I hereby give notice that an ordinary meeting of the Waiheke Local Board will be held on:

**Date:** Thursday, 28 February 2019  
**Time:** 5.15pm  
**Meeting Room:** Local Board Office  
**Venue:** 10 Belgium Street  
Ostend  
Waiheke

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**Waiheke Local Board**

**OPEN AGENDA**

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**MEMBERSHIP**

Chairperson: Cath Handley  
Deputy Chairperson: Paul Walden  
Members: Shirin Brown, John Meeuwsen, Bob Upchurch

(Quorum 3 members)

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Safia Cockerell  
Democracy Advisor - Waiheke  
25 February 2019

Contact Telephone: 021 283 8212  
Email: safia.cockerell@aucklandcouncil.govt.nz  
Website: www.aucklandcouncil.govt.nz

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**Note:** The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
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Welcome

Kua uru mai a hau kaha, a hau maia, a hau ora, a hau nui,
Ki runga, ki raro, ki roto, ki waho
Rire, rire hau…pai marire

Translation (non-literal) - Rama Ormsby
Let the winds bring us inspiration from beyond,
Invigorate us with determination and courage to achieve our aspirations for abundance and sustainability
Bring the calm, bring all things good, bring peace….good peace.

Apologies
An apology from Member J Meeuwsen has been received.

Declaration of Interest
Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

Confirmation of Minutes
That the Waiheke Local Board:

a) confirm the ordinary minutes of its meeting, held on Thursday, 31 January 2019, as a true and correct record.

Leave of Absence
At the close of the agenda no requests for leave of absence had been received.

Acknowledgements
At the close of the agenda no requests for acknowledgements had been received.

Petitions

7.1 Petition for speed humps on Nikau Road - Nikau Road residents

Whakarāpopototanga matua
Executive summary
1. Residents from Nikau Road have presented the board with a petition for speed humps on Nikau Road to slow down the traffic.

Ngā tūtohunga
Recommendation
That the Waiheke Local Board:

a) receive the petition for speed humps on Nikau Road from the Nikau Road residents.

Attachments
A Signed petition - Nikau Road.......................................................... 139
8 Deputations

Standing Order 7.7 provides for deputations. Those applying for deputations are required to give seven working days notice of subject matter and applications are approved by the Chairperson of the Waiheke Local Board. This means that details relating to deputations can be included in the published agenda. Total speaking time per deputation is ten minutes or as resolved by the meeting.

At the close of the agenda no requests for deputations had been received.

9 Public Forum

A period of time (approximately 30 minutes) is set aside for members of the public to address the meeting on matters within its delegated authority. A maximum of 3 minutes per item is allowed, following which there may be questions from members.

9.1 Waiheke Sustainable Community and Tourism Strategy - Project Forever Waiheke

Whakarāpopototanga matua
Executive summary

1. Project Forever Waiheke representatives, Gabrielle Young and Peter Wills will be in attendance to present the final draft of the Waiheke Sustainable Community and Tourism Strategy to the board.

Ngā tūtohunga
Recommendation

That the Waiheke Local Board:

a) thank Gabrielle Young and Peter Wills from Project Forever Waiheke, for their attendance and presentation.

9.2 Waiheke Walking Festival - Denise Whitfield and Tess Shaw

Whakarāpopototanga matua
Executive summary

1. Denise Whitfield and Tess Shaw of the Waiheke Walking Festival will be in attendance to present the key stats from the 2018 festival as well as request funding support for the 2019 festival.

Ngā tūtohunga
Recommendation

That the Waiheke Local Board:

a) thank Denise Whitfield and Tess Shaw for their attendance and presentation.
9.3 Waiheke Walkway (Te Ara Hura) - Kate Hastings

Whakarāpopototanga matua
Executive summary

1. Kate Hastings was in attendance to present to the board on the Waiheke walkway (Te Ara Hura).

Ngā tūtohunga
Recommendation

That the Waiheke Local Board:

a) thank Kate Hastings for her attendance and presentation.

10 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

(a) The local authority by resolution so decides; and

(b) The presiding member explains at the meeting, at a time when it is open to the public,-

(i) The reason why the item is not on the agenda; and

(ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

(a) That item may be discussed at that meeting if-

(i) That item is a minor matter relating to the general business of the local authority; and

(ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”
Councillor's update

File No.: CP2019/00710

Te take mō te pūrongo
Purpose of the report
1. To provide Councillor Mike Lee with an opportunity to update the Waiheke Local Board on Governing Body issues.

Ngā tūtohunga
Recommendation
That the Waiheke Local Board:

a) note the verbal update from the Waitemata and Gulf Ward Councillor, Mike Lee.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Safia Cockerell - Democracy Advisor - Waiheke</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Louise Mason - GM Local Board Services</td>
</tr>
<tr>
<td></td>
<td>Helgard Wagener - Relshp Mgr - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
Land owner approval for the temporary occupation of Tawaipareira Reserve and the associated construction of a stormwater channel and accompanying works (Covering report)

File No.: CP2019/01994

Te take mō te pūrongo
Purpose of the report
1. To obtain land owner approval for the temporary occupation of Tawaipareira Reserve during the construction of a stormwater channel within the same reserve.

Whakarāpopototanga matua
Executive summary
2. This is a late covering report for the above item. The comprehensive agenda report was not available when the agenda went to print and will be provided prior to the 28 February 2019 Waiheke Local Board meeting.

Ngā tūtohunga
Recommendations
The recommendations will be provided in the comprehensive agenda report.
To provide an update to the Waiheke Local Board on transport related matters in their area including the Local Board Transport Capital Fund (LBTCF).

Auckland Transport has been working closely with the Waiheke Local Board to develop a Relationship agreement and a 10-year transport strategy. This will enable the board and Auckland Transport to develop resource plans.

Consultation on the proposed changes to the speed bylaw will begin on 28 February. This will be open for four weeks.

That the Waiheke Local Board:

a) receive the Auckland Transport Waiheke Local Board update February 2019.

This report provides addresses transport related matters in the Waiheke area and includes information on the status of the Local Board Transport Capital Fund.

Auckland Transport is responsible for all of Auckland’s transport services, excluding state highways. They report on a monthly basis to local boards, as set out in their Local Board Engagement Plan. This monthly reporting commitment acknowledges the important engagement role local boards play within and on behalf of their local communities.

The LBTCF is a capital budget provided to all local boards by Auckland Council and delivered by Auckland Transport. Local boards can use this fund to deliver transport infrastructure projects that they believe are important but are not part of Auckland Transport’s work programme. Projects must also:

- be safe
- not impede network efficiency
- be in the road corridor (although projects running through parks can be considered if there is a transport outcome).

Local Board Transport Capital Fund current status.
Waiheke Local Board Transport Capital Fund Financial Summary

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tr>
<td>Total Funds Available in current political term</td>
<td>$1,214,794</td>
</tr>
<tr>
<td>Amount committed to date on projects approved for design and/or construction</td>
<td>$153,274</td>
</tr>
<tr>
<td>Remaining Budget left</td>
<td>$1,061,520</td>
</tr>
</tbody>
</table>

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

Speed bylaw

8. Consultation will begin on the proposed speed bylaw change on 28 February 2019. The consultation will last for approximately one month and any member of the public, whether an Auckland resident or not, will be able to submit their views if they wish to. Those who wish to be heard by a Hearing Panel will be given the opportunity to do so.

9. The bylaw will contain a complete list of the roads proposed for speed limits changes and will include information on their current speed limits and the new proposed speed limits.

10. Following consultation, the feedback will be analysed and any required changes made. The Auckland Transport Board will then make and pass the new bylaw with the recommended changes.

11. Once consultation on the bylaw is complete and the bylaw is adopted there will need to be changes of signage and sometimes supporting engineering measures to encourage driving at slower speeds. These measures could include installing raised zebra crossing, raised tables, speed humps and narrowing roads.

Red-light cameras

12. Auckland Transport and the New Zealand Police have agreed a new memorandum of understanding (MoU) for the ongoing enforcement of Auckland’s red-light safety cameras.

13. From Thursday 17 January 2019, all 12 of AT’s red-light safety cameras will be enforced by New Zealand Police as part of our collaborative work to improve road safety across the region.

14. Until now, six cameras at a time were enforced on a rotational basis and we are pleased to confirm that all cameras will now be enforced at the same time.

15. As part of the new MoU, any new cameras added to our red-light safety camera network will also be enforced once they are installed and tested.

16. We will continue to partner with NZ Police as we work together to deliver our red-light safety camera programme at high risk intersections.

17. Originally we committed to installing 42 red light safety cameras across our network over 10 years (12 of which are installed and now enforcing). We are pleased to confirm that we are accelerating this programme to install these in the next five years as part of our on-going commitment to reducing deaths and serious injuries on our roads.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

Waiheke New Bus Network

18. Auckland Transport has been working on the new bus network for Waiheke since 2017. This change will include new frequent services, better connection to Matiatia and in 2020 will include services to Kennedy Point. There has been a great deal of work being done behind the scenes since we completed consultation. A number of the bus routes required safety audits to ensure that the changes proposed can be delivered with the buses available.
19. Auckland Transport will be unable to roll out the bus changes until October 2019. The biggest change to the bus network on Waiheke is the contractual arrangement. Waiheke’s bus service is not currently covered under Public Transport Operations Management (PTOM) and the networks changes will bring Waiheke in to this contract. Negotiating this new contract with the current providers has taken longer than expected.

20. There is also a need to provide and improve infrastructure on Waiheke. For example, new bus stops, ensuring this infrastructure is ready for the first day of the new contract is vital to the successful delivery of the New Network.

21. Auckland Transport understands the board and community will be very disappointed to hear of the delay in the delivery of the new network, we appreciate the patience of the community, we want to make sure that it is right from the start and the delay cannot be avoided.

Kennedy Point Wharf Upgrade

22. Stage two of the upgrade to Kennedy Point will begin in March 2019, this work follows on from the ramp upgrade completed in November 2018. The traffic management plan has been submitted for approval and once that is received work can begin.

23. The Sealink offices will need to be relocated and the lanes approaching the ferry will be changed to accommodate the worksite.

Donald Bruce Road Safety concerns

24. Auckland Transport has been working closely Sealink to develop a plan to manage speed and other safety issues on Donald Bruce Road.

25. There is no budget available in this financial year for any engineering changes. Auckland Transport will continue to work on a plan to manage these issues.

Tauākī whakaaweawe Māori
Māori impact statement

26. The impact of the information in this report is confined to Auckland Transport and does not impact on other parts of the Council group. Any engagement with other parts of the Council group will be carried out on an individual project basis.

Ngā ritenga ā-pūtea
Financial implications

27. There are no financial implications by receiving this report.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

28. The proposed decision of receiving the report has no risks. Auckland Transport has risk management strategies in place for the transport projects undertaken in the local board area.

Ngā koringa ā-muri
Next steps

29. Auckland Transport will provide another update report to the local board in March 2019.

Ngā tāpirihanga
Attachments

There are no attachments for this report.
### Signatories

<table>
<thead>
<tr>
<th>Role</th>
<th>Name and Title</th>
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<tbody>
<tr>
<td>Author</td>
<td>Melanie Dale - Elected Member Relationship Manager, Auckland Transport</td>
</tr>
<tr>
<td>Authoriser</td>
<td>Jonathan Anyon - Manager Elected Member Relationship Unit, Auckland Transport</td>
</tr>
</tbody>
</table>
Waiheke Youth Hub Grant to the Waiheke Youth Centre Trust for Activation of Surfdale Hall

File No.: CP2019/01486

Te take mō te pūrongo
Purpose of the report

1. To approve a grant of $15,000 to the Waiheke Youth Centre Trust from the Waiheke Local Board's 2018/2019 work programme for the activation of Surfdale Hall as a youth space.

Whakarāpopototanga matua
Executive summary

2. The board has $15,000 available in its 2018/2019 work programme line 810 – Youth Hub budget to develop a youth space on Waiheke.

3. The Waiheke Youth Centre Trust (WYCT) plans to develop Surfdale Hall as a hub for youth-focused events and activities.

4. WYCT plans to activate Surfdale Hall to enable community-led youth activities, facilitate collaboration with other youth-focused community groups, and promote the hall as a space for youth and the wider community.

5. Outcomes include increased youth participation in community initiatives, opportunities for youth to engage in a range of activities and programmes to support their wellbeing and development, and a strengthened network of youth organisations based on Waiheke.

6. Staff recommend allocating $15,000 to the WYCT to support the year one activation phase of the youth space project. The grant will enable WYCT to coordinate a youth-led approach to placemaking and community building and to facilitate collaboration between youth organisations based on Waiheke.

Te tūtohunga
Recommendation

That the Waiheke Local Board:

a) approve a grant of $15,000 from the 2018/2019 “Youth Hub” work programme budget, to the Waiheke Youth Centre Trust for the activation of Surfdale Hall as a youth space.

Horopaki
Context

7. The need for a dedicated youth centre on Waiheke was identified as a key initiative in the Waiheke Local Board Plan 2017. Youth aged 10 to 24 years make up 14 per cent of the Waiheke population (Statistics NZ), however to date there are few youth facilities on Waiheke.

8. The Waiheke Youth Centre Trust (WYCT) has undertaken a project to develop Surfdale Hall as a dedicated space for youth. The board has previously supported WYCT with a grant to support the initial planning and design stages of the youth hub project.

9. On 22 November 2018, the Waiheke Local Board resolved to grant a new community lease to the Waiheke Youth Centre Trust and approve its community outcomes plan (Resolution number WHK/2018/223).
10. The new lease expands the area available for youth beyond “The Rock” youth centre previously occupied by WYCT to include the rooms that were available as a hall for hire. A community outcomes plan was developed to accompany the new lease to WYCT. The plan includes the goals of creating a safe and sustainable community facility, that is utilised by youth and the wider community and with a primary focus on youth-centred initiatives.

11. WYCT is leading the project in collaboration with other Waiheke youth community stakeholders including the Waiheke Youth Voice, Waiheke High School and Waiheke Youth Music Trust, to ensure a diverse range of youth voices are represented in the planning for the new facility.

12. On 15 September 2018, WYCT hosted “Many Voices Shape Waiheke”, a youth-planning hui which was funded by a grant from the board. The hui was designed to give youth the opportunity to share their aspirations and opinions on the future of a dedicated youth space at Surfdale Hall.

13. The “Many Voices Shape Waiheke” hui programme included a series of co-design workshops that highlighted youth needs and priorities for activities and programmes. It also generated ideas for fitting out the space to make it youth-friendly and providing appropriate supplies to support youth-led activities.

14. The board has $15,000 available in the 2018/2019 work programme line 810 – Youth Hub budget to develop a youth space on Waiheke.

15. Following commencement of the community lease on 1 February 2019, WYCT will begin activating Surfdale Hall to enable community-led activities and promote the hall as a space for youth.

Tātaritanga me ngā tohutohu
Analysis and advice

16. Activation of Surfdale Hall will include both increased access for the community and coordination of activities to ensure youth needs are met, with the goal of increasing youth participation and supporting youth development.

17. In order to activate the hall, WYCT plans to enable community-led initiatives and to work closely with youth, the network of Waiheke community youth groups, local Māori and other stakeholders to ensure a diverse range of youth events and programmes.

18. WYCT intends to coordinate and deliver youth-focused workshops and training, creative programmes, youth enterprise development, meetings, study, rehearsals, social activities and events. In addition, WYCT will manage the hall to enable wider community activities and as a venue for hire for non-youth related bookings.

19. Youth will be supported to actively contribute to programmes and activities with the aim of increasing youth skills, community engagement and a sense of belonging.

20. Outcomes will include increased youth contribution to and participation in community initiatives, opportunities for youth to engage in a range of activities and programmes to support their well-being and development and a strengthened network of youth organisations based on Waiheke.

21. Based on other successful local activation projects such as the Waiheke Adult Learning Centre in the Old Library Space and the Sustainability Centre in the Oneroa Bowling Club, the initial activation phase of a new community-managed facility is expected to be one to two years. During this period WYCT will regularly evaluate the project and will report to council staff and the local board.

22. Staff recommend allocating $15,000 to the WYCT to support the year one activation phase of the youth space project. The grant will enable WYCT to coordinate a youth-led approach to placemaking and community building and to facilitate collaboration between youth organisations based on Waiheke.
Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

23. Staff from Stakeholder and Land Advisory have worked with the WYCT to develop a community outcomes plan which is attached to WYCT’s recently commenced new lease of Surfdale Hall. The proposed grant will support the WYCT to meet the goals and objectives of the plan and ensure positive outcomes for youth in the community.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

24. Activation of Surfdale Hall as a youth space aligns with the Waiheke Local Board Plan 2017 Outcome 3: Vibrant Places for People and Outcome 4: Thriving, Strong and Engaged Communities.

25. More specifically, the project aligns with the local board plan initiative to “support youth-centred initiatives that build engagement, resiliency and transitions to adulthood, including a dedicated youth centre and recreation facilities”.

Tauākī whakaaweawe Māori
Māori impact statement

26. Rangatahi Māori are key stakeholders in the proposed youth space and were invited by WYCT to participate and contribute at all stages of the project, including the “Many Voices Shape Waiheke” hui.

27. The Surfdale Hall community outcomes plan includes objectives to “ensure rangatahi Māori participation in youth activities and programmes” and “build and maintain strong relationships with local Māori stakeholders, including Piritahi Marae, Piritahi Hau Ora, Piringākau and local iwi”.

Ngā ritenga ā-pūtea
Financial implications

28. WYCT will utilise the $15,000 grant towards activation costs. The grant will contribute towards building WYCT’s capacity to manage the facility and coordinate youth-focused activities. Expenditure will include coordination costs, marketing, hui and workshop expenses.

29. WYCT will seek community funding and sponsorship for capital expenditure including appropriate furniture, fittings, digital equipment and sporting equipment for the hall. Venue hire will contribute another source of funding for the project.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

30. WYCT will apply for other grant funding and community sponsorship to support the capital expenditure related to the activation project. If WYCT is unable to secure full funding, it may not be able to purchase some of the furniture and equipment requested by youth during “Many Voices Shape Waiheke”, but will continue to seek items donated by the community.

Ngā koringa ā-muri
Next steps

31. Following approval from the local board, staff will prepare a funding agreement for the Waiheke Youth Centre Trust (WYCT).
Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Fiona Gregory – Strategic Broker</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Graham Bodman - General Manager Arts, Community and Events</td>
</tr>
<tr>
<td></td>
<td>Helgard Wagener - Relshp Mgr - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
E Tipu E Rea: Rangatahi Mentoring Project 2019

File No.: CP2019/01487

Te take mō te pūrongo
Purpose of the report
1. To approve a grant to Waiheke Community Art Gallery: Te Whare Taonga to support the E Tipu e Rea: Rangatahi (youth) mentoring project, from the Waiheke Local Board’s 2018/2019 work programme.

Whakarāpopototanga matua
Executive summary
2. The Waiheke Local Board has a balance of $5,000 in its 2018/2019 Māori Responsiveness work programme to respond to key aspirations and priorities for Māori in the local area.
3. A group of local Māori artists has requested funding for year two of E Tipu e Rea, a kaupapa Māori mentoring project that pairs rangatahi with established Māori artists. The board previously funded year one of the three-year project in 2018.
4. The purpose of the project is to support rangatahi development, confidence and cultural identity, and to enable rangatahi to exhibit alongside mentors in the annual Matariki exhibition at Waiheke Community Art Gallery: Te Whare Taonga.
5. E Tipu e Rea aligns with the objectives of the board’s Māori Responsiveness work programme; supporting Māori-led initiatives and social and economic outcomes for Māori. The project also aligns with the Waiheke Local Board Plan Outcome 4 initiative to ‘support youth-centred initiatives that build engagement, resiliency and transitions to adulthood’.
6. It is recommended that the board approve a grant of $5,000 to Waiheke Community Art Gallery: Te Whare Taonga, to support the E Tipu e Rea rangatahi mentoring project.

Te tūtohunga
Recommendation
That the Waiheke Local Board:

a) approve a grant of $5,000 from the 2018/2019 Māori Responsiveness work programme line 808 to Waiheke Community Art Gallery: Te Whare Taonga, the identified umbrella organisation, to support ‘E Tipu e Rea’.

Horopaki
Context
7. The board allocated $15,000 within their 2018/2019 Work Programme for Local Māori Responsiveness, to engage with mana whenua and mataawaka, support Māori aspirations and priorities, and build strong relationships with Māori in the local area. There is a balance of $5,000 remaining in this budget.
8. Staff have connected with mana whenua and local Māori organisations to scope opportunities for the board to support Māori aspirations.
9. Through Waiheke Community Art Gallery, local Māori artists have requested a second year of funding for ‘E Tipu e Rea: Rangatahi mentoring project’, following the successful launch of year one of a three-year project in 2018.
10. E Tipu e Rea aims to support rangatahi to develop their skills and identity, leading to improved educational and career opportunities. The project will pair 20 rangatahi from the Waiheke community with established Māori artists in a mentoring relationship leading up to the exhibition at Waiheke Community Art Gallery: Te Whare Taonga.

11. E Tipu e Rea is a collaboration between Māori artists, Waiheke Community Art Gallery: Te Whare Taonga and Waiheke High School. Rangatahi will have the opportunity to visit Auckland Art Gallery: Toi o Tāmaki to learn about the works of contemporary Māori artists.

12. Rangatahi participants will be selected via an application process and mentors will be selected by the project lead team. Mentors will provide advice and guidance to rangatahi as they develop an artwork for the Matariki exhibition.

13. E Tipu e Rea will run parallel with the annual Matariki exhibition at Waiheke Community Art Gallery: Te Whare Taonga. The costs of curating and staging the Matariki exhibition are separate to this project.

Tātaritanga me ngā tohutohu
Analysis and advice

14. Arts is recognised for its important role in Waiheke’s culture and economy. The project will enhance Māori participation in the arts and is intended to provide pathways for Māori youth to access tertiary study and employment in the arts and related fields.

15. The project leaders of E Tipu e Rea have worked with the Waiheke Community Art Gallery over the last 10 years to develop and curate the Matariki exhibition.

16. E Tipu E Rea was launched in 2018 when rangatahi from Waiheke were paired in a mentoring relationship with established local Māori artists. The artists supported each of the young people to develop their own artworks over the weeks leading up to Matariki, culminating in the annual Matariki exhibition at Waiheke Community Art Gallery: Te Whare Taonga, in which rangatahi exhibited their work alongside that of their mentors.

17. The project contributed to several outcomes in 2018 including two rangatahi being accepted to Elam Art School, collaboration with established artists to exhibit in Sculpt Oneroa and selling artworks during the Matariki exhibition and at Ostend Market.

18. The project will benefit rangatahi by enabling them to develop their artistic skills, leadership and cultural identity in a kaupapa Māori context, with support and guidance from established Māori artists.

19. The project aligns with the board’s commitment to supporting local Māori aspirations and Māori-led initiatives.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

20. The proposed decision has no identified impacts on other parts of the council group. The views of council-controlled organisations were not required for the preparation of this report’s advice.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

21. E Tipu e Rea aligns with Waiheke Local Board Plan Outcome 4: Thriving, Strong and Engaged Communities. The plan states ‘we are aware of the important role arts and culture plays in creating a sense of identity and cohesion. We will use our community grants and partnerships to encourage community-led activities’. Outcome 4 also includes the initiative to ‘support youth-centred initiatives that build engagement, resiliency and transitions to adulthood’.
22. The project’s kaupapa is: Mā te tuakana te teina e tōtika, Mā te teina te tuakana e tōtika; The older will lead the younger and the younger will lead the older.

23. E Tipu e Rea was workshopped with the board and staff on 15 November 2018. During the workshop discussion, the board indicated its support for the project.

**Tauākī whakaaweawe Māori**

Māori impact statement

24. The E Tipu e Rea project is designed and delivered by local Māori with the goal of enhancing Māori identity and cultural values.

25. The project aims to achieve positive outcomes for rangatahi Māori by supporting their development through a kaupapa Māori mentoring programme and through participation in the Matariki Exhibition at Waiheke Community Art Gallery: Te Whare Taonga.

**Ngā ritenga ā-pūtea**

Financial implications

26. The total cost of delivering E Tipu e Rea is estimated to be $6,000. The project leaders will seek sponsorship to fund the remaining amounts after the board’s contribution.

**Ngā raru tūpono me ngā whakamaurutanga**

Risks and mitigations

27. E Tipu e Rea is a low risk project. Identified project risks include lack of engagement from mentor and rangatahi participants. However, this risk is mitigated by the provision of a project co-ordinator to identify mentors in advance of the project and to engage rangatahi participants through existing networks at Waiheke High School and the wider community.

**Ngā koringa ā-muri**

Next steps

28. Following approval from the board, staff will prepare a funding agreement with Waiheke Community Art Gallery: Te Whare Taonga, the umbrella organisation for the project.

**Ngā tāpirihanga**

Attachments

There are no attachments for this report.

**Ngā kaihaina**

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Fiona Gregory – Strategic Broker</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Graham Bodman - General Manager Arts, Community and Events</td>
</tr>
<tr>
<td></td>
<td>Helgard Wagener - Relshp Mgr - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo
Purpose of the report
1. To provide the Waiheke Local Board with an integrated quarterly performance report for quarter two, 1 October – 31 December 2018.

Whakarāpopototanga matua
Executive summary
2. This report includes financial performance, progress against work programmes, key challenges the board should be aware of and any risks to delivery against the 2018/2019 work programme. This is a retrospective report intended to provide a transparent overview and reflect the progress of how the Waiheke Local Board work programme is tracking at the end of quarter two 2018/2019.

3. The work programme is produced annually, and aligns with the Waiheke Local Board Plan outcomes.

4. The key activity updates from this quarter are:
   - **Waiheke Area Plan**: draft planning underway and community engagement to commence in March
   - **Water**: adoption of the Waiheke Water Plan in response to last year’s water problems (regional project)
   - **Youth Hub**: approval of the community lease at Surfdale Hall to the Waiheke Youth Centre Trust
   - **Local Parks Management Plan**: commencement of public consultation for the local Parks Management Plan and the Rangihoua Onetangi Sports Park Plan

5. All operating departments with agreed work programmes have provided a quarterly update against their work programme delivery (Attachment A). Most activities are reported with a status of green (on track), amber (some risk or issues, which are being managed) or grey (cancelled, deferred or merged). The following activities are reported with a status of red (behind delivery, significant risk).
   - **Implementation of the Waiheke Pathways (Greenways) Plan**: this plan is currently out for consultation. Implementation will need to be prioritised following adoption of the plan due March / April.
   - **530 Orapiu Rd – install track**: project cannot proceed until encroachment issues are resolved.

6. Two projects were completed during this quarter utilising the board’s LDI minor capex (quick response) budget in line with the Community Facilities work programme ID 2425.
   - **Surfdale Hall Reserve basketball extension**
   - **Artworks activation - shade and seating**

7. The financial performance report compared to budget 2018/2019 is attached (Attachment B). There are some points for the local board to note.
   - The overall operational net cost of service was $3.1 million. The majority of the spend was on scheduled repairs and maintenance under the full facilities contract.
• Capital investment in the Waiheke local board area was $1 million during the first six months of the current financial year. Local asset renewals are progressing slightly quicker than expected. Major projects include renewals at the tennis club and walkway and track renewals.

Ngā tūtohunga
Recommendations
That the Waiheke Local Board:

a) receive the performance report for the financial quarter ending 31 December 2018.

b) approve $12,542 for the Surfdale Hall Reserve basketball extension utilising the board’s LDI minor capex (quick response) budget, noting this was agreed by board members and delivered prior to Christmas in line with Community Facilities work programme (ID 2425).

c) approve up to $10,000 for Artworks Courtyard bean bags, umbrellas and picnic mats utilising the board’s LDI minor capex (quick response) budget, noting this was agreed by board members and delivered prior to Christmas in line with Community Facilities work programme (ID 2425).

d) delegate approval of budget allocation from the LDI minor capex fund 2018/2019 to the Chair, following input from board members, noting approved projects will be included within the next quarterly report to the board.

