I hereby give notice that an ordinary meeting of the Māngere-Ōtāhuhu Local Board will be held on:

Date: Wednesday, 20 February 2019  
Time: 5.00pm  
Meeting Room: Māngere-Ōtāhuhu Local Board Office  
Venue: Shop 17B  
93 Bader Drive  
Māngere

Māngere-Ōtāhuhu Local Board  
OPEN AGENDA

MEMBERSHIP

Chairperson: Lemauga Lydia Sosene  
Deputy Chairperson: Togiatolu Walter Togiamua  
Members: Tauanu'u Nick Bakulich, Carrol Elliott, JP, Makalita Kolo, Tafafuna'i Tasi Lauese, QSM, JP, Christine O'Brien  
(Quorum 4 members)

Janette McKain 
Local Board Democracy Advisor  
12 February 2019

Contact Telephone: (09) 262 5283  
Email janette.mckain@aucklandcouncil.govt.nz  
Website: www.aucklandcouncil.govt.nz

Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
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<td></td>
</tr>
</tbody>
</table>
1 Welcome

2 Apologies

Member Tauanu’u Nick Bakulich tabled his apology for absence.

3 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

4 Confirmation of Minutes

That the Māngere-Ōtāhuhu Local Board:

a) confirm the ordinary minutes of its meeting, held on Wednesday, 12 December 2018, including the confidential section, as a true and correct record.

5 Leave of Absence

At the close of the agenda no requests for leave of absence had been received.

6 Acknowledgements

At the close of the agenda no requests for acknowledgements had been received.

7 Petitions

At the close of the agenda no requests to present petitions had been received.

8 Deputations

Standing Order 7.7 provides for deputations. Those applying for deputations are required to give seven working days notice of subject matter and applications are approved by the Chairperson of the Māngere-Ōtāhuhu Local Board. This means that details relating to deputations can be included in the published agenda. Total speaking time per deputation is ten minutes or as resolved by the meeting.

8.1 Deputation - Māngere Bridge Village

Te take mō te pūrongo

Purpose of the report

1. Kate Adams and Pauline Anderson from the Māngere Bridge Village Association would like to take the opportunity to discuss with the board what the association has done in the last year.

Ngā tūtohunga

Recommendation/s

That the Māngere-Ōtāhuhu Local Board:

a) receive the presentation and thank Kate Adams and Pauline Anderson for their attendance.
8.2 Deputation - Auckland Teaching Gardens Trust

Te take mō te pūrongo / Purpose of the report
1. Graeme Hansen Chair of the Auckland Teaching Gardens Trust would like to update the board on what the trust have been achieving.

Ngā tūtohunga / Recommendation/s
That the Māngere-Ōtāhuhu Local Board:
 a) receive the presentation from Graeme Hansen and thank him for his attendance.

9 Public Forum

A period of time (approximately 30 minutes) is set aside for members of the public to address the meeting on matters within its delegated authority. A maximum of 3 minutes per item is allowed, following which there may be questions from members.

At the close of the agenda no requests for public forum had been received.

10 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

"An item that is not on the agenda for a meeting may be dealt with at that meeting if-
(a) The local authority by resolution so decides; and
(b) The presiding member explains at the meeting, at a time when it is open to the public,-
   (i) The reason why the item is not on the agenda; and
   (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting."

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

"Where an item is not on the agenda for a meeting, -
(a) That item may be discussed at that meeting if-
   (i) That item is a minor matter relating to the general business of the local authority; and
   (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion."
Te take mō te pūrongo
Purpose of the report
1. A period of time (10 Minutes) has been set aside for the Manukau Ward Councillors to have an opportunity to update the Māngere-Ōtāhuhu Local Board on regional matters.

Ngā tūtohunga
Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) receive the verbal reports from Cr Alf Filipaina and Cr Efeso Collins.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Janette McKain - Local Board Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td></td>
</tr>
</tbody>
</table>
Te take mō te pūrongo
Purpose of the report

1. This item allows the local board members an opportunity to present verbal and written updates on their lead rolls, such as relevant actions, appointments and metings.

<table>
<thead>
<tr>
<th>Organisation</th>
<th>Lead</th>
<th>Alternate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Impact Forum for Kohuora Corrections Facility</td>
<td>Makalita Kolo</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Mangere Bridge BID</td>
<td>Tauanu’u Nick Bakulich</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Mangere Town Centre BID</td>
<td>Tafafuna’i Tasi Lauese</td>
<td>Makalita Kolo</td>
</tr>
<tr>
<td>Mangere East Village BID</td>
<td>Tauanu’u Nick Bakulich</td>
<td>Togiatolu Walter Togiamua</td>
</tr>
<tr>
<td>Otahuhu Business Association</td>
<td>Christine O’Brien</td>
<td>Makalita Kolo</td>
</tr>
<tr>
<td>South Harbour Business Association BID</td>
<td>Carrol Elliott</td>
<td>Makalita Kolo</td>
</tr>
<tr>
<td>Aircraft Noise Community Consultative Group</td>
<td>Tafafuna’i Tasi Lauese</td>
<td>Tauanu’u Nick Bakulich</td>
</tr>
<tr>
<td>Tamaki Estuary Environmental Forum</td>
<td>Carrol Elliott</td>
<td>Togiatolu Walter Togiamua</td>
</tr>
<tr>
<td>Youth Connections South Local Governance Group (3 members)</td>
<td>Christine O’Brien, Makalita Kolo, Lemauga Lydia Sosene</td>
<td>Tauanu’u Nick Bakulich (appointed 15 March 2017)</td>
</tr>
<tr>
<td>Maori input into local board decision-making political steering group (1 lead, 1 alternate)</td>
<td>Togiatolu Walter Togiamua</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Te Pukaki Tapu O Poutukeka Historic Reserve &amp; Associated Lands Co-Management Committee</td>
<td>Togiatolu Walter Togiamua</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Ambury Park Centre</td>
<td>Christine O’Brien</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Mangere Mountain Education Trust</td>
<td>Lemauga Lydia Sosene</td>
<td>Togiatolu Walter Togiamua</td>
</tr>
<tr>
<td>Local Government New Zealand Zone One Committee</td>
<td>Carrol Elliott (appointed 21 March 2018)</td>
<td></td>
</tr>
</tbody>
</table>

**Local Board Leads**

<table>
<thead>
<tr>
<th>Infrastructure and Environmental Services lead</th>
<th>Carrol Elliott</th>
<th>Lemauga Lydia Sosene</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arts, Community and Events lead</td>
<td>Tafafuna’i Tasi Lauese</td>
<td>Togiatolu Walter Togiamua/Christine O’Brien</td>
</tr>
<tr>
<td>Parks, Sport and Recreation lead and Community Facilities</td>
<td>Tauanu’u Nick Bakulich</td>
<td>Togiatolu Walter Togiamua/Tafafuna’i Tasi Lauese</td>
</tr>
<tr>
<td>Libraries and Information Services lead</td>
<td>Christine O’Brien</td>
<td>Togiatolu Walter Togiamua/Makalita Kolo</td>
</tr>
<tr>
<td>Local planning and heritage lead – includes responding to resource consent applications on behalf of board</td>
<td>Togiatolu Walter Togiamua (Planning)/Carrol Elliott (Heritage)</td>
<td>Lemauga Lydia Sosene</td>
</tr>
<tr>
<td>Organisation</td>
<td>Lead</td>
<td>Alternate</td>
</tr>
<tr>
<td>--------------------------------------------------</td>
<td>-------------------------------</td>
<td>-----------------------------------------------</td>
</tr>
<tr>
<td>Transport lead</td>
<td>Lemauga Lydia Sosene</td>
<td>Carrol Elliott/Makalita Kolo</td>
</tr>
<tr>
<td>Economic development lead</td>
<td>Christine O’Brien</td>
<td>Togiatolu Walter Togiamua</td>
</tr>
<tr>
<td>The Southern Initiative Joint Steering Group</td>
<td>Lemauga Lydia Sosene</td>
<td>Togiatolu Walter Togiamua (appointed 17 May 2017)</td>
</tr>
<tr>
<td>Liquor Licence Hearings – Delegation to represent</td>
<td>Tauanu’u Nick Bakulich (appointed 17 May 2017)</td>
<td></td>
</tr>
<tr>
<td>Manukau Harbour Forum</td>
<td>Carrol Elliott (appointed 19 April 2017)</td>
<td>Togiatolu Water Togiamua (appointed 19 April 2017)</td>
</tr>
</tbody>
</table>

**Ngā tūtohunga**

**Recommendation/s**

That the Māngere-Ōtāhuhu Local Board:

a) receive the verbal and written reports from local board members.

**Ngā tāpirihanga**

**Attachments**

There are no attachments for this report.

**Ngā kaihaina**

**Signatories**

<table>
<thead>
<tr>
<th>Authors</th>
<th>Janette McKain - Local Board Democracy Advisor</th>
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<tbody>
<tr>
<td>Authorisers</td>
<td></td>
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</tbody>
</table>
Chairpersons Report and Announcements
File No.: CP2018/24600

Te take mō te pūrongo
Purpose of the report
1. This item gives the Chairperson an opportunity to update the local board on any announcements and for the local board to receive the Chairperson’s written report.

Ngā tūtohunga
Recommendation/s
That the Māngere-Ōtāhuhu Local Board:
a) receive the verbal update and written report of the local board Chair.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Janette McKain - Local Board Democracy Advisor</th>
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<tbody>
<tr>
<td>Authorisers</td>
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</tbody>
</table>
Te take mō te pūrongo
Purpose of the report
1. To update the Māngere-Ōtāhuhu Local Board on Panuku Development Auckland (Panuku) activities within the local board area for the six months from 1 May to 31 October 2018.

Whakarāpopototanga matua
Executive summary
2. Panuku was established in September 2015 by the merger of two council controlled organisations, Waterfront Auckland and Auckland Council Property Limited.
3. Panuku helps to rejuvenate parts of Auckland, from small projects that refresh a site or building, to major transformations of town centres or neighbourhoods.
4. Panuku manages around $2 billion of council’s property portfolio; which is continuously reviewed to find smart ways to generate income for the region, grow the portfolio, or release land or property that can be better used by others.

Ngā tūtohunga
Recommendation/s
That the Māngere-Ōtāhuhu Local Board:
a) receive the Panuku Development Auckland Local Board update for 1 May to 31 October 2018.

Ngā Mahi ā-Hapori
Local Activities
Portfolio Management
5. Panuku manages ‘non-service’ properties owned by the council and Auckland Transport (AT). Non-service properties are those that are not currently needed for service or infrastructure purposes. These properties were generally being held for planned future projects that are no longer required, such as road construction, park expansion or development of future town centres.
6. As at 30 June 2018, the property portfolio comprises 1437 properties, containing 1119 leases. The current portfolio includes vacant land, industrial buildings, warehouses, retail shops, cafes, offices, medical centres, and a large portfolio of residential rental homes.
7. The return on the property portfolio for the period ending 30 June 2018 was above budget, with a net surplus to council and AT shareholders of $3.9 million ahead of budget.
8. The average monthly tenantable occupancy rate for the six-month period is more than 98 per cent, which is above the statement of intent target of 95 per cent.
Properties managed in the Māngere-Ōtāhuhu Local Board Area

9. Panuku currently manages 18 commercial and 12 residential interests within the local board area.

Business interests

10. Panuku also manages the commercial return from business interests on the council’s behalf. This includes two forestry enterprises, two landfills and four quarries.

11. There are currently no managed business interests in the Māngere-Ōtāhuhu local board area.

Portfolio strategy

Optimisation

12. Optimisation is a self-funding development approach targeting sub-optimal service assets approved in 2015. The process is a tri-party agreement between Community Facilities, Panuku and local boards and is led by Panuku. It is designed to equal or enhance levels of service to the local community in a reconfigured form while delivering on strategic outcomes such as housing or urban regeneration with no impact on existing rate assumptions.

13. Using optimisation, underperforming assets will have increased utility and efficiency, with lower maintenance costs, operating costs as well as improved service delivery benefiting from co-location of other complimentary services or commercial activities. Optimisation will free up a vast range of undercapitalised development opportunities such as air space, full sites, or part sites and in many cases will result in intensification of land use, particularly residential, supporting Auckland Plan implementation.

14. Local boards are allocated decision making for the disposal of local service property and reinvestment of sale proceeds in accordance with the service property optimisation approach.

Portfolio review and rationalisation

Overview

15. Panuku is required to undertake ongoing rationalisation of the council’s non-service assets. This includes identifying properties from within the council’s portfolio that may be suitable for potential sale and development if appropriate. Panuku has a focus on achieving housing and urban regeneration outcomes. Identifying potential sale properties contributes to the Auckland Plan focus of accommodating the significant growth projected for the region over the coming decades, by providing the council with an efficient use of capital and prioritisation of funds to achieve its activities and projects.

Performance

16. Panuku works closely with Auckland Council and Auckland Transport to identify potential surplus properties to help achieve disposal targets.

17. Target for July 2017 to June 2018:

<table>
<thead>
<tr>
<th>Unit</th>
<th>Target</th>
<th>Achieved</th>
</tr>
</thead>
<tbody>
<tr>
<td>Portfolio review</td>
<td>$60 million disposal recommendations</td>
<td>$88 million as at 30 June 2018 (includes $62 million from the Papatoetoe, Avondale and Panmure priority locations)</td>
</tr>
</tbody>
</table>
18. Target for July 2018 to June 2019:

<table>
<thead>
<tr>
<th>Unit</th>
<th>Target</th>
<th>Achieved</th>
</tr>
</thead>
<tbody>
<tr>
<td>Portfolio review</td>
<td>$30 million disposal recommendations</td>
<td>$4.8 million as at 31 October 2018.</td>
</tr>
</tbody>
</table>

**Process**

19. Once identified as no longer delivering the council service use for which it was acquired, a property is taken through a multi-stage rationalisation process. The agreed process includes engagement with council departments and CCOs, the local board and mana whenua. This is followed by Panuku board approval, engagement with the local ward councillors and the Independent Māori Statutory Board and finally, a Governing Body decision.

**Under review**

20. There are no properties currently under review in the Māngere-Ōtāhuhu Local Board area.

**Acquisitions and disposals**

21. Panuku manages the acquisition and disposal of property on behalf of Auckland Council. Panuku purchases property for development, roads, infrastructure projects and other services. These properties may be sold with or without contractual requirements for development.

**Acquisitions**

22. Panuku does not decide which properties to buy in a local board area. Instead, it is asked to negotiate the terms and conditions of a purchase on behalf of the council.

23. Panuku purchased 12 properties for open space across Auckland in the last financial year at a cost of $27 million and bought eight properties for storm water use at a value of $4.9 million.

24. Panuku purchased 8 properties for open space across Auckland in the 2018-19 financial year at a cost of $33 million and bought one property for storm water use at a value of $188,000.

25. No properties were purchased in the Māngere-Ōtāhuhu Local Board area during the reporting period.

**Disposals**

26. The disposals team has sold 6 properties, realising $31.8 million of unconditional net sales proceeds, in the current financial year. The Panuku 2018/19 disposals target is $24 million for the year. The disposals target is agreed with the council and is reviewed on an annual basis. The disposals team achieved $15.06 million of net sale proceeds in 2017/18.

27. No properties were sold in the Māngere-Ōtāhuhu Local Board area.

**Housing for Older People**

28. The council owns 1412 units located in 62 villages across Auckland, which provide rental housing to low income older people in Auckland.

29. The Housing for Older People (HfOP) project involved the council partnering with a third-party organisation, The Selwyn Foundation, to deliver social rental housing services for older people across Auckland.

30. The joint venture business, named Haumaru Housing, took over the tenancy, facilities and asset management of the portfolio, under a long-term lease arrangement from 1 July 2017.
31. Haumaru Housing was granted community housing provider (CHP) status in April 2017. Having CHP registration enables Haumaru to access the government’s Income Related Rent Subsidy (IRRS) scheme.

32. Auckland Council has delegated Panuku to lead a new multi-year residential development programme.

33. The first new development project is a 40-unit apartment building on the former Wilsher Village site on 33 Henderson Valley Road, Henderson. Once completed in mid-2019, this development will increase the council’s portfolio to 1452 units.

34. The following HfOP villages are located within the Māngere-Ōtāhuhu Local Board area:

<table>
<thead>
<tr>
<th>Village</th>
<th>Address</th>
<th>Number of units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bridge Court</td>
<td>7 Coronation Road, Mangere Bridge</td>
<td>68</td>
</tr>
<tr>
<td>Court Town Village</td>
<td>23 Court Town Close, Mangere</td>
<td>12</td>
</tr>
<tr>
<td>Lambie Court Village</td>
<td>11 Yates Road, Mangere East</td>
<td>22</td>
</tr>
<tr>
<td>Topping Court</td>
<td>13a Ashley Avenue, Mangere East</td>
<td>49</td>
</tr>
</tbody>
</table>

**Regional Activities**

35. Over the year, Panuku achieved key project milestones and performance results in our priority development locations. Panuku categorises three types of priority locations:

- **Transform locations** – Panuku ‘transforms’ locations by creating change through urban regeneration. Panuku leads the transformation of select parts of the Auckland region working alongside others and using the custodianship of land and planning expertise. The catalytic work Waterfront Auckland led at Wynyard Quarter is a great example of the transformation of urban locations.

- **Unlock locations** – Panuku ‘unlocks’ development potential for others. By acting as a facilitator; using relationships to break down barriers and influence others, including the council family, to create development opportunities.

- **Support locations** – Panuku plays a ‘support’ role to ensure council is making the most of what it already has. Intensification is a key driver in the Auckland Plan. Panuku will support housing demands by enabling development of council-owned land.

**Transform locations**

36. The **Wynyard Quarter** is undergoing rapid change both commercially and residentially, with thousands of Aucklanders using this space every week.

37. Panuku has partnered with Willis Bond to deliver a total of 500 homes in Wynyard Quarter over several stages, the first of which – Wynyard Central Pavilions – is now complete. This first stage of the new precinct offers a mix of 113 residencies comprising 25 free-stranding pavilions, 8 townhouses and 80 apartments with retail space on the ground floor. Willis Bond is also leading the delivery of 51 apartments at 132 Halsey, which is expected to be complete in Spring 2018. At the same time, it is anticipated that works will begin on the second stage of Willis Bond’s residential development at 30 Madden Street with the construction of 90 apartments and six townhouses as well as ground floor retail. This residential construction is due to be completed by the end of 2020.

38. Precinct are due to commence construction on their next commercial building at 10 Madden Street in Spring 2018, with an anticipated completion date towards the end of 2020. This
seven-level building will provide approximately 8,500m² of commercial space including ground floor retail.

39. The east-west connection between Halsey and Daldy Streets, Tiramarama Way, was completed in June of this year, with the street opening on Friday 29 June 2018 receiving much positive feedback.

40. Transform Manukau covers over 600 hectares and is the largest of the Panuku priority locations. The Auckland Plan sees Manukau as the commercial centre of southern Auckland, but the significant investment in transport and community amenities has not been matched by intensification of the adjacent land to provide more homes and jobs. The area contains over 6 hectares of undeveloped council land in the town centre that is suitable for residential and commercial development. There is also significant Crown land held by both HNZC and the Counties Manukau DHB that can provide significant additional housing.

41. Panuku is focussing on taking the development sites to market to test the appetite for private sector investment. Currently there is a 300 home development on Barrowcliffe Place already underway. We are also focussing on public realm projects that will enhance the overall environment and liveability of the area. Panuku is working closely with The Southern Initiative and ATEED to develop integrated actions to benefit the local community.

42. The Framework Plan to guide the Onehunga transformation on a similar scale to Wynyard Quarter and Manukau was approved in May 2018. The plan was completed involving significant consultation with the community. Panuku is leading the redevelopment of strategic council-owned land, and works in partnership with government and others, to deliver positive outcomes for the local community. The East-West link and proposed light rail, which affects the wharf and southern parts of the area, is currently being reassessed by the New Zealand Transport Agency (NZTA). Panuku is expecting amended plans later this year. Further refinement of the Framework Plan will occur once this can be reviewed. Working with the local board and key stakeholders, Panuku has advanced plans on the town centre and the Onehunga wharf precinct where possible.

Unlock locations

43. In the unlock Takapuna project, results from recent consultation and independent representative survey have shown support for a new town square and revitalisation on the central Takapuna car park 40 Anzac Street. The project led by Panuku will now progress with a town square between Hurstmere Road and Lake Road.

44. In Northcote, we are continuing to build on the urban regeneration concepts outlined in the November 2016 Framework Plan and have progressed our engagement and co-design with HLC for the Awataha Greenway project and other key projects. The information kiosk continues to provide a ‘shop front’ for the community to walk in and ask any questions. With the 2018 LTP signed off by Council in late-June, Panuku is now able to commence implementation of the first-year’s projects including the Greenslade Reserve stormwater detention project.

45. At the Airfields, Hobsonville Point, six of the seven super-lots have now settled with AV Jennings with the remaining super-lot due for settlement October 2018. Forty-two housing units have been completed to the end of June 2018. In stage 2, the development by Avanda will result in 510 dwellings. The tier 1 roads which are Wallace Road, Waka Moana Drive and Commanders Avenue are progressing well and are on target for practical completion December 2018. The first housing development is anticipated to start in December 2018.

46. The council’s Planning Committee approved the over-arching plans to redevelop Old Papatoetoe in June. Construction on the Mall has been completed and we are now focussed on leasing the remaining tenancies. The supermarket construction is progressing, however we have been advised that this is unlikely to be completed by Christmas. We are working closely with Foodstuffs on the new plaza space. The Panuku Board has now approved the Programme Business Case which details how new housing in the town centre will be enabled. The temporary food hub proposal for the old netball clubrooms is progressing well.
47. The overall plan for Henderson was approved in May 2017 by Governing Body. The 2018-2021 Unlock Henderson work programme was endorsed by the local board and approved by the Panuku board in June 2018. The vision is for Henderson is for it to grow into an urban eco-centre. This vision will guide planning and development with an outcome towards ‘liveable growth’ by creating a safe, attractive and vibrant mixed-use environment with a uniquely west Auckland identity.

48. The opportunity to revitalise Avondale has been given the green light in November 2017 with the approval of the over-arching plan for its regeneration by the Planning Committee. The vision for Avondale will be enabled through a number of key moves. Panuku will work closely with the local board and community to implement a retail strategy that attracts new businesses, increasing diversity of products and services. The train station, upgraded bus network and new cycle ways offer great transport options and we will continue to strengthen connections between these activity hubs and the town. A focus for the regeneration of Avondale is working with developers to build quality residential neighbourhoods that offer a mix of housing types, including terraces and apartments. A number of significant developments are already underway in the area.

49. Located within the Tāmaki Transformation area, Panmure town centre is well-located with excellent public transport links to the wider Auckland area. Panmure was chosen as a location for regeneration due to large areas of underused, council-owned land in the town centre that represent significant redevelopment opportunities. The project area covers 43ha and encompasses land owned by council, TRC, the Crown and Auckland Transport (AT), who Panuku will work in partnership with to facilitate the staged transition of sites for development.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

50. This report is for the Māngere-Ōtāhuhu Local Board’s information.

51. Panuku requests that all feedback and/or queries you have relating to a property in your Local board area be directed in the first instance to localboard@developmentauckland.co.nz

Tauākī whakaaweawe Māori
Māori impact statement

52. Tāmaki Makaurau has the highest Māori population in the world with one in four Māori in Aotearoa living here.

53. Māori make up 12% of the region’s total population who mainly live in Manurewa, Henderson-Massey, Papakura, Ōtara-Papatoetoe, Māngere-Ōtahuhu and Franklin. Māori have a youthful demographic with 50% of Māori in Tāmaki Makaurau under the age of 25 years. 5% of the Māori population in the region are currently 65 years and over.

54. There are 19 Mana Whenua in the region, with 13 having indicated an interest in Panuku lead activities within the Māngere-Ōtāhuhu Local Board area.

55. Māori make up 16 percent of the Māngere-Ōtāhuhu Local Board population, and there are eight marae located within the local board area.

56. Panuku work collaboratively with Mana Whenua on a range projects including potential property disposals, development sites in the area and commercial opportunities. Engagement can be on specific individual properties and projects at an operational level with kaitiaki representatives, or with the Panuku Mana Whenua Governance Forum who have a broader mandate.

57. Panuku will continue to partner with Māori on opportunities which enhance Māori social and economic wellbeing.
Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Sven Mol - Corporate Affairs Advisor, Panuku Development Auckland</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Helga Sonier - Senior Engagement Advisor, Panuku Development Auckland</td>
</tr>
<tr>
<td></td>
<td>Carol McKenzie-Rex – Relationship Manager (item deferred from December 2018)</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo
Purpose of the report
1. To provide an update to the Māngere-Ōtāhuhu Local Board (MOLB) on transport related matters in their area including a decision affecting the Local Board Transport Capital Fund (LBTCF).

Whakarāpopototanga matua
Executive summary
2. This report contains information about the following:
   - Considering the wider context, of a summary of the strategic projects or issues affecting the MOLB’s area.
   - An update on the LBTCF.
   - An update on Auckland Transport activities in Māngere-Ōtāhuhu Local Board area.
   - Progress made on Māngere-Ōtāhuhu Local Board advocacy initiatives.
   - A summary of consultation about proposed future Auckland Transport activities is included as an attachment.

Ngā tūtohunga
Recommendation/s
That the Māngere-Ōtāhuhu Local Board:
a) receive the Auckland Transport February 2019 update report.

Horopaki
Context
3. This report addresses transport related matters in the local board area and includes information on the status of the LBTCF.
4. Auckland Transport is responsible for all of Auckland’s transport services, excluding state highways. It reports on a monthly basis to local boards, as set out in its Local Board Engagement Plan. This monthly reporting commitment acknowledges the important engagement role local boards play within and on behalf of their local communities.
5. Auckland Transport continues to deliver a number of strategic projects in the Māngere-Ōtāhuhu Local Board area and they are discussed below.
   - Airport to Botany Rapid Transport Network (RTN)
6. A key part of Auckland Transport’s public transport strategy is the plan to provide an east-west RTN that links Auckland Airport with Botany via Manukau. This project involves the New Zealand Transport Agency, Auckland Airport and Auckland Transport working together over a number of years to plan and build a bus or light rail link between these points.
7. After briefing Southern Local Boards Auckland Transport spent late 2018 analysing the merits of shortlisted routes and discussing the plan for public consultation. Then during November and December 2018, the project team attended nine community open days across south and east Auckland.

8. Approximately 850 people attended and recorded around 500 written comments. The team had staff who spoke English, Tongan, Samoan, Maori, Chinese, Hindi and Urdu to ensure a variety of languages were available for people not fluent in English.

9. Key themes captured in the engagement feedback included: safety, connectivity, integration of the projects with other infrastructure in the southeast and southwest Auckland, and the impacts of growth and development.

10. There was strong support for the future RTN route to run from Botany to the Airport.

11. Technical work to confirm the preferred rapid transit route is ongoing.

12. The project team will be updating Local Boards this year and the confirmed date for MOLB is 3 April 2019.

**Puhinui Interchange**

13. The project also includes early improvement projects, like the new Puhinui Interchange, where the project has progressed from concept to preliminary design. This preliminary design process will be finished at the end February 2019.

14. In January 2019, an Early Contractor Involvement (ECI) tender was issued. AN ECI is a tender in which contractors are involved early and work with the project team to help identify efficiencies and the best way to deliver the project. Award is expected in March 2019 when developed design will start.

**Other Early Improvements**

15. In December 2019, early concept designs for Puhinui Road bus lanes and Māngere Walking and Cycling Projects were completed.

16. More detailed design, cost estimates and a draft Business Case are planned in the first quarter of 2019.

17. In summary, the RTN is vital for linking Manukau, Botany and the Airport and will significantly improve transport options and make commuting to work in these areas, by public transport, much more viable. This RTN combined with the proposed Airport to CBD light rail route will give locals the ability to move quickly and efficiently both north south between the Airport and CBD as well as east-west between Mangere, Manukau and Botany.

18. Most importantly, the RTN will help support the intensification that is planned in Mangere because the connectivity considerably improves transport options in the area. This reduces dependence on cars especially when combined with work recently done with 'Future Streets' to make the area safer for pedestrians. The effect is that Mangere is becoming a well-connected and easily accessible suburb.

**Integrated Corridor Management Programme (ICP)**

19. Auckland Transport is working hard to develop a more strategic approach to the delivery of Auckland’s transport network. An early example of this approach was the New Network that re-modelled public transport services across Auckland.

20. The ICP continues this approach aiming to improve Auckland’s network of arterial roads in a planned and coordinated way. Figure 1 is a map showing the network of road ‘corridors’.
The most important ICP project in the MOLB area is the Massey Road Corridor. Work is slowly progressing on FN 32 the new more efficient bus network connecting Sylvia and Māngere via Ōtāhuhu. At this point, the Auckland Transport has focused on the sections around the Ōtāhuhu Town Centre. This work will get rolled into the ICP programme.

The work will also have significant indirect benefits for the MOLB area when arterial routes in nearby areas are upgraded. It is important that people know about the plan and especially that the upgrades are planned and coordinated. The ICP is a development of the Auckland Transport Alignment Project (ATAP). After defining the transport infrastructure required to support growth in the ATAP, Auckland Council, Auckland Transport and central government worked together to develop the Regional Land Transport Plan that funds building infrastructure. The ICP project is Auckland Transport’s method for maximizing economy and effectiveness in delivering transport infrastructure.

**Road Safety and Speed Management**

Road safety across Auckland and in the MOLB area has got worse over the last five years for a variety of reasons, including population growth, new demands on the road network, and more people walking, cycling and motorcycling.

In 2018 New Zealand’s Government committed to deliver a new road safety strategy outlined in the Government Policy Statement on Land Transport, Auckland Transport is supporting this by moving to a Vision Zero approach to traffic safety.

Last year Auckland Transport staff meet with the MOLB and provided information about the proposals. The proposals align with national policy that that is designed to introduce safer speeds across the country.

Auckland Transport’s Board and Executive Leadership Team endorsed an increased three-year investment in road safety engineering, a Speed Management Plan and behaviour change activities to reduce road trauma, including in the MOLB area.

In December 2018, the Auckland Transport Board gave permission to consult on proposed speed limit changes across the Auckland Region including in the Māngere-Ōtāhuhu Local Board area. This consultation will culminate in a set of changes to speed limit bylaws.
28. The MOLB and the wider Māngere-Ōtāhuhu community will have an opportunity to provide their thoughts on the new speed bylaw soon. Consultation will start in mid-February and runs for four weeks. Auckland Transport will make sure that it is well advertised. It is very important that the MOLB and community take advantage of this opportunity to state their views of the proposed changes because changes will start in August 2019.


Road Safety Funding for local communities
30. Road safety across Auckland is a priority. Auckland Transport is planning to allocate approx. $20 million over the 2019/20 and 2020/21 financial years to funding safety projects identified by local communities.

31. The MOLB will receive approximately $1.1 million in total. In March 2019, Auckland Transport will provide more details of the programme. The aim being that by June 2019 local boards working with Auckland Transport have identified an initial programme of work.

Tātaritanga me ngā tohutohu
Analysis and advice

Local Board Transport Capital Fund
32. The LBTCF is a capital budget provided to all local boards by Auckland Council and delivered by Auckland Transport. Local boards can use this fund to deliver transport infrastructure projects that they believe are important but are not part of Auckland Transport’s work programme. Projects must also:

- Be safe.
- Not impede network efficiency.
- Be in the road corridor (although projects running through parks may be considered if they support a transport outcome).

33. Table 1 (below). Is a summary MOLB’s current LBTCF status. This now includes extra funding allocated to the MOLB on 1 July 2018.

<table>
<thead>
<tr>
<th>Mangere Ōtahuhu Local Board Transport Capital Fund Financial Summary</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Funds Available in current political term</strong></td>
</tr>
<tr>
<td><strong>Amount committed to date on projects approved for design and/or construction</strong></td>
</tr>
<tr>
<td><strong>Remaining Budget left</strong></td>
</tr>
</tbody>
</table>

34. MOLB re-assessed their programme in June 2018. This reassessment led resolutions re-activating projects that had been stopped while Council considered its options in Māngere-East. The following tables summarise progress.
Table 2: Local Board Transport Capital Fund Projects

<table>
<thead>
<tr>
<th>Projects</th>
<th>Current Status</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Upgrading the footpaths in and around the Māngere East Town Centre.</td>
<td>Rough order of cost is approx. $700,000 - 1,000,000. The MOLB has authorised detailed design.</td>
<td></td>
</tr>
<tr>
<td>Building a two lane roundabout at the intersection of Bader Drive and Idlewild Road</td>
<td>Project in detailed design. Rough order of cost is approx. $700,000 - $1 million (21 June 2017).</td>
<td></td>
</tr>
<tr>
<td>Widening Bader Drive in front of the Cosmopolitan Club</td>
<td>Construction started.</td>
<td></td>
</tr>
<tr>
<td>Ashgrove Reserve Cycle Route</td>
<td>Rough Order of Costs: (16 August 2017) $400,000 The MOLB has authorised detailed design and Auckland Transport is working on this part of the project.</td>
<td></td>
</tr>
<tr>
<td>Bus shelter improvement project</td>
<td>Local board members are putting together the list of stops.</td>
<td></td>
</tr>
<tr>
<td>Boggust Park</td>
<td>Improve the parking and pathways in or around Boggust Park.</td>
<td></td>
</tr>
</tbody>
</table>

Detailed Project Progress Report

**Upgrading the footpaths in and around the Mangere East Town Centre**

In mid-2018 MOLB resolved to request Auckland Transport re-start detailed design work for this project.

Auckland Transport’s advice was that the project’s costs need to be re-assessed for roughly costed options to be available for the MOLB to consider.

In November 2018, a map with approximate costs was provided to the MOLB and at a...

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1 The term ‘rough order of cost’ is a technical term that refers to the initial of cost estimate provided by Auckland Transport. The rough order of cost should also be able to confirm the feasibility (or not) of a project. Auckland Transport carries the cost of providing a rough order of cost.

2 The term ‘detailed design’ is a technical term that refers to the second phase of investigating a LBTCF project. After a rough order of cost has been accepted, a local board that wishes to pursue a project then authorises release of money from the LBTCF to fund the detailed design process that culminates in a final cost estimate being provided to the local board.
workshop on 30 January 2019, the MOLB discussed this project and has provided direction about areas where it wants further investigation. Auckland Transport will confirm the information requested by the MOLB in writing and then be provided with further direction by the members.

**Bader Drive Roundabout**

The re-design work discussed with the MOLB in late 2018 is progressing and should be completed by the end of the year.

The aim is still to start work early 2019.

**Widening Bader Drive in front of the Cosmopolitan Club**

Work is complete.

The MOLB has questioned the 'humps' that have been built to slow traffic entering the roundabout. The humps used in this intersection are a new type of speed bump designed to allow for easy transit of buses. The hump does not go all the way across the road instead it creates a high point in the centre of the lane. This means that cars are forced to slow down but that buses, which are wider, can pass through with minimal interference.

Auckland Transport is 100% committed to road safety and slowing speeds at intersections particularly ones used by pedestrians. Humps like this will become increasingly common across Auckland.

At an update workshop on 1 February 2019, the humps were a topic of discussion.

**Ashgrove Reserve Cycle Route**

Rough figures are available and a considerable amount of walking and cycling work is planned in the Māngere-Ōtāhuhu area. So confirming the details and the MOLB's priorities is important to make sure that work is complimentary. This project was discussed with the MOLB on 1 January 2019.

**Bus shelter improvement project**

The MOLB has asked Auckland Transport to investigate one site and at the meeting on 1 February 2019, the MOLB said that a list of other sites would be provided soon.

**Boggust Park walking and cycling pathways project**

Auckland Transport needs to confirm details of the MOLB’s intent with regard to Boggust Park.

**Possible New Project**

35. Auckland Council officers pointed out during investigation of the Māngere-East Town Centre project and the Boggust Park project that the Māngere Centre Park concept plan is nearly finished. The Māngere Centre Park plan is not funded but proposes a number of pathways that will provide community value and may be able to be funded with the LBTCF.

36. Whether or not the MOLB would like to use its LBTCF to help fund the Māngere Centre Park Plan was put to the MOLB on 1 February 2019. The MOLB asked Auckland Transport to work with Auckland Council Parks to confirm New Zealand Transport Agency Plans for the area.
Local board advocacy

37. This section provides a regular report about how Auckland Transport is supporting the MOLB Advocacy Initiatives. The Board’s Advocacy Initiatives are recorded in the MOLB Local Board Plan. In this month’s report the MOLB’s Advocacy Initiatives from the 2016-19 term have been recorded in the table below.

Table 3: Advocacy Initiative Status

<table>
<thead>
<tr>
<th>Advocacy Initiative</th>
<th>Key Initiative</th>
<th>Status</th>
</tr>
</thead>
</table>
| A well-connected area, part of a great, affordable public transport network that makes it easy for all to move around. | Deliver projects with the governing body and Auckland Transport including:  
- Improving street connections between the Ōtāhuhu bus/train station and town centre  
- Upgrading the street environment around Māngere East shopping area and community facilities  
- Completing the Māngere town centre bus station upgrade  
- Support walking and cycling connections around popular parks like Walter Massey and Māngere Town Centre | Auckland Transport has a range of projects underway supporting this initiative including:  
- Auckland Transport officer are working with Auckland Council to provide better information about improvements in Otahuhu.  
- Auckland Transport manages delivery of the Otahuhu streetscape upgrade.  
- Auckland Transport is support the MOLB to Investigate improvements in Mangere-East.  
- The ICP programme will ensure that connectivity is a priority across the transport network. |
| Attractive, accessible and safe cycle ways and walkways. | Champion and support the Ōtāhuhu Portage route project to open the area for recreation, walking and cycling. | An advocacy issue that Auckland Transport can help support but can’t lead. |
| | Implement Norana path walkway and fund priority Local Paths projects | An advocacy issue that Auckland Transport can help support but can’t lead. |
| | Continue supporting Te Ara Mua-Future Streets and identify options to increase use of cycle ways and walkways | Auckland Transport has recently produced cycle maps that encourage use of the area. |
| | Partner with Te Wānanga o Aotearoa to use digital technology to popularise and increase use of new paths. | A MOLB project. |
| Safe, attractive and well-maintained streets for all. | Develop and deliver improvements to Bader Drive, e.g. a roundabout at the Idlewild Road intersection and road widening near Māngere town centre. | Auckland Transport has delivered the project to widen Bader Road and will start this year on the Bader Drive Roundabout. |
Progress made on investigations.

*Future Streets activation activities*

38. Auckland Transport continues to support the Future Streets project by working to promote use of the area for walking and cycling. Auckland Transport continues to work with locals to developed walking and cycling maps.

39. Another opportunity is that the Auckland Transport Community Bike Fund exists to support community initiatives that encourage more people to ride bikes more often in Auckland. It especially targets new riders.

40. It funds community-focused projects that encourage regular bike use or improve cycle safety, and contribute to increasing the number of regular cyclists in Auckland.

41. Soon Round 2 of the 2018/19 Community Bike Fund will be open. Local community groups are being contacted and Auckland Transport encourage any community group to consider making an application, even if cycling is not currently included in their activities, this grant could be an opportunity for groups to consider how they could encourage riding a bike, within their community.

