Volumes

Resource consent conditions dictate that the maximum volume that can be extracted and processed annually is 16,000m³ (loose measure). Additionally, the Management Agreement specifies the product range that must be produced and made available. The agreement also contains an indicative quantity for each product so that the proposals for the operation of Blackwells Quarry could be priced, these are not to be inferred as minimum quantities.

It is up to the quarry operator to decide the volume of each type of aggregate to produce so long as the product range as specified is met and the reasonably foreseeable requirements of the council and other customers on the Island is accommodated. When deciding the annual volumes to extract and process, consultation with Auckland Council and Auckland Transport is undertaken. Sales to other customers during the preceding 12mths is also considered in order to forecast the volume of stockpiles to produce.

The forecast volume is then balanced against remaining stock levels to determine the extraction and production volumes.

Current & Future

The current crushing of aggregate is proceeding well and is being directly supervised by the Resources Divisional Manager. Sampling of the products produced is ongoing, the first suite of results is expected in late November. There are no concerns at present regarding the quality of the feedstock or compliance with the product specifications.

Following completion of the crushing campaign we propose to furnish an Extraction and Production report that will outline the blasting and crushing in detail and will have the test results appended. Currently, product testing is performed by Fulton Hogan at its ANZ accredited laboratory in Mt Wellington. It has been suggested that an independent laboratory be used to verify the results in order to give assurance to the local community that the specifications are being met.

Given the historic quality issues over the past two years, for reasons explained above, Fulton Hogan agree there is a need to restore confidence in the product at Blackwells Quarry. We respectfully suggest that secondary testing of the full range of products is unwarranted and propose that selected high use construction products are tested. We feel that GAP40 and BM20 are the two products that should be tested independently and will arrange for this to occur. The independent test results will be included in the report mentioned above.

Please find outlined below the responses to your further questions on the Blackwells Quarry.

1. What are the issues on the capacity of the quarry – What is the lifespan of the quarry?

The currently consented quarry profiles have sufficient resource to allow extraction at maximum consented rates until the expiry of the resource consents. The last calculation indicated there would be surplus material remaining at the expiry of the consents. As the quarry develops the extraction becomes more difficult and expensive due to access and topography.
2. **What's the difference between builders mix & concreting mix?**

The main difference between builders mix and a concrete aggregate is a much tighter specification. Fulton Hogan have reproduced a standard concrete aggregate specification and the BM20 specification, Appendix A. Aside from a much finer control on the particle size distribution the concrete aggregate has a much higher crushing resistance and far more rigorous testing requirements. The BM20 is an aggregate that can be produced at the quarry with mobile crushing equipment and serves the purpose of a non-structural concrete aggregate. As the BM20 specification states, for structural applications further testing will be required.

3. **Who ensures that FH meets the needs of the community supply?**

When deciding the proportion of products to be produced each year the historic demand and any specific requests are considered. This is done by the Quarry Manager and Resources Divisional Manager.

4. **What is the Management plan for managing overburden?**

Management of overburden is done by isolating it in the North West corner of the quarry. Under usual circumstances, overburden is removed by trucks, this has become increasingly difficult as the quarry has progressed due to access to the western end of the quarry. Remaining overburden is likely to be removed by side casting in future, depending on how the western faces are developed, there is a stakeholder that lives adjacent to the quarry who has been very vocal about development of the western faces.

5. **How much metal is being brought over?**

Blackwells Quarry has not imported any material in recent years. Fulton Hogan are aware of the importation of aggregate for specific jobs that the quarry was unable to supply (either by volume or specification), the most recent of which was an Auckland Council job for a seawall reconstruction. The extraction & production each year aims to create maximum stockpile quantities allowed by the consent conditions.

We hope this answers your questions we have put together with the help of Fulton Hogan.