Horopaki
Context
8. The Waiheke Local Board has an approved 2018/2019 work programme for the following operating departments:

- Arts, Community and Events
- Parks, Sport and Recreation
- Libraries and Information
- Community Services: Service, Strategy and Integration
- Community Facilities: Build Maintain Renew
- Community Leases
- Infrastructure and Environmental Services
- Local Economic Development
- Plans and Places.

9. Work programmes are produced annually, to meet the Waiheke Local Board outcomes identified in the three-year Waiheke Local Board Plan. The local board plan outcomes are:

- Outcome 1: Inclusive planning and placemaking
- Outcome 2: A sustainable economy and positive visitor experience
- Outcome 3: Waiheke’s environment is treasured
- Outcome 4: Thriving, strong and engaged communities
- Outcome 5: Vibrant places for people
- Outcome 6: Transport and infrastructure
10. The graph below shows how the work programme activities meet Local Board Plan outcomes. Activities that are not part of the approved work programme but contribute towards the local board outcomes, such as advocacy by the local board, are not captured in this graph.

**Graph 1: work programme activities by outcome**

<table>
<thead>
<tr>
<th>Waiheke Work Programme Activities by Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waiheke’s environment is treasured</td>
</tr>
<tr>
<td>Vibrant places for people</td>
</tr>
<tr>
<td>Transport and infrastructure</td>
</tr>
<tr>
<td>Thriving, strong and engaged communities</td>
</tr>
<tr>
<td>Inclusive planning and place-making</td>
</tr>
<tr>
<td>A sustainable economy and positive visitor experience</td>
</tr>
</tbody>
</table>

11. The work programme activities have two statuses: RAG status which measures the performance of the activity (amber and red show issues and risks); and activity status which shows the stage the activity. These two statuses create a snapshot of the progress of the work programmes.

12. The graph below identifies work programme activity by RAG status (red, amber, green and grey). It shows the percentage of work programme activities that are on track (green), in progress but with issues that are being managed (amber), and activities that have significant issues (red) and activities that have been cancelled/deferred/merged (grey).

**Graph 2: Waiheke Local Board Work Programme by RAG status**

<table>
<thead>
<tr>
<th>Waiheke Work Programme by RAG Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Red</td>
</tr>
<tr>
<td>Ambar</td>
</tr>
<tr>
<td>Green</td>
</tr>
<tr>
<td>Grey</td>
</tr>
</tbody>
</table>

![Graph 2: Waiheke Local Board Work Programme by RAG status](image)

13. The graph below identifies work programme activity by activity status and department. The number of activity lines differ by department as approved in the local board work programmes.
Key activity updates from quarter two

Local Board Plan Outcome 1: Inclusive planning and placemaking

14. **Waiheke Area Plan**: Work on a draft plan is underway and background research continues. A number of working party meetings have been held and summary papers have been completed and presented to the board for review and feedback. The plan will address many things including tourism, Waiheke’s character, cultural values, water quality, environmental concerns, jobs and business, and transport. A newsletter was delivered to Waiheke households and property owners who live off the island. Community engagement on the draft plan will commence in March. The area plan team have advised that the estimated plan completion date of September 2019 may need to be revised.

15. Development of the **Lightscape Management Plan** is underway. This will help inform lighting requirements within the area plan.

16. **Toilet facilities**: Provision in Oneroa and Matiatia requires addressing, particularly during the holiday season. Over this holiday period the board provided funding for additional portable toilets in Oneroa village. Community facilities have indicated funding will be available next financial year for new toilet facilities and this is being supported under the Waiheke pilot programme.

17. **Water**: The board adopted the Waiheke Water Plan in November in response to last year’s water problems. The plan includes a potable water contingency plan which supplies emergency drinking water during drought conditions. (Regional project).

Local Board Plan Outcome 2: A sustainable economy and positive visitor experience

18. **Waiheke Community Art Gallery**: During quarter two the gallery ran 11 off-site and ten on-site programmes, which involved a total of 172 participants. The total number of visitors to the gallery was 15,328. The range of activities included exhibitions, workshops, artists residence and artist public talks. The highlights of this quarter were the Walker and Hall Waiheke Art Award Gala opening and ceremony, South American film festival reception and a Topp Twins book signing.

19. **Artworks Theatre**: During this quarter the theatre ran 11 performances, with a total of 2118 attendees. Highlights included the rock band The Chills, and opera singers from Auckland and New York. The Waiheke youth Short Film Competition was hosted from Piritahi Marae and over 50 people attended the Fleetwood Mac Tribute band event.
20. **Community and Social economic development**: In December the Waiheke Community Childcare Centre, in collaboration with Waiheke RSA, held the first placemaking workshop with the community and local businesses for the Ostend community hub.

**Local Board Plan Outcome 3: Waiheke's environment is treasured**

21. **Ecological restoration contract**: Programme activity in the second quarter has focussed on plant maintenance and controlling persistent weeds at Matiatia, Rangihoua, Little Oneroa, Te Toki and Tametuku Reserves.

22. **Te Korowai o Waiheke**: A predator-free programme, supported by the board, has launched with a plan that will see $10.9 million invested in a five to seven-year programme. Almost $3 million has been invested from Auckland Council as well as more than $2.5 million from Predator Free 2050 and more than $800,000 from Foundation North. (Regional project).

23. **Ecological community assistance fund**: Successful grant applications included weed removal and native plant costs for the Kaitiaki of Newton Reserve, bait station and bait costs for the Royal Forest and Bird Protection Society (Hauraki Gulf Islands Branch), and the companion animal de-sexing campaign run by the Waiheke Island Society for the Care of Animals (WISCA).

24. **Project Little Oneroa** - During this period the Waiheke Resources Trust redeveloped a wastewater brochure, designed surveys and hired surveyors to gain information around wastewater behaviors and knowledge. Wai Care testing was undertaken on 10 October 2018 during the Wicked Science Wednesday school holiday activity. The Little Oneroa Planting and Play Day took place on 10 November 2018 with 35 attendees. The trust has also held discussions with council's compliance team regarding Little Oneroa and prepared communications to promote the subsidised septic tank inspections. Six properties have taken up this offer. An educational video is currently being prepared.

25. **Sustainable Schools Waiheke – Marine Education Initiative** - Contracts with two Waiheke organisations have been finalised to co-deliver this project with staff. Three experience days were completed during quarter two at Enclosure Bay with 180 students from four Waiheke schools participating in snorkelling, sensory, and citizen science activities.

**Local Board Plan Outcome 4: Thriving, strong and engaged communities**

26. **Youth Hub**: The board have resolved to grant a community lease to the Waiheke Youth Centre Trust for Surfdale Hall, commencing 1 February 2019. The Youth Centre will manage all community bookins for the hall and a community outcomes plan has been developed. It is anticipated that funding will be sought to support placemaking and activation of the new youth hub.

27. **Youth Voice**: Over 40 young people participated in a planning hui for the local youth centre called Many Voices Shape Waiheke. Waiheke Youth Voice wrote a report summarising the youth hui, detailing the youth-led and generated information gained from the event. This led to multiple outreach events including two large scale Halloween themed events open to the public. Members also volunteered in the Christmas Parade.

28. **Christmas events**: Once Upon an Island and the Waiheke Community Childcare Centre delivered a very successful fossil-fuel-free parade and night markets on 15 December.

29. **Artworks activation**: Over $5000 in grants funding was provided to activate the Artworks Courtyard over summer. This included ceramic project, a theatre play, an arts and innovation festival, and funding for a courtyard ambassador to promote and coordinate activities.

30. Board members requested sun-shade and other equipment to liven up the Courtyard at a workshop on 16 August. Following discussion with the library and artworks tenants, Community Facilities sourced 20 bean bags, ten market umbrellas / stands and ten picnic
mats to a value of $10,000 from the board’s LDI minor capex (quick response) budget. The courtyard ambassador will oversee this equipment. A recommendation has been included within this report to formalise the approval.

31. **Arts and Culture response fund:** $4830 will be used to employ a facilitator to create an arts community strategy for Waiheke. A facilitated session with arts practitioners is planned for April.

32. **Community grants:** Quick response and local grant rounds were held during this period. A total of $41,435 has been allocated during this financial year, leaving $8564 remaining for the final two rounds.

33. **Maori responsiveness:** Funding towards two Piritahi Marae projects was approved. The first, two gas califonts, will increase the capability to cater for manuhiri at the marae. The second is the delivery of the annual Waitangi Day community event on 6 February 2019.

34. **Tennis club resurface:** Work at the Onetangi Sports Park tennis court was completed in time for Christmas. The work involved the uplift and renewal of the tennis court surface. The project was bought forward at the request of the Tennis Club and the delivery team worked closely with them to achieve a great result.

35. **Local Parks Management Plan:** Public consultation has commenced for the local Parks Management Plan and the Rangihoua Onetangi Sports Park Plan. This includes the classification workstream.

36. **Walkway and track renewal:** Musson Track, Tin Boat Reserve, Trig Hill and Kuakarau Bay track renewals have now been completed. Matiatia to Owhanake track upgrade is in the Heritage NZ consent process.

37. **Onetangi beach structures:** Construction on replacement stairs to the west of the barbeque is due to commence 18 February. Replacement options for the dinghy ramp and stairs are to be reported to the board in February/March following community consultation.
38. **Swimming Pool**: Consultation has commenced with community stakeholders following a board workshop and presentation by Visitor Solutions.

39. **Surfdale Hall Reserve – expansion of basketball court**: The basketball court at Surfdale Hall Reserve has been expanded to allow users an opportunity to play 3 on 3 basketball. This was requested by the Waiheke Youth Centre Trust who have recently been granted a community lease over Surfdale Hall to develop a youth hub.

40. Community Facilities provided a memorandum to board members on 7 December 2018 (Attachment C). This was discussed with board members at their workshop on 13 December 2018 and the recommended option was agreed. The work was completed at a cost of $12,542 utilising the LDI minor capex (quick response) budget under the Community Facilities work programme (ID 2425). A recommendation has been included within this report to formalise the approval.

Local Board Plan Outcome 6: Transport and infrastructure

41. **Greenways / Pathways Plan**: The Waiheke Pathways Plan is a 10-year plan to improve our footpaths, roads and trails so that it’s safe and easy for people to walk, bike or ride around the island. The draft plan is out for public consultation and a workshop with the board is scheduled for March.

42. **Transport Forum Committee**: Established to provide community input on transport matters to the Waiheke Local Board, this forum has met once during this quarter to discuss various issues. Resolutions of this forum will be reported separately.

Activities with significant issues

43. The following work programme activities have been identified by operating departments as behind delivery or at significant risk:

<table>
<thead>
<tr>
<th>Activity name</th>
<th>RAG status</th>
<th>Activity status</th>
<th>Explanation and mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>ID 2432</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>530 Orapiu Rd, Waiheke</td>
<td>Red</td>
<td>On Hold</td>
<td>Project cannot proceed until encroachment issues are resolved. Refer to Community Services to determine if Kauri Dieback issues are involved. (carried forward from FY18)</td>
</tr>
<tr>
<td>– install track ID 3054</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Activities on hold

44. The following work programme activities have been identified by operating departments as on hold:
## Community Facilities: Build Maintain Renew work programme

<table>
<thead>
<tr>
<th>Activity name</th>
<th>RAG status</th>
<th>Activity status</th>
<th>Explanation and mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Island Bay Track, 80 Korora Road, Oneroa – remediate major slip ID 2403</td>
<td>Amber</td>
<td>Delayed</td>
<td>Delay due to lack of funding and resource, however currently in design stage awaiting tender documentation.</td>
</tr>
<tr>
<td>Little Oneroa – renew playground ID 2404</td>
<td>Amber</td>
<td>On hold</td>
<td>Commencement of design due to commence once location has been confirmed within the Little Oneroa Concept Plan.</td>
</tr>
<tr>
<td>Blackpool Park – renew footpaths</td>
<td>Amber</td>
<td>On hold</td>
<td>Project on hold until negotiations with Iwi are completed and the proposed scope of work agreed by all parties.</td>
</tr>
<tr>
<td>Te Ara Hura - Pearl Bay to Orapiu Road - improve tracks - stage 1 ID 2091</td>
<td>Amber</td>
<td>On hold</td>
<td>Project had been placed on hold because legal issues with proposed easement is unresolved. This is now resolved, and the completion of the design is underway. (Carried forward from FY18)</td>
</tr>
<tr>
<td>Te Whau Esplanade Reserve - renew Hitapa track ID 3171</td>
<td>Amber</td>
<td>On hold</td>
<td>Temporary repairs have been completed. Track is due for full renewal so additional renewal funding is being secured. Memo proposing reallocation of funds to Hekerua Bay access has been provided to board members. (Carried forward from FY18)</td>
</tr>
</tbody>
</table>

## Parks, Sport and Recreation work programme

<table>
<thead>
<tr>
<th>Activity name</th>
<th>RAG status</th>
<th>Activity status</th>
<th>Explanation and mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Matiatia Gateway Masterplan ID 2847</td>
<td>Amber</td>
<td>On hold</td>
<td>Handover of Panuku leases to Community Facilities pending, but delayed as Panuku need to complete lease variations and address identified maintenance issues before transfer.</td>
</tr>
</tbody>
</table>

## Community Leases work programme

<table>
<thead>
<tr>
<th>Activity name</th>
<th>RAG status</th>
<th>Activity status</th>
<th>Explanation and mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waiheke Island Rugby Club Inc ID 2596</td>
<td>Amber</td>
<td>On hold</td>
<td>To be progressed in 2018/2019 once Local Parks management plan details are considered.</td>
</tr>
<tr>
<td>Waiheke United Association Football Club Inc ID 2597</td>
<td>Amber</td>
<td>On hold</td>
<td>To be progressed in 2018/2019 once Local Parks management plan details are considered.</td>
</tr>
<tr>
<td>Waiheke Island Riding Club Inc. ID 2602</td>
<td>Amber</td>
<td>On hold</td>
<td>Lease renewal cannot be progressed until the issues relating to a proposed Local Parks management plan for the reserve have been considered. Deferred to 2018/2019</td>
</tr>
<tr>
<td>Waiheke Boating Club Inc ID 2605</td>
<td>Amber</td>
<td>On hold</td>
<td>Classification issue is being addressed through the Waiheke Local Park Management Plan, and staff intend on progressing this matter once the proper classification is in place.</td>
</tr>
</tbody>
</table>

### Changes to the local board work programme

#### Deferred activities

16. These activities are deferred from the 18/19 work programme:

<table>
<thead>
<tr>
<th>Activity name</th>
<th>RAG status</th>
<th>Activity status</th>
<th>Explanation and mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Facilities: Build Maintain Renew work programme</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Piritahi Marae Trust
ID 2601
Gray Deferred
This item is deferred. Due to the proximity of the expiry date it is recommended that the lease remain operative on a month-by-month basis and that the final renewal period be formalised during 2019/2020.

Waiheke Island Sports Club - renew play space
ID 3123
Gray Deferred
The Waiheke Local Board have chosen to defer this project for three years. Assess playground in two years to determine if a renewal is required and funding allowed for future years.

Church Bay - purchase adjacent land and stabilise
Gray Deferred
Geotechnical report has been received and the recommendation is to move the coastal footpath back by approximately ten metres to future proof the track. The land acquisition team will start the due diligence process, look at acquisition options and report back to the local board at the beginning of 2019.

Cancelled activities
45. These activities are cancelled:

<table>
<thead>
<tr>
<th>Activity name</th>
<th>RAG status</th>
<th>Activity status</th>
<th>Explanation and mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Citizens Advice Bureau - Waiheke</td>
<td>Gray</td>
<td>Cancelled</td>
<td>The site occupied by the Citizens Advice Bureau at 141 Ocean View Avenue is part of a multi-premise lease being negotiated with the group. Citizens Advice Bureau have requested changes to the draft deed of lease. This item is removed from the 2018/2019 work programme and will be activated again when a final deed of lease has been agreed upon.</td>
</tr>
</tbody>
</table>

Activities merged with other activities for delivery
46. These activities have been merged with other activities for efficient delivery:

<table>
<thead>
<tr>
<th>Activity name</th>
<th>RAG status</th>
<th>Activity status</th>
<th>Explanation and mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Putiki Reserve - renew public amenities</td>
<td>Gray</td>
<td>Deferred</td>
<td>Project to be delivered in conjunction with Waiheke - renew park toilets project.</td>
</tr>
<tr>
<td>ID 2413</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wharf Rd to Wilma Rd Walkway and bridge</td>
<td>Gray</td>
<td>Deferred</td>
<td>This project has been divided into four separate projects to facilitate the varying scopes of its individual elements.</td>
</tr>
<tr>
<td>bar ID 2419</td>
<td></td>
<td></td>
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</tbody>
</table>

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views
47. When developing the work programmes council group impacts and views are presented to the boards. As this is an information only report there are no further impacts identified.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views
48. This report informs the Waiheke Local Board of the performance for the quarter ending 31 December 2018.
**Tauākī whakaaweawe Māori**  
**Māori impact statement**

49. The Matiatia planning project aims to prepare a strategic plan for Matiatia which reflects the aspirations of the Waiheke community and respects the interests and rights of mana whenua for the future use of that land. The Cultural Values Assessment for Matiatia (prepared by Ngāti Paoa Iwi Trust for the council) is a key document in this process and iwi representatives are members of the Matiatia project group.

50. During this quarter the local board also supported funding for two priority projects for the Piritahi Marae.

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**Ngā ritenga ā-pūtea**  
**Financial implications**

51. During this quarter there were two projects completed utilising the board’s LDI minor capex (quick response) budget under the Community Facilities work programme (ID 2425). This project line provides for the progression of projects following approval at monthly local board workshops. Projects are minor in nature and require a quick response. Recommendations have been included within this report to formalise these approvals.

52. In the past, formal approval for this budget was delegated to the Chair and Deputy Chair. This year projects are agreed in workshops as per the Community Facilities work programme. It is necessary to have a formal delegation in place for budget allocation. It is therefore recommended that a formal delegation be established for the Chair to approve budget allocation following input from board members.

53. Any projects delivered using this delegation will be included within the next quarterly report to the board.

---

**Financial Performance**

54. The Waiheke Local Board’s net cost of service for the December quarter was $3.1 million against a budget of $2.6 million.

55. Operating revenue was $18,000 for the first half of the year.

56. Operating expenditure for the six months ended on 31st December was $3.1 million. Scheduled repairs and maintenance spend was higher than expected due to major focus on ensuring the contractors are meeting their service delivery outcomes and contractors providing us with enhanced frequencies to cater for heavier than normal foot traffic through our assets. Projects funded through the locally driven initiatives operational budget are progressing as planned.

57. Capital expenditure for the period ending on 31st December was $1 million. 75 percent of the spend has been to renew local assets. Various track renewals including Kuakarau Bay, Musson track, Peacock Track and Tin Boat Reserve are underway. Renewals at the Waiheke Tennis Club has been completed.

58. The complete Waiheke Local Board Financial Performance report for the three months ended on 31 Dec 2018 is detailed in Attachment B.

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**Ngā raru tūpono me ngā whakamaurutanga**  
**Risks and mitigations**

59. While the risk of non-delivery of the entire work programme is rare, the likelihood for risk relating to individual activities does vary. Capital projects for instance, are susceptible to more risk as on-time and on-budget delivery is dependent on weather conditions, approvals (e.g. building consents) and is susceptible to market conditions.

60. Information about any significant risks and how they are being managed and/or mitigated is addressed in the ‘Activities with significant issues’ section.
Ngā koringa ā-muri

Next steps

61. The local board will receive the next performance update following the end of quarter three (March 2019).

Ngā tāpirihanga

Attachments

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<td>Surfdale Hall Reserve – expansion of Basketball court</td>
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Ngā kaihaina

Signatories

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<tr>
<th>Author</th>
<th>Janine Geddes - Senior Local Board Advisor Waiheke</th>
</tr>
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<tr>
<td>Authoriser</td>
<td>Helgard Wagener - Relshp Mgr - Great Barrier and Waiheke</td>
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<td>Arts and Culture Response Programme - Waiheke</td>
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### Work Programme 2018/2019 Q2 Report

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<tr>
<th>ID</th>
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<tr>
<td>767</td>
<td>Venue Hire, Service Delivery</td>
<td>Provide, manage and promote venues for hire, and the activities and opportunities they offer by - managing the customer-centric booking and access process - continue to support and deliver service improvement initiatives - aligning activity to local board priorities through management of the fees and charges framework. This includes whether activities contribute to community outcomes effectively as a for-profit and community groups</td>
<td>Q4 - Local Board to approve fees and charges schedule for 2019/2020</td>
<td>CS: ACE - Community Places</td>
<td>$8,000</td>
<td>ABS - Opex</td>
<td>In progress</td>
<td>Green</td>
<td>During Q1, the hire satisfaction survey shows that 69 per cent of hires would recommend the venues they have visited. Participant numbers have decreased by 8 per cent compared to the same period last year. Breakout hours have decreased by 12 per cent compared to the same period last year. This is due to maintenance booked into Old Blackpool School Hall and Surfside during July and August 2018. The top three activity types during quarter one are meetings, early childhood/school groups and arts and cultural events. A focus for staff in quarter two will be to promote our network through Google and Facebook channels.</td>
</tr>
<tr>
<td>806</td>
<td>Capacity building: Community and social economic development, Waiheke</td>
<td>Fund community groups to facilitate local community economic development, through social enterprise and entrepreneurship. This includes - creating opportunities to uplift local youth and residents - supporting the development of sustainable social enterprises - supporting the development of community networks.</td>
<td>Further decisions anticipated</td>
<td>CS: ACE - Community Empowerment</td>
<td>$10,000</td>
<td>LDD - Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff completed the funding agreement for the Waiheke Community Childcare Centre (WCCC) in Q1. The funding will support WCCC in the development of a concept plan for a Community Hub at Otidend Reserve. The community hub will be a multi-use space for the Waiheke community, businesses, community groups and events to support social, economic, cultural and environmental outcomes. WCCC Otidend Market Committee will work in collaboration with Waiheke RSA to consider current and future uses of the reserve, its buildings and infrastructure. The development process will include consultation with community, local businesses, the local board and council teams. Staff have worked with the local board to develop a strategy in response to housing issues on Waiheke and are currently scoping community-led projects that align with the local board's strategy. Further decisions are anticipated in Q2.</td>
</tr>
<tr>
<td>807</td>
<td>Capacity building: Community-led housing strategy</td>
<td>Fund the development of a community-led strategy to address housing needs on Waiheke, including - facilitating a multi-disciplinary approach in response to community housing issues - building on previous housing research, including the 2016 Waiheke Housing Needs Assessment, ‘Living in Parakarua’ - incorporating the principles of ‘Essential Waiheke’.</td>
<td>Further decisions anticipated regarding project direction in Q2.</td>
<td>CS: ACE - Community Empowerment</td>
<td>$10,000</td>
<td>LDD - Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff completed the Parihia Marae Trust funding agreement. The investment will support the Parihia Marae to deliver on their two key projects: the new meeting house, which will increase the capability to cater for maraehu in the installation of two gas californis. The californis will provide instant boiling water for cooking and hot drinks and the delivery of the annual Waitangi Day community event on 6 February 2019.</td>
</tr>
<tr>
<td>808</td>
<td>Māori Responsiveness (WMK)</td>
<td>Work with mana whenua and māatawhē to identify, and ensure responsiveness to, kāinga aspirations for Māori in the area by - building strong relationships and sharing information with Māori - enabling opportunities to work together - supporting Māori-led initiatives - supporting social and economic outcomes for Māori.</td>
<td>No further decisions anticipated</td>
<td>CS: ACE - Community Empowerment</td>
<td>$15,000</td>
<td>LDD - Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff are working with the local board to identify key aspirations and priorities for Māori through relationships, sharing information and enabling opportunities to work together supporting Māori-led initiatives. The local board met with the Parihia Marae recently and through the hut, the local board is considering supporting community-led initiatives through the Marae and local Māori.</td>
</tr>
<tr>
<td>810</td>
<td>Placemaking: Youth Hub (WMK)</td>
<td>Develop options for a youth space on Waiheke Island by: - investigating youth space facility options - supporting and facilitating collaboration between youth organisations based in Waiheke - developing a youth-led approach to placemaking and community building</td>
<td>Further decisions anticipated in Q2 regarding project direction</td>
<td>CS: ACE - Community Empowerment</td>
<td>$15,000</td>
<td>LDD - Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff have undertaken a scoping and planning project with the Waiheke Youth Centre Trust and the Waiheke Youth Network to support decision making in Q2. A youth mini conference was held in Q1, where island youth had the opportunity to express their needs and aspirations for a youth hub. In Q2, the local board resolved to grant a community loan to the Waiheke Youth Centre Trust for Bee Hall, commencing 1 February 2019. Staff worked with the Youth Centre Trust to develop a community outcomes plan to support the establishment of a new youth hub in the hall. It is anticipated that funding will be sought to support placemaking and activation of the new youth hub.</td>
</tr>
<tr>
<td>811</td>
<td>Capacity building: Youth Voice (WMK)</td>
<td>Fund Waiheke Adult Learning to develop, support and mentor Waiheke youth to have influence in local board decision-making, activities and more local youth needs</td>
<td>No further decisions anticipated</td>
<td>CS: ACE - Community Empowerment</td>
<td>$10,000</td>
<td>LDD - Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff completed a funding agreement for Waiheke Adult Literacy Inc, to enable support and mentoring to Waiheke youth.</td>
</tr>
</tbody>
</table>
## Work Programme 2018/2019 Q2 Report

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<tr>
<td>1234</td>
<td>Christmas Festival 2018 Transition Support</td>
<td>Overseize the transition of the Waiheke Christmas Event to a non-combustible grant recipient. Provide mentoring support, as needed to the grant recipient.</td>
<td>No further decisions required</td>
<td>CS: AGE Events</td>
<td>$17,000 LDI Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Two community groups have been selected to run the Parade and the Night Market. Face-to-face funding agreements have been drawn up and accepted. Two community groups have been selected to run the Parade and the Night Market. Face-to-face funding agreements have been drawn up and accepted.</td>
<td>Events staff have mentored both groups with the permit process, health and safety plans, TMs and general advice and guidance. The events were delivered in Q2.</td>
</tr>
<tr>
<td>1265</td>
<td>Apply the empowered communities approach – connecting communities (WHK)</td>
<td>Broker strategic collaborative relationships and resources within the community. This includes five key activity areas: 1. Engaging communities: reaching out to less accessible and diverse groups, focusing on capacity building and inclusion; supporting existing community groups and relationships. 2. Strengthen community-led placemaking and planning initiatives - empowering communities to: provide input into placemaking initiatives; influence decision making on place-based planning and implementation.</td>
<td></td>
<td>CS: ACE Community Empowerment</td>
<td>$6 LDI Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The strategic broker supported a range of community-led events and initiatives. Q1 highlights included brokering a hub between Piripiri Marae and the local board to better understand the key priorities and aspirations, organizing a community arts meeting in response to the Arts and Culture Needs Assessment; supporting a community Youth Hub at Surfside Hall to support the proposed development of a new youth space; and supporting community-led planning for “Cloudy Bay”, a new placemaking initiative.</td>
<td>The strategic broker connected with a range of community-led projects and local groups to better understand community needs and to provide advice and support. The strategic broker has: - supported the Waiheke Youth Centre Trust and worked with Council colleagues to facilitate the transition of Surfside Hall to a community-managed youth centre. - collaborated with Artworks tenants, community stakeholders and the Community Facilities team to activate the Artsworks Courtyard. - brought together local arts groups to start to work towards a shared vision for the Waiheke arts community. - helped to develop the Waiheke Local Board’s Housing Strategy. - worked with Council colleagues to support community consultation processes, including the Local Parks Management Plan and Waiheke Area Plan.</td>
</tr>
<tr>
<td>2813</td>
<td>Community Response Fund - Waiheke</td>
<td>Discretionary fund to respond to community issues as they arise during the year. The local board will consider strategic assessments of proposed initiatives and/or projects, and approve funding for those projects after consideration of their likely benefits.</td>
<td></td>
<td>CS: ACE Advisory</td>
<td>$6 LDI Opex</td>
<td>In progress</td>
<td>Green</td>
<td>$20,000 from a project that is now LDI Capex funded WHK/2018/173 - $1,200 to George Keh for up-grading the hutmen at the Mountawhain-i Flames event. Balance: $18,800.</td>
<td>WHK/2018/236 - $10,000 - Hire portable prestige facilities for Oneroa VillageBalence: $8,800</td>
</tr>
</tbody>
</table>