42. Auckland Transport’s AT Cycling and Walking Team are available to help support groups with their applications. Dates for the next round of the Community Bike Fund:
   - Opens – Monday 4 February 2019, 8am
   - Closes – Sunday 3 March 2019, 11.59pm

43. Details, including the application form and grant policy (I encourage all applicants read before applying) will be live on the AT website from Monday 4 February 2019, at https://at.govt.nz/cycling-walking/at-community-bike-fund/ or on our Facebook page https://www.facebook.com/pg/aucklandtransportcycling/posts/?ref=page_internal.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe / Local impacts and local board views

Auckland Transport consultations

44. Normally, Auckland Transport provides a summary of proposals that they invited the MOLB to provide their feedback about, but over this reporting period, Auckland Transport has not any proposals.

Traffic Control Committee resolutions

45. Traffic Control Committee (TCC) decisions from October 2018 is included in this section of the report. However, this month there were no decisions.

**Table 4: Traffic Control Committee Decisions September 2018**

<table>
<thead>
<tr>
<th>Street</th>
<th>Area</th>
<th>Work</th>
<th>Decision</th>
</tr>
</thead>
<tbody>
<tr>
<td>Westney Road</td>
<td>Mangere</td>
<td>No Stopping At All Times, Flush Median, Edge Line</td>
<td>Carried</td>
</tr>
<tr>
<td>King Street, Atkinson Avenue</td>
<td>Otahuhu</td>
<td>Temporary Traffic and Parking restrictions Otahuhu Christmas Carnival</td>
<td>Carried</td>
</tr>
</tbody>
</table>
**Tauākī whakaaweawe Māori**

**Māori impact statement**

46. In this reporting period no projects have required iwi liaison.

**Ngā raru tūpono me ngā whakamaurutanga**

**Risks and mitigations**

47. At this time the most significant financial risk for the MOLB remains the unallocated portion of the LBTCF approx. $1.4 million. The MOLB is mitigating this risk by re-starting detailed investigation of a number of projects considered earlier in the electoral term. On 1 January 2019, the MOLB and Auckland Transport officers met and used information gathered to date to discuss LBTCF options aiming to set priorities for Auckland Transport work.

**Ngā koringa ā-muri**

**Next steps**

48. Auckland Transport will provide another update report to the local board next month.

**Ngā tāpirihanga**

**Attachments**

There are no attachments for this report.

**Ngā kaihaina**

**Signatories**

<table>
<thead>
<tr>
<th>Authors</th>
<th>Ben Stallworthy – Elected Member Relationship Manager</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Jonathan Anyon – Elected Member Team Manager</td>
</tr>
<tr>
<td></td>
<td>Rina Tagore – Relationship Manager</td>
</tr>
</tbody>
</table>
Auckland Council participation in Tuia Te Here Tangata 2019

File No.: CP2019/00738

Te take mō te pūrongo
Purpose of the report
1. The purpose of this report is to provide an update to Māngere-Ōtāhuhu Local Board on Auckland Council’s participation in Tuia Te Here Tangata 2019.

Whakarāpopototanga matua
Executive summary
2. The 2019 pilot initiative is an Auckland Council initiative with several local boards participating including, Ōtara-Papatoetoe Māngere-Ōtāhuhu, Papakura and Franklin.

3. Tuia Te Here Tangata is an intentional, long-term, intergenerational approach to develop and enhance the way in which rangatahi Māori contribute to communities throughout New Zealand. The programme looks to build a network of support for rangatahi to help them contribute to their communities through mentorship, local projects and building their leadership capability.

4. The programme has been in operation since 2011 and 2019 will be its ninth year in operation and the 2019 cohort will have an intake of 60 rangatahi with over 35 local government organisations participating in the programme.

5. The Southern Initiative has collaborated with Ōtara-Papatoetoe Local Board and Māngere-Ōtāhuhu Local Board to participate in the Tuia programme over the past three years. It was identified that there was appetite to scale and expand the programme to other southern local boards. Through a partnership model between The Southern Initiative and Citizens Engagement and Insights, a pilot initiative is underway to test the effectiveness of a regional approach to delivering the Tuia programme.

6. It is intended that the programme can be extended across Auckland based on the outcomes and learnings of the 2019 pilot.

7. The funding of $40,000 for the pilot initiative has been sourced by Citizens Engagement and Insights as part of the Effective Māori Participation workstream, which is one of the funding outcome areas for Te Toa Takitini Māori Outcomes Portfolio for FY19/20/21. This includes $7,500 per local board to cover relevant expenses and an additional $10,000 to support additional Council group shadowing opportunities.

Ngā tūtohunga
Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) receives and accepts the Auckland Council participation in Tuia Te Here Tangata 2019 report.

b) notes the updates in the report.

c) agrees to participate in the regional pilot of the Tuia programme 2019.

d) agrees to incorporate the Tuia programme into the Māngere-Ōtāhuhu Local Board Local Board 2019 work programme.
Horopaki

Context

Background

8. To support the Auckland Plan 2050 vision of a thriving Māori identity is Auckland’s point of difference in the world – it advances prosperity for Māori and benefits all Aucklanders, Auckland Council has committed to supporting the advancement of Auckland rangatahi employment, leadership and participation in decision-making opportunities.

9. This is further supported by the co-designed objectives of Goal 7 in the I Am Auckland strategic plan, the Independent Māori Statutory Board’s Māori Plan rangatahi-focused objectives and the Te Toa Takitini Māori Outcomes portfolio rangatahi goals.

10. To achieve these outcomes the council is progressing a series of pilot programmes to further explore how we can activate and embed the role of rangatahi and their voice in leadership and decision-making for Tāmaki Makaurau, Auckland.

11. The Southern Initiative has collaborated with Mangere-Otahuhu and Ōtara-Papatoetoe Local Boards to participate in the Tuia programme over the past three years. This has contributed to building the governance and leadership capability of four rangatahi Māori to date.

High level programme brief

12. Based on the benefits achieved through the participation in the Tuia programme, a partnership model between The Southern Initiative and Citizens Engagement and Insights, Auckland Council has been implemented to scope and pilot a regional approach to delivering the programme with the following local boards participating in 2019, Mangere-Otahuhu, Ōtara-Papatoetoe, Papakura and Franklin.

13. As part of the pilot initiative, the local boards and the rangatahi will be exposed to governance, leadership and community opportunities at a national, regional and local level.

14. At a national level these opportunities include networking with other rangatahi from Aotearoa, New Zealand, exposure to mentorship from mayoral mentors and other community leaders, opportunities to enhance rangatahi understanding of the machinery of government, for example, attend events at Parliament. Rangatahi attend up to five wānanga (weekend workshops) across Aotearoa, New Zealand throughout the duration of the programme.

15. At a regional level these opportunities will include shadowing opportunities, such as, with council Governing Body, executive and/or senior leadership to support better understanding of the functions and services of the Auckland Council group. This includes, a cohort-specific project to support further rangatahi interest and participation in local government.

16. At a local level rangatahi will meet regularly with their local board mentors to receive mentorship, exposure to community initiatives and regular support in delivering their chosen community project. The rangatahi will contribute 100 hours to their local community throughout their participation in the programme.

Roles and responsibilities

17. The requirements for the mentor include, to meet with the rangatahi at least once a month and involve them in community activities where appropriate. For example, planning meetings, council meetings, citizenship ceremonies or relevant field trips.

18. The requirements for the rangatahi include, be actively interested or engaged in contributing to the wellbeing of their community, be able to commit to the full programme including wānanga over 12 months, deliver a community project or complete 100 hours of their time to their community.
19. As part of the regional pilot approach, the cohort of rangatahi will also participate in Council group shadowing opportunities and deliver a regional-focused project to promote rangatahi engagement and civic participation.

**Future working model**

20. It is intended that the regional model will be offered to other local boards across Auckland to participate in the programme throughout FY2020 and 2021. As the programme continues to expand across Tamaki Makaurau, Auckland, The Southern Initiative will continue to collaborate with and support southern local boards in the delivery of the programme.

21. Additional council leads will need to be identified to support the delivery of the programme in North, East, West and Central Auckland.

22. Citizens Engagement and Insights will continue to support through funding, providing regional support to the cohort in accessing shadowing and mentorship opportunities in the Council group and coordination support to the cohort to deliver a regional-focused project to enhance rangatahi civic participation and leadership.

**Tātaritanga me ngā tohutohu**

**Analysis and advice**

23. It is suggested that participation in the Tuia programme has multiple benefits for all those involved. From qualitative insights, rangatahi who have participated in the programme not only gained valuable understanding of machinery of government, political mentorship and contribution to community. Many shared that the benefits of participating in the programme supported deeper understanding of themselves and unique learning experiences based on the kaupapa-Māori framework that the Tuia programme is founded upon.

24. For mentors, including mayoral mentors, some of the qualitative insights suggest many of the mentors gained valuable insights into youth perspectives, issues and opportunities for rangatahi Māori within their communities that they were previously not aware of. It was also suggested that many of the mentors experienced their own growth and learning, for example, many of the mentees have supported their mentors in building their understanding of te ao Māori, use of te reo Māori and confidence in Māori environments. In many cases the mentorship between mentors and mentees has continue after the programme finished.

**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera**

**Council group impacts and views**

**Strategic objectives**

25. Auckland Council’s participation in the Tuia programme 2019 support several strategic objectives for Council group including the Mayor’s vision for Auckland to be a world class city and the Auckland Plan 2050 strategic commitments, particularly the Māori Identity and Wellbeing outcome, focus area three: *strengthen rangatahi participation in leadership, education and employment*. The intended outcomes align with the Independent Māori Statutory Board’s Māori Plan rangatahi-focused objectives and the Te Toa Takitini Māori Outcomes portfolio rangatahi goals.
**Council performance objectives**

26. The cross-council approach to delivering the 2019 programme also aligns with council’s three-year performance plan objectives, particularly *engaging and enabling communities* and *building a high-performance culture*. For example, the pilot demonstrates effective cross-council partnership model, delivering on shared strategic objectives and utilisation of funding.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe**

**Local impacts and local board views**

27. The objectives of the programme align with *outcome 5: Empowered, inclusive and prosperous communities* of the Ōtara-Papatoetoe Local Board Plan 2017. It is noted that there is a specific objective to support capability and capacity building through rangatahi mentoring programmes which this initiative directly attributes to.

**Tauākī whakaaweawe Māori**

**Māori impact statement**

28. It is likely the impacts of the Tuia programme for Council group will contribute positively in supporting council to meet its Maori responsiveness goals, particularly *goal two: effective Māori participation* and *goal three: strong Māori communities* as the programme delivers clear civic participation and leadership outcomes for Māori at both a regional and local level.

**Ngā ritenga ā-pūtea**

**Financial implications**

29. The total cost to support the 2019 pilot initiative is $40,000. This includes $7,500.00 per local board to cover costs associated with rangatahi travel to the five wānanga, contribution to the travel costs of the mentor to the mentorship training session and to contribute to the rangatahi-led community project.

30. The remaining $10,000 will support the Auckland cohort of rangatahi to partake in shadowing and professional development opportunities through the Council group and to contribute cohort-wide project costs to engage other rangatahi in local decision-making.

31. The funding for the pilot initiative has been sourced by Citizens Engagement and Insights as part of the Effective Māori Participation workstream, which is one of the funding outcome areas for Te Toa Takitini Māori Outcomes Portfolio for FY2019/20/21. Based on the 2019 pilot outcomes, it is likely continued funding can be sourced to support the programme from multiple funding sources.

32. It is noted the costs associated with the programme are reasonable in line with other kaupapa-Māori based rangatahi programmes that require national and regional travel and contribution to project delivery costs.

**Ngā raru tūpono me ngā whakamaurutanga**

**Risks and mitigations**

33. It is noted that the local boards received late notice of acceptance on to the 2019 programme which has had some impact on the effectiveness of the promotion, logistics and recruitment for the programme. Moving forward, it has been agreed that the pilot programme leads, The Southern Initiative and Citizens Engagement and Insights will provide coordination support working with the relevant local board advisors to mitigate this in the future.

34. It is noted that in previous years the commitment of rangatahi to complete the programme has varied based on various factors, such as, capacity issues for rangatahi. This will likely
be mitigated through effective recruiting processes and better programme coordination at both the regional cohort and local levels.

**Ngā koringa ā-muri**

**Next steps**

35. Confirm the partnership model between The Southern Initiative, Citizens Engagement and Insights with the participating local boards in the 2019 programme cohort by 20 February 2019.

36. Selection and recruitment process of rangatahi to be completed by 25 of February 2019.

37. Induction day for mentors is scheduled for 6 March 2019.

38. Mentor and mentee first meeting in February 2019.


40. Tuia Te Here Tangata wānanga 1 - 15 to 17 March 2019.

**Ngā tāpirihanga**

**Attachments**

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**Ngā kaihaina**

**Signatories**

| Authors | Te Aue Addison-Te Whare - Senior Rangatahi Engagement Programme Lead, Citizens Engagement and Insights  
Michelle Wilson - Project Manager, The Southern Initiative |
|---------|--------------------------------------------------------------------------------------------------|
| Authorisers | Gael Surgenor – General Manager Southern Initiative  
Rina Tagore – Relationship Manager |
Attachment A

Item 16
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EXPLANATION


The name ‘Tuia’ is derived from a tauparapara (Māori proverbial saying) that is hundreds of years old. This saying recognises and explains the potential that lies within meaningful connections to: the past, present and future; to self; and to people, place and environment.

The word ‘Tuia’ means to weave and when people are woven together well, their collective contribution has a greater positive impact on community. We as a rangatahi (youth) leadership programme look to embody this by connecting young Māori from across Aotearoa/New Zealand - connecting passions, aspirations and dreams of rangatahi to serve our communities well.
Tuia Overview

Tuia is an intentional, long-term, intergenerational approach to develop and enhance the way in which rangatahi Māori contribute to communities throughout New Zealand. We look to build a network of support for rangatahi to help them contribute to their communities. This is done through developing relationships between a diverse range of rangatahi throughout the country that recognises, accepts and celebrates diversity.

Three pou make up the Tuia rangatahi experience:

1. Mentoring
2. Community contribution
3. Wānanga

At a local level, a mayor will select a rangatahi Māori from their district who they will develop a mutually beneficial mentoring relationship with, in order to enhance their ability to contribute well to community. This will happen on a monthly basis, involving both informal meetings and participation at formal occasions. The relationship will also provide both parties with the opportunity to gain a deeper insight into inter-generational issues, cultural values and experiences.

Selected rangatahi will be expected to undertake a 100 hour community contribution project in their respective communities.

Rangatahi will also attend five wānanga in different parts of the country over the year to build networks, obtain support and have exposure to a diverse range of people from across the country.
Rangatahi Selection

Who is eligible for the programme and how will they be selected?

The Mayor will select a young Māori using the following criteria.

The rangatahi selected must:

- be aged between 18-25 years old;
- be actively involved in contributing to the wellbeing of their community at some level;
- be able to commit to being involved in this part-time programme of three three-day and two four-day wānanga (leadership forums) over a period of 12 months;
- have support from others to participate in the programme (whānau/hapū/pakeke/employers/community etc.);
- be open minded and willing to contribute to discussions and workshops;
  and
- be well organized and have the ability to manage their time and commitments effectively.
Selection Process

Each participating Mayor in partnership with their community and past rangatahi participant (where applicable) will select the candidate against the criteria outlined on the previous page. Each Mayor will determine what process they deem to be the most effective in order to identify their candidate.

Selection process examples are:

- Personal application (e.g. essay / presentation)
- A nomination and selection process
- A personal choice
- In consultation with community groups
- On the advice of iwi and hapū groupings
- On the advice of the council’s community development advisors

Mayors should consider the following:

- Compatibility (shared interests)
- Gender (may be relevant)
- Connection to the community

NB: A Tuia Mentoring Mayoral Toolkit guide is available and will be distributed to those participating Mayors. This will include a range of strategies and experiences Mayors can use to support the development of their rangatahi.
MAYORAL/MENTOR EXPECTATIONS

Mayors/mentors who agree to become a mentor recognise the potential this approach has to effect long-term positive change in the life of the rangatahi they are mentoring and through them, many communities around the country.

Mayors/mentors will be required to:

- meet with the young person at least once a month;
- involve the young person in community activities that will assist their development as a leader;
- financially support the young person to attend five wānanga (leadership forums) per year. (Domestic transport costs only: approx. $800 - $3000 per year - variance in cost is largely relative to geographical considerations – earlier bookings beneficial);
- attend a one day mentoring training opportunity (optional).

"My participation as a Mayor in the Tuia programme has meant for me a better understanding of the quality of young Māori leaders that we have in Aotearoa. The national network and the types of relationships that are built is amazing to see."

Malcolm Campbell Kawerau District Mayor

RANGATAHI EXPECTATIONS

Young people who agree to take part in the programme will make the most of this unique opportunity by participating in all of the planned activities and meetings.

The young people will commit to:

- Meet with their Mayor at least once a month;
- Be involved in additional community events at the invitation of the Mayor (where practical);
- Attend three three-day and two four-day wānanga (leadership forums) per year;
- Community contribution project(s) over a 12 month period (approx 100hrs).
COMMUNITY CONTRIBUTION

General Guidelines

Hours

- The expected commitment for this is approximately 100 hours for the year, which equates to approx. two hours per week.
- There is no need to record hours of community contribution - the focus is on giving to the community rather than fulfilling a requirement.
- The hours can be made up of many small projects, one large project or a combination.

NB: Many rangatahi are already contributing to their communities - if this is the case for your rangatahi, then those contributions would count towards those 100 hours.

Projects aim/nature

- There are no strict requirements for the aim or nature of the contribution activity. See next page for examples of past community contribution projects.
- The benefits of this is for rangatahi to be able to share their experience, practice new strategies, obtain peer support and demonstrate leadership skills.

Reporting

- While not a formal requirement, some form of reflection about service activities is recommended.
Jazmin Henare volunteered services weekly to I.H.C. health care. Mentoring young people suffering from intellectual disabilities in order to help them adapt to modern technology.

Mentored by Stevie Chadwick Mayor Rotorua 2014.

Bryan Rawiri Lions fertiliser drive for Matamata College netball/ rugby teams and Pohlen hospital being the benefactors of this effort; IHC golf tournament was to create awareness and raise funds for their local Charity. Raising funds for various charitable causes; daffodil day (cancer awareness) and purchasing bibles for developing countries in the south pacific.

Mentored by Jan Barnes Mayor Matamata Piako 2014

Joel Mudford - Re-established the Māori club in his community after a 40 year absence, creating a safe place to learn Te Reo and for Māori in his community to reconnect with their culture.

Mentored by Tracey Collins Mayor Tararua 2017.
RANGATAHI STORIES

ANTOINETTE’S STORY

‘I strive to live life to the fullest’

I am privileged and thankful to have been a part of the TUIA kaupapa. The new chapter has encouraged me to stretch further out of my comfort zone, explore new pathways and reignite my passion to learn Te Ao Māori.

The five wānanga that we attend throughout the year encompass five different concepts of learning within Māoritanga. Each wānanga are strategically located and share messages that everyone reflects differently.

The first wānanga TUIA i runga is introducing the meaning of TUIA. What can we do as Rangatahi Māori? Why are we here? Who are we weaving with? Questions and team bonding activities for us to get to know each other. One of the highlights of my trip in Te Kūti was the
history of Kiingitanga. We visited the pā where the first Māori King was chosen with the many chiefs that came together. It was a significant moment for me as it was where my tipuna once stood.

The wānanga that I was most nervous about was the TUIA i roto. We had the choice to share our story and deepen our connection with one another. I am not a confident speaker and the idea of being vulnerable scared me. The tautoko given by my TUIA whānau gave me the courage to step up. When I let my guard down, I couldn’t believe how comfortable I felt afterwards. It is hard to describe the way TUIA creates the safe space for us all to share. I will never forget the growth and connection I made after that wānanga.

Each and every wānanga has given me new learnings to incorporate within either my community, with my whanau, in myself or even in my classroom, as a primary school teacher. My first year with TUIA has been enlightening and now I strive to live life to my fullest, continue to absorb matauranga Māori and empower the rangatahi who are our future.

Antoinette Hapuku-Lambert
Mentored by Sandra Hazelhurst, Hastings Mayor 2018
MAUI’S STORY

‘Scared but excited’

Over the whole year, this journey has been one of my scariest and most exciting adventures. I remember at the first wānanga, I was completely shocked. Coming from a completely different environment the year before at high school, I was completely out of my comfort zone. I remember at Tahaaroa seeing a packed room full of different people of different ages from different backgrounds. A person like me, who likes his space, who can be a bit nerdy, and at times can be a bit awkward, I thought I was completely out of place. But I was so wrong. The amount of things I have found in common - the passion for community, for Te Ao Māori, and the same obstacles faced has made me feel closer to the Tuia whānau. I honestly feel like I have another whānau in Tuia. The emotionally filled stories shared at Te Araroa, or the feeling of unity and teamwork when we did the community projects in Wellington. I am just amazed at the sheer amount of talent and drive in the rangatahi of this kaupapa. I’ve met talented writers, musicians, artists, performers, academics, leaders, dancers, entrepreneurs and that’s just probably the tip of the iceberg. I’m so glad I didn’t pass up this opportunity to participate this year, or else I honestly don’t think I would end up being the person I am today. I always loved this whakatauki and I think it describes perfectly all of your pursuits and dreams that we rangatahi want to achieve, “Whaia te iti kahurangi, ki te tuohu koe me he maunga teitei.” Ngā mihi, sei gente molto motivata e incredibile.

Maui Brennan

Mentored by David Ayers, Waimakariri Mayor 2017
Kawa’s Story
‘Tuia has shaped me’

Before going to Te Araroa, I discovered that I had connections to Te Araroa, and Hinerupe in particular. How lucky was I.

Early Saturday morning standing at Keke Pohatu, it was a chance for me to connect with the whenua that my own tipuna once stood on.

This wānanga was for us to share our stories, our time to talk about our lives. I was pumped. No one wanted to go first, so I decided to stand. Going first for something you’ve never done before is daunting. Nevertheless I shared what made me and got me to where I am today. After sharing who I was, I could feel nothing but safe, aroha, and trust. One by one we shared our lives with each other, and one by one we connected together. Slowly I saw everyone weaving together bonds that I can last a lifetime. Having these high-trust relationships, and maintaining them are going to help me in my path to become a young Māori leader.

Personally, the weekend couldn’t have gone better. Knowing that these relationships are going to be there for me as I continue to learn and grow as a young leader for this community inspires me to do the best and be the best for my town, my community, my iwi and my home.

Tuia shapes you physically, mentally, spiritually and emotionally to want to do better and feel better for our community.

Kawakawa Stirling
Mentored by Craig Little, Wairoa Mayor 2014
Attachment A

Item 16
Māngere-Ōtāhuhu Local Board
20 February 2019

TUIA TIMEFRAMES

2018
December
• Selection Process initiated

2019
January
• Confirmation of commitment to 2019 programme

February
• 1st Feb- Selection of rangatahi participant confirmed
• First mentoring meeting with Mayor (Can be earlier if preferred)

March
• Wānanga 1: Tuia i Runga (Waikato) Friday 15th - Sunday 17th of March
• Mayors mentoring training
• Second mentoring meeting / Community contribution project identified

April
• Third mentoring meeting

May
• Wānanga 2: Tuia i Raro (Christchurch) Friday 10th - 12th of May
• Fourth mentoring meeting

June
• Fifth mentoring meeting

July
• Wānanga 3: Tuia i Roto (Waiariki/Bay of Plenty) Friday 5th – Monday 8th of July
• Sixth mentoring meeting

August
• Seventh mentoring meeting

September
• Wānanga 4: Tuia i Waho (Wellington) Friday 6th – Sunday 8th of September
• Eighth mentoring meeting

October
• Ninth mentoring meeting

November
• Wānanga 5: Tuia Te Here Tangata Thursday 21st–Sunday 24th of November
• Tenth mentoring meeting

December
• Final mentoring meeting for 2018
• Begin selection process for 2019

NB: each Tuia wānanga is held on the first weekend of every second month from March unless otherwise communicated.
**Key Contacts**

**North Island Mentoring Support**
Haimona Waititi  
haimona@tukaha.com  
027 475 1011

**Registrations / Logistics**
Kararaina Pahuru  
info@tukaha.com  
021 827 801

**South Island Mentoring Support**
Tihou Messenger-Weepu  
tihou@tukaha.com  
022 684 8363

**Wānanga Coordinator**
Rawiri Tapiata  
rawiri@tukaha.com  
022 301 7799
PARTICIPATING MAYORS
2011-2018


PARTICIPATING IWI AND ORGANISATIONS
2014-2018

Ngati Ruanui, Ngati Whatua, Te Whanau-a-Apanui, Ngāti Rehua, Waikato, St John, Vodafone, Horizons regional council, Waikato regional council, Papatoetoe/Otara local board, Mangere/Otahuhu Local Board, Tuikura, Tuia te Tai Poutini, Te Whakatipuranga o Ngā Tāonga o Kapiti.
Continuation of funding for the Mangere Town Centre Crime Prevention Officer initiative

File No.: CP2019/00817

Te take mō te pūrongo
Purpose of the report
1. To approve funding for a further six-month continuation of the Crime Prevention Officer initiative, work programme item Capacity building for Business associations.

Whakarāpopototanga matua
Executive summary
3. In September 2018, the local board approved a six-month continuation of the CPO programme, pending the outcome of a review of community safety initiatives in the Māngere Town Centre and Māngere East Village by Community Empowerment Unit staff.
4. The review of community safety funding was presented by staff at a local board workshop on 7 November 2018. The review concluded that the CPO initiative is an effective component of the local community safety initiatives and suggested longer-term funding support from the local board.
5. Staff recommend continued funding for the CPO for the remaining six months of the 2018/2019 financial year.
6. Staff will make recommendations for the longer-term future of the CPO initiative and work programme in the 2019/2020 wider community safety, place shaping work programme development process.

Ngā tūtohunga
Recommendation/s
That the Māngere-Ōtāhuhu Local Board:
a) approve $31,000 to the Mangere Town Centre Business Improvement District Incorporated from work programme line 1065 - Capacity Building: Business Improvement Districts to fund the continuation of the Crime Prevention Officer initiative in Māngere and Māngere East town centres for six months from February 2019.

Horopaki
Context
8. On 20 September 2018, the local board approved a six-month continuation of the CPO programme, from August 2018 (MO/2018/154) and supported an increase in funding for the CPO initiative to $62,000 per year (pro rata).
9. The September 2018 continuation of the CPO initiative was only six months, as any further extension was to be decided pending the outcome of a review of community safety initiatives in the Māngere Town Centre and Māngere East Village.

10. Staff conducted a community safety review (Attachment A), which was presented to the local board at the workshop on 7 November 2018. The review concluded that the CPO initiative is an effective component of the local community safety and suggested longer-term support from the local board.

11. Options for a continuation of the CPO initiative was discussed with the local board at a workshop on 30 January 2019.

Tātaritanga me ngā tohutohu
Analysis and advice

12. Key contributions from the CPO this period include a continued focus on reducing youth offending and homelessness, development of youth events and activities, and coordinating a collaborative approach to addressing youth issues among local organisations. The number of at-risk youth observed in the Māngere Town Centre has dropped significantly this period, and there have been no issues reported at Māngere East Village.

13. The CPO is proactive on issues with beggars and supporting the homeless and has been successful in maintaining the goal of zero long-term homeless occupying the two town centres. The CPO works collaboratively with local safety interests and coordinates the Mangere Town Centre community safety network group.

14. The review of community safety initiatives concluded that the CPO initiative is an effective and valued component of the local community safety programme.

15. Staff recommend that the local board allocate $31,000 to the Mangere Town Centre Business Improvement District Incorporated to fund the continuation of the Crime Prevention Officer initiative in Māngere and Māngere East town centres for six months from February 2019.

16. This funding will allow the CPO to continue delivering safety related activities at the current service levels.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

17. The proposed continuation of the CPO initiative has no identified impacts on other parts of the council group. The views of council-controlled organisations were not required for the preparation of this report’s advice.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

18. The CPO initiative contributes to the local board’s Outcome 1: A strong local economy by addressing the key objective that “local town centres are attractive, lively and safe” and Outcome 6: A place where everyone thrives and belongs and our communities have safe and healthy neighbourhoods.

Tauākī whakaaweawe Māori
Māori impact statement

19. Māori represent 16 percent of the population in the Mangere-Otahuhu Local Board area. 34.7 percent of Māori in the local board area are aged under 15 years.

20. The unemployment rate of Māori aged 15 years and over in Mangere-Otahuhu Local Board Area is 22.7 percent, compared with 15.6 percent for New Zealand’s Māori population.

Source: Census 2013
21. The CPO initiative takes a holistic approach to community safety. This includes taking a Kaupapa Māori approach, working closely with young people and their whanau where possible.

**Ngā ritenga ā-pūtea**

**Financial implications**

22. In September 2018, the local board approved the reallocation of existing Locally-driven Initiatives (LDI) community safety funding totaling $62,000, to fund the continuation of the CPO initiative for 12 months (MO/2018/154).

23. A grant of $31,000 was then issued to the Mangere Town Centre Business Improvement District Incorporated (the business association) for the CPO initiative from August 2018 to January 2019.

24. Staff recommend allocating the remaining available budget of $31,000 from work programme line 1065 to the Mangere Town Centre Business Improvement District Incorporated to fund the continuation of the CPO initiative for the remainder of the 2018/2019 financial year.

**Ngā raru tūpono me ngā whakamaurutanga**

**Risks and mitigations**

25. If this funding is not approved, the initiatives, events and relationships established during the first 18 months of the CPO initiative would be at risk of failing without the ongoing support and coordination of the crime prevention officer. Discontinuing the CPO initiative without a considered transition would be disruptive to the community who have built trust in the CPO role and initiative.

26. At the conclusion of the recommended continuation period for this funding, the local board will have fully funded the CPO initiative for two years. This could lead to a risk of sole reliance on the local board for continued funding. However, it is acknowledged that there are other agencies and organisations who have responsibility and care for community safety outcomes in the local area, and as such, could share in providing support for an ongoing programme. Staff are currently exploring potential partnerships, to be incorporated into the 2019/2020 local board work programme.

**Ngā koringa ā-muri**

**Next steps**

27. Staff will progress the funding agreement with the business association for the CPO initiative, and report on outcomes in quarterly reports.

28. Staff will facilitate a joint planning session with local board members to discuss aspirations for the ongoing development of the CPO initiative and associated partnerships, and the wider Māngere-Ōtāhuhu community safety network, for inclusion in the 2019/2020 local board work programme.
Ngā tāpirihanga
Attachments

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Signatories

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<tr>
<td>Natalie Hansby - Practice Manager Operations, Community Empowerment Unit</td>
<td>Graham Bodman - General Manager Arts, Community and Events</td>
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<td>Rina Tagore - Relationship Manager</td>
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Review of Māngere-Ōtāhuhu Local Board investment in Māngere Town Centre and Māngere East Town Centre community safety initiatives

Prepared by: Community Empowerment Unit
Arts, Community and Events

November 2018
Purpose

1. To provide a review of community safety initiatives funded by the Māngere-Ōtāhuhu Local Board in Māngere Town Centre and Māngere East Village to inform funding allocations in the 2019/2020 local board work programme.

Background/context

2. The Māngere-Ōtāhuhu Local Board funds community safety initiatives each year which are intended to contribute to the local board outcomes of:
   - A strong local economy.
   - We are the heart of Maori and Pasifika culture.
   - A place where everyone thrives and belongs.

3. The local board asked staff to evaluate the impact of community safety funding by the local board in the Māngere and Māngere East town centres, to inform decision-making on the 2019/2020 local board work programme.

Funding to local business associations

4. The 2018/2019 work programme line 1085, Capacity Building: Business Improvement Districts initiative, has an allocated budget of $262,000.

5. The Māngere Town Centre is represented by the Māngere Town Centre Business Improvement District Incorporated (BID). The Māngere East Village is managed by the Māngere East Village Business Association Society Incorporated.

6. The management and operation of both centres is overseen by the Māngere Town Centre organisation led by manager David Fearon. The Māngere Town Centre BID subsidises the operations and management of the Māngere East Village.

7. The key focus of this review is the CCTV and Safety Initiatives grants to these two town centres, totalling $127,000 in 2018/2019.

Table One: breakdown of annual funding to business associations in 2018/2019:

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<td>$27,000</td>
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<tr>
<td>Community safety initiatives</td>
<td>$20,000*</td>
<td>$45,000</td>
<td>$30,000</td>
<td>$15,000</td>
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<tr>
<td>Total:</td>
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<td>$45,000</td>
<td>$30,000</td>
<td>$30,000</td>
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* The annual "BID top up" funding to business associations is aimed at enabling these organisations to enhance governance and management. This funding is the topic of a separate review, to be presented to the local board in advance of 2019/2020 work programme development.

* Note: $20,000 of community safety initiatives funding approved in September 2018 to be applied to Crime Prevention Officer initiative, umbrella'd by the Māngere Town Centre business association.
CCTV and Safety Initiatives

8. The Māngere Town Centre BID receives targeted rate funding of $284,000 annually, which supports the general operations and maintenance of the town centre, including cleaning, security, a subsidy to the ambassador programme, community events and promotion, and further expansion of the town centre’s private (non-council assets) CCTV system.

9. Supported in part by funding from the local board, the town centres address community safety issues using the following tools and initiatives:

Security guards

10. The BID employs four security guards for 30 hours per week to patrol the Māngere Town Centre. The guards are highly visible in the town centres, help to deter crime, respond to first aid incidents and are well regarded by the community.

11. Due to cost, there is no permanent guard presence at Māngere East, but these guards are also deployed to respond to incidents at Māngere East Village as required. Increased resourcing to enable a consistent guard presence at Māngere East would improve response times and act as more of a deterrent for crime and anti-social behaviour in the village.

12. The town centre guards are supported by a radio system which enables instant communication between staff, and the ability to contact the police directly for assistance. Asset renewal and maintenance of this system costs approximately $10,000 every two to three years, paid from targeted rate funding.

Closed Circuit Television (CCTV)

13. Across Māngere and Māngere East town centres, there is a suite of CCTV cameras, of which 15 are owned by Auckland Council. In the last 18 months, the BID has invested more than $80,000 in new camera equipment for their private system to supplement the council-owned assets. These cameras together make up a strong network which covers all areas in the two town centres, with a further suite of cameras for the Māngere Health Centre.

14. Around 100 shoplifters are identified and photographed using CCTV each year. Security staff can direct their private security and the Neighbourhood Policing Team to respond to incidents quickly. Town centre management report that intervention for minor crime discourages individuals from progressing to greater levels of crime, and there has been a notable increase in the amount of actions recorded. However, shopkeepers tend not to prosecute due to a reluctance to ‘waste time’ on recovering low value items, and a perception that minor shoplifting is not a priority for police time.

15. CCTV is a well-recognised tool in the effort to deter and respond to safety issues. However, an effective system requires a substantial investment in monitoring, maintenance and development to ensure that it is an effective tool for both prevention and enforcement. The network of cameras enables the monitoring of general safety concerns, with a full-time security officer employed by the Māngere Town Centre (supported by targeted rate funding). The cost of maintenance for the CCTV network is approximately $36,000 annually, of which there is $27,000 earmarked from the local board’s LDI in 2018/2019.

16. Over the last 6 months staff have been negotiating to transfer responsibility for maintenance and future development of council-owned CCTV assets in Māngere-Ōtāhuhu to Auckland Transport. This has advantages for future investment in the network considering Auckland Transport’s already strong asset base across the city, their region-wide integrated network which allows real-time viewing by Police. This also provides the opportunity for the local board to invest LDI budget currently allocated to CCTV maintenance to other initiatives.
17. Staff discussed the transfer with the Māngere-Ōtāhuhu Local Board at a workshop on 27 June 2018. Community Empowerment Unit staff were advised on 11 September 2018 that the business case has been approved by the Auckland Transport board, and the technical work to support the transfer will be undertaken at some point between October and 31 December 2018. From the date of the transfer to the AT network, operational expenditure has been allocated by Auckland Transport. In anticipation of this change, the local board agreed for this funding to be earmarked to support the continuation of the Crime Prevention Officer initiative for 2018/2019 (local board meeting 20 September 2018).

Ambassadors

18. Originally a partnership initiative between business associations, the former Manukau City Council and Work and Income, the ambassador programme currently operates in Māngere-Ōtāhuhu, Manurewa and Otara-Papatoetoe local board areas. The Māngere Town Centre ambassador programme began in June 2008.

19. The aim of the programme is to take long-term unemployed people back into the workplace by fostering a strong work ethic and creating a historical record of employment that they can show prospective employers. Each ambassador works 30 hours per week for six months, after which a new team begins. Ambassadors are paid minimum wage, and Work and Income provides a subsidy.

20. At the outset, potential ambassadors received eight weeks of training before being placed in an ambassador role. However, this is no longer available from Work and Income due to concerns that the course offered little benefit to those taking part and lacked direct applicability to the actual job.

21. Increases in the minimum wage in the last few years have widened the gap between the Work and Income subsidy and the cost to the town centres for paying the remaining wages. In recent years the Māngere-Ōtāhuhu Local Board has been making grants to subsidise this cost; in 2018/2019 this is $15,000 each for Māngere and Māngere East, total $30,000.

22. There are currently four ambassadors working at Māngere Town Centre, and two at Māngere East Village. The ambassadors are people who live locally, so they know a lot of people and contribute to creating a friendly, family atmosphere for the town centres. Ambassadors are the only consistent presence at the Māngere East Village, as security staff are all based at Māngere Town Centre.

23. In 2017, the town centres changed the way the ambassador programme was delivered. These six ambassadors now have specific responsibilities which are largely clearing services but they also assist with general customer service to create a welcoming and safe environment. Ambassadors are often called upon to assist members of the public with queries and offer assistance, and to support the duties of the security guards.

24. This change in focus of the ambassador programme appears to have had a neutral effect on community safety, but has improved the management and working experience of the individual ambassadors. Ambassadors require significant training and supervision, and can be challenging to motivate, management is resource intensive, and because the programme only lasts six months, there is continual turnover of individuals.

25. While the current arrangement is improving the cleanliness and appearance of the town centres and providing short-term employment for local jobseekers, it is unclear whether the local board's contribution to the ambassador programme has contributed to the intended community safety outcomes. If the local board wishes to continue supporting the ambassador programme, the intent behind the funding should be clarified and clearly articulated, and the impact measured (e.g. customer service, cleanliness and beautification, supporting employment).
26. The ambassador programme was discontinued in the Ōtāhuhu town centre, in favour of a crime prevention officer programme. The decision to end the Ōtāhuhu ambassador programme was made in response to the increasing cost of the subsidy required as minimum wage increased. At the time, it was identified that the cost of the wage subsidy would be better used to employ permanent staff selected by the business association, who already held the necessary skills and experience to work independently. The Ōtāhuhu Business Association chose instead to invest in CCTV infrastructure and employ someone to actively monitor the system.