Yours Sincerely,

Ian Wheeler
Director Portfolio Management
Panuku Development Auckland
Appendix A

Specification for Supply of Concrete Aggregate

1. Scope

This specification sets out the requirements for concrete aggregates to be used for the manufacture of ready mix concrete products. Please read this specification in conjunction with:
NZS 3111:1986, Methods of Test for Water and Aggregate for Concrete
NZS 3121:1986, Water and Aggregate for Concrete
NZS 3104:2003, Specification for Concrete Production Grade

2. Source Properties

The source properties shall be tested and conform to the following regime:

<table>
<thead>
<tr>
<th>Item</th>
<th>Property Description</th>
<th>Frequency</th>
<th>Limits</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Type of Rock - Petrographic Examination</td>
<td>Once only</td>
<td>N/A</td>
</tr>
<tr>
<td>2</td>
<td>SSD Density/Specific Gravity + Bulk density</td>
<td>Quarterly</td>
<td>Supplier nominated value shall have a tolerance of ±30Kg</td>
</tr>
<tr>
<td></td>
<td>NZS 3111, Sections 12 and 16</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Crushing Resistance - 10% Fines Crushing (KN) NZS 3111, Section 14</td>
<td>Yearly aggregate only</td>
<td>320KN minimum</td>
</tr>
<tr>
<td>Item</td>
<td>Description</td>
<td>Frequency</td>
<td>Requirement</td>
</tr>
<tr>
<td>------</td>
<td>-----------------------------------------------------------------------------</td>
<td>-----------</td>
<td>-------------</td>
</tr>
<tr>
<td>4</td>
<td>Absorption NZS 3111 Sections 12 and 16</td>
<td>Quarterly</td>
<td>2.0% maximum</td>
</tr>
<tr>
<td>5</td>
<td>Impurities</td>
<td>Yearly</td>
<td>Shall Comply with AS2758 Part 1</td>
</tr>
<tr>
<td>6</td>
<td>Weak Particle test</td>
<td>Once only</td>
<td>Maximum 0.5%</td>
</tr>
<tr>
<td>7</td>
<td>Sodium Sulphate Loss (ASTM C88 – 13)</td>
<td>Once only</td>
<td>Maximum 6%</td>
</tr>
<tr>
<td>8</td>
<td>Los Angeles Abrasion – NZS4407:1997 Test 3:12</td>
<td>Once only</td>
<td>Maximum 30%</td>
</tr>
<tr>
<td>9</td>
<td>Outline the process and equipment used to make this material, including a</td>
<td>As necessary</td>
<td>description of the quarry</td>
</tr>
</tbody>
</table>

Concrete Aggregate Specification 20052015

3. Production Properties

3.1. Coarse Aggregate

Coarse aggregate is defined as the fraction of the combined and blended aggregate that is retained on the 4.75mm sieve. The coarse aggregate is to be supplied in the following grades; CA19, and CA11 graded chip.

Cleanness

When tested in accordance with NZS 3111:1986 Section 13, the cleanness value when tested on the CA19 product shall be not less than 0.75, provided the average of any 3 consecutive results shall be greater than 0.8 and the minimum target is 0.8. The aggregate shall consist of clean, tough particles, free of soft, weathered, disintegrated or deleterious material. Testing is to be conducted at source Quarry. The frequency of testing shall be a minimum of one test per week during concrete aggregate production.

Grading

When tested in accordance with NZS3111:1986 Section 6 coarse aggregate shall comply with the requirements in Table 2. The frequency of testing shall be a minimum of one test per day of production for each grade of product.

<table>
<thead>
<tr>
<th>Sieve Size (mm)</th>
<th>CA19</th>
<th>CA11</th>
</tr>
</thead>
<tbody>
<tr>
<td>26.5</td>
<td>100</td>
<td></td>
</tr>
<tr>
<td>19.0</td>
<td>90 - 100</td>
<td>100</td>
</tr>
<tr>
<td>13.2</td>
<td>30 - 55</td>
<td>90 - 100</td>
</tr>
<tr>
<td>9.5</td>
<td>0 - 10</td>
<td>65 - 90</td>
</tr>
<tr>
<td>4.75</td>
<td>0 - 3</td>
<td></td>
</tr>
<tr>
<td>Intermediate</td>
<td>13.2mm</td>
<td>9.5mm</td>
</tr>
</tbody>
</table>
Table 2, Coarse Aggregate Grading Targets

Consistency

i) Not less than 18 of the last 20 consecutive grading test results shall comply with the AML grading requirements.

ii) The percentage material passing the intermediate sieve shall not vary by more than 10 from the average of the last 10 sieve analysis tests.

