I hereby give notice that an ordinary meeting of the Manurewa Local Board will be held on:

Date: Thursday, 21 March 2019  
Time: 6.00pm  
Meeting Room: Manurewa Local Board Office  
Venue: 7 Hill Road  
Manurewa

Manurewa Local Board
OPEN AGENDA

MEMBERSHIP

Chairperson  
Angela Dalton

Deputy Chairperson  
Stella Cattle

Members  
Joseph Allan
Sarah Colcord
Angela Cunningham-Marino
Rangi McLean
Ken Penney
Dave Pizzini

(Quorum 4 members)

Paula Brooke  
Democracy Advisor - Manurewa

14 March 2019

Contact Telephone: 021 715279  
Email paula.brooke@aucklandcouncil.govt.nz  
Website: www.aucklandcouncil.govt.nz

Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
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<td>Consideration of Extraordinary Items</td>
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</table>
1 Welcome

A board member will lead the meeting in prayer.

2 Apologies

At the close of the agenda, member Dave Pizzini had given his apologies.

3 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

4 Confirmation of Minutes

That the Manurewa Local Board:

a) confirm the ordinary minutes of its meeting, held on Thursday, 21 February 2019, as a true and correct record.

5 Leave of Absence

At the close of the agenda no requests for leave of absence had been received.

6 Acknowledgements

At the close of the agenda no requests for acknowledgements had been received.

7 Petitions

At the close of the agenda no requests to present petitions had been received.

8 Deputations

Standing Order 7.7 provides for deputations. Those applying for deputations are required to give seven working days notice of subject matter and applications are approved by the Chairperson of the Manurewa Local Board. This means that details relating to deputations can be included in the published agenda. Total speaking time per deputation is ten minutes or as resolved by the meeting.

8.1 Deputation - Andrew Rawhiti

Te take mō te pūrongo

Purpose of the report

1. Andrew Rawhiti will speak to speeding concerns on Wordsworth Road, Manurewa.

Ngā tūtohunga

Recommendation/s

That the Manurewa Local Board:

a) thank Andrew Rawhiti for speaking to his concerns about speeding on Wordsworth Road, Manurewa.
8.2 Deputation - Tony Rakich

Te take mō te pūrongo

Purpose of the report

1. Tony Rakich will speak to his concerns regarding the high number of near misses at the intersection of Claude Road and Alfriston Road, Manurewa, and the bus stop congestion also creating near misses near Magic Way, Manurewa.

Ngā tūtohunga

Recommendation/s

That the Manurewa Local Board:

a) thank Tony Rakich for speaking to his concerns on near misses on Alfriston Road and Magic Way, Manurewa.

8.3 Deputation - Clendon Pride Project

Te take mō te pūrongo

Purpose of the report

1. Melissa Atama will present the Clendon Pride Project accountability report for their funding agreement dated 1 December 2018 - 29 January 2019.

Ngā tūtohunga

Recommendation/s

That the Manurewa Local Board:

a) thank Melissa Atama for presenting the Clendon Pride Project accountability report.

9 Public Forum

A period of time (approximately 30 minutes) is set aside for members of the public to address the meeting on matters within its delegated authority. A maximum of 3 minutes per item is allowed, following which there may be questions from members.

At the close of the agenda no requests for public forum had been received.

10 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

(a) The local authority by resolution so decides; and

(b) The presiding member explains at the meeting, at a time when it is open to the public,-

(i) The reason why the item is not on the agenda; and
(ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting."

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

"Where an item is not on the agenda for a meeting,-

(a) That item may be discussed at that meeting if-

   (i) That item is a minor matter relating to the general business of the local authority; and

   (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion."
Manurewa Youth Council - March Update

File No.: CP2019/01991

Te take mō te pūrongo / Purpose of the report
1. To provide an opportunity for the Manurewa Youth Council to update the Manurewa Local Board on matters they have been involved in.

Whakarāpopototanga matua / Executive summary
2. The Manurewa Youth Council will provide an update on their actions and achievements in March 2019.

Ngā tūtohunga / Recommendation/s
That the Manurewa Local Board:
a) receive the Manurewa Youth Council March 2019 update.

Ngā tāpirihanga / Attachments

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<td>A0</td>
<td>Manurewa Local Board March 2019 - Manurewa Youth Council March update</td>
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Ngā kaihaina / Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Paula Brooke - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
Tomorrow Schools submission.
The Manurewa Youth Council is writing a submission on behalf of our youth, expressing what the thoughts and opinions are on this review. We currently have a survey open until the 28th March that unpacks all the information about the review and will inform what our submission looks like. It will then be delivered to the government-appointed Independent Taskforce, who are investigating education reform in New Zealand.

The Space design competition
We have come up with some rules to look after our youth centre ‘The Space’ and we need your help to design the poster on which they will be displayed. The winning design will get a $100 Westfield Gift Card and the runner up will get a $50 Westfield Gift Card.

Info attached to this newsletter
The Space
The Space usage has picked up over the last two weeks by organisations that are looking for community spaces to hold meetings and workshops. Some of those organisations include Te Kaha o Te Rangatahi, Werry Workforce, ManUp and much more.

- Article features.
  The Manurewa Youth Council members have been featured in various articles that have been shared on our social medias. Members have been featured in
  - "Manurewa High School Feature Friday - Edition #44" - Manurewa High School Facebook Page
  - "Community engagement on the rise" - OurAuckland
  - "Rangatahi Youth Scholarship recipients aim to help the community with their skills" - OurAuckland
  - "A space to call home in Manurewa" - OurAuckland

- Member Buua Redfern-Tutu organised a beach clean-up at Onehunga Beach as part of her Sustainable Coastlines work

- World Krump Champion recorded a smoke-free campaign ad in The Space.

MARCH WORK CALANDER
- Eye on Nature
- Bilingual Hikoi
- MYC Event
DESIGN OUR POSTER AND BE IN TO WIN

We have come up with some rules to look after our youth centre 'The Space' and we need your help to design the poster on which they will be displayed.

The winning design will get a $100 Westfield Gift Card and the runner up will get a $50 Westfield Gift Card.

Refer to the comment section for The Rules and the Terms and Conditions. All entries must be submitted to rewayouthcouncil@gmail.com. Entries open 6 March and closes 3 April.
IMPORTANT INFORMATION

You have creative freedom over your design including colours, however it must be A4 and it must include the following information:

The Space is a SAFE SPACE. We do not tolerate:
- Drugs, Alcohol, Colours or Truancy
- Negative, disruptive behaviour
- Running or dangerous games
- Damage, theft, vandalism or graffiti

TERMS AND CONDITIONS

- By submitting an entry, you hereby agree:
- You are aged from 12 to 24 years old from the date you submit your entry.
- You are the owner of the content submitted and it is exclusively your own work.
- The winner and runner up will be selected by the Manurewa Youth Council and will be notified of the results on 5 April and will be invited to collect their prize on 10 April at the General Meeting.
- Accept that minor alterations may be made in order to ensure practicality of use.
- Assign the Manurewa Youth Council all of your intellectual property rights and full title guarantee which you would otherwise be entitled to under the Copyright Act 1994.
Manurewa Ward Councillors Update
File No.: CP2019/02108

Te take mō te pūrongo
Purpose of the report
1. A period of 10 minutes has been set aside for the Manurewa-Papakura ward councillors to update the Manurewa Local Board on regional matters.

Whakarāpopototanga matua
Executive summary
2. An opportunity for the Manurewa-Papakura ward councillors to update the Manurewa Local Board on regional matters.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:
 a) receive the verbal reports from:
   i) Councillor Daniel Newman
   ii) Councillor Sir John Walker.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
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<tr>
<td>Authoriser</td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo
Purpose of the report
1. To provide an opportunity for members to update the Manurewa Local Board on matters they have been involved in over the last month.

Whakarāpopototanga matua
Executive summary
2. An opportunity for members of the Manurewa Local Board to give a verbal update on their activities for the month.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:
 a) receive the verbal update from member’s.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

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<tr>
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<tr>
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<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
Chairperson's Update

File No.: CP2019/02110

Te take mō te pūrongo
Purpose of the report
1. To provide an opportunity for the Manurewa Local Board Chairperson to update the local board on issues she has been involved in.

Whakarāpopototanga matua
Executive summary
2. An opportunity for the Manurewa Local Board Chairperson to update the local board on her activities over the last month.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:
a) receive the verbal report from the Manurewa Local Board Chairperson.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

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<tr>
<td>Authoriser</td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo

Purpose of the report
1. To provide an update to the Manurewa Local Board on transport-related matters in its area, including the Local Board Transport Capital Fund (LBTCF) projects.