27. Despite recently renewing their agreement with the Manurewa Business Association, the Work and Income Work Service Manager for South Auckland has indicated to the Community Empowerment Unit that Work and Income no longer see value in the programme. Their view is that the majority of clients participating in the programme returned to receiving an unemployment benefit rather than moving into further employment, and they question whether it is a successful programme to perpetuate. Staff are continuing discussions with Work and Income on this matter.

Crime Prevention Officer

28. In 2017/2018, the local board allocated $40,000 from community safety budgets to pilot a Crime Prevention Officer (CPO) initiative in Māngere and Māngere East town centres. The trial ran from August 2017 to July 2018. On 20 September 2018 the local board approved a six-month continuation of the CPO initiative, from August 2018 (MO/2018/154) and supported an increase in funding for the CPO initiative to $52,000 per year (pro rata), which includes $42,000 for personnel costs and $20,000 for community safety projects.

29. The CPO works 30 hours per week engaging with individuals and coordinating services to support these individuals. The CPO role includes:
   • Working with the town centre manager on community safety initiatives
   • Engaging with local retailers and businesses to identify individuals of concern
   • Coordinating safety network meetings and intelligence sharing
   • Engaging with local police, security and support services
   • Engaging directly with individuals who have been identified as causing anti-social or safety issues, such as violence, theft, begging and homelessness
   • Encouraging the local community to participate in crime prevention activity
   • Encouraging the business and town centre community to report crime to police.

30. Reported activity, along with feedback from the town centre and safety partners, indicates that the CPO is having a positive affect on perceptions of safety and reducing anti-social behaviour around the town centres. Māngere Town Centre continues to report a significant reduction in minor crime, petty theft, youth violence, graffiti and antisocial behaviour. In particular, they reported a reduction of 50 percent in minor crime and antisocial behaviour by youth gangs.

31. Local safety partners are reporting re-establishment of positive relations with the local Neighbourhood Policing Team and local businesses through the development of the Māngere community safety network run by the CPO. Coordination of intelligence and resources through this group provides a holistic community-led approach to assisting individuals identified as impacting on community safety through their behaviours.
32. Better understanding of individuals involved in anti-social behaviour has resulted in a decrease in minor theft, shoplifting and begging. Some homeless individuals have been supported into housing, and social workers continue to provide support to transition from the street to more secure environments. While these individuals are still visible, they are now known, understood and supported. A number of at-risk youth have been relocated with alternative whanau in other parts of the country or having their issues being addressed via the courts and welfare services.

33. The contractor appointed to the CPO position has been funded via the Māngere Town Centre, acting as an umbrella organisation at no cost. Māngere Town Centre also supports the initiative by providing free office space and facilities for the CPO, and the CPO works directly with the CCTV monitoring security guard.

34. Ōtāhuhu Business Association also has a Crime Prevention Officer, although this role is quite different from the Māngere CPO. Their core responsibility is CCTV monitoring, helping to identify individuals of concern and assisting Police by supplying information for enforcement purposes. In Māngere, the CPO is supported by a security guard who monitors CCTV footage, but the CPO remit is much broader, with a holistic, human-centred approach to engaging with individuals and taking a preventative approach.

Placemaking, activation and events

35. Māngere Town Centre run activities including Zumba classes, weekly entertainment from cultural or church-based groups, and events to celebrate religious festivals and significant cultural occasions. Māngere East Village does not run specific events programmes but does host a regular night market. The intent of such activations is to offer positive, enjoyable experiences in the town centre, making it feel a safer place in which to spend time, and to increase trade for nearby businesses.

36. In 2017/2018, Māngere Town Centre has focused on introducing placemaking elements, aimed at creating a sense of belonging and identify for the community. Branding of the town centre as “Your Pacific Shopping Destination” includes a visual identity on signage etc which reinforces this Pasifika flavour. The town centre also trialled the arts-based ‘Love your Town Centre’ project to celebrate community identity, taking photographs of diverse community members and installing as posters around the town centre.

Image: Love your Town Centre photography project

37. While the events and activations programme is strong, there is opportunity to increase more substantive, longer-lasting placemaking initiatives, and to introduce more community-building and community-led initiatives. If this is of interest to the local board, staff can share examples of how this has been approached in other local board areas, such as The Corner in Papakura and SPICE in Sandringham.
The wider community safety network in Māngere-Ōtāhuhu

38. Although they are the focus of the local board’s safety-related funding, the business associations are not the only organisations working towards safety in the town centres. Coordinated by the CPO, the Māngere Town Centre community safety network includes representatives from:

- Neighbourhood Support, community patrols, Māori wardens and Pacific wardens
- Private businesses and security, including Pak n Save, Countdown and McDonalds
- NZ Police neighbourhood policing team
- Government agencies such as Oranga Tamariki and Homes Land Community (HLC)
- Youth organisations, such as Genesis Youth Trust and Strive
- Council staff, from facilities such as the library, Māngere Arts Centre, and Moana-Nui-a-Kiwa Leisure Centre.

Staff are considering opportunities for the local board to support a wider network to grow their impact on community safety in the town centres.

Bylaws

39. Behaviour related to alcohol and other drugs is a known contributor to community safety concerns. In 2018/2019, the local board work programme includes funding to provide policy support and advice to members of the community engaged in alcohol licensing and objections. This supported objections to two new license applications in the first quarter and a further six applications are in process.

40. The 2017/2018 local board work programme included funding for a community forum to understand issues relating to the establishment of outlets selling alcohol in the local board area. Council’s Community Action on Youth and Drugs team worked with Healthy Families to analyse findings from community consultations in South Auckland in December 2017. Six key focus areas were identified and will be considered in future work programmes.

Measuring community safety

41. Community safety is a complex issue with a wide range of inputs and variables, of which council plays only one part. Auckland Council has responsibility for safety in public spaces, which is addressed through a combination of initiatives including beautification and graffiti removal, litter and rubbish collection, bylaws and alcohol licensing, placemaking and activation. However, council’s ability to influence community safety outcomes is limited by the resources available.

42. To inform this review of community safety investment in Māngere, staff have reviewed available data as indicators of community safety. It is difficult to make direct linkages comparisons because crime statistics analysis does not allow for the isolation of any one variable. Police advise that any fluctuations in crime reporting are likely due to many factors, such as offender availability, the activities, priorities and resources of law enforcement agencies, changes in recording practices, changes in reporting channels and other influences.
Police statistics and reporting

43. The New Zealand Police operate a database of crime victimisations (crimes reported to the police) across New Zealand going back to July 2014\(^1\). This information is available at an area unit level and shows that the area units with the highest victimisation rates in Auckland are Auckland Central East and Auckland Central West. Other area units with relatively high victimisation rates include Manukau Central, Mount Wellington South, Auckland Habourside and Māngere South.

44. Across New Zealand, crime rates have decreased significantly since a peak in the mid-1980s. In 1995 the crime rate peaked at 1,280 offences per 10,000 people. In their most recent published analysis of annual crime trends, in 2014 the NZ Police observed that the crime rate has tracked downwards with the crime rate down to 777 offences per 10,000 people in 2014\(^2\). In 2017, this had decreased further to 503 per 10,000 people\(^3\). Police advise that there is no clear reason for this significant decrease in crime rates.

45. As shown in Figure One, the number of crimes reported for the whole of New Zealand has remained stable over the last three years at around 510 victimisations per 10,000 population. The Counties-Manukau region reports a higher three-year average, at 642 victimisations per 10,000 population. The average annual victimisation for the Māngere-Ōtāhuhu Local Board area is lower, at 620 per 10,000 population.

Figure One: Number of crimes reported by area (Source: NZ Police\(^4\))

![Victimisations per 10,000 population](image)

46. Māngere Central (Māngere Town Centre) and Harania East (Māngere East Town Centre) are marked as "units" on the police database. As shown in Figure Two, incidents of crime have remained stable in Harania East over the last three years, but increased by 8 percent in Māngere Central between 2015 and 2017.

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47. At the local board meeting on 17 October 2018 the local board received a delegation from the Māngere South Neighbourhood Policing Team, reporting on their work to address anti-social and criminal activity in Māngere Town Centre. In July 2018, the team surveyed 107 business owners, security guards and community members to identify key community safety issues in the town centre. The survey responses highlighted shoplifting and verbal abuse as key ongoing issues in the town centre.

48. Youth congregating in the area, with the associated anti-social behaviour, was also identified as a key concern. Youth were particularly identified as causing issues in the town centre, including shoplifting, begging, alcohol-related issues, nuisance and fighting.

Perceptions of safety

49. The Quality of Life Survey is a partnership between Auckland Council, Hamilton, Wellington, Porirua, Hutt, Christchurch and Dunedin City Councils and Waikato and Wellington Regional Councils. The survey is undertaken every two years and results are recorded at the Māngere-Ōtāhuhu Local Board level. The 2018 report will be released in December 2018, so the most recent report available is from 2016¹.

50. When asked about a sense of safety, Māngere-Ōtāhuhu residents were among those least likely to feel safe in their own home after dark (72 percent), and only 43 percent of respondents reported feeling safe to walk alone in their neighbourhood at night.

51. Respondents were also asked about how safe they feel in their city centre. Across Auckland, 88 percent of respondents reported feeling safe during the day, compared to 83 percent in Māngere-Ōtāhuhu. After dark, only 37 percent of respondents from Māngere-Ōtāhuhu reported feeling safe in their city centre.

52. One limitation of this survey is that it’s not possible to know how respondents define their city centre, and which area they’re referring to in their responses (e.g. Māngere Town Centre vs. Maruakau city centre vs downtown Auckland). However, these results indicate that more could be done to address safety concerns in the town centres.

Anti-social behaviour

53. Māngere-Ōtāhuhu residents were the most likely in Auckland to view alcohol or drugs as a problem in their community (78 percent). They were also the third mostly likely to perceive the presence of people they feel unsafe around as a problem (72 percent), and to see vandalism as a problem (61 percent). Māngere-Ōtāhuhu had the second-highest score for seeing begging as a problem (68 percent), a close second to Waitakaruru (67 percent).

54. Graffiti and tagging are considered a problem by 64 percent of respondents from Māngere-Ōtāhuhu. However, proactive management and prevention initiatives have contributed to a decrease in the amount of vandalism in public spaces in recent years, as shown in Figure Three. Furthermore, this decrease is more significant than for the region as a whole over the same period.

Figure Three: Graffiti incidents reported in Māngere-Ōtāhuhu Local Board area
(Source: Auckland Council - Graffiti and Vandalism Prevention)

Reimagining community safety - a holistic community-led approach to creating safer places

55. In early 2018, the local board provided input into the Reimagining Community Safety project, and agreed to be a pilot board for the new approach. Six community stakeholder workshops identified safety-related areas for improvement, and changes that could enhance the community’s ability to develop and lead successful community safety projects.

56. Incorporating the advice from safety experts with this community input, staff have developed an approach to community safety which uses an empowered community approach to ensure the council family works alongside the community to address the issues they care about. This model will be piloted in Māngere-Ōtāhuhu in 2019/2020.

Community safety in an Empowered Communities Approach context

57. In recent years, there has been a shift from the traditional crime and injury prevention approach to community safety, to a more focused holistic view that supports thriving, connected, cohesive and resilient communities. This more holistic approach aligns with both Auckland Council’s Thriving Communities community and social development action plan and the outcomes of the Empowered Communities Approach.
58. The Safe Communities Foundation New Zealand defines a safe community as: 
...a place that is attractive to live, work and visit. A safe community is a livable community, where people can go about their daily activities in an environment without fear, risk of harm or injury. It creates an infrastructure in local communities to increase action by building partnerships and collaborative relationships. It is about building strong, cohesive, vibrant, participatory communities.

Image: Auckland Council’s Empowered Community Approach

Empowered Communities Approach Framework

Naku te rourou nau te rourou ka ora ai te iwi
With your basket and my basket the people will live

Empowered communities
An empowered community is one where individuals, whanau and communities have the power and ability to influence outcomes, take action and make change happen in their lives and communities.

Enabling council
An enabling council is one where every opportunity is maximised for council to work in ways that empower communities.

ECA principles

- Treaty partnership
  - Whāikōrero that are meaningful and responsive to the aspirations of mana whenua, meetinga, marae and other Māori organisations

- Social inclusion and equity
  - Increase whāikōrero to participate in decision making

- Collaboration – working more effectively together
  - First, jointly up ways together with communities

- Outcomes
  - Communities and local people have greater control and influence over things they care about
  - People from diverse backgrounds are engaging meaningfully and participating in public and community life

- Inclusive development is enhanced by council working together with, mana whenua, meetinga, marae and other Māori organisations

- Local initiatives are designed and delivered locally

- Voluntary and community groups have increased capacity and capability, they are inclusive and competent, connected to and engaged in their wider community

- Communities and councils are improved through shared and communities working together in joint systems

Key focus areas

- Integrate the empowered communities approach (ECA) across council to address local issues and regional outcomes and community aspirations

- Increase diversity and community participation in council decision making

- Build community capacity to do things for themselves

- Direct and support community and placemaking initiatives

- Report to council on ECA in practical and effective ways

59. A key focus area of the Empowered Communities Approach is the development and support of community-led placemaking initiatives:

- Placemaking is a multi-faceted approach to the planning, design, activation and management of public spaces. Placemaking capitalises on a local community's assets, inspiration, and potential, with the intention of creating public spaces that promote people's health, happiness, and wellbeing.

- Community Placemaking describes projects in which communities are engaged in shaping the look, function and feel of the places in which they live, work and play, building a sense of community, local pride, identity and connection.

- Community-led Placemaking describes projects initiated by communities that create change in public places where they live, work and play through collaboration, inspiration, building on local strengths and meeting local needs.
60. Placemaking is a wide spectrum of activities centred around "growing the soul of a place", ranging from:
- short-term creative and tactical activations, such as events programmes in local parks and neighbourhood clean-ups.
- medium-term projects such as the community coming together to self-organise an ongoing series of activations or to change the use of a public space temporarily with the view to long-term development.
- long-term physical space redevelopment of public space, such as the Te Auanga Awa project in Albert-Eden, the Huapai Hub in Rodney, or Wynyard Quarter in Waitakere.

61. Benefits of community and community-led placemaking include:
- Strengthening and connecting communities through a collaborative culture of co-design, creativity and construction of unique gathering places.
- An equitable and accessible process for communities to identify and determine local priorities.
- Increasing civic engagement, wellbeing and social capital.
- Building community identity and neighbourhood resourcefulness.
- Improved perceptions of safety in their community reported by participants.
- Creating community ownership of public spaces with the communities assuming responsibility for care and protection of these spaces.

62. The Reimagining Community Safety approach will contribute to community safety through:
- supporting community-led initiatives where communities lead and are actively engaged in establishing a response to local community safety issues.
- emphasising placemaking as a practice to achieve outcomes wider than community safety through integration of activities and initiatives.
- engaging with the diverse range of community to determine the safety needs.
- developing and working in partnership with local community safety organisations.
- implementing initiatives that reflect local needs, values and objectives.
- supporting infrastructure and urban planning and design which provide many and varied opportunities for the planning of safe environments.

63. The community placemaking process also offers a mechanism to incorporate all the other focus areas of the Empowered Communities Approach - building capacity, allowing for broad diversity and participation, Maori responsiveness and working across council. Establishing meaningful and purposeful community partnerships to identify and support the delivery of local initiatives to address local needs, and creating local preventative and resilience factors are crucial to create safe communities.

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3 [link to resource]
Conclusions and implications for 2019/2020 funding priorities

Continued funding to business associations

64. The Māngere Town Centre management team is active on community safety in both Māngere Town Centre and Māngere East Village, with a comprehensive mix of tools and initiatives. However, the local board may wish to review the intended outcomes from the ambassador subsidy, and refrains their expectations and funding accordingly at the end of the next cohort.

65. The current funding allocation for placemaking and activations at Māngere Town Centre ($50,000 in 2018/2019) could be used more effectively. Staff are working with town centre management to build capacity in community placemaking and support the development of more substantive placemaking initiatives in the town centres.

66. To capitalise on the success of the CPO initiative, staff suggest that:
   - the local board consider committing to three-year funding for the initiative, starting in 2019/2020.
   - funding is maintained at a minimum $62,000 per year to enable sufficient work hours to proactively address safety concerns, as well as support community safety initiatives and activations.
   - Māngere Town Centre are appointed to manage the CPO duties (rather than umbrella), thereby sharing direct responsibility for the outcomes.
   - given the scope of the CPO responsibilities and impact, there is a change in title to more accurately reflect the nature of the role such as Community Liaison.

Additional placemaking resource

67. The local board currently allocates $20,000 LDI funding to community-led placemaking for the activation of Miami, Yates and Sutton parks and the Vine Street shops (2018/2019 work programme line 1064). Additional funding would enable more long-lasting interventions at these locations, and/or additional community sites.

Supporting the wider community safety network

68. The organisations who make up the Māngere community safety network could benefit from additional resourcing and capability-building to increase their capacity and impact on community safety outcomes in the local area. Staff suggest that the local board consider making funding available to support these groups, such as the local Māori and Pacific wardens. This should be considered alongside the regional community safety funding issued to Manukau Crime Watch Patrols (currently under review).

A focus on youth

69. The local Neighbourhood Policing team and the local business community identified youth behaviour as a key issue for community safety in Māngere Town Centre. Business owners also indicated that they would like to see youth in the area better occupied, with youth programmes targeting at-risk youth, and proposed a youth centre. This observation is supported by data from the 2018 Quality of Life Survey:
   - Māngere-Ōtāhuhu respondents scored highest when asked about how often they feel isolated or lonely, with 12 percent saying they felt isolated always or most of the time.
Those more likely to feel a sense of community participated in social networks and groups, particularly faith-based, which is remarkably higher in Māngere-Ōtāhuhu than other local board areas. Those least likely to participate in these kinds of social networks and to experience the sense of community are young people aged 18-24.

13 percent of respondents from Māngere-Ōtāhuhu reported not being in paid employment and looking for work, the highest for the region. Across New Zealand, those most likely to be unemployed are young people under 24 years, and those who identify as Māori or Pasifika.

Youth are also overrepresented in crime statistics; as many of 5 percent of young people will commit a crime before age 14, and youth are responsible for more than 60 percent of robberies nationwide. The Prime Minister’s Chief Science Advisor has made several recommendations regarding prevention of youth offending in New Zealand, including a focus on early intervention.

70. Staff recommend allocating funding for a project to identify ways to meet the need for more youth programmes and activities in the area. Staff also suggest a stocktake of youth initiatives active in Māngere-Ōtāhuhu to identify potential gaps or additional contributions to be made towards safety and wellbeing outcomes.

Next steps

71. Subject to feedback from the local board, staff will incorporate the insights from this review into 2019/2020 draft local board work programme, which will be presented to the local board in March 2018.

Author

Kri McCutcheon – Specialist Advisor, Community Empowerment Unit
7 November 2018

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Te take mō te pūrongo

Purpose of the report
1. To provide the Māngere-Ōtāhuhu Local Board with an integrated quarterly performance report for quarter two, 1 October – 31 December 2018.

Whakarāpopototanga matua

Executive summary
2. This report includes financial performance, progress against work programmes, key challenges the board should be aware of and any risks to delivery against the 2018/2019 work programme. This is a retrospective report intended to provide a transparent overview and reflect the progress of how the Māngere-Ōtāhuhu Local Board work programme is tracking at the end of quarter two 2018/2019.

3. The work programme is produced annually and aligns with the Māngere-Ōtāhuhu Local Board Plan outcomes.

4. The key activity updates from this quarter are:
   - The Land Owner Approval (LOA) application from Housing New Zealand (HNZ) for the upgrade of a storm water pipe and outlet structure in Tararata Creek Reserve (12R Elmdon Street, Māngere).
   - The Community Arts Broker work programme for 2018/2019 approved.
   - A new work line, ‘Respond to Māori Aspirations – Māori Responsiveness’ (Item 2807) was approved with a budget of $5,000 as part of the Community empowerment unit’s work programme.
   - The board approved sponsorship contribution of $5,000 to the PopUp Business School.
   - The Blake Road Reserve Development Plan was adopted and a budget of $3,000 was approved towards development of a detailed concept design and implementation plan for the park.
   - The board approved the release of $94,000 for 2018/19. This budget is part of the $300,000 annual operating grant following decisions under the Long-term Plan to the Māngere Mountain Education Trust (MMET). Further consideration for the release of the remaining $206,000 is expected in March 2019.
   - The heritage initiatives budget of $45,000 was approved and allocated to develop a Cultural Heritage Video to support the development of the Ōtāhuhu Portage project - Totoia.
   - The board approved a few initiatives and budget to enhance the current local environment work programme. (i) Approved – $35,000 towards a community upcycling initiative; (ii) Pūkaki Crater restoration phase two ($15,000) and (iii) weed education project ($5,000).
   - As part of the local board’s support to communities in their efforts to reduce harm from alcohol, a grant of $1,000 was approved to The Communities Against Alcohol Harm Inc to support the community to re-paint alcohol free footpath stencils in the local board area.
5. All operating departments with agreed work programmes have provided a quarterly update against their work programme delivery. Most activities are reported with a status of green (on track), amber (some risk or issues, which are being managed) or grey (cancelled, deferred or merged). The following activities are reported with a status of red (behind delivery, significant risk):

- Item 2956 – Walter Massey Park – renew walkway and fitness equipment – this is closely associated with the local board’s ‘One Local Initiative’ and there is potential for design changes to the main entrance to the park which will affect the community centre and library. The project is on hold pending concept plan completion.

- Item 388 – Mara Kai Community Outreach Programme – the board allocated funding of $20,000 to Māngere Mountain Education Trust towards education of local groups and schools on sustainable food practices used by early Pacific and Māori communities/tribe. This programme is no longer part of the trust’s education programme for FY 19. As a result of this a budget of 20,000 is available for reallocation to other work programme areas.

6. The financial performance report compared to budget 2018/2019 is attached. There are some points for the local board to note:

- Overall operating result is 2 per cent below the budget due to slightly higher revenue and lower operating expenditure. Revenue is 3 percent higher than budget due mainly to miscellaneous income from the libraries. Operating expenditure is 1 per cent behind budget in full facility parks contract and Locally Drive initiatives (LDI) expenditure. Capital expenditure is 38 per cent under budget in local asset renewal programmes, LDI funded capex and Norana Park and Ōtāhuhu Portage Greenway development.

7. The Māngere-Ōtāhuhu Local Board Financial performance report is in Appendix B several watching brief are as follows:

- Community response operating fund $193,000 to be allocated.
- CAB services in Ōtāhuhu $26,000 funding to be reallocated since it is now centrally funded.
- Youth Connections $50,000 programmes to be confirmed and is with The Southern Initiative.
- Mara Kai Community Outreach Programme ($20,000) no longer forms part of the MMET education programme for FY 2019.
- Local civic functions $7,000 events to be confirmed.

Ngā tūtohunga

Recommendation/s

That the Māngere-Ōtāhuhu Local Board:

a) receive the performance report for the financial quarter ending 31 December 2018.

b) reallocate $150,000 from the local board’s Community Response Fund to its 2018/2019 Community Grants Programme.

Horopaki

Context

8. The Māngere-Ōtāhuhu Local Board has an approved 2018/2019 work programme for the following operating departments:
9. Work programmes are produced annually, to meet the Māngere-Ōtāhuhu Local Board outcomes identified in the three-year Māngere-Ōtāhuhu Local Board Plan. The local board plan outcomes are:

- A strong local economy
- We are the heart of Māori and Pasifika culture
- Protecting our natural environment and heritage
- A well-connected area
- Facilities to meet diverse needs
- A place where everyone thrives and belongs

10. The graph below shows how the work programme activities meet Local Board Plan outcomes. Activities that are not part of the approved work programme but contribute towards the local board outcomes, such as advocacy by the local board, are not captured in this graph.

Graph 1: work programme activities by outcome
Tātaritanga me ngā tohutohu
Analysis and advice

Local Board Work Programme Snapshot

11. The work programme activities have two statuses; RAG status which measures the performance of the activity (amber and red show issues and risks); and activity status which shows the stage the activity. These two statuses create a snapshot of the progress of the work programmes.

12. The graph below identifies work programme activity by RAG status (red, amber, green and grey has been added to show). It shows the percentage of work programme activities that are on track (green), in progress but with issues that are being managed (amber), and activities that have significant issues (red) and activities that have been cancelled/deferred/merged (grey).

Graph 2: Māngere-Ōtāhuhu Work Programme by RAG status

13. The graph below identifies work programme activity by activity status and department. The number of activity lines differ by department as approved in the local board work programmes.

Graph 3: work programme activity by activity status and department
Key activity updates from quarter two

Park, Sport and Recreation

14. Item 478: Auckland’s Urban Forest (Ngahere) Strategy implementation plan: this 3-year project is to develop a local programme to increase and protect Auckland’s Urban Forest. The local draft Ngahere Assessment Report is progressing; further reporting is due before Q4.

15. Item 526: Out and About active parks programme FY19 is focused on delivering ‘free to attend’ activities and events for children and families and activate smaller parks throughout the local board area with a greater focus on Māngere East. There were five successful activations delivered in October with exception of Amazing Race at Seaside Park which was rain affected and five successful activations in November.

16. Item 529: MMET operational grant is an annual operating grant to promote the Māngere maunga, providing education programmes and operate King Tāwhiao cottage. The board received an urgent decision report in November 2018 and resolved on release of $94,000 of the $300,000 annual operating grant for 2018/19 to the trust with the clause that the remaining $206,000 will be discussed and could be released in March 2019 along with updated set of Key Performance Indicators.

17. Item 578: Māori naming of reserves and facilities FY18/19 - Stage 2: this project is aimed at enhancing Auckland’s Māori identity and Māori heritage by engaging with Mana Whenua to develop Māori names for park and facilities. Stage 1 was undertaken in FY17/18 and research of existing names has been completed. Stage 2 involves working with mana whenua on the adoption of names by the local board, and communication about new names. Names for first tranche will be workshoped with the local board in Q3 for feedback.

Local Economic Development: ATEED

18. Item 353: Māngere Local Economic Development (LED) Forum and Workshops: this project is focused on supporting on-going implementation of the proposed projects in the Māngere-Ōtāhuhu LED; further developing Māngere local economic forum and providing follow-up assistance to attendees towards organising capability development workshops. The first Māngere Business Forum was held in April 2018 and second in November 2018 at Māngere Arts Centre which was attended by twenty-five local businesses.

19. Item 2873: An interim review of Māngere-Ōtāhuhu Local Economic Development (LED) Action Plan was completed followed by a peer review. In Q3 this will be workshoped with the local board for their feedback.

20. Item 652: Young Enterprise Scheme (YES) - this is a year-long programme for year 12 and 13 students. Through this programme students develop creative ideas into actual business, complete with real products and services and experience real profit and loss. The programme is being delivered by the Auckland Chamber of Commerce and allocated fund has been released by Auckland Council.

Libraries

21. The Māngere-Ōtāhuhu libraries are successfully delivering the local board’s activities against the local board plan outcomes as described in the attached work programme.

Infrastructure and Environment Services

22. The Infrastructure and Environment Services overall are progressing and delivering the local board’s work programme against the local board’s local board plan outcomes. The following are some highlights in this quarter:

23. Item 605: Business waste minimisation education programmes: Wilkinson Environmental Limited has been selected as the contractor to deliver the programme and delivery of works is planned to be from January to June 2019.
24. Item 1213: Ōtāhuhu Town Centre Upgrade: this project includes comprehensive town centre upgrade throughout Ōtāhuhu area. The detailed design phase for this project is complete and the main services contractor is currently out for tender. Undergrounding works by Chorus have progressed well on Station Road and are now complete. A project update meeting was held with the local board on 4 October 2018 prior to going out to tender. Construction is scheduled to begin in February/March 2019 depending on the outcome of the tender process. The project team will update the board at a workshop in February or March 2019 prior to construction commencing to discuss disruption mitigation.

25. Item 2387: Community capacity building for resource recovery: this project is an extension of the board’s resource recovery initiative by extending Māngere East Family Services trade and exchange to another location. The initiative for a trade and exchange community hub is proving popular for the local neighbourhood hub. It links in with re-purposing and upcycling and other waste minimisation initiatives.

Community Services and Strategy

26. Item 1398: Investigate and provide direction on the future of the Ōtāhuhu Community Centre and (ex) library space: options for optimisation of the (ex) library space and adjacent Ōtāhuhu Community Centre (informed by the wider Ōtāhuhu community needs assessment completed in 2017/18) were workedshopped with the local board in November 2018. Further revision of options to test feasibility, followed by presentation to local board workshop, will be delivered in Q3.

Community Facilities: Community leases

27. All of the lease activities are green and progressing the local board’s work programme against the local board’s local board plan outcomes. No major issues to note or highlight. Several community leases in this quarter were approved to the incumbent groups, details can be found on page 24 of the work programme attachment.

Community Facilities: Build, Maintain, Renew

28. Item 2159: Boggust Park – rebuild toilet block: this is two-year programme to design and build a toilet block at the park. Resource consent for the project has been approved; the detailed design and tender package preparation is being progressed.

29. Item 2167: Māngere Mountain Education Centre Renewals (park and park furniture) - tender for physical works has been awarded with anticipated start in mid-February 2019 and completion in early April 2019.

30. Item 2162: Māngere Bridge Library and 2166 Māngere East Library – comprehensive renewal: these projects include comprehensive building refit including furniture, fixtures, and equipment for both libraries. Staff are working with the Libraries team to define project scope and preliminary design.

31. Item 2180: Nga Tapuwae Community Building - renew structural components: this project includes replacement of roof membrane, skylights, gutters and wall in kitchen. Tender price is being evaluated and further update will come in Q3.

32. Item 2181: Norana Park - develop walkways and paths through Norana Park, connecting Kiwi Esplanade - Māngere Bridge, to Favona - proposals have been received for a contract management consultant and staff are currently in negotiations as to fee and scope. Next steps: Engage the consultant, finalise the construction tender documents and release tender to the market.

33. Item 2185: Ōtāhuhu Portage - develop greenways link - community design process currently being developed to take to project steering group for approval to proceed in February/March 2019. Next steps: Initial community design phase and site investigations to begin early 2019.

34. Item 2827: 161R Robertson Road, Māngere - remEDIATE fire damaged building: staff are reviewing concept design to ensure that the design meets heritage requirements within
allocated budget. Next steps: Further consultation with stakeholders and update to local board.

**Arts, Community and Events**

35. The activities in this work programme are progressing.

**Arts and culture:**

36. Item 280: Operational Expenditure - Māngere Arts Centre – during Q2 the facility had 13,000 visitors, delivered 31 programmes with 933 participants, staged 56 performances. Highlights for this quarter included the Joy Ride project, opening exhibition ‘Te Rima Ora o te Metua Vaine – Creative Hands of the Mother’ and the Wizard of Ōtāhuhu.

37. Item 279: Signature Event for Māngere-Ōtāhuhu local board area is a series of pop-up activations across local board area which will be delivered by local creative collective Do Good Feel Good. Dates and venues for the activations have been set:
   - Dance Pop Up, 27 February 2019 at Māngere Arts Centre (Green Room)
   - Community Pop Up, 30 March 2019 at Māngere Bridge Library Public Space (outdoors)
   - Karaoke Pop Up, 3 April 2019 at OMYG space in Ōtāhuhu
   - Community Pop Up, 25 May 2019 at Māngere Arts Centre
   - Pop Up, 26 June 2019 at Māngere Arts Centre (Green Room)

**Community places:**

38. Item 76: Nga Tapuwae Community Centre and (items 78, 79) Ōtāhuhu Town Hall Community Centre funding and licence agreements were approved in quarter one. A regional Hui to share information and bring community places family (both council and community manged) together was held on 5 December 2018 with over 30 partners attending.

**Community Events**: All of the events activities in quarter two are on track.

39. Item 139: Local Civic Events - there were no scheduled local civic events in the last quarter.

40. Item 135: Citizenship Ceremonies - one Citizenship Ceremony with approximately 320 people from the local area becoming new citizens.

41. Items 131 and 133: Movies in the park - programme is on track with pre-entertainment booked, public screening licenses approved and event permits issued for both events.

42. Item 2701: Volunteer Awards - nominations are now open and planning is in progress for delivery of event in March 2018.

43. Item 129: Event Partnership Fund (Externally delivered Christmas Events) - this fund has now been allocated and funding agreements have been completed for all four events with $12,000 paid out.

**Community Empowerment Unit (CEU):**

44. Item 1063: Citizens Advise Bureau Māngere-Ōtāhuhu agency - the regional funding decisions through the LTP have resulted in increased funding to Auckland CAB (ACAB). The Māngere-Ōtāhuhu Board had provisionally allocated $26,000 from its 2018/2019 LDI budget prior to maintain the Ōtāhuhu CAB agency for 2018/2019. It has now been confirmed that this cost has been funded from the additional funding granted to ACAB under council’s Long-term Plan 2018 – 2028. For that reason the board’s provisional LDI allocation is not required and the budget is available for reallocation.

45. Item 891: Whare Koa (Māngere Community House) programme delivery - in Q2 a successful and free community exhibition ‘Te Rima Ora o te Metua Vaine – Creative Hand of
the Mother’, showcasing traditional arts and crafts, was delivered under this programme at MAC.

46. Item 1065: Capacity Building: Business Improvement Districts - all five BIDs in the local board area have been issued with funding agreements and a proposal for long-term funding of the Crime Prevention Officer will come to the board in Q3.

47. Item 1392: Community-led response to alcohol licensing and advertising - It was reported by Community Action Against Alcohol Harm (CAAH) that Pacific Bar and Restaurant’s renewal application will be heard on 11 Feb 2019; a new application from Vine Street Liquor (previously Thirsty Liquor) has been received; CAAH are assessing the Pak n Sav layout of their new alcohol section and there are no updates on the objections to the Club Rio, Milestone Bar and Liquorland Papatoetoe applications. Only Pak n Sav does not have an objection status, the other five have objections pending on their applications.

48. Item 1067: Youth Capacity Building and Participation – Youth Scholarship programme is focused on arts and culture and hosting a youth conference. Process and criteria for the Youth Arts Scholarship grants (17/18) was reviewed and approved by the local board and will be implemented for the 2018/2019 round. The grants will open for applications from 11 Feb 2019 to 22 March 2019, applications will be reviewed in Q3 and recommendations will be presented to the local board. Staff is collaborating with Do Good Feel Good to deliver a youth event in Māngere in March 2019 and funding agreement of $5,000 has been processed towards delivery of this event.

49. Item 1068: Youth Connections - this programme has transitioned from CEU to The Southern Initiative on the 1 November 2018. There were 11 young people trained in the local board area by DIME Academy (five have secured casual employment, five in further education and training and one in full time employment); nine young people were registered with MIT Driving instructor programme, where each recipient received a max of three lessons; Manukau Institute of Technology was not able to roll out the Defensive Driving workshops out in 2018 due to longer accreditation process for the AA Defensive Driving programme.

Activities on hold

49. The following work programme activities have been identified by operating departments as on hold:

   a) Item 2183: Ōtāhuhu Community Centre (Town Hall) - Renewal of both external and internal components is on hold due to Panuku and Community Services considering future of the facility.

   b) Item 2899: Oruarangi Park - development of new park facility to support subdivision. This project is carried-over from the 2017/2018 programme and is on hold awaiting the outcome of the subdivision development.

   c) Item 2956: Walter Massey Park - renew walkway and fitness equipment. This project is a continuation of the 2017/2018 programme and is on hold pending concept plan completion.

Changes to the local board work programme

Deferred activities

50. No activities have been deferred.

Cancelled activities

51. Item 2163: Māngere Bridge Library - replace air conditioning: this project has been cancelled as this work was completed noted under SharePoint ID: 2162.

52. Item 388: Mara Kai Community Outreach Programme - this project has been cancelled as the mara kai project no longer forms part of the Māngere Mountain Education Trust's education programme for FY 19.
Activities merged with other activities for delivery

53. No activities have been merged with other activities for efficient delivery.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

54. The proposed decisions have no identified impacts on other parts of the council group. The views of council-controlled organisations were not required for the preparation of this report’s advice.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

55. This report informs the Māngere-Ōtāhuhu Local Board of the performance for the quarter ending 31 December 2018.

Tauākī whakaaweawe Māori
Māori impact statement

56. The local board supports local Maori aspirations. Te Ao Maori has influence when the local board considers activities to improve Maori outcomes. The following examples of how the board’s activities directly contribute to these outcomes.

a) Item 279: Support the delivery of a signature arts and culture event in the local board area that celebrates Māori and Pasifika culture.

b) Item 1273: Activities of collaboration between strategic broker, grants advisor and engagement advisor have led to building relationship with the Mataatua and Papatunuku marae and planning is underway towards hosting grants workshops on marae. Continued engagement with community groups for seniors, Walking Samoans, Treasured Older Adults (TOA), youth organisations are part of delivery of the programme.

c) Item 918: Restoring Mauri of the Oruarangi Creek and Tararata Creek - The first of three hui with participating marae were held during quarter two at Manurewa Marae where Healthy Waters engineers and marae members focussed to identify and discuss opportunities for improving stormwater management and water sustainability at the marae site. An options report for stormwater management projects and sustainability initiatives will be prepared for each marae by the end of quarter four. The two local marae participating are Makaurau and Papatuanuku.

d) Item 1131: Celebrating Te Ao Māori and strengthening responsiveness to Māori - This project support celebrating te ao Māori with events and programmes including regionally coordinated and promoted programmes: Te Tiriti o Waitangi, Matariki and Māori Language Week.

e) Item 352: 24 hour south visitor promotion - The 24 hour south visitor promotion campaign aims to leverage the area’s strong Pacific and Māori culture. The campaign will be launched in early January 2019.

f) Item 600: Pest Free Ihumatao - The contracts for Pest Free Ihumatao works were finalised in quarter two. Physical work is scheduled to commence in quarter three. Weed control along the Oruarangi Awa (behind Makaurau Marae) will be initiated during summer and maintenance of newly planted trees and shrubs will be carried out. A pest control network will also be set up and newly purchased traps will be deployed throughout the Oruarangi catchment.
Ngā ritenga ā-pūtea
Financial implications

57. This report is for information only and therefore there are no financial implications associated with this report.

Financial Performance

58. Revenue is slightly above budget by $21,000 from miscellaneous income from the libraries. Higher revenue from Community halls and community centres help offset lower revenue from leisure facilities and learn to swim programmes.

59. Expenditure is near to budget with just $104,000 variation (lower). Full facility maintenance contract is 2 percent above budget while LDI expenditure is below budget by 23 percent or $246,000. Some LDI project budgets are still in progress with delivery in the next six months. Projects that require allocation decisions include the community response fund, CAB services in Ōtāhuhu and Mara Kai.

60. Capital spend overall is under budget by $981,000 in local asset renewal programmes; this include libraries and community centres. Locally driven funded capex projects such as Walter Massey Park is on hold pending the potential development of new facilities. Projects in progress include Norana Park greenway development and Ōtāhuhu Portage route greenways link.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

61. While the risk of non-delivery of the entire work programme is rare, the likelihood for risk relating to individual activities does vary. Capital projects for instance, are susceptible to more risk as on-time and on-budget delivery is dependent on weather conditions, approvals (e.g. building consents) and is susceptible to market conditions.