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Waitehe Local Board
### Work Programme 2018/2019 Q2 Report

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<tr>
<td>836</td>
<td>Waiheke Full Facilities Contracts</td>
<td>The Full Facilities maintenance contracts include all buildings, parks and open space assets, sports fields, coastal management and storm damage.</td>
<td>No further decisions anticipated</td>
<td>CF: Operations</td>
<td>$1,817,761 ABS: Opex</td>
<td>Approved</td>
<td>Green</td>
<td>The first quarter has been spent largely remediating the remainder of the April storm responsive work orders. The contractors will use this experience to plan, prepare and execute service delivery better, should this type of storm event occur again. Improved communication and continuous engagement with internal stakeholders like Healthy Waters and Waste Solutions has resulted in more timely response times for customers. Contractors have made quality improvements in the maintenance of turf and streetscapes on Waiheke. Overall, we are continuously and conscientiously reviewing how to manage and improve maintenance delivery outcomes for our customers in Waiheke.</td>
<td>Coming into the second quarter, there has been a major focus on ensuring the contractors are meeting their service delivery outcomes, particularly in the open spaces. To cater for heavier than normal foot traffic through our assets, driven by the warmer season, the contractors have provided us with enhanced frequencies to meet those needs. We saw some scheduled stats for rubbish bin emptying and bitumen cleaning increase from double to triple per day. Another priority focus for the contractors during this busy season, will be to ensure all playground equipment is fully operational and safe to use. Collaboration with stakeholders in the planning and preparation for the streetscape contracts coming over to Community Facilities continues to occur. Above all, continuous concomitants effort in being made towards management and improvement maintenance delivery outcomes for our customers on Waiheke.</td>
</tr>
<tr>
<td>972</td>
<td>Waiheke Arboiculture Contracts</td>
<td>The Arboiculture maintenance contracts include tree management and maintenance.</td>
<td>No further decisions anticipated</td>
<td>CF: Operations</td>
<td>$208,851 ABS: Opex</td>
<td>Approved</td>
<td>Green</td>
<td>The first quarter was influenced by remedial work after the April storm. The continued storm clean up was balanced against addressing deferred requests prior to the storm, and higher priority new requests received. Outstanding work is now limited to sites where access has been restricted due to ground conditions. As anticipated these sites will be accessible shortly into the second quarter, weather dependent. The scheduled works programme was delayed as a consequence of the storm and deferred works, but is now on track. Replacement planting of trees removed throughout the year has been completed during the quarter.</td>
<td>The second quarter saw a focus on sightline works for traffic and pedestrian safety. As conditions improve we also see a greater opportunity for park tree maintenance.</td>
</tr>
<tr>
<td>973</td>
<td>Waiheke Ecological Restoration Contracts</td>
<td>The Ecological Restoration maintenance contracts include pest plant and animal pest management within ecologically significant parks and reserves.</td>
<td>No further decisions anticipated</td>
<td>CF: Operations</td>
<td>$55,841 ABS: Opex</td>
<td>Approved</td>
<td>Green</td>
<td>Sites maintained during the Quarter One: Anzac Bay Reserve, GS - Pest Plant Control/Omaha Beach Reserve - GST Control</td>
<td>Sites maintained during quarter two: Anzac Bay Reserve, GS - Pest Plant Control/Omaha Beach Reserve - GST Control</td>
</tr>
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<tr>
<td>2396</td>
<td>Anzac Reserve - renew access</td>
<td>Renew access at Anzac Reserve</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$5,000 ABS - Capacities</td>
<td>Completed</td>
<td>Green</td>
<td>Current status: Determining project scope and requirements. Next steps: Business case development.</td>
<td>Current status: After consultation with Local Board Services and Community Facilities Operations and Maintenance it was determined this project was to improve access to the Catherine Mitchell Community Centre, located within the Anzac Reserve grounds. Community Facilities Operations and Maintenance have now picked up the work. The scope includes pouring a concrete pad outside the entrance to the building, improving accessibility and aesthetics. It will also provide easy access to the defibrillator and water tap on the building wall through the wetter months. Next steps: Phase project to close.</td>
</tr>
<tr>
<td>2397</td>
<td>Artworks Complex - Theatre Building - renew ventilation</td>
<td>Renew ventilation system. This project is a multi-year project and is a continuation of the 2017/2018 programme (previous SP18 ID 2108).</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$40,000 ABS - Capacities</td>
<td>Completed</td>
<td>Green</td>
<td>Current status: Physical works have been carried out, there has been a water leak at Artworks Theatre which has impacted on the project and operations at Artworks Theatre. Next steps: The project is still expected to be completed by the end of October.</td>
<td>Project completed October 2018.</td>
</tr>
<tr>
<td>2398</td>
<td>Artworks Complex - Theatre Building - renew waterproofing</td>
<td>Renew building waterproofing. This project is a multi-year project and is a continuation of the 2017/2018 programme (previous SP18 ID 2167).</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$170,000 ABS - Capacities</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Contract has already been awarded, works are to be carried out in coming months. Next steps: Project to be commenced during dry months of summer of 2018-2019.</td>
<td>Current status: Ground checks are being carried out, physical works to be started as soon as ground condition gets better. Next step: Project to be completed during summer period of 2018 and 2019.</td>
</tr>
<tr>
<td>2399</td>
<td>Artworks Complex - Cinema Building - refurbish the exterior</td>
<td>Refurbish the building exterior as recommended in the asset assessment undertaken in December 2017.</td>
<td>Options to be presented to the board</td>
<td>CF - Investigation and Design</td>
<td>$150,000 ABS - Capacities</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Architects have submitted an application for building consent. Next steps: Review the detail design and prepare the business case. Confirm programme with the art gallery director as the gallery does not want any work undertaken during the busy summer period.</td>
<td>Current status: Building consent completed. Project handed to project delivery. Increases budget. Next steps: Construction period to be after 8 April 2019 due to constraints by the tenants.</td>
</tr>
<tr>
<td>2400</td>
<td>Artworks Complex - Cinema Building - renew 2 - ground floor bathroom</td>
<td>Renew the two toilets/bathrooms on the ground floor as recommended in the asset assessment undertaken in December 2017.</td>
<td>Options to be presented to the board</td>
<td>CF - Project Delivery</td>
<td>$30,000 ABS - Capacities</td>
<td>Completed</td>
<td>Green</td>
<td>Project completed</td>
<td>Project completed.</td>
</tr>
<tr>
<td>2401</td>
<td>Catherine Mitchell Cultural Society - install drainage and renew car park</td>
<td>Install drainage and renew the car park.</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$25,000 ABS - Capacities</td>
<td>On Hold</td>
<td>Green</td>
<td>Current status: This project is on hold until Auckland Transport kerb and channel works on Pukiti Road are completed. Next steps: Site will be monitored over the coming months to determine whether any further drainage works are required.</td>
<td>On hold until we can confirm whether the recent kerb and channel works carried out by Auckland Transport has resolved the flooding issue. Current status: Auckland Transport kerb and channel works on Pukiti Road are complete. Next steps: This site will be monitored over the coming months to determine whether any further works are required.</td>
</tr>
<tr>
<td>2402</td>
<td>Henderson Bay Reserve - renew path</td>
<td>Renew path access and steps. Phase 1 involves investigation and scoping (including options for an increased level of service to be proposed to the local board, if appropriate). Physical works will commence in Phase 2. This is a multi-year project to be initiated in FY 2018/2019</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$10,000 ABS - Capacities</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: New project. Determining project scope and requirements for development of the business case. Next steps: Development of the business case.</td>
<td>Current status: There are two locations on this track that require remediation. This project now sits with our geotechnical engineering team to propose remediation is required. Next step: Progress project on recommendations received from geotechnical engineers.</td>
</tr>
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<tr>
<td>2403</td>
<td>Island Bay Track, 80 Konnie Road, Onetangi - remediate major slip</td>
<td>This project is a multi-year project started under urgency as a health and safety issue. Works involve regrading the track down the ridge line and reinstating box steps, including steps further up the track that have moved due to slip. The project will require liaison with the neighbourhood regarding installation of anchors and retaining on private property. Loos soil will be removed and anchors installed. Retaining will be placed over the exposed surface to encourage plant growth and reduce the effect of runoff. Extensive planting is included.</td>
<td>Options to be presented to the board</td>
<td>CF: Project Delivery</td>
<td>$250,000</td>
<td>AB3: Capex - Renewals</td>
<td>In progress</td>
<td>Amber</td>
<td>Current status: Initial assessment undertaken, currently in design. Next steps: Commence design by September for early summer construction.</td>
</tr>
<tr>
<td>2404</td>
<td>Little Onetangi Reserve - renew playground</td>
<td>Little Onetangi Whole playground renewal. Stage one - investigate, design and scope physical works (including options to propose to the local board for assets that may benefit from an increased level of service). Stage two - physical works commence. This is a multi-year funded project and is a continuation of the 2017/18 programme (previous SP18 02 2119).</td>
<td>Options to be presented to and approved by the board</td>
<td>CF: Investigation and Design</td>
<td>$650,000</td>
<td>AB3: Capex - Renewals</td>
<td>On Hold</td>
<td>Amber</td>
<td>Current status: Final concept plan for Little Onetangi Reserve approved by the local board. Next steps: Commence design for playground new location confirmed.</td>
</tr>
<tr>
<td>2405</td>
<td>Omana Beach Reserve - renew access and paths</td>
<td>Renew path access. Phase 1 involves investigation and scoping (including options for an increased level of service to be proposed to the local board, if appropriate). Physical works will commence in Phase 2. This is a multi-year project to be initiated in FY 2018/2019.</td>
<td>No further decisions anticipated</td>
<td>CF: Investigation and Design</td>
<td>$5,000</td>
<td>AB3: Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Determining project scope and requirements - Phase one. Next steps: Development of business case.</td>
</tr>
<tr>
<td>2406</td>
<td>Sandy Bay Track, 64 Commando Road, Waiheke Island - remediate major slip</td>
<td>Liaise with geotechnical experts regarding findings of report for private owners and consider undertaking further investigations, boreholes and design.</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$850,000</td>
<td>AB3: Capex - Renewals</td>
<td>Completed</td>
<td>Green</td>
<td>Project completed</td>
</tr>
<tr>
<td>2407</td>
<td>To Afu Hura - Ting Hill Walkway</td>
<td>Renew track from Ting Hill to Passage Rock. Phase 1 involves investigation and scoping (including options for an increased level of service to be proposed to the local board, if appropriate). Proposed sites for renewal will be presented to the board for prioritisation and confirmation of works. Physical works will commence in Phase 2. This is a multi-year project to be initiated in FY 2018/2019.</td>
<td>No further decisions anticipated</td>
<td>CF: Investigation and Design</td>
<td>$10,000</td>
<td>AB3: Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Investigating scope of work. Next steps: Define the scope of work and schedule.</td>
</tr>
<tr>
<td>2408</td>
<td>Waiheke - renew walkways and tracks</td>
<td>Renew the following walkways and tracks: Helens Bay to Sandy Bay Track, Makora Accessway Track, Little Onetangi Newton Track, Onehunga Parks Park Stage Walk – Part A, Onehunga Sports Park Stage Walk – Part B, Pio Reiharu Tramping Track, Pohutaka Tramping Track, Huntlyville Reserve Track. This project is a multi-year programme and is a continuation of the 2017/2018 programme (previous ID 3542).</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$800,000</td>
<td>AB3: Capex - Renewals</td>
<td>Completed</td>
<td>Green</td>
<td>Project completed</td>
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<tr>
<td>2409</td>
<td>Waiheke - renew paths, structures and eastern trails FY19+</td>
<td>Renew the following paths and structures: Kauriwood Bay Forest, Mission Track, Otautaheke-Mataua Walkway - Greenview to Dalmeny access point, Otauaheke-Mataua Walkway - Cable Bay to Otauaheke coastal walkway, Te Awaana O Malatai Tin Boat Reserve, and Wharf Road Walkway Path and structure renewals. This project is a multi-year programme and is a continuation of the 2017/2018 programme (previous SP18 ID 2116).</td>
<td>CF: Project Delivery</td>
<td>$340,000 AB$ S Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Major Project, Renew Boat Reserve and Trigg Hill tracks. Physical works on these tracks are underway. To await O'Mara and Tin Boat have now received practical completion. Mission Track is also completed and a practical completion sign off meeting will be organised in the next two weeks. Kauriwood Bay has been put on hold while decisions are finalised around arborid requirements. The pre-start meeting has been held for Trigg Hill and construction here will commence in September. Mataua to Otauaheke works are still in the resource consent and heritage New Zealand consent process. Next steps: Complete works on Mission Track and progress to Trigg Hill. Continue through the consent stage for Mataua to Otauaheke.</td>
<td>Current status: Major Project, Renew Boat Reserve and Trigg Hill tracks. Physical works on these tracks are underway. To await O'Mara and Tin Boat have now received practical completion. Mission Track is also completed and a practical completion sign off meeting will be organised in the next two weeks. Kauriwood Bay has been put on hold while decisions are finalised around arborid requirements. The pre-start meeting has been held for Trigg Hill and construction here will commence in September. Mataua to Otauaheke works are still in the resource consent and heritage New Zealand consent process. Next steps: Complete works on Mission Track and progress to Trigg Hill. Continue through the consent stage for Mataua to Otauaheke.</td>
<td></td>
</tr>
<tr>
<td>2411</td>
<td>4 Tahiti Road, Waiheke - renew depot</td>
<td>Undertake works to ensure the structural integrity of the building including the following: a professional review of the design, construction regarding structural strength, replacement of the water supply tank system, immediately ensure that the North escape door to the East (third) elevation operable, replacement of bedding in the staff offices and lunch room area; remediation of the rear access stairs for compliance and safety; installation of heat and smoke alarms to the main workshop area, and reconstruction of the internal stairway from the mezzanine floor for compliance and safety. Stage one includes the investigation, design and scope of works required. Stage two includes physical works. Occupier: City Parks - Work Depot</td>
<td>No further decisions anticipated</td>
<td>CF: Investigation and Design</td>
<td>$30,000 AB$ S Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Construction of works are being prepared and to be finalised soon. Next steps: Contractor is to be engaged to price the works.</td>
<td>Current status: Construction of works are being prepared and to be finalised soon. Next steps: Contractor is to be engaged to price the works.</td>
</tr>
<tr>
<td>2412</td>
<td>Blackpool Park - renew footpaths</td>
<td>Renew footpaths. Phase 1 involves investigation and scoping (including options for an increased level of service to be provided to the local board, if appropriate). Physical works will commence in Phase 2. This is a multi-project to be initiated in FY 2018/2019.</td>
<td>No further decisions anticipated</td>
<td>CF: Investigation and Design</td>
<td>$20,000 AB$ S Capex - Renewals</td>
<td>On Hold</td>
<td>Amber</td>
<td>Current status: New project. Determining project scope and requirements for development of business case. Next steps: Development of business case.</td>
<td>Project on hold until negotiations with the community completes and the proposed scope of work agreed by all parties. Current status: Negotiations with the community are required and proposed scope to be agreed by all parties.</td>
</tr>
<tr>
<td>2413</td>
<td>Public Reserve - renew public amenities</td>
<td>Renew toilet located at the end of Shelly Beach Road, Phase 1</td>
<td>No further decisions anticipated</td>
<td>CF: Investigation and Design</td>
<td>$10,000 AB$ S Capex - Renewals</td>
<td>Cancelled</td>
<td>Grey</td>
<td>Current status: Project to be delivered in conjunction with Waiheke - renew park toilets project. Project on hold. Referred back to Community Services. Next steps: Confirm project scope and requirements.</td>
<td>Site investigation underway to inform business case development. Project to be delivered in conjunction with waiheke - renew park toilets project. Please refer to SharePoint ID #4244 for an updated commentary. Project cancelled.</td>
</tr>
<tr>
<td>2414</td>
<td>Tawapaena Reserve - replace skate ramp</td>
<td>Cladding materials need to be removed. Any decision around the structures integrity and reuse will require a re-design of the cladding system so as to prevent water soaking the underlying structure. Phase 1 investigation and design, Phase 2 physical works.</td>
<td>Options to be presented to and approved by board</td>
<td>CF: Investigation and Design</td>
<td>$90,000 AB$ S Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: The extent of the remediation / replacement is being determined. Next steps: Define the scope of work and schedule.</td>
<td>Current status: The extent of the remediation / replacement is being determined. Next steps: Define the scope of work and schedule.</td>
</tr>
<tr>
<td>2415</td>
<td>Waiheke - renew park furniture and fixings</td>
<td>Renew and replace condition 4 and 5 seats, tables, bins, plaques, and signage. Phase 1 involves investigation and scoping (including options for an increased level of service to be provided to the local board, if appropriate). Physical works will commence in Phase 2. This is a multi-year project to be initiated in FY 2018/2019.</td>
<td>Options to be presented to and approved by board</td>
<td>CF: Investigation and Design</td>
<td>$10,000 AB$ S Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Site investigations underway. Next steps: Review findings and define scope of project.</td>
<td>Current status: Site investigations underway. Next steps: Review findings and define scope of project.</td>
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## Work Programme 2018/2019 Q2 Report

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<tr>
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<tr>
<td>2416</td>
<td>Waiheke - renew park open space structures</td>
<td>Renew condition 4 and 5 bridge barriers, nominated sites include: Wharf Rd, Waiheke Rd. Phase 1 involves investigation and scoping (including options for an increased level of service to be proposed to the local board, if appropriate). Physical works will commence in Phase 2.</td>
<td>Options to be presented to and approved by board</td>
<td>CF - Investigation and Design</td>
<td>$60,000 ABS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Site investigations underway. Next steps: Complete site investigations and compile findings to determine scope.</td>
<td>Current status: This project will be delivered in conjunction with the wider Waiheke project. Next steps: Site investigations complete. Project has been cancelled and divided into separate projects to facilitate the varying scopes of its individual elements. Please refer to SharePoint IDs: 3244, 3245, 3246 and 3243 for an update.</td>
</tr>
<tr>
<td>2419</td>
<td>Waiheke - investigate renewal park structures - Wharf Rd to Waiheke Rd Walkway and bridge bar</td>
<td>Renew condition 4 and 5 bridges, barriers, retaining walls, boardwalks. Phase 1 involves investigation and scoping (including options for an increased level of service to be proposed to the local board, if appropriate). Physical works will commence in Phase 2.</td>
<td>Options to be presented to and approved by board</td>
<td>CF - Investigation and Design</td>
<td>$6,000 ABS - Capex - Renewals</td>
<td>Cancelled</td>
<td>Grey</td>
<td>Current status: Site investigations underway. Project has been cancelled and divided into separate projects to facilitate the varying scopes of its individual elements. Next steps: Continue the design and consent for Wharf Rd to Waiheke Rd Walkway and the bridge bar.</td>
<td>Current status: Site investigations underway. Next steps: Complete site investigations and compile findings to determine scope.</td>
</tr>
<tr>
<td>2420</td>
<td>Waiheke Library - renew minor assets</td>
<td>Renew condition 4 and 5 assets. Phase 1 involves investigation and scoping (including options for an increased level of service to be proposed to the local board, if appropriate). Physical works will commence in Phase 2.</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$30,000 ABS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Determining project scope and requirements for the development of business case. Next steps: Development of business case.</td>
<td>Current status: Development of business case. Next steps: Delving scope of services required and procurement of design team.</td>
</tr>
<tr>
<td>2422</td>
<td>Waiheke Tennis Club - renew carpark and tennis courts</td>
<td>Renew the carpark and the four tennis courts before the start of the summer sports season. Phase 1 involves investigation and scoping (including options for an increased level of service to be proposed to the local board, if appropriate). Physical works will commence in Phase 2.</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$12,000 ABS - Capex - Renewals</td>
<td>Completed</td>
<td>Green</td>
<td>Current status: Procurement process underway. Next steps: Plan physical works.</td>
<td>Project completed December 2018.</td>
</tr>
<tr>
<td>2423</td>
<td>Onehunga Bay Reserve - renew passive area between buildings and foreshore</td>
<td>Renew passive grass area between the clubhouse and foreshore to ensure good drainage and no further pooling which results in muddy unsafe grounds for users.</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$10,000 ABS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Determining project scope and requirements for development of business case. Next steps: Development of business case.</td>
<td>Current status: Scoping and cost estimate to be finalised. Next steps: Seek approval for business case.</td>
</tr>
<tr>
<td>2424</td>
<td>Waiheke - renew park toilets</td>
<td>Renew condition 4 and 5 toilets. Phase 1 involves investigation and scoping (including options for an increased level of service to be proposed to the local board, if appropriate). Proposed sites for renewal will be presented to the board for prioritisation and confirmation of works. Physical works will commence in Phase 2.</td>
<td>Options to be presented to and approved by the board.</td>
<td>CF - Investigation and Design</td>
<td>$85,000 ABS - Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Project on hold. Referred back to Community Services. Next steps: Determine scope.</td>
<td>Current status: This project is now being delivered in conjunction with the wider Waiheke project across Waiheke. Inclusions in the immediate future include investigations at Onehunga (beach toilets) and Public Reserve. Next steps: Continue to work collaboratively with Community Services to determine scope and progress this project.</td>
</tr>
<tr>
<td>2425</td>
<td>Waiheke - LDL minor CAPEX fund 2018/19</td>
<td>Funding to deliver minor CAPEX projects throughout the financial year as approved in the monthly local board workshops.</td>
<td>Options to be approved by the board</td>
<td>CF - Investigation and Design</td>
<td>$50,000 LDL - Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Proposed works to be identified. Next steps: Proposed works to be workshoped with the local board at quarter two.</td>
<td>Current status: The following projects were discussed with the local board and approved to be undertaken. Next steps: Finalise scope for the existing basketball court at Surftide Reserve. The new outdoor furniture was purchased and installed prior to 25 December 2018. Next steps: Finalise scope for expanding the existing basketball court at Surftide Reserve to allow works to be undertaken.</td>
</tr>
<tr>
<td>2427</td>
<td>Waiheke boat ramps and pontoon - improvements</td>
<td>Review operational issues and implement improvements for boat ramps and pontoons as confirmed by the board. Funding is indicative and appropriate funds to be allocated following investigation and scoping of works required.</td>
<td>Options to be approved by the board</td>
<td>CF - Investigation and Design</td>
<td>$30,000 LDL - Capex</td>
<td>On Hold - Amber</td>
<td>Green</td>
<td>Current status: Referred back to Community Services for strategic assessment. Next steps: Determining project scope and requirements.</td>
<td>Current status: Referred back to Community Services for strategic assessment. Next steps: Determining project scope and requirements.</td>
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<tr>
<td>2431</td>
<td>Owhanake Matelito Walkway - install culvert and bridge</td>
<td>Install bridge and culvert to ensure sufficient stability</td>
<td>Options to be approved by the board</td>
<td>CF: Investigation and Design</td>
<td>$25,000</td>
<td>Completed</td>
<td>Green</td>
<td>Project completed</td>
<td>Project completed</td>
</tr>
<tr>
<td>2432</td>
<td>Waiheke - implement greenways plan</td>
<td>Implement the works approved in the greenways plan. Stage one includes investigation, design and scoping of works. Stage two is physical works.</td>
<td>Options to be approved by the board</td>
<td>CF: Investigation and Design</td>
<td>$20,000</td>
<td>On Hold</td>
<td>Red</td>
<td>Current status: Investigating scope of work. Next steps: Define the scope of work and schedule.</td>
<td>Project on hold due to local board reprioritising funding.</td>
</tr>
<tr>
<td>2433</td>
<td>Picton Bay Reserve - install rock revetment seawall</td>
<td>Install drainage infrastructure improvements to address stability and slumping issues at the site. This is a community led project building a 75m long section of rock revetment seawall. This project is a multi-year project started under emergency as a health and safety issue. Physical works has been placed on hold awaiting decision from the resource consent applicant (Community) on how they wish to proceed</td>
<td>Options to be approved by the board</td>
<td>CF: Project Delivery</td>
<td>$40,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Community facilities are not involved in the physical works delivery. Council is involved through the resource consent compliance monitoring.</td>
<td>Current status: The physical works relating to the stone wall build are largely complete. Community Facilities are not involved in the physical works delivery. Auckland Council is involved through the resource consent compliance monitoring. Next steps: The final resource consent conditions requirements are being worked through with the community group as the current consent holder. No further action from Community Facilities.</td>
</tr>
<tr>
<td>2434</td>
<td>Rangihoua / Onetangi Reserve - upgrade driveway</td>
<td>Upgrade the driveway of Rangihoua / Onetangi reserve. Stage one is for investigation, design and scope. Stage two is physical works.</td>
<td>Options to be presented to the board</td>
<td>CF: Investigation and Design</td>
<td>$50,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Consultant engaged. Procurement underway. Next steps: Evaluate consultants recommendations in order to determine scope.</td>
<td>Current status: Options report is currently in front of the local board. Next steps: Workshop options with the local board.</td>
</tr>
<tr>
<td>2436</td>
<td>Espenade Reserve - install fencing</td>
<td>Install fencing at Espenade Reserve</td>
<td>No further decisions anticipated</td>
<td>CF: Investigation and Design</td>
<td>$6,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: All relevant documentation in order. Waiting return of Land Owner Advisory documentation next steps: Release grant funds</td>
<td>Current status: This project is now ready for physical works to commence next steps: Work with recipient of grant to safety deliver this project. Project completed September 2018.</td>
</tr>
<tr>
<td>2444</td>
<td>Rakino Hill and Seawall</td>
<td>Investigating and planning, including stakeholder engagement, for potential seawall and community hall works</td>
<td>Options to be approved by the board</td>
<td>CF: Investigation and Design</td>
<td>$20,000</td>
<td>Completed</td>
<td>Green</td>
<td>Current status: This project has been initiated in the 2018/2019 financial year. Next steps: Define the scope of work.</td>
<td></td>
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<tr>
<td>2445</td>
<td>Little Onetangi Reserve - implement concept plan - new carpark, and pathways</td>
<td>Development of a carpark and pathways, aligned with the Little Onetangi Reserve Concept Plan</td>
<td>Options to be presented to and approved by the board</td>
<td>CF: Investigation and Design</td>
<td>$160,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Obtain concept plan. Next steps: Understand what physical work is involved.</td>
<td>Current status: Obtain concept plan. Next steps: Understand what physical work is involved.</td>
</tr>
<tr>
<td>2793</td>
<td>Onewhero - new beach structures</td>
<td>Renewal structures damaged by recent weather events. Stage one includes investigation, scope and design with options to be presented to the board for review and approval. Stage two is physical works. This is a multi-year funded project to be initiated in the 2018/2019 work programme.</td>
<td>Options to be presented to and approved by the board</td>
<td>CF: Investigation and Design</td>
<td>$30,000</td>
<td>In progress</td>
<td>Green</td>
<td>Current status: Consultant engaged to begin design works on first structure. Community Services undertaking a strategic assessment in relation to the second structure.</td>
<td>Current status: Construction of the access structure immediately west of the barbeque is scheduled for early 2019. Community consultation will commenced in the very near future in relation to replacement options of the dingly ramp. Next steps: Engage contractor and commence physical works as soon as possible on access at the barbeque area. Workshop community consultation outcomes with the local board.</td>
</tr>
<tr>
<td>2801</td>
<td>Te Arai Huna - re-improve tracks - stage 1</td>
<td>Design and consent for new walking track at Pearl Bay / Te Arai Huna - further improvement of Te Arai Huna walkway experience including four projects: 1) Design and consent for new shared-use path between Pearl Bay and Opua Road, 2) Re-commission Day's Grave walkway on easement between Cowans Bay Road and Pakih Bay, 3) Additional interpretation on the route and 4) additional directional signage to make it easier for visitors to explore the island on foot or by bike. This project was carried forward from FY17/18, previous Salesforce ID #3217</td>
<td>No further decisions anticipated</td>
<td>CF: Project Delivery</td>
<td>$15,900</td>
<td>On Hold</td>
<td>Amber</td>
<td>QT commentary not captured for Carry Forward projects.</td>
<td>Project had been placed on hold because legal issues with proposed easement is unresolved. This new resolved and the completion of the design is underway to enable completion of the design only project. Current status: Legal issues have been settled and the completion of the design is underway. Next steps: Complete design and go to tender.</td>
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<tr>
<td>2981</td>
<td>Onehunga Domain - develop lighting on field 2</td>
<td>Install lighting. This project is carried over from the 2016/17 programme (previous ID 3427)</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$80,000 ABS/ Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Current status: Consultant engaged to prepare concept design for a sand carpet upgrade to field three and the installation of training lights. Next steps: Workshop concept with local board April 2019.</td>
</tr>
<tr>
<td>3035</td>
<td>Waiheke - Te Ara Hīpu - install interpretation signage</td>
<td>Install interpretation signage. This project is carried over from the 2017/18 programme (previous ID 3236)</td>
<td>No further decisions anticipated</td>
<td>CF - Investigation and Design</td>
<td>$8,332 ABS/ Capex</td>
<td>Completed</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Project completed September 2018.</td>
</tr>
<tr>
<td>3054</td>
<td>530 Opua Rd, Waiheke - install track</td>
<td>Install track. This project is carried over from the 2017/18 programme (previous ID 3426)</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$12,000 LDR/ Capex</td>
<td>On Hold</td>
<td>Red</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Project is in negotiations with a resident regarding an attachment issue. The project cannot proceed until these issues have been resolved. Current status: Relocated to Community Services to determine whether or not this project is affected by Kaiui inshore. Next steps: Determine project scope.</td>
</tr>
<tr>
<td>3123</td>
<td>Waiheke Island Sports Club - renew play space</td>
<td>Renew play space. This project is a continuation of the 2017/18 programme (previous SP18 ID 2114).</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$4,940 ABS/ Capex</td>
<td>Deferred</td>
<td>Grey</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>The Waiheke Local Board have chosen to defer this project for three years. Current status: A detailed site investigation has been completed, findings confirmed that the current playground can be safely used. Therefore the Waiheke Local Board has decided to defer the renewal of the playground. Next steps: Assess playground in two years to determine if a renewal is required and funding allowed for future years.</td>
</tr>
<tr>
<td>3138</td>
<td>Waiheke Island - parks quick response fund</td>
<td>Funding for miscellaneous parks items. This project was carried over from FY2017/2018, previous SP10 ID 2868</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$16,637 LDR/ Capex</td>
<td>Completed</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Project completed November 2018.</td>
</tr>
<tr>
<td>3153</td>
<td>The Arts Centre: design emergency fire exit &amp; convert - stage two</td>
<td>Undertake the construction of the new mezzanine floor emergency fire exit with required signage to allow for increased capacity on the mezzanine floor. This project was carried over from FY2017/2018, previous SP10 ID 3463</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$64,010 LDR/ Capex</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Current status: Contractor has been procured, physical works are currently underway. Next steps: Ensure code of compliance certificate is obtained once building works are completed.</td>
</tr>
<tr>
<td>3170</td>
<td>Waiake Reserve - renew track and bundle</td>
<td>Replace hardstand and renew track to maintain reasonable width. This project was carried over from FY2017/2018, previous SP10 ID 3468</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$20,662 ABS/ Capex</td>
<td>Completed</td>
<td>Green</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Project completed October 2018.</td>
</tr>
<tr>
<td>3171</td>
<td>Te Waio - Esplanade Reserve - renew Hiapa track</td>
<td>Renew Hiapa track due to slips on this asset has failed. This project was carried over from FY2017/2018, previous SP10 ID 3469</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$40,500 ABS/ Capex</td>
<td>On Hold</td>
<td>Amber</td>
<td>Q1 commentary not captured for Carry Forward projects.</td>
<td>Temporary repairs on the March 2017 storm damage and slips have already been completed. The allocated budget does not need to be spent on slip repairs. This track was scoped for a full renewal in 2018/2019. The land use consent and Hortigrow New Zealand authority and track design were all completed. Securing additional budget so this project can be delivered. Current status: A memo has been sent to the local board about the proposal to reallocate the funds from this project to the Heke Ray Bay access project. Next steps: Ensure this project is funded for physical works in the work programme in financial years 2020 and 2021.</td>
</tr>
</tbody>
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## Work Programme 2018/2019 Q2 Report