Whakarāpopototanga matua

Executive summary
2. This month’s report includes information on the progress of the work to upgrade Te Mahia Station.
3. An update is provided on the Airport to Botany Rapid Transit link. The project team will be updating local boards during April to June 2019.
4. The design for early improvements to improve access to Auckland Airport are outlined, especially in regard to Puhinui. Public consultation on the proposals is expected between April to June 2019.
5. Progress on Board’s LBTCF projects is included in the report. The Board has $463,088 remaining in the fund.
6. This report also provides an update on various Local Board Transport Capital Fund (LBTCF) projects.

Ngā tūtohunga

Recommendation/s
That the Manurewa Local Board:

a) receive the Auckland Transport March 2019 update to the Manurewa Local Board.

Horopaki

Context
7. This report addresses transport-related matters in the local board area and includes information on the status of the Local Board Transport Capital Fund (LBTCF) and LBTCF projects.
8. The LBTCF is a capital budget provided to all local boards by Auckland Council and delivered by Auckland Transport (AT). Local boards can use this fund to deliver transport infrastructure projects that they believe are important but are not part of AT’s work programme.
9. Any LBTCF projects selected must be safe, must not impede network efficiency, and must be located in the road corridor or on land controlled by Auckland Transport (though projects running through parks can be considered if there is a transport outcome).
10. AT is responsible for all of Auckland’s transport services, excluding state highways. AT reports on a monthly basis to local boards, as set out in the Local Board Engagement Plan. This monthly reporting commitment acknowledges the important engagement role local boards play within and on behalf of their local communities.
Regional projects and activities

Update on Airport Botany Rapid Transit
11. Technical work is continuing to confirm the preferred rapid transit route alignment.
12. The project team will be updating Local Boards between April and June 2019.

Early Improvements to Airport Access
13. Puhinui Interchange:
   - The preliminary design has been completed and is being reviewed by AT.
   - Procurement evaluation is underway for a contractor, which includes social procurement and sustainability criteria.
   - Resource consent pre-application meetings are underway.
   - A paper was considered by the NZTA Board in December 2018, seeking funding approval for the detailed design phase. This is waiting on a formal decision.

14. Other early improvements:
   - Concept designs are complete for the proposed Puhinui Road bus lanes, and Mangere Walking and Cycling Projects.
   - The draft Business Case is on track to be completed first quarter of 2019.
   - Public consultation on the proposed early improvements is expected to commence in the second quarter 2019.

Local projects and activities

Te Mahia station upgrade
15. AT has completed the majority of works at Te Mahia Station.
16. Improvements include platform drainage improvements; a new station shelter; lighting, a public announcement system, passenger information and CCTV improvements; and perimeter fencing and upgrades to the pedestrian level crossing.
17. The improvements will bring the station up to full Auckland Transport Code of Practice (ATCOP) standards.
18. Additional station signage remains to be installed which should occur within the next two months.

Local Board Transport Capital Fund (LBTCF) update
19. The Manurewa Local Board’s transport capital fund is summarised in the table below:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total funds available in current political term (includes 2019/20 FY)</td>
<td>$4,010,293</td>
</tr>
<tr>
<td>Amount committed as at end of February 2019 on projects approved for detailed design and/or construction</td>
<td>$1,945,371</td>
</tr>
<tr>
<td>Capped contribution amount for Te Mahia station upgrade project</td>
<td>$2,000,000</td>
</tr>
<tr>
<td>Amount approved for Great South Rd Exeloo</td>
<td>$25,000</td>
</tr>
<tr>
<td>Remaining budget available to allocate by the end of the current political term</td>
<td>$463,088</td>
</tr>
</tbody>
</table>
- Current surplus based on above figures: **$39,922**.
- Hill Rd improvements: final cost of $502,000 vs $525,000 FEC. Surplus: **$23,000**.
- Exeloo: Board funding of $25,000 vs CityCare Ltd quote of $23,000. Surplus: **$2,000**.
- Te Mahia station- $2m allocated and $1.606m spent. Surplus: **$394,000**.

Poppy Blades: Board allocation of $8,042, spend to date $2,876 + estimated cost of $1,000 for Halsey Road. Surplus **$4,166**.
20. The board’s current LBTCF projects are included in the table below (in which ROC = rough order of costs, and FEC = firm estimate of cost):

<table>
<thead>
<tr>
<th>ID#</th>
<th>Project Description</th>
<th>Progress/Current Status</th>
</tr>
</thead>
</table>
| 546 | **Te Mahia station upgrade**                         | • Capped allocation of $2m  
• Spend to date = $1,606,102  
• On 16-Nov-17, the Board considered and endorsed a package of works to be funded by the LBTCF, and approved a maximum allocation of $2 million.  
• On 19-Apr-18, the Board passed a resolution indicating its wish to include mana whenua signage at the station as part of its $2M package of works.  
• Settlement for the purchase of 286 Great South Road occurred on 29-Jun-18. The Manurewa town centre (MTC) steering group is looking at options to develop the site.  
**Project update (including AT funded works):**  
• Fit-out of the shelter completed and new CCTV and PA installed.  
• The platform works completed in October.  
• The building on 286 GSR was demolished starting in late Oct-18. No asbestos was found at the site following a survey.  
• Manurewa Town Centre (MTC) representatives met on site to discuss short-term options until the site can be developed. Suggestions preferred were a coffee cart, seating, shade, toilets, wall mural and basketball hoop.  
• MTC reps have asked to meet with AT staff to discuss how the station’s current and future requirements (e.g. level crossing improvements and eventual over bridge and ramps etc) and any bus priority measures on the road will impact on the land at 286 GSR to better understand what impacts/limitations those projects will have or impose on the board’s aspirations for the site. A meeting is being scheduled.  
• AC owns the land but it is managed by AT.  
• A project for a billboard is being discussed and funding sought for its design and build, along with ATEED:  
  o The previous AT project manager in Design team is no longer available to manage this project. The project manager has offered to write a brief for 2-3 experienced consultants to respond to and then the local board can select one. The signage must conform to AT design standards in road corridor. |
<p>| 611 | Poppy Places of Remembrance project                  | • At its business meeting in June 2018, the local board approved $8,041.93 for the purchase and installation of poppy road name blades along Beatty Avenue, Jellicoe Road, Jutland Road, |</p>
<table>
<thead>
<tr>
<th>Item 15</th>
<th>NZ’s overseas military history</th>
</tr>
</thead>
<tbody>
<tr>
<td>FEC = $8,042</td>
<td>Sturdee Road, Churchill Avenue, Maich Road and Pedestal Lane.</td>
</tr>
<tr>
<td>Final cost = $2,876 + Halsey Rd estimated cost of $1,000</td>
<td>The signs were supplied by Road Signs and Traffic Control Equipment Ltd, and installation was completed in September 2018. Installation was undertaken by Downer without cost.</td>
</tr>
</tbody>
</table>

**Project update:**
- Final cost reported as $2,876 (excluding GST).
- Halsey Rd blade is at the contractors and is in their schedule of works for installation by 15 March. AT is conscious of the need for the blade to be in place before Anzac Day 2019.

<table>
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<th>639</th>
<th>‘Wordsworth quadrant’ Package 1</th>
</tr>
</thead>
<tbody>
<tr>
<td>A project to reduce speed and improve pedestrian safety in the quadrant bounded by Browns, Roscommon, Weymouth and Russell Roads</td>
<td>At its business meeting in October 2018, the local board approved construction for ‘Package 1’ comprising four solar-powered driver feedback signs on Wordsworth Road and a raised speed table at the zebra crossing on Rowandale Avenue outside Rowandale School.</td>
</tr>
<tr>
<td>ROC estimate of $219,328</td>
<td>Project update:</td>
</tr>
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<td></td>
<td>- Project update presentation to the board is scheduled for 7 March 2019.</td>
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<table>
<thead>
<tr>
<th>640</th>
<th>‘Wordsworth quadrant’ Package 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>A project to reduce speed and improve pedestrian safety in the Wordsworth quadrant</td>
<td>In October 2018, the board requested detailed design on ‘Package 2’ comprising five raised tables/pedestrian crossings at 157 Wordsworth Road and on all legs of the Wordsworth/Rowandale roundabout.</td>
</tr>
<tr>
<td>ROC estimate of $647,294</td>
<td>Project update:</td>
</tr>
<tr>
<td></td>
<td>- Project update presentation to the board is scheduled for 7 March 2019.</td>
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<table>
<thead>
<tr>
<th>641</th>
<th>‘Wordsworth quadrant’ Package 3</th>
</tr>
</thead>
<tbody>
<tr>
<td>A project to reduce speed and improve pedestrian safety in the Wordsworth quadrant</td>
<td>In October 2018, the board approved detailed design on ‘Package 3’ being a residential speed management project for the Wordsworth quadrant.</td>
</tr>
<tr>
<td>ROC estimate of $500,000</td>
<td>Project update:</td>
</tr>
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<td></td>
<td>- Project update presentation to the board on 7 March 2019.</td>
</tr>
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<tr>
<th>642</th>
<th>Exeloo photo film wrap</th>
</tr>
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<tbody>
<tr>
<td>A project to enhance the appearance of two public facilities on AT-controlled land</td>
<td>In October 2018, the board authorised installation of two photo film wraps based on the estimate of $10,500 each ($21,000 total).</td>
</tr>
<tr>
<td>FEC = $21,000</td>
<td>Project update:</td>
</tr>
<tr>
<td>Additional CityCare Ltd quote including removal of anti-graffiti coating of Exeloo (corner of Hill Road and Great South Road) = $23,213</td>
<td>- Bus station unit is complete.</td>
</tr>
<tr>
<td></td>
<td>- GSR unit: the board has approved expenditure of up to $25,000 for removal of anti-graffiti coating before film wrap can be applied.</td>
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<tr>
<td></td>
<td>- City Care has supplied a quote and informed of the need to install the wrap before 25 April.</td>
</tr>
</tbody>
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<thead>
<tr>
<th>643</th>
<th>Various bus shelters</th>
</tr>
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<tbody>
<tr>
<td>Requests for ROCs alone do not incur any cost</td>
<td>In October 2018, the board requested rough costs for the installation of bus shelters at the following bus stops:</td>
</tr>
<tr>
<td></td>
<td>a. Stop 2125 – 123 Weymouth Road: $35,000.</td>
</tr>
</tbody>
</table>
b. Stop 2276 – 2 Riverton Drive: $35,000