62. Information about any significant risks and how they are being managed and/or mitigated is addressed in the ‘Activities with significant issues’ section.

Ngā koringa ā-muri
Next steps

63. The local board will receive the next performance update following the end of quarter three (March 2019).

Ngā tāpirihanga
Attachments

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<tr>
<td>A</td>
<td>MOLB work programme: quarter two Oct - Dec 2018</td>
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<tr>
<td>B</td>
<td>MOLB quarter one performance Report: Oct - Dec 2018</td>
<td>113</td>
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Ngā kaihaina
Signatories

Authors
Riya Seth – Local Board Advisor
Daniel Poe – Senior Local Board Advisor

Authorisers
Rina Tagore – Relationship Manager
### Work Programme 2018/2019 Q2 Report

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<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Points</th>
<th>Lead Dept/Unit at COG</th>
<th>Budget</th>
<th>Activity Status</th>
<th>RAG</th>
<th>G1 Commentary</th>
<th>Q2 Commentary</th>
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</thead>
<tbody>
<tr>
<td>76</td>
<td>High Tapawae Community Centre, Funding and License Year 2</td>
<td>Funding Agreement: Strive Community Trust to facilitate and deliver work plan outcomes, including activities and programmes at High Tapawae Community Centre for the years 2017-2019, commencing 1 July 2017 and terminating 30 June 2019.</td>
<td>No further decisions anticipated for FY2018/19. Q4: Workshop for funding decision re 2019/2020 term</td>
<td>CS: ACE Community Places</td>
<td>$118,574</td>
<td>AUS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>During Q3 the 2018/19 financial year instalment was paid. High Tapawae Community Centre continues to renew summarize of works were discussed with Kohatu and Streve. Next steps were agreed and confirmed. Planning for a regional hui has started and is scheduled for 5 December. The Regional Hui was held on 5 December 2018 with over 50 participants attending. The main objective of the hui was to bring together the community spaces family (both council and community managed centres) to share information, ask any questions and learn from each other. There were several council staff involved, talking to their areas of expertise including Public Liability, Health and Safety and the council contracts system Arke. Positive feedback was given from our community led partners. Highlight: Streve facilitates the Mangere Youth Providers Network meetings which reconvened in October 2018 with more than 60 members attending. The focus is the growing youth problems in the local area due to an increase in aggravated assaults and robberies involving youth.</td>
</tr>
<tr>
<td>78</td>
<td>Otahuhu Town Hall Community Centre, Two year Funding</td>
<td>A two year term agreement with Otahuhu Town Hall Community Centre (incorporated to facilitate and deliver work plan outcomes, including activities and programmes at Otahuhu Town Hall Community Centre for the years 2018-2020, commencing 1 July 2018 and terminating on 30 June 2020).</td>
<td>The local board has an oversight and monitoring role. Q4: Workshop for funding decision re 2019/2020 term</td>
<td>CS: ACE Community Places</td>
<td>$94,021</td>
<td>AUS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>During Q4, the funding agreement was signed and paid. Family Fit Club classes, including Yoga, Tai Chi, Cook Islands Dancing, Aerobics, were well attended and positive feedback was received on the level of fitness, venue, cost and staff. It has gained interest from other funding providers, with a two year contract secured to continue the programme. The funding from CSM has supported this community to provide the above classes free of charge for low income families. The 50th class was delivered and with the support of the Otahuhu Budget Service, free vegetables and fruits were provided to participants. Wheels Day was delivered with Mr. Tee who is also part of the Safety Day this October to be held at the centre. Planning for a regional hui has started and is scheduled for 5 December. The Regional Hui was held on 5 December 2018 with over 50 participants attending. The main objective of the hui was to bring together the community spaces family (both council and community managed centres) to share information, ask any questions and learn from each other. There were several council staff involved, talking to their areas of expertise including Public Liability, Health and Safety and the council contracts system Arke. Positive feedback was given from our community led partners. Highlights: On 31 October 2018, the Centre ran a successful Halloween Community Party with over 300 local children participating. Also, the annual seniors luncheon was held on 4 December and attended by 92 elders with 5 volunteers from Otahuhu College doing an amazing job.</td>
</tr>
<tr>
<td>79</td>
<td>Otahuhu Town Hall Community Centre, Two year Licence</td>
<td>A two year term to Otahuhu Town Hall Community Centre (incorporated for operation of Otahuhu Town Hall Community Centre 12-16 High Street, Otahuhu being Plant Allot 9 Sec 3 WO of Otahuhu for this years 2018-2020). Commencing 1 July 2018 and terminating on 30 June 2020.</td>
<td>No further decisions anticipated for FY2018/2019</td>
<td>CS: ACE Community Places</td>
<td>$6</td>
<td>AUS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The licence has been extended a further two years to 30 June 2020, as approved by the local board at the 20 June 2018 business meeting. The licence has been extended a further two years to 30 June 2020, as approved by the local board at the 20 June 2018 business meeting.</td>
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### Work Programme 2018/2019 Q2 Report

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<tr>
<td>127</td>
<td>Event Partnership Fund</td>
<td>Mangere-Ōtāhuhu (Externally Delivered Events)</td>
<td>Funding to support community events through a non-contestable process - Ōtāhuhu Family Fun Day: $10,000 (Ōtāhuhu Stealing Group) - Mangere East Cultural Festival: $4,000 (Mangere East Access Trust) - St. Patrick’s Day: $1,000 (Mangere Bridge Progressive Business Association Inc.) - World Diabetes Day: $2,500 (Mangere Community Health Trust) - Mangere Town Centre Arts Festival: $3,000 (Mangere Town Centre BID) - Mangere Bridge Food &amp; Wine Festival: $3,000 (Mangere Bridge Progressive Business Association Inc.) - Countryside Māorui Sporting Excellence Awards: $3,000 (CM Sport Foundation) - Eye on Nature: $5,000 (Māraukau Recreational Trusts) - Electric Food Festival: $5,000 (Ōtāhuhu Business Members Association) - Portage Crossing: $5,000 (MIMA)</td>
<td>CS: ACE, Events</td>
<td>Funding agreements have been completed for three events with $9,000 either paid out across the three or currently awaiting payment. This includes St. Patrick’s Day, $1,000 (Mangere Town Centre Arts Festival) and $3,000 (Mangere Bridge Food &amp; Wine Festival).</td>
<td>Green</td>
<td>In progress</td>
<td>Funding agreements have been completed for seven events with $31,000 either paid out across the seven or currently awaiting payment. This includes Mangere East Cultural Festival $4,000, St. Patrick’s Day $1,000, Mangere Town Centre Arts Festival $3,000, Electric Food Festival $5,000, World Diabetes Day $2,500, Eye on Nature will be delivered as one overall service agreement with other contributing south local boards.</td>
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<tr>
<td>129</td>
<td>Event Partnership Fund</td>
<td>Mangere-Ōtāhuhu (Externally Delivered Christmas Events)</td>
<td>Funding to support community events through a non-contestable process - Mangere East Festival: $3,000 (Mangere East Access Trust) - Mangere Town Centre: $3,000 (Mangere Town Centre BID) - Mangere Santa Parade: $3,000 (Mangere Bridge Progressive Business Association Inc.) - Ohu Christmas Celebration: $3,000 (Ōtāhuhu Business Members Association)</td>
<td>CS: ACE, Events</td>
<td>Funding agreements have been completed for two events with $6,000 either paid out across the two or currently awaiting payment. This includes Mangere Town Centre Christmas Festival: $3,000, Mangere Santa Parade: $3,000.</td>
<td>Green</td>
<td>Completed</td>
<td>Funding agreements have been completed for all four events with $12,000 paid out. This includes: Mangere East Festival: $3,000, Mangere Town Centre: $3,000, Mangere Santa Parade: $3,000, Ohu Christmas Celebration: $3,000.</td>
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<tr>
<td>131</td>
<td>Event Partnership Fund</td>
<td>Mangere-Ōtāhuhu (Moves in Parks at David Lange)</td>
<td>Programming and delivery of a Regional Movie in Parks series event at David Lange Park</td>
<td>CS: ACE, Events</td>
<td>Programming and delivery planning for two Regional Movies in Parks series events are underway.</td>
<td>Green</td>
<td>In progress</td>
<td>Planning for Movies in Parks is on track with pre-entertainment booked and event permits issued for Sturges Park screening on 30 March 2019 and David Lange Park screening on 6 April 2019. Public screening licences for &quot;Solo: A Star Wars Story&quot; and &quot;The Boss Baby&quot; have been approved. Event specific marketing starts three weeks prior to each event.Movies in Parks is zero waste, smoke and alcohol free. Series sponsors are NHB Health Cover, Te Wairarapa o Aotea, Gisborne, Muriwai and media partner Stuff FM.</td>
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<td>Green</td>
<td>In progress</td>
<td>Planning for Movies in Parks is on track with pre-entertainment booked and event permits issued for Sturges Park screening on 30 March 2019 and David Lange Park screening on 6 April 2019. Public screening licences for &quot;Solo: A Star Wars Story&quot; and &quot;The Boss Baby&quot; have been approved. Event specific marketing starts three weeks prior to each event. Movies in Parks is zero waste, smoke and alcohol free. Series sponsors are NHB Health Cover, Te Wairarapa o Aotea, Gisborne, Muriwai and media partner Stuff FM.</td>
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<tr>
<td>135</td>
<td>Citizenship Ceremonies - Mangere-Ōtāhuhu</td>
<td>Delivery of an annual programme of citizenship ceremonies in conjunction with the Department of Internal Affairs.</td>
<td>No further decisions anticipated</td>
<td>CS: ACE, Events</td>
<td>The Civic Events team delivered two citizenship ceremonies on two separate occasions during Q1 with 243 people from the local board area becoming new citizens.</td>
<td>Green</td>
<td>In progress</td>
<td>The Civic Events team delivered only one citizenship ceremony in December and cancelled two ceremonies (October and November 2018) due to low number of candidates during Q2 with approximately 300 people from the local board area becoming new citizens.</td>
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Auckland Council’s Quarterly Performance Report: Mangere-Ōtāhuhu Local Board for quarter two 2018/2019
### Work Programme 2018/2019 Q2 Report

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<tr>
<td>137</td>
<td>Aorere Services - Māngere-Ōtāhuhu</td>
<td>Supporting and delivering Aorere services and parades within the local board area.</td>
<td>Confirmation of allocation of funding to local Aorere services and parades.</td>
<td>CS: ACE Events</td>
<td>$25,000</td>
<td>LDR, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Scheduled for Q4. Planning will commence in Q2. Planning is in progress in Q2.</td>
</tr>
<tr>
<td>139</td>
<td>Local Civic Events - Māngere-Ōtāhuhu</td>
<td>Delivering and supporting civic events within the local board area.</td>
<td>The following decisions are required: 1. Confirmation of programmes and activities that are to be supported by this line. Draft list to be prepared based on information from Community Facilities and Local Board Services Office.</td>
<td>CS: ACE Events</td>
<td>$1,000</td>
<td>LDR, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>No activity occurred during Q1 as no civic events were scheduled. No local board event has been scheduled for Q2.</td>
</tr>
<tr>
<td>279</td>
<td>Signature Event - Māngere-Ōtāhuhu</td>
<td>Support the delivery of a signature arts and culture event in the Māngere-Ōtāhuhu local board area. The event will aim to be a free event that celebrates Māori and Pasifika culture, that is supported and delivered by the local community.</td>
<td>Local board to make a decision on delivery from the following options: 1. Support existing event(s) to help raise the profile and deliver on LB priorities (officer’s preferred option) 2. Develop a series of activities/events/workshops that deliver on LB outcomes (officer’s preferred option) 3. The local board fund and contract the delivery of a signature event (other option)</td>
<td>CS: ACE Arts &amp; Culture</td>
<td>$60,000</td>
<td>LDR, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>During Q1, the local board agreed to support the development of a series of activities, activities and workshops. Staff has been working with local creative collective Do Good Feel Good to deliver 6 creative pop up activations across the local board area. A full project brief will be presented to the local board in Q2. During Q2, Do Good Feel Good held regular meetings to finalise the series of pop up activations, and have recruited a team of local youth to work on the pop up events. The following dates and venues for the activations have been set: Dance Pop Up, 27 February 2019 at Māngere Arts Centre (Green Room); Community Pop Up, 30 March 2019 at Māngere Bridge Library Public Space (outdoors); Karaoke Pop Up, 3 April 2019 at OMYG space in Ōtāhuhu; Community Pop Up, 25 May 2019 at Māngere Arts Centre; Pop Up, 29 June 2019 at Māngere Arts Centre (Green Room).</td>
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<td>280</td>
<td>Operational Expenditure - Māngere Arts Centre (Council Facility)</td>
<td>Operate Māngere Arts Centre - Hāgai Tohu o Uenuku (Curate exhibitions with supporting public programming) Co-ordinate a venue for hire that hosts a programme of theatre, dance and music events Provide mentoring and support to performing artists, organisations and the community.</td>
<td>Further decision points not anticipated.</td>
<td>CS: ACE Arts &amp; Culture</td>
<td>$474,896</td>
<td>ARTS, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>During Q1, The Māngere Arts Centre received a total of 9,980 visitors, delivered 29 programmes with 1,979 participants, and staged 29 performances to 2,134 attendees. Highlights included the opening exhibition 'Te Rima Ora o te Māori Whakarongo - 'Creative Hands of the Mother' which was extremely successful and was attended by over 300 people, and the Joy Ride project with local artist Lissy Cole that was delivered in the Courtyard at MAC and was supported by the Māngere-Ōtāhuhu Arts broker. The Wizard of Oz play won the Excellence Award for Best Performance at the Auckland Theatre Awards for 2018. During Q2, The Māngere Arts Centre received a total of 13,000 visitors, delivered 31 programmes with 1,933 participants, and staged 56 performances to 2,347 attendees. Highlights included the opening exhibition ‘Te Rima Ora o te Māori Whakarongo - ‘Creative Hands of the Mother’ which was extremely successful and was attended by over 300 people, and the Joy Ride project with local artist Lissy Cole that was delivered in the Courtyard at MAC and was supported by the Māngere-Ōtāhuhu Arts broker. The Wizard of Oz play won the Excellence Award for Best Performance at the Auckland Theatre Awards for 2018.</td>
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<td>281</td>
<td>Māngere East Hall (Metro Theatre) Venue For Hire (Council Facility)</td>
<td>Provide a venue for hire that complements the offering of space at Māngere Arts Centre - Hāgai Tohu o Uenuku.</td>
<td>No further decisions required.</td>
<td>CS: ACE Arts &amp; Culture</td>
<td>$6</td>
<td>ARTS, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>In Q1, Metro Theatre received 10,010 visitors, and continued to be hired by a range of community groups including those from the education, arts and health sectors. In Q2, Metro Theatre received 12,573 visitors, and continued to be hired by a range of community groups including those from the education, arts and health sectors.</td>
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<tr>
<td>282</td>
<td>Community Arts Broker Initiative - Māngere-Ōtāhuhu</td>
<td>Fund the Māngere-Ōtāhuhu Community Arts Broker to facilitate and support a range of community arts programmes in the local board area. Activities will support the development of indigenous arts and culture projects with an emphasis on reflecting local diversity.</td>
<td>Further decision points anticipated: A proposed work programme for the arts broker activities should be presented for LB approval following evaluation of previous year’s activities.</td>
<td>CS: ACE; Arts &amp; Culture</td>
<td>$100,000</td>
<td>LB: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>A services agreement with Ranee Tamate for arts broker services for the 2018/2019 financial year has been administered. In Q1, the Māngere-Ōtāhuhu Community Arts Broker developed a work programme of proposed activity and run a “call for proposals” for creative projects and events to take place in the local board area. A list of the project proposals received was presented to the local board for approval. The first projects will be delivered in Q2.</td>
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<td>283</td>
<td>Māngere Arts Centre - Business Plan Initiatives</td>
<td>Deliver projects and initiatives in line with the Māngere Arts Centre - Ngā Tūhuroa Enākuku facility business plan ($40,000)</td>
<td>Options for additional programmes will be developed and presented to the local board in July 2018 for approval following a review of the year’s activity.</td>
<td>CS: ACE; Arts &amp; Culture</td>
<td>$40,000</td>
<td>LB: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Business plan priorities for 2019 are being finalised and will be presented to the local board in Q2.</td>
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<tr>
<td>284</td>
<td>Art in Public Places Opportunities - LIL</td>
<td>Deliver projects, such as the Pop temporary arts activation series in the Māngere-Ōtāhuhu Local Board area.</td>
<td>Activity yet to be determined for 2018/2019</td>
<td>CS: ACE; Arts &amp; Culture</td>
<td>$20,000</td>
<td>LB: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff presented the Pop 2018 report to the local board and the local board provided feedback to inform the planning for Pop 2019. The local board supported the recommendation to align activations with other projects happening across the local board area. The planning for the event is underway and staff will provide an updated during Q2.</td>
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<td>340</td>
<td>Community Grants (MO)</td>
<td>Grants to support local community groups through the controllable grants process. Allocating funding in line with Māngere-Ōtāhuhu community grant priorities.</td>
<td>- develop specific criteria with local board based on priorities and outcomes - confirmation of grant round dates - grant round decisions</td>
<td>CS: ACE; Community Empowerment</td>
<td>$284,579</td>
<td>LB: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The Local and Multi-board Grant Round One 2018/2019 was completed in Q1. $84,649 was allocated, leaving a total of $199,930.00 for the remaining grant rounds.</td>
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<tr>
<td>739</td>
<td>Venue Hire Service Delivery - MO</td>
<td>Provides, manage and promote venues for hire, and the activities and opportunities they offer by - managing the customer contact, booking and access process - continue to develop and deliver service improvement initiatives - aligning activity to local board priorities through management of the fees and charges framework. These include whether activities contribute to community outcomes offered by not-for-profit and community groups.</td>
<td>Q4 - Local Board to approve fees and schedule for 2019/2020</td>
<td>CS: ACE; Community Places</td>
<td>$6,456</td>
<td>AS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>During Q1, the hirer satisfaction survey shows that 88 per cent of hirers would recommend the venues they have visited. Participant numbers have decreased by 19 per cent compared to the same period last year. Booking hours have increased by 47 per cent compared to the same period last year. The top three activity types during quarter one are fitness, meetings and religion. Activity A focus for staff in quarter two will be promoting our network through Google and Facebook channels.</td>
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<tr>
<td>891</td>
<td>Whaio Koia (Māngere Community House) programme delivery</td>
<td>Plan, develop, deliver and evaluate a programme of activities that: - aligns to the outcome area of “A place where everyone thrives and belongs” with a strong focus on delivering programmes and activities that meet diverse needs and ensures community participation - enables more residents to feel connected to their community spaces - eases participants to learn, grow and come together to have fun.</td>
<td>CS: ACE; Community Places</td>
<td>$20,574</td>
<td>AS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>In Q1, a successful celebration of Cook Islands Lāngi-Gākia was held with programmes running 30 July 2018 to 4 August 2018, attended with a community event attended by over 100 people on 4 August 2018.</td>
<td>In Q2, two programmes partners with Whaio Koia, Tane Tama Mamas and Polynesian Creative Artists, have combined for the first time to showcase their collection of traditional arts and crafts at Māngere Arts Centre. The free community exhibition is entitled “Te Rima O o te Mētaio Vai - Creative Friends of the Mother” and was officially opened on 24 November 2018 and runs until 9 February 2019. The Mamas will be on-site to run a series of free interactive activities and community programmes where visitors can learn how to craft head ties (kuli), neck ties (kamponga), ukulele and guitar sessions, weaving, drumming, traditional Cook Islands games as well as making Po’i and Uto drinks. The public will be able to sit with the Mamas and Papas and watch them work on colourful Tamaa and cushions. It has been very inspiring to watch the Mamas in full swing over the past few months and busily creating new works made expressly for this exhibition.</td>
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<td>1063</td>
<td>PLACEHOLDER R - Build capacity Citizens Advice Bureau Māngere – Ōtāhuhu Agency</td>
<td>Fund Citizens Advice Bureau (CAB) Māngere – Ōtāhuhu Agency to provide advice services for local residents. Note: This is a placeholder until an outcome of the Environment and Community Committee’s decision on the review of Auckland CAB services and funding models. Q3 Decision on the realisation of this budget following the decision of the ACNB Board that this cost will be met from the additional funding they received for 2018/2019.</td>
<td>CS ACE Community Empowerment</td>
<td>$20,000 LDR Opex</td>
<td>In progress</td>
<td>Amber</td>
<td>This funding is on hold. Although Auckland Citizens Advice Bureau Inc (ACAB) has been granted $200,000 to maintain bureau services across Auckland, the process for allocating this is still being negotiated. ACAB’s decision on whether (and how much) to fund this cost will determine whether the local board funds is required</td>
<td>This provision is no longer required, as Auckland Citizens Advice Bureau Inc (ACAB) has funded this cost from the $200,000 additional funding they received to maintain bureau services across Auckland in 2018/2019. The local board will need to decide how to reallocate the budget. A $200,000 grant was paid to Auckland Citizens’ Advice Bureau Inc (ACAB) in November 2018. ACAB have requested submissions from Auckland CABs (including Māngere) for the additional funding, and consider these submissions on 21 December 2018. At its meeting on 21 December 2019, the ACAB Board agreed to grant an additional $25,000 to Māngere CAB Inc to cover the operational costs of the Ōtāhuhu CAB agency for 2019/2020. The result of this decision is that the $25,000 provision made by the local board is not required. The MOLB will be notified of this in January 2019, and decide how to reallocate this budget.</td>
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<tr>
<td>1064</td>
<td>Community-led placemaking: activation of community spaces</td>
<td>Enable community-led action to increase diverse participation in community spaces. The key focus will be on Markets, Yateis and Sutton Park and VIne Street shops, Māngere. - ongoing activation of parks and engagement of community - collaborating with council’s parks and libraries staff. - Sutton Park and Vine Street shops: - New for 2018/2019 - increasing community interest in placemaking, activation and engagement activities in Sutton Park - collaborating with council’s parks staff - Vine Street Shops: working with Pateca, businesses and landlords to plan some placemaking improvements to address community safety concerns. Implementation of this activity will be aligned to the Māngere-Ōtāhuhu Local Board Accessibility Action Plan 2017-2026.</td>
<td>No further decisions anticipated</td>
<td>CS ACE Community Empowerment</td>
<td>$20,000 LDR Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff held initial meetings with community members from Strike Community Trust and Māngere Connect to explore possible placemaking activities in the 2018/2019 financial year, including community-style open gardens, tree plantings, beaches, and a Pop Up Physical Education hub concept. Staff and community members are exploring how to support and coordinate Community Patrols in other regular activities and activations to address community safety concerns regarding the area around Vine Street. Staff will continue to meet with key members from Strike and Māngere Connect to co-develop a community plan to activate Yateis, Sutton and Miami parks. A representative from Māngere Connect will work closely with staff to undertake coordinated community-led placemaking activities in Q2 and Q3.</td>
<td>A multi-ethnic Neighbour Day event planning workshop was held in November 2018 with good representation from Māngere-Ōtāhuhu community members. Applications are currently open for funding for small community-based events through a Facebook page. Applications will close in January 2019 and events will take place during the Neighbours Day period 22-31 March 2019. Community Patrol Group are exploring the possibility of applying for a liquor ban at Miami Reserve. Placemaking activity at Sutton Park shops will be headed up by Strike Group or a community group that creates native bird art. Yateis Reserve has two community groups who will collaborate to activate this space in Q3 and Q4.</td>
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<td>1065</td>
<td>Capacity Building: Business Improvement Districts</td>
<td>Future funding for business associations operating business improvement districts (BIDs) in the Māngere-Ōtāhuhu Local Board area - Māngere Town Centre - Māngere East Village - Māngere Bridge - South Harbour - Ōtāhuhu Town Centre: Note: the 2018/2019 budget figure shown for this activity includes the $362,000 originally approved plus $20,160 reallocated from 2017/2018. Activities will include: - enhancing the capacities of business associations to achieve wider economic and placemaking outcomes, as outlined in their strategic plans; - collaborating with the Māngere-Ōtāhuhu Local Board to deliver on local board aspirations for Māngere-Ōtāhuhu to become the heart of Māori and Pacific culture and to celebrate their diverse communities; - revising the current funding local board funding to individual and collective BIDs and strategically aligning funding to local board outcomes to maximise value delivered; - to stage any changes of funding to business associations/Proposed budget allocation $282,000 - BID top up: Economic Development $126,000 - to enhance governance and management; CCTV and Safety Initiatives budget $126,000 - $27,000 - for maintenance of Auckland Council CCTV assets - Māngere East and Māngere Town Centre: to $20,000 - Community Safety Initiatives - placemaking - $95,000 - Ambassador employment subsidy - (to be reviewed and reported to board during 2018/2019) to $15,000 - Māngere Town Centre ambassador subsidy to $15,000 - Māngere-East ambassador subsidy to $15,000; Ōtāhuhu grant to support community safety activity: $50,000 Māngere/ Māngere-East for community safety and placemaking activity (to be reviewed and reported to board during 2018/2019); Note: Implementation of this activity will be aligned to the Māngere-Ōtāhuhu Local Board Accessibility Action Plan 2017-2020.</td>
<td>CS, ACE, Community Empowerment</td>
<td>$282,16</td>
<td>In progress</td>
<td>Green</td>
<td>Staff are undertaking a comprehensive review of the funding that the local board invests in safety initiatives. Staff will workshop the outcomes of the review with the local board in November 2018. Staff are processing funding agreements which maintain the status quo for the first six months of the financial year, including the continuation of the Crime Prevention Officer role.</td>
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1067 | Youth Capacity and Participation | Partner with local youth groups to develop, support and influence them to have influence in local board decision-making and activities that meet their needs. Fund the following initiatives: - A youth scholarship programme with an arts and culture focus that encourages future development of successful applicants $15,000 - Host a youth conference in September 2018 which shares information/knowledge with local young people in partnership with youth oriented organisations $5,000. | No further decisions anticipated | CS, ACE, Community Empowerment | $20,000 | In progress | Green | In August, the local board agreed that the youth conference should be deferred to March 2019 and that the aim of the event should be to build youth capacity and participation in Māngere-Ōtāhuhu. A detailed event proposal will be presented in early Q2. Outcomes of the 2017/18 Māngere-Ōtāhuhu Youth Scholarships round have been reviewed and the results will be presented to the board in Q2. Applications for the 2018/2019 Māngere-Ōtāhuhu Youth Scholarships will open in Q2. | Staff reviewed the 2017/2018 financial year Māngere-Ōtāhuhu Youth Scholarships process and criteria and presented recommendations for improvement to the local board. The approved criteria and changes will be implemented for the 2018/2019 financial year grant round. The Māngere-Ōtāhuhu Youth Grants will be open for applications from 11 February 2019 to 27 March 2019. In Q3, a panel will meet to review the applications and recommendations will be presented to the local board. Staff presented a proposal for the Youth Leadership Event 2019 to the local board on 28 November 2018. Staff have progressed planning for the event and are collaborating with Do Good Feel Good supported by Alliance Community Initiatives Trust to deliver a youth event in Māngere in March 2019. A funding agreement of $5,000 has been processed to Alliance Community Initiatives Trust (on behalf of Do Good Feel Good) towards the delivery of this event. |
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<td>1273</td>
<td>Apply the empowered communities approach – connecting communities (MC)</td>
<td>Broker strategic collaborative relationships and resources within the community. This includes two key activity areas: 1. Engaging communities – reaching out to less accessible and diverse groups; &amp; 2. Building capacity, planning and implementing engagement communities.</td>
<td>No additional decisions anticipated</td>
<td>CS, ACE Community Empowerment</td>
<td>$0</td>
<td>LD, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>In Q1, the strategic broker – collaborated with the grants advisor to facilitate drop-in information sessions in local community places. The aim was to enable community groups to navigate the grants process. Eleven participants attended who had not applied for grants in the past.</td>
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<tr>
<td>1392</td>
<td>Build capacity to respond to alcohol licencing and advertising (MC)</td>
<td>Provide policy support and advice to members of the community engaged in alcohol licensing and advocacy.</td>
<td>No further decisions required</td>
<td>CS, ACE Community Empowerment</td>
<td>$10,000</td>
<td>LD, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Community Action Against Alcohol Harm reported between November 2018 to January 2019 six activities in this update.</td>
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<tr>
<td>2875</td>
<td>Respond to Māori Aspirations – Māori Responsiveness</td>
<td>Align with the ‘Māori Input into Local Board Decision Making Group’ (multi-board Māori decision making group) and recommendations that the group have made. Engage with Mana Whenua, Mataraua and local board members to identify appropriate projects that respond to Māori aspirations in a practical and effective way.</td>
<td>No further decision point</td>
<td>CS: ACE, Community Empowerment</td>
<td>$5,000</td>
<td>In progress</td>
<td>Green</td>
<td>No activity update as new activity approved by the local board in October 2019.</td>
<td>The Engagement Advisor is on the Project Delivery Team for Improving Māori Input into Local Board Decision Making (MILEM) Meetings this quarter were held at Manukau iwi offices. A work programme has been ratified by mana whenua and local board members. Actions agreed: - Working together to focus council effort and resources on increasing Māori voter participation in the urban south, incorporating ideas and suggestions of mana whenua - Working together to ensure opportunities for education of local government - Working together to explore holding swearing-in ceremonies for the new local board members on local marae. In November 2019, to commence a strong partnership in the new electoral term. Strategic Advisor supporting the Engagement Advisor in MILEM. The strategic thinker advocated to local board for additional funds to be added to this line to resource implementation of MILEM and the development of relationship with local marae.</td>
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<td>1068</td>
<td>Youth Connections - Māngere-Ōtāhuhu</td>
<td>Youth Connections will: - Provide quality advice and expertise on youth employment solutions. Locally, this is done through community-led solutions that identify and create jobs for youth; particularly those who are furthest from the job market. - Facilitate local opportunities for all youth to be meaningfully engaged in education, employment or training, and have clear employment pathways. - Develop an extensive network of stakeholders in the youth employment space throughout the council family and the business community. - Develop tools to build an enabling environment for young job seekers and youth-friendly employers.</td>
<td>Local board to approve Youth Connections youth employment initiatives to be delivered by The Southern Initiative from 1 November 2018.</td>
<td>CS: ACE, Community Empowerment</td>
<td>$50,000</td>
<td>In progress</td>
<td>Green</td>
<td>DINE Academy have trained 15 young people from April 2018. Eleven have secured casual employment, four of which were previously not in employment, education or training. Of the 15 trained, 11 have entered or remained in education or training. The Manukau Institute of Technology (MIT) Accelerator Programme provides youth with restricted licence training, defensive driving, practical time in a vehicle and a restricted licence test. Twenty-five students started the programme in Q1, two who have taken their tests independently and one has withdrawn from the programme. The remaining 22 are undergoing training and will be referred to the testing stage once they have completed. Staff updated elected members at a recent workshop on the upcoming Youth Connections programme transition from the Community Empowerment Unit to The Southern Initiative. Staff are working towards transitioning the programme to TIS as of 1 November 2018.</td>
<td>Programme transferred to The Southern Initiative on 1 November 2018. The transition of the programme included responsibility for programme delivery and local board investment to support youth employment initiatives. For an update on Q2 programme activity refer to The Southern/Western Initiatives local board work programme Q2 report.</td>
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<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>708</td>
<td>Mangere-Ōtāhuhu Full Facilities Contracts</td>
<td>The full facilities maintenance contracts include all buildings, parks and open space assets, sports fields, coastal management and storm damage.</td>
<td>No further decisions anticipated</td>
<td>CF - Operations</td>
<td>$3,902.98</td>
<td>In progress</td>
<td>Green</td>
<td>Quarter saw was a relatively wet start to the 2019 financial year for Citycare the full facility maintenance contractor for the RMA Sector. Parks and sportsfields across the local board area were saturated and had high water tables, typical of winter. Access to more sites was one of the main issues encountered by the contractor. Wet and soft ground prevented the heavy machinery from mowing vast areas on some of the parks and sportsfields. To avoid causing damage to the grounds, excessively wet sites were exempted from mowing. The agreed duration for the exemptions was 10 days and was reviewed thereafter. Where exemptions were granted, the contractor was still required to mow and maintain reserve stripages, boundaries, tree clearance and edging. The turf mowing in both open and built spaces has been challenging, but the contractor has managed to maintain a high mowing frequency during the period. Audit results have been largely positive and upward trending for most local board areas, which is likely reflected in the lower number of customer complaints received during the quarter. Some results for the quarter are reflective of a number of elements, for example the wet weather and asset conditions, especially around the open space assets which are in need of renewal. Major Pool shut downs were completed at the Franklin Pools, Papakura, whilst Papatūa Pools is currently shut for maintenance. The Horman Kink Pool in Otaua, is planned to be shut on 10 October, and Totara Pools on 11 November 2019.</td>
<td>Rainfall and soil temperature readings were down from the historical average which has resulted in a relatively lower growth than expected during this quarter. Sports fields preparations were undertaken early in the quarter with, summer sports generally commencing in early November 2018. Sport fields preparations included line marking, adjusting the mowing heights and the preparation of cricket wickets to ensure a safe and fit fair playing surface. However, the rain in December 2018 created the ideal growth condition which saw a list of the turf growth across the RMA Region. This was notable in December and was picked up in the audits for the period. The building spaces has been relatively uneventful over this quarter. The primary focus for the contractor has been ensuring all the summer hot spots (particularly coastal sites) are fit for purpose and that cleaning and litter collection frequencies are adequate to meet expected demand.</td>
</tr>
<tr>
<td>709</td>
<td>Mangere-Ōtāhuhu Arboriculture Contracts</td>
<td>The Arboriculture maintenance contracts include tree management and maintenance.</td>
<td>No further decisions anticipated</td>
<td>CF - Operations</td>
<td>$20,192</td>
<td>In progress</td>
<td>Green</td>
<td>The first quarter was influenced by remedial work after the April storm. The continued storm clean up was balanced against addressing deferred requests prior to this storm, and higher priority new requests received. Outward work is now limited to sites where access has been restricted due to ground conditions. It is anticipated these sites will be accessible shortly into the second quarter, weather dependent. The scheduled works programme was delayed as a consequence of the storm and deferred works, but is now on track. Replacement planting of trees removed throughout the year has been completed during the quarter.</td>
<td>The second quarter continued to be influenced by wet weather, limiting access to many locations, with remaining material from the April storm only being able to be cleared during December 2018. As conditions improved we see a general movement from primarily street tree focused activities to a summer parks tree maintenance programme. As weather improves, a close watch will be kept on the need for watering of new trees planted during winter.</td>
</tr>
<tr>
<td>710</td>
<td>Mangere-Ōtāhuhu Ecological Restoration Contracts</td>
<td>The Ecological Restoration maintenance contracts include pest plant and animal pest management within ecologically significant parks and reserves.</td>
<td>No further decisions anticipated</td>
<td>CF - Operations</td>
<td>$68,191</td>
<td>In progress</td>
<td>Green</td>
<td>During the first quarter, the annual update of the Site Assessment Reports, a large portion of the past animal monitoring, and the majority of the first pulse of the rat control programme have been completed. Various unscheduled activities were completed which included a mixture of past animal control and pest plant control. Request for service work orders received, continue to be seasonally normal, with an increasing trend in activity becoming apparent during the late stages of the quarter.</td>
<td>Works during the second quarter have predominantly been undertaken in High Value sites. The first pulse of the rat control programme has been completed and new moving to the second pulse. High Value pest plant control remains high on the agenda throughout the summer months. Request for service work orders received are trending slightly above average for the season. It is anticipated that requests for weed control will likely pick up in quarter three.</td>
</tr>
<tr>
<td>2159</td>
<td>Boppert Park - redevelop toilet block</td>
<td>Two year programme to design and build a toilet block at Boppert Park. This project is a continuation of the 2017/2018 programme (previous SP18 ID 9039).</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$130,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status. Mana Whanusia engagement underway. Next steps: Resource consent to be approved.</td>
<td>Current status. Resource consent has been approved. Proceeding with detailed design. Next steps: Finalise design drawings and prepare tender packages.</td>
</tr>
<tr>
<td>2160</td>
<td>Kiwi Espaliers - renew boat ramp toilets</td>
<td>Renew boat ramp toilets. This project is a continuation of the 2017/2018 programme (previous SP18 ID 2306).</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$100,000</td>
<td>Completed</td>
<td>Green</td>
<td>Project completed.</td>
<td>Project completed.</td>
</tr>
<tr>
<td>ID</td>
<td>Activity Name</td>
<td>Activity Description</td>
<td>Further Decision Proposal</td>
<td>Lead Dept/Unit or CC</td>
<td>Budget</td>
<td>Activity Status</td>
<td>RAG</td>
<td>Q1 Commentary</td>
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<tr>
<td>2161</td>
<td>Māngere Arts Centre - renew technical equipment</td>
<td>Renew the technical equipment at the centre to reduce maintenance and ensure the facility is fit for purpose</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$120,000 ARS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Finalising scope of work and costing. Next steps: Prepare contract and commence physical works.</td>
<td>Current status: Finalise scope of work with the Māngere Arts Centre manager. Next steps: Request quotes and issue a contract for this project.</td>
</tr>
<tr>
<td>2162</td>
<td>Māngere Bridge Library - comprehensive renewal</td>
<td>Comprehensive building refit including furniture, fixtures, and equipment. Year one - investigation (excluding options for sites that would benefit from an increase level of service to propose to the local board), scope and physical works. Year 2+ - physical works.</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$15,000 ARS - Capex - Renewals</td>
<td>Approved</td>
<td>Green</td>
<td>Current status: Scope work and preliminary design. Next steps: Budget cost estimate.</td>
<td>Current status: Scope work and preliminary design. Next steps: Budget cost estimates.</td>
</tr>
<tr>
<td>2163</td>
<td>Māngere Bridge Library - replace air conditioning</td>
<td>Replace air conditioning which is at the end of its useful life</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$94,390 ARS - Capex - Renewals</td>
<td>Cancelled</td>
<td>Grey</td>
<td>Current status: This appears to have been done recently by the Operations team, confirming with Operations if work has been done. Next steps: To be determined.</td>
<td>This project has been cancelled. Completed under SharePoint ID: 2182. This project has been cancelled and completed by the Operations Team. Completed under SharePoint ID: 2182.</td>
</tr>
<tr>
<td>2164</td>
<td>Māngere Centre Park - renew and upgrade park assets</td>
<td>Renew the following assets at the park: Playground and signage. Upgrade assets as approved by the local board to increase the level of service. Base design on the concept plan.</td>
<td>Project manager must base design on the concept plan and present the scope of work to the board before moving further forward</td>
<td>CF - Investigation and Design</td>
<td>$110,000 ARS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Awarded contract for design and schedules, awaiting for draft designs and community engagement dates if required. Next steps: Present concept findings to the board.</td>
<td>Current status: Awarded contract for design and schedules, awaiting for draft designs and community engagement dates if required. Next steps: Present concept findings to the local board.</td>
</tr>
<tr>
<td>2165</td>
<td>Māngere Community House (Mākau) - refurbish heritage facility</td>
<td>Reconfigure existing layout. Remove garage. Rebuild throughout. This project is a continuation of the 2017/2018 programme (provision SP16 ID 2360). Discuss implementation with local board.</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$150,000 ARS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Heritage archival has been engaged and is undergoing survey assessment and measures as part of preliminary design for the refurbishment. Next steps: Produce preliminary design documents for discussion and approval, then proceed to detailed design.</td>
<td>Current status: Consultation is underway on preliminary designs. Next steps: Develop the design for discussion and approval, then proceed to converting Project.</td>
</tr>
<tr>
<td>2166</td>
<td>Māngere East Library - comprehensive renewal</td>
<td>Comprehensive building refit including furniture, fixtures, and equipment. Year one - investigation (excluding options for sites that would benefit from an increase level of service to propose to the local board), scope and physical works. Year 2+ - physical works.</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$50,000 ARS - Capex - Renewals</td>
<td>Approved</td>
<td>Green</td>
<td>Current status: Scope work and preliminary design. Next steps: Budget cost estimate.</td>
<td>Current status: Staff are working with the Libraries team to define the project scope. Next steps: Preliminary designs and budget cost estimates.</td>
</tr>
<tr>
<td>2167</td>
<td>Māngere Mountain Education Centre Renewals</td>
<td>Māngere Mountain Education Centre - renew offices and park furniture. This project is carried forward from the 2017/2018 programme (provision SP18 ID 2397).</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$80,000 ARS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Resource current and Heritage New Zealand approval has been granted for the proposed works. Tender process for physical works underway. Next steps: Award tender for physical works.</td>
<td>Current status: Tender for physical works has been awarded. Anticipated start is mid-February 2019. Next steps: Monitor physical works to completion in early April 2019.</td>
</tr>
<tr>
<td>2168</td>
<td>Māngere Old School Hall - refurbish floors and walls</td>
<td>Internal refurbishment including the floors, walls and ceilings. This project is a continuation of the 2017/2018 programme (provision SP18 ID 2395).</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$125,000 ARS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Architect has completed the Māngere Old School Hall scope of work for tender. Physical works to be completed in 2019/2020 financial year. Next steps: Issue tender and award contract.</td>
<td>Current status: Architect is completing the Māngere Old School Hall scope of work for tender. Next steps: Issue tender and award contract for this project.</td>
</tr>
<tr>
<td>2169</td>
<td>Māngere Town Centre - improve assets</td>
<td>Improvements to council assets in the public realm of Māngere Town Centre.</td>
<td>Design</td>
<td>CF - Investigation and Design</td>
<td>$20,000 ARS - Capex - Development</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Developing scope of work for consultant to engage with the public to identify issues around the town centre and potential improvements within this allocated budget.</td>
<td>Current status: Developing scope of work for consultant to engage with the public to identify issues around the town centre and potential improvements within this allocated budget.</td>
</tr>
<tr>
<td>2170</td>
<td>Māngere Town Centre Library - renew interior</td>
<td>Replace carpet and vinyl. Repaint previously painted surfaces. Rehabilitate shared ladies room. This project is a continuation of the 2017/2018 programme (provision SP18 ID 2300).</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$110,000 ARS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: A report on the proposed design was approved by the local board in September 2018. The work is currently being tendered so that a contractor can be engaged. Next steps: Confirm the dates and length of time the library will be closed to allow for the works to occur.</td>
<td>Current status: Tender negotiations are on-going due to additional information required. Next steps: Commence physical works.</td>
</tr>
<tr>
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<td>Further Decision Points</td>
<td>Lead Dept/Unit or CCO</td>
<td>Budget</td>
<td>Activity Status</td>
<td>RAG</td>
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<tr>
<td>2171</td>
<td>Māngere-Ōtāhuhu - install CCTV cameras</td>
<td>Deliver CCTV cameras within the Māngere-Ōtāhuhu area. Year one - investigate in collaboration with the council security team, scouting and physical works.</td>
<td>Locations to be presented to the board before installation.</td>
<td>CF: Investigation and Design</td>
<td>$18,000</td>
<td>Approved</td>
<td>Green</td>
<td>Current status: Finalising scope of work and costing next steps. Prepare contract and commence physical works.</td>
<td>Current status: Closed-circuit television (CCTV) is now being managed by Auckland Transport and the appropriate contacts are being sought to host scope the desired works.</td>
</tr>
<tr>
<td>2172</td>
<td>Māngere-Ōtāhuhu - LDI minor capex fund 2019/2019</td>
<td>Funding to deliver minor capex projects throughout the financial year as approved in the monthly local board workshops.</td>
<td>Decide how funding should be applied.</td>
<td>CF: Investigation and Design</td>
<td>$50,000</td>
<td>Approved</td>
<td>Green</td>
<td>Current status: No direction has been given for this line of funding yet. Next steps: Staff are awaiting direction from the local board.</td>
<td>Current status: No direction has been given for this line of funding yet. Next steps: Staff are awaiting direction from the local board.</td>
</tr>
<tr>
<td>2174</td>
<td>Māngere-Ōtāhuhu - renew park furniture and fixtures FY19+</td>
<td>Renew furniture and fixtures at John McArthur Reserve, Māngere Homestead, Otatara Stonewater Reserve, Williams Park, Yales Park. Install additional benches at Harakeke Park (2) and Ruggatt Park (7).</td>
<td>No further decisions anticipated.</td>
<td>CF: Investigation and Design</td>
<td>$12,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Investigation, scoping and design to be completed this financial year. Next steps: Build a business case and determine the cost estimates.</td>
<td>Current status: Investigation and scoping phase is progressing. Next steps: Complete investigation and design, estimated costs for business case.</td>
</tr>
<tr>
<td>2175</td>
<td>Māngere-Ōtāhuhu - renew park restrooms and car parks FY19+</td>
<td>Renew condition 4 and 5. Year one - investigation (including options for sites that would benefit from an increase level of service to propose to the local board), scouting and physical works, year 2+ physical works. Priorities: Harakeke Park.</td>
<td>No further decisions anticipated.</td>
<td>CF: Investigation and Design</td>
<td>$10,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: The initial investigation has been completed, there are nine (9) parks with car parks/rests to renew, under this project name. Early Escalator, Māngere Centre Park (Esplanade only). Māngere Recreational Centre, Maiku Street Reserve, Harakeke Park (Old Oihi) Community Centre, Ōtāhuhu Town Hall Community Centre, Staples Park and Waterfront Road Reserve. These park sites make up nine (9) of the twenty (20) included, as a Condition of Contract for Consultancy Services (CCS) agreement that has been sent to procurement to tender out (a request for tender) for professional services of a civil engineer. Next steps: Evaluate each tender and appoint a civil engineer. Manage the appointed Civil Engineer to ensure the recommendations and cost estimates meet the standards required as per the contract.</td>
<td>Current status: The civil engineer is preparing the cost estimates to renew the car parks and identifying any further assessments required. Next steps: Evaluate the cost estimates, undertake any further assessments required and prepare for delivery.</td>
</tr>
<tr>
<td>2176</td>
<td>Massey Homestead - refurbishment</td>
<td>Redecorate throughout, renew kitchen and bathroom, renew lighting throughout, replace floor in bathrooms, kitchen and upstairs offices. Renew heating throughout. This project is a continuation of the 2017/2018 programme (previous SP18 ID 2089).</td>
<td>No further decisions anticipated.</td>
<td>CF: Project Delivery</td>
<td>$175,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: The draft construction report has been submitted and is in review. The design scope is now to include new sprinkling and external infrastructure, a single integrated holistic approach. The heritage architect is now involved in the tender/consultants' input. Next steps: Produce detailed design.</td>
<td>Current status: Design for structural refurbishment is underway. Structural repairs have been identified and are being specified. Next steps: Finalise design and obtain cost estimates for all works.</td>
</tr>
<tr>
<td>2177</td>
<td>Moana-Nui-A-Kiwa Leisure Centre - comprehensive renewal</td>
<td>Comprehensive upgrade including full waterproofing epoxy of all outdoor pools, changing room extractor fans - install extractor fans in the aquatic change rooms; extend weights studio - extend to end of wall and replace current mirrors; fitness changing room auto window installation to help control condensation, fitness changing room extractor fan; convert OSPACAN room, replace stretch area carpet and particle room replacement, replace lean to roofs of the main stadium, exterior minterm walls between pools are failing and need replacing, replace BBQ area. This project is a continuation of the 2017/2018 programme (previous SP18 ID 2092).</td>
<td>No further decisions anticipated.</td>
<td>CF: Project Delivery</td>
<td>$200,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: These are part of multiple bundled projects for comprehensive renewals. Detail and design is currently in progress. Next steps: Physical works to be done in accordance with the centre's schedule.</td>
<td>Current status: Physical works tender completed and evaluation is in progress. Next steps: Carry out physical works in accordance with the centre's schedule.</td>
</tr>
</tbody>
</table>
## Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Further Decision Required</th>
<th>Lead Dept/Unit</th>
<th>Budget (ABS)</th>
<th>Activity Status</th>
<th>RAG</th>
<th>G1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>2179</td>
<td>Māngere Park - install sand carpet, irrigation and lighting on sports field</td>
<td>Install sand carpet, irrigation and lighting on sports field</td>
<td>Come back to board once design works are complete</td>
<td>CPO - Investigation and Design</td>
<td>$150,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Project team and contractor in place, design complete. Next steps: Construction to commence soon</td>
<td>Current status: Project on hold due to uncertainty in funding, project to be reviewed.</td>
</tr>
<tr>
<td>2180</td>
<td>Ngā Tapawae Community Building - new structural components</td>
<td>Replace roof membrane, skylights, gutters, and wall in kitchen. Replace shower panel with material such as compressed fibre cement soft.</td>
<td>Come back to board with scope of work</td>
<td>CPO - Investigation and Design</td>
<td>$40,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Design and scope have been finalised. Next steps: Tenders due in mid-June 2019</td>
<td>Current status: Project on hold due to uncertainties in funding.</td>
</tr>
<tr>
<td>2181</td>
<td>Ngaru Park - develop walkways and paths</td>
<td>New walkways and shared paths through Ngaru Park, connecting Ngaru Esplanade - Māngere Bridge, to Ferrer</td>
<td>No further decisions anticipated</td>
<td>CPO - Investigation and Design</td>
<td>$500,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Site investigations have been completed and the results of the investigation indicates that there are no urgent repairs required. Next steps: Review of future maintenance and design requirements.</td>
<td>Current status: Project on hold due to uncertainty in funding, project to be reviewed.</td>
</tr>
<tr>
<td>2182</td>
<td>Old School Reserve - renew park reading and car parks</td>
<td>Renew park reading and car parks</td>
<td>No further decisions anticipated</td>
<td>CPO - Investigation and Design</td>
<td>$5,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Site investigations have been completed and the results of the investigation indicates that there are no urgent repairs required. Next steps: Review of future maintenance requirements.</td>
<td>Current status: Project on hold due to uncertainty in funding, project to be reviewed.</td>
</tr>
<tr>
<td>2183</td>
<td>Otahuhu Community Centre (Town Hall) - renew community centre</td>
<td>Renew external components including brick work, fibre cement cladding, pavers, wall cladding, renew internal components including carpet, door hardware in foyer and toilets. Additional information can be found in the Asset Management Report</td>
<td>No further decisions anticipated</td>
<td>CPO - Investigation and Design</td>
<td>$40,000</td>
<td>On hold</td>
<td>Amber</td>
<td>Current status: Stakeholder liaison required. Next steps: Update design requirements and finalise project.</td>
<td>Current status: Project on hold due to uncertainty in funding, project to be reviewed.</td>
</tr>
<tr>
<td>2184</td>
<td>Otahuhu Park - comprehensive renewal</td>
<td>As part of the Otahuhu priorities to develop the Otahuhu Parkette greenway link. This project is a continuation of the 2017/2018 programme (previous SP16 ID 3163).</td>
<td>No further decisions anticipated</td>
<td>CPO - Project Delivery</td>
<td>$130,000</td>
<td>Completed</td>
<td>Green</td>
<td>Project completed.</td>
<td>Project completed.</td>
</tr>
<tr>
<td>2185</td>
<td>Otahuhu Portage - develop greenways link</td>
<td>Development of the greenway link as part of the Otahuhu Portage greenway link. This project is a continuation of the 2017/2018 programme (previous SP16 ID 3149).</td>
<td>Design to be agreed with local board</td>
<td>CPO - Investigation and Design</td>
<td>$50,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Project steering group finalised and update to be provided at October 2019. Next steps: Initial design phase and site investigations.</td>
<td>Current status: Project on hold due to uncertainty in funding, project to be reviewed.</td>
</tr>
<tr>
<td>2186</td>
<td>Paraparaumu Point Reserve - renew bridge and footpath</td>
<td>Paraparaumu Point Reserve path and bridge renewal. This project is a continuation of the 2017/2018 programme (previous SP16 ID 2411).</td>
<td>No further decisions anticipated</td>
<td>CPO - Project Delivery</td>
<td>$200,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Detailed design and tender documents are under review. Next steps: Tender release and award the contract.</td>
<td>Current status: Project on hold due to uncertainty in funding, project to be reviewed.</td>
</tr>
<tr>
<td>2187</td>
<td>Seaside Park - renew car park and furniture</td>
<td>Seaside Park car park, fences, rubbish bins, seats and tables renewal. The project is carried over from the 2017/2018 programme (previous SP16 ID 2413).</td>
<td>No further decisions anticipated</td>
<td>CPO - Investigation and Design</td>
<td>$150,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Results of the investigation indicate that the car park and furniture requires a renewal. Next steps: Review of future maintenance requirements.</td>
<td>Current status: Project on hold due to uncertainty in funding, project to be reviewed.</td>
</tr>
</tbody>
</table>
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<tr>
<td>2186</td>
<td>Sturges Park - renew walkway</td>
<td>Renew walkway</td>
<td>No further decisions anticipated</td>
<td>CF: Investigation and Design</td>
<td>$40,000 ABS: Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Site investigation of the walkways is complete. Further investigation (asset information) is required to determine the maintenance responsibility for the footpath around the Otahuhu Rugby Football Club (ORRFC). Next steps: confirm maintenance responsibilities then the walkways to be renewed. A decision was made to directly engage a preferred external consulting firm, who had originally designed the concept plan to provide further recommendations, cost estimates and design of the chosen walkways. Current status: At a workshop held in November staff presented to the local board options to progress the concept plan. Next steps: Engage and update stakeholders related to the Sturges Park with recommendations supported by the local board. Progress with detailed design.</td>
<td></td>
</tr>
<tr>
<td>2190</td>
<td>Williams Park - install board carpet, irrigation and lighting on sports field</td>
<td>Installation of sand carpet, drainage, irrigation and lighting</td>
<td>Design to be agreed with local board</td>
<td>CF: Investigation and Design</td>
<td>$50,000 ABS: Capex - Growth</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Scoping project for professional services planned to start November / December 2018. Next steps: Start professional services for concept design.</td>
<td>Current status: Professional services scope has been completed and will be released to market in January 2019. Next steps: Engage consultant and complete design and consenting.</td>
</tr>
<tr>
<td>2738</td>
<td>Mangere-Ōtāhuhu renew paths throughout board area 2018/19</td>
<td>Footpaths renewals at Archibald Road Reserve, Ashgrove Reserve, Ferguson Street Reserve, Matenga Reserve No 1, Mascot Walkway No 2, McKinsty Park, Mair Street Reserve, Montecillo Creek Accessway, Montepone Road Reserve, Myeley Park, Nicon Monument, Nonana Park, Rangifan Park, Tepiny Park (Carners Lane Reserve), Walter Meecey Park, Yates Park</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$100,000 ABS: Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Contract negotiated. Next steps: Award physical works contract.</td>
<td>Current status: Contract award is in progress. Next steps: Physical works through summer 2019.</td>
</tr>
<tr>
<td>2827</td>
<td>10/8 Robertson Road, Mangere - remediate fire damaged building</td>
<td>Overview - remediate the building damaged in the fire at the site</td>
<td>Design to be approved by the local board</td>
<td>CF: Project Delivery</td>
<td>$104,800 ABS: Capex - Renewals, External funding</td>
<td>Approved</td>
<td>Green</td>
<td>Current status: Cost estimate complete and budget variation request underway. Next steps: Undertake preliminary designs.</td>
<td>Current status: Reviewing concept design to ensure the design meets heritage requirements within allocated budget. Next steps: Further consultation with stakeholders.</td>
</tr>
<tr>
<td>2861</td>
<td>(OLJ) Walter Meecey Park - develop Mangere East Precinct</td>
<td>Overview - renew and refine the Walter Meecey Park concept plan. Prioritize projects identified, including the improvement to access and connectivity of the Mangere East Precinct and Walter Meecey Park.</td>
<td>Ongoing decision making anticipated throughout the delivery of this initiative</td>
<td>CF: Project Delivery</td>
<td>$100,000 ABS: Capex - Development</td>
<td>Approved</td>
<td>Green</td>
<td>Current status: Awaiting strategic assessment to inform the outcomes required. Next steps: Scope options and prepare a business case.</td>
<td>Current status: Panuku have undertaken preliminary investigations for acquisition and obtained valuation. A workshop was held with the local board in December 2018 to update on progress and agree next steps. Report presented at the local board business meeting on 5 December 2018 to seek support for acquisition. Next steps: Report to Environment and Community Committee on 12 February 2019 to seek approval to acquire land.</td>
</tr>
<tr>
<td>2886</td>
<td>Mangere Arts Centre - install air conditioning</td>
<td>Description of the work supplied and installation of heat pumps in café, reception foyer and theatre lobby, application of insulating film to all windows, installation of glazingdoors to separate reception foyer and theatre lobby. This project was carried over from FY2017/2018, previous SP ID 3067</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$60 ABS: Capex</td>
<td>Completed</td>
<td>Green</td>
<td>G1 commentary not captured for Carry Forward projects.</td>
<td>Project completed.</td>
</tr>
<tr>
<td>2899</td>
<td>Otavamai Park - develop park facility</td>
<td>Description of the work supplied and installation of heat pumps in café, reception foyer and theatre lobby, application of insulating film to all windows, installation of glazingdoors to separate reception foyer and theatre lobby. This project was carried over from FY2017/2018, previous SP ID 3067</td>
<td>No further decisions anticipated</td>
<td>CF: Investigation and Design</td>
<td>$20,005 Growth</td>
<td>On Hold</td>
<td>Amber</td>
<td>G1 commentary not captured for Carry Forward projects.</td>
<td>Awaiting the outcome of the subdivision development when is subject to public protests and it is uncertain when or if the land will vest with us. Current status: Project remains on hold awaiting the outcome of the subdivision development. Next steps: Continue to work with Park Advisors in the planning phase.</td>
</tr>
</tbody>
</table>