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<tr>
<td>3172</td>
<td>Church Bay -</td>
<td>Purchase pathway area on adjacent land and make stable. This project was carried over from FY2017/2018, previous SP ID 3479</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$47,527</td>
<td>ABS: Capex - Renewals</td>
<td>Delayed</td>
<td>Grey</td>
<td>The land acquisition process is complex and will not be completed prior to the end of 2018 to enable physical works to proceed. On this basis the physical works stage has been defaced access to the FY19/20.</td>
</tr>
<tr>
<td>3243</td>
<td>Waiheke - re</td>
<td>Renew the lookout seat at Mawhitipana Reserve, renew with a fit for purpose/conditions bench seat. Phase 1: involves investigation and scope for Phase 2: Physical works will commence. This is a multi-year project to be initiated in FY 2018/2019</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$5,000</td>
<td>ABS: Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for unbundled project (prev SP ID 2419).</td>
</tr>
<tr>
<td>3244</td>
<td>Waiheke - re</td>
<td>Renew the lookout seat at Sandy Bay Beach access with a swing gate. Phase 1: involves investigation and scope for Phase 2: Physical works will commence. This is a multi-year project to be initiated in FY 2018/2019</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$10,000</td>
<td>ABS: Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for unbundled project (prev SP ID 2419).</td>
</tr>
<tr>
<td>3245</td>
<td>Waiheke - re</td>
<td>Renew the footpath from Ocean View Rd to Beach Parade - Onetangi Phase 1: involves investigation and scope for Phase 2: Physical works will commence. This is a multi-year project to be initiated in FY 2018/2019</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$10,000</td>
<td>ABS: Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for unbundled project (prev SP ID 2419).</td>
</tr>
<tr>
<td>3246</td>
<td>Waiheke - re</td>
<td>Renew park fencing Phase 1: involves investigation and scope for Phase 2: Physical works will commence. This is a multi-year project to be initiated in FY 2018/2019</td>
<td>No further decisions anticipated</td>
<td>CF - Project Delivery</td>
<td>$5,000</td>
<td>ABS: Capex - Renewals</td>
<td>In progress</td>
<td>Green</td>
<td>Q1 commentary not captured for unbundled project (prev SP ID 2419).</td>
</tr>
</tbody>
</table>

### Community Services - Service Strategy and Integration

<p>| 1369 | Waiheke Open Space Management Plan | Develop a multi park management plan (year 1 of 2) that assists the Waiheke Local Board in managing use, development and protection of all parks, reserves and other open space. They have allocated decision making for Plan and address the need for a management plan for Rangihoua Park and Onetangi Sports Park. | 10/18 Decision to notify intent to prepare open space management plan 02/16 Decision on classifying or rezoning Ranges Act status on any local parks 04/16 Decision to notify draft open space management plan CS: Service Strategy and Integration | $30,000 | LDF: Open | In progress | Green | Project set up complete. Classification work stream commenced. Engagement planning underway. Held with mana whenua 25 September 2018. Local Board workshop planned for October 2018. Approval of notification of the intention to prepare management plan for the Waiheke Local Parks Management Plan achieved. The Rangihoua Onetangi Sports Park (ROSP) Reserve Management Plan Development Committee established. Committee approved the notification of the intention to prepare a reserve management plan for ROSP. Public consultation period December 2018 to February 2019 to seek feedback on the intention to prepare the management plans. Notice of reserve classification proposals for the Waiheke Local Park Management Plan were approved by the local board in December 2018. Q3 deliverables. Public consultation on proposed classifications will commence in late January 2019. Prepare the draft reserve management plans with the intention of completing public notification of the draft plan in quarter four. |</p>
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<tr>
<td>438</td>
<td>New project: Ecological community assistance fund</td>
<td>This fund would support ecological restoration and management outcomes and aligned with the local board’s environmental priorities. The fund’s purpose is to support and grow community andataloader ecological restoration and management initiatives which create safe, healthy and connected habitat in priority ecological areas within the Waiheke Local board area. As this is a new fund, staff propose a development phase prior to the opening of the fund to applications. This development phase would include defining the outcomes and priorities for the fund, and the development of criteria and a scoring matrix to assist the review and assessment of funding applications. This budget will cover a once-yearly funding round, administered by the council’s funding team alongside other Waiheke community grants, with Environmental Services coordinating assessment and allocation of the funding on behalf of the local board.</td>
<td>No further decisions anticipated.</td>
<td>I&amp;CS: Environmental Services</td>
<td>$30,000 LDI Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The ecological assistance funding criteria were workshopped and agreed by the local board on 26 July 2018. The funding round opened for applications on 3 September 2018 and closed on 28 September 2018. The applications will be assessed in quarter two, ahead of local board approval at the board's December 2018 business meeting.</td>
<td>Applications for the ecological assistance restoration grant were assessed by an expert panel and presented at a Waiheke Local Board workshop in November 2018. Funding recommendations were considered by the local board at its December 2018 business meeting. The board approved funding towards weed removal and native plant costs for the Kahape of Kawent Reserve, bat station and bat costs for the Royal Forest and Bird Protection Society (Hauraki Gulf Islands Branch), and the companion animal de-seeding campaign run by the Waiheke Island Society for the Care of Animals (WISCA). This saw the allocation of $9,755.50 of the $30,000 ecological grants budget. The remaining budget has been reallocated towards the board’s wider community grant budget for future funding rounds.</td>
</tr>
<tr>
<td>592</td>
<td>New project: Sustainable Schools Waiheke – Marine Education Initiative</td>
<td>Sustainable Schools would like to initiate some experiential learning and citizen science with interested schools on Waiheke, with the aim to develop some student-led action to restore and protect the marine environment. Educational sessions will focus on identifying local issues and exploring potential solutions, whilst local experiences will connect students to the marine environment and surrounding catchment. This will include activities such as snorkel surveys, shellfish monitoring, freshwater quality and fish monitoring, rocky shore studies, beach and snail clean-ups, and bird or pest surveys. A Waiheke student action group will be developed to connect all schools, identify and initiate student ideas for actions to improve biodiversity and water quality in the marine environment. Expected costs to undertake this project in the 2016/2015 financial year is as follows: teaching resources ($1,000), facilitation and support ($7,000), experiential providers ($5,000), and action resources ($5,000). The total project value is $18,000.</td>
<td>No further decisions anticipated.</td>
<td>I&amp;CS: Environmental Services</td>
<td>$16,000 LDI Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Four local schools have confirmed their commitment to this initiative, which will involve 180-190 students. An initial teacher workshop has been undertaken to prepare teachers and plan for the first student experience day, which will be held in quarter two. Contracts are being finalised for local contractors to assist with delivery and coordination of the project. In quarter two, the initial student experience day will be held at Enclosure Bay, and the student leader group will be established.</td>
<td>Contracts with two Waiheke organisations have been finalised to co-deliver this project with staff. Three experience days were completed during quarter two at Enclosure Bay with 180 students from four Waiheke schools participating in snorkelling, sensory, and citizen-science activities. The next teacher workshop, student investigation days, and student leader workshop will be delivered in school term one of 2019.</td>
</tr>
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<td>594</td>
<td>Giant kōkopu protection at Awakarua wetland</td>
<td>This is a continuation of a project to protect and restore the only known breeding site of the nationally threatened giant kōkopu in Waiheke (at the Awakarua wetland reserve). Year one of the project, supported by the Waiheke Local Board, has focused on pest animal control with the immediate priority of protecting giant kōkopu fish eggs from predation by rodents (rats and mice). This proposal is to continue year two - animal pest control. The project is being implemented by the community and is a collaboration between Friends of Awakarua and Forest and Bird. The local board funded animal pest control is being complemented by the community’s work on enhancing the wetland habitat through planting and fencing the reserve boundaries. The Friends of Awakarua (in partnership with Conservation Volunteers New Zealand) have received funding from Auckland Council’s Regional Environment and Natural Heritage Fund towards planting and fencing costs in 2018. A budget of $11,000 for year two of this project will cover implementation and coordinator costs, supply of bait and any additional equipment. The coordinator will liaise with neighbours and volunteers, review bait station layouts, make adjustments, undertake equipment replacements, and pre and post-monitoring checks.</td>
<td>No further decisions anticipated at this stage.</td>
<td>I&amp;ES Environmental Services</td>
<td>$11,000 LDT Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The trapping of rats and mice was completed in late August 2018. Further trapping will be undertaken on either side of the giant kōkopu spawning season in autumn and winter 2019. The 2017/2018 year-end project report will be provided to the local board in late October 2018. This report will summarise the achievements from the 2017/2018 financial year and make recommendations for the next round of trapping.</td>
<td>A summary report of pest control activities to date was circulated to the local board in December 2018. This indicated the need to review the project plan to increase trap efficiency where possible. The monitoring results show there are fewer mice and rats being caught at the end of the control period than were caught at the beginning of the control period. Tracking tunnel results also indicate that there are fewer mice and rat movements after trapping and baiting. Further investigation is required to determine whether this means rodent numbers are being reduced, or whether rodents are avoiding traps and tunnels. A site visit to Awakarua has been arranged for the Waiheke Local Board in February 2019, as well as a workshop with the local board to discuss project options for the 2019/2020 financial year.</td>
</tr>
<tr>
<td>663</td>
<td>Project Little Onesora and water Waiheke community engagement</td>
<td>This project will involve continued community engagement on issues related to water quality in Little Onesora stream, and wider catchments including Blackpool, Cristar and Surfside. The key focus areas for 2018/2019 include: - checking and maintaining onsite wastewater systems, and upgrading where necessary - using septic-friendly products - reducing water usage - reducing animal feces in waterways (e.g. duck feeding management, and picking up after dogs) - promoting the importance of riparian planting and stock exclusion.</td>
<td>No further decisions anticipated.</td>
<td>I&amp;ES Healthy Waters</td>
<td>$20,000 LDT Opex</td>
<td>In progress</td>
<td>Green</td>
<td>The Waiheke Resources Trust has been contracted to continue the delivery of the Little Onesora project, which will be extended to the three local surf (Surfside, Cristar and Surfside) catchments. A sanitary agreement is in place, and activities for this project are expected to begin during quarter two.</td>
<td>During quarter two, the Waiheke Resources Trust redeveloped a wastewater brochure, designed and distributed surveys to gain information around wastewater behaviours and knowledge. Waiheke College was undertaken on 10 October 2018 during the Weekday Science Wednesday school holiday activity. The Little Onesora Project and Play Day took place on 10 November 2018 with 35 attendees. The Waiheke Resources Trust has also held discussions with Auckland Council’s compliance team regarding Little Onesora and prepared communications to promote the subsidised septic tank inspections. Six properties have taken up this offer. An educational video is currently being prepared. During quarter three, the trust will begin surveying 60 households (20 Little Onesora, 20 at Palm Beach and 20 at Surfside). A new releasing event is being arranged for quarter three. However, the date is yet to be confirmed. A wastewater educational video will be released early in quarter three, and the trust will continue the distribution of welcome packs.</td>
</tr>
</tbody>
</table>

**Libraries**

<p>| 1186 | Provision of Library Service - Waiheke | Deliver a library service - Help customers find what they need, when they need it, and help them navigate our services and digital offerings. Providing information, library collection lending services and eResources as well as support for customers using library digital resources, PCs and Wi-Fi. Raas of service: - 56 hours over 7 days per week. | No further decisions anticipated. | CS: Libraries &amp; information | $300,103 &amp;S: Opex | In progress | Green | Waiheke Library has had a four per cent decrease in the number of issues and a seven per cent decrease in the number of physical visits. Customer attendance and demand for events and programming continues to grow and use of digital and eCollections is increasing. | Customer attendance and demand for events and programming continues to grow and use of digital and eCollections is increasing. |</p>
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<tr>
<td>1187</td>
<td>Preschool programming - Waiheke</td>
<td>Provide programming for preschoolers that encourages early literacy, active movement, and supports parents. Programs aim to participate confidently in their children's early education and learning. Programmes include: Whirggle and Rhythm, Rhymetimes, Family Sessions.</td>
<td>No further decisions anticipated</td>
<td>CS: Libraries &amp; Information</td>
<td>$6 ABS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Pre-school programming continues to be popular with 34 storytimes/ Whirggle and Rhythm sessions delivered to 236 adults and 346 children this quarter. There were 10 outreach visits to Waiheke preschools seeing 50 adults and 116 children. Our twelve Whirggle and Rhythm sessions had a total of 334 participants and the 18 theme weekly storytimes were enjoyed by 228 participants. We made eight preschool visits seeing 32 adults and 132 children. In the new year we will be investigating having a Spanish language storytime due to the significant number of Spanish speaking parents on Waiheke.</td>
<td>The October school holidays theme of Time Travel helped us to create a range of fun activities for families. These included an Inverfabs tournament, a retro kapa haka workshop and the Geckonos Stilton Time Trek. Five outreach visits were made to three schools to promote the Auckland Libraries summer reading programme. Kiwi Mike &amp; the Whai-o-Dee Explorer. At the end of the quarter we already have 230 children registered.</td>
</tr>
<tr>
<td>1188</td>
<td>Children and Youth engagement - Waiheke</td>
<td>Provide children and youth services and programming which encourage, learning, literacy and social interaction. Engage with children, youth and whanau along with local schools to support literacy and grow awareness of library resources. Provide a flagship language and literacy-building summer reading programme for 5-13 year olds.</td>
<td>No further decisions anticipated</td>
<td>CS: Libraries &amp; Information</td>
<td>$6 ABS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>There were three visits to the primary schools promoting school holiday programmes, we saw 70 adults and 745 children. The July school holidays theme was &quot;Superheroes&quot; and we held four events for 60 adults and 134 children. The science of superheroes, Herox with Asterix at the library and also at the Kelly Club and &quot;We could be heroes&quot; celebrating our local emergency services, Police, Ambulance and Fire. The services brought their vehicles into the court and lots of fun was had by all, not just the children. Preparation is underway for the October holidays. Time Turner is the theme. The teen photography club is preparing for their annual exhibition (we are very appreciative of the new equipment we were able to buy to support this programme thanks to the Local Board).</td>
<td>The Library has welcomed the chess club, memory loss group, spot of creativity, La Leche League, French language classes, our two book clubs, local business meetings, planning meetings for Sculpture on The Gulf. 2019, cartooning club celebrations, City Parks team day, family meditation meetings, Pest Free Waiheke. We attended 720 meetings, Artworks tenants meetings, ex-courtyard development, tutting and the Whai-o-Te Ao high school study groups, and the local Police when recruiting.</td>
</tr>
<tr>
<td>1189</td>
<td>Support customer and community connection and Celebrate cultural diversity and heritage places, people and heritage - Waiheke</td>
<td>Provide services and programmes that facilitate customer connection with the library and empowers communities through collaborative design and partnering with Council and other agencies. Celebrates local communities, cultural diversity and heritage places, people and heritage.</td>
<td>No further decisions anticipated</td>
<td>CS: Libraries &amp; Information</td>
<td>$6 ABS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>We provided spaces for workshops and classes including French language, Whai-Tirangi, Cooks Collective, the Memory Loss Group, the chess club and La Leche League. We held the end of term celebration for Nioa:ono's cartooning class, essential oils workshops, supported Waiheke Women's day and the recent Tastebud event. In the courtyard showcasing local community organisations.</td>
<td>This year the Kia Māia to Whai'Oane to Explore programme includes a Te Reo booklist as well as Māori words in the English booklist. We are of interest to the families as well as the registered children.</td>
</tr>
<tr>
<td>1190</td>
<td>Celebrating Te Ao filiōn and the repatriating responsiveness to Moari - Whai-o-Te Ao Māori - Waiheke</td>
<td>Celebrating to Moari with events and programmes including regionally coordinated and promoted programmes: Te Tiki o Waipatiki, Mātamo and Moari Language Week. Engaging with te reo and Moari organisations Whai-o-Te Ao Moari - champion and embed te reo Moari in our libraries and communities.</td>
<td>No further decisions anticipated</td>
<td>CS: Libraries &amp; Information</td>
<td>$6 ABS: Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Auckland Libraries has created areas in all of our libraries where Te Reo Māori is welcome and encouraged to be used. Waiheke Library has chosen to designate the whole library for this purpose and staff are encouraged to use te reo Moari in their customer interactions where appropriate and welcome customer correction to our use of te reo. This was introduced in language week when we also held storytimes in te reo. Mātamo was celebrated with an evening creative celebration event using the Artworks courtyard and the library. We worked with Karen Saunders from the Native Bird Rescue group, a local waiata group and the Dark Streak group and had around 70 participants.</td>
<td>The Great Summer Read was launched and encourages our customers to register for challenges online associated with the enjoyment of books and reading in all formats. Book a Librarian sessions have included What's App, Kobo and IPad assistance. Makerspace continues to be enjoyed by staff, children and caregivers - our twelve sessions were attended by 281 participants. The monthly library gaming club had a total of 434 participants spread across two Sunday afternoons at the library. One of the ways we celebrated Heritage month was in collaboration with Whai-o-Te Ao Resources Trust, We had a community feast for around 60 people where people brought food to share that represented their heritage.</td>
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</table>
## Work Programme 2018/2019 Q2 Report

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<tr>
<td>563</td>
<td>WHK Ecological restoration community partnership programme FY19</td>
<td>Volunteer management and motivation for weekend restoration at Mangereau, Te Matariki, Taiwhau and Matiatia aligned with a community empowered approach in partnership with community, school and visitors. This will include the Beach Ambassador programme.</td>
<td>No further decisions anticipated</td>
<td>CS: PSR, Park Services</td>
<td>$150,000 LDD Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Programme activity in the first quarter has focused on removal of persistent weeds at Mangereau wetland and cemetry wetland area. 149 trees were planted by volunteers in this quarter.</td>
<td>It has been a busy quarter for the ecologist volunteers in the Waiheke area with the focus on plant maintenance and controlling persistent weeds at Matiatia, Mangereau, Little Cinnamon, Te Toki and Tamaiti Reserves. Continuation of the planting programme was also carried out in the early half of the quarter.</td>
</tr>
<tr>
<td>564</td>
<td>WHK Ecological volunteers and environmental programme FY19</td>
<td>Programme of activity supporting volunteer groups to carry out ecological restoration and environmental programmes in local parks including: - Community planting events; - Plant and animal pest eradication; - Litter and green waste removal; - Contractor Support; - Foot and Equipment; - Beachclean Green Lps.</td>
<td>No further decisions anticipated</td>
<td>CS: PSR, Park Services</td>
<td>$7,946 LDD Opex</td>
<td>In progress</td>
<td>Green</td>
<td>On Sunday 12 August, 50 people attended a reserve BBG at McKenzie Reserve and planted 250 plants and spread mulch in the Reserve</td>
<td>It has been a busy quarter for the ecological volunteers in the Waiheke area with the focus on maintaining plantings, controlling weeds and pest animal programme at McKenzie Reserve and Newton Reserve. Planning for winter plantings is underway.</td>
</tr>
<tr>
<td>1244</td>
<td>WHK Swimming pool development fund</td>
<td>Funding contribution towards a new pool on Waiheke Island.</td>
<td>No further decisions anticipated</td>
<td>CS: PSR, Active Recreation</td>
<td>$150,000 LDD Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Visitor Solutions Limited were awarded the contract to undertake the feasibility study. Various media publications and a report to the 27 September 2019 local board meeting were presented updating the community on the study. A workshop is scheduled with the local board on 4 October 2019 to present methodology and timelines for local board input. Consultations will commence with the community following this workshop.</td>
<td>Consultation has commenced with community stakeholders. The local board has been updated at two workshops in October and December.</td>
</tr>
<tr>
<td>1246</td>
<td>WHK Walking and cycling promotion</td>
<td>To support, promote and develop walking and cycling activities on the island.</td>
<td>No further decisions anticipated</td>
<td>CS: PSR, Park Services</td>
<td>$30,000 LDD Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Funding will be allocated to the Walking and Cycling Festival Organisers in Q2 for the 2019 festival programmes. Staff will report back in Q3 on the format of these two programmes.</td>
<td>Both Walking and Cycling Festivals have been invited to apply for funding of $10k each for the 2019 events.</td>
</tr>
<tr>
<td>1252</td>
<td>Waiheke Recreation Centre Community Access Grant</td>
<td>Providing a community access grant to the Waiheke Recreation Centre Trust to enable community access to the Waiheke Recreation Centre support maintenance of the facility. Funding will be determined by the Governing Body. The local board will be responsible for setting and monitoring Key Performance Indicators.</td>
<td>A workshop with the local board will be scheduled in Q2 to present the annual report.</td>
<td>CS: PSR, Active Recreation</td>
<td>$160,000 ABS Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Annual report has been received. Waiheke Recreation Centre continues to meet the Key Performance Indicators outlined in the agreement.</td>
<td>Local Board has received an update of the 2017/2018 annual report via a memo. Waiheke Recreation Centre has been meeting the Key Performance Indicators throughout the year. Sport and Recreation staff attend quarterly Trust Board meetings.</td>
</tr>
<tr>
<td>2797</td>
<td>WHK Ecological volunteer and environmental programme</td>
<td>Coordinating volunteers in the removal and eradication of plant and animal pests.</td>
<td>No further decisions anticipated</td>
<td>CS: PSR, Park Services</td>
<td>$6 ABS Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Most of the funding for this budget line is with the Waiheke Ratepayers Programme. The volunteer network now has over 850 volunteers. Heniua Reserve has been added to this programme in collaboration with the Department of Conservation</td>
<td>The fund has been used to increase the size of the Ratepayers contract from 16 to 26. A collaboration has been developed with Roseproperty. A network of private property Ratepayers groups. Currently 22 private groups are awaiting to take part in the programme. Funding beyond the original contract funding was not successful this month. The Waiheke Ratepayers Trust is continuing the programme to control moth plant with volunteers at Mangereau Mangere.</td>
</tr>
<tr>
<td>2847</td>
<td>Matiatia parks: implementing a parks related projects in Matiatia</td>
<td>Parks related projects to be planned and delivered in the Matiatia area. Defined from FY17/18 (Shorebird Point #89)</td>
<td>Consider spend priorities post report from Community Facilities.</td>
<td>CS: PSR, Park Services</td>
<td>$50,000 LDD Opex</td>
<td>On Hold</td>
<td>Amber</td>
<td>Handover of Panuku leases to Community facilities pending, but delayed as Panuku need to complete lease variations and address identified maintenance issues before transfer.</td>
<td>Local Board assumed authority for Matiatia matters on February 2018.</td>
</tr>
<tr>
<td>2848</td>
<td>Waiheke Parks trust fund</td>
<td>Operational funding for Parks related projects across Waiheke</td>
<td>Workshop options with the board in Q3</td>
<td>CS: PSR, Park Services</td>
<td>$7,000 LDD Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Staff will meet with the board in Q2 to define the scope of the parks service assessment that will be undertaken with the $7,000 budget</td>
<td>Staff are reviewing options for allocation of the budget and will workshop these options with the board in Q3.</td>
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</table>