3.2. Fine Aggregate

Fine aggregate is defined as the fraction of the aggregate that is passing on the 4.75mm sieve.

Concrete Aggregate Specification 20052015

Sand Equivalent

The Sand Equivalent when tested in accordance with NZS3111:1986 Section 18 shall not be less than 45, material which has a SE less than 45 but greater than 40 shall be accepted provided the clay index test gives a value less than 3.0. The frequency of testing shall be a minimum of one test per week during concrete aggregate production.

Grading

When tested in accordance with NZS3111:1986 Test 6, the fine aggregate shall comply with the requirements detailed in Table 3. The frequency of testing shall be a minimum of one test per week during concrete aggregate production.

<table>
<thead>
<tr>
<th>Sieve Size (mm)</th>
<th>Fine Aggregate</th>
</tr>
</thead>
<tbody>
<tr>
<td>9.5</td>
<td>100</td>
</tr>
<tr>
<td>4.75</td>
<td>95 - 100</td>
</tr>
<tr>
<td>2.36</td>
<td>56 - 75</td>
</tr>
<tr>
<td>1.18</td>
<td>35 - 63</td>
</tr>
<tr>
<td>0.60</td>
<td>20 - 35</td>
</tr>
<tr>
<td>0.30</td>
<td>14 - 24</td>
</tr>
<tr>
<td>0.15</td>
<td>8 - 16</td>
</tr>
<tr>
<td>0.075</td>
<td>0 - 8</td>
</tr>
</tbody>
</table>

Table 3, Fine Aggregate Grading Targets

The Fineness Modulus when tested in accordance with NZS3111:1986 Section 6.5.2 shall be between the range of 3.20 and 3.55 with a target FM of 3.60.
Consistency

Not less than 45 of the last 50 consecutive test results shall comply with:

(i) The sand shall not contain more than 5% retained on the 4.75mm sieve.
(ii) The individual fineness modulus shall not vary by more than 0.2 from the average fineness modulus of the last 50 samples.

Concrete Aggregate Specification 20052015
Attachment A

Item 16

---

**Builders Mix (BM20)**

The product named Builders Mix shall meet the following grading criteria.

**GRADING ENVELOPE**

- Lower Limit
- Upper Limit

![Graph showing grading envelope with percentage passing and sieve size](image)

<table>
<thead>
<tr>
<th>Builders Mix</th>
<th>Percentage Passing</th>
<th>Lower Limit</th>
<th>Upper Limit</th>
</tr>
</thead>
<tbody>
<tr>
<td>6.01</td>
<td>15</td>
<td>60</td>
<td>80</td>
</tr>
<tr>
<td>0.8</td>
<td>75</td>
<td>70</td>
<td>70</td>
</tr>
<tr>
<td>0.08</td>
<td>48</td>
<td>45</td>
<td>45</td>
</tr>
<tr>
<td>0.04</td>
<td>38</td>
<td>35</td>
<td>35</td>
</tr>
<tr>
<td>0.02</td>
<td>12</td>
<td>12</td>
<td>12</td>
</tr>
<tr>
<td>0.01</td>
<td>5.5</td>
<td>6</td>
<td>14</td>
</tr>
<tr>
<td>0.005</td>
<td>3.5</td>
<td>3</td>
<td>7</td>
</tr>
<tr>
<td>0.002</td>
<td>2</td>
<td>2</td>
<td>2</td>
</tr>
</tbody>
</table>

**General Material Properties**

The aggregate stones proposed as a supply for Builders Mix (BM20) covered by this specification shall have the following material properties.