c. Stop 6796 – Wattle Farm Road (opp Ranger Place: $37,000)

d. Stop 2314 – 4 Turnberry Drive: $35,000

e. Stop 2273 – 59 Browns Road: $37,000

f. Stop 2178 – 96 Browns Road: $51,000

g. Stop 2171 – opposite 98 Browns Road: $40,000

h. Stop 6383 – 41 Redoubt Road: $41,000

i. Stop 2457 – 99 Shifnal Drive: $44,000.

Project update:

- Awaiting the board’s decision on spending priorities.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera

Council group impacts and views

21. The impact of information (or decisions) in this report are confined to AT and do not impact on other parts of the council group.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe

Local impacts and local board views

22. AT provides the Manurewa Local Board with the opportunity to comment on transport projects being delivered in the local board area.

23. The local board's views on any proposed schemes are taken into account during consultation on those proposals.

Auckland Transport Consultations

24. Consultation documents for the following proposals have been provided to the Manurewa Local Board for its feedback:

25. **Safety and Speed Bylaw 2019** - AT is proposing to reduce speeds on a large number of roads across the city, although only a small number of road speed reductions are proposed in Manurewa. The public can provide feedback on the named roads/speeds but can also propose speed restrictions on roads that AT has not addressed. Public consultation is open from 28 February to 31 March.

26. **Proposed Change of Bus Stop to Bus Parking – Station Road, Manurewa** – AT is proposing to install new signage at the existing yellow box road markings outside 12 Station Road in Manurewa to make the area Bus Parking At All Times. AT is seeking feedback from the Manurewa Local Board regarding the proposed works in relation to the following:

   - any land development proposals or issues that may affect the proposed change to bus parking;
   - any site-specific safety issues that you think would affect the proposed change to bus parking.

Traffic Control Committee (TCC) report

27. The following resolution was passed by the TCC during the month of February 2019, affecting the Manurewa Local Board area:
<table>
<thead>
<tr>
<th>Street/s (Suburb)</th>
<th>Type of Report</th>
<th>Nature Of Restriction</th>
<th>Decision</th>
</tr>
</thead>
<tbody>
<tr>
<td>Puaki Drive, Vogler Drive, Roscommon</td>
<td>Permanent Traffic and Parking changes Combined</td>
<td>Lane Arrow Markings, No Stopping At All Times, Traffic Island, Traffic Signal Control,</td>
<td>Approved in Principle</td>
</tr>
<tr>
<td>Road (Wiri)</td>
<td></td>
<td>Give-Way Control, Flush Median, Edge Line, No Passing</td>
<td></td>
</tr>
</tbody>
</table>

**Tauākī whakaaweawe Māori**

**Māori impact statement**

28. The proposed decision of receiving the report has no impacts or opportunities for Māori.

**Ngā ritenga ā-pūtea**

**Financial implications**

29. The proposed decision of receiving the report has no financial implications.

**Ngā raru tūpono me ngā whakamaurutanga**

**Risks and mitigations**

30. Although no significant risks have been identified, AT is monitoring installation of the Halsey Rd Poppy Street sign and the Exeloo to ensure the projects are completed by Anzac Day, 25 April.

**Ngā koringa ā-muri**

**Next steps**

31. AT will provide another update report to the board next month.

**Ngā tāpirihanga**

**Attachments**

There are no attachments for this report.

**Ngā kaihaina**

**Signatories**

<table>
<thead>
<tr>
<th>Author</th>
<th>Authorisers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peter Wilson – Elected Member Relationship Manager, Auckland Transport</td>
<td>Jonathan Anyon – Manager Elected Member Relationship Unit, Auckland Transport</td>
</tr>
<tr>
<td></td>
<td>Manoj Ragupathy – Relationship Manager Manurewa and Papakura</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo
Purpose of the report

Whakarāpopototanga matua
Executive summary
2. The Auckland Council Community Grants Policy guides the allocation of local, multi-board and regional grant programmes to groups and organisations delivering projects, activities and services that benefit Aucklanders.
3. The Community Grants Policy supports each local board to review and adopt their own local grants programme for the next financial year.
4. This report presents the Manurewa Grants Programme 2019/2020 included as Attachment A for adoption.

Ngā tūtohunga
Recommendation
That the Manurewa Local Board:
a) adopt the Manurewa Grants Programme 2019/2020.

Horopaki
Context
5. The Auckland Council Community Grants Policy guides the allocation of local, multi-board and regional grant programmes to groups and organisations delivering projects, activities and services that benefit Aucklanders.
6. The Community Grants Policy supports each local board to review and adopt their own local grants programme for the each financial year. The local board grants programme guides community groups and individuals when making applications for local board grants.
7. The local board community grants programme includes:
   • outcomes as identified in the local board plan
   • specific local board grant priorities
   • which grant types will operate, the number of grant rounds and opening and closing dates
   • any additional criteria or exclusions that will apply
   • other factors the local board consider to be significant to its decision-making.
8. Once the local board grants programme 2019/2020 has been adopted, the types of grants, grant rounds, criteria and eligibility with be advertised through an integrated communication and marketing approach which includes utilising the local board channels.
Tātaritanga me ngā tohutohu
Analysis and advice
9. The aim of the local board grant programme is to deliver projects and activities which align with the outcomes identified in the local board plan. The new Manurewa Grants Programme has been workshopped with the local board and feedback incorporated into the grants programme for 2019/2020.

10. The new grant programme includes grant round dates which exclude decision dates coinciding with the local government elections in October 2019.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views
11. The grants programme has no identified impacts on council-controlled organisations and therefore their views are not required.

12. Based on the main focus of an application, a subject matter expert from the relevant department, will provide input and advice. The main focus of an application is identified as arts, community, events, sport and recreation, environment or heritage.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views
13. The grants programme has been developed by the local board to set the direction of its grants programme. This programme is reviewed on an annual basis.

Tauākī whakaaweawe Māori
Māori impact statement
14. All grant programmes respond to Auckland Council’s commitment to improving Māori wellbeing by providing grants to organisations delivering positive outcomes for Māori. Applicants are asked how their project aims to increase Māori outcomes in the application process.

Ngā ritenga ā-pūtea
Financial implications
15. The allocation of grants to community groups is within the adopted Long-term Plan 2018 - 2028 and local board agreements.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations
16. The allocation of grants occurs within the guidelines and criteria of the Community Grants Policy. Therefore, there is minimal risk associated with the adoption of the grants programme.

Ngā koringa ā-muri
Next steps
17. An implementation plan is underway and the local board grants programme will be locally advertised through the local board and council channels, including the council website, local board Facebook page and communication with past recipients of grants.
Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
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</thead>
<tbody>
<tr>
<td>A0</td>
<td>Manurewa Grants Programme 2019/2020</td>
<td>33</td>
</tr>
</tbody>
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Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Marion Davies - Grant Operations Manager</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Shane King - Head of Operations Support</td>
</tr>
<tr>
<td></td>
<td>Manoj Ragupathy - Relationship Manager</td>
</tr>
<tr>
<td></td>
<td>Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
Manurewa Local Board Grant Programme 2019/2020

Our Local Grants Programme aims to provide grants to local communities in order to help them achieve their aspirations. So together we will help Manurewa thrive and enable people to connect.