### Plans and Priorities

- **Waiheke Local Board**
- **28 February 2019**
- **Attachment A**

Auckland Council’s Quarterly Performance Report: Waiheke Local Board for quarter two 2018/2019
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<tr>
<td>1435</td>
<td>An area plan for Waiheke</td>
<td>Scoping and commencement of area planning process (drawing from governing body resolution) to prepare an area spatial plan for Waiheke based on existing strategies, which will lead to a plan change to accommodate land use outcomes of the area plan (the existing Waiheke HEI section of AUP) into the AUP.</td>
<td>Working Party (including local Board) to approve draft Area Plan for public consultation in March 2019.</td>
<td>COPO, Plans and Places</td>
<td>$0 Regional</td>
<td>In progress</td>
<td>Green</td>
<td>Project team established and background research underway. Working Party established in accordance with Planning Committee Resolution PUA2018/03 (5 June 2018). First meeting of working party set down for 4 October 2018.</td>
<td>Working Party Meetings held as scheduled with guidance from members. Preparation of background research topic papers continued, with completion planned for early January 2019. Working party meeting to share topic paper summaries set for 31 January 2019. Brochure outlining project and timeline prepared and sent to residents to highlight area plan process. Has contacted to begin consultation; however, some mandate issues have arisen, and were not resolved by end of December 2018. Next steps will be to workshop issues identified in research and topic papers with working party in order to prepare draft Area Plan.</td>
</tr>
<tr>
<td>2702</td>
<td>Landscape management plan</td>
<td>To engage a specialist to prepare a landscape management plan for Waiheke, as a component of the area planning work for Waiheke in 2018/19.</td>
<td>COPO, Plans and Places</td>
<td>$15,000 LDI, Opex</td>
<td>In progress</td>
<td>Green</td>
<td>Contract for Waiheke Island Landscape Management Plan let with LDP Ltd, with a completion date for 31 March 2019.</td>
<td>Green</td>
<td>Draft plan received from consultant, for comment and review. Initial comments provided by Plans and Places and comment from astronomers advising Local Board sought.</td>
</tr>
</tbody>
</table>
## Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Lead Dept/Unit or COO</th>
<th>CL: Lease Commencement Date</th>
<th>CL: Right of Renewal</th>
<th>CL: Final Lease Expiry Date</th>
<th>CL: Annual Rent Amount (excluding GST)</th>
<th>Activity Status</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>1344</td>
<td>Arts complex, 2 Koroa Rd, Lease to Waikanae Community Cinema Trust</td>
<td>Renew lease to the Waikanae Community Cinema Trust due 30 June 2019</td>
<td>CF: Community Leases</td>
<td>1/07/2009</td>
<td>2 x 5 years</td>
<td>30/06/2024</td>
<td>$50,000</td>
<td>In progress</td>
<td>Green</td>
<td>The Waikanae Community Cinema Trust has indicated that they intend to renew their lease. The group's application will be completed and returned after their next board meeting. Staff plan to finalise this item during quarter two.</td>
</tr>
<tr>
<td>1345</td>
<td>Arts complex, 2 Koroa Rd, Lease to Waikanae Community Art Gallery Incorporated</td>
<td>New lease to the Waikanae Community Art Gallery Incorporated due 30 June 2019</td>
<td>CF: Community Leases</td>
<td>28/01/2018</td>
<td>0</td>
<td>19/01/2023</td>
<td>$1,000</td>
<td>In progress</td>
<td>Green</td>
<td>The new lease application has been sent to the Waikanae Community Art Gallery Incorporated. Staff will assess the group's application and obtain the board's feedback on the lease terms during quarter three. Staff have received the lease application by the Waikanae Community Art Gallery. It is expected that this matter will be finalised during quarter three.</td>
</tr>
<tr>
<td>2595</td>
<td>Catherine Mitchell Arts Centre, 32 Public Rd, Ostend, Lease to Catherine Mitchell Arts Centre Incorporated</td>
<td>Renewal of lease for 32 Public Rd, Ostend due 31 March 2019. The lease has one right of renewal with final expiry on 31 March 2023.</td>
<td>CF: Community Leases</td>
<td>1/04/2013</td>
<td>1 x 5 years</td>
<td>31/03/2023</td>
<td>$1,000</td>
<td>Completed</td>
<td>Green</td>
<td>The Catherine Mitchell Arts Centre has provided staff with their application to renew their lease. Staff are in the final stages of assessment and will finalise the renewal during quarter two.</td>
</tr>
<tr>
<td>2596</td>
<td>Onetangi Sports Pavilion 133-165 Onetangi Road, Lease to Waikanae Island Rugby Club Incorporated</td>
<td>Renewal of lease for 133-165 Onetangi Rd, Waikanae due 31 August 2017. The lease contains one right of renewal of five years with final expiry on 31 August 2022. Renewed from the 2017/2018 work programme.</td>
<td>CF: Community Leases</td>
<td>1/09/2012</td>
<td>1 x 5 years</td>
<td>31/08/2022</td>
<td>$1,000</td>
<td>Cancelled</td>
<td>Grey</td>
<td>This item is on hold and will be progressed after the reserve management plan has been adopted. Council staff have received the Waikanae Island Rugby Club Incorporated's renewal application. Their application will only be progressed once the management plan for the reserve has been adopted. The club has been informed accordingly.</td>
</tr>
<tr>
<td>2597</td>
<td>Onetangi Sports Pavilion 133-165 Onetangi Road, Lease to Waikanae United Association Football Club Incorporated</td>
<td>Renewal of lease for 133-165 Onetangi Rd, Waikanae due 31 August 2017. The lease provides one right of renewal for five years with final expiry on 31 August 2022. Renewed from the 2017/2018 work programme.</td>
<td>CF: Community Leases</td>
<td>1/09/2012</td>
<td>1 x 5 years</td>
<td>31/08/2022</td>
<td>$1,000</td>
<td>On Hold</td>
<td>Amber</td>
<td>This item is on hold and will be progressed after the reserve management plan has been adopted. Staff are awaiting the football club's completed renewal application, however, the club has been notified that their renewal will only be progressed once the proposed reserve management plan has been adopted. While the reserve management plan is being considered, the current lease will hold over on a month-by-month basis until the renewal can be formalised.</td>
</tr>
<tr>
<td>2598</td>
<td>Citizens Advice Bureau building 141 Ocean View Rd, Lease to Citizens Advice Bureau - Waikanae</td>
<td>Renewal of lease 141 Ocean View Road due 30 June 2019. Two rights of renewal of three years each to coincide with strategic relationship agreement and funding agreement. Renewed from the 2017/2018 work programme.</td>
<td>CF: Community Leases</td>
<td>0/0/1900</td>
<td>2 x 3 years</td>
<td>0/0/1900</td>
<td>$550,000</td>
<td>Cancelled</td>
<td>Grey</td>
<td>This item is on hold pending the finalisation of the draft deed of lease.</td>
</tr>
</tbody>
</table>

**Attachment A**

**Item 16**
## Work Programme 2018/2019 Q2 Report

<table>
<thead>
<tr>
<th>ID</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Lead Dept/Unit or CCD</th>
<th>CL: Lease Commencement Date</th>
<th>CL: Lease Expiry Date</th>
<th>CL: Annual Rent Amount (excluding GST)</th>
<th>Activity Status</th>
<th>Q1 Commentary</th>
<th>Q2 Commentary</th>
</tr>
</thead>
<tbody>
<tr>
<td>2599</td>
<td>Sports ground 43 Causeway Road. Lease to the Waiheke Sports Club</td>
<td>Sports ground 43 Causeway Road. New lease to the Waiheke Sports Club Incorporated. - Final expiry 28 February 2018. Defined from the 2017/2018 work programme.</td>
<td>CF: Community Leases</td>
<td>1/09/2003</td>
<td>25 years</td>
<td>$0.00</td>
<td>In progress</td>
<td>Green</td>
<td>Staff have made contact with the Waiheke Sports Club Incorporated and provided the group with the necessary forms to complete their application. Staff will work with the group to finalise their new lease application which is expected to occur in quarter two.</td>
</tr>
<tr>
<td>2600</td>
<td>Surfside Hall, 6 Hamilton Road Surfside. Lease to the Youth Centre Trust</td>
<td>Renewal lease at Surfside Hall, 6 Hamilton Road, Waiheke due 31 January 2017 and 31 January 2017. Final expiry 31 January 2022. Defined from the 2017/2018 work programme.</td>
<td>CF: Community Leases</td>
<td>31/01/2007</td>
<td>25 years</td>
<td>$250.00</td>
<td>Completed</td>
<td>Green</td>
<td>The Waiheke Youth Centre Trust has indicated that they want to renew their lease. Their completed application is expected to be received during quarter two.</td>
</tr>
<tr>
<td>2602</td>
<td>Onetangi Sports Park 133-165 Onetangi Road. Lease to the Waiheke Island Riding Club Incorporated</td>
<td>Lease renewal due 31 July 2014. One right of renewal final expiry 31 July 2019. Defined from the 2017/2018 work programme.</td>
<td>CF: Community Leases</td>
<td>1/09/2004</td>
<td>25 years</td>
<td>$550.00</td>
<td>Cancelled</td>
<td>Grey</td>
<td>This item is on hold and will be progressed after the reserve management plan has been adopted.</td>
</tr>
<tr>
<td>2603</td>
<td>Public Forests Shelly Beach Reserve. Surfside. Lease to the Scout Association of NZ (S.Whekeke Sea Scouts)</td>
<td>Public Forests Shelly Beach Reserve. Surfside. Review of occupation agreement is required at the lease was issued in 2007. Defined from the 2017/2018 work programme.</td>
<td>CF: Community Leases</td>
<td>0/01/1900</td>
<td>25 years</td>
<td>$250.00</td>
<td>Approved</td>
<td>Green</td>
<td>This item will be progressed in quarter four.</td>
</tr>
<tr>
<td>2604</td>
<td>Arts complex 2 Korora Rd. Lease to Waiheke Adult Literacy Incorporated</td>
<td>Lease to occupy 2 Korora Road, Onetangi. It is a priority issue for staff to complete the lease. Defined from the 2017/2018 work programme.</td>
<td>CF: Community Leases</td>
<td>1/09/2017</td>
<td>1 x 5 years</td>
<td>$1.00</td>
<td>Completed</td>
<td>Green</td>
<td>This item has been completed. A deed of lease has been executed in favour of Waiheke Adult Literacy Incorporated for premises situated at 2 Korora Road, Waiheke. The first term of the lease expires on 31 August 2022.</td>
</tr>
<tr>
<td>2605</td>
<td>44 Ostend Reserve Causeway Road. Lease to Waiheke Boating Club Incorporated</td>
<td>Lease of Ostend Reserve Causeway Road Artime. There is an issue with land classification to be resolved as part of process. Defined from the 2017/2018 work programme.</td>
<td>CF: Community Leases</td>
<td>0/01/1900</td>
<td>0</td>
<td>$0.10</td>
<td>On Hold</td>
<td>Amber</td>
<td>This matter is on hold due to the underlying land classification issue. Council staff will remain available to address any queries, which the club might have, and will progress this item once the proper classification has been assigned. Staff are working to obtain an indicative time frame for the completion of this work.</td>
</tr>
</tbody>
</table>

**Attachment A**

**Item 16**
### Operating performance financial summary

#### Operating performance

<table>
<thead>
<tr>
<th>$(000's)$</th>
<th>FY2019 Quarter 2</th>
<th>FY2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised</td>
</tr>
<tr>
<td>Net Operating expenditure</td>
<td>3,102</td>
<td>2,556</td>
</tr>
<tr>
<td>Operating revenue</td>
<td>18</td>
<td>11</td>
</tr>
<tr>
<td>Community services</td>
<td>2,921</td>
<td>2,342</td>
</tr>
<tr>
<td>Environmental services</td>
<td>31</td>
<td>61</td>
</tr>
<tr>
<td>Governance</td>
<td>157</td>
<td>157</td>
</tr>
<tr>
<td>Planning</td>
<td>11</td>
<td>8</td>
</tr>
</tbody>
</table>

#### Commentary

- **Net operating expenditure** of $3.1 million is over budget by half a million.
- **Operating Revenue** of $18,000 is more than the year to date budget by $7,000. Waiheke library received an unbudgeted revenue of $4,300 and local parks in Waiheke received an additional $2,300 of filming revenue.
- **Operating Expenditure** of $3.1 million is 22 percent over budget. Majority of the spend was in Community Services. Scheduled repairs and maintenance expenditure under the full facilities contract cost $672,000 more than what was budgeted for. This was offset by lower response maintenance and lower spend in LDI. Major maintenance works include remedial of the Onetangi beach structures, refurbishment of Blackpool and Surfdale Community Halls, renewals at Onetangi Sports Park tennis court and Waiheke sports field.

#### Locally Driven Initiatives projects are tracking along well against budget. The board has given out $41,000 in community grants, $5,000 for courtyard activation and $10,000 in ecological grants, up until 31 December 2018.

During the quarter the board allocated $10,000 to the Pintahi Marae Trust towards the costs of the marae’s priority projects. The board also funded the hire of portable prestige facilities for Oneroa Village for three months from its Community Response Fund.

#### Budgets remaining to be allocated:

<table>
<thead>
<tr>
<th>$(000's)</th>
<th>FY2019 Quarter 2</th>
<th>FY2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised</td>
</tr>
<tr>
<td>Operating expenditure</td>
<td>347</td>
<td>410</td>
</tr>
<tr>
<td>Community services</td>
<td>307</td>
<td>344</td>
</tr>
<tr>
<td>Environmental services</td>
<td>29</td>
<td>58</td>
</tr>
<tr>
<td>Planning</td>
<td>11</td>
<td>8</td>
</tr>
</tbody>
</table>

#### Attachments

- **Attachment B**
- **Item 16**
## LDI Operating Expenditure – all projects

<table>
<thead>
<tr>
<th>Net Cost of Service</th>
<th>Year to Date ($000)</th>
<th>Full Year ($000)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised Budget</td>
</tr>
<tr>
<td>ACE LDI Staff allocation</td>
<td>48</td>
<td>48</td>
</tr>
<tr>
<td>ANZAC</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Artworks needs assessment</td>
<td>5</td>
<td>10</td>
</tr>
<tr>
<td>Christmas events</td>
<td>17</td>
<td>17</td>
</tr>
<tr>
<td>Community and Social Economic Development</td>
<td>10</td>
<td>0</td>
</tr>
<tr>
<td>Community housing</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Community placemaking initiatives</td>
<td>0</td>
<td>15</td>
</tr>
<tr>
<td>Community response operating fund</td>
<td>1</td>
<td>10</td>
</tr>
<tr>
<td>Ecological restoration in partnership with community</td>
<td>113</td>
<td>60</td>
</tr>
<tr>
<td>Ecological volunteers environmental programme</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Feasibility study for swimming pool</td>
<td>30</td>
<td>73</td>
</tr>
<tr>
<td>Local civic functions</td>
<td>(1)</td>
<td>2</td>
</tr>
<tr>
<td>Local community grants</td>
<td>42</td>
<td>25</td>
</tr>
<tr>
<td>Local events fund</td>
<td>12</td>
<td>9</td>
</tr>
<tr>
<td>Matiatia and Kennedy Bay boat ramps - review operation issues</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>and implement impr</td>
<td></td>
</tr>
<tr>
<td>Matiatia - Longer term implementation of Matiatia Gateway</td>
<td>0</td>
<td>13</td>
</tr>
<tr>
<td>masterplan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Open Space management</td>
<td>7</td>
<td>32</td>
</tr>
<tr>
<td>Parks strategic fund</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Supporting Maori outcomes and events</td>
<td>10</td>
<td>8</td>
</tr>
<tr>
<td>Volunteers day</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Walking and Cycling promotion</td>
<td>0</td>
<td>8</td>
</tr>
<tr>
<td>Youth Council</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td><strong>Total Community services</strong></td>
<td>307</td>
<td>344</td>
</tr>
<tr>
<td>Ecological restoration in partnership with community</td>
<td>8</td>
<td>30</td>
</tr>
<tr>
<td>Giant Kokopu protection</td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td>Little Oneroa action plan implementation</td>
<td>19</td>
<td>20</td>
</tr>
<tr>
<td>Sustainable Schools Project</td>
<td>2</td>
<td>6</td>
</tr>
<tr>
<td><strong>Total Environmental services</strong></td>
<td>29</td>
<td>58</td>
</tr>
<tr>
<td>Lightscape management plan</td>
<td>11</td>
<td>8</td>
</tr>
<tr>
<td><strong>Total Planning</strong></td>
<td>11</td>
<td>8</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>347</td>
<td>410</td>
</tr>
</tbody>
</table>
Capital expenditure summary

Capital expenditure

<table>
<thead>
<tr>
<th></th>
<th>FY2019 Quarter 2</th>
<th>FY2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Revised</td>
</tr>
<tr>
<td></td>
<td>Budget</td>
<td>Budget</td>
</tr>
<tr>
<td>Capital expenditure</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community services</td>
<td>1,052</td>
<td>952</td>
</tr>
</tbody>
</table>

Commentary

The Waiheke Local Board capital delivery is 40 per cent to date against a budget of $2.7 million for the financial year 2018/2019. This is almost twice the full year spent in 2017/2018. Majority of the spend ($791,000) has been in Parks and local asset renewals. Major projects in progress or completed are listed below:

(i) Waiheke Walkway and Track renewals ($289,000)
Major tracks being renewed are Kuakauru Bay, Musson track, Peacock Track, Tin Boat Reserve and Te Awaana O Makoha.

(ii) Waiheke Tennis Club - renewal of carpark and tennis courts has been completed ($118,000)

(iii) Artworks Theatre - design emergency fire exit & consent - stage two physical works are undergoing. ($41,000)
This is project is fully funded from LDI Capex with $70,000 for stage two.

(iv) Rakino Hall and Seawall - $20,000 was allocated out from LDI Capex to Tonkin and Taylor for an options report, which has subsequently been presented to the board.

Tahi Road flood mitigation is progressing. Tenders were received in September 2018. Detailed design has been completed. The resource consenting process is nearing completion and consent is expected in January 2019. Subject to the design, consent, and procurement processes, the target is to award the construction contract by end of January 2019 with site establishment works in March 2019. Construction is expected to take ten months.
## Attachment B

### Item 16

**Capital Expenditure – all projects**

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Year To Date ($1000)</th>
<th>Revised Budget ($1000)</th>
<th>Revised Budget variance ($1000)</th>
<th>Annual Plan ($1000)</th>
<th>Annual Plan variance ($1000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Community services</td>
<td>1,058</td>
<td>1,058</td>
<td></td>
<td>1,058</td>
<td></td>
</tr>
<tr>
<td>Sport development</td>
<td>2</td>
<td>2</td>
<td></td>
<td>2</td>
<td></td>
</tr>
<tr>
<td>Parks - Coastal asset renewals</td>
<td>4</td>
<td>4</td>
<td></td>
<td>4</td>
<td></td>
</tr>
<tr>
<td>Library build (Waiheke)</td>
<td>63</td>
<td>63</td>
<td></td>
<td>102</td>
<td></td>
</tr>
<tr>
<td>ACE - Leases renewals</td>
<td>82</td>
<td>82</td>
<td></td>
<td>82</td>
<td></td>
</tr>
<tr>
<td>ACE - Art facility renewals</td>
<td>28</td>
<td>28</td>
<td></td>
<td>28</td>
<td></td>
</tr>
<tr>
<td>Greenway and walkway development</td>
<td>14</td>
<td>14</td>
<td></td>
<td>14</td>
<td></td>
</tr>
<tr>
<td>Locally driven initiatives (LDI Capex)</td>
<td>0</td>
<td>0</td>
<td></td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Local asset renewals programme</td>
<td>731</td>
<td>731</td>
<td></td>
<td>727</td>
<td></td>
</tr>
<tr>
<td>Actual</td>
<td>731</td>
<td>731</td>
<td></td>
<td>727</td>
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</tr>
<tr>
<td>Variance</td>
<td>(44)</td>
<td>(44)</td>
<td></td>
<td>48</td>
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<tr>
<td>Full Year ($1000)</td>
<td>2,238</td>
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<td>2,456</td>
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<td>Revised Budget</td>
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<td>1,058</td>
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<tr>
<td>Revised Budget variance</td>
<td>(92)</td>
<td>(92)</td>
<td></td>
<td>(48)</td>
<td></td>
</tr>
<tr>
<td>Annual Plan</td>
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<td>2,733</td>
<td></td>
<td>2,733</td>
<td></td>
</tr>
<tr>
<td>Annual Plan variance</td>
<td>(102)</td>
<td>(102)</td>
<td></td>
<td>(98)</td>
<td></td>
</tr>
</tbody>
</table>

Auckland Council’s Quarterly Performance Report: Waiheke Local Board for quarter two 2018/2019
Memo

7 December 2018

To: Waiheke Local Board
From: Kara Burn, Renewals Coordinator, Community Facilities

Subject: Surfdale Hall Reserve - Basketball court surface extension

Purpose:
To inform the Waiheke Local Board of proposed expansion of the basketball surface at Surfdale Hall Reserve

Background:
The Waiheke local board has expressed a need to upgrade the basketball facilities at Surfdale Hall Reserve this summer (2018/2019).

Identified Issues:
The current playing surface at Surfdale Reserve is 5 metres x 5 metres.
The area is popular for practising shooting, but its small size limits the number of people that can play. The children have asked for a bigger area so that they can play against each other.

Discussion:
Two options were investigated by Community Services, they were:

- Installation of a basketball hoop in the carpark at the reserve, creating a shared space.
- Expansion of the existing surface.

Community Facilities recognise that a shared space compromising of children and moving motor vehicles is undesirable. There is a risk of collision, also of concern as is the risk to stationary vehicles being hit by bouncing balls.
Community Services has consulted with The Rocks afterschool programme (which operates out of Surfdale Hall in the reserve and is the main user of the existing hoop).

Consultation confirms that they would rather see the existing area expanded than a bigger court being formed in the car park on the other side of the building. They feel that this area works well at present and allows good supervision from The Rocks building.

Community Facilities has sought a fee proposal from AIM Services, to expand the court surface area and relocate the table and chairs west of the basketball surface to an alternate location in the reserve.

The total amount quoted for these works is $12,542.37. This project could be funded by the local boards LDI minor capex fund FY18/19.

Community Facilities have been advised this work could likely be scheduled in for February 2019.

**Current Standing:**

![Current Standing Image]

**Proposed Upgrades:**

![Proposed Upgrades Image]
Recommendation:

Community Facilities recommend expanding current the playing surface and moving the picnic table to another location in the reserve.

Next Steps:

Community Facilities now seek advice from the local board to progress these works.
Te take mō te pūrongo

Purpose of the report

Whakarāpopototanga matua

Executive summary
2. To respond to population growth and demographic change, Auckland Council has developed a plan for how it will invest in sport for the next 20 years.
3. The Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039 seeks to:
   - increase participation in sport by targeting communities of greatest need and addressing disparities
   - deliver a broad range of programmes, services and facilities that respond to the diverse needs of Auckland’s communities
   - address population growth and changing sport preferences through regular assessments of, and changes to, programmes, services and facilities to maximise participation.
4. The draft plan was endorsed by the Environment and Community Committee in December 2018 for public consultation [CP2018/07771].
5. This report invites local boards to formally indicate their support for the draft plan and any additional feedback on the draft plan they would like the committee to consider prior to the plan’s adoption.
6. Staff have engaged with local boards informally at various stages throughout the development of the plan. Local boards members’ views and concerns have helped shape the key components of the plan.
7. A summary of consultation feedback will be prepared for the Environment and Community Committee for consideration. Final decision on the adoption of the plan will be sought in May 2019.

Te tūtohunga

Recommendation
That the Waiheke Local Board:

a) endorse the draft Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039 and provide any additional feedback for consideration of the Environment and Community Committee.

Horopaki

Context
The plan sets out a new investment approach, which better responds to growth and the changing needs of Aucklanders.
8. Auckland is experiencing rapid population growth and social change. Our diverse communities have different preferences and requirements for sport and recreation activities.

9. The draft *Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039* is the council’s response to these changes. It sets out a new approach to regional investment in sports facilities, programmes and services for Aucklanders over the next 20 years.

10. The plan will:

- target communities of greatest need and address disparities
- deliver a broad range of programmes, services and facilities that respond to the diverse needs of Auckland’s communities
- address population growth and changing sport preferences through regular assessments of, and changes to, programmes, services and facilities.

11. The draft plan has three main sections:

- **Section one:** ‘Why we invest’ explains the reasons for having an investment plan and the strategic context.
- **Section two:** ‘What we invest in’ explains the outcomes sought from the council’s sports investment, the scope and focus of that investment and the principles that will guide future investment decisions.
- **Section three:** ‘How we will work’ explains the investment framework that will be adopted to achieve the outcomes.

12. The development of the draft plan involved several Governing Body decisions, local board engagement, public consultation and research. The attached draft plan provides the chronological timeline for developing the plan.

**Tātaritanga me ngā tohutohu**

**Analysis and advice**

**Adoption of the plan will contribute to multiple strategic outcomes**

13. Sport is one of the key areas the council invests in to deliver on the 'Belonging and Participation' outcome in *Auckland Plan 2050*.

<table>
<thead>
<tr>
<th>Belonging and Participation</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Focus Area 7</strong> – Recognise the value of arts, culture, sports and recreation to quality of life</td>
</tr>
<tr>
<td><strong>Direction 1</strong> – Foster an inclusive Auckland where everyone belongs</td>
</tr>
<tr>
<td><strong>Direction 2</strong> – Improve health and wellbeing for all Aucklanders by reducing disparities in opportunities.</td>
</tr>
</tbody>
</table>

14. The draft plan focuses on delivering a single outcome: increasing Aucklanders’ participation in community sport. This aligns with the vision of the *Auckland Sport and Recreation Strategic Action Plan 2014-2024*: ‘Aucklanders: more active, more often.’

15. The multiple benefits delivered to local communities through increased sport participation will also contribute directly to the health, social and economic outcomes for Aucklanders as set out in the local board plans.

**Achieving the desired outcomes requires putting people at the heart our investment**

16. The plan sets out a targeted, people-centric approach to increase sport participation in Auckland. Future sport investment will focus on meeting the needs of three distinct groups of people:
1. **People who already play sport:**
   There will be more fit-for-purpose facilities and programmes to keep them actively involved in sport.

2. **People who play a new sport (like futsal)**
   Currently there are limited opportunities to play, but in the future, there will be more fit-for-purpose facilities and programmes that cater to new and emerging sports.

3. **People who currently do not participate in sport**
   Auckland Council will create more opportunities and make it easier for them to take up sport.

17. A key step towards increasing sport participation rates in these targeted groups is through addressing disparities.

18. Decision-makers will use a set of principles to prioritise multiple investment projects. ‘Equity’ has the highest weighing to ensure all Aucklanders enjoy the same outcomes. The full list of principles includes:
   - **Equity (40 per cent of assessment)** – Sport investment should ensure equity of outcomes across the population regardless of age, gender, ethnicity, socio-economic status or where people live.
   - **Outcome-focused (30 per cent)** – There needs to be a clear line of sight between each investment and the outcomes it delivers.
   - **Financial sustainability (30 per cent)** – Investment decisions need to be financially sustainable for council and sports organisations.
   - **Accountability (10 per cent)** – Auckland Council has responsibility to act in the best interests of Auckland.

**There will be changes to the way we currently invest in sport**

19. The draft plan sets out four key shifts in our approach as illustrated in Figure 1 below.
Figure 2 below explains the reasons for these key shifts, the problems they will tackle and the benefits for Aucklanders.
The plan will ensure robust, evidence-based decision-making and ongoing monitoring of benefits delivered to our communities.

Performance data will be collected to measure the return on investment. This will be shared with investors and ratepayers.

23. Once adopted, the plan will have a direct impact on the council’s internal investment processes, particularly regarding how future projects will be assessed and monitored.

24. Parks, Sport and Recreation staff have been engaged throughout the development of the draft plan. Their feedback, particularly regarding how the proposed changes can be adopted in practice, has helped shape the investment framework and the scenarios in the draft plan.

25. Parks, Sport and Recreation staff have also facilitated the council’s engagement with the sport sector through Aktive, the council’s strategic partner for sport. The general feedback is supportive of the new investment approach to improve participation and deliver better outcomes for Aucklanders.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views

23. Once adopted, the plan will have a direct impact on the council’s internal investment processes, particularly regarding how future projects will be assessed and monitored.

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25. Parks, Sport and Recreation staff have also facilitated the council’s engagement with the sport sector through Aktive, the council’s strategic partner for sport. The general feedback is supportive of the new investment approach to improve participation and deliver better outcomes for Aucklanders.
The local boards have an important role to play in shaping the draft plan

26. The local boards have an important role to play in the council’s sport investment. They:
   - set outcomes and priorities for local sport investment through local board plans
   - identify local sports facility and programmes needs and advocate for investment through the Long-term Plan and Annual Budget processes
   - have allocated decision-making responsibility for local sport facilities and initiatives including:
     - the specific location, design, build and fit-out of new local sports facilities within budget parameters agreed with the Governing Body
     - the use of local sport facilities and initiatives including leasing and changes of use
     - local recreation and sports programmes
   - manage local and sub-regional facility partnership relationships, funding or lease agreements and performance reporting
   - work together to support facilities that benefit several local board areas.