Auckland Council’s Quarterly Performance Report: Mangere-Ōtāhuhu Local Board for quarter two 2018/2019
## Work Programme 2018/2019 Q2 Report

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<tr>
<td>2940</td>
<td>Māngere-Ōtāhuhu - renew car parks FY17</td>
<td>Hard surface renewals at Blake Road Reserve, Curlew Bay Foreclosures Reserve, Rātā Park, Oteha School Reserve. This project was carried forward from FY17/18.</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$31,400 AER: Capex</td>
<td>Completed</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Project completed.</td>
</tr>
<tr>
<td>2941</td>
<td>Māngere-Ōtāhuhu - renew courts FY17</td>
<td>Half Basket Ball Court Renewal. This project is carried over from the 2017/2018 programme (previous SP18 ID 1081).</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$36,315 AER: Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Project completed December 2018.</td>
</tr>
<tr>
<td>3042</td>
<td>Māngere-Ōtāhuhu - renew equipment FY17</td>
<td>Māngere-Ōtāhuhu Equipment Renewals. This project is carried over from the 2017/2018 programme (previous SP18 ID 3071).</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$4,500 AER: Capex</td>
<td>Completed</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Project completed November 2018.</td>
</tr>
<tr>
<td>2956</td>
<td>Walter Massey Park - renew walkway and fitness equipment</td>
<td>Walter Massey Park walkway and fitness equipment renewal. This is a continuation of the 2017/2018 programme (previous SP18 ID 3250).</td>
<td>Design to be agreed with local board</td>
<td>CF: Project Delivery</td>
<td>$43,498 LDR: Capex</td>
<td>On Hold</td>
<td>Red</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td></td>
</tr>
<tr>
<td>2944</td>
<td>Harania/Marys Foreshore Reserve - renew path</td>
<td>Harania/Marys Foreshore Reserve - renew path. This project is carried over from the 2016/2017 and 2017/2018 programme (previous ID 2365).</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$40,653 AER: Capex</td>
<td>In progress</td>
<td>Amber</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>This site is a closed landfill and physical works has been delayed due to site constraints and consenting issues and adverse weather conditions and saturated ground conditions. Current status: Contract for physical works is being finalised. Working with contractor to provide information required for the land owner approval (working in a closed landfill). Next steps: Commence physical works on site however this is dependent on the ground conditions. Project completed December 2018.</td>
</tr>
<tr>
<td>3097</td>
<td>Māngere-Ōtāhuhu - renew park furniture and features 2017-18</td>
<td>This project is carried over from the 2019/2017 and 2017/2018 programme (previous ID 2461).</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$45,500 AER: Capex</td>
<td>Completed</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td></td>
</tr>
<tr>
<td>3198</td>
<td>Sturges Park - implement actions from the concept plan</td>
<td>Sturges Park - implement actions from the concept plan as agreed (including reconfiguration of the Ava Street car park, turning circle and removal of smaller car park). This project is carried over from the 2017/2018 programme (previous SP18 ID 3533).</td>
<td>Local board to decide what parts of the concept plan are implemented</td>
<td>CF: Project Delivery</td>
<td>$256,670 LDR: Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Current status: At a workshop held in November, staff presented options to progress items on the concept plan. Next steps: Engage and update stakeholders related to the Sturges Park with recommendations supported by the local board. Progress with detailed design.</td>
</tr>
<tr>
<td>3159</td>
<td>Piki Thompson Way - install flagpole</td>
<td>Install a flagpole at Piki Thompson Way. This project is carried over from the 2017/2018 programme (previous SP18 ID 3054).</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$6,990 LDR: Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Current status: Staff advised local board at a workshop held in November that it is not feasible for any member of the public to install and remove a flag pole on council land. Staff are reassessing a solution to enable progress. There will be operational costs for council contractors to install and remove the flag pole. Next steps: Plan solution and update the board in January 2019.</td>
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<tr>
<td>3200</td>
<td>Boggs Park - implement actions from the concept plan</td>
<td>Boggs Park - implement actions from the concept plan as agreed (including seating, fitness equipment, pathway). This project is carried over from the 2017/2018 programme (provinces SP18 TD 2005). Local board to decide what parts of the concept plan are implemented</td>
<td>CF: Project Delivery</td>
<td>$350,900</td>
<td>LDL: Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Current status: Engage mana whenua and resource consent phase. Next steps: Progress with procurement once resource consent is approved. Physical works is planned in financial year 2019 as per the resolution.</td>
</tr>
<tr>
<td>3219</td>
<td>Mangere - Otahuhu remove mangroves</td>
<td>Remove mangrove seedlings and regrowth in areas where mature mangroves have been removed the previous year at Hania Park and Mahunga Drive. Continue the removal of mangroves from conserved sites within the Mangere Inlet 2.5ha from Haste Avenue.</td>
<td>CF: Project Delivery</td>
<td>$150,000</td>
<td>LDL: Opex</td>
<td>In progress</td>
<td>Amber</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Mature mangroves are delayed due to pending reports and surveys needed to meet the consent conditions. Current status: Sodum and bird surveys are underway. Monitoring growth report on mangroves also in progress. Both reports to be submitted to consenting team for approval. Next steps: Await approval from consenting team to enable the commencement of mature mangrove removals.</td>
</tr>
<tr>
<td>3269</td>
<td>Kiwi Esplanade - memorial plaque and bench installation</td>
<td>Install a bench and plaque at Kiwi Esplanade Reserve to memorialise Trevor Green and will be funded externally by the applicant (Trevor Green Family).</td>
<td>CF: Project Delivery</td>
<td>$6</td>
<td>External funding</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for new projects created after Q1 completion.</td>
<td>Current status: Donor is issuing a contract to the contractor for the bench seat to be installed. Next steps: Monitor project to completion.</td>
</tr>
<tr>
<td>130</td>
<td>Investigate and provide direction on future of Otahuhu Community Centre and (ex) Literacy space</td>
<td>Oversight of options identified Feedback on preferred option to inform business case</td>
<td>CS: Service Strategy and Integration</td>
<td>$8</td>
<td>Regional</td>
<td>In progress</td>
<td>Green</td>
<td>Continuing investigations on options in preparation for a workshop with the local board workshop on 7 November 2018.</td>
<td>Options workshoped with the local board in November 2016. Q2 deliverables: further revision of options to test feasibility followed by presentation to local board workshop.</td>
</tr>
<tr>
<td>600</td>
<td>Pest Free Inunungu</td>
<td>hiu lard, catchment wide pest control and ecological restoration</td>
<td>I&amp;ES: Environmental Services</td>
<td>$30,000</td>
<td>LDL: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Members of Makaurau Māroa were supported by Council staff to hold a successful planting day on the Ouarang Awa. Approximately 1000 native trees and shrubs were planted by 25 volunteers. Contractors have been engaged to carry out further weed control on the banks of the Ouarang Awa which will commence next quarter.</td>
<td>The contracts for Post Free Inunngu works were finalised in quarter two. Physical work is scheduled to commence in quarter three. Weed control along the Ouarang Awa (behind Makaurau Māroa) will be initiated during summer and maintenance of newly planted trees and shrubs will be carried out. A pest control network will also be set up and newly purchased traps will be deployed throughout the Ouarang Awa catchment.</td>
</tr>
<tr>
<td>601</td>
<td>Piwaiwi Crater Restoration</td>
<td>Re-vegetation of the south-west crater rim to protect unique and enhance biodiversity values of the sites. Project is co-delivered with mana whenua (To Akita Whakauru).</td>
<td>I&amp;ES: Environmental Services</td>
<td>$40,000</td>
<td>LDL: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Further planting of the south-west crater rim continued this quarter. Contractors have been engaged to carry out maintenance of the 15,000 trees planted over the past two years during quarter two.</td>
<td>During quarter two maintenance of the 15,000 newly planted trees and shrubs was undertaken by specialist contractors. Plants are establishing well with high survival rates and minimal losses. Planting has been undertaken this quarter to progress installation of additional farm fencing in the south-west crater rim. DNA testing is in progress to monitor the project has also been completed. At its December 2018 business meeting, the board allocated a further $15,000 to this project to enable the extension of farm fencing to accommodate the planting of an additional 10,000 native trees and shrubs next winter.</td>
</tr>
<tr>
<td>605</td>
<td>Business waste minimisation education programme</td>
<td>To work with businesses to educate them on how to better manage their waste. This project will be delivered in tandem with the industry pollution prevention programme.</td>
<td>I&amp;ES: Waste Solutions</td>
<td>$20,000</td>
<td>LDL: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Planning and procurement of a partner to deliver this work is underway. Delivery of this project will begin in quarter two.</td>
<td>Wilkinsen Environmental Limited has been selected as the contractor to deliver this programme. The project approach is proactive and non-regulatory. Sixty businesses in the area will be visited and given general information on waste minimisation potential. Twenty of these companies will be asked to participate in a waste audit. This will identify waste diversion opportunities for the businesses and they will receive individual reports of recommended changes. The contract for delivery of this work programme will be finalised in late 2018, with delivery of works to be carried out from January to June 2019.</td>
</tr>
</tbody>
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## Work Programme 2018/2019 Q2 Report

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<td>900</td>
<td>Tamaki Estuary Environmental Forum Coordinator - Māngere-Ōtāhuhu</td>
<td>To see Te Wehi o Tākai (the Tamaki Estuary) as a thriving, dynamic and healthy ecosystem that is treasured and used by the community and which positively enhances and connects with the Manukau Harbour; the Whaitamata Harbour and the Hauraki Gulf.* <em>(Tamaki estuary Environmental Forum vision)</em>. Specifically this budget will fund a coordinator at 12 hours per week to support the Tamaki Estuary Environmental Forum (TEEF), and support groups in progressing the above vision for the Tamaki estuary. TEEF operates as a collaboration between six local boards, and several community organisations, to advocate for the Tamaki catchment. This year will see exploration of additional funding sources and sponsors to support aspirations of the group. TEEF also hopes to partner with academic institutions to discover more about the environmental issues and social interactions of communities within the Tamaki Catchment.</td>
<td>No further decisions anticipated.</td>
<td>IES, Healthy Waters</td>
<td>$5,000</td>
<td>LDI, Opex</td>
<td>Green</td>
<td>During quarter one, elected co-chairs Julie Chambers representing the community and Carmel Crampton representing local boards established bi-monthly forum meetings. The chair has undertaken visits to four of the five local boards that support the forum to present on recent activities and the proposed direction of the forum for the 2018/2019 financial year. The first presentation will be provided at this Māngere-Ōtāhuhu Local Board's November 2018 business meeting. The forum's coordinator contract has been extended to the end of June 2019. The next forum meeting is scheduled for 25 October 2018.</td>
<td></td>
</tr>
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</table>
| 907 | Manukau Harbour Forum - Māngere-Ōtāhuhu | To implement the Manukau Harbour Forum work programme. The proposed work programme includes a governance review, communications plan, symposium, and an education project. | No further decisions anticipated. | IES, Healthy Waters | $10,000 | LDI, Opex | Green | At the August 2018 business meeting, the forum agreed to allocate its $81,000 operational expenditure budget towards the delivery of the following projects in the 2018/2019 financial year:  
- governance and management support review ($22,000)  
- symposium and community event ($20,000)  
- communications plan ($14,000)  
- industry education programme ($10,000)  
- youth leadership programme ($10,000)  
During quarter one, two forum newsletters were produced and distributed to the stakeholder list. An interview with the forum chair was published on Our Auckland and shared via local board social media. The video footage taken last financial year is currently being added into promotional videos of the Manukau Harbour. Planning for the youth leadership programme, symposium and community event, and the governance and management support review is underway. An industry education programme has yet to be developed and will be discussed at the forum's October 2018 workshop. | In quarter two the forum:  
- provided feedback on projects to be considered under the natural environment targeted rate  
- presented to the Environment and Community Committee on the small sites ambassador report advocating for more funding for sedimentation and pollution regulatory activity  
- distributed the October-November 2018 forum newsletter  
- supported the proposed industry education programme which will deliver a constructiion field day event in either Drury or Takapuna in quarter three  
- supported a proposal to expand the symposium and community event into several staggered components, including a stand at the February 2019 Orakei Festival, support for March 2018 Sea Week, and a symposium in quarter four.  
In quarter three the next issue of the forum’s newsletter will be distributed, the governance review will begin and the promotional video will be ready for publication. The youth leadership programme wānanga is scheduled for quarter four in April 2019. |
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<td>918</td>
<td>Restoring Muriwai of the Otraang Creek and Taranaki Creek</td>
<td>This project aims to support the engaged community of Mauana and Papataraumu to make water improvements on or near their sites. Mauana, Papataraumu, and Mauana are māori sites te Māori, and the project will involve planting iwi taha (indicator) native plants at each māor. Restoring the tahu of māori at each of their māori using Māori. This project will involve planting taha (indicator) native plants at each māor. Restoring the tahu of māori at each of their māori using Māori.</td>
<td>No further decisions anticipated.</td>
<td>IkES Healthy Waters</td>
<td>$24,000 LDI, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>A Healthy Waters designer has been engaged and a draft statement of works has been submitted for a water project. A partnership with Te Paki Oranga Maori collective has been established for 2019/2022 to discuss the statement of works and vision to secure the scope is reflective of the kaupapa of each māor.</td>
<td>The first of three hut with participating māor were held during quarter two of Mauana. A water hut with Papataraumu Ko Maua and Mauana are scheduled for quarter three. Three hut brings together Healthy Waters engineers and māori members to identity and discuss opportunities for improving water management and water sustainability at the māori sites. An options report for stormwater management projects and sustainability initiatives will be prepared for each māor by the end of quarter four.</td>
</tr>
<tr>
<td>925</td>
<td>Healthy Rentals - Māngere-Ōtāhuhu</td>
<td>The Healthy Rentals project aims to raise housing density, support tenants and landlords to create warmer, drier rental homes, and reduce household energy use and associated carbon emissions. The project is targeted at private rental properties with housing quality issues, low income tenants, or tenants who have health conditions exacerbated by cold, damp housing. It delivers in-home advice and free installations for tenants, and a housing report and subsidies for the landlord. It is designed to align with and complement the regional Ministry of Health Auckland Wide Healthy Home Initiative (WHHI, Koanga Ora) and enable a greater number of households to benefit from the support package outlined above. Notice: the 2019/2020 budget figure shown for this activity includes the $50,000 originally approved plus $5,000 drawn from 2017/2018.</td>
<td>No further decisions anticipated.</td>
<td>IkES Environmental Services</td>
<td>$36,500 LDI, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The 2017/2018 Healthy Rentals project was completed during quarter one with the carryover funds used to continue the project throughout the winter months. The 2017/2018 project evaluation commenced with surveys developed to gather feedback from tenants and calls to landlords to see what improvements they have made as a result of the recommendations provided. A project wrap-up and evaluation report will be presented to the board at the beginning of quarter two. A new contract for the continuation of the project with 2019/2019 funding allocation is underway, and materials purchased to support interventions for tenants.</td>
<td>The 2017/2018 healthy rentals year-end report was completed and presented to the local board at a workshop in November 2018. Contracts with suppliers are in place for delivery of the home assessments, tenant education, and installation services. The project funded energy efficiency installations in 39 households involved in the WHHI Healthy Homes initiative during quarter two. In quarter three the housing assessments will continue to be delivered, however, the majority of the work will be completed during quarter four as issues with coal, damp homes become more apparent during the winter season.</td>
</tr>
<tr>
<td>942</td>
<td>Wai Care Schools</td>
<td>This project is ongoing and is working with schools to undertake major restoration and water quality monitoring. The work is being undertaken in collaboration with WaiCare schools.</td>
<td>No further decisions anticipated.</td>
<td>IkES Environmental Services</td>
<td>$35,000 LDI, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Recruitment has commenced to engage WaiCare's previous contractor WCDR based on prior knowledge and background in planting for the catchments. Environmental Services staff are working with Parks Services staff to create the most effective planting plan for the area, with consideration of the neighbouring housing development. Two schools will be engaged in monitoring and collecting data about water quality and site-specific information. Sites will also be allocated for planting and students will develop action plans for improving the waterways.</td>
<td>Five schools and three community groups have carried out monitoring, education, planting, and cleaning at both the Taranaki and Hauraki streams. Support from Ngati Wai and Ngati Rangiwahia is ongoing. Fish monitoring recorded a school of over 1000 in Whitemans Stream Reserve. The fish monitoring recorded a school of over 1000 in Whitemans Stream Reserve. The fish monitoring recorded a school of over 1000 in Whitemans Stream Reserve. The fish monitoring recorded a school of over 1000 in Whitemans Stream Reserve. The fish monitoring recorded a school of over 1000 in Whitemans Stream Reserve. The fish monitoring recorded a school of over 1000 in Whitemans Stream Reserve. The fish monitoring recorded a school of over 1000 in Whitemans Stream Reserve. The fish monitoring recorded a school of over 1000 in Whitemans Stream Reserve. The fish monitoring recorded a school of over 1000 in Whitemans Stream Reserve. Beer will continue to engage with water monitoring, fish habitat surveys, and preparation for planting sites.</td>
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<td>1213</td>
<td>Otahuhu Town Centre upgrade</td>
<td>Comprehensive Town Centre upgrade including: - Station Road - Watimayi/Otahuhu Road to Great South Road - Mason Ave - Avenue Road - Great South Road: Station Road to High Street including the intersections with, but not extending into, the following streets: King Street and possibly Oxford Street.</td>
<td>No further decisions anticipated.</td>
<td>IES, DPO</td>
<td>$13,200,000</td>
<td>ASB: Copes - Development</td>
<td>In progress</td>
<td>Green</td>
<td>The project is currently in detailed design phase and enabling works started in June 2018 (beginning with Station Road underground utility works by Vector). Undergrounding works are progressing well on Station Road with the council upgrade estimated to progress to tender in October or November 2018. A project update meeting with the board has been scheduled for October 2018. The detailed design phase for this project is complete and the main services contractor is currently out for tender. Undergrounding works by Chorus have progressed well on Station Road and are now complete. A project update meeting was held with the local board on 4 October 2018 prior to going out to tender. Construction is scheduled to begin in February or March 2019 depending on the outcome of the tender process. The project team will update the board at a workshop in February or March 2019 prior to construction commencing to discuss disruption mitigation.</td>
</tr>
<tr>
<td>2387</td>
<td>Community capacity building for resource recovery</td>
<td>This project will deliver an extension of the board's resource recovery initiative working with ME Family Services to another location. The initiative sets up a trade and exchange community hub where they get goods from the airport and people come and take goods and exchange for something else. This is proving popular for the local board area as a neighbourhood hub and also links in with re-purposing and upcycling and other waste minimisation initiatives.</td>
<td>No further decisions anticipated.</td>
<td>IES, Waste Solutions</td>
<td>$25,000</td>
<td>LDI: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>At their August 2018 business meeting, the board resolved to pay $20,000 of the community capacity building for resource recovery budget as a grant to ME Family Services. The grant has been paid and ME Family Services have purchased a resource recovery vehicle. Board sponsorship will be acknowledged on signage on the vehicle. During quarter two the van will be used for the pick and distribution of recovered items. A photo of the van with board signage will be shared with the board during quarter two. A cargo van was purchased in September 2018 to be used as a resource recovery vehicle. Since purchase there have been 30 pick up and dropoffs of reusable goods. Twenty four organisations and individuals have been traded with including Auckland Airport, Ambury Park Riding School, Cook Islands Development Agency New Zealand and the Mangere Men's Shed. The types of goods traded and exchanged are furniture, clothes, household goods, manure, wood, sporting equipment and building materials.</td>
</tr>
<tr>
<td>1125</td>
<td>Libraries - Mangere-Ōtāhuhu</td>
<td>Deliver a library service - Help customers find what they need, when they need it, and help them navigate our services and digital offerings. Providing information, library collection lending services and eResources as well as support for customers using library digital resources, PCs and WiFi. Hours of service: - Mangere Bridge Library for 44 hours over 7 days per week ($344.965) - Mangere East Library for 52 hours over 7 days per week ($423.982) - Mangere Town Centre Library for 48 hours over 6 days per week ($440.316) - Ōtāhuhu Library for 56 hours over 7 days per week ($440.675)</td>
<td>No further decisions anticipated.</td>
<td>CS: Libraries &amp; Information</td>
<td>$1,690,933</td>
<td>ASB: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Initial figures show a pleasing increase in registration numbers. All four libraries have been encouraging people to become members rather than use a visitor pass when they want to use the computers as this gives them access to a greater range of resources and services. Customers continue to enjoy free access to WiFi and library resources. Staff continue to encourage people to become library members and sign up for digital access cards. This has resulted in an increase in active library membership.</td>
</tr>
<tr>
<td>1126</td>
<td>Additional hours to networked Learning platforms - Mangere-Ōtāhuhu</td>
<td>8 additional opening hours at Mangere Bridge Library 4 additional opening hours at Mangere East Library 5 additional opening hours at Mangere Town Centre Library.</td>
<td>No further decisions anticipated.</td>
<td>CS: Libraries &amp; Information</td>
<td>$7,750</td>
<td>LDI: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>There has been a recent increase in visitor numbers during the Sunday hours at Mangere Bridge Library. Ōtāhuhu and Mangere East libraries are offering digital computing sessions in weekends for Vidi and Tongan communities. Increase demand at Mangere Town Centre for meeting room bookings by community and commercial organisations.</td>
</tr>
<tr>
<td>1127</td>
<td>Annual Samoan Language Week - Mangere-Ōtāhuhu</td>
<td>Prove a debating competition in the Samoan Language for Secondary Schools students in the Mangere-Ōtāhuhu Local Board Area.</td>
<td>No further decisions anticipated.</td>
<td>CS: Libraries &amp; Information</td>
<td>$1,000</td>
<td>LDI: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>This Samoan language debate at Otahuhu was successful again this year. We hope to build on the success of this and hold similar events across other Pasifika language weeks. Pacific Library staff are preparing for the Samoan Language debate 2019.</td>
</tr>
<tr>
<td>1128</td>
<td>Preschool programming - Mangere-Ōtāhuhu</td>
<td>Provides programming for preschoolers that encourages early literacy, active movement, and supports parents and caregivers to participate confidently in their children’s early development and learning. Programmes include: Wriggle and Rhyme, Rhythmtime, Rhymetime.</td>
<td>No further decisions anticipated.</td>
<td>CS: Libraries &amp; Information</td>
<td>$6</td>
<td>ASB: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>All the libraries continue to offer outreach to Early Childhood Centres. During the different language weeks, story times in all the libraries have been themed to highlight each language. Mangere Town Centre Library offers a Hindi Language story time once a month. Attendance at Wriggle and Rhyme sessions at Mangere Bridge Library continues to grow, and the sessions are now offered throughout the school holidays as well. Mangere-Ōtāhuhu Libraries combined to deliver a ‘Christmas Storytime for the community at the Mangere Air Centre. Ōtāhuhu and Mangere East worked collaboratively with Pave Patrol Live to design and deliver programmes for preschoolers and parents. Two families received double passes to the Pave Patrol Live: show. The Ōtāhuhu Business Association donated prizes for a Christmas colouring competition.</td>
</tr>
<tr>
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<tr>
<td>1129</td>
<td>Children and Youth engagement - Māngere-Ōtāhuhu</td>
<td>Provide children and youth services and programming which encourage learning, literacy and social interaction. Engage with children, youth and whānau along with local schools to support literacy and grow awareness of library resources. Provide a flagship language and literacy building summer reading programme for S-13 year olds.</td>
<td>No further decisions anticipated</td>
<td>CS: Libraries &amp; Information</td>
<td>$0</td>
<td>ANS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The four libraries have a high engagement with the local youth. Ōtāhuhu Library offered the students of Ōtāhuhu College an introduction to the library tour. At Māngere Town Centre Library this focus has been on introducing youth to a variety of music platforms on a weekly basis. Māngere Bridge Library has started a weekly group for 'twosies' and Māngere East Library continues to run book clubs in four locations - Ōtāhuhu, Southern Cross, Acme and Kedgley Intermediate.</td>
</tr>
<tr>
<td>1130</td>
<td>Support customer and community connection and Celebrate cultural diversity and local places, people and heritage ... Māngere-Ōtāhuhu</td>
<td>Provide services and programmes that facilitate customer connection with the library and empowers communities through collaborative design and partnerships with Council and other agencies. Celebrate local communities, cultural diversity and heritage. Gather, protect and share the stories, old and new, that celebrate our people, communities and Tāmaki Makaurau.</td>
<td>No further decisions anticipated</td>
<td>CS: Libraries &amp; Information</td>
<td>$0</td>
<td>ANS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>All four libraries welcome and encourage the community to access their libraries at any time, and have dedicated space within their libraries to this end. Kohiwha Reo visits are carried out regularly. Rākau classes and outings to Ōtāhuhu Primary have been successful for Te Reo. Within the libraries Wiri and Rākau and story time sessions are becoming more bilingual. Māngere Bridge Library has delivered a bi-lingual story time at Māngere Bridge Library, with 87 attendances.</td>
</tr>
<tr>
<td>1131</td>
<td>Celebrating Te Ao Mōtū and strengthening responsiveness to Mōtū Whakataupu i te reo Mōtū - Māngere-Ōtāhuhu</td>
<td>Celebrating our Mōtū with events and programmes including regionally coordinated and promoted programmes. Te Tiriti o Waitangi, Māori and Mōtū Language Weeks. Engaging with the Mōtū organisations Whakataupu i te reo Mōtū - activation and embed Te reo Mōtū in our libraries and communities.</td>
<td>No further decisions anticipated</td>
<td>CS: Libraries &amp; Information</td>
<td>$0</td>
<td>ANS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>All four libraries welcome and encourage the community to access their libraries at any time, and have dedicated space within their libraries to this end. Kohiwha Reo visits are carried out regularly. Rākau classes and outings to Ōtāhuhu Primary have been successful for Te Reo. Within the libraries Wiri and Rākau and story time sessions are becoming more bilingual. Māngere Bridge Library has delivered a bi-lingual story time at Māngere Bridge Library, with 87 attendances.</td>
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<tr>
<td>1132</td>
<td>Learning and literacy programming and digital literacy support - Māngere-Ōtāhuhu</td>
<td>Provide learning programmes and events throughout the year. Support our customers to embrace new ways of doing things. Lift literacy in the communities that need it most, help customers and whānau learn and grow, and provide opportunities for knowledge creation and innovation.</td>
<td>No further decisions anticipated</td>
<td>CS: Libraries &amp; Information</td>
<td>$6</td>
<td>ANS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Self-checkout issues have increased at all local board libraries, indicating an increased confidence by patrons to utilise self-service technology. Other library initiatives are as follows: Māngere Town Centre Library continues to provide opportunities for knowledge creation and innovation with Te Hau Mōtū o Whakataupu. They are also participating in the Hei Matau Reading Challenge. Ōtāhuhu First Library has been delivering computer literacy programmes in Tongan. Many Week sessions have been delivered at both Māngere East and Māngere Town Centre Libraries.</td>
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**Attachment A**