- **Source Properties**:
  - Sand Equivalent, based on NZS:4487 Test 3.5 of not less than 40
  - Clay Index, based on NZS:4487 Test 3.6 of not greater than 3
  - Plasticity Index, based on NZS:4482 Test 3.3 of less than 5
  - The parent aggregate shall have a crushing resistance, based on NZS:4481 Test A.10 of greater than 1.30MN

Note: This material may not comply completely with NZS 3121:1995. Specific testing will be required for specific structural applications.
Te take mō te pūrongo
Purpose of the report
1. To present the Great Barrier Local Board with its updated governance forward work calendar.

Whakarāpopototanga matua
Executive summary
2. The governance forward work calendar for the Great Barrier Local Board is in Attachment A. The calendar is updated monthly, reported to business meetings and distributed to council staff for reference and information only.
3. The governance forward work calendars were introduced in 2016 as part of Auckland Council's quality advice programme and aim to support local boards' governance role by:
   • ensuring advice on meeting agendas is driven by local board priorities
   • clarifying what advice is expected and when
   • clarifying the rationale for reports.
4. The calendar also aims to provide guidance for staff supporting local boards and greater transparency for the public.

Te tūtohunga
Recommendation
That the Great Barrier Local Board:
 a) note the governance forward work calendar as at February 2019.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Governance Forward Work Calendar - February 2019</td>
<td>139</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Guia Nonoy - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Helgard Wagener – Relationship Manager - Great Barrier and Waiheke</td>
</tr>
<tr>
<td>Meeting</td>
<td>Date</td>
</tr>
<tr>
<td>-----------</td>
<td>--------------------</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 5 February 2019</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 12 February 2019</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td>Tuesday, 19 February 2019</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 26 February 2019</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 5 March 2019</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Meeting</td>
<td>Date</td>
</tr>
<tr>
<td>------------</td>
<td>--------------------</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 5 March 2019</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 12 March 2019</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>OFFICIAL VISIT</td>
<td>Friday 15 March 2019</td>
</tr>
<tr>
<td>Business Meeting</td>
<td>Tuesday, 19 March 2019</td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 26 March 2019</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 2 April 2019</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
</tr>
</tbody>
</table>
# Great Barrier Local Board