27. Staff have engaged with local boards informally at various stages throughout the development of the draft plan. Local boards members’ views and concerns have helped shape the key components of the plan.

Previous engagement with local boards showed general support for an investment plan

28. Staff met with local boards between February and April 2018 and sought informal feedback on the key components of the plan.

29. Feedback from local boards was generally supportive of a new investment plan for sports facilities to ensure consistency, efficiency, transparency and outcome delivery.

30. Challenges relating to population growth, land supply and budgetary constraints were highlighted. Local boards also noted challenges specific to their areas and populace.

31. Feedback showed a strong preference to have a flexible approach to accommodate diverse local needs.

Formal local board feedback is sought between February and March 2019

32. Staff are seeking to understand local boards’ views on the draft plan and request a formal decision at local boards’ business meetings during February and March 2019.

33. Staff would particularly value local board feedback on the following parts of the draft plan (refer Attachment A), which are likely to have the most bearing on local board decision-making:
   - the key shifts in the council’s future investment approach in sport (page 4)
   - the benefits of sports to Auckland communities, particularly Te Ao Māori (page 9)
   - the difference between equity and equality in the context of sport investment (pages 22-23)
   - the proposed investment framework (pages 24-36).

Tauākī whakaaweawe Māori
Māori impact statement

34. Sport participation contributes directly to the following ‘Māori Identity and Wellbeing’ outcome in Auckland Plan 2050:
Māori Identity and Wellbeing

- **Direction 1** – ‘Advance Māori wellbeing’
- **Focus area 1** – ‘Meet the needs and support the aspirations of tamariki and their whanau’

35. According to Sport New Zealand data weekly sport participation of Māori in Auckland (76.8 per cent) is similar to European (76.3 per cent), but higher than Asian (70.7 per cent) and Pasifika (69.1 per cent).

36. Research also show pockets of sedentary Māori who do not have adequate opportunities to participate in sport. They will be a target group for investment.

37. Feedback from the Mana Whenua Forum and Aktive Māori Advisory Group during public consultation on the discussion document informed the development of the plan.

38. A key area of focus was the delivery of outcomes through increased Māori participation. Means of achieving this goal include partnerships with iwi and Māori organisations, to manage demand efficiently and to use sports programmes and facilities as a social hub to strengthen cultural and community connections.

39. Partnerships will draw on Māori-centric models and collective models of learning so that key Māori concepts become embedded in sport service design and delivery.

40. Staff will seek further feedback from the Mana Whenua Forum and Aktive Māori Advisory Group as part of the consultation on the draft plan.

Ngā ritenga ā-pūtea

Financial implications

41. Once adopted, the plan will guide all council investment in sport.

42. An immediate focus will be to establish a clear and contestable process for the allocation of the $120 million Sport and Recreation Facilities Investment Fund established in the Long-term Plan 2018-2028.

Ngā raru tūpono me ngā whakamaurutanga

Risks and mitigations

43. Staff have identified reputational and operational risks associated with the adoption of the draft plan. These risks will be mitigated through regular communication and engagement with key stakeholders.

<table>
<thead>
<tr>
<th>Type</th>
<th>Risk</th>
<th>Mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reputational</td>
<td>Some people might worry the plan will change arrangements already in place, or ongoing council investment.</td>
<td>Clear communication with key stakeholders and funding recipients that the plan will guide decisions on future investment only, unless a current project is already scheduled for review.</td>
</tr>
<tr>
<td>Operational</td>
<td>The transition to the new investment approach will be operationally complex. It impacts multiple teams across the council, and new business processes, guidance and forms will need to be designed to support it.</td>
<td>Detailed implementation planning will be required to ensure the transition is as smooth as possible. Changes will be phased in over the next three to five years.</td>
</tr>
</tbody>
</table>
Ngā koringa ā-muri

Next steps

44. Staff will undertake public consultation from February to March 2019.

45. The consultation will be conducted in various forms:
   - local boards will be asked to formally indicate their support for the draft plan during business meetings and provide any additional feedback
   - the public will be invited to submit their feedback via ShapeAuckland
   - targeted interviews will be conducted with community groups including Māori, Pasific and Asian people
   - the sport sector will be invited to provide their formal views through Aktive.

46. A summary of consultation feedback and a final plan will be prepared for consideration and adoption by the Environment and Community Committee around May 2019.

47. Implementation of the plan will occur in stages over the next three to five years, depending on council budgetary and planning processes. An indicative timeline of the potential changes is presented in section three of the draft plan.

48. Figure 3 below shows the next steps in a flow chart.

Figure 3: Next steps

- Conduct public consultation
- Seek formal feedback from local boards
- Summarise consultation feedback and amend the plan accordingly
- Seek final approval from the Environment and Community Committee for adoption of the plan
- Commence implementation of the plan in stages

This plan will inform the development of other investment plans

49. The draft plan sets out an overarching investment framework to help decision-makers prioritise investment between different sports.

50. Separate, but related plans are being developed to guide council's investment in golf and play facilities. These plans will be consistent with the overarching framework set out in Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039.
Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Draft Increasing Aucklanders’ Participation in Sport: Investment Plan 2019-2039</td>
<td>73</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Nancy Chu, Principal Policy Analyst</th>
</tr>
</thead>
</table>
| Authorisers     | Paul Marriott-Lloyd, Senior Policy Manager, Parks and Recreation Policy  
                  Lesley Jenkins, RM – Rodney, & Hibiscus & Bays, Acting GM – Local Board Services |
Draft

Increasing Aucklanders’ Participation in Sport

Sports Investment Plan 2019 – 2039

January 2019
About this document

Rapid growth and social change are changing the face of Auckland.

This creates an opportunity to build a stronger, more diverse and inclusive society where people feel they belong – a vision for Auckland expressed in the Auckland Plan.

Community sport is a key part of this vision. It can bring people together in both organised and casual environments, improving the health, social and cultural outcomes for Aucklanders.

Increasing Aucklanders' Participation in Sport: Sports Investment Plan 2019-2039 reflects a desire to increase the number of Aucklanders who participate in and benefit from sport: Aucklanders, more active, more often.

Currently, it's not easy for everyone to participate in sport and is made harder by a shortage of facilities in the existing network. There are specific groups who are not involved in any kind of sport or have consistently low levels of participation. Our research shows there is a direct link between lack of access to facilities and low participation. This plan aims to remedy this.

The core principle driving the plan is equity-based investment to improve access and outcomes for all. This means different levels of investment will be made to bridge gaps in supply (e.g. facilities) and to increase participation by targeting specific groups. Investment is directed where there is need to achieve good outcomes for all Aucklanders.

Policy objectives

Through this document Auckland Council seeks to achieve the following policy objectives:

- ensure that all Aucklanders participate in sport by targeting communities of greatest need and addressing disparities
- deliver a broader range of programmes, services and facilities that better respond to the diverse needs of Auckland's communities
- address growth and changing community needs through regular assessments of, and changes to, programmes, services and facilities to maximise participation

The new investment strategy uses a people-centric approach focusing on:
- communities with low sport participation rates
- increasing participation in emerging and ethnically diverse sports
- sustaining popular sports with high participation rates

Changes to the way people participate and play sport, as well as the sports they play are all factors driving different kinds of demand on a network of aging traditional, code-based sporting facilities.

Our new approach to investing in sport is a shift from bespoke, individualised facilities and programmes to partnership models building an affordable, fit-for-purpose network of sports facilities for all Aucklanders to enjoy.
Increasing Aucklanders’ Participation in Sport: Sports Investment Plan 2019 - 2039

Sport is important to Aucklanders

- 73% of adults participate in sport and recreation each week.
- More than 90% of young people participate in sport and recreation regularly.
- 71% of Aucklanders would like to play more sport.

Auckland Council invests in sport because it delivers a range of health, social and economic benefits (roughly $1.76 billion each year) for our communities and for Aucklanders.

Investing in sport has a number of challenges

Auckland’s population is rapidly growing and changing, so is the demand for sport. There is evidence showing people are participating in different types of sport and recreation activities, in different formats.

Young Adults

<table>
<thead>
<tr>
<th>Competitive Sports or Activities Only</th>
<th>Both</th>
</tr>
</thead>
<tbody>
<tr>
<td>5%</td>
<td>31%</td>
</tr>
<tr>
<td>Non-Competitive Sports or Activities</td>
<td>65%</td>
</tr>
<tr>
<td>Non-Participant</td>
<td>5%</td>
</tr>
</tbody>
</table>

Adults

<table>
<thead>
<tr>
<th>Competitive Sports or Activities Only</th>
<th>Both</th>
</tr>
</thead>
<tbody>
<tr>
<td>5%</td>
<td>10%</td>
</tr>
<tr>
<td>Non-Competitive Sports or Activities</td>
<td>61%</td>
</tr>
<tr>
<td>Non-Participant</td>
<td>27%</td>
</tr>
</tbody>
</table>

In addition, sport investment is facing growing budgetary and land supply constraints. The existing network of Auckland Council sports facilities is ageing and we have identified supply gaps in some areas of Auckland. (Source: Sport NZ)

Not all Aucklanders have the same opportunities to access sport

- There is inequity across different gender, age and ethnic groups, and for people living with disabilities.
- Certain demographic groups such as Pacific and Asian residents have lower than average participation rates.

The new investment plan for sport

This plan sets out Auckland Council’s new approach to plan for growth and the changing preferences of Auckland’s diverse population.

We want to increase participation in community sport...

Our goal is to make Aucklanders ‘more active, more often.’ We will do so by providing fit-for-purpose programmes, services and facilities that cater for the greatest number of people.

We have set aside $120 million in the Long-term Plan to fund regional and sub-regional sports facilities. This is on top of the $1 billion already allocated to sport and recreation.

With the new plan, there will be a new investment approach...

Key Shifts

We will be making several key shifts to the way we currently invest in sport. Central to these is a people-centred approach, targeting those who do not have adequate access and opportunities.

Investment principles

New investment will be driven by four principles:

- accountability
- equity
- financial sustainability
- outcome-focused.

Investment framework

Every new investment will go through a decision-making framework that will deliver value for money, robustness, consistency and transparency.

What does it mean for Aucklanders?

Sport investment will target three different groups of people:

1. “I already play sport.”
   - There will be more fit-for-purpose facilities and programmes to keep me actively involved in sport.

2. “I play a new sport.” (like futsal)
   - Currently there are limited opportunities to play but in the future there will be more fit-for-purpose facilities and programmes that cater to new and emerging sports like mine.

3. “I do not currently participate in sport.”
   - Auckland Council will create more opportunities and make it easier for me to take up sport.

Collaboration and partnerships to deliver the best outcomes for Aucklanders

The scale of investment required means Auckland Council cannot work alone. We have consciously aligned with our sport sector partners Sport New Zealand and Active. New investment will seek collaboration and partnerships to build on the existing investment by the sport sector, volunteers, local communities and private investors.
The key shifts

Current challenges | TODAY | TOMORROW | This means...
--- | --- | --- | ---

**Key shift 1**

- The demand for sport in Auckland is growing and changing, while the existing facilities are ageing.
- Investment decisions seek to achieve multiple objectives.
- Focus Auckland Council investment on community sport—where it can add the most value.

**Key shift 2**

- Limited budget focused on mainly traditional sports and in response to demand rather than need.
- Long-term Plan budget for sport will increase. Future investment will take a people-centric approach to increase participation in:
  - Emerging sports
  - High participation sports
  - Low participation communities

**Key shift 3**

- Not all Aucklanders have the same access and opportunities for sport.
- Invest mainly in single-purpose facilities without a systematic approach to cater for the different needs of communities.
- Invest in a range of multi-functional facilities, services and programmes to break down barriers to participation.

**Key shift 4**

- Auckland Council needs a more structured and strategic approach to invest in sport.
- Some investment decisions are isolated and reactive with gaps in information such as the cost, benefits and alternatives.
- Make structured, strategic investment decisions based on evidence to improve efficiency, effectiveness and outcomes.

Funding will be split between three key groups:

- participants in high-participation sports
- participants in emerging sports
- those who are currently inactive or have low participation rates e.g. Pacific and Asian communities.

Participants in new sports will not compete for funding with traditional sports. New programmes and services will seek to get inactive Aucklanders engaged in sport.

We will achieve this goal by focusing our investment on fit-for-purpose facilities, programmes and services.

We will prioritise multi-sports facilities over bespoke facilities to cater for the largest number of people possible.

We will prioritise facilities that will meet the changing needs of our diverse communities.

We will use a robust investment decision-making framework driven by four investment principles: accountability, equity, outcome-focused and financial sustainability.
Introduction

Auckland is growing and changing rapidly and so is the demand for sport.

The plan is our response to stakeholders’ requests to take a more structured approach to deliver better outcomes for all Aucklanders through sport.

It reflects our commitment to the principles of Te Tiriti o Waitangi/the Treaty of Waitangi by providing opportunities through participation in community sports to connect, socialise, learn and celebrate Māori identity and culture.

It is based on a series of Auckland Council decisions, substantial research, evaluations and engagement feedback from 21 local boards, four advisory panels, 40 sports clubs and organisations and 121 public submissions.

Glossary

<table>
<thead>
<tr>
<th>Sport</th>
<th>Recreation</th>
<th>Sport facility</th>
<th>Community sport</th>
</tr>
</thead>
<tbody>
<tr>
<td>A physical activity that is competitive, organised and involves the observation of rules and may involve either team or individual participation.</td>
<td>General or informal physical activity (for example, walking, swimming or kayaking in the sea).</td>
<td>A piece of infrastructure vital to competition and practice of a sport (for example, golf course, hockey turf, outdoor/indoor court, sports field or softball diamond).</td>
<td>Includes play (age and stage appropriate development opportunities for young people), active and outdoor recreation, and competitive sport taking place through clubs and events (including talent development). Community sport does not include passive recreation such as gardening or elite (international) competition.</td>
</tr>
</tbody>
</table>
Chronological timeline for developing the plan

2016

21 Mar 2016

Mar-May 2016
Public consultation and stakeholder engagement through the Investors’ Forum, Auckland Council advisory panels, sector advisory groups and sport sector workshops.

20 Jul 2016
Consultation and feedback summary report. [CP2016/12144]

Mar-Apr 2016
Workshops with all 21 local boards.

2017

14 Mar 2017
Environment and Community Committee made in-principle decisions on a number of changes to current investment mechanisms for sports facilities investments, after considering evaluation results. [CP2017/00192]

20 Jul 2016
Parks, Recreation and Sport Committee approved key components of the plan, modify the primary outcomes, principles, focus and scope of sports facilities investment. [CP2016/12683]

4 Apr 2017
Environment and Community Committee agreed to develop an outcome measurement tool for sport investment modelled on the Treasury’s Cost Benefit Analysis Model and to pilot the tool. [CP2017/03041]

8 Aug 2017
Environment and Community Committee considered the recommendations to expand the current revenue streams to increase funding for sport investment and agree to seek public feedback on the proposal. [CP2017/12578]

2018

Feb-Jun 2018
Engagement with local boards and workshops with a political working group on the key components of the draft plan.

Dec 2018
Approval of the draft plan by the Environment and Community Committee.

2019

Early 2019
Public consultation on the draft plan.

Early 2019
Anticipated final approval from the Environment and Community Committee.
Section 1

Why we invest
1.1 Why do we invest in sport?

Auckland is experiencing rapid population growth and social change. We have a diverse population which brings many differences in values, lifestyles, demands for goods and services, and expectations of civic engagement and democracy.

Auckland Council invests in sport to provide Aucklanders with opportunities to participate in society and develop a sense of belonging in Auckland.

We have the largest Pacific and Asian populations in the country. These groups also have the lowest participation rates. For health and social reasons, encouraging participation in sport can have tangible benefits for the whole community.

By removing barriers and creating better access to sport opportunities, Auckland will be one step closer to eliminating disparity and disadvantage as well as fostering healthy lifestyles and wellbeing for all Aucklanders.

It directly contributes to Focus Area 7 of the Auckland Plan 2030’s “Participation and Belonging” outcomes – “Recognise the value of arts, culture, sports and recreation to quality of life. It is also relevant to achieving:

- **direction 1** – Foster an inclusive Auckland where everyone belongs.
- **direction 2** – Improve health and wellbeing for all Aucklanders by reducing disparities in opportunities.

The multiple benefits achieved through increased sport opportunities and participation will contribute to other Auckland Plan outcomes such as:

- “Māori identity and wellbeing” – by helping to advance Māori wellbeing.
- “Home and places” – by providing public spaces that are inclusive, accessible and contribute to urban living.
- “Opportunity and prosperity” – by providing employment and business opportunities.

This plan sets out Auckland Council’s investment approach in sport to achieve these goals. It is a direct response to the vision Aucklanders: more active, more often; set out in the Auckland Sport and Recreation Strategic Action Plan 2014-2024.
Participation in sport has multiple benefits

There is overwhelming evidence showing participation in sport leads to a wide range of benefits for individuals and the community. Our future sport investment will consider the extent of increase in participation and the impact of that increase in terms of health, education, social and economic benefits. We will prioritise projects with the highest aggregate benefits. The table below summarises the benefits in four broad categories.

<table>
<thead>
<tr>
<th>Physical activity, health and wellbeing</th>
<th>Social and community benefits</th>
<th>Education outcomes and skills development</th>
<th>Economic development</th>
</tr>
</thead>
<tbody>
<tr>
<td>The health benefits of sport and recreation activities are clear – they are substantial, population-wide and particularly important to older people. People who regularly participate in physical activity have reduced risks of both mental and physical illness. It’s estimated that inactivity cost Auckland $170 billion of health-related expenditure, $213 billion of lost human capital and $10 billion of other costs in 2010.</td>
<td>Most people participate in sport and recreation activities for enjoyment (38%) and social reasons (52%). Organised sport and recreation activities draw individuals and diverse groups of people together, fostering cooperation and strengthening social ties. These connections provide a sense of belonging and create networks that sustain local communities.</td>
<td>Participation in sport or recreation helps improve education outcomes for children and young people. There is evidence of improved cognitive skills (think, read, learn, remember, reason and pay attention) and psychological benefits such as enhanced self-esteem and self-confidence which leads to improved educational behaviour and attainment.</td>
<td>The sport and recreation sector accounts for 2.4% of regional gross domestic product (GDP) – $1.015 billion in 2009. There are approximately 10,044 people working in the industry, 3,532 in related occupations and 21,212 volunteers. International events such as the World Masters Games 2017 contributed approximately $37 million to Auckland’s GDP. Such events provide an opportunity to reinforce and enhance Auckland’s brand image as an attractive destination to visit and live.</td>
</tr>
</tbody>
</table>

Investment in Sport and Te Ao Māori

Te Tiriti o Waitangi/the Treaty of Waitangi is our nation’s founding document and recognises the special place of Māori in New Zealand. Auckland Council is committed to engaging and working with Māori in ways that are consistent with the Treaty Principles. This includes supporting delivery of services by Māori for Māori, based on Te Ao Māori values and practices.

We acknowledge the special role of Māori in decision-making, to build lasting reciprocal relationships and improve physical activity outcomes for Māori. This will be achieved through working in partnership with iwi and appropriate organisations.
1.2 How does this plan fit within the wider context?

This plan sets out Auckland Council’s approach to regional investment in sport.

It sits within the context of the council’s wider community facilities network and operates in accordance with the Local Government Act 2002 and the Reserves Act 1977.

In the budgetary context, this plan will guide the council’s investment decisions in sport and inform the budgetary processes particularly:

- with decisions on the indicative figures and timing for sports projects during the 10-year budget process (the long-term planning process)
- to assist and prioritise sports projects against other proposals by comparing all possible costs, benefits and trade-offs. Such information will assist the annual budget process in determining the timing, duration and scale of sports projects in local board agreements and in the council’s services and infrastructure plans.

Other complementary processes and documents include:

Auckland’s Sports Facilities Priorities Plan 2017-2027

A sector-led plan to clearly communicate their priorities for investment to Auckland Council, investors and potential partners.

Development of this plan was facilitated by AK\(\)We, Sport NZ and Auckland Council with input from over 60 regional and national sport organisations, sports trusts and major facility providers.

A panel of experienced sector representatives, set up by AK\(\)We, will meet to review and identify high priority projects for future investment using the agreed evaluation and prioritisation criteria in the plan.

Facilities Partnerships Policy

The policy guides how Auckland Council will enter into and manage partnerships for sports facilities. The policy sets out the strategic context, principles, the models and investment tools for decision-making, evaluation and monitoring facilities partnerships.

Auckland Sport and Recreation

To discuss investment priorities and partnership opportunities.
How does the plan relate to other Auckland Council documents?

**Attachment A**

**Item 17**

---

### Returns and Compliance

**Unitary Plan**
- Auckland Sport and Recreation Strategic Action Plan
- Parks and Open Spaces Strategic Action Plan
- Toi Whiti: Arts and Culture Strategic Action Plan
- Thriving Communities Strategic Action Plan
- I am Auckland - Children and Young People’s Strategic Action Plan
- Māori Plan for Tāmaki Makaurau

**Auckland Plan**
- Increasing Aucklanders’ Participation in Sport: Sports Investment Plan 2019 - 2039
  - Open Space Provision Policy
  - Community Facilities Network Plan
  - Tākaro – Investing in Play

**Long-term Plan**
- Auckland Council land assets
- Local and regional facilities
- Local and regional services

**Community-led**
- Community Occupancy Guidelines
- Community Grants Policy
- Facility Partnerships Policy
- Auckland Council-led
  - Auckland Council facilities
  - Auckland Council services

**Market-led**
- Procurement Policy
- Unsolicited Proposals Policy
- Strategic Partnerships Policy

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**Outcomes**

**Our role**

**Priorities**

**Delivery**

**Budget**

**Mechanism**

---

**Vision:**
- what is the vision?
- what outcomes and benefits are we working towards?
- what will success look like?

**Outcomes:**
- what specific outcomes do we want for different populations, sectors, places, activities?
- what is our role in delivering them?

**Investment:**
- what should Auckland Council invest in, and where, to deliver these outcomes?
- what are the priorities to address needs and gaps?

**Options:**
- will we deliver the outcomes by providing land, facilities or services, or a combination?

**Planning:**
- how much will we invest in the outcomes?
- how will we allocate:
  - capex (for assets)
  - opex (for everything else)
Section 1: Why we invest

Long-term Plan
- Prioritise sports development and investment in areas of high demand and in other areas
- Embed the decision-making framework

Annual Plan

Local board plans

Auckland’s Sports Facilities Priorities Plan 2017-2027

Sports codes

Sports Investment Plan 2019-2039

Golf Facilities Investment Plan

Auckland Council

Investors’ Forum

Collaborating with others to achieve outcomes

Working with the sector

Achieving sport outcomes through collaboration from all parties.

We will use this plan to guide our work with others and inform investment decisions from the sector, private investors, and communities. We have already made considerable efforts to align processes and strategies for the benefit of our sport sector partners. The focus on community sport and increasing participation aligns with the strategic direction of Sport New Zealand and Active NZ/Active Strategy Plan 2015-2020.
1.2 Why now?

The plan will enable Auckland Council to better respond to the changing population and address current challenges.

**Challenges**

1. Rapid population growth
   - Auckland’s population is growing by 1.5% annually. It is expected to increase by 1 million in the next 30 years.

2. Changing community needs
   - The makeup of Auckland will be different in the future, including:
     - more older people
     - more children under 14 years of age
     - more people of Asian, Pacific and Māori ethnicity
     - more people born overseas

3. Disparity of access to sport opportunities
   - Not all Aucklanders enjoy the same access to sport. There is a direct relationship between access and participation. To achieve our goal of increased participation we need to target low participation areas or population groups and improve access to sport.

4. Ageing facilities
   - Auckland Council has a vast network of sports facilities including over 250 sports parks and indoor courts in varying states of fitness.

5. Unstructured investment
   - Investment in sports facilities tends to be ad hoc and reactive, based on dispersed or incomplete information.

**Effect on provision**

1. Demand will exceed supply
   - The growing population places increasing pressure on existing sports facilities.

2. Sports facilities and programmes need to adapt
   - The changing demographic profile means some existing facilities and programmes may no longer meet the needs of communities.
   - There are new sports, new ways of participating and less club-based activity.

3. There is significant financial pressure to bridge the gap
   - The financial pressure to meet the supply shortage is substantial due to limited budget and land supply constraints. The costs are likely to grow rapidly over time, meaning a more targeted approach is required.

4. Maintenance costs are increasing
   - The cost of maintaining and renewing current facilities will increase as they age.

5. Lack of focus on outcomes
   - Investments aren’t targeting the highest need.
How will we invest and how do we know the plan is working?

This page presents the logic for Auckland Council’s sport investment and the key shifts we will make to address the key challenges. Further details of what the key shifts mean in practice are provided in Parts 2 and 3.

<table>
<thead>
<tr>
<th>Problem</th>
<th>Key Shift</th>
<th>Benefit</th>
<th>KPIs</th>
<th>Rationale</th>
<th>Data source</th>
</tr>
</thead>
<tbody>
<tr>
<td>50%</td>
<td>Key shift 1</td>
<td>70%</td>
<td>KPI 1 (participation): Increase the number of adult Aucklanders who are physically active weekly.</td>
<td>This is an outcome indicator that shows how sport participation changes across the Auckland region.</td>
<td>New Zealand Health Survey (Ministry of Health) - repeated annually.</td>
</tr>
<tr>
<td></td>
<td>Undertake a people-centric approach with a particular focus on: • supporting communities with low participation rates • increasing participation in emerging sports • sustaining popular sports with high participation rates</td>
<td></td>
<td>KPI 2 (participation): Increase the proportion of children between 5 and 18 years of age who participate in three hours or more of organised sport and recreation each week.</td>
<td>This is an outcome indicator that shows how sport participation of young people changes across the Auckland region.</td>
<td>Active NZ Survey (Sport NZ) - reported annually with data collected continuously.</td>
</tr>
<tr>
<td></td>
<td>Key shift 2</td>
<td></td>
<td>KPI 3 (participation): Increase participation of community groups with the lowest participation rates: • people in high socio-economic deprivation areas, particularly Pacific peoples • Asian communities, particularly young women • women generally.</td>
<td>This is an outcome indicator that shows how sport participation across different demographic groups changes across the Auckland region.</td>
<td>Active NZ Survey (Sport NZ) - reported annually with data collected continuously.</td>
</tr>
<tr>
<td>40%</td>
<td>Prioritise investment to focus on increasing participation in community sport and provision of core infrastructure.</td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>10%</td>
<td>Key shift 3</td>
<td>30%</td>
<td>KPI 5 (delivery): Increase services and the number of sports facilities delivered in geographic areas with an identified supply shortage.</td>
<td>This is an output indicator that shows how quickly Auckland Council could address community needs in areas with the greatest need.</td>
<td>Data from Auckland Council’s operations unit - data collected continuously and subject to periodic audits.</td>
</tr>
<tr>
<td></td>
<td>Invest in a range of assets and services to cater for the needs of communities.</td>
<td></td>
<td>KPI 6 (delivery): Increase the pace of renewing and upgrading ageing sports facilities.</td>
<td>This is an output indicator that shows the quality of ageing facilities.</td>
<td>Data from Auckland Council’s operations unit - data collected continuously and subject to periodic audits.</td>
</tr>
<tr>
<td></td>
<td>Key shift 4</td>
<td></td>
<td>KPI 7 (quality decisions): Improve the number of investment decisions guided by the investment framework.</td>
<td>This is an activity indicator that shows whether investment decisions are evidence-based.</td>
<td>Data from Auckland Council’s democracy services - data collected continuously and subject to periodic audits.</td>
</tr>
<tr>
<td></td>
<td>Make structured, evidence-based investment based on clear principles.</td>
<td></td>
<td>KPI 8 (quality decisions): Approve investment projects that adopt the Cost and Benefit Model (CBAx) to track maximisation of community benefits over time.</td>
<td>This indicator tracks how successful an investment is in achieving good outcomes.</td>
<td>Data from Auckland Council’s operations unit - data collected continuously and subject to audits.</td>
</tr>
</tbody>
</table>

A list of key performance indicators (KPIs) will be used to track progress of the plan over time. The KPIs were selected using five criteria - specific, measurable, achievable, relevant and timely.
Section 2

What we invest in
We will increase participation in community sport by investing in fit-for-purpose services, programmes and facilities, and focus on core infrastructure.