Item 18
### Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
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<tr>
<td>355</td>
<td>Mangere Local Economic Development Forum and Workshops</td>
<td>1. Support the on-going implementation of the proposed projects in the Mangere-Ōtāhuhu Local Economic Development Plan 2. Further develop Mangere local economic forum. The forum is aimed to bring local Subject Matter Experts (SMEs) and business owners together with stakeholders and residents. The forum is also aimed to support the development of business development workshops. 3. Provide follow up assistance with the forum attendees and organise capacity development workshops. The first forum will be held in April 2018. An evaluation review of the forum will be presented to the local board once the forum attendees’ feedback is collected and analysed.</td>
<td>ATEED: Local Economic Development</td>
<td>$10,000</td>
<td>LDR: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>An evaluation on first LED forum has been presented to the local board in August 2018. The follow-up forum will be held in November 2018. The second Mangere Business Forum was held at Mangere Arts Centre in November. Twenty five local businesses attended the forum.</td>
<td></td>
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<tr>
<td>652</td>
<td>Young Enterprise Scheme (MO)</td>
<td>The Auckland Chamber of Commerce, on behalf of the Young Enterprise Trust, delivers the Young Enterprise Scheme (YES) in Auckland. YES is the economic development agency’s strategic partner supporting the delivery of YES. YES is a practical, year-long programme for year 12 and 13 students. Through the programme, students develop creative ideas into actual businesses, complete with real products and services and experience real profit and loss. The funding from the local board will support the delivery of the Young Enterprise Scheme Kick Start Days in February 2019. The Kick Start days are held in sub-regions (north, south, east, central west) and are the first year students get to meet the Young Enterprise team, and find out about their 2019 year. YES is all about, and what is in store for them. Local schools participating in 2019 YES Auckland Schools in Auckland are: H SKings CollegeMangere CollegeMakaurau High SchoolOhautahi CollegePacific Avenue Senior SchoolSouthern Cross CampusTe Kura Mone o Higa TapaweraRNKR or ManurewaWest Auckland UniversityZayed College for Girls.</td>
<td>No further decisions anticipated</td>
<td>ATEED: Local Economic Development</td>
<td>$3,500</td>
<td>LDR: Capex</td>
<td>Completed</td>
<td>Green</td>
<td>The Young Enterprise Scheme is being delivered by the Auckland Chamber of Commerce. A request for the funding has not yet been received in order to facilitate the payment on behalf of the local board. This is expected to happen during the second quarter. The Auckland Chamber of Commerce has reviewed the allocated funds from local boards and payment has been made.</td>
</tr>
<tr>
<td>2873</td>
<td>Inform review of Mangere-Ōtāhuhu LED Action Plan</td>
<td>1. Review Mangere-Ōtāhuhu Local Economic Development Plan 2. Facilitate effective engagement between those delivering economic development initiatives and the local board</td>
<td>No further decisions anticipated</td>
<td>ATEED: Local Economic Development</td>
<td>$1</td>
<td>LDR: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff engaged various stakeholders for further conversations. A draft plan will be presented to the local board in Q2.</td>
</tr>
<tr>
<td>3274</td>
<td>PopUp Business School South Auckland (MCLB)</td>
<td>The Pop Up Business School provides a free 10 day business school to provide education, support for local people interested in starting their own business. Examples elsewhere have had positive results in terms of the numbers of businesses established. By supporting local residents by providing entrepreneurial training the generation of local businesses will be increased and local employment opportunities provided. Project to be supported in partnership with OPLB, MSD and ATEED.</td>
<td>No further decision points anticipated</td>
<td>ATEED: Local Economic Development</td>
<td>$5,000</td>
<td>LDR: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Project proposed to local board. Funding from Community response fund allocated and event enabled by co-funding from OPLB, MSD and ATEED. Event was run successfully at Te Haia o Manukau University. Final reporting on outcomes and follow up workshops with attendees will take place early in 2019.</td>
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<tr>
<td>388</td>
<td>MO Māra Kai Community Outreach Programme</td>
<td>Provide funding to enable the delivery of a Māra Kai Community Outreach Programme to educate local schools and groups on sustainable food practices used by early Pacific and Māori communities/tītī.</td>
<td>Reallocation of the budget in Q3</td>
<td>CS: PSR Park Services</td>
<td>$20,000</td>
<td>LDR, Opex</td>
<td>Cancelled</td>
<td>Red</td>
<td>The local board is awaiting confirmation of KPIs based on the Māngere Mountain Education Trust’s business plan. This data will be used to develop the funding agreement to facilitate payment of $20,000 opex to conduct the outreach programme in FY 19. The funded programme has been removed from the Trust’s education programme and will not be delivered. The Māra Kai project no longer forms part of the Māngere Mountain Education Trust’s education programme for FY 19. It is recommended that the $20,000 LDR budget identified for this project is reallocated. Further issues have arisen that require investigation prior to workshop the ease and next steps with the local board. The workshop will now be held in Q3.</td>
</tr>
<tr>
<td>390</td>
<td>Pukaki Crater Co-Mangement Committee</td>
<td>Provide funding to facilitate the co-management committee meetings (ABS OPEX $18,000) Progress the establishment of a permanent easement over neighbouring property in order to provide access to the upa on Pukaki Crater (LDR OPEX $15,000)</td>
<td>Workshop in Q3 to discuss potential easement for access to the upa</td>
<td>CS: PSR Park Services</td>
<td>$25,000</td>
<td>ABS, Opex, LDR, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Surveys have produced a valuation report to assist local board discussions with the development of a permanent easement. The findings of this report and possible funding avenues for an easement will be discussed at a workshop in Q2.</td>
</tr>
<tr>
<td>392</td>
<td>MO Parks Tree Planting Programme</td>
<td>Carry out specimen tree planting in parks to improve amenity, landscape, biodiversity and where desirable, shade levels. The mapping of the tree canopy throughout the local board area as part of the Ngāhere Strategy (476) will help to identify areas to be planted. Opportunities for community ownership by aligning planting activities with the board’s volunteer programme will be identified.</td>
<td>No further decisions anticipated</td>
<td>CS: PSR Park Services</td>
<td>$20,000</td>
<td>LDR, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Delivery of this project will be aligned with the Ngāhere Strategy and tree planting will be carried out at the end of Q4.</td>
</tr>
<tr>
<td>393</td>
<td>Walter Mersey Park - concept plan/initialisation</td>
<td>Finalise the concept plan for Walter Mersey Park. A draft plan has been developed and will be consulted on once the Māngere Community Facilities Plan has been agreed. Consultation and hearings will be undertaken before the local board adopts the final plan.</td>
<td>Following decision on the local board’s One Local Initiative, endorse the amended draft concept plan for consultation</td>
<td>CS: PSR Park Services</td>
<td>$20,000</td>
<td>LDR, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Project is being managed by Service &amp; Asset Planning Team.</td>
</tr>
<tr>
<td>478</td>
<td>MO Implementation plan for Auckland’s Urban Forest (Ngāhere) Strategy</td>
<td>Develop a local board specific programme which will identify and protect Auckland’s Urban Forest (Ngāhere). This is a three year project: Year one: knowing phase: complete spatial mapping of the existing tree canopy cover on public and private land in the local board area. Determine the extent, type and age of urban Ngāhere. Develop options and identify any funding required for programmes in years two and three. Year two: ‘growing’ phase: find space for planting new trees using partnerships, including community groups, schools and the Million Trees Programme. Year three: ‘projecting’ phase; direct and indirect methods for the community to nominate and protect trees.</td>
<td>Q4 workshop to discuss the draft local Ngāhere assessment report.</td>
<td>CS: PSR Park Services</td>
<td>$15,000</td>
<td>LDR, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Workshop with board members in September to share the programme and note their feedback. Preparing for the next steps - the planning phase. Background analysis of the UCAN mapping is underway to determine early indicators on the extent and condition of the local board area tree cover. Continued analysis of the data released from the regional UCAN mapping. Initial drafting of the local Ngāhere Assessment Report is in progress. At a Q2 workshop the local board reviewed their Q1 workshop feedback and confirmed the key deliverables for the Ngāhere-Knowing programme. This will inform the planning options for Phase 2 Ngāhere-Growing for delivery in FY 2019-2020.</td>
</tr>
<tr>
<td>525</td>
<td>Te Aroa Pool and Leisure Centre Operations</td>
<td>Operate Te Aroa Pool &amp; Leisure Centre through a management agreement with CLM. Deliver a variety of accessible programmes and services that get the local community active which include fitness, group fitness, learn to swim, early childhood education, aquatic services, recreation services.</td>
<td>No further decisions anticipated</td>
<td>CS: PSR Active Recreation</td>
<td>$8</td>
<td>ABS, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Customer Satisfaction: There was a slight decrease in customer satisfaction (measured by NPS survey) from the previous quarter. The NPS score for Quarter 1 is 54.9, this is a 4.1 decrease from the previous quarter. This is the second highest score for an aquatic and recreation facility in the region. Activation this quarter: 19% increase in centre visits; 44% increase in 16 and under visits; 77% increase in stadium visits.</td>
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<tr>
<td>526</td>
<td>MO: Out and About active parks programme FY19</td>
<td>Deliver a range of free to attend activities and events in local parks, spaces and places with a greater focus on Mangere East as a community of activity as identified through the Auckland Approach and smaller parks throughout the local board area. Continue to provide activities for children and families, and identify partners who can provide more opportunities for young people and seniors to be physically active.</td>
<td>No further decisions anticipated</td>
<td>CS: PSR Active Recreation</td>
<td>$30,000</td>
<td>LDR</td>
<td>Green</td>
<td>In progress</td>
<td>It is proposed that that the funding round will open in mid-February 2019 and close in mid-March 2019. Applications will then be assessed and presented to the local board for consideration.</td>
</tr>
<tr>
<td>528</td>
<td>Moana-Nui-a-Kiwa Pool and Leisure Centre Operations</td>
<td>Operate Moana-Nui-a-Kiwa Pool and Leisure Centre. Deliver a variety of accessible programmes and services that get the local community active which include: fitness, group fitness, learn to swim, aquatic services, recreation services.</td>
<td>No further decisions anticipated</td>
<td>CS: PSR Active Recreation</td>
<td>$1</td>
<td>ABS</td>
<td>Green</td>
<td>In progress</td>
<td>The Moana-Nui-a-Kiwa Pool &amp; Leisure Centre has been working towards the Mangere-Ōtāhuhu Local Board outcome: 5 “Facilities to meet our diverse needs” with the following outcomes: Fitness Centre membership has increased by 34% with 176 new members joining up during this quarter. Customer satisfaction (measured by NPS survey) for this quarter is 55.6 in comparison to the last quarter of 47.4. Improvements were made including keeping the changing rooms clean &amp; tidy and monitoring their condition regularly. Total visits for the quarter dropped by 11%, from 101,029 to 90,192. The July holiday programme had a 21% increase in attendance, the programme is now at 80% of capacity (up from 70% in the previous quarter). The Centre also hosted the Papateaere Swim Club carnival on August 17th, with over 500 visitors and competitors from the region, including the Mangere Swim Club: September 15th this year marked the Centre’s 17th birthday (it opened in 2001). It was marked with complimentary adult &amp; junior passes for the community.</td>
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<tr>
<td>529</td>
<td>Mangere Mountain Education Centre Operational Grant</td>
<td>Provide annual funding to operate the Mangere Mountain Education Centre to promote the mountain and provide education for visitors, and operate Kingi Tinetti cottage</td>
<td>Confirmation of funding at a Q3 workshop</td>
<td>CS: PSR Park Services</td>
<td>$300,000</td>
<td>ABS</td>
<td>Green</td>
<td>In progress</td>
<td>Council is waiting on confirmation of the Mangere Mountain Education Trust’s (MMET) KPIs based on a business plan that has been received from the Trust. This data will be used to develop the funding agreement to facilitate settlement of funds. It is anticipated that a portion of the grant will be provided to the Trust in Q3.</td>
</tr>
<tr>
<td>532</td>
<td>MO: ecological volunteering and environmental programme FY19</td>
<td>Programme of activity supporting volunteer groups to carry out ecological restoration and environmental programmes in local parks including: community planting events; Plant and animal pest eradication; Litter and green waste removal; Contractor Support; Tools and Equipment; Beach/clean-up Uplifts; Workshops</td>
<td>No further decisions anticipated</td>
<td>CS: PSR Park Services</td>
<td>$25,000</td>
<td>LDR</td>
<td>Green</td>
<td>In progress</td>
<td>238 volunteer hours were recorded for Q1, with 2,206 plants planted. A Guided walk was held at Otahuhu Stonefields with 21 people attending.</td>
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<td>578</td>
<td>MO: Māngere naming of parks and facilities</td>
<td>Identify opportunities for park and facility naming/improving and engage with Māori to develop Māori names and enhance Auckland’s Māori identity and Māori heritage. Stage 1 was undertaken in FY17/18 and research of existing names has been completed. Stage 2 involves working with mana whenua on the adoption of names by the local board, and communication about new names.</td>
<td>CS: PSR Park Services</td>
<td>$20,000 LDR; Opex</td>
<td>In progress</td>
<td>Green</td>
<td>At the 4 September 2018 local board workshop staff presented the parks list for discussion and consultation. The local board invited member Taumatau’s Park Rukuruku to work with staff to review the potential list of parks to consider for Māngere naming (in line with the Māori Language Policy). A further workshop with the local board is scheduled for Q2 to enable the local board to work through this and agree a parks list so that they can then invite mana whenua to provide a Māori name and narrative.</td>
<td>Māngere-Ōtāhuhu Local Board reviewed the process to allocate grant funding from the 2018/2019 Facility Partnership Fund at a workshop in October 2018. Sports groups were contacted in November 2018 to provide information about the grants round which opens on Friday February 8 and closes on Friday March 2019. Staff from the Sport and Recreation Team will assess applications in March/April 2019.</td>
<td></td>
</tr>
<tr>
<td>934</td>
<td>MO: Facility Partnership Grants</td>
<td>Provide grants to sport and recreation facilities, schools and community projects. Funding can be for the completion of * needs assessments, * feasibility studies, * investigations, or * building facilities.</td>
<td>Workshop the applications received for grants in Q3</td>
<td>CS: PSR Park Services</td>
<td>$550,000 LDR; Opex</td>
<td>In progress</td>
<td>Green</td>
<td>A workshop is scheduled for 7 November 2018 to: (i) process the for a controllable grant round and (ii) refer the proposed criteria to assess grant applications. It is proposed that if the funding round will open in mid-February 2019 and close in mid-March 2019. Applications will then be assessed and presented to the local board for consideration.</td>
<td>-</td>
</tr>
<tr>
<td>935</td>
<td>MO: Teaching Gardens</td>
<td>Provide a grant to the Auckland Teaching Gardens Trust to operate a teaching garden at Old School Reserve, through a new three-year funding agreement. The purpose of teaching gardens is to encourage and mentor people into growing their own food.</td>
<td>No further decisions anticipated.</td>
<td>CS: PSR Park Services</td>
<td>$30,000 Accts; Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The occupancy rate at the Old School Garden Rose Using. A number of participants started a garden at home, which is a key outcome of the programme. Events held at the gardens include: + Corrections programme/Involvement continues Māngere Central student day trip to Old School Garden + Significant development programme started with Al-Madinah school + Stream reclamation project with 700 tree units planted</td>
<td>Community empowerment and Community Parks have been working with the trust to develop an accountability report that will be brought to the board by the Trust early in the current calendar year.</td>
</tr>
<tr>
<td>2699</td>
<td>Otatara Wetlands Reserve</td>
<td>Prepare a concept plan</td>
<td>Draft plan to be workshoped in Q4</td>
<td>CS: PSR Park Services</td>
<td>$20,000 LDR; Opex</td>
<td>In progress</td>
<td>Green</td>
<td>This project has been handed over to community facilities, engagement and design team to develop a concept plan for the park.</td>
<td>Work on concept plan development is being managed by Community Facilities and is underway.</td>
</tr>
<tr>
<td>1006</td>
<td>Youth Connections - Māngere-Ōtāhuhu</td>
<td>Youth Connections will provide quality advice and expertise on youth employment.</td>
<td>Local board to approve Youth Connections youth employment initiatives to be delivered by The Southern Initiative from 1 November 2018.</td>
<td>TSI: The Southern Initiative</td>
<td>$50,000 LDR; Opex</td>
<td>In progress</td>
<td>Green</td>
<td>DINE Academy have trained 15 young people from April 2018. Eleven have secured casual employment, five in further education and training, one in full time employment. Mātāatua Accelerator Programme is still in progress providing youth with the requirement of Driver Licence and are undergoing training. TOTAL 9 young people are registered with this Mātāatua programme.</td>
<td>DINE Academy have trained 11 young people in MOLBone. Five have secured casual employment, five in further education and training, one in full time employment. Mātāatua Accelerator Programme is still in progress providing youth with the requirement of Driver Licence and are undergoing training. TOTAL 9 young people are registered with this Mātāatua programme.</td>
</tr>
</tbody>
</table>

Auckland Council’s Quarterly Performance Report: Māngere-Ōtāhuhu Local Board for quarter two 2018/2019
<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Lead Dept/Unit or CCO</th>
<th>CL: Lease Commencement Date</th>
<th>CL: Right of Renewal Date</th>
<th>CL: Final Lease Expiry Date</th>
<th>CL: Annual Rent Amount (excluding GST)</th>
<th>Activity Status</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1330</td>
<td>Centre Park, 141R Robertson Road, Mangere, Lease to Papakuruku Kokiri Marine Incorpor.</td>
<td>Renew ground lease to existing group.</td>
<td>CF: Community Leases</td>
<td>1/09/1986</td>
<td>31/12/2018</td>
<td>31/12/2021</td>
<td>$0.10</td>
<td>In progress</td>
<td>A renewal of lease application has been received and site visit undertaken. Assessment of this application is anticipated to be reviewed in quarter four.</td>
<td>The renewal of lease assessment is anticipated to be reviewed in quarter four.</td>
</tr>
<tr>
<td>1331</td>
<td>Waitaki Meadows Park, Mangere East Community Centre, 300 Massey Road, Mangere East, Lease to STRIVE Community Trust</td>
<td>Renew building lease to existing group.</td>
<td>CF: Community Leases</td>
<td>1/06/2014</td>
<td>31/05/2019</td>
<td>31/05/2024</td>
<td>$0.10</td>
<td>Approved</td>
<td>This lease project is anticipated to commence in quarter four.</td>
<td>This lease project is anticipated to commence in quarter four.</td>
</tr>
<tr>
<td>1332</td>
<td>Mangere Recreation Centre Grounds 64 Mascot Avenue, Mangere, Lease to Te Ohanga Kaiwhata Kuia Disability Support Services Trust</td>
<td>Renew building lease to existing group.</td>
<td>CF: Community Leases</td>
<td>1/08/2014</td>
<td>31/05/2019</td>
<td>31/05/2024</td>
<td>$1.00</td>
<td>Approved</td>
<td>This lease project is anticipated to commence in quarter four.</td>
<td>This lease project is anticipated to commence in quarter four.</td>
</tr>
<tr>
<td>1333</td>
<td>Waterford Park, 286 House Avenue, Mangere Bridge, Lease to The Gym Guide Assn New Zealand Incorporated - Mangere Bridge</td>
<td>New ground lease to existing group.</td>
<td>CF: Community Leases</td>
<td>1/08/2008</td>
<td>31/07/2018</td>
<td>31/07/2018</td>
<td>$0.10</td>
<td>Approved</td>
<td>This lease project is anticipated to commence in quarter three.</td>
<td>This lease project is anticipated to commence in quarter three. The lease is holding over on a month by month basis.</td>
</tr>
<tr>
<td>1334</td>
<td>384a Kirkbride Road, Mangere, Lease to Nakatukake Aoga Nuie Incorporated</td>
<td>Renew ground lease to existing group.</td>
<td>CF: Community Leases</td>
<td>8/09/2008</td>
<td>7/06/2018</td>
<td>7/06/2028</td>
<td>$0.10</td>
<td>Approved</td>
<td>A renewal of lease application has been received. The renewal of lease project is anticipated to commence in quarter three.</td>
<td>This renewal of lease project is anticipated to commence in quarter three.</td>
</tr>
<tr>
<td>1335</td>
<td>Mangere Domain, 11R Taylor Road, Mangere Bridge, Lease to Royal New Zealand Plunkett Trust - Mangere Bridge</td>
<td>New ground lease to existing group.</td>
<td>CF: Community Leases</td>
<td>1/04/1986</td>
<td>31/03/2019</td>
<td>31/03/2019</td>
<td>$0.10</td>
<td>Approved</td>
<td>This lease project is anticipated to commence in quarter three.</td>
<td>This lease project is anticipated to commence in quarter three.</td>
</tr>
<tr>
<td>2512</td>
<td>Moyle Park, 4FR Barter Drive, Mangere, Lease to Manukau Rugby League Football &amp; Sports Club Incorporated</td>
<td>New ground lease to existing group.</td>
<td>CF: Community Leases</td>
<td>1/09/1998</td>
<td>31/05/2013</td>
<td>31/05/2018</td>
<td>$0.10</td>
<td>In progress</td>
<td>New lease application received from the club. This lease project is anticipated to commence in quarter two.</td>
<td>Staff have reached out to the club to arrange a site visit pertaining the new lease application process. Staff are awaiting the club to confirm dates.</td>
</tr>
<tr>
<td>2514</td>
<td>Seaside Park, 18 Brayton Road, Otahuhu, Lease to Otahuhu Badminton Club Incorporated</td>
<td>New ground lease to existing group.</td>
<td>CF: Community Leases</td>
<td>1/09/2003</td>
<td>31/05/2008</td>
<td>31/05/2018</td>
<td>$500.00</td>
<td>In progress</td>
<td>New ground lease application received. This lease project is anticipated to commence in quarter two.</td>
<td>Site visit completed, this item is anticipated to be reviewed during quarter four. The current lease is holding over on a month by month basis.</td>
</tr>
<tr>
<td>2515</td>
<td>House Park, 24R Herekita Road, Mangere, Lease to Mangere Combined Tennis Club Incorporated</td>
<td>New ground lease to existing group.</td>
<td>CF: Community Leases</td>
<td>1/05/1995</td>
<td>30/04/2005</td>
<td>30/04/2015</td>
<td>$0.10</td>
<td>In progress</td>
<td>New lease application received also site visit undertaken, this lease project is anticipated to commence in quarter four.</td>
<td>This lease project is anticipated to commence in quarter four.</td>
</tr>
<tr>
<td>2517</td>
<td>306 Massey Road, Mangere East, Lease to Mangere East After School Care, Community Education and Study Support Trust, Community Centre building</td>
<td>New community lease to Mangere East After School Care, Community Education and Study Support Trust.</td>
<td>CF: Community Leases</td>
<td>1/09/2009</td>
<td>30/06/2012</td>
<td>31/05/2015</td>
<td>$1.00</td>
<td>In progress</td>
<td>New lease application received also site visit undertaken, this lease project is anticipated to commence in quarter four.</td>
<td>This lease project is anticipated to commence in quarter four.</td>
</tr>
<tr>
<td>ID</td>
<td>Activity Name</td>
<td>Activity Description</td>
<td>Lead Department or CCOR</td>
<td>CL: Lease Commencement Date</td>
<td>CL: Lease Expiry Date</td>
<td>CL: Annual Rent Amount (excluding GST)</td>
<td>Activity Status</td>
<td>RAG</td>
<td>Q1 Commentary</td>
<td>Q2 Commentary</td>
</tr>
<tr>
<td>-----</td>
<td>-------------------------------------------------------------------------------</td>
<td>---------------------------------------------------------------------------------------</td>
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<td>-----</td>
<td>--------------------------------------------------------------------------------</td>
<td>----------------</td>
</tr>
<tr>
<td>2518</td>
<td>Walter Mossay Park, 372 Mossay Road, Māngere East: Lease to Māngere East After School Care, Community Education and Study Support Trust (Trust Fund Māngere East Library building)</td>
<td>New community lease to Māngere East After School Care, Community Education and Study Support Trust (Trust Fund Māngere East Library building)</td>
<td>CF: Community Leases</td>
<td>5/09/2009</td>
<td>4/01/2012</td>
<td>$1.00</td>
<td>In progress</td>
<td>Green</td>
<td>New lease application received. Site visit undertaken. This lease project is anticipated to commence in quarter four.</td>
<td>This lease project is anticipated to commence in quarter four.</td>
</tr>
<tr>
<td>2520</td>
<td>Walter Mossay Park, 3445 Mossay Road, Māngere East: Lease to Manukau City Association Football Club Incorporated</td>
<td>New ground lease to Manukau City Association Football Club Incorporated (below Māngere-Ōtāhuhu Local Board office)</td>
<td>CF: Community Leases</td>
<td>1/09/1992</td>
<td>31/08/2002</td>
<td>$0.10</td>
<td>In progress</td>
<td>Green</td>
<td>New lease application received. Site visit undertaken. This lease project is anticipated to be reviewed in quarter four.</td>
<td>This lease project is anticipated to be reviewed in quarter four.</td>
</tr>
<tr>
<td>2523</td>
<td>17R Māngere Town Square, Māngere: Vacancy above Māngere-Ōtāhuhu Local Board office</td>
<td>Vacancy lease to Māngere Town Square, (above Māngere-Ōtāhuhu Local Board office)</td>
<td>CF: Community Leases</td>
<td>1/10/2010</td>
<td>31/10/2015</td>
<td>$1.00</td>
<td>Completed</td>
<td>Green</td>
<td>Renewal of community lease granted by the local board on 21 June 2018.</td>
<td>This lease project was completed in quarter one.</td>
</tr>
<tr>
<td>2524</td>
<td>31R Jordan Road, Māngere: Vacancy at former RNZ Plunket Trust</td>
<td>New community lease for vacancy at 31R Jordan Road, Māngere</td>
<td>CF: Community Leases</td>
<td>1/01/1900</td>
<td>30/06/2020</td>
<td>$0.00</td>
<td>In progress</td>
<td>Green</td>
<td>А meeting will be arranged for council staff to outline occupancy options including the benefits and disadvantages for the local board to consider. It is anticipated that these options will be presented to the local board in quarter two or three.</td>
<td>Meeting undertaken with council staff to establish options. A workshop is to be arranged with the local board in quarter three to present options on how the vacancy can be utilised.</td>
</tr>
<tr>
<td>2525</td>
<td>Māngere Town Centre Grounds, 121R Badger Drive, Māngere: Vacancy at former Fossasani Trust</td>
<td>New community lease for vacancy at 121R Badger Drive, Māngere</td>
<td>CF: Community Leases</td>
<td>3/07/2018</td>
<td>30/06/2022</td>
<td>$1.00</td>
<td>Completed</td>
<td>Green</td>
<td>A new community lease has been granted to Topuna Trust by the local board on 19 September 2016.</td>
<td>This lease project was completed in quarter one.</td>
</tr>
<tr>
<td>2529</td>
<td>Bridge Court, Bridge Road, Māngere: Vacancy at former Māngere Bridge Senior Citizens Club</td>
<td>New community lease for vacancy at Bridge Court, Māngere Bridge</td>
<td>CF: Community Leases</td>
<td>1/10/2018</td>
<td>31/10/2022</td>
<td>$1.00</td>
<td>Completed</td>
<td>Green</td>
<td>A new community lease has been granted to Discovery Foundation Incorporated by the local board on 19 September 2016.</td>
<td>This lease project was completed in quarter one.</td>
</tr>
</tbody>
</table>

25/25

Māngere-Ōtāhuhu Local Board
# Operating performance financial summary

## Operating performance

<table>
<thead>
<tr>
<th>$(000's)$</th>
<th>FY2019 Quarter 2</th>
<th>FY 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td><strong>Net operating expenditure</strong></td>
<td>7,816</td>
<td>7,942</td>
</tr>
<tr>
<td><strong>Operating revenue</strong></td>
<td>768</td>
<td>747</td>
</tr>
<tr>
<td>Community services</td>
<td>768</td>
<td>747</td>
</tr>
<tr>
<td><strong>Operating expenditure</strong></td>
<td>8,685</td>
<td>8,689</td>
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<tr>
<td>Community services</td>
<td>7,020</td>
<td>7,034</td>
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<tr>
<td>Environmental services</td>
<td>50</td>
<td>105</td>
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<tr>
<td>Governance</td>
<td>482</td>
<td>487</td>
</tr>
<tr>
<td>Planning</td>
<td>1,024</td>
<td>1,063</td>
</tr>
</tbody>
</table>

*Note: Includes Asset Based and LDI*

## Commentary

The net operating expenditure at $7,816 million is 2 percent ($126,000) below the budget.

**Operating revenue** has exceeded the budget by $21,000 and is mainly from miscellaneous income from libraries. Higher revenue from Community halls and community centres help offset lower revenue from leisure facilities and learn to swim programmes.

**Operating expenditure** is near to budget with just 1% variation (lower). Full facility maintenance contract is 2 percent above budget.

Locally Driven Initiatives (LDI) is lower than budget by $246,000. Several projects including mangrove management and removal, Pest management and waste reduction programmes are in progress with delivery in the next six months.

Watching brief for projects that require allocation decisions:

- Community response operating fund $193,000 to be allocated.
- CAB services in Otahuhu $28,000 – funding to be allocated since it is now centrally funded.
- Youth Connections $50,000 – programmes to be confirmed since project delivery is now with The Southern Initiative team.
- Mara Kai $20,000 – this project no longer forms part of the Mangere Mountain Education Trust's education programme for FY 2019.
- Local civic functions $7,000 – events to be confirmed.

Note that the 2017/2018 approved operating expenditure has now been included in the revised budget.

## LDI by activity

<table>
<thead>
<tr>
<th>Operating expenditure</th>
<th>816</th>
<th>1,062</th>
<th>246</th>
<th>2,310</th>
<th>2,054</th>
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</thead>
<tbody>
<tr>
<td>Community services</td>
<td>763</td>
<td>933</td>
<td>170</td>
<td>1,956</td>
<td>1,786</td>
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<tr>
<td>Environmental services</td>
<td>48</td>
<td>102</td>
<td>54</td>
<td>256</td>
<td>214</td>
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<tr>
<td>Planning</td>
<td>6</td>
<td>27</td>
<td>21</td>
<td>98</td>
<td>53</td>
</tr>
</tbody>
</table>
## LDI Operating Expenditure – all projects

<table>
<thead>
<tr>
<th>Net Operating Expenditure</th>
<th>Year To Date ($)</th>
<th>Full Year ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>3rd Party facility S and R service assessment</td>
<td>0</td>
<td>0</td>
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<tr>
<td>ACE LDI Staff allocation</td>
<td>90</td>
<td>90</td>
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<tr>
<td>ANZAC</td>
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<td>0</td>
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<tr>
<td>Art in public places</td>
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<td>CAB Service in Otahuhu - Toia</td>
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<td>26</td>
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<tr>
<td>Capacity building programme - BID &amp; Alcohol Licensing &amp; Advertising</td>
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<td>150</td>
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<tr>
<td>CCTV and town centre safety initiatives</td>
<td>13</td>
<td>20</td>
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<td>Christmas events</td>
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<tr>
<td>Community Arts Programmes</td>
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<td>100</td>
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<td>Community Library programs</td>
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<tr>
<td>Community placemaking initiatives/Activation of community spaces</td>
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<td>20</td>
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<td>Community response operating fund</td>
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<td>Community volunteer awards</td>
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<td>Creating a Maori identity / Maori naming of reserves &amp; facilities</td>
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<td>Ecological volunteers environmental programme</td>
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<tr>
<td>Environment initiatives including Manukau Harbour and Tamaki Estuary</td>
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<td>Extended Library hours</td>
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<td>Facility Partnership Programme</td>
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<tr>
<td>Green assets (Mangere-Otahuhu)</td>
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<tr>
<td>LDI Programme Events in local parks - Tree planting &amp; Out &amp; About programme</td>
<td>6</td>
<td>22</td>
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<tr>
<td>Local civic functions</td>
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<td>Local community grants</td>
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<td>148</td>
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<td>Net Operating Expenditure</td>
<td>Year To Date ($000)</td>
<td>Full Year ($000)</td>
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<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>Local events fund</td>
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<td>48</td>
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<tr>
<td>Mangere Arts Centre business plan initiatives delivery</td>
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<tr>
<td>Mangere Mountain Education Trust-Mara Kai Outreach Prog</td>
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<tr>
<td>Mangrove management and removal</td>
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<tr>
<td>Maori responsiveness</td>
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<td>Otatara Stonefields assessment</td>
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<td>Signature Arts and cultural event</td>
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<td>30</td>
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<td>Sport and Active rec facility plan</td>
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<td>Teaching Gardens Trust Grant</td>
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<td>Urban Forest (Ngahere) strategy</td>
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<td>Walter Massey Park concept finalisation</td>
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<td>Youth connections across Auckland</td>
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<td>Total Community services</td>
<td>763</td>
<td>933</td>
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<td>Crater Environmental restoration/Pukaki Crater Restoration</td>
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<td>20</td>
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<td>Environment initiatives including Manukau Harbour and Tamaki Estuary</td>
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<td>Healthy homes project</td>
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<td>Manukau Harbour Forum</td>
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<td>Pest management</td>
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<td>Restoring Maori of Creeks</td>
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<td>Tamaki Estuary environmental forum</td>
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<td>Wai Care</td>
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<td>Waste reduction education and awareness</td>
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<td>Total Environmental services</td>
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<td>LDI Heritage Survey</td>
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<td>Locally Driven Initiatives (ATEGD)</td>
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<td>27</td>
</tr>
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<td>Total Planning</td>
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<tr>
<td>Total</td>
<td>816</td>
<td>1,062</td>
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## Capital expenditure summary

### Capital expenditure

<table>
<thead>
<tr>
<th>$(000's)</th>
<th>FY2019 Quarter 2</th>
<th>FY 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>Capital expenditure</td>
<td>1,574</td>
<td>2,555</td>
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<tr>
<td>Community services</td>
<td>782</td>
<td>1,928</td>
</tr>
<tr>
<td>Planning</td>
<td>792</td>
<td>627</td>
</tr>
</tbody>
</table>

Note: Includes Asset Based and LDI

### Commentary

Actual capital expenditure is $1.574 million and is below the budget by 38 percent ($983,000).