## Governance forward work calendar - February 2019

<table>
<thead>
<tr>
<th>Meeting</th>
<th>Date</th>
<th>Topic</th>
<th>Governance Role</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EVENT</strong></td>
<td><strong>Friday 5 April 2019</strong></td>
<td>Solar celebrations - Mayor Phil Goff &amp; Deputy</td>
<td>Engagement</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Tuesday, 9 April 2019</strong></td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Community Facilities/Community Services (tbc) update</strong></td>
<td>Keeping informed</td>
<td>Information dissemination</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Auckland Transport update</strong></td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td><strong>Tuesday, 16 April 2019</strong></td>
<td>Agenda run through</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Business Meeting</td>
<td><strong>Business meeting</strong></td>
<td>Colombia/Latam update</td>
<td>Setting direction / priorities / budget</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td>Business Meeting</td>
<td><strong>Homelessness review report</strong></td>
<td>Keeping informed</td>
<td>Input to regional decision-making</td>
<td>Provide direction on preferred approach</td>
</tr>
<tr>
<td>Business Meeting</td>
<td><strong>Open Space Management Framework report</strong></td>
<td>Input to regional decision-making</td>
<td>Provide direction on preferred approach</td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td><strong>Local board agreement - Advocacy and Finances</strong></td>
<td>Setting direction / priorities / budget</td>
<td>Define board position and feedback</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Tuesday, 23 April 2019</strong></td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Community Empowerment Unit update</strong></td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Request for procurement for waste services on Aotea Great Barrier</strong></td>
<td>Keeping informed</td>
<td>Receive update on progress</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Tuesday, 30 April 2019</strong></td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Tuesday, 7 May 2019</strong></td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Environment update:</strong></td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>DO NOT CHANGE</strong></td>
<td>Great Barrier Local Board capital and local grants round two</td>
<td>Setting direction / priorities / budget</td>
<td>Determine allocation of funding</td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Finalise draft LB work programmes FY20</strong></td>
<td>Setting direction / priorities / budget</td>
<td>Define board position and feedback</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Tuesday, 14 May 2019</strong></td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Community Facilities/Community Services (tbc) update</strong></td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td><strong>Auckland Transport update</strong></td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
<td></td>
</tr>
<tr>
<td>Meeting</td>
<td>Date</td>
<td>Topic</td>
<td>Governance Role</td>
<td>Purpose</td>
</tr>
<tr>
<td>-----------------</td>
<td>--------------------</td>
<td>----------------------------------------------------------------------</td>
<td>---------------------------------------------------------</td>
<td>----------------------------------------------</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 14 May 2019</td>
<td>Local board agreement - discussion and finalisation</td>
<td>Setting direction / priorities / budget</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Finalise draft LB work programmes FY20</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td>Tuesday, 21 May 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
<td>Agenda run through</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
<td>Business meeting</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Auckland Waters Strategy report</td>
<td>Input to regional decision-making</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Auckland climate action plan (previously Low Carbon Auckland) report</td>
<td>Input to regional decision-making</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
<td>Draft Golf Facilities Investment Plan report</td>
<td>Input to regional decision-making</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 28 May 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
<td>Community Empowerment Unit update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
<td>Signage Bylaw 2015 (tbc - or cluster workshops)</td>
<td>Input to regional decision-making</td>
<td>Provide direction on preferred approach</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 4 June 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
<td>Environment update:</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Business Meeting</td>
<td>Note: placeholder for extraordinary meeting</td>
<td>Local board agreement - adoption</td>
<td>Setting direction / priorities / budget</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 11 June 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
<td>Community Facilities/Community Services (tbc) update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
<td>Auckland Transport update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Business Meeting</td>
<td>Tuesday, 18 June 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
<td>Agenda run through</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
<td>Business meeting</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
<td>Adopt local board work programmes FY20 report</td>
<td>Setting direction / priorities / budget</td>
<td>Formal approval</td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
<td>Signage Bylaw 2015 report</td>
<td>Input to regional decision-making</td>
<td>Provide direction on preferred approach</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 25 June 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
<td>Community Empowerment Unit update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Meeting</td>
<td>Date</td>
<td>Topic</td>
<td>Governance Role</td>
<td>Purpose</td>
</tr>
<tr>
<td>-------------</td>
<td>--------------------</td>
<td>--------------------------------------------</td>
<td>----------------------------------------</td>
<td>-------------------------------------</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 2 July 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 9 July 2019</td>
<td>Environment update: Community Facilities/Community Services (tbc) update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 16 July 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Business Meeting</td>
<td>Tuesday, 23 July 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 30 July 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 6 August 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 13 August 2019</td>
<td>Environment update: Community Facilities/Community Services (tbc) update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 20 August 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Business Meeting</td>
<td>Tuesday, 27 August 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 27 August 2019</td>
<td>Community Empowerment Unit update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Business Meeting</td>
<td>Tuesday, 27 August 2019</td>
<td>Business meeting</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Meeting</td>
<td>Date</td>
<td>Topic</td>
<td>Governance Role</td>
<td>Purpose</td>
</tr>
<tr>
<td>-----------</td>
<td>---------------------------</td>
<td>--------------------------------------</td>
<td>--------------------------------------------------</td>
<td>----------------------------------</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 3 September 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 10 September 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
<td>Community Facilities/Community Services(tbc) update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
<td>Auckland Transport update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
<tr>
<td>Business Meeting</td>
<td>Tuesday, 17 September 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Business Meeting</td>
<td></td>
<td>Agenda run through</td>
<td>Business meeting</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>Tuesday, 24 September 2019</td>
<td>Board member discussion</td>
<td>Keeping informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td></td>
<td>Community Empowerment Unit update</td>
<td>Oversight and Monitoring/ keeping informed</td>
<td>Receive update on progress</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo

Purpose of the report

1. To note the Great Barrier Local Board proceedings taken at the workshop held on 4 December, 10 December and 11 December 2018.