Our investment decisions will be equitable, outcome-focused, financially sustainable and accountable.

### 2.1 What are the outcomes we seek from sport investment?

We will invest to *increase the level of community sport participation* in Auckland.

This requires us to take a people-centric approach to meet the needs of our various communities.

The participation outcome directly aligns with Auckland Sport and Recreation Strategic Action Plan 2014-2024 to enable ‘more Aucklanders living physically active lives through participation in informal physical activity, recreation and sport.’

We will target participation in three areas:

<p>| | |</p>
<table>
<thead>
<tr>
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<tbody>
<tr>
<td>1</td>
<td>Enabling participation of low-participant communities.</td>
</tr>
<tr>
<td></td>
<td>Investment in this area will increase the number of active people by targeting sedentary population groups and/or communities with low participation rates. These people need more support as they have higher health risks. Improved health and social benefits from increased participation of these community groups is much greater than for people who are already active.</td>
</tr>
<tr>
<td>2</td>
<td>Increasing participation in emerging sports with high growth potential.</td>
</tr>
<tr>
<td></td>
<td>Investment in sports that are likely to grow rapidly will help meet the needs of future communities. In particular, it could mean providing support for:</td>
</tr>
<tr>
<td></td>
<td>• traditional Māori sports which have potential to increase participation and wellbeing (for example, Kō Rāhui)</td>
</tr>
<tr>
<td></td>
<td>• sports played by growing ethnic populations (for example, Kabbadi).</td>
</tr>
<tr>
<td>3</td>
<td>Sustaining or Increasing participation in high-participation sports.</td>
</tr>
<tr>
<td></td>
<td>We will continue to support popular sports that appeal to a number of Aucklanders. The focus of the investment will be to build on existing sector capacity. Sports with high participation rates are likely to have small percentage growth but the actual increases in the numbers of participants are large.</td>
</tr>
</tbody>
</table>
What is happening now?

Current investment in sports often aims to achieve a range of health, social and economic goals as well as an increase in participation. It also tends to target spatial- or code-specific needs. Such an approach can spread limited resources too thin. It also runs the risk of not catering to the needs of communities, in particular people who currently do not play sport.

Consultation

Feedback from the local boards, sports sector and public showed strong support for investment to be based on improving outcomes. There is also strong support to target Auckland Council investment in areas where it can add most value.

Such an approach would set a clear direction to other sports partners and help to align investment.

When asked what types of sports facilities the council should focus on, feedback supported emerging sports with high growth potential, popular sports and sports that appeal to particular groups with low participation rates.

Public submissions showed 66% supported prioritisation for emerging sports and 43% supported investment in sports that target certain cohorts.

Feedback also suggested prioritisation based on whether the investment would:
- increase overall sports participation rates
- increase participation of certain age groups
- address the needs of the population
- respond to the level of deprivation and funding gaps.

The change we’re making

Council investment will move away from a geographic or code-specific approach to a single focus on sport participation with three target areas.

This focus will manage Auckland Council’s finite resources and better respond to community needs. It will provide certainty and send a clear signal to the sector about the council’s intentions over the long term. The decision to focus on participation outcomes was made by the Parks, Sports and Recreation Committee on 20 July 2018.

TODAY
Limited budget focused on mainly traditional sports and in response to demand rather than need.

TOMORROW
Future investment will take a people-centric approach to increase participation:
- Emerging sports
- High participation sports
- Low participation communities

Key shift 1
2.2 What is the scope and focus of our sports investment?

The primary focus is community sport. The intention is to ensure Auckland Council investment provides for the greatest number of people possible and meets the changing needs of the community.

The figure below illustrates where community sport sits in the sport continuum. The size of circles indicates the level of participation at each stage.

**Progression of skills**

- **Explore**
  - Babies and toddlers
  - Learn elementary skills such as crawling, standing and walking

- **Fundamental movement**
  - Preschool children
  - Develop basic skills such as running, throwing and jumping

- **Learn**
  - School children
  - Develop more refined skills, learn the rules of games and positive attitudes towards sport and recreation.

- **Participate**
  - Young people and adults in clubs and local games
  - Participate in organised sport and training. Players might be motivated by multiple factors such as enjoyment, performance and challenges.

- **Perform**
  - Players in regional and national competitions
  - Identify and develop talent in sports.

- **Excel**
  - Athletes in international competitions
  - Achieve excellence in one sport and compete at a world-class level.

- **Check**
  - We will provide a basic level of provision of fit-for-purpose sports facilities and programmes to support community sport.

- **Check**
  - We will prioritise investment in core sport infrastructure and ancillary infrastructure required for safe and sanitary public access.

- **Cross**
  - We will not prioritise investment in sports facilities that are already funded or incidental infrastructure that delivers private benefits to small groups of users. Exceptions will be made if applicants can demonstrate increased sports participation or increased use of a core facility.

**Core infrastructure**
- Infrastructure that is central to sport participation.
- Example: Courts, fields, playing surfaces and lighting.

**Ancillary infrastructure**
- Infrastructure that enables safe and sanitary access for participants and spectators.
- Example: Toilets, changing rooms, equipment storage and car-parking.

**Incidental infrastructure**
- Infrastructure that is not required for sports participation but exists for social and management purposes.
- Example: Clubrooms and administration facilities.
What is happening now?

Auckland Council currently invests in a combination of local, regional and high performance sports facilities, as well as a range of ancillary and incidental infrastructures. This reflects the different priorities of individual legacy councils across Auckland and doesn't have a clear, strategic focus for the region.

This risks diluting the council's efforts and resources, and duplicating investments of other organisations such as Regional Facilities Auckland.

Consultation

Feedback showed strong support from local boards, the public and the sport sector for Auckland Council to target investment where it will increase community participation in sports.

When asked what types of facilities council should invest in, local boards suggested core sports facilities are most important, followed by ancillary and incidental facilities.

In addition, high performance facilities are not a focus but the council should not completely rule them out.

The change we're making

Our future investment in sport will primarily focus on community sport and target core and ancillary infrastructure.

Community sport is considered to be an area where Auckland Council investment is most needed. The focus on community sport will ensure a basic level of access to facilities and a mixture of programmes and services. This will encourage participation and cater for the diverse needs of the Auckland community.

TODAY
Make investment decisions to achieve multiple objectives

TOMORROW
Focus Auckland Council investment on community sport – where it can add the most value

Setting the scope and focus does not mean exclusion of investment in certain types of sports facilities. Rather, it means Auckland Council will prioritise to avoid spreading funding too thin and focus investment in areas where investment can add most value and achieve the best outcomes.

TODAY
Invest mainly in single-purpose facilities without a systematic approach to cater for the different needs of communities

TOMORROW
Invest in a range of facilities, services and programmes to increase participation

Key shift 2

Key shift 3
2.4 What are our investment principles?

Auckland Council's future investment in sports facilities and programmes will need to meet four investment principles. These principles will be used during the decision-making process to ensure our investments are well-balanced. They are:

1. Equity (40% of assessment)
   - Auckland Council's investment in sports should ensure equity of outcomes across the population regardless of age, gender, ethnicity, socio-economic status or where people live.
   - This is the most important investment principle as it addresses disparities and targets communities of greatest need. Investment in groups with the lowest access to sports opportunities will be prioritised. This may mean allocation or reallocation of funding to overcome inequality.

2. Outcome-focused (30% of assessment)
   - There needs to be a clear 'line of sight' between each investment and the outcomes. This will ensure each investment achieves maximum benefit for the communities it serves. Each investment needs to have:
     - strategic alignment - a clear understanding of how each investment contributes to outcomes set out in this plan, the Auckland Sport and Recreation Strategic Action Plan and local board plans
     - robust outcome measurement process - ensuring there is an established monitoring and reporting process in place to demonstrate performance against clearly defined goals.

3. Financial sustainability (20% of assessment)
   - Investment decisions need to be financially sustainable in the long run. This means being:
     - financially viable - ensuring there are means to cover major capital expenses and ongoing operating costs. This also means having clarity about who (for example, Auckland Council, community, or corporate) is responsible for ensuring the financial viability of sports facilities and programmes and what the expectations are
     - affordable for the public - the investment decisions need to consider public accessibility and long-term affordability

4. Accountability (10% of assessment)
   - Auckland Council has responsibility to act in the best interest of the Aucklanders. Sports investment should be:
     - efficient and effective - every public dollar invested should represent value for money and deliver the greatest return
     - transparent and consistent - investment decisions should be as transparent and consistent with sufficient information, clear decision-making criteria and outcomes.
What is happening now?

Auckland Council is facing difficult investment choices. We need to balance investment in sport for various target groups and multiple locations with variable effects on sport participants, organisations and local communities. This is the nature of a rapidly growing, dynamic and diverse city.

Consultation

Feedback showed many stakeholders supported the adoption of investment principles to guide future investment decisions.

The ‘outcome-focused’ principle in particular, received the highest support, followed by ‘evidence-based’ and ‘accountability’.

Other principles suggested include:

- affordability
- consistency
- flexibility
- co-investment/partnership friendly.

The change we’re making

Our future sports investment proposals will align with our four investment principles: accountability, equity, financial sustainability and outcome-focused.

Decision-makers will use the four principles to weigh up and manage multiple investment projects. The investment principles will help ensure future Auckland Council investment decisions are well-balanced and prioritise investment proposals.

Applying the four principles will also be a way of prioritising funding proposals, especially when there are financial constraints:

- Funding only some proposals that are strongly aligned with the four principles
- Funding all proposals that are strongly aligned
- Maybe also funding one or two partially aligned proposals
- Maybe also funding some partially aligned proposals

Level of financial pressure

HIGH FINANCIAL PRESSURE
Limited budget

LOW FINANCIAL PRESSURE
Expanding budget

Number of projects funded by Auckland Council

28 February 2019
The equity principle explained

Equity has the highest weighting of all the investment principles. This page provides further information about what equity means in the context of sport investment and how it differs from equality.

Both equity and equality are strategies to ensure fairness. When applied they mean two different investment approaches:

**Equity is: meeting differences to get the same outcome**

*Equity* is ensuring every Aucklander has the same access by targeting sporting opportunities to meet people’s needs. This could mean providing a basic level of provision to most people and additional support for certain groups to encourage greater participation rates.

**For example:**

Person C currently has lower access compared to Person A and Person B. To achieve the same outcome and increased participation, Person C will receive more support from Auckland Council.

**Equality is treating everyone the same**

*Equality* is providing the same level of sporting opportunities to everyone, everywhere. This could mean providing the same sports facilities or programmes to everyone regardless of existing provision of services and facilities.

**For example:**

Persons A, B and C currently have different access to sports facilities and programmes. To achieve equality, they will receive the same support from Auckland Council.
Current inequity and inequality

Currently there are different types of inequity and inequality occurring across the sports facilities network in Auckland Council.

<table>
<thead>
<tr>
<th>Inequity in people's access to sport</th>
<th>Inequality across sports codes</th>
<th>Inequality across geographical areas</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auckland is home to a diverse range of people. When everyone is different, what fairness and success look like differs too. Providing the same access (equality) to everyone regardless of individual needs is likely to lead to inequity of outcomes.</td>
<td>There are differences in the level of support Auckland Council provides to sports codes, partly due to different historical arrangements made by legacy councils. The types of council support also differ. For example, some sports codes might currently receive direct funding, while others access council land and buildings at a peppercorn rental.</td>
<td>Different areas in Auckland have different levels of access to sports facilities and programmes, mainly due to the decisions made by legacy councils. There are also differences in current funding allocations across Auckland, based on factors such as population, land size and social deprivation.</td>
</tr>
</tbody>
</table>

**Examples**

- Different age, gender and ethnic groups are interested in different sports.
- Children in large families need affordable options to participate in sports.
- People with disabilities need facilities and programmes that cater to their needs.
- People in high socioeconomic deprivation groups may need additional support to participate.

- Fields sports such as rugby and league use Auckland Council sport fields for free.
- Indoor sports such as gymnastics and basketball pay a hireage fee to use Auckland Council courts.
- Emerging sports tend to be less organised. Their growth is limited without adequate access to facilities and programmes.

- Growth areas need additional facilities to cater for growing and changing local demand for sport.
- Non-growth areas have existing facilities which are ageing and may no longer be fit-for-purpose for the current people they are serving.
- Urban areas may have limited access to open space but have better access to built facilities.
- Rural areas tend to have fewer built facilities but more open space such as esplanade, beaches and regional parks.
Section 3
How we will work
We will adopt a new investment framework to assist decision-making and ensure delivery of outcomes. The framework provides a rigorous, disciplined approach to answer a set of critical questions before making final investment decisions.

3.1 The investment framework

Section 2 of this plan sets out Auckland Council’s model for sport investment in the future. This section provides the investment framework to ensure future decisions align with that model.

The investment framework will ensure structured, evidence-based investment in the future, as set out in Key shift 4.

**TODAY**

Some investment decisions are isolated and reactive with gaps in information such as the costs, benefits and alternatives.

**TOMORROW**

Make structured, strategic investments based on evidence to improve efficiency, effectiveness and outcome-delivery.

Auckland Council will answer a set of critical questions before investing:

**Whether to invest?**

1. What are the community needs?
2. Does it align with Auckland Council’s strategic priorities?
3. Does it have Better Business Cases?

**How to invest?**

4. Is there a partnership opportunity?
5. What investment mechanisms should be used?
6. Who makes decisions?
7. How to report and monitor outcomes?

The next few pages explain, question by question, how the framework will work in practice.
What does it look like in practice?

In this section we use three fictional scenarios to demonstrate how the investment framework could be applied in practice. We put each scenario through the investment framework in the following pages.

**Scenario 1:**
**A sub-regional multisport facility**

Three indoor sports clubs (gymnastics, badminton and boxing) have outgrown the Auckland Council community hall they currently hire for training. They are in a fast-growing suburb of Auckland with a high proportion of new migrants. Their combined membership has more than doubled in the last five years.

The three clubs have jointly approached the council for $10 million to build a multisport facility. The new facility will be a purpose-built indoor facility. It will have a flexible floor layout to be used by different indoor sports.

The concept design shows the new facility will be large enough to cater for sub-regional demand for indoor sports and allow for future expansion.

**Scenario 2:**
**School netball courts**

A high school wants to extend its netball courts from two to six courts to accommodate recent growth in student numbers. The new courts can be used for both training and competition during school hours. The school has approached Auckland Council to co-fund the new courts. It suggested additional lighting would allow the local community to play social games in the evening.

Auckland Council has evidence showing increasing community demand for extra court hours in the local area but has been unable to acquire new land to build new courts.

**Scenario 3:**
**Activation of a community house**

A community group has approached Auckland Council to lease a large room in the local community house owned by the council. The room has been empty for a while because the roof is leaking.

The community group proposed fixing the roof and converting the room into a table tennis room. It has raised most of the funding from the local community but may need a small amount of funding from the council.

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In real life, assessment of proposals may not necessarily follow a linear process but we will seek to answer every question in the framework before making an investment decision.

The breadth and depth of information analysed will be proportional to the level of investment and how complicated the proposal is. This will be defined by a number of factors such as:

- scope and benefits of the project
- Auckland Council's experience and track record of delivering similar projects
- level of engagement and partnerships with customers / communities required to enable any change
- level of risks and efforts required to manage the risks
- funding sources (whether the majority is provided by multiple external organisations)

For low level, low complexity investments, investors and decision-makers could undertake a scaled down approach. As the value and risk profile increases, investment decisions need to be informed by comprehensive analysis.
Whether to invest?

Quality decision making is based on analysis of all available information and weighing a range of options.

Question 1: What are the community needs?

All sports investment proposals will undergo a needs assessment. It will explore what is happening in a geographic area or community of interest to determine whether any change or intervention is required, either non-facility or facility.

A needs assessment is critical to distinguish ‘wants’ from ‘needs’ ensuring a facility or programme development will be fully utilised. Needs can be quantified through research and evidence and will stand the test of time. Wants are often opinion-based and will change over time.

Questions to consider:

What is the current state of provision – current facility/programme use, catchment, conditions?

Will the project meet the needs of the local community now and in the future – demographic profile and changes?

Question 2: Strategic alignment

A brief ‘pass/fail’ assessment to ensure the investment proposal aligns with Auckland Council’s strategic priorities and outcomes.

Questions to consider:

Is there strong alignment with:

- the outcomes, principles and scope in this plan
- Sports Facilities Priorities Plan
- Auckland Sports and Recreation Strategic Action Plan
- Auckland Plan 2060
- any relevant local plans.

Question 3: Better Business Cases (BBC)

Detailed assessment of the strategic, economic, commercial, financial and management case for the investment proposal.

Questions to consider:

Can the project demonstrate:

- a strategic case illustrating the need for a change, strategic fit and business needs
- an economic case to show value for money
- a commercial case to show that the investment will be commercially viable
- a financial case to prove the investment will be affordable within available funding
- a management case to show the investment will be achievable and can be successfully delivered.

The change we’re making

The assessment process will help ensure future investment in sport is evidence-based and focused on outcome delivery and good practice. We expect to see significant improvements in the quality of Auckland Council’s investment decisions in the future and increased consistency and transparency.

* Working examples and templates for needs assessment, strategic assessment, Better Business Cases and Cost Benefit Analysis are provided on the Auckland Council website.
What does it look like in practice?

Scenario 1: A sub-regional multisport facility

Question 1: What are the community needs?

Questions to consider:
- What is the current state of provision - current facility use, catchment, conditions?
- Will the project meet the needs of the local community now and in the future - demographic profile and changes?

Question 2: Strategic alignment

Alignment with this plan

Investment outcomes
- Will the proposal increase participation?
- Will it increase participation in:
  - community groups of low participation?
  - emerging sports?
  - high participation sports?
- Is the increase in participation likely to bring wider health, social, economic benefits to the local community?

Scope and focus
- Is the facility catering for community sport?
- Is the facility fit-for-purpose and does it provide basic provision?
- What will the facility provide?
  - core infrastructure
  - ancillary infrastructure
  - incidental infrastructure
- Demonstrate project alignment with:
  - the accountability principle (10%)
  - the equity principle (40%)
  - the financial sustainability principle (20%)
  - the outcome-focused principle (30%)

Also consider alignment with:
- Sports Facilities Priorities Plan
- Auckland Sport and Recreation Strategic Action Plan
- Auckland Plan 2050.

Question 3: Better Business Cases

Questions to consider:
- What is the strategic case? (a more detailed assessment of the strategic alignment analysis conducted in Phase 1)
- Is the project value for money? (economic case)

Cost-benefit analysis:
- Who is the target community?
- What are the costs and benefits the project seeks to deliver for the target community?
- What are the costs and benefits of the alternative options for the target community?
- How will the intended costs, benefits and outcomes be monitored over time?
- How can the intended benefits be linked to Auckland Council's strategic outcomes?
- Is it commercially viable? (commercial case)
- Is it affordable? (financial case)
- Does it have a sound governance structure and can it be delivered successfully? (management case).
How to invest?

Question 4:
Is there a partnership opportunity?

Auckland Council is not always the sole investor in sports. Depending on the nature, type and purpose of investment, we might choose to: a) directly invest; b) partner; or c) invest in others to provide sports facilities.

**Auckland Council as the principal investor in sport**

Auckland Council is most likely to be the principle investor when the sport investment is risky or has a significant social element.

This type of investment tends to be under-invested by the private sector. Without support from the council or central government agencies, there could be inadequate access and low-quality facilities.

**Auckland Council as a partner in sport investment**

Auckland Council is most likely to partner and co-invest in sport to deliver benefits that are shared by multiple organisations.

This type of investment tends to be large in scale and is likely to lead to shared agreements to co-own, co-deliver and/or co-manage sports facilities and programmes.

**Auckland Council having a supporting role in sport provision**

Auckland Council also invests with others to provide sporting opportunities. This type of investment is likely to happen when the sport sector is already established. In this case, the investment will focus on building existing sector capacity and provide support in areas which the council can add most value.

Details on how to determine the role of Auckland Council in sport investment projects are provided in the Facilities Partnerships Policy.

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**What does it look like in practice?**

Auckland Council is committed to working collaboratively with the sport sector and the community to provide better access to sports opportunities. To do so, we need to consider our role before investing to ensure efficient use of the budget and council resources in areas where it can make the biggest difference.

**The change we're making**

Auckland Council is likely to be the principal investor in Scenario 1 as the investment is likely to bring significant social benefits and tend not to attract private investors.

We would work with the three indoor sport clubs to explore all possible funding options, either from Auckland Council or from other investors, before making a final decision.

**Auckland Council as the principal investor**

Auckland Council is likely to be the principal investor in Scenario 1 as the investment is likely to bring significant social benefits and tend not to attract private investors.

We would work with the three indoor sport clubs to explore all possible funding options, either from Auckland Council or from other investors, before making a final decision.

**Auckland Council as a partner**

Auckland Council is likely to form a facility partnership with the school to co-deliver the new courts.

Once the courts are built, the council will have a long-term agreement with the school to ensure public access.

To enter into a facility partnership, the project will need to go through a separate assessment process set out in the Facilities Partnerships Policy.

**Auckland Council having a supporting role**

Auckland Council is likely to provide a supporting role if significant efforts have been made by the community group.

In addition to a lease and a community grant, Auckland Council might also offer capability-building advice to the community group.
How to invest?

Question 5:
What investment mechanisms should be used?

Auckland Council uses several mechanisms to invest in sport:

<table>
<thead>
<tr>
<th>When Auckland Council is the principal investor</th>
<th>When Auckland Council supports others</th>
<th>When Auckland Council partners with others</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provision and management of sports facilities and programmes</td>
<td>Direct financial contribution for capital and/or operating costs</td>
<td>Use of Auckland Council land and/or buildings</td>
</tr>
<tr>
<td>Leadership, governance, coordination, support, technical advice</td>
<td>Partnership agreements</td>
<td></td>
</tr>
</tbody>
</table>

Different mechanisms create different incentives and support sport participants, community and sport organisations in different ways. Determining the appropriate mechanism should be based on several factors such as:

- the scale and nature of investment
- the needs of the delivery organisations and the roles of other partners
- the needs of the target community group or area
- the expected benefits and alignment with outcomes of this plan
- consistency with the relevant Auckland Council plans (for example, open space network plans, Community Facilities Network Plan)
- consistency with legislation (such as the Local Government Act 2002 and the Reserve Act 1977).

Question 6:
Who makes the decisions?

Auckland Council has two complementary but distinct decision-making bodies with responsibilities for sports facilities investment:

The Governing Body

Focuses on region-wide strategic and investment decisions

- Decides where and when the council will invest in the sports facilities and programmes network to address gaps and respond to growth.
- Develops regional policies and strategies.
- Sets budgets for major facility and programme investments or upgrades through the long-term plan process.
- Governs regional facility partnership relationships, funding or lease agreements and performance reporting.

Local boards

- Make most decisions on local parks, open spaces, sports facilities and activities
  - Set outcomes and priorities for local sport investment through local board plans.
  - Identify local sports facility and programmes needs and advocate for investment through the long-term plan process.
  - Govern local and sub-regional facility partnership relationships, funding or lease agreements and performance reporting.

- May work together to support facilities that benefit several local board areas.
What does it look like in practice?

Scenario 1: A sub-regional multisport facility

Investment mechanisms

Auckland Council might want to build the proposed facility using the Sport and Recreation Facilities Investment Fund. See A1

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• a needs assessment that demonstrates the community’s needs for the proposed facility.</td>
</tr>
<tr>
<td></td>
<td>• a strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>- the investment outcomes and principles stated in this plan</td>
</tr>
<tr>
<td></td>
<td>- the priorities stated in the Sports Facilities Priorities Plan.</td>
</tr>
<tr>
<td></td>
<td>• better business cases that demonstrate:</td>
</tr>
<tr>
<td></td>
<td>- the economic, financial, strategic, commercial and management cases of the project</td>
</tr>
<tr>
<td></td>
<td>• a cost and benefit analysis that demonstrates:</td>
</tr>
<tr>
<td></td>
<td>- the project is value for money</td>
</tr>
<tr>
<td></td>
<td>- the input, output, intermediate outcomes of the project, and the links to the strategic outcomes the project aims to achieve</td>
</tr>
<tr>
<td></td>
<td>- performance measures to monitor progress over time and methods to collect data.</td>
</tr>
</tbody>
</table>

| Assessment | Staff will assess the applications based on the depth, breadth and quality of information provided in the applications. |

| Decision-making | The Governing Body will make final decisions based on staff recommendations. Results of various assessments will be presented by staff in a summary table supplemented by detailed tables of each assessment in the appendices. |

| Investment | Once approved by the Governing Body, staff will work with the applicants to form a funding agreement based on the input, output, intermediate outcomes, strategic outcomes and performance measures stated in the application. |

| Monitoring | Staff will conduct regular reviews to ensure performance measures are met over time. Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of the Sport and Recreation Investment Fund to the public and investors. |
### What does it look like in practice?

#### Scenario 2: School netball courts

**Investment mechanisms**

The school could form a facility partnership with Auckland Council. [See A2]

The partnership might include:
- a regional grant
- an ongoing agreement to ensure public access (for example, Community Access Scheme. [See A3]

#### A2: Facility partnerships

For sport facility partnerships, the applicants will need to show strategic alignment with the investment outcomes and principles stated in this plan. Applicants will also need to meet requirements stated in Facility Partnership Policy.

#### A3: Community access scheme

**Application**

Applicants will need to show:
- a needs assessment that demonstrates the scheme will meet a known or identified geographic gap in the provision of the Auckland Council recreation facilities.

- Strategic alignment with:
  - the investment outcomes and principles stated in this plan
  - other priorities set out in the scheme’s guidelines

- A cost and benefit analysis that demonstrates:
  - the project is value for money
  - analysis of public/private benefits
  - the input, output, intermediate outcomes of the project, and links to the strategic outcomes the project aims to achieve
  - performance measures to show the objectives have been met and methods to collect data

**Assessment**

Staff will assess the application based on the depth, breadth and quality of information provided in the applications.

**Decision-making**

The Governing Body will make the final decision based on staff recommendations. Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices.

**Investment**

Once approved by the Governing Body, staff will work with the applicants to form a funding agreement based on the input, output, intermediate outcomes, strategic outcomes and performance measures stated in the application.

**Monitoring**

Staff will conduct regular reviews to ensure performance measures are met over time. Information about the input, output and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of the Community Access Scheme to the public.
What does it look like in practice?

Scenario 3: Activation of a community house

Investment mechanisms

The community group could apply for:
- a community grant. See A4
- a community lease. See A5
Alternatively Auckland Council could undertake the renewal work itself. See A6

A4: Community Grants

**Application**

<table>
<thead>
<tr>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td>- sport and recreation priorities set out in the local plans</td>
</tr>
<tr>
<td>- the investment outcomes and principles stated in this plan.</td>
</tr>
<tr>
<td>• a cost and benefit analysis that demonstrates:</td>
</tr>
<tr>
<td>- the project is value for money</td>
</tr>
<tr>
<td>- the input, output, intermediate outcomes of the project</td>
</tr>
<tr>
<td>- an intervention logic diagram demonstrating the connections with Auckland Council’s strategic priorities and outcomes</td>
</tr>
<tr>
<td>- performance measures to show the objectives have been met and methods to collect data.</td>
</tr>
</tbody>
</table>

**Assessment**

Staff will assess applications based on the quality of information provided in the applications.

**Decision-making**

Local boards will make final decisions based on staff recommendations.

Results of various assessments will be presented by staff in a summary table, supplemented by detailed tables of each assessment in the appendices.

**Investment**

Funding will be provided to community groups once their applications are approved by the local board.

The applicants will need to fill in an accountability form which will specify the input, output, intermediate outcomes and the strategic outcomes of the project.

**Monitoring**

Staff will conduct regular reviews of the accountability forms to ensure performance measures are met over time.

Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of community grants.
### Scenario 3: Activation of a community house

#### What does it look like in practice?

**A5: Community leases**

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• a needs assessment that demonstrates the lease will meet community’s needs now and in future.</td>
</tr>
<tr>
<td></td>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>- sport and recreation priorities set out in the local plans</td>
</tr>
<tr>
<td></td>
<td>- the investment outcomes and principles stated in this plan.</td>
</tr>
<tr>
<td></td>
<td>• a cost and benefit analysis including:</td>
</tr>
<tr>
<td></td>
<td>- the input, output, intermediate outcomes of the lease</td>
</tr>
<tr>
<td></td>
<td>- an intervention logic diagram demonstrating the connections with Auckland Council’s strategic priorities and outcomes</td>
</tr>
<tr>
<td></td>
<td>- analysis of public/private benefits for each lease</td>
</tr>
<tr>
<td></td>
<td>- analysis of opportunity costs to Auckland Council for each lease (such as the underlying land value, alternative use of the land and building)</td>
</tr>
<tr>
<td></td>
<td>- assessment of potential service level changes before and after leasing</td>
</tr>
<tr>
<td></td>
<td>- performance measures to monitor progress over time and methods to collect data.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Assessment</th>
<th>Staff will assess the application based on the depth, breath and quality of information provided in the application.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Additional assessment will be undertaken by the staff to consider factors such as land status, the open space provision in the local area and impact on current service provision.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Decision-making</th>
<th>Local boards will make the final decision based on staff recommendations.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices.</td>
</tr>
</tbody>
</table>

| Investment | Once approved by the local boards, staff will work with the applicants to form a lease agreement, based on performance measures stated in the applications. |

<table>
<thead>
<tr>
<th>Monitoring</th>
<th>Staff will conduct compulsory annual reviews to ensure performance measures are met over time.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Utilisation data will be collected for both core activities and other uses (shared use, sub-leasing, hirage and commercial activities such as cafes and bars).</td>
</tr>
</tbody>
</table>
What does it look like in practice?

Scenario 3: Activation of a community house

### A6: Auckland Council asset renewals

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• a needs assessment that demonstrates the facility is still needed to meet local demand.</td>
</tr>
<tr>
<td></td>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>- the investment outcomes and principles stated in this plan</td>
</tr>
<tr>
<td></td>
<td>- sport and recreation priorities set out in the local board plans.</td>
</tr>
<tr>
<td></td>
<td>• a cost and benefit analysis that demonstrates:</td>
</tr>
<tr>
<td></td>
<td>- the project is value for money</td>
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<tr>
<td></td>
<td>- analysis of public/private benefit</td>
</tr>
<tr>
<td></td>
<td>- the input, output, intermediate outcomes of the project, and links to the strategic outcomes the project aims to achieve</td>
</tr>
<tr>
<td></td>
<td>- performance measures to show the objectives have been met and the methods used to collect the data.</td>
</tr>
</tbody>
</table>

| Assessment | Staff will assess the proposed renewal project against other renewal projects based on the results of the needs assessment, strategic alignment and CDA. |

| Decision-making | Local boards will make the final decision based on staff recommendations. Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices. |

| Investment | Once approved by local boards, staff will commence the renewal work. |

| Monitoring | Performance of the renewed asset will be monitored over time with performance measures. Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve effectiveness of the investment and help Auckland Council to articulate the benefits of asset renewals to the public. |
How to invest?

Question 7: How to report and monitor outcomes?

Every sport investment in the future will adopt the outcome measurement tool throughout the investment cycle to monitor progress.

The outcome measurement tool is based on the cost benefit analysis model used in the previous assessment stage and an intervention logic model to link the specific investment to Auckland Council’s strategic outcomes it aims to achieve.

The outcome measurement tool will be used as the basis to set performance measures and reporting requirements for each investment. Over time, robust and consistent measurement of outcomes will allow us to measure and analyse the aggregate benefits of sport investment and its contribution to the Auckland Plan 2050 outcomes.

Such information will help us gain a better understanding of what has worked well and not so well to improve effectiveness of future investment. We will also be better at articulating the returns of our investments to our investors and ratepayers.

The change we’re making

The investment framework presented in this plan sets out the process for rigorous decision-making, monitoring and reporting.

Over time, we expect to see significant improvement in the quality of evidence and analysis used to inform investment decisions and improve sector and staff capability. This will enable a continuous feedback loop of refinement and improvement in investment to ensure delivery of better outcomes for Aucklanders.
A new investment approach

Auckland Council is taking a new investment approach to meet the sport needs of Aucklanders

Future Auckland Council investment will be guided by four principles:

1. Accountability
2. Equity
3. Financial sustainability
4. Outcome-focused

We will adopt a new investment framework to:

- Guide decision-making
- Prioritise investment projects
- Measure and monitor outcome delivery
- Refine investment decisions over time

Aucklanders will have:

- Improved access to quality and fit-for-purpose facilities and programmes for community sports

Sport participation levels will increase, with a focus on:

- Improving participation of low-participant communities
- Improving participation in emerging sport with high growth potential
- Maintaining levels in high-participation sports

Increased sport participation will lead to a range of benefits for individuals and community including:

- Increased physical activity, health and wellbeing outcomes
- Improved educational outcomes and skills
- Increased economic development and creation of new jobs
- Improved social community benefit

The contributions to the Auckland Plan 2050:

- Belonging and participation
- Māori identity and wellbeing
- Homes and places
- Opportunities and prosperity

KPIs 7 & 8 (quality decisions) → KPIs 5 & 6 (service delivery) → KPIs 1-3 (participation) → Auckland Plan KPIs
3.2 Indicative implementation timeline

This plan will be a staged process that will be completed over the next three to five years.

An indicative implementation timeline is provided below.

- **Immediate adoption**
  
  Key parts of the plan will be implemented immediately, particularly:
  
  - the investment outcomes, investment principles and focus of investment set out in Section 2 will help to set investment priorities to guide every investment decision in sport
  
  - the investment framework set out in Section 3 will be used to assess every investment proposal, although the scale of the assessment should be adjusted to the scale of the investment and the risk profile.

- **Changes 2019-2021**
  
  The plan will create a number of changes that may affect community groups, sport organisations and Auckland Council. Further policy work and engagement will be undertaken to understand the full impact of the changes. These may include:
  
  - replacing community loans, rates remissions and postponements with grants
  
  - embedding new outcome measurement tools for different forms of sport investment
  
  - evaluating and refining processes and practice for loan guarantees, community leases and grants.

- **Plan refresh every three years**
  
  We will refresh the plan in late 2021 to ensure it is fit-for-purpose and assist quality investment decisions. A particular focus of the refresh will be to ensure the plan continues to respond to community needs using new performance data that is collected. The refresh will also determine whether additional revenue streams are necessary to fund future sport investments.

After 2021, the plan will be refreshed every three years to coincide with the Long-term Plan processes and ensure alignment with the council’s strategic priorities.
Chairperson's report
File No.: CP2019/00243

Te take mō te pūrongo
Purpose of the report
1. To provide Chairperson Cath Handley with an opportunity to update the local board on the projects and issues she has been involved with and to draw the board’s attention to any other matters of interest.

Ngā tūtohunga
Recommendation
That the Waiheke Local Board:
a) note the report from Chairperson Cath Handley.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A6</td>
<td>Chair's report Feb 2019</td>
<td>115</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Safia Cockerell - Democracy Advisor - Waiheke</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Louise Mason - GM Local Board Services</td>
</tr>
<tr>
<td></td>
<td>Helgard Wagener - Relshp Mgr - Great Barrier and Waiheke</td>
</tr>
</tbody>
</table>
Chairperson's report: Waiheke Local Board
5 Dec 2018 – 21 Feb 2019

Ngā mihi Waiheke

The summer period has meant a good break for the board and for council staff, and for so many Waiheke people it has meant increased workloads because of the summer visitor explosion and the need to provide goods and services for the much larger numbers. I hope those whose trade is dependent on summer have benefited from the long spell of fine weather. For many, having to make urgent changes to their freight arrangements right on Christmas, after Fullers’ carried though its planned intention to downscale their freight service between downtown Auckland and Waiheke, added to the stress of the season, and to increases in the local cost of goods and services. At no stage did Fullers respond in writing to the final formal request from the board to delay their changes, and none of the questions the board asked of Fullers in that request were answered.

Water

Following a prolonged dry spell that led to a water supply backlog of approx. three weeks, the cyclone season has now begun. Immediately prior to the predicted heavy rains at the end of last week (w/c 18 Feb) Healthy Waters led a 50-site inspection of known potential flooding hotspots, followed by immediate clearance works where there were problems. Whilst two of largest of the new stormwater projects (Tawaperea and Moa), designed specifically to mitigate flooding after the 2017 floods and slips, are finally in the consenting phase with works projected to begin this year, there will still be anxious times for those who have suffered previous losses in these and other catchments still waiting for remedial works.

Mayoral visit

Mayor Phil Goff met the board on Wed 30 Jan at the local board offices for a general discussion on relevant matters and for the board to update the mayor on Waiheke issues. Among other issues the board raised the APTR (Accommodation Targeted rate) that has led to a reduction in available accommodation choices on the island. The board advised that it would be taking the issue to a forthcoming meeting of the council’s Finance and Performance Committee.

Transport Forum

The first Transport Forum meeting (a sub-committee of the local board) was held in December with a number of recommendations being made to the board, including appointing a community mobility representative to the Transport Forum. The second planned meeting of the Transport Forum has been cancelled because Christmas/New Year has created a quiet spell which has meant insufficient subject matter in the pipeline for the forum.

The board worked with Auckland Transport and some members of the transport forum on the detailed Waiheke 10-year transport project plan in January.

AT Ferry Terminal consent

The board’s feedback on Auckland Transport’s stage one proposal for the redevelopment of the Auckland ferry wharf was submitted and we have now received an invitation to attend and to speak to our feedback. As a consequence of the board’s feedback in the consenting process Auckland Transport’s project team leadership met with the board in January to discuss AT’s plans and the boards objections. Whilst no concrete examples were given of making changes to accommodate Waiheke concerns, there were assurances that we had been heard and that AT would follow up on our hospital access services and other connectivity including to the airport. It is gratifying that the hearing’s panel has listed mobility
access issues as one of the subjects of the hearing, as this is the most pressing of the issues the board has highlighted.

**Board views on resource consent applications (with triggers)**

The Local Board completes comment forms for council planners on lodged resource consent applications that require the boards' consideration (when an application sets off a board-nominated trigger). The primary purpose of the feedback forms is for the board to use its local knowledge to recommend whether a resource consent application should be publicly notified, notified on a limited basis or not notified. The board is encouraged by Planning to offer reasons for the option selected and if possible mitigations for any issues or problems created by the development.

The role of the board member nominated as resource consent lead in the current local board term has been to sign off the board’s view on the resource consent application. A single composite approach representing the majority view has been provided.

At its business meeting on 24 November 2016 the board appointed member Meeuwsen as the resource consent lead and myself as alternate. In October 2017 the board agreed member Upchurch would be lead and I would be alternate due to member Meeuwsen’s other responsibilities. Due to my recent increased workload, member Meeuwsen has agreed to be the alternate for member Upchurch.

I wish to formally resolve the updated appointment and propose the following resolution:

<table>
<thead>
<tr>
<th>That the Waiheke Local Board</th>
</tr>
</thead>
<tbody>
<tr>
<td>a) appoint board member B Upchurch as resource consent lead, and board member J Meeuwsen as alternate.</td>
</tr>
</tbody>
</table>

The process for **notified resource consents** is as per the board’s 26 April 2018 resolution:

<table>
<thead>
<tr>
<th>21 Delegation for formal local board views on notified resource consents, plan changes and notices of requirement</th>
</tr>
</thead>
<tbody>
<tr>
<td>That the Waiheke Local Board:</td>
</tr>
<tr>
<td>a) in accordance with current process and on the basis of receiving low numbers of applications, provide formal local board views by separate and specific delegation for each application for which the local board wishes to provide their view.</td>
</tr>
</tbody>
</table>

CARRIED


Cath Handley
Chair
Waiheke Local Board workshop record of proceedings

File No.: CP2019/00711

Te take mō te pūrongo
Purpose of the report
1. Attached is a copy of the record of proceedings of the Waiheke Local Board workshop held on 31 January 2019.

Ngā tūtohunga
Recommendation
That the Waiheke Local Board:

a) note the record of proceedings of the Waiheke Local Board workshop held on 31 January 2019.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
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</tr>
</thead>
<tbody>
<tr>
<td>A0</td>
<td>20190131 Waiheke Local Board Workshop proceedings</td>
<td>119</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

Author | Safia Cockerell - Democracy Advisor - Waiheke

Authorisers | Louise Mason - GM Local Board Services
            | Helgard Wagener - Relshp Mgr - Great Barrier and Waiheke
Waiheke Local Board Workshop proceedings

Workshop record of the Waiheke Local Board held in the Waiheke Local Board Office, 10 Belgium Street, Ostend on Thursday 31 January 2019, commencing at 9.00am.

**PRESENT**
Chairperson: Cath Handley
Members: John Meeuwen (until 10:53am)
Shirin Brown
Bob Upchurch
Apology: Paul Walden
Also present: Janine Geddes, Helgard Wagener, Mark Inglis, Safia Cockerell

<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Member Discussions</strong></td>
<td>Local Initiatives/Specific Decisions</td>
<td>Members used this time to discuss a number of local issues.</td>
</tr>
<tr>
<td><strong>Waiheke Area Plan working party meeting</strong></td>
<td>Local Initiatives/Specific Decisions</td>
<td>Waiheke Area Plan working party meeting. Discussed:</td>
</tr>
<tr>
<td>Michele Perwick (Principle Planner)</td>
<td></td>
<td>- Draft summary papers</td>
</tr>
<tr>
<td>Warren Maciennan (Manager Planning - North/West)</td>
<td></td>
<td>- Mana whenua update</td>
</tr>
<tr>
<td>Peter Vani (Team Leader North West and Islands)</td>
<td></td>
<td>- Draft shortlist of Waiheke Area Plan key topics</td>
</tr>
<tr>
<td>Liane Ngamanu (Independent Māori Statutory Board)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Waiheke Island Community Pool</strong></td>
<td>Local Initiatives/Specific Decisions</td>
<td>Capital and Operational costs update given for Waiheke Community Pool and options outlined for going forward.</td>
</tr>
<tr>
<td>Sunny Karan (Sport and Recreation Lead)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Danny O’Donnell (Consultants VSL)</td>
<td></td>
<td></td>
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<tr>
<td>Item 20</td>
<td></td>
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</tr>
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<td>---</td>
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</tr>
</tbody>
</table>
| **Pippa Sommerville** *(PSR Portfolio Manager)*  
**John Nash** *(Programme Manager)*  
**Waiheke Pilot catch up**  
**John Nash** *(Programme Manager)* *(Waiheke & Gulf Islands)* | Keeping Informed  
Monthly pilot catch up. Discussed:  
- Matiatia  
- Visitor levy  
- Operations Manager  
- Crescent Road  
- Toilets  
- Wharetana Bay  
- Rakino Hall |
| **AT Downtown Programme**  
**Mel Dale** *(Elected Member Relationship Manager)*  
**Simon Oddie** *(Downtown Programme Interface & Stakeholder Manager)*  
**Nahri Salim** *(AT Communications Interface Lead)*  
**Haylee Minoprio** *(Principal Planner)* | Input into regional decision making  
Provided an update to the board regarding connectivity of facilities in the Downtown area. |
| **Aotea NZ Tourism Strategy**  
**Janine Geddes** *(Senior Local Board Advisor)* | Local Initiatives/Specific Decisions  
Reviewed the board’s feedback on draft Aotea NZ Tourism Strategy. |
| **Christmas Festival debrief**  
**Kaiya Irvine** *(Senior Event Organiser)* | Keeping Informed |
| **Agenda run through** | |

The workshop concluded at 4:47pm.
Governance Forward Work Programme

File No.: CP2019/00712

Whakarāpopototanga matua
Executive summary

1. Attached is a copy of the Governance Forward Work Programme for Waiheke which is a schedule of items that will come before the board at business meetings and workshops over the next 12 months.

Ngā tūtohunga
Recommendation

That the Waiheke Local Board:

a) note the Governance Forward Work Programme.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
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<tr>
<td>A1</td>
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Ngā kaihaina
Signatories

<table>
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<tr>
<th>Author</th>
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<tr>
<td>Safia Cockerell - Democracy Advisor - Waiheke</td>
<td>Louise Mason - GM Local Board Services</td>
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<td>Helgard Wagener - Relshp Mgr - Great Barrier and Waiheke</td>
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List of resource consents

File No.: CP2019/00713

Whakarāpopototanga matua
Executive summary

1. Attached are the lists of resource consent applications related to Waiheke Island received from 21 to 27 January, 28 January to 1 February, 2 to 10 February and 11 to 17 February 2019.

Ngā tūtohunga
Recommendation

That the Waiheke Local Board:

a) note the lists of resource consents lodged related to Waiheke Island from 21 to 27 January, 28 January to 1 February, 2 to 10 February and 11 to 17 February 2019.

Ngā tāpirihanga
Attachments

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<th>No.</th>
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<td>Resource consent applications received from 21 to 27 January 2019</td>
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<td>B</td>
<td>Resource consent applications received from 28 January to 1 February 2019</td>
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<td>C</td>
<td>Resource consent applications received from 2 to 10 February 2019</td>
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<td>D</td>
<td>Resource consent applications received from 11 to 17 February 2019</td>
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Ngā kaihaina
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## Resource consent applications received from 21 to 27 January 2019

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<th>Applicant Name</th>
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<tr>
<td>TRE60332504</td>
<td>Jan 21, 2019</td>
<td>Tree Consent Application</td>
<td>Geoffrey William Anderson</td>
<td>62 Burrell Road Waheihe Island Auckland 1061</td>
<td>Removal of several whitey wood and red Matipo to allow for safe driveway access. Replacement planting to mitigate for loss.</td>
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<tr>
<td>TRE60333145</td>
<td>Jan 21, 2019</td>
<td>Tree Consent Application</td>
<td>Linda Humlova</td>
<td>33 Cory Road Waheihe Island Auckland 1081</td>
<td>Pohutukawa from neighbouring site (33 Cory Road) is leaning over our roof. During high winds the Pohutukawa is brushing the roof. The branch can be about 7m long with about 3 metres above our roof and the branch is about 30 cm thick. Worried that if it would break, it would damage roof.</td>
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<td>LUC6033349</td>
<td>Jan 24, 2019</td>
<td>Land Use Consent Application</td>
<td>Graham John Hunt</td>
<td>67 Junction Road Waheihe Island Auckland 1001</td>
<td>Additions and alterations to an existing dwelling.</td>
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<td>DIS60333497</td>
<td>Jan 25, 2019</td>
<td>Discharge Consent Application</td>
<td>Michael Brett Neil Mainey</td>
<td>106 Hill Road Waheihe Island Auckland 1081</td>
<td>Stormwater Management and Discharge permit (main consent is BUN60333496).</td>
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<td>LUC6033387</td>
<td>Jan 25, 2019</td>
<td>Land Use Consent Application</td>
<td>Leroy Nathan Windle</td>
<td>124 Ocean View Road Waheihe Island Auckland 1081</td>
<td>Consent for an 8.4m² food caravan along the north-eastern road frontage of the subject site for the purposes of selling take-away food (crepes) to members of the public.</td>
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<tr>
<td>LUC60333496</td>
<td>Jan 25, 2019</td>
<td>Land Use Consent Application</td>
<td>Michael Brett Neil Mainey</td>
<td>106 Hill Road Waheihe Island Auckland 1081</td>
<td>Replace existing bach with new residential dwelling including WW servicing (main Consent is BUN60333495).</td>
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<td>SUB60333388</td>
<td>Jan 25, 2019</td>
<td>Subdivision Consent Application</td>
<td>Simon Robert Saunders Blair</td>
<td>105 Great Barrier Road Waheihe Island Auckland 1061</td>
<td>Boundary adjustment on 105, 103A and 101 Great Barrier Road.</td>
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<td>DIS033580</td>
<td>Jan 29, 2019</td>
<td>Discharge Consent Application</td>
<td>Gwyn Thomas</td>
<td>87 Donald Bruce Road Waitehe Island Auckland 1081</td>
<td>Wastewater discharge permit associated adds and aits to an existing dwelling (main consent is BUN0033569).</td>
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<td>DIS033583</td>
<td>Jan 29, 2019</td>
<td>Discharge Consent Application</td>
<td>Paul Rene Allione</td>
<td>81 Donald Bruce Road Waitehe Island Auckland 1081</td>
<td>Wastewater treatment and disposal associated with new bedroom and plumbing lower floor (main consent is BUN0033481).</td>
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<td>LUC033565</td>
<td>Jan 29, 2019</td>
<td>Land Use Consent Application</td>
<td>Warren Grant Gaylor</td>
<td>420 Sea View Road Waitehe Island Auckland 1081</td>
<td>Construct a dwelling and shed (with home office) and associated works including wastewater and stormwater servicing and access.</td>
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<td>LUC033582</td>
<td>Jan 29, 2019</td>
<td>Land Use Consent Application</td>
<td>Paul Rene Allione</td>
<td>81 Donald Bruce Road Waitehe Island Auckland 1081</td>
<td>Enclose area under existing house to create new bedroom, game room, toilet, shower and sink with internal staircase to upper floor (main consent is BUN0033481).</td>
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<td>TRE033561</td>
<td>Jan 29, 2019</td>
<td>Tree Consent Application</td>
<td>Paul Brian Davies</td>
<td>7 Tahi Road Waitehe Island Auckland 1081</td>
<td>Removal of a single Manuka tree contaminating potable water supply to workshop.</td>
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<td>LUC033715</td>
<td>Jan 31, 2019</td>
<td>Land Use Consent Application</td>
<td>Joshua William Lusitini Bradley</td>
<td>18 Scotts Terrace Waitehe Island Auckland 1081</td>
<td>To extend an existing car parking area that abuts their roadside property. This will involve constructing a 0.8m to 1.5m retaining wall within the unformed portion of the legal road which will be back filled with metal aggregate to form a longer parallel car parking area.</td>
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<td>Application No.</td>
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<td>LUC60333842</td>
<td>Feb 4, 2019</td>
<td>Land Use Consent Application</td>
<td>Prabhavati Hathaway</td>
<td>471 Sea View Road Waiheke Island Auckland 1081</td>
<td>To establish a sleepout.</td>
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<td>TRE60333778</td>
<td>Feb 4, 2019</td>
<td>Tree Consent Application</td>
<td>Anna Reinstein</td>
<td>87 Trig Hill Road Waiheke Island Auckland 1081</td>
<td>General light pruning of a Pohutukawa and a Kanuka tree.</td>
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<td>LUC60333795</td>
<td>Feb 5, 2019</td>
<td>Land Use Consent Application</td>
<td>Rachel Jane Dick</td>
<td>320A Sea View Road Waiheke Island Auckland 1081</td>
<td>New driveway, earthworks and gradient associated with a two lot subdivision (main consent is BUN60333794).</td>
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<td>LUC60333879</td>
<td>Feb 7, 2019</td>
<td>Land Use Consent Application</td>
<td>Gregory Mark Hannah</td>
<td>13 Te Anha Avenue Waiheke Island Auckland 1081</td>
<td>New two storey three bedroom residential dwelling, decks and a foot-bridge.</td>
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<td>LUC60334142</td>
<td>Feb 7, 2019</td>
<td>Land Use Consent Application</td>
<td>Wawata Estate Limited</td>
<td>306 Sea View Road Waiheke Island Auckland 1081</td>
<td>Tree removal on soil warning land to facilitate earthworks for subdivision.</td>
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<td>TRE60333952</td>
<td>Feb 7, 2019</td>
<td>Tree Consent Application</td>
<td>Wawata Estate Limited Attention: Chris Jacobs</td>
<td>306 Sea View Road Waiheke Island Auckland 1081</td>
<td>Tree removal on soil warning land to facilitate earthworks for a consented subdivision.</td>
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<td>TRE60333955</td>
<td>Feb 8, 2019</td>
<td>Tree Consent Application</td>
<td>Miriam Gwenn Reid</td>
<td>50A Bay Road Waiheke Island Auckland 1081</td>
<td>Removal of two large Taraire trees too close to the house.</td>
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Resource consent applications received from 11 to 17 February 2019

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<th>Application No.</th>
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<td>DIS60334160</td>
<td>Feb 11, 2019</td>
<td>Discharge Consent Application</td>
<td>Martin Lawrence McIsaac</td>
<td>40 Eden Terrace Waiheke Island Auckland 1081</td>
<td>Wastewater and storm-water servicing for a new relocated 3 bedroom dwelling (main consent is BUN60334088).</td>
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<td>LUC60334069</td>
<td>Feb 11, 2019</td>
<td>Land Use Consent Application</td>
<td>Martin Lawrence McIsaac</td>
<td>40 Eden Terrace Waiheke Island Auckland 1081</td>
<td>New 3 bedroom dwelling and earthworks (main consent is BUN60334068).</td>
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<td>LUC60334161</td>
<td>Feb 11, 2019</td>
<td>Land Use Consent Application</td>
<td>Stuart Rober Tinman</td>
<td>28 Tiri Road Waiheke Island Auckland 1081</td>
<td>New 3 level container home and pool.</td>
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<td>TRE60334202</td>
<td>Feb 12, 2019</td>
<td>Tree Consent Application</td>
<td>Katrina Anne Hastings</td>
<td>13 Waikare Road Waiheke Island Auckland 1081</td>
<td>Removal of one Pohutukawa tree on the southern boundary.</td>
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<td>TRE60334204</td>
<td>Feb 12, 2019</td>
<td>Tree Consent Application</td>
<td>Katrina Anne Hastings</td>
<td>13 Waikare Road Waiheke Island Auckland 1081</td>
<td>Pruning back over-hanging Pohutukawa branches overhanging dwelling to reduce potable water contamination.</td>
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<td>TRE60334209</td>
<td>Feb 12, 2019</td>
<td>Tree Consent Application</td>
<td>Rhys Thomas MacLachlan</td>
<td>33 Waiheke Road Waiheke Island Auckland 1971</td>
<td>Prune a Kanuka tree to a more manageable height.</td>
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<td>TRE60334260</td>
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<td>Tree Consent Application</td>
<td>Warren Reginald Eade</td>
<td>6 Great Barrier Road Waiheke Island Auckland 1081</td>
<td>Formative pruning of a Pohutukawa to reduce conflict with a residential accessory building.</td>
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<td>LUC60334326</td>
<td>Feb 14, 2019</td>
<td>Land Use Consent Application</td>
<td>John Langley Hawkesby</td>
<td>19 Motukaha Road Waiheke Island Auckland 1971</td>
<td>Construct a windbreak.</td>
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<td>TRE60334352</td>
<td>Feb 14, 2019</td>
<td>Tree Consent Application</td>
<td>Andrew Alan Smith</td>
<td>9 Ocean View Road Waiheke Island Auckland 1081</td>
<td>Removal of three dead native species.</td>
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</tbody>
</table>
ATTACHMENTS

Item 7.1  Attachment A  Signed petition - Nikau Road  Page 139
THE CHAIRPERSON
WAIHEKE COUNTY BOARD
AUCKLAND CITY COUNCIL
DEAR MADAM

WE THE UNDERSIGNED WOULD
APPROCIATE THE INSTALLATION OF A ROAD SPEED
HUMP(S) ON THIS ROAD AS DRIVERS BOTH YOUNG AND
NOT SO YOUNG THINK THIS A RACE TRACK FOR BOTH
PRIVATE AND COMMERCIAL VEHICLES.

THE SAFETY OF THE MANY CHILDREN THAT USE
THIS ROAD FOR THE CHILD CARE AND PARK AT
THE OLD SCHOOL PLUS RIDING THEIR BIKES IS
OF MAJOR CONCERN TO US.

IF A CHILD RAN OUT OF THE PARK CHASING
ONE ANOTHER, OR A BALL THIS COULD BE FATAL.
HOPEFULLY YOU WILL GIVE THIS MATTER SOME URGENT
CONSIDERATION.

YOURS FAITHFULLY

19 Nikau Rd
Mr Herbert Fure

21 Nikau Rd
Mrs Young

40 Nikau Rd
Mr Yorke

25 Nikau Rd
Ms Lewis

17 Nikau Rd
Mr Take

15 Nikau Rd
Mama Taiohe

36 Nikau Rd
Mr Style

18 Nikau Rd
Mr Dyer