The following expenditures are behind budget:

- **Local asset renewals programme**
  - Libraries and Community centre & community renewals including Mangere Art Centre, Mangere Community House & Old School Hall are in progress.
- **LDI funded capex**
  - Walter Massey Park walkway and fitness equipment renewal is on hold pending the completion of concept plan.
  - Surge Park is at detailed design stage.
  - Boggus Park is in progress with mana whenua engagement and resource consent.
  - Flagpole at Piki Thompson way – an update will be provided to the board in January 2019.
- **Greenway and walkway development** - Norana Park and Otahuhu Portage are in progress. In Norana Park, proposals have been received for a contract management consultant. In Otahuhu Portage, community design process is being developed to take to project steering group for approval to proceed in February/March 2019.
- **Sports development** – Moyle Park and Williams Park - professional services scope has been completed and tender will be issued in January 2019.
- **Otahuhu Town Centre Revitalisation project** - There were delays in the early stages of the design and the construction was delayed. $3.827 million of the budget has been deferred into financial year 2020.

Note that the revised budget ($9.304 million) included the 2017/2018 approved capital expenditure brought forward ($790,000) and deferrals ($3.827 million). Further details are in Quarter 2 Work Programme.
## Capital Expenditure – all projects

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Year To Date ($000)</th>
<th>Full Year ($000)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>Local asset renewals programme</td>
<td>670</td>
<td>1,152</td>
</tr>
<tr>
<td>Locally driven initiatives (LDI Capex)</td>
<td>44</td>
<td>418</td>
</tr>
<tr>
<td>Greenway and walkway development</td>
<td>60</td>
<td>242</td>
</tr>
<tr>
<td>Sport development</td>
<td>5</td>
<td>95</td>
</tr>
<tr>
<td>Local improvement projects (LIPFS)</td>
<td>0</td>
<td>13</td>
</tr>
<tr>
<td>General park development</td>
<td>0</td>
<td>7</td>
</tr>
<tr>
<td>Town centre canopy (Māngere)</td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td>One Local Board Initiative (OLI)</td>
<td>2</td>
<td>0</td>
</tr>
<tr>
<td>CCTV cameras</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total Community services</strong></td>
<td>782</td>
<td>1,928</td>
</tr>
<tr>
<td><strong>Town Centre Revitalisation</strong></td>
<td>792</td>
<td>627</td>
</tr>
<tr>
<td><strong>Total Planning</strong></td>
<td>792</td>
<td>627</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>1,573</td>
<td>2,556</td>
</tr>
</tbody>
</table>
Feedback on draft Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039

File No.: CP2019/00824

Te take mō te pūrongo
Purpose of the report

1. To seek local board feedback on the draft *Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039*.

Whakarāpopototanga matua
Executive summary

2. To respond to population growth and demographic change, Auckland Council has developed a plan for how it will invest in sport for the next 20 years.

3. The *Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039* seeks to:
   - increase participation in sport by targeting communities of greatest need and addressing disparities
   - deliver a broad range of programmes, services and facilities that respond to the diverse needs of Auckland’s communities
   - address population growth and changing sport preferences through regular assessments of, and changes to, programmes, services and facilities to maximise participation.

4. The draft plan was endorsed by the Environment and Community Committee in December 2018 for public consultation [CP2018/07771].

5. This report invites local boards to formally indicate their support for the draft plan and any additional feedback on the draft plan they would like the committee to consider prior to the plan’s adoption.

6. Staff have engaged with local boards informally at various stages throughout the development of the plan. Local boards members’ views and concerns have helped shape the key components of the plan.

7. A summary of consultation feedback will be prepared for the Environment and Community Committee for consideration. Final decision on the adoption of the plan will be sought in May 2019.

Ngā tūtohunga
Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) endorse the draft *Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039* and provide any additional feedback for consideration of the Environment and Community Committee.
Horopaki
Context
The plan sets out a new investment approach, which better responds to growth and the changing needs of Aucklanders

8. Auckland is experiencing rapid population growth and social change. Our diverse communities have different preferences and requirements for sport and recreation activities.

9. The draft Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039 is the council’s response to these changes. It sets out a new approach to regional investment in sports facilities, programmes and services for Aucklanders over the next 20 years.

10. The plan will:
   - target communities of greatest need and address disparities
   - deliver a broad range of programmes, services and facilities that respond to the diverse needs of Auckland’s communities
   - address population growth and changing sport preferences through regular assessments of, and changes to, programmes, services and facilities.

11. The draft plan has three main sections:
   - Section one: ‘Why we invest’ explains the reasons for having an investment plan and the strategic context.
   - Section two: ‘What we invest in’ explains the outcomes sought from the council’s sports investment, the scope and focus of that investment and the principles that will guide future investment decisions.
   - Section three: ‘How we will work’ explains the investment framework that will be adopted to achieve the outcomes.

12. The development of the draft plan involved several Governing Body decisions, local board engagement, public consultation and research. The attached draft plan provides the chronological timeline for developing the plan.

Tātaritanga me ngā tohutohu
Analysis and advice
Adoption of the plan will contribute to multiple strategic outcomes

13. Sport is one of the key areas the council invests in to deliver on the ‘Belonging and Participation’ outcome in Auckland Plan 2050.

<table>
<thead>
<tr>
<th>Belonging and Participation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Focus Area 7 – Recognise the value of arts, culture, sports and recreation to quality of life</td>
</tr>
<tr>
<td>Direction 1 – Foster an inclusive Auckland where everyone belongs</td>
</tr>
<tr>
<td>Direction 2 – Improve health and wellbeing for all Aucklanders by reducing disparities in opportunities.</td>
</tr>
</tbody>
</table>

14. The draft plan focuses on delivering a single outcome: increasing Aucklanders’ participation in community sport. This aligns with the vision of the Auckland Sport and Recreation Strategic Action Plan 2014-2024: ‘Aucklanders: more active, more often.’

15. The multiple benefits delivered to local communities through increased sport participation will also contribute directly to the health, social and economic outcomes for Aucklanders as set out in the local board plans.
Achieving the desired outcomes requires putting people at the heart our investment

16. The plan sets out a targeted, people-centric approach to increase sport participation in Auckland. Future sport investment will focus on meeting the needs of three distinct groups of people:

1. **People who already play sport:**
   There will be more fit-for-purpose facilities and programmes to keep them actively involved in sport.

2. **People who play a new sport (like futsal)**
   Currently there are limited opportunities to play, but in the future, there will be more fit-for-purpose facilities and programmes that cater to new and emerging sports.

3. **People who currently do not participate in sport**
   Auckland Council will create more opportunities and make it easier for them to take up sport.

17. A key step towards increasing sport participation rates in these targeted groups is through addressing disparities.

18. Decision-makers will use a set of principles to prioritise multiple investment projects. ‘Equity’ has the highest weighing to ensure all Aucklanders enjoy the same outcomes. The full list of principles includes:
   - **Equity (40 per cent of assessment)** – Sport investment should ensure equity of outcomes across the population regardless of age, gender, ethnicity, socio-economic status or where people live.
   - **Outcome-focused (30 per cent)** – There needs to be a clear line of sight between each investment and the outcomes it delivers.
   - **Financial sustainability (30 per cent)** – Investment decisions need to be financially sustainable for council and sports organisations.
   - **Accountability (10 per cent)** – Auckland Council has responsibility to act in the best interests of Auckland.
There will be changes to the way we currently invest in sport

19. The draft plan sets out four key shifts in our approach as illustrated in Figure 1 below.

**Figure 1: Key shifts**

<table>
<thead>
<tr>
<th>TODAY</th>
<th>TOMORROW</th>
</tr>
</thead>
<tbody>
<tr>
<td>Limited budget which caters for spatial or code-specific needs or investment for particular interest groups</td>
<td>Long-term Plan budget for sport will increase. Future investment will take a people-centric approach to increase participation in:</td>
</tr>
<tr>
<td><img src="image" alt="Key shift 1" /></td>
<td>Emerging sports High participation sports Low participation communities</td>
</tr>
<tr>
<td>Make investment decisions to achieve multiple objectives</td>
<td>Focus Auckland Council investment on community sport – where it can add the most value</td>
</tr>
<tr>
<td><img src="image" alt="Key shift 2" /></td>
<td><img src="image" alt="Key shift 3" /></td>
</tr>
<tr>
<td>Invest mainly in bespoke facilities without a systematic approach to cater for the different needs of communities</td>
<td>Invest in a range of facilities, services and programmes to break down barriers to participation</td>
</tr>
<tr>
<td><img src="image" alt="Key shift 4" /></td>
<td><img src="image" alt="Key shift 4" /></td>
</tr>
<tr>
<td>Some investment decisions are isolated and reactive with gaps in information such as the cost, benefits and alternatives</td>
<td>Make structured, strategic investment decisions based on evidence to improve efficiency, effectiveness and outcomes</td>
</tr>
</tbody>
</table>
20. Figure 2 below explains the reasons for these key shifts, the problems they will tackle and the benefits for Aucklanders.

Figure 2: Intervention logic map

<table>
<thead>
<tr>
<th>Problem</th>
<th>Key Shift</th>
<th>Benefit</th>
</tr>
</thead>
<tbody>
<tr>
<td>50% The demand for sport in Auckland is growing and changing, while the existing facilities are ageing.</td>
<td><strong>Key shift 1</strong> Undertake a people centric approach with a particular focus on: • supporting communities with low participation rates • increasing participation in emerging sports • sustaining popular sports with high participation rates.</td>
<td>70% Increase Aucklanders’ participation in sport by adopting a strategic, evidence-based and outcome-focused approach to invest in sports.</td>
</tr>
<tr>
<td>40% Not all Aucklanders have the same opportunities to access sport.</td>
<td><strong>Key shift 2</strong> Prioritise investment to focus on increasing participation in community sport and basic provision of core and ancillary infrastructure.</td>
<td>30% Improve value for money and efficiency of the Auckland Council’s investment in sport by adopting an investment framework to guide decision-making and improve process and practices.</td>
</tr>
<tr>
<td>10% Auckland Council needs a more structured and strategic approach to invest in sport.</td>
<td><strong>Key shift 3</strong> Invest in a range of assets and services to cater for the needs of communities.</td>
<td>30%</td>
</tr>
<tr>
<td>10% Auckland Council needs a more structured and strategic approach to invest in sport.</td>
<td><strong>Key shift 4</strong> Make structured, evidence-based investment based on a set of investment principles.</td>
<td></td>
</tr>
</tbody>
</table>

21. The plan will ensure robust, evidence-based decision-making and ongoing monitoring of benefits delivered to our communities.

22. Performance data will be collected to measure the return on investment. This will be shared with investors and ratepayers.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views

23. Once adopted, the plan will have a direct impact on council’s internal investment processes, particularly regarding how future projects will be assessed and monitored.

24. Parks, Sport and Recreation staff have been engaged throughout the development of the draft plan. Their feedback, particularly regarding how the proposed changes can be adopted in practice, has helped shape the investment framework and the scenarios in the draft plan.

25. Parks, Sport and Recreation staff have also facilitated the council’s engagement with the sport sector through Aktive, the council’s strategic partner for sport. The general feedback is
supportive of the new investment approach to improve participation and deliver better outcomes for Aucklanders.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

The local boards have an important role to play in shaping the draft plan

26. The local boards have an important role to play in the council’s sport investment. They:
   - set outcomes and priorities for local sport investment through local board plans
   - identify local sports facility and programmes needs and advocate for investment through the Long-term Plan and Annual Budget processes
   - have allocated decision-making responsibility for local sport facilities and initiatives including:
     - the specific location, design, build and fit-out of new local sports facilities within budget parameters agreed with the Governing Body
     - the use of local sport facilities and initiatives including leasing and changes of use
     - local recreation and sports programmes
   - manage local and sub-regional facility partnership relationships, funding or lease agreements and performance reporting
   - work together to support facilities that benefit several local board areas.

27. Staff have engaged with local boards informally at various stages throughout the development of the draft plan. Local boards members’ views and concerns have helped shape the key components of the plan.

Previous engagement with local boards showed general support for an investment plan

28. Staff met with local boards between February and April 2018 and sought informal feedback on the key components of the plan.

29. Feedback from local boards was generally supportive of a new investment plan for sports facilities to ensure consistency, efficiency, transparency and outcome delivery.

30. Challenges relating to population growth, land supply and budgetary constraints were highlighted. Local boards also noted challenges specific to their areas and populace.

31. Feedback showed a strong preference to have a flexible approach to accommodate diverse local needs.

Formal local board feedback is sought between February and March 2019

32. Staff are seeking to understand local boards’ views on the draft plan and request a formal decision at local boards’ business meetings during February and March 2019.

33. Staff would particularly value local board feedback on the following parts of the draft plan (refer Attachment A), which are likely to have the most bearing on local board decision-making:
   - the key shifts in the council’s future investment approach in sport (page 4)
   - the benefits of sports to Auckland communities, particularly Te Ao Māori (page 9)
   - the difference between equity and equality in the context of sport investment (pages 22-23)
   - the proposed investment framework (pages 24-36).
Māori Identity and Wellbeing

- **Direction 1** – ‘Advance Māori wellbeing’
- **Focus area 1** – ‘Meet the needs and support the aspirations of tamariki and their whanau’

35. According to Sport New Zealand data weekly sport participation of Māori in Auckland (76.8 per cent) is similar to European (76.3 per cent), but higher than Asian (70.7 per cent) and Pasifika (69.1 per cent).

36. Research also show pockets of sedentary Māori who do not have adequate opportunities to participate in sport. They will be a target group for investment.

37. Feedback from the Mana Whenua Forum and Aktive Māori Advisory Group during public consultation on the discussion document informed the development of the plan.

38. A key area of focus was the delivery of outcomes through increased Māori participation. Means of achieving this goal include partnerships with iwi and Māori organisations, to manage demand efficiently and to use sports programmes and facilities as a social hub to strengthen cultural and community connections.

39. Partnerships will draw on Māori-centric models and collective models of learning so that key Māori concepts become embedded in sport service design and delivery.

40. Staff will seek further feedback from the Mana Whenua Forum and Aktive Māori Advisory Group as part of the consultation on the draft plan.

Ngā ritenga ā-pūtea

**Financial implications**

41. Once adopted, the plan will guide all council investment in sport.

42. An immediate focus will be to establish a clear and contestable process for the allocation of the $120 million Sport and Recreation Facilities Investment Fund established in the Long-term Plan 2018-2028.

Ngā raru tūpono me ngā whakamaurutanga

**Risks and mitigations**

43. Staff have identified reputational and operational risks associated with the adoption of the draft plan. These risks will be mitigated through regular communication and engagement with key stakeholders.

<table>
<thead>
<tr>
<th>Type</th>
<th>Risk</th>
<th>Mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reputational</td>
<td>Some people might worry the plan will change arrangements already in place, or ongoing council investment.</td>
<td>Clear communication with key stakeholders and funding recipients that the plan will guide decisions on future investment only, unless a current project is already scheduled for review.</td>
</tr>
</tbody>
</table>
Operational

The transition to the new investment approach will be operationally complex. It impacts multiple teams across the council, and new business processes, guidance and forms will need to be designed to support it.

Detailed implementation planning will be required to ensure the transition is as smooth as possible. Changes will be phased in over the next three to five years.

Ngā koringa ā-muri

Next steps

44. Staff will undertake public consultation from February to March 2019.

45. The consultation will be conducted in various forms:
   - local boards will be asked to formally indicate their support for the draft plan during business meetings and provide any additional feedback
   - the public will be invited to submit their feedback via ShapeAuckland
   - targeted interviews will be conducted with community groups including Māori, Pasific and Asian people
   - the sport sector will be invited to provide their formal views through Aktive.

46. A summary of consultation feedback and a final plan will be prepared for consideration and adoption by the Environment and Community Committee around May 2019.

47. Implementation of the plan will occur in stages over the next three to five years, depending on council budgetary and planning processes. An indicative timeline of the potential changes is presented in section three of the draft plan.

48. Figure 3 below shows the next steps in a flow chart.

Figure 3: Next steps

Feb-March 2019
- Conduct public consultation
- Seek formal feedback from local boards

March - May 2019
- Summarise consultation feedback and amend the plan accordingly

May 2019
- Seek final approval from the Environment and Community Committee for adoption of the plan

July 2019 - June 2021
- Commence implementation of the plan in stages
This plan will inform the development of other investment plans

49. The draft plan sets out an overarching investment framework to help decision-makers prioritise investment between different sports.

50. Separate, but related plans are being developed to guide council’s investment in golf and play facilities. These plans will be consistent with the overarching framework set out in Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Draft Increasing Aucklanders’ Participation in Sport: Investment Plan 2019-2039</td>
<td>129</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Nancy Chu - Principal Policy Analyst</th>
</tr>
</thead>
</table>
| Authorisers              | Paul Marriott-Lloyd - Senior Policy Manager, Parks and Recreation Policy  
Lesley Jenkins – Relationship Manager  
Rodney, & Hibiscus & Bays, Acting  
General Manager  
Local Board Services  
Rina Tagore – Relationship Manager |
Draft
Increasing Aucklanders' Participation in Sport
Sports Investment Plan 2019 – 2039

January 2019
About this document

Rapid growth and social change are changing the face of Auckland.

This creates an opportunity to build a stronger, more diverse and inclusive society where people feel they belong – a vision for Auckland expressed in the Auckland Plan.

Community sport is a key part of this vision. It can bring people together in both organised and casual environments, improving the health, social and cultural outcomes for Aucklanders.

Increasing Aucklanders’ Participation in Sport: Sports Investment Plan 2019-2039 reflects a desire to increase the number of Aucklanders who participate in and benefit from sport. Aucklanders: more active, more often.

Currently, it’s not easy for everyone to participate in sport and is made harder by a shortage of facilities in the existing network. There are specific groups who are not involved in any kind of sport or have consistently low levels of participation. Our research shows there is a direct link between lack of access to facilities and low participation. This plan aims to remedy this.

The core principle driving the plan is equity-based investment to improve access and outcomes for all. This means different levels of investment will be made to bridge gaps in supply (e.g. facilities) and to increase participation by targeting specific groups. Investment is directed where there is need to achieve good outcomes for all Aucklanders.

The new investment strategy uses a people-centric approach focusing on:

- communities with low sport participation rates
- increasing participation in emerging and ethnically diverse sports
- sustaining popular sports with high participation rates

Changes to the way people participate and play sport, as well as the sports they play are all factors driving different kinds of demand on a network of aging, traditional, code-based sporting facilities.

Our new approach to investing in sport is a shift from bespoke, individualised facilities and programmes to partnership models building an affordable, fit-for-purpose network of sports facilities for all Aucklanders to enjoy.

Policy objectives

Through this document Auckland Council seeks to achieve the following policy objectives:

- ensure that all Aucklanders participate in sport, by targeting communities of greatest need and addressing disparities
- deliver a broader range of programmes, services and facilities that better respond to the diverse needs of Auckland’s communities
- address growth and changing community needs through regular assessments of, and changes to, programmes, services and facilities to maximise participation.
Increasing Aucklanders’ Participation in Sport: Sports Investment Plan 2019 - 2039

Sport is important to Aucklanders

- 73% of adults participate in sport and recreation each week.
- More than 90% of young people participate in sport and recreation regularly.
- 71% of Aucklanders would like to play more sport.

Auckland Council invests in sport because it delivers a range of health, social and economic benefits (roughly $1.76 billion each year) for our communities and for Aucklanders.

Investing in sport has a number of challenges

Auckland’s population is rapidly growing and changing, so is the demand for sport. There is evidence showing people are participating in different types of sport and recreation activities, in different formats.

- Young Adults
  - Competitive sports or activities only: 8%
  - Non-competitive sports or activities: 65%
  - Both: 27%

- Adults
  - Competitive sports or activities only: 5%
  - Non-competitive sports or activities: 61%
  - Both: 34%

In addition, sport investment is facing growing budgetary and land supply constraints. The existing network of Auckland Council sports facilities is ageing and we have identified supply gaps in some areas of Auckland. (Source: SportNZ)

Not all Aucklanders have the same opportunities to access sport

- There is inequity across different gender, age and ethnic groups, and for people living with disabilities.
- Certain demographic groups such as Pacific and Asian residents have lower than average participation rates.

The new investment plan for sport

This plan sets out Auckland Council’s new approach to plan for growth and the changing preferences of Auckland’s diverse population.

We want to increase participation in community sport...

Our goal is to make Aucklanders ‘more active, more often.’ We will do so by providing fit-for-purpose programmes, services and facilities that cater for the greatest number of people.

We have set aside $120 million in the Long-term Plan to fund regional and sub-regional sports facilities. This is on top of the $1 billion already allocated to sport and recreation.

With the new plan, there will be a new investment approach...

Key Shifts

We will be making several key shifts to the way we currently invest in sport. Central to these key shifts is a people-centric approach, targeting those who do not have adequate access and opportunities.

Investment principles

New investment will be driven by four principles:

- Accountability
- Equity
- Financial sustainability
- Outcome-focused

Investment framework

Every new investment will go through a decision-making framework that will deliver value for money, robustness, consistency and transparency.

What does it mean for Aucklanders?

Sport investment will target three different groups of people:

1. “I already play sport.”
   - There will be more fit-for-purpose facilities and programmes to keep me actively involved in sport.

2. “I play a new sport.” (like futsal)
   - Currently there are limited opportunities to play but in the future there will be more fit-for-purpose facilities and programmes that cater to new and emerging sports like mine.

3. “I do not currently participate in sport.”
   - Auckland Council will create more opportunities and make it easier for me to take up sport.

Collaboration and partnerships to deliver the best outcomes for Aucklanders

The scale of investment required means Auckland Council cannot work alone. We have consecutively aligned with our sport sector partners Sport New Zealand and Aktive. New investment will seek collaboration and partnerships to build on the existing investment by the sport sector, volunteers, local communities and private investors.
The key shifts

Current challenges

TODAY

TOMORROW

This means...

The demand for sport in Auckland is growing and changing, while the existing facilities are ageing.

Investment decisions seek to achieve multiple objectives.

Focus Auckland Council investment on community sport – where it can add the most value.

Key shift 1

Limited budget focused on mainly traditional sports and in response to demand rather than need.

Long-term Plan budget for sport will increase. Future investment will take a people-centric approach to increase participation in:

Emerging sports

High participation sports

Low participation communities

Key shift 2

Not all Aucklanders have the same access and opportunities for sport.

Invest mainly in single-purpose facilities without a systematic approach to cater for the different needs of communities.

Invest in a range of multi-functional facilities, services and programmes to break down barriers to participation.

Key shift 3

Auckland Council needs a more structured and strategic approach to invest in sport.

Some investment decisions are isolated and reactive with gaps in information such as the cost, benefits and alternatives.

Make structured, strategic investment decisions based on evidence to improve efficiency, effectiveness and outcomes.

Key shift 4

Funding will be split between three key groups:

- participants in high-participation sports
- participants in emerging sports
- those who are currently inactive or have low participation rates e.g. Pacific and Asian communities.

Participants in new sports will not compete for funding with traditional sports. New programmes and services will seek to get inactive Aucklanders engaged in sport.

We will achieve this goal by focusing our investment on fit-for-purpose facilities, programmes and services.

We will prioritise multi-sports facilities over bespoke facilities to cater for the largest number of people possible.

We will prioritise facilities that will meet the changing needs of our diverse communities.

We will use a robust investment decision-making framework driven by four investment principles: accountability, equity, outcome-focused and financial sustainability.
Introduction

Auckland is growing and changing rapidly and so is the demand for sport.

The plan is our response to stakeholders’ requests to take a more structured approach to deliver better outcomes for all Aucklanders through sport.

It reflects our commitment to the principles of Te Tiriti o Waitangi/the Treaty of Waitangi by providing opportunities through participation in community sports to connect, socialise, learn and celebrate Māori identity and culture.

It is based on a series of Auckland Council decisions, substantial research, evaluations and engagement feedback from 21 local boards, four advisory panels, 40 sports clubs and organisations and 121 public submissions.

Glossary

<table>
<thead>
<tr>
<th>Sport</th>
<th>Recreation</th>
<th>Sport facility</th>
<th>Community sport</th>
</tr>
</thead>
<tbody>
<tr>
<td>A physical activity that is competitive, organised and involves the observation of rules and may involve either team or individual participation.</td>
<td>General or informal physical activity (for example, walking, swimming or kayaking in the sea).</td>
<td>A piece of infrastructure vital to competition and practice of a sport (for example, golf course, hockey turf, outdoor/indoor sport facility or softball diamond).</td>
<td>Includes play (age and stage appropriate development opportunities for young people, active and outdoor recreation, and competitive sport) taking place through clubs and events (including talent development). Community sport does not include passive recreation such as gardening or elite (International) competition.</td>
</tr>
</tbody>
</table>
## Chronological timeline for developing the plan

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>20 Jul 2016</td>
<td>Parks, Recreation and Sport Committee approved key components of the plan.</td>
</tr>
<tr>
<td></td>
<td>Mar—May 2016</td>
<td>Workshops with all 21 local boards.</td>
</tr>
<tr>
<td></td>
<td>20 Jul 2016</td>
<td>Consultation and feedback summary report. [CP2016/12144]</td>
</tr>
<tr>
<td>2017</td>
<td>Environment and Community Committee made in-principle decisions on</td>
<td>Create the primary outcomes, principles, focus and scope of sports facilities investment. [CP2016/12633]</td>
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<td></td>
<td>a number of changes to current investment mechanisms for sports</td>
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<td></td>
<td>facilities investments, after considering evaluation results.</td>
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<tr>
<td></td>
<td>14 Mar 2017</td>
<td>Engagement with local boards and workshops with a political working group on the key components of the draft plan.</td>
</tr>
<tr>
<td></td>
<td>Feb—Jun 2018</td>
<td>Public consultation on the draft plan.</td>
</tr>
<tr>
<td>2018</td>
<td>Environment and Community Committee agreed to develop an outcome</td>
<td>Create an outcome measurement tool for sport investment modelled on the Treasury’s Cost Benefit Analysis Model and to pilot the tool. [CP2017/03041]</td>
</tr>
<tr>
<td></td>
<td>Dec 2018</td>
<td>Approval of the draft plan by the Environment and Community Committee.</td>
</tr>
<tr>
<td>2019</td>
<td>Early 2019</td>
<td>Anticipated final approval from the Environment and Community Committee.</td>
</tr>
</tbody>
</table>

- Environment and Community Committee considered the recommendations to expand the current revenue streams to increase funding for sport investment and agree to seek public feedback on the proposal. [CP2017/12578]
Section 1
Why we invest
The plan will guide Auckland Council’s sport investment over the next 20 years to respond to the changing needs of Aucklanders and deliver Auckland Plan outcomes.

1.1 Why do we invest in sport?

Auckland is experiencing rapid population growth and social change. We have a diverse population which brings many differences in values, lifestyles, demands for goods and services, and expectations of civic engagement and democracy.

Auckland Council invests in sport to provide Aucklanders with opportunities to participate in society and develop a sense of belonging in Auckland.

We have the largest Pacific and Asian populations in the country. These groups also have the lowest participation rates. For health and social reasons, encouraging participation in sport can have tangible benefits for the whole community.

By removing barriers and creating better access to sport opportunities, Auckland will be one step closer to eliminating disparity and disadvantage as well as fostering healthy lifestyles and wellbeing for all Aucklanders.

It directly contributes to Focus Area 7 of the Auckland Plan 2030’s ‘Participation and Belonging’ outcomes – ‘recognise the value of arts, culture, sports and recreation to quality of life. It is also relevant to achieving:

- direction 1 – Foster an inclusive Auckland where everyone belongs;
- direction 2 – Improve health and wellbeing for all Aucklanders by reducing disparities in opportunities.’

The multiple benefits achieved through increased sport opportunities and participation will contribute to other Auckland Plan outcomes such as:

- ‘Māori identity and wellbeing’ – by helping to advance Māori wellbeing;
- ‘home and places’ – by providing public spaces that are inclusive, accessible and contribute to urban living;
- ‘opportunity and prosperity’ – by providing employment and business opportunities.

This plan sets out Auckland Council’s investment approach in sport to achieve these goals. It is a direct response to the vision Aucklanders: more active, more of us, set out in the Auckland Sport and Recreation Strategic Action Plan 2014-2024.
Participation in sport has multiple benefits

There is overwhelming evidence showing participation in sport leads to a wide range of benefits for individuals and the community. Our future sport investment will consider the extent of increase in participation and the impact of that increase in terms of health, education, social and economic benefits. We will prioritise projects with the highest aggregate benefits. The table below summarises the benefits in four broad categories.

<table>
<thead>
<tr>
<th>Physical activity, health and wellbeing</th>
<th>Social and community benefits</th>
<th>Education outcomes and skills development</th>
<th>Economic development</th>
</tr>
</thead>
<tbody>
<tr>
<td>The health benefits of sport and recreation activities are clear – they are substantial, population-wide and particularly important to older people. People who regularly participate in physical activity have reduced risks of both mental and physical illness.</td>
<td>Most people participate in sport and recreation activities for enjoyment (38%) and social reasons (52%). Organised sport and recreation activities draw individuals and diverse groups of people together, fostering cooperation and strengthening social ties. These connections provide a sense of belonging and create networks that sustain local communities.</td>
<td>Participation in sport or recreation helps improve education outcomes for children and young people. There is evidence of improved cognitive skills (think, read, learn, remember, reason and pay attention) and psychological benefits such as enhanced self-esteem and self-confidence which leads to improved educational behaviour and attainment.</td>
<td>The sport and recreation sector accounts for 2.4% of regional gross domestic product (GDP) – $1.015 billion in 2009. There are approximately 11,045 people working in the industry, 3,553 in related occupations and 22,182 volunteers. International events, such as the World Masters Games 2017, contributed approximately $37 million to Auckland’s GDP. Such events provide an opportunity to reinforce and enhance Auckland’s brand image as an attractive destination to visit and live.</td>
</tr>
</tbody>
</table>

Investment in Sport and Te Ao Māori

Te Tiriti o Waitangi/the Treaty of Waitangi is our nation’s founding document and recognises the special place of Māori in New Zealand.

Auckland Council is committed to engaging and working with Māori in ways that are consistent with the Treaty Principles. This includes supporting delivery of services by Māori for Māori, based on Te Ao Māori values and practices.
1.2 How does this plan fit within the wider context?

This plan sets out Auckland Council’s approach to regional investment in sport.

It sits within the context of the council’s wider community facilities network and operates in accordance with the Local Government Act 2002 and the Reserves Act 1977.

In the budgetary context, this plan will guide the council’s investment decisions in sport and inform the budgetary processes particularly:

- with decisions on the indicative figures and timing for sports projects during the 10-year budget process (the long-term plan process)
- to assist and prioritise sports projects against other proposals by comparing all possible costs, benefits and trade-offs. Such information will assist the annual budget process in determining the timing, duration and scale of sports projects in local board agreements and in the council’s services and infrastructure plans.

Other complementary processes and documents include:

- Auckland’s Sports Facilities Priorities Plan 2017-2027
  
  A sector-led plan to clearly communicate their priorities for investment to Auckland Council, investors and potential partners.
  
  Development of this plan was facilitated by AKV(e), Sport NZ and Auckland Council with input from over 50 regional and national sport organisations, sports trusts and major facility providers.
  
  A panel of experienced sector representatives, set up by AKVe, will meet to review and identify high priority projects for future investment using the agreed evaluation and prioritisation criteria in the plan.

- Facilities Partnerships Policy
  
  The policy guides how Auckland Council will enter into and manage partnerships for sports facilities. The policy sets out the strategic context, principles, the models and investment tools for decision-making, evaluation and monitoring facilities partnerships.

- Auckland Sport and Recreation
  
  To discuss investment priorities and partnership opportunities.
How does the plan relate to other Auckland Council documents?

**Unitary Plan**
- Auckland Sport and Recreation Strategic Action Plan
- Parks and Open Spaces Strategic Action Plan
- Toi Whitiki: Arts and Culture Strategic Action Plan
- Thriving Communities Strategic Action Plan
- I am Auckland - Children and Young People's Strategic Action Plan
- Māori Plan for Tamaki Makaurau

**Auckland Plan**
- Increasing Aucklanders’ Participation in Sport: Sports Investment Plan 2019 - 2039
- Open Space Provision Policy
- Community Facilities Network Plan
- Tākaro - Investing in Play

**Auckland Council land assets**
- Local and regional facilities
- Local and regional services

**Long-term Plan**
- Annual Plan
- Local board agreements

**Community-led**
- Community Occupancy Guidelines
- Community Grants Policy
- Facility Partnerships Policy
- Auckland Council-led
- Auckland Council facilities
- Auckland Council services
- Market-led
- Procurement Policy
- Unsolicited Proposals Policy
- Strategic Partnerships Policy

**Outcomes**
- Vision: • what is the vision?
  • what outcomes and benefits are we working towards?
  • what will success look like?
- Outcomes: • what specific outcomes do we want for different populations, sectors, places, activities?
  • what is our role in delivering them?

**Priorities**
- Investment: • what should Auckland Council invest in, and where, to deliver these outcomes?
  • what are the priorities, to address needs and gaps?

**Delivery**
- Options: • will we deliver the outcomes by providing land, facilities or services, or a combination?

**Budget**
- Planning: • how much will we invest in the outcomes?
  • how will we allocate:
    - capex (for assets)
    - opex (for everything else)

**Mechanism**
- Enabling: • how will we enable the community and the market to deliver the outcomes, alongside direct Auckland Council provision?
Collaborating with others to achieve outcomes

Section 1 Why we invest

- Long-term Plan
  - Prioritise sports facilities investment with investment in other areas
  - Embed the decision-making framework
- Annual Plan
- Investors
- Investors’ Forum
- Auckland Council

Sports Investment Plan 2019 - 2039
Golf Facilities Investment Plan

Auckland’s Sports Facilities Priorities Plan 2017-2027
Sports sector
Sports codes

Working with the sector
Achieving sport outcomes requires collaboration from all parties.

We will use this plan to guide our work with others and new investment decisions from the sport sector, private investors and communities.

We have already made considerable efforts to align processes and strategic priorities with our sport sector partners. The focus on community sport and increasing participation aligns with the strategic directions of Sport New Zealand and Active Strategic Plan 2015-2020.
1.2 Why now?

The plan will enable Auckland Council to better respond to the changing population and address current challenges.

### Challenges

- **Rapid population growth**
  - Auckland’s population is growing by 1.5% annually. It is expected to increase by 1 million in the next 30 years.

- **Changing community needs**
  - The makeup of Auckland will be different in the future, including:
    - more older people
    - more children under 14 years of age
    - more people of Asian, Pacific and Māori ethnicity
    - more people born overseas

- **Disparity of access to sport opportunities**
  - Not all Aucklanders enjoy the same access to sport. There is a direct relationship between access and participation. To achieve our goal of increased participation we need to target low participation areas or population groups and improve access to sport.

- **Ageing facilities**
  - Auckland Council has a vast network of sports facilities including over 250 sports parks and indoor courts in varying states of ‘fitness’.

- **Unstructured investment**
  - Investment in sports facilities tends to be ad hoc and reactive, based on dispersed or incomplete information.

### Effect on provision

- **Demand will exceed supply**
  - The growing population places increasing pressure on existing sports facilities.

- **Sports facilities and programmes need to adapt**
  - The changing demographic profile means some existing facilities and programmes may no longer meet the needs of communities.
  - There are new sports, new ways of participating and less club-based activity.

- **There is significant financial pressure to bridge the gap**
  - The financial pressure to meet the supply shortage is substantial due to limited budget and land supply constraints. The costs are likely to grow rapidly over time, meaning a more targeted approach is required.

- **Maintenance costs are increasing**
  - The cost of maintaining and renewing current facilities will increase as they age.

- **Lack of focus on outcomes**
  - Investments aren’t targeting the highest need.
How will we invest and how do we know the plan is working?

This page presents the logic for Auckland Council’s sport investment and the key shifts we will make to address the key challenges. Further details of what the key shifts mean in practice are provided in Parts 2 and 3.

<table>
<thead>
<tr>
<th>Problem</th>
<th>Key Shift</th>
<th>Benefit</th>
<th>KPIs</th>
<th>Rationale</th>
<th>Data source</th>
</tr>
</thead>
<tbody>
<tr>
<td>50%</td>
<td>Undertake a people-centric approach with a particular focus on: • supporting communities with low participation rates • increasing participation in emerging sports • sustaining popular sports with high participation rates</td>
<td>Key shift 1</td>
<td>70% KPI 1 (participation): Increase the number of adult Aucklanders who are physically active weekly.</td>
<td>This is an outcome indicator that shows how sport participation changes across the Auckland region. New Zealand Health Survey (Ministry of Health) – reported annually.</td>
<td>Active NZ Survey (Sport NZ) – reported annually with data collected continuously.</td>
</tr>
<tr>
<td>40%</td>
<td>Prioritise investment to focus on increasing participation in community sport and provision of core infrastructure</td>
<td>Key shift 2</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10%</td>
<td>Auckland Council needs a more structured and strategic approach to invest in sport.</td>
<td>Key shift 3</td>
<td>30% KPI 5 (delivery): Increase services and the number of sports facilities delivered in geographic areas with an identified supply shortage.</td>
<td>This is an output indicator that shows how quickly Auckland Council could address community needs in areas with the greatest need. Data from Auckland Council’s operations unit – data collected continuously and subject to periodic audits.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Invest in a range of assets and services to cater for the needs of communities.</td>
<td>Key shift 4</td>
<td>KPI 6 (delivery): Increase the pace of renewing and upgrading aging sports facilities.</td>
<td>This is an output indicator that shows how quickly Auckland Council could improve the quality of ageing facilities. Data from Auckland Council’s operations unit – data collected continuously and subject to periodic audits.</td>
<td></td>
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</tbody>
</table>

A list of key performance indicators (KPIs) will be used to track progress of the plan over time. The KPIs were selected using five criteria - specific, measurable, achievable, relevant and timely.
Section 2
What we invest in
2.1 What are the outcomes we seek from sport investment?