Outcomes sought from the local grants programme
Our grants programme will be targeted towards supporting the following outcomes, as provided in our local board plan:
• People in Manurewa are actively connected everywhere, everyday
• A prosperous local economy supporting local people
• Manurewa is well-connected and easy to move around
• Our environment is a source of pride and enjoyment for the community
• We treasure our home, our community

Our priorities for grants
The Manurewa Local Board welcomes and will consider all grant applications and community initiatives. The Manurewa Local Board has the following local board plan priorities:
Note: most of these priorities relate to the local board initiatives as outlined in the local board plan.
• Our communities work together to create spaces and places that meet the diverse aspirations of our community, support participation in activities and make new connections
• Local community, arts and cultural events
• People in the community play a key part in shaping Manurewa.
• More young people with skills and clear goals that enable successful transitions into employment
• Manurewa’s local environment and biodiversity are protected for the future
• Improved reduction in waste through recovery, reuse and recycling
• We protect our future, nurture our present and honour our past
• The whakapapa/history of our area is well-known, protected and celebrated by all
• Manurewa is a place we feel connected, safe and valued.
• Manurewa is an age friendly and accessible environment

Investment approach
The Manurewa Local Board has a budget to support the local grants programme.
• Quick Response Grants have the following allocations:
  o up to a maximum amount per grant of $2,000
• Local Grants have the following allocations:
  o minimum amount per grant of $2,000
Application dates
Grant rounds for 2019-2020 will be as follows:

Quick Response Grants

<table>
<thead>
<tr>
<th>2019/2020 grant rounds</th>
<th>Opens</th>
<th>Closes</th>
<th>Decision made</th>
<th>Projects to occur after</th>
</tr>
</thead>
<tbody>
<tr>
<td>Round one</td>
<td>14 October 2019</td>
<td>8 November 2019</td>
<td>December 2019</td>
<td>16 December 2019</td>
</tr>
<tr>
<td>Round two</td>
<td>22 April 2020</td>
<td>17 May 2020</td>
<td>18 June 2020</td>
<td>1 July 2020</td>
</tr>
</tbody>
</table>

Local Grants

<table>
<thead>
<tr>
<th>2019/2020 grant rounds</th>
<th>Opens</th>
<th>Closes</th>
<th>Decision made</th>
<th>Projects to occur after</th>
</tr>
</thead>
<tbody>
<tr>
<td>Round one</td>
<td>17 June 2019</td>
<td>26 July 2019</td>
<td>19 September 2019</td>
<td>1 October 2019</td>
</tr>
<tr>
<td>Round two</td>
<td>18 February 2020</td>
<td>28 March 2020</td>
<td>May 2020</td>
<td>1 June 2020</td>
</tr>
</tbody>
</table>

Multi-board funding
The Manurewa Local Board welcomes multi-board grant applications. However, the activity or initiative will need to clearly benefit the Manurewa community.

<table>
<thead>
<tr>
<th>2019/2020 multi-board grant rounds</th>
<th>Opens</th>
<th>Closes</th>
<th>Decision made</th>
<th>Projects to occur after</th>
</tr>
</thead>
<tbody>
<tr>
<td>Round one</td>
<td>3 June 2019</td>
<td>19 July 2019</td>
<td>19 September 2019</td>
<td>1 October 2019</td>
</tr>
<tr>
<td>Round two</td>
<td>20 January 2020</td>
<td>13 March 2020</td>
<td>May 2020</td>
<td>1 June 2020</td>
</tr>
</tbody>
</table>

Accountability measures
The Manurewa Local Board requires that all successful applicants to complete accountability reports for allocated grants and meet council’s standard financial accountability required.
Te take mō te pūrongo
Purpose of the report
1. To endorse high level kauri protection actions for local parks and reserves within the Manurewa Local Board area, ahead of the development of a detailed kauri dieback mitigation programme in mid-2019.

Whakarāpopototanga matua
Executive summary
2. To prevent the spread of kauri dieback and protect healthy kauri, staff have analysed all local parks and reserves in the Auckland region and developed recommended high level mitigation measures for each park.
3. This interim report provides the results of the prioritisation of local parks and reserves in the Manurewa Local Board area. The report also seeks endorsement of the recommended high level kauri protection actions prior to the development of a detailed programme of works.
4. A detailed kauri dieback mitigation programme will be presented to the board for approval at a mid-2019 business meeting. The report will identify specific works for each park and the associated implementation costs and timeframes.
5. There are approximately 350 local parks throughout the Auckland region that contain kauri. Protection of healthy kauri is the primary objective of council’s kauri dieback management approach.
6. Following the introduction of the natural environment targeted rate, additional funding is available to support the management of kauri dieback in the Auckland region. This funding is prioritised to support the protection of high value (Category A) kauri ecosystems and minimise the risk of spreading kauri dieback.
7. In the Manurewa Local Board area there are three local parks or reserves that contain kauri ecosystems. All of these parks have been analysed and allocated to one of four kauri dieback management categories, as summarised in this report.
8. Tōtara Park has been classified as the only Category A park in the local board area. This park is of high recreational value and contains a high value kauri ecosystem. Investment will be required to ensure that healthy kauri are protected.
9. Recommended mitigation measures are high level and focus on asset solutions, which could include track upgrades, re-alignment or re-routing of tracks, installation of boardwalks, and installation of hygiene stations. Non-asset solutions such as awareness-raising and education will also be undertaken.
10. Central Park has been classified as a Category B park, and David Nathan Park as a Category C park. A list of the three local parks containing kauri and the proposed high level kauri dieback mitigation measures is appended to this report as Attachment A. A copy of the recreational assessment for Tōtara Park has been appended to this report as Attachment B.
11. Further investigations are required to determine the exact nature of the necessary kauri protection works for each park in the local board area, as well as the costs and achievable timelines. These investigations will be completed in April 2019 and the results presented to the board as part of the detailed kauri dieback mitigation programme at a mid-2019 business meeting.
Ngā tūtohunga
Recommendation/s

That the Manurewa Local Board:

a) endorse the following high level kauri protection measures for local parks and reserves:

i) undertake detailed investigations to determine appropriate mitigation measures (such as track upgrades, track re-alignment, track re-routing, or other physical works), and consider temporary closure until mitigation works are completed to protect symptom free high value kauri ecosystems in Category A park, Tōtara Park.

ii) discourage public access through barrier planting and signage in Category B park, Central Park.

iii) note that Category C park, David Nathan Park, is considered to contain low value kauri ecosystems and have low value recreational use, thus making it a lower priority for mitigation investment at this stage.

b) note that a detailed kauri dieback mitigation programme with costs and timelines will be developed and submitted to a local board business meeting in mid-2019 for approval.

Horopaki Context

Natural environment targeted rate funding to support the management of kauri dieback in local parks

12. In June 2018 the Governing Body adopted Auckland Council’s ten-year budget for the period 2018-2028. This included a natural environment targeted rate which will provide $311 million of additional investment towards environmental outcomes over the next decade (resolution GB/2018/91).

13. Funding has been identified within the plant pathogen workstream of the natural environment targeted rate programme to support the management of kauri dieback. Along with existing local board renewals budgets, this funding will support the provision of physical works such as upgrades of tracks in parks with high-value kauri across the local parks and reserves network.

14. Funding from the natural environment targeted rate will be integrated with existing renewals budgets where available. This funding will be focused on tracks, or sections of tracks where kauri are located within 30 metres of the track, and where the park has been identified as high priority (Category A) in accordance with the categorisation process detailed in the analysis and advice section of this report.

Overview of the kauri dieback mitigation programme

15. There are approximately 350 local parks throughout the Auckland region that contain kauri. The funding available from the natural environment targeted rate will not be able to provide for the protection of all kauri in the region.

16. To manage investment across the region, a risk-based prioritisation approach has been applied. Local parks have been analysed in terms of kauri ecosystem value, recreational value and kauri health status, noting that the council’s primary objective is the protection of healthy kauri.

17. This report focuses on the results of the prioritisation of local parks and reserves and the high level kauri protection measures recommended for each prioritisation category.
Tātaritanga me ngā tohutohu
Analysis and advice

Establishing kauri dieback management prioritisation categories for local parks

18. There are three local parks and reserves within the Manurewa Local Board area that contain kauri.

19. Each park was assessed and prioritised on the following basis:
   - the value of the kauri ecosystem, which was classified as high, medium or low. A kauri ecosystem value was assigned by council ecologists based on the work undertaken by Singers et al (2017): Indigenous terrestrial and wetland ecosystems of Auckland
   - the health status of the kauri, which was noted as infected, possibly infected or symptom free. This information was sourced from the council’s active surveillance programme, which includes soil sampling
   - the recreational value of the park, which was identified as high, medium or low. Staff analysed key recreational activities such as recreational trails, active transport, visitor destinations, volunteer activity and sports and recreation use. Reviews of reserve management plans (if applicable) and any other relevant strategic documents were undertaken.

20. Each local park has been assigned to one of four kauri dieback management prioritisation categories, as shown in Figure 1.