Whakarāpopototanga matua

Executive summary

2. Under the current Standing Orders of the Great Barrier Local Board 12.1, workshops convened by the local board shall be closed to the public. However, the proceedings of every workshop shall record the names of members attending and a statement summarising the nature of the information received, and nature of matters discussed. No resolutions are passed, or decisions reached but are solely for the provision of information and discussion. This report attaches the workshop record for the period stated above.

Te tūtohunga

Recommendation

That the Great Barrier Local Board:

a) note the record of proceedings for the workshop held on the 4th, 10th and 11th December 2018.

Ngā tāpirihanga

Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Great Barrier Local Board Workshop Record - 4 December 2018</td>
<td>147</td>
</tr>
<tr>
<td>B</td>
<td>Great Barrier Local Board Workshop Record - 10 December 2018</td>
<td>149</td>
</tr>
<tr>
<td>C</td>
<td>Great Barrier Local Board Workshop Record - 11 December 2018</td>
<td>151</td>
</tr>
</tbody>
</table>

Ngā kaihaina

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Guia Nonoy - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Helgard Wagener – Relationship Manager - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
Great Barrier Local Board Workshop Record

Workshop record of the Great Barrier Local Board held at Great Barrier Local Board office, 81 Hector Sanderson Road, Claris, Great Barrier Island on Tuesday 04 December 2018 commencing at 8.30am.

PRESENT
Chairperson: Izzy Fordham
Members: Luke Coles, Jeff Cleave (by Skype, departed at 2.00pm), Sue Daly
Apologies: Shirley Johnson, Helgard Wagener (flights diverted to Tauranga due to bad weather)
Also present: Jacqui Fyers (departed at 2.30pm), Sarah Woollett (by teleconference), Sam Happy, Shanti Morgan, Jeremy Warden, Megan Walker, Robert Brassey, Kathy Cumming, Gary Wilton and Cushia Buchanan

By Skype: Guia Nonoy, Paul Ivory, Miriana Knox, Ben Halliwell, Rodney Klaassen and Jody Morley

<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Auckland Transport/ Auckland Local Boards Research Sarah Woollett (Teleconference)</td>
<td>Engagement</td>
<td>Discussions were held on Auckland Transport (AT) and the local board relationship and how AT might communicate more effectively across all Auckland communities and organisations.</td>
</tr>
<tr>
<td>2. Board member discussion</td>
<td>Keeping informed</td>
<td></td>
</tr>
<tr>
<td>3. One Local Initiative (OLI) update Paul Ivory (Skype)</td>
<td>Keeping informed Oversight and monitoring</td>
<td>Staff updated the board on the progress of the alternative power system project.</td>
</tr>
<tr>
<td>5. Heritage Survey Megan Walker Robert Brassey In attendance: Kathy Cumming</td>
<td>Keeping informed Oversight and monitoring</td>
<td>Staff spoke through the “Aotea – Great Barrier Island Heritage Survey” presentation. A final report on the survey will be scheduled on the board’s business meeting agenda in February/March 2019.</td>
</tr>
<tr>
<td>Workshop Item</td>
<td>Governance role</td>
<td>Summary of Discussions</td>
</tr>
<tr>
<td>---------------</td>
<td>-----------------</td>
<td>------------------------</td>
</tr>
<tr>
<td>6. Auckland Transport update</td>
<td>Keeping informed</td>
<td>Discussions were about the following:</td>
</tr>
<tr>
<td>Ben Halliwell (Skype)</td>
<td>Oversight and monitoring</td>
<td>1. Reconfiguration of intersection of Whangaparapara/Gray Road</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2. Karaka Bay Road</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3. Road safety projects</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4. Transport Capital Fund</td>
</tr>
<tr>
<td>7. Community Facilities (CF)/Community Services (CS) update</td>
<td>Keeping informed</td>
<td>Community Facilities spoke about:</td>
</tr>
<tr>
<td>Rodney Klaassen (Skype)</td>
<td>Oversight and monitoring</td>
<td>1. 2018/2019 milestones update</td>
</tr>
<tr>
<td>Jody Morley (Skype)</td>
<td></td>
<td>2. Streetscape mowing audits</td>
</tr>
<tr>
<td>Gary Wilton</td>
<td></td>
<td>3. Dog signage</td>
</tr>
<tr>
<td>Cushla Buchanan</td>
<td></td>
<td>4. Other projects covered in Mahi Tahi November 2018</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Community Services gave an update on the following:</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1. Spaces and places plans consultation</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2. Access and linkages project</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3. Online visitor orientation</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4. Northern cemetery site</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5. Tryphena coastal trail directional signage</td>
</tr>
<tr>
<td></td>
<td></td>
<td>6. Windy canyon signage</td>
</tr>
</tbody>
</table>