We will increase participation in community sport by investing in fit-for-purpose services, programmes and facilities, and focus on core infrastructure. Our investment decisions will be equitable, outcome-focused, financially sustainable and accountable.

We will invest to increase the level of community sport participation in Auckland.

This requires us to take a people-centric approach to meet the needs of our various communities.

The participation outcome directly aligns with Auckland Sport and Recreation Strategic Action Plan 2014-2024 to enable ‘more Aucklanders living physically active lives through participation in informal physical activity, recreation and sport.’

We will target participation in three areas:

**1. Enabling participation of low-participant communities.**

- Investment in this area will increase the number of active people by targeting sedentary population groups and/or communities with low participation rates.
- These people need more support as they have higher health risks.
- Improved health and social benefits from increased participation of these community groups is much greater than for people who are already active.

**2. Increasing participation in emerging sports with high growth potential.**

- Investment in sports that are likely to grow rapidly will help meet the needs of future communities. In particular, it could mean providing support for:
  - traditional Māori sports which have potential to increase participation and wellbeing (for example, Kio Riki)
  - sports played by growing ethnic populations (for example, Kabaddi).

**3. Sustaining or Increasing participation in high-participation sports.**

- We will continue to support popular sports that appeal to a number of Aucklanders. The focus of the investment will be to build on existing sector capacity.
- Sports with high participation rates are likely to have small percentage growth but the actual increases in the numbers of participants are large.
What is happening now?

Current investment in sports often aims to achieve a range of health, social and economic goals as well as an increase in participation. It also tends to target spatial- or code-specific needs. Such an approach can spread limited resources too thin. It also runs the risk of not catering to the needs of communities, in particular people who currently do not play sport.

Consultation

Feedback from the local boards, sports sector and public showed strong support for investment to be based on improving outcomes. There is also strong support to target Auckland Council investment in areas where it can add most value. Such an approach would set a clear direction to other sports partners and help to align investment.

When asked what types of sports facilities the council should focus on, feedback supported emerging sports with high growth potential, popular sports and sports that appeal to particular groups with low participation rates.

Public submissions showed 66% supported prioritisation for emerging sports and 45% supported investment in sports that target certain cohorts.

Feedback also suggested prioritisation based on whether the investment would:

- increase overall sports participation rates
- increase participation of certain age groups
- address the needs of the population
- respond to the level of deprivation and funding gaps.

The change we’re making

Council investment will move away from a geographic or code-specific approach to a single focus on sport participation with three target areas.

TODAY
Limited budget focused on mainly traditional sports and in response to demand rather than need.

TOMORROW
Future investment will take a people-centric approach to increase participation:

Emerging sports
High participation sports
Low participation communities

Key shift 1
2.2 What is the scope and focus of our sports investment?

The primary focus is community sport. The intention is to ensure Auckland Council investment provides for the greatest number of people possible and meets the changing needs of the community.

The figure below illustrates where community sport sits in the sport continuum. The size of circles indicates the level of participation at each stage.
What is happening now?

Auckland Council currently invests in a combination of local, regional and high performance sports facilities, as well as a range of ancillary and incidental infrastructures. This reflects the different priorities of individual legacy councils across Auckland and doesn’t have a clear, strategic focus for the region.

This risks diluting the council’s efforts and resources, and duplicating investments of other organisations such as Regional Facilities Auckland.

### Consultation

Feedback showed strong support from local boards, the public and the sport sector for Auckland Council to target investment where it will increase community participation in sports.

When asked what types of facilities council should invest in, local boards suggested core sports facilities are most important, followed by ancillary and incidental facilities.

In addition, high performance facilities are not a focus but the council should not completely rule them out.

### The change we’re making

Our future investment in sport will primarily focus on community sport and target core and ancillary infrastructure.

#### TODAY

- Make investment decisions to achieve multiple objectives

#### TOMORROW

- Focus Auckland Council investment on community sport – where it can add the most value

#### Setting the scope and focus does not mean exclusion of investment in certain types of sports facilities. Rather, it means Auckland Council will prioritise to avoid spreading funding too thin and focus investment in areas where investment can add most value and achieve the best outcomes.

#### TODAY

- Invest mainly in single-purpose facilities without a systematic approach to cater for the different needs of communities

#### TOMORROW

- Invest in a range of facilities, services and programmes to increase participation
2.4 What are our investment principles?

Auckland Council’s future investment in sports facilities and programmes will need to meet four investment principles. These principles will be used during the decision-making process to ensure our investments are well-balanced. They are:

1. **Equity**
   
   (40% of assessment)

   Auckland Council’s investment in sports should ensure equity of outcomes across the population regardless of age, gender, ethnicity, socio-economic status or where people live.

   This is the most important investment principle as it addresses disparities and targets communities of greatest need. Investment in groups with the lowest access to sports opportunities will be prioritised. This may mean allocation or reallocation of funding to overcome inequality.

2. **Outcome-focused**

   (30% of assessment)

   There needs to be a clear ‘line of sight’ between each investment and the outcomes. This will ensure each investment achieves maximum benefit for the communities it serves. Each investment needs to have:
   - **strategic alignment** - a clear understanding of how each investment contributes to outcomes set out in this plan, the Auckland Sport and Recreation Strategic Action Plan and local board plans
   - **robust outcome measurement process** - ensuring there is an established monitoring and reporting process in place to demonstrate performance against clearly defined goals.

3. **Financial sustainability**

   (20% of assessment)

   Investment decisions need to be financially sustainable in the long run. This means being:
   - **financially viable** - ensuring there are means to cover major capital expenses and ongoing operating costs. This also means having clarity about who (for example, Auckland Council, community, or corporates) is responsible for ensuring the financial viability of sports facilities and programmes and what the expectations are
   - **affordable for the public** - the investment decisions need to consider public accessibility and long-term affordability.

4. **Accountability**

   (10% of assessment)

   Auckland Council has responsibility to act in the best interest of the Aucklanders. Sports investment should be:
   - **efficient and effective** - every public dollar invested should represent value for money and deliver the greatest return
   - **transparent and consistent** - investment decisions should be as transparent and consistent with sufficient information, clear decision-making criteria and outcomes.
What is happening now?

Auckland Council is facing difficult investment choices. We need to balance investment in sport for various target groups and multiple locations with variable effects on sport participants, organisations and local communities. This is the nature of a rapidly growing, dynamic and diverse city.

Consultation

Feedback showed many stakeholders supported the adoption of investment principles to guide future investment decisions.

The ‘outcome-focused’ principle in particular, received the highest support, followed by ‘evidence-based’ and ‘accountability’.

Other principles suggested include:

• affordability
• consistency
• flexibility
• co-investment/partnerships friendly.

The change we’re making

Our future sports investment proposals will align with our four investment principles: accountability, equity, financial sustainability and outcome-focused.

Decision-makers will use the four principles to weigh up and manage multiple investment projects. The investment principles will help ensure future Auckland Council investment decisions are well-balanced and prioritise investment proposals.

Applying the four principles will also be a way of prioritising funding proposals, especially when there are financial constraints:

- Funding only some proposals that are strongly aligned with the four principles
- Funding all proposals that are strongly aligned
- Maybe also funding one or two partially aligned proposals
- Maybe also funding some partially aligned proposals

Level of financial pressure

HIGH
FINANCIAL
PRESSURE
Limited budget

Number of projects funded by Auckland Council

LOW
FINANCIAL
PRESSURE
Expanding budget
The equity principle explained

Equity has the highest weighting of all the investment principles. This page provides further information about what equity means in the context of sport investment and how it differs from equality.

Both equity and equality are strategies to ensure fairness. When applied they mean two different investment approaches:

**Equity is: meeting differences to get the same outcome**

*Equity* is ensuring every Aucklander has the same access by targeting sporting opportunities to meet people’s needs.

This could mean providing a basic level of provision to most people and additional support for certain groups to encourage greater participation rates.

*For example:* Person C currently has lower access compared to Person A and Person B. To achieve the same outcome and increased participation, Person C will receive more support from Auckland Council.

**Equality is treating everyone the same**

*Equality* is providing the same level of sporting opportunities to everyone, everywhere.

This could mean providing the same sports facilities or programmes to everyone regardless of existing provision of services and facilities.

*For example:* Persons A, B and C currently have different access to sports facilities and programmes. To achieve equality, they will receive the same support from Auckland Council.

Current inequity and inequality

Currently there are different types of inequity and inequality occurring across the sports facilities network in Auckland Council.

### Inequity in people’s access to sport

- Different age, gender and ethnic groups are interested in different sports.
- Children in large families need affordable options to participate in sports.
- People with disabilities need facilities and programmes that cater to their needs.
- People in high socio-economic deprivation groups may need additional support to participate.

### Inequality across sports codes

- Fields sports such as rugby and league use Auckland Council sport fields for free.
- Indoor sports such as gymnastics and basketball pay a hireage fee to use Auckland Council courts.
- Traditional, high participation sports tend to have good access to Auckland Council facilities, programmes and support.
- Emerging sports tend to be less organised. Their growth is limited without adequate access to facilities and programmes.

### Inequality across geographical areas

- Growth areas need additional facilities to cater for growing and changing local demand for sport. There is limited budget for asset renewals and services level increases.
- Non-growth areas have existing facilities which are ageing and may no longer be fit-for-purpose for the current people they are serving. There is limited budget for new facilities.
- Urban areas may have limited access to open space but have better access to built facilities.
- Rural areas tend to have fewer built facilities but more open space such as esplanade, beaches and regional parks.

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**Section 2 What we invest in**

Feedback on draft Increasing Aucklanders’ participation in sport: Investment Plan 2019–2039

Attachment A

Item 19
Section 3
How we will work
We will adopt a new investment framework to assist decision-making and ensure delivery of outcomes. The framework provides a rigorous, disciplined approach to answer a set of critical questions before making final investment decisions.

3.1 The investment framework

Section 2 of this plan sets out Auckland Council’s model for sport investment in the future. This section provides the investment framework to ensure future decisions align with that model.

The investment framework will ensure structured, evidence-based investment in the future, as set out in Key shift 4.

**TODAY**

Some investment decisions are isolated and reactive with gaps in information such as the costs, benefits, and alternatives.

**TOMORROW**

Make structured, strategic investments based on evidence to improve efficiency, effectiveness, and outcome-delivery.

Auckland Council will answer a set of critical questions before investing:

- **Whether to invest?**
  - 1. What are the community needs?
  - 2. Does it align with Auckland Council’s strategic priorities?
  - 3. Does it have Better Business Cases?

- **How to invest?**
  - 4. Is there a partnership opportunity?
  - 5. What investment mechanisms should be used?
  - 6. Who makes decisions?
  - 7. How to report and monitor outcomes?

The next few pages explain, question by question, how the framework will work in practice.
What does it look like in practice?

In this section we use three fictional scenarios to demonstrate how the investment framework could be applied in practice. We put each scenario through the investment framework in the following pages.

Scenario 1: A sub-regional multisport facility

Three indoor sports clubs (gymnastics, badminton and boxing) have outgrown the Auckland Council community hall they currently hire for training. They are in a fast-growing suburb of Auckland with a high proportion of new migrants. Their combined membership has more than doubled in the last five years. The three clubs have jointly approached the council for $10 million to build a multisport facility. The new facility will be a purpose-built indoor facility. It will have a flexible floor layout to be used by different indoor sports.

The concept design shows the new facility will be large enough to cater for sub-regional demand for indoor sports and allow for future expansion.

Scenario 2: School netball courts

A high school wants to extend its netball courts from two to six courts to accommodate recent growth in student numbers. The new courts can be used for both training and competition during school hours. The school has approached Auckland Council to co-fund the new courts. It suggested additional lighting would allow the local community to play social games in the evening.

Auckland Council has evidence showing increasing community demand for extra court hours in the local area but has been unable to acquire new land to build new courts.

Scenario 3: Activation of a community house

A community group has approached Auckland Council to lease a large room in the local community house owned by the council. The room has been empty for a while because the roof is leaking.

The community group proposed fixing the roof and converting the room into a table tennis room. It has raised most of the funding from the local community but may need a small amount of funding from the council.

In real life, assessment of proposals may not necessarily follow a linear process but we will seek to answer every question in the framework before making an investment decision.

The breadth and depth of information analysed will be proportional to the level of investment and how complicated the proposal is. This will be defined by a number of factors such as:

- scope and benefits of the project
- Auckland Council's experience and track record of delivering similar projects
- level of engagement and partnerships with customers / communities required to enable any change
- level of risks and efforts required to manage the risks
- funding sources (whether the majority is provided by multiple external organisations).

For low level, low complexity investments, investors and decision-makers could undertake a scaled down approach. As the value and risk profile increases, investment decisions need to be informed by comprehensive analysis.
Whether to invest?

Quality decision making is based on analysis of all available information and weighing a range of options.

**Question 1:**
What are the community needs?

All sports investment proposals will undergo a needs assessment. It will explore what is happening in a geographic area or community of interest to determine whether any change or intervention is required, either non-facility or facility.

A needs assessment is critical to distinguish ‘wants’ from ‘needs’ ensuring a facility or programme development will be fully utilised. Needs can be quantified through research and evidence and will stand the test of time. Wants are often opinion-based and will change over time.

**Questions to consider:**
- What is the current state of provision – current facility/programme use, catchment, conditions?
- Will the project meet the needs of the local community now and in the future – demographic profile and changes?

**Question 2:**
Strategic alignment

A brief ‘pass/fail’ assessment to ensure the investment proposal aligns with Auckland Council’s strategic priorities and outcomes.

**Questions to consider:**
- Is there strong alignment with:
  - the outcomes, principles and scope in this plan
  - Sports Facilities Priorities Plan
  - Auckland Sports and Recreation Strategic Action Plan
  - Auckland Plan 2060
  - any relevant local plans.

**Question 3:**
Better Business Cases (BBC)

Detailed assessment of the strategic, economic, commercial, financial and management case for the investment proposal.

**Questions to consider:**
- Can the project demonstrate:
  - a strategic case illustrating the need for a change, strategic fit and business needs
  - an economic case to show value for money
  - a commercial case to show that the investment will be commercially viable
  - a financial case to prove the investment will be affordable within available funding
  - a management case to show the investment will be achievable and can be successfully delivered.

---

**The change we’re making**

The assessment process will help ensure future investment in sport is evidence-based and focused on outcome delivery and good practice.

We expect to see significant improvements in the quality of Auckland Council’s investment decisions in the future and increased consistency and transparency.

* Working examples and templates for needs assessment, strategic assessment, Better Business Cases and Cost Benefit Analysis are provided on the Auckland Council website.
What does it look like in practice?

Scenario 1:
A sub-regional multisport facility

Question 1:
What are the community needs?

Questions to consider:
• What is the current state of provision – current facility use, catchment, conditions?
• Will the project meet the needs of the local community now and in the future – demographic profile and changes?

Question 2:
Strategic alignment

Alignment with this plan

Investment outcomes
• Will the proposal increase participation?
  • Will it increase participation in:
    › community groups of low participation? ✓
    › emerging sports? ✓
    › high participation sports?
• Is the increase in participation likely to bring wider health, social, economic benefits to the local community?

Scope and focus
• Is the facility catering for community sport?
• Is the facility fit-for-purpose and does it provide basic provision?
• What will the facility provide?
  › core infrastructure ✓
  › ancillary infrastructure ✓
  › incidental infrastructure.
• Demonstrate project alignment with:
  › the accountability principle (10%)
  › the equity principle (40%)
  › the financial sustainability principle (20%)
  › the outcome-focused principle (30%)

Also consider alignment with:
• Sports Facilities Priorities Plan
• Auckland Sport and Recreation Strategic Action Plan
• Auckland Plan 2050.
How to invest?

**Question 4:** Is there a partnership opportunity?

Auckland Council is not always the sole investor in sports. Depending on the nature, type and purpose of investment, we might choose to: a) directly invest; b) partner; or c) invest in others to provide sports facilities.

**Auckland Council as the principal investor in sport**

Auckland Council is most likely to be the principle investor when the sport investment is risky or has a significant social element. This type of investment tends to be under-invested by the private sector. Without support from the council or central government agencies, there could be inadequate access and low quality facilities.

**Auckland Council as a partner in sport investment**

Auckland Council is most likely to partner and co-invest in sport to deliver benefits that are shared by multiple organisations. This type of investment tends to be large in scale and is likely to lead to shared agreements to co-own, co-deliver and/or co-manage sports facilities and programmes.

**Auckland Council having a supporting role in sport provision**

Auckland Council also invests with others to provide sporting opportunities. This type of investment is likely to happen when the sport sector is already established. In this case, the investment will focus on building existing sector capacity and provide support in areas which the council can add most value. Details on how to determine the role of Auckland Council in sport investment projects are provided in the Facilities Partnerships Policy.

The change we're making

Auckland Council is committed to working collaboratively with the sport sector and the community to provide better access to sports opportunities. To do so, we need to consider our role before investing to ensure efficient use of the budget and council resources in areas where it can make the biggest difference.

What does it look like in practice?

**Auckland Council as the principal investor**

Auckland Council is likely to be the principal investor in Scenario 1 as the investment is likely to bring significant social benefits and tend not to attract private investors.

We would work with the three indoor sport clubs to explore all possible funding options, either from Auckland Council or from other investors, before making a final decision.

**Auckland Council as a partner**

Auckland Council is likely to form a facility partnership with the school to co-deliver the new courts.

Once the courts are built, the council will have a long-term agreement with the school to ensure public access.

To enter into a facility partnership, the project will need to go through a separate assessment process set out in the Facilities Partnerships Policy.

**Auckland Council having a supporting role**

Auckland Council is likely to provide a supporting role if significant efforts have been made by the community group.

In addition to a lease and a community grant, Auckland Council might also offer capability-building advice to the community group.
How to invest?

**Question 5:**
What investment mechanisms should be used?

Auckland Council uses several mechanisms to invest in sport:

- When Auckland Council is the principal investor
- When Auckland Council supports others
- When Auckland Council partners with others

**Question 6:**
Who makes the decisions?

Auckland Council has two complementary but distinct decision-making bodies with responsibilities for sports facilities investment:

- **The Governing Body**
  - Focuses on region-wide strategic and investment decisions
  - Decides where and when the council will invest in the sports facilities and programmes network to address gaps and respond to growth.
  - Develops regional policies and strategies.
  - Sets budgets for major facility and programme investments or upgrades through the long-term plan process.
  - Governs regional facility partnership relationships, funding or lease agreements and performance reporting.

- **Local boards**
  - Make most decisions on local parks, open spaces, sports facilities and activities
  - Set outcomes and priorities for local sport investment through local board plans.
  - Identify local sports facility and programmes needs and advocate for investment through the long-term plan process.
  - Govern local and sub-regional facility partnership relationships, funding or lease agreements and performance reporting.
  - May work together to support facilities that benefit several local board areas.

Different mechanisms create different incentives and support sport participants, community and sport organisations in different ways. Determining the appropriate mechanism should be based on several factors such as:

- the scale and nature of investment
- the needs of the delivery organisations and the roles of other partners
- the needs of the target community group or area
- the expected benefits and alignment with outcomes of this plan
- consistency with the relevant Auckland Council plans (for example, open space network plans, Community Facilities Network Plan)
- consistency with legislation (such as the Local Government Act 2002 and the Reserve Act 1977).
What does it look like in practice?

Scenario 1: A sub-regional multisport facility

Investment mechanisms

Auckland Council might want to build the proposed facility using the Sport and Recreation Facilities Investment Fund. See A1

A1: Sport and Recreation Facility Investment Fund

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• a needs assessment that demonstrates the community’s needs for the proposed facility.</td>
</tr>
<tr>
<td></td>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>- the investment outcomes and principles stated in this plan.</td>
</tr>
<tr>
<td></td>
<td>- the priorities stated in the Sports Facilities Priorities Plan.</td>
</tr>
<tr>
<td></td>
<td>• better business cases that demonstrate the economic, financial, strategic, commercial and management cases of the project.</td>
</tr>
<tr>
<td></td>
<td>• a cost and benefit analysis that demonstrates:</td>
</tr>
<tr>
<td></td>
<td>- the project is value for money.</td>
</tr>
<tr>
<td></td>
<td>- the input, output, intermediate outcomes of the project, and the links to the strategic outcomes the project aims to achieve.</td>
</tr>
<tr>
<td></td>
<td>- performance measures to monitor progress over time and methods to collect data.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Assessment</th>
<th>Staff will assess the applications based on the depth, breadth and quality of information provided in the applications.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Decision-making</th>
<th>The Governing Body will make final decisions based on staff recommendations. Results of various assessments will be presented by staff in a summary table, supplemented by detailed tables of each assessment in the appendices.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Investment</th>
<th>Once approved by the Governing Body, staff will work with the applicants to form a funding agreement based on the input, output, intermediate outcomes, strategic outcomes and performance measures stated in the application.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Monitoring</th>
<th>Staff will conduct regular reviews to ensure performance measures are met over time. Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council articulate the benefits of the Sport and Recreation Investment Fund to the public and investors.</th>
</tr>
</thead>
</table>
What does it look like in practice?

### Scenario 2: School netball courts

**Investment mechanisms**

The school could form a facility partnership with Auckland Council. **See A2**

The partnership might include:
- a regional grant
- an ongoing agreement to ensure public access (for example, Community Access Scheme. **See A3**

**A2: Facility partnerships**

For sport facility partnerships, the applicants will need to show strategic alignment with the Investment outcomes and principles stated in this plan. Applicants will also need to meet requirements stated in Facility Partnership Policy.

**A3: Community access scheme**

#### Application

Applicants will need to show:
- A needs assessment that demonstrates the scheme will meet a known or identified geographic gap in the provision of the Auckland Council recreation facilities.
- Strategic alignment with:
  - the investment outcomes and principles stated in this plan
  - other priorities set out in the scheme’s guidelines.
- A cost and benefit analysis that demonstrates:
  - the project is value for money
  - analysis of public/private benefits
  - the input, output, intermediate outcomes of the project, and links to the strategic outcomes the project aims to achieve
  - performance measures to show the objectives have been met and methods to collect data.

#### Assessment

Staff will assess the application based on the depth, breadth and quality of information provided in the applications.

#### Decision-making

The Governing Body will make the final decision based on staff recommendations. Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices.

#### Investment

Once approved by the Governing Body, staff will work with the applicants to form a funding agreement, based on the input, output, intermediate outcomes, strategic outcomes and performance measures stated in the application.

#### Monitoring

Staff will conduct regular reviews to ensure performance measures are met over time. Information about the input, output and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of the Community Access Scheme to the public.
What does it look like in practice?

Scenario 3: Activation of a community house

Investment mechanisms

The community group could apply for:
- a community grant. See A4
- a community lease. See A5

Alternatively Auckland Council could undertake the renewal work itself. See A6

### A4: Community Grants

<table>
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<td>• strategic alignment with:</td>
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<td></td>
<td>- sport and recreation priorities set out in the local plans</td>
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<tr>
<td></td>
<td>- the input, output, intermediate outcomes of the project</td>
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<tr>
<td></td>
<td>- an intervention logic diagram demonstrating the connections with Auckland Council's strategic priorities and outcomes</td>
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<td>- performance measures to show the objectives have been met and methods to collect data.</td>
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</table>

<table>
<thead>
<tr>
<th>Investment</th>
<th>Funding will be provided to community groups once their applications are approved by the local board. The applicants will need to fill in an accountability form which will specify the input, output, intermediate outcomes and the strategic outcomes of the project.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Monitoring</th>
<th>Staff will conduct regular reviews of the accountability forms to ensure performance measures are met over time. Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of community grants.</th>
</tr>
</thead>
</table>
What does it look like in practice?

Scenario 3: Activation of a community house

A5: Community leases

<table>
<thead>
<tr>
<th>Application</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applicants will need to show:</td>
</tr>
<tr>
<td>• a needs assessment that demonstrates the lease will meet community’s needs now and in future.</td>
</tr>
<tr>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td>- sport and recreation priorities set out in the local plans</td>
</tr>
<tr>
<td>- the investment outcomes and principles stated in this plan.</td>
</tr>
<tr>
<td>• a cost and benefit analysis including:</td>
</tr>
<tr>
<td>- the input, output, intermediate outcomes of the lease</td>
</tr>
<tr>
<td>- an intervention logic diagram demonstrating the connections with Auckland Council’s strategic priorities and outcomes</td>
</tr>
<tr>
<td>- analysis of public/private benefits for each lease</td>
</tr>
<tr>
<td>- analysis of opportunity costs to Auckland Council for each lease (such as the underlying land value, alternative use of the land and building)</td>
</tr>
<tr>
<td>- assessment of potential service level changes before and after leasing</td>
</tr>
<tr>
<td>- performance measures to monitor progress over time and methods to collect data.</td>
</tr>
</tbody>
</table>

<table>
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<tbody>
<tr>
<td>Staff will assess the application based on the depth, breath and quality of information provided in the applications.</td>
</tr>
<tr>
<td>Additional assessment will be undertaken by the staff to consider factors such as land status, the open space provision in the local area and impact on current service provision.</td>
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</tbody>
</table>

<table>
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</thead>
<tbody>
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<td>Local boards will make the final decision based on staff recommendations.</td>
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<td>Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices.</td>
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<table>
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<th>Investment</th>
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</thead>
<tbody>
<tr>
<td>Once approved by the local boards, staff will work with the applicants to form a lease agreement, based on performance measures stated in the applications.</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Monitoring</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff will conduct compulsory annual reviews to ensure performance measures are met over time.</td>
</tr>
<tr>
<td>Utilisation data will be collected for both core activities and other uses (shared use, sub-letting, hirage and commercial activities such as cafes and bars).</td>
</tr>
</tbody>
</table>
What does it look like in practice?

Scenario 3: Activation of a community house

A6: Auckland Council asset renewals

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• a needs assessment that demonstrates the facility is still needed to meet local demand.</td>
</tr>
<tr>
<td></td>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>• the investment outcomes and principles stated in this plan</td>
</tr>
<tr>
<td></td>
<td>• sport and recreation priorities set out in the local board plans.</td>
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<tr>
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<td>• a cost and benefit analysis that demonstrates:</td>
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<tr>
<td></td>
<td>• performance measures to show the objectives have been met and the methods used to collect the data.</td>
</tr>
</tbody>
</table>

| Assessment | Staff will assess the proposed renewal project against other renewal projects based on the results of the needs assessment, strategic alignment and CBAx. |

| Decision-making | Local boards will make the final decision based on staff recommendations. Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices. |

| Investment | Once approved by local boards, staff will commence the renewal work. |

| Monitoring | Performance of the renewed asset will be monitored over time with performance measures. Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of asset renewals to the public. |
**How to invest?**

**Question 7:**
**How to report and monitor outcomes?**

Every sport investment in the future will adopt the *outcome measurement tool* throughout the investment cycle to monitor progress.

The outcome measurement tool is based on the cost benefit analysis model used in the previous assessment stage and an intervention logic model to link the specific investment to Auckland Council’s strategic outcomes it aims to achieve.

The outcome measurement tool will be used as the basis to set performance measures and reporting requirements for each investment. Over time, robust and consistent measurement of outcomes will allow us to measure and analyse the aggregate benefits of sport investment and its contribution to the Auckland Plan 2050 outcomes.

Such information will help us gain a better understanding of what has worked well and not so well to improve effectiveness of future investment. We will also be better at articulating the returns of our investments to our investors and ratepayers.

**The change we’re making**

The investment framework presented in this plan sets out the process for rigorous decision-making, monitoring and reporting.

Over time, we expect to see significant improvement in the quality of evidence and analysis used to inform investment decisions and improve sector and staff capability. This will enable a continuous feedback loop of refinement and improvement in investment to ensure delivery of better outcomes for Aucklanders.

---

**Investing in sport**

- Quality inputs
- Informed decisions
- Investing in sport projects
- Evaluation of KPIs
- Evaluation of outcomes
- Achieving outcomes

**Continuous refinement and improvement**

Richer data, better analysis, sector and staff capability development
A new investment approach

Auckland Council is taking a new investment approach to meet the sport needs of Aucklanders

Future Auckland Council investment will be guided by four principles:

1. Accountability
2. Equity
3. Financial sustainability
4. Outcome-focused

We will adopt a new investment framework to:

1. Guide decision-making
2. Prioritise investment projects
3. Measure and monitor outcome delivery
4. Refine investment decisions over time

Aucklanders will have:

1. Improved access to quality and fit-for-purpose facilities and programmes for community sports
2. Improved participation of low-participant communities
3. Improved participation in emerging sport with high growth potential
4. Maintaining levels in high-participation sports

Sport participation levels will increase, with a focus on:

1. Increased sport participation will lead to a range of benefits for individuals and community including:
2. The contributions to the Auckland Plan 2050:

- Increased physical activity, health and wellbeing outcomes
- Improved educational outcomes and skills
- Increased economic development and creation of new jobs
- Improved social community benefit
- Belonging and participation
- Māori identity and wellbeing
- Homes and places
- Opportunities and prosperity

KPIs 7 & 8 (quality decisions) → KPIs 5 & 6 (service delivery) → KPIs 1-3 (participation) → Auckland Plan KPIs

Attachment A

Item 19
3.2 Indicative implementation timeline

This plan will be a staged process that will be completed over the next three to five years.

An indicative implementation timeline is provided below.

- **Immediate adoption**
  - Key parts of the plan will be implemented immediately, particularly:
    - the investment outcomes, investment principles and focus of investment set out in Section 2 will help to set investment priorities to guide every investment decision in sport
    - the investment framework set out in Section 3 will be used to assess every investment proposal, although the scale of the assessment should be adjusted to the scale of the investment and the risk profile.

- **Changes 2019-2021**
  - The plan will create a number of changes that may affect community groups, sports organisations and Auckland Council. Further policy work and engagement will be undertaken to understand the full impact of the changes. These may include:
    - replacing community loans, rates remissions and postponements with grants
    - embedding new outcome measurement tools for different forms of sport investment
    - evaluating and refining processes and practice for loan guarantees, community leases and grants.

- **Plan refresh every three years**
  - We will refresh the plan in late 2021 to ensure it is fit-for-purpose and assist quality investment decisions. A particular focus of the refresh will be to ensure the plan continues to respond to community needs using new performance data that is collected. The refresh will also determine whether additional revenue streams are necessary to fund future sport investments.

After 2021, the plan will be refreshed every three years to coincide with the Long-term Plan processes and ensure alignment with the council's strategic priorities.

---

**Mid—2019**
Adoption of the plan
Immediate adoption of the investment outcomes, principles and investment framework to:

- inform decision-making
- assess and prioritise proposals.

**Late—2019**
Podiating the new outcome measurement tool.
Tailoring the tool for different forms of sport investments.

**Long-term plan**
Decisions on the indicative figures and timing for sports projects over the next 10 years.

**2018**

**2019**

**2020**

**2021**

**2019—2020**
Reining current investments in sport through:
- community leases
- grants
- loan guarantees

Removal of community loans, rates remissions and postponements as ways of sport investments.

**Early 2019**
Public consultation on the draft plan.
Targeted engagement with key stakeholders, the sport sector and local boards.

**Late 2020—2021 plan refresh**
Review and refine the plan to ensure it is fit-for-purpose and effective in assisting quality decision-making.

System assessment of community needs and funding gaps.
Te take mō te pūrongo
Purpose of the report
1. To present the Māngere-Ōtāhuhu Local Board with its updated governance forward work calendar.

Whakarāpopototanga matua
Executive summary
2. The governance forward work calendar for the Māngere-Ōtāhuhu Local Board is in Attachment A. The calendar is updated monthly, reported to business meetings and distributed to council staff.

3. The governance forward work calendars were introduced in 2016 as part of Auckland Council's quality advice programme and aim to support local boards' governance role by:
   - ensuring advice on meeting agendas is driven by local board priorities
   - clarifying what advice is expected and when
   - clarifying the rationale for reports.

4. The calendar also aims to provide guidance for staff supporting local boards and greater transparency for the public.

Ngā tūtohunga
Recommendation/s
That the Māngere-Ōtāhuhu Local Board:

a) notes the Governance Forward Work Calendar.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A4</td>
<td>Governance Work Calendar February</td>
<td>171</td>
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</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Authors</th>
<th>Janette McKain - Local Board Democracy Advisor</th>
</tr>
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<tbody>
<tr>
<td>Authorisers</td>
<td>Rina Tagore – Relationship Manager</td>
</tr>
<tr>
<td>Meeting (workshop or business meeting)</td>
<td>Date</td>
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<tr>
<td>Business Meeting</td>
<td>TBA</td>
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<tr>
<td>Workshop</td>
<td>February/March 2019</td>
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<td>Business Meeting</td>
<td>February/March 2019</td>
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<td>Workshop</td>
<td>Early March 2019</td>
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<tr>
<td>Business Meeting</td>
<td>March/April 2019</td>
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Māngere-Ōtāhuhu Local Board Workshop Notes

File No.: CP2018/24602

Te take mō te pūrongo
Purpose of the report

1. Attached are the notes from the Māngere-Ōtāhuhu Local Board workshops held on 5 December 2018 and 30 January 2019.

Ngā tūtohunga
Recommendation/s

That the Māngere-Ōtāhuhu Local Board:

a) receive the workshop notes from the workshops held on 5 December 2018 and 30 January 2019.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>A</td>
<td>Workshop notes for 5 December 2018</td>
<td>175</td>
</tr>
<tr>
<td>B</td>
<td>Workshop notes 30 January 2019</td>
<td>177</td>
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</table>
Workshop record of the Māngere-Ōtāhuhu Local Board held in the Mangere-Otahuhu Local Board Office, Wednesday 5 December 2018, commencing at 1.00pm

PRESENT
Chairperson: Lemauga Lydia Sosene
Deputy Chairperson: Walter Togiamua
Members: Nick Bakulich, Carrol Elliott (from 1.20pm), Tafafuna'i Tasi Lauese, Christine O'Brien (from 1.20pm)

Absent: Makaiita Kolo for absence and Christine O'Brien for lateness.

Also present: Carol McKenzie-Rex, Janette McKain, Rina Tagore, Daniel Poe, Shoma Prasad

Member Togiamua opened the workshop in prayer.

<table>
<thead>
<tr>
<th>Timeslot</th>
<th>Topic</th>
<th>Presenter</th>
<th>Governance Role</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.00 - 1.30pm</td>
<td>One Local Initiative - Mangere East</td>
<td>Paul Clark, Audrey Gan, Debra Langton</td>
<td>Oversight and Monitoring</td>
<td>The board discussed the process for progressing the board's One Local Initiative - joined up planning and investment to develop Mangere East precinct as a vibrant community hub.</td>
</tr>
<tr>
<td>1.30 - 2.30pm</td>
<td>Agree LBA consultation document</td>
<td>Shoma Prasad, Daniel Poe, Rina Tagore</td>
<td>Engagement, provide direction on preferred approach</td>
<td>The board had a presentation and discussion on the consultation and supporting information for the Local Board Agreement. A report is on the 12 December business meeting.</td>
</tr>
<tr>
<td>2.30 - 3.30pm</td>
<td>Quick Response Round 2 2018/19</td>
<td>Helen Taimarangai</td>
<td>Local initiatives and specific decisions</td>
<td>The board discussed the Quick Response Round 2 grant applications prior to the report coming to the 12 December business meeting.</td>
</tr>
<tr>
<td>3.30 - 4.00pm</td>
<td>Relationship Manager Update</td>
<td>Carol McKenzie-Rex</td>
<td>Keeping Informed</td>
<td>To update the board on upcoming issues. Summary of information memos that have been sent to the board members.</td>
</tr>
</tbody>
</table>
### Māngere-Ōtāhuhu Local Board Workshop Notes

Workshop record of the Māngere-Ōtāhuhu Local Board held in the Mangere-Ōtāhuhu Local Board Office, Wednesday 30 January 2019, commencing at 1.00pm

**PRESENT**
- **Chairperson:** Lemauga Lydia Sosene
- **Deputy Chairperson:** Walter Togiamua
- **Members:**
  - Nick Bakulich *(from 3.55 pm)*
  - Carrol Elliott *(from 1.37 pm)*
  - Tafunai Tasi Lauese
  - Makaita Kolo
  - Christine O’Brien

**Absent:** Carrol Elliott and Nick Bakulich for lateness.

**Also present:** Janette McKain, Daniel Poe, Riya Seth, Shoma Prasad

Member Togiamua opened the workshop in prayer.

<table>
<thead>
<tr>
<th>Timeslot</th>
<th>Topic</th>
<th>Presenter</th>
<th>Governance Role</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.00 - 2.00pm</td>
<td>Auckland Transport - Local Board Transport Capital Fund</td>
<td>Ben Stallworthy</td>
<td>Oversight and Monitoring</td>
<td>The board discussed and gave feedback on the Local Board Transport Capital Fund projects. <strong>Action:</strong> Auckland Transport to bring a memo back to the board with further information and costing for the Massey Homestead, Yates Road and Hain Road proposals.</td>
</tr>
<tr>
<td>2.00 - 2.40pm</td>
<td>Community Services Arts, Community &amp; Events (ACE) - Mangere Town Centre Crime Prevention Officer - CAB Grant</td>
<td>Natalie Handsby, Liz Muliga Gill Plume</td>
<td>Oversight and Monitoring</td>
<td>The board discussed and gave feedback on the continuation of the Mangere Town Centre Crime Prevention and the grant for the Mangere and Ōtāhuhu CAB. <strong>Action:</strong> Officers to send a memo to the Senior Advisor on the points of discussion for the partnering with BIDS for crime prevention and a Thursday briefing will be booked. A report will come to the board for the remaining $31k. Officers to meet with Members Elliott and O’Brien to discuss youth and senior development.</td>
</tr>
<tr>
<td>2.40 - 3.00pm</td>
<td>Community Services Arts, Community &amp; Events (ACE) - Events Update</td>
<td>Cicilia Dwe, Lucky Sialii</td>
<td>Keeping informed</td>
<td>The board had a discussion on the upcoming events and gave feedback.</td>
</tr>
<tr>
<td>3.00 - 3.15pm</td>
<td>Community Facilities - Operations Management and Maintenance Update</td>
<td>Greg Hannah, Marcus Tali, Tai Stirling</td>
<td>Oversight and Monitoring</td>
<td>The board had a verbal update on the operation management and maintenance.</td>
</tr>
<tr>
<td>3.15 - 3.45pm</td>
<td>Community Facilities - Project delivery and work programme update - Piki Thompson Flag Pole</td>
<td>Greg Hannah, Marcus Tali, Tai Stirling</td>
<td>Oversight and Monitoring</td>
<td>Discussion on the project delivery and work programme and Piki Thompson Flag Pole. The flagpole is scheduled to be installed on 1 April 2019.</td>
</tr>
<tr>
<td>Time</td>
<td>Subject</td>
<td>Person</td>
<td>Role</td>
<td>Description</td>
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<tr>
<td>3.45 – 4.00pm</td>
<td>Relationship Manager Update - Tuia Mentoring Programme 2019</td>
<td>Daniel Poe</td>
<td>Keeping Informed</td>
<td>The board discussed the Tuia Mentoring Programme 2019. Action: Advisors to look into the process for selecting the applicants for the Tuia Mentoring Programme.</td>
</tr>
</tbody>
</table>

Member Lauese closed the workshop in prayer.