21. A recreational assessment for Category A park Tōtara Park has been appended to this report as Attachment B. These assessments have also identified key stakeholders with interest in the park. For high and medium recreational value sites, the assessment also describes service outcomes. Examples of service outcomes include connections, access to existing leased areas and facilities, and any planned development.
Identifying high level kauri dieback mitigation measures for local parks and reserves

22. In the context of kauri dieback mitigation, kauri-safe means that a track has a dry, mud-free surface 100 metres along the track before and after the location of kauri or kauri roots. This can be achieved in a variety of ways including boardwalks, box steps, applying soil confinement membranes and providing aggregate cover.

23. All three of the local parks that contain kauri within the local board area have been analysed and allocated to one of four kauri dieback management categories, as summarised in Table 1 below.

Table 1: Kauri dieback management categorisation of local parks in the Manurewa Local Board area.

<table>
<thead>
<tr>
<th>Category</th>
<th>Kauri ecosystem value</th>
<th>Park recreational value</th>
<th>Park</th>
<th>Proposed mitigation measures</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>High to medium</td>
<td>High to medium</td>
<td>Tōtara Park</td>
<td>Upgrade or re-align tracks or track sections where needed, or undertake other works to protect kauri. Temporary closure may be required until works are completed.</td>
</tr>
<tr>
<td>B</td>
<td>High to medium</td>
<td>Low</td>
<td>Central Park</td>
<td>Indefinite closure of tracks.</td>
</tr>
<tr>
<td>C</td>
<td>Low</td>
<td>High to medium</td>
<td>David Nathan Park</td>
<td>Install hygiene stations at strategic locations if needed.</td>
</tr>
<tr>
<td>D</td>
<td>Low</td>
<td>Low</td>
<td>None</td>
<td>No mitigation measures.</td>
</tr>
</tbody>
</table>

24. Further investigations are required to determine the exact nature of the works recommended, their costs and feasible timelines for delivery. Investigations will be undertaken by a team of asset management experts and biosecurity staff.

25. Category A parks are those with high to medium kauri ecosystem value and high to medium recreational value. Selected tracks in these parks will be upgraded and/or provided with asset solutions that meet recreational outcomes and are kauri-safe. The only Category A park in the Manurewa Local Board area is Tōtara Park.

26. Investigations began in February 2019 and will be completed by April 2019. Findings will inform the development of a detailed kauri dieback mitigation programme which will be submitted to a local board business meeting in mid-2019 for consideration and approval.

27. Category B parks are those with high or medium kauri ecosystem value and low recreational value. Tracks in these parks will be recommended for indefinite closure or similar measures such as barrier planting to prevent access. The only Category B park in the local board area is Central Park.

28. Category C parks contain low value kauri ecosystems with medium to high recreation values. Tracks in these parks will generally be recommended to have hygiene stations installed at strategic locations if required. The only Category C park in the local board area is David Nathan Park.
Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

29. The recommendations in this report have been developed through collaboration between council’s Environmental Services department, Parks, Sports and Recreation department and Community Facilities department.

30. Representatives from these key departments are working as part of a dedicated and ongoing project team to ensure that all aspects of the kauri dieback mitigation programme are undertaken in an integrated manner.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

31. In September 2018 a workshop was held with the local board on the natural environment targeted rate work programme and included discussion on kauri dieback management. The board were supportive of protecting kauri and preventing the spread of kauri dieback disease within their local board area.

32. Closing tracks in parks or reserves will have an impact on recreational activities available to communities in the local board area. Recreational assessments were undertaken to help determine the recreational value of each local park. Along with kauri ecosystem value and health status, park recreational values form the basis of the categorisation process used to determine suitable kauri dieback mitigation measures.

Tauākī whakaaweawe Māori
Māori impact statement

33. Kauri is a keystone species that supports a distinct New Zealand forest ecosystem, sustaining indigenous flora and fauna. Kauri is a taonga species. Auckland Council, in partnership with mana whenua, have a responsibility for the protection of the spiritual, economic and ecological values associated with this taonga and the ecosystems it supports.

34. Tāmaki Makaurau mana whenua kaitiaki kaimahi representatives have stressed the importance of the kauri species and expressed a desire to work more closely with the council and the Department of Conservation. Staff will work with mana whenua on the approach to kauri dieback on a site by site basis, where appropriate.

Ngā ritenga ā-pūtea
Financial implications

35. In May 2018, the Governing Body approved a natural environment targeted rate to support environmental initiatives, including addressing kauri dieback. The rate will raise $311 million over the duration of the Long-term Plan 2018-2028 (resolution GB/2018/91).

36. The costs of the mitigation measures proposed in this report will be supported by the natural environment targeted rate. Where track works are already programmed in the renewals budget, additional works required to protect kauri, such as removing muddy sections of track where kauri are at risk, will be funded by the natural environment targeted rate.

37. Detailed design work will be undertaken as part of the kauri dieback mitigation programme development for the local board area. This work will identify the level of funding required and clarify funding sources for the recommended works.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

38. Closing tracks in parks and reserves, whether temporary (until upgrade works are completed) or indefinitely (where upgrade works are not recommended) will have an impact on the recreational activities available in the local board area. This may result in additional recreational pressure on other parks and reserves.
39. To mitigate this risk, information will be provided to the public about alternative recreational activities. As part of the kauri dieback education campaign, the public will be provided with information about the reasons for the closures and the objectives of the kauri dieback mitigation programme.

40. There is also a risk of non-compliance, where mitigation measures are disregarded by the public, particularly with respect to track closures (where tracks continue to be used despite closure notices) and hygiene stations (where hygiene stations are not used, or not used correctly).

41. Risk mitigation includes the provision of appropriate information and effective implementation of track closures, including signage, physical barriers and other site-specific measures such as barrier planting.

**Ngā koringa ā-muri**

**Next steps**

42. Following the local board’s decision on the recommendations provided in this report, staff will develop a kauri dieback mitigation programme for each park in the local board area. The recommended mitigation measures will include an indicative cost and delivery timeframe.

43. A report detailing the recommended kauri dieback mitigation measures for local parks in the Manurewa Local Board area will be submitted to the board for decision at a mid-2019 business meeting.

**Ngā tāpirihanga**

**Attachments**

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>List of local parks and reserves in the Manurewa Local Board area and recommended high-level kauri dieback mitigation measures</td>
<td>41</td>
</tr>
<tr>
<td>B</td>
<td>Recreational assessment of Category A park in the Manurewa Local Board area</td>
<td>43</td>
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</tbody>
</table>

**Ngā kaihaina**

**Signatories**

<table>
<thead>
<tr>
<th>Author</th>
<th>Phil Brown – Biosecurity Manager</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Gael Ogilvie – General Manager Environmental Services</td>
</tr>
<tr>
<td></td>
<td>Mace Ward - General Manager Parks, Sports and Recreation</td>
</tr>
<tr>
<td></td>
<td>Barry Potter - Director Infrastructure and Environmental Services</td>
</tr>
<tr>
<td></td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
### Attachment A: List of local parks and reserves in the Manurewa Local Board area and recommended high-level kauri dieback mitigation measures

<table>
<thead>
<tr>
<th>Park Name</th>
<th>Prioritisation Category</th>
<th>Kauri Dieback Status</th>
<th>Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tōtara Park</td>
<td>A</td>
<td>Non Symptomatic</td>
<td>Consider temporary closure until mitigation works are completed. Undertake detailed investigations to determine appropriate mitigation (upgrade, re-alignment, re-routing, other physical works) to protect kauri.</td>
</tr>
<tr>
<td>Central Park</td>
<td>B</td>
<td>Non Symptomatic</td>
<td>Discourage public access to kauri through barrier planting and signage.</td>
</tr>
<tr>
<td>David Nathan Park</td>
<td>C</td>
<td>Non Symptomatic</td>
<td>No mitigation.</td>
</tr>
</tbody>
</table>
Site Description
Totara Park is a park of approximately 386 hectares comprising areas of native regenerating forest and pasture. There are two main entrances to the park with carparks at Redoubt Rd and Waierere Rd along with a major pedestrian entrance from the Botanic Garden adjoining the south westerner boundary of Totara Park. There are multiple entrances into the park from the surrounding residential area – Everglade Drive, Tuakura Way, Charles Prevost Drive, MFL Rd, Hurstbourne Prior, Taadey Court, Goodwood Drive, Calluna Cres, Nysa Place, Cantuta Close and Pedestal Lane.

Management Plan
Totara Park Management Plan 2003

Network Connections Plan – Greenways: As of August 2018 the MRLB are developing a Manurewa Greenways Plan. It is anticipated that Totara Park will figure significantly as a destination and connector to greenways outside the park boundary.

Key Reserve and Local Linkages
Regional Botanic Garden and Puhinui Stream

Key Active Volunteer Groups & Stakeholders
Friends of Totara Park
Totara Park Stakeholder Group
Mana Whenua
- Tribes of Tāmaki Makaurau

Volunteer Monthly Hours
The Friends of Totara Park are actively involved in assisting the overall environmental initiatives weekly and throughout the year there are a number of community focussed volunteer initiatives – < 40 hours

Service Outcome Statement
Totara Park is the Manurewa Local Board’s premiere park which caters for a wide range of recreational uses including informal and active recreation activities; walking, jogging, picnicking, varied events, mountain biking, orienteering, varied equestrian activities, dog walking, environmental/volunteer activity, swimming and an event specific venue.

The multiple access points to the park from the surrounding urban area ensure this park is a significant local destination park. The multitude of recreational opportunity provided within the park, attract large visitor numbers from across the region and beyond.

The grazing of stock as a means of maintaining defined pasture is also considered an attraction to visitors enabling close viewing of cattle grazing and general agriculture practice.

Attachment 1 is the Masterplan for the park completed in 2017 with identified development objectives.

Recreational Value Score – High

Service Outcomes:
1. Retain and enhance the track connectivity from all entrance points – Redoubt Rd, Goodwood Drive, Hurstborn Priors, Taadey Court, Eugenla Rise, Calluna Cres, Everglade Drive, Botanic Garden, Waierere Rd, Charles Prevost Drive, Dawood Place.
2. Retain and enhance the major informal recreational trail from Redoubt Rd through to Waierere Rd and from the Botanic Gardens to Dawood Place -
3. Retain grazing leased pasture, MTB track network and equestrian user access to the area G-MTB-E1
4. Retain grazing leased pasture, MTB track network and equestrian user access to the areas – 2 and 3
5. Ensure all dogs are on lead and under control
Proposed new lease to Beauford on Totara Park

File No.: CP2019/02650

Te take mō te pūrongo

Purpose of the report

1. To approve a new lease to Totara Park Cuisine (2013) Limited, on the Totara Park Homestead (currently known as Beaufords Function Centre), located at 90 Wairere Road, The Gardens, Manurewa.

Whakarāpopototanga matua

Executive summary

2. Totara Park Cuisine 2003 Limited (Beaufords) entered into a commercial lease with Auckland Council on 1 November 2008.

3. The lease expired on 31 October 2014 and has subsequently reduced to a holding over month to month tenancy on the same lease terms and conditions.

4. Beaufords officially applied for a new 5 year lease commencing 01 April 2019 subject to approval from the Manurewa Local Board.

5. Beaufords operate a function centre in the main building referred to as the “Homestead”. The building also provides for residential accommodation.

6. This report seeks local board approval for a new commercial lease term of 5 years to Totara Park Cuisine 2003 Limited.

Ngā tūtohunga

Recommendation/s

That the Manurewa Local Board:

a) approve a new commercial lease to Totara Park Cuisine 2003 Limited on the Totara Park Homestead, as outlined in attachment A of this report, subject to the following terms:

i) term is 5 years commencing 01 April 2019

ii) final expiry is 31 March 2024

iii) rent review annual rental is assessed to market level

iv) outgoings – tenant to pay 100% of outgoings including repairs and maintenance.

Horopaki

Context

7. Totara Park is a well-established park located within the Manurewa Local Board area. The site is one of the largest areas of public open space in Manukau. Beaufords of Totara Park is a historic homestead, operating since 1968 as a function center. The main income for Beaufords derives from providing wedding and conference services. Beaufords cater mainly to the residents and businesses within the areas of South Auckland. The function center is considered an iconic venue attributing to the overall ambience of the park.
8. The lease to Totara Park Cuisine (2003) Limited expired on 31 October 2014 and is currently on a ‘holding over’ month to month tenancy on the same lease terms and conditions.

9. The Beaufords function center specialises in weddings, functions and conferences and has been in operation at this site since 2003. Over the past 15 years Beaufords has contributed considerable investments into the site to provide a high-end respectable business model.

10. Beaufords’ core business is weddings of which it hosts approximately 40 receptions annually with an average number of 80 guests at each reception. Beaufords’ main clientele is made up of local families who have grown up in the area and have history and connection with Totara Park.

11. In addition to weddings, Beaufords hosts up to 50 additional celebratory functions and on average 100 conferences and workshops per year. The conferences and workshops are predominantly run by local groups, schools, tertiary institutions and businesses. The Manurewa - Takanini Rotary Club for instance utilises the site for weekly meetings and has held a regular booking at the site for the past 25 years.

12. Beaufords is faced with increased competition from new function centers opening within the Manukau area, including the Auckland airport area. As a result, Beaufords now need to redefine its business model by marketing a more cost-effective venue. There is now an opportunity to offer slightly more affordable functions within the $4,000-$6,000 range to a majority of the target market clientele in Manurewa and Manukau.

Tātaritanga me ngā tohutohu
Analysis and advice

13. The Manurewa Local Board and Council’s Parks Sports and Recreation team expressed a desire to see Beaufords offer a selection of services to the residents and park users. Beaufords is willing to trial some alternative services, however, initial investigations have proved some of these options to be a challenge as outlined below:

- High Tea – Beaufords is investigating an option of high tea for special days. i.e. Mother’s Day and one Sunday a month. This type of use fits well into their current business operations.

- Sunday Roast – Beaufords has trialed this previously with less success but would be willing to trial again.

- Coffee Cart – Unfortunately under the Reserve Management Plan, licenses for permanent coffee cart operators are not permitted.

14. At the Manurewa Local Board workshop in August 2016, Panuku was asked to carry out an assessment on alternative commercial uses for the site, specifically café use. As part of the assessment, Panuku took into consideration various local buildings owned and leased by Auckland Council. The three sites below are closer to public transport and have better visibility, yet the feedback reflects they do not always attract a consistent enough high level of clientele:

- Café Miko located within the Botanical Gardens is a contemporary café site leased to Spotless Catering.

- Nathan Homestead Café; Community lease with council.

- 7 Hill Road, Café Chatz – relies heavily on customers visiting the library and medical centres within the complex.

15. Council’s City Parks Services completed a survey in 2016 which targeted local residents for feedback on whether they would support the Totara Park Homestead operating as a café. The overall response did not reflect support of this option.
16. Panuku has also carried out investigations on the potential use of the site as an art gallery. Art gallery use was not deemed feasible given the inability to attract the same level of commercial rental. Consideration was also given to the fact that both Nathan Homestead and the Botanical Gardens hold regular art exhibitions.

17. The manager of Beaufords resides onsite at the Homestead providing a permanent presence at the park with added security. Alternative uses may not require the option for a resident on site.

18. Panuku undertook a marketing exercise with Barfoot & Thompson to assess the commercial viability of the site in August 2017. Barfoot arranged for interested parties to inspect the site and documented feedback proceeding the site visit. The following is a summary of the feedback received:

- Location: A large portion of respondents found the location to be isolated and very much seen as a single destination venue. It was suggested that business operators could have a more public site enticing more foot traffic and existing clientele in the area, especially preferred during the winter months due to limited lighting.

- Competition from “day trippers”: Those who knew the location and had spent time in the park felt that in summer and on sunny days, there would be too much competition from day trippers allowed to barbecue directly in front of the premises. In addition, they would have no jurisdiction or control over the behaviour of park visitors on the lawn and felt that possible unruly behaviour could affect their patrons.

- Revenue/costs: In most cases the feedback reflected that substantial time and capital would be required to get a business up and running to achieve a profit. A proportion of people felt they would not have the required capital to put in to the business and some believe there would be alternative more attractive sites to choose from.

- Existing building: Two restaurant groups expressed interest in the general location and were able to afford the expected commercial rental. However, they felt the existing facilities (kitchen, ablutions and dining room areas) in the conference centre would not be sufficient to handle the workload or numbers of guests anticipated. One group noted that the toilets would need to be upgraded for wheelchair access and that physically disabled guests would not be able to access the upstairs.

19. The Manurewa Local Board is the allocated authority relating to commercial leasing matters located on recreation reserves within the local board area.

New Lease Negotiation

20. As part of a new five-year lease agreement, the lessee has agreed to the following:

- a rental increase assessed to market levels
- 100% of outgoings including repairs and maintenance to the homestead, excluding capital works
- internal painting of the entire premises in accordance with heritage guidelines
- to tidy and improve the gardens within the lease area to expose building vents and allow more airflow around and under the homestead
- to maintain the premises in accordance with the terms and conditions of the lease agreement and any Auckland Council guidelines
- the licensee will continue to reside on site providing a positive security presence for the overall park.
Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views
21. Panuku has previously consulted with the Parks, Sport and Recreation team who were supportive of a new lease of 5 years to Beaufords.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views
22. There will be no change in the use of the property. The Manurewa Local Board has expressed a desire to see greater community access to the property. Beaufords has expressed their desire to accommodate the community as much as possible including access and use of the facility by the public.

Tauākī whakaaweawe Māori
Māori impact statement
23. Panuku has a comprehensive iwi engagement process that engages with the 19 key Mana Whenua groups in Tamaki Makaurau on four fronts:
   - identifying cultural significance concerns regarding disposal and development of properties
   - flagging commercial interests
   - development partnering discussion
   - engagement around design outcomes for Council driven development projects.

24. As there is no change to the property use, the lessee, or other major factors, there has been no iwi engagement undertaken in respect of the new lease on the reserve.

Ngā ritenga ā-pūtea
Financial implications
25. If a new lease term of 5 years is not granted and the existing lease is terminated there will be a loss of commercial rental.
26. Panuku has committed budget to paint the exterior of the building subject to approval of the new lease term.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations
27. Beaufords as a tenant is low risk. Beaufords has maintained a long standing positive relationship with council and has adhered to the terms and conditions of the lease. Beaufords has shown great respect to the site in general and maintained the building to a high standard. Beaufords has an excellent credit history with council and holds no current debt.

28. If a new lease term of 5 years is not granted causing the tenant to terminate the lease, there is a substantial risk that the heritage building will be vacant for an extended period and could become susceptible to vandalism.
Ngā koringa ā-muri
Next steps

29. Panuku will inform Beaufords of the Manurewa Local Board’s decision.

Ngā tāpirihanga
Attachments

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Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Matthew Jones - Commercial Property Manager</th>
</tr>
</thead>
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<tr>
<td>Authorisers</td>
<td>Lori Butterworth - Property Management, Panuku Development Auckland</td>
</tr>
<tr>
<td></td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
Proposed new lease to Beauford on Totara Park
Te take mō te pūrongo

Purpose of the report

1. To seek feedback from the Manurewa Local Board on the proposed new model for allocating funding to Citizens Advice Bureaux (CAB), and on increasing the baseline grant to Auckland Citizens Advice Bureaux Incorporated (ACABx) by $200,000 in 2019-2021.

Whakarāpopototanga matua

Executive summary

2. There are 32 CAB sites in the Auckland region, which are operated by 11 separate CAB organisations. Bureaux staff and volunteers offer free information, advice, referral and client advisory service to local communities.

3. Local boards hold relationships with their local bureaux, which report on service usage and other matters of interest to the community.

4. In 2018/2019 council granted $2.067 million to ACABx, which was conditional on staff and ACABx jointly developing a new funding model to be agreed by 1 April 2019. This amount included an additional $200,000 on a one-off basis to the baseline funding $1.867 million.

5. The new model developed with ACABx is population-based with a deprivation factor to reflect communities with high needs and access constraints.

6. Feedback is sought from the Manurewa Local Board on the new funding model and the retention of the additional $200,000 to baseline funding of $1.867 million provided to ACABx in 2018/2019 in accordance with the template in Attachment A.

7. Local board feedback will be included in the report to the Environment and Community Committee in May 2019 to approve a new funding model for CAB.

Ngā tūtōhunga

Recommendation/s

That the Manurewa Local Board:

a) provide feedback on the new model for allocating funding to Citizens Advice Bureaux (based on 90 per cent population and 10 per cent deprivation)

b) provide feedback on increasing the baseline grant to Auckland Citizens Advice Bureaux Incorporated by $200,000 in 2019-2021.

Horopaki

Context

8. Auckland Citizens Advice Bureau Incorporated (ACABx) was established in 2012 to provide a support structure for funding from council and other bodies, as well as the development of a strategic direction for the service in the Auckland region.

9. Currently there are 32 Auckland CAB sites in 18 local board areas (refer Attachment B). There are no sites in Franklin, Great Barrier and Upper Harbour.
10. Auckland bureaux are members of ACABx and Citizens Advice Bureau New Zealand (CABNZ). The role of CABNZ is to support membership standards and influence development of social policies and services at a national level.

11. In 2018, a joint working group of council staff and ACABx was established to develop a new funding model for Auckland bureaux.

**Auckland Council funding of CAB**

12. In 2018/2019, council granted $1.867 million to ACABx, which distributes funding to bureaux to provide services across Auckland.

13. Through council’s 10-year Budget 2018-2028, an additional one-off grant of $200,000 was approved to maintain and develop the service in the 2018-2019 financial year (resolution number GB/2018/91). The ACABx board have distributed $90,300 of this grant to bureaux facing financial pressure (Helensville, CAB Auckland City, Māngere). The remaining funds will be used to test new ways of delivering the service and develop a regional network provision plan.

14. Council provides accommodation for bureaux at minimal cost under community lease arrangements, which is equivalent to a $641,000 subsidy per annum. In addition to the funding through ACABx, some local boards also provide grants to bureaux for specific purposes.

15. The Environment and Community Committee set four conditions for the 2018/2019 operational grant, as shown in Table 1 below: (resolution number ENV/2018/48)

**Table 1: Funding conditions 2018/2019**

<table>
<thead>
<tr>
<th>Funding condition</th>
<th>Progress to date</th>
</tr>
</thead>
<tbody>
<tr>
<td>A joint review between Auckland Council and ACABx of the funding model</td>
<td>• Joint working group established</td>
</tr>
<tr>
<td></td>
<td>• Considered what to include in the funding model</td>
</tr>
<tr>
<td></td>
<td>• Agreed a new funding model and transitional arrangements</td>
</tr>
<tr>
<td>Updated Strategic Relationship Agreement to include the development of a regional network provision plan</td>
<td>• Revised Strategic Relationship Agreement signed between Auckland Council and ACABx with scoping and timeline for regional network provision planning to be agreed by June 2019</td>
</tr>
<tr>
<td>Improved reporting and access to consistent data on the service provided at regional and site level</td>
<td>• Council, CABNZ and ACABx jointly developed new report templates for bureaux to provide data and commentary on their activities</td>
</tr>
<tr>
<td></td>
<td>• CABNZ is currently rolling out an improved database and data collection system (CABNET) which will impact the Q3/Q4 reports for 2018/2019</td>
</tr>
<tr>
<td>Strengthened and more strategic relationships between local boards and bureaux</td>
<td>• The revised Strategic Relationship Agreement sets out guidance on the relationship between local boards and bureaux</td>
</tr>
</tbody>
</table>

**Tātaritanga me ngā tohutohu**

**Analysis and advice**

**Current funding model**

16. The current model allocates the funding received by ACABx to sub-regional clusters of bureaux based on 2013 census population data.
17. The current funding model was implemented by ACABx with support from council as an interim approach to transition from legacy council funding to regional funding.

**Council staff model**

18. In April 2016, the Regional Strategy and Policy Committee resolved to:

> ‘seek information from staff regarding a review of the service after consultation with the 21 local boards on the issues raised by the Māngere-Ōtāhuhu Local Board regarding Auckland Citizens Advice Bureaux Incorporated funding, to achieve greater equity and fairness, taking into consideration social issues in local communities across Auckland.’

(resolution number REG/2016/22)

19. A review of CAB services was undertaken, and council staff developed a revised funding allocation model using 70 per cent population, 25 per cent client usage, and 5 per cent deprivation. This model responded to the review findings and focused on funding to achieve greater equity and fairness.

20. This model was not supported by ACABx who strongly objected to the introduction of client usage as a funding factor.

**New model from joint working group**

21. The joint working group have developed a new funding model for bureaux using:

- 90 per cent population, using annual Statistics New Zealand population estimates
- 10 per cent deprivation to increase the capacity of bureaux to meet the complex needs of communities with higher levels of deprivation. This will support the development of new service approaches to increase the access to CAB services within these communities.

22. ACABx advise that this model will be difficult to implement at the current funding level as funding will be reduced to bureaux in the north, central and Ōtara. Some bureaux are experiencing financial pressure and any decline in funding would lead to a significant reduction in services.

23. If the annual grant of $1.867 million is increased by $200,000 per annum, ACABx have indicated that the new funding model could be implemented without service reductions if bureaux continue to receive funding at the 2018-2019 level at a minimum. To further moderate the redistribution impacts of the new funding model at a bureau level, population-based increases in funding would be capped at 10 per cent for 2019-2021.

24. The application of the new funding model is shown in Table 2 below:

**Table 2: New funding model allocations**

<table>
<thead>
<tr>
<th>Bureau</th>
<th>2018/2019 Actual</th>
<th>New model (current funding)</th>
<th>New model (plus $200,000)</th>
<th>Percentage difference between 2018/2019 Actual and New model plus $200,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Helensville</td>
<td>$40,365</td>
<td>$36,872</td>
<td>$40,365</td>
<td>0</td>
</tr>
<tr>
<td>Hibiscus Coast</td>
<td>$51,712</td>
<td>$58,713</td>
<td>$58,920</td>
<td>14</td>
</tr>
<tr>
<td>Wellsford</td>
<td>$38,298</td>
<td>$36,770</td>
<td>$38,298</td>
<td>0</td>
</tr>
<tr>
<td>CAB North Shore (5 sites)</td>
<td>$309,030</td>
<td>$250,153</td>
<td>$309,030</td>
<td>0</td>
</tr>
<tr>
<td>WaiCAB (5 sites)</td>
<td>$298,746</td>
<td>$300,401</td>
<td>$344,999</td>
<td>15</td>
</tr>
<tr>
<td>CABAC (10 sites)</td>
<td>$499,901</td>
<td>$487,965</td>
<td>$553,597</td>
<td>11</td>
</tr>
<tr>
<td>Māngere (3 sites)</td>
<td>$169,849</td>
<td>$179,162</td>
<td>$190,494</td>
<td>12</td>
</tr>
<tr>
<td>Manurewa (2)</td>
<td>$82,775</td>
<td>$114,454</td>
<td>$118,217</td>
<td>43</td>
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### Item 19

<table>
<thead>
<tr>
<th>Bureau</th>
<th>2018/2019 Actual</th>
<th>New model (current funding)</th>
<th>New model (plus $200,000)</th>
<th>Percentage difference between 2018/2019 Actual and New model plus $200,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ōtara</td>
<td>$86,927</td>
<td>$78,215</td>
<td>$86,927</td>
<td>0</td>
</tr>
<tr>
<td>Pakuranga (2 sites)</td>
<td>$98,662</td>
<td>$109,188</td>
<td>$109,262</td>
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<tr>
<td>Papakura</td>
<td>$86,471</td>
<td>$110,844</td>
<td>$112,628</td>
<td>30</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,762,737</strong></td>
<td><strong>$1,762,737</strong></td>
<td><strong>$1,962,737</strong></td>
<td><strong>11</strong></td>
</tr>
</tbody>
</table>

Note: Based on 2018-2019 funding allocated. Excludes provision for premises lease payments to Auckland Council and ACABx fee (2 per cent).

25. The new funding model developed by the joint working group is the preferred model for implementation in 2019-2021. During this period, the regional network provision plan will be developed, and council’s level of investment can be confirmed and provided for as part of the 10-year Budget 2021-2031.

   - Focus area two – Accessible services and social and cultural infrastructure that are responsive in meeting people’s evolving needs
   - Focus area six – Focusing the council’s investment to address disparities and serve communities of greatest need.

27. The criteria applied to assess the models were developed by the joint working group. Consideration is given to equity, responsiveness to population growth and community need. Under the Auckland Plan 2050, adopting an equitable approach means prioritising the most vulnerable groups and communities to achieve more equitable outcomes. An assessment of the funding allocation model is shown in Table 3 below:

### Table 3: Funding model assessment

<table>
<thead>
<tr>
<th>Criteria</th>
<th>X does not meet</th>
<th>✓ partially meets</th>
<th>✓ fully meets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equity</td>
<td>X</td>
<td>✓</td>
<td>✓</td>
</tr>
<tr>
<td>Population growth</td>
<td>X</td>
<td>✓✓</td>
<td>✓✓</td>
</tr>
<tr>
<td>Community need</td>
<td>X</td>
<td>✓✓</td>
<td>✓✓</td>
</tr>
<tr>
<td>Advantages</td>
<td>ACABx used the current funding model to transition to regional funding from legacy arrangements</td>
<td>Uses latest population estimates to reflect future growth Deprivation factor supports equity for populations with complex issues and access constraints Client usage as a proxy indicator of</td>
<td>More equitable across Auckland with population-based funding covering all the region except Great Barrier Island Uses latest population estimates to reflect future growth Targeted deprivation factor (NZDep2013, deciles 8-10) supports equity for populations with</td>
</tr>
</tbody>
</table>
### Criteria
- X does not meet
- ✓ partially meets
- ✓ fully meets

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Current model</th>
<th>Council staff model</th>
<th>New model from joint working group (preferred model)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>community need which takes into consideration that service users do not necessarily just access services in the area they live</td>
<td>complex issues and access constraints</td>
<td>Provides platform for Auckland Council and ACABx to work together to develop a regional network provision plan</td>
</tr>
</tbody>
</table>

#### Disadvantages
- The legacy cluster funding arrangements do not provide for service development
- Relies on 2013 census data
- Does not target funding for populations with complex issues and access constraints

ACABx support the new model conditional on the retention of the additional 2018-2019 one-off funding of $200,000 as part of the baseline operational grant. This increased funding level would ensure that no bureaux would lose funding when the model is implemented in 2019-2020. Increased funding enables the inclusion of the Franklin population in the new funding model.

30. ACABx has indicated that the funding for deprivation will be allocated to bureaux for initiatives to enhance access to services and to trial the development of new service models.

31. Staff support the new model as it starts to address equitable services across Auckland through population-based funding and targeted deprivation. The model provides a platform for future service growth and the development of a regional network provision plan for CAB services.

32. Staff support the addition of $200,000 to the ACABx baseline grant from 2019-2020 to implement the new model and extend service funding across the region. All bureaux will receive their current or increased level of funding if council increases baseline funding by $200,000.
Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

33. Council staff from across the business work cooperatively on matters concerning CAB. Council departments and units that were consulted on the new model and involved in regional network provision planning include:
   - Community Facilities and Community Places – administration of the leases for CAB premises and facility operation
   - Libraries and Information – some CABs are co-located with libraries
   - Service, Strategy and Integration – expertise in service design and integrating service offers.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

34. Local boards provided input to the 2017 review of CAB services, which has informed the development of the new funding model. Local boards generally agreed that a higher level of funding was required to maintain services, and that any funding model needed to consider the area’s demographics and other needs in addition to overall population.

35. Overall, local boards reported that they had a good relationship with bureaux, that they were providing valuable, wide-ranging services to the community, and that there was room to improve reporting, service responsiveness and equity of funding.

36. Feedback is sought from the local board on the proposed new funding model and the retention of the additional $200,000 to baseline funding of $1.867 million provided to ACABx in 2018-2019.

37. Local board feedback will be included in the report to the Environment and Community Committee in May 2019 to approve a new funding model for CAB. The report will also reflect views on the implementation of the new model from ACABx consultation with bureaux.

Tauākī whakaaweawe Māori
Māori impact statement

38. CAB services are available to all, and there is currently limited targeting of services to groups, including Māori.

39. Staff and ACABx have worked together on development of the new model and no specific engagement with Māori was undertaken.

Ngā ritenga ā-pūtea
Financial implications

40. It is recommended that the additional $200,000 is retained in the ACABx baseline grant, bringing the annual total to $2.067 million in 2019-2021. This excludes any consumer price index adjustment.

41. The Māngere-Ōtāhuhu Local Board has provided funding from 2015-2018 to Māngere CAB to operate a CAB agency in Ōtāhuhu. Reliance on the local board funding would reduce under the new model, as the Māngere CAB would receive increased funding of 12 per cent if the $200,000 is retained in the ACABx baseline grant.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

42. In applying the new model without the retention of the additional $200,000, funding to the following bureaux would decline:
Item 19

- Helensville (-9 per cent)
- Wellsford (-4 per cent)
- CAB North Shore (-19 per cent)
- CAB Auckland City (-2 per cent)
- Ōtara (-10 per cent).

43. If the grant is increased by $200,000 per annum, no bureaux would face a reduction in funding.

44. There is a risk of reduction in CAB services in some communities if funding declines to bureaux. To mitigate this risk, it is recommended that the additional $200,000 is retained.

Ngā koringa ā-muri

Next steps

45. Local board feedback will be included in a report to the Environment and Community Committee in May 2019 to approve a funding model.

46. Staff will work with ACABx to scope a regional network provision plan project by June 2019. The plan development will involve bureaux and other stakeholders in setting the direction for the CAB service from 2021 onwards.

Ngā tāpirihanga

Attachments

<table>
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<th>No.</th>
<th>Title</th>
<th>Page</th>
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<tr>
<td>B</td>
<td>Map of bureaux locations by local board</td>
<td>63</td>
</tr>
<tr>
<td>C</td>
<td>Comparative overview of funding models</td>
<td>65</td>
</tr>
</tbody>
</table>

Ngā kaihaina

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Sibyl Mandow - Advisor Arts, Community and Events</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Graham Bodman - General Manager Arts, Community and Events</td>
</tr>
<tr>
<td></td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
## Attachment A - Request for local board for feedback

### Citizens Advice Bureau (CAB) Funding allocation model - February 2019

<table>
<thead>
<tr>
<th>Local Board</th>
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</thead>
<tbody>
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Please provide feedback on the following:

<table>
<thead>
<tr>
<th>What are the local board views on the preferred model for allocating funding to CABs, including:</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. The basis of funding allocation, including the population estimates and deprivation index</td>
</tr>
<tr>
<td>2. Bureau areas served (eg alignment with local board boundaries)</td>
</tr>
<tr>
<td>3. Other local funding considerations</td>
</tr>
<tr>
<td>4. Any other local feedback regarding CABs</td>
</tr>
</tbody>
</table>

For further information or questions, please contact:

Paul Prestidge  
Specialist Advisor  
Community Empowerment Unit  
Ph 0226761409  
Email paul.prestidge@