The workshop concluded at 4.00pm.
Great Barrier Local Board Workshop Record

Workshop record of the Great Barrier Local Board held at Great Barrier Local Board office, 81 Hector Sanderson Road, Claris, Great Barrier Island on Monday 10 December 2018 commencing at 9.00am.

PRESENT
Chairperson: Izzy Fordham
Members: Luke Coles (departed at 12.30pm), Jeff Cleave, Sue Daly, Shirley Johnson (from 11.10am)
Also present: Jacqui Fyers, Kathy Cumming, Gendie Somerville-Ryan (teleconference), Chrissi Dewse and Cherie Dobson
By Skype: John Nash, Michael Cairns and Gua Nono

<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Board member discussion</td>
<td>Keeping informed</td>
<td></td>
</tr>
<tr>
<td>2. Claris Cemetery update</td>
<td>Keeping informed</td>
<td>Staff gave the board an update on the Claris cemetery project and discussed next steps.</td>
</tr>
<tr>
<td>John Nash (Skype)</td>
<td>Oversight and monitoring</td>
<td></td>
</tr>
<tr>
<td>Michael Cairns (Skype)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Housing</td>
<td>Local initiative</td>
<td>Discussion was on the board's potential approach to address housing issues on the island.</td>
</tr>
<tr>
<td>Board members</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Attendee: Kathy Cumming</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. Visitor Strategy</td>
<td>Local initiative</td>
<td>Discussion was on potential next steps for the implementation of the visitor strategy.</td>
</tr>
<tr>
<td>Board members</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Attendees: Kathy Cumming</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gendie Somerville-Ryan (teleconference)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. Animal Management update</td>
<td>Keeping informed</td>
<td>Staff gave an update on the following:</td>
</tr>
<tr>
<td>Chrissi Dewse</td>
<td>Oversight and monitoring</td>
<td>1. Dog signage, website</td>
</tr>
<tr>
<td>Cherie Dobson</td>
<td></td>
<td>2. Brochure for visitors</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3. Bird aversion training</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4. On-island reported incidents</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5. Goats</td>
</tr>
<tr>
<td></td>
<td></td>
<td>6. Bees</td>
</tr>
</tbody>
</table>

The workshop concluded at 2.30pm.
Great Barrier Local Board Workshop Record

Workshop record of the Great Barrier Local Board held at Claris Conference Centre, 19 Whangaparapara Road, Claris, Great Barrier Island on Tuesday 11 December 2018 commencing at 8.30am.

PRESENT
Chairperson: Izzy Fordham
Members: Luke Coles, Jeff Cleave (from 9.30am), Sue Daly, Shirley Johnson
Also present: Jacqui Fyers, Helgard Wagener (from 9.00am) and Guia Nonoy

<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Board member discussion</td>
<td>Keeping informed</td>
<td></td>
</tr>
<tr>
<td>2. Native Nursery start-up project</td>
<td>Local initiative</td>
<td>Helen Kemp and Judy Gilbert spoke through the &quot;Aotea Community Native Nursery Start-up&quot; presentation. The proposal is requesting for board funding.</td>
</tr>
<tr>
<td>Helen Kemp</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Judy Gilbert</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Shanti Morgan</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The workshop concluded at 11.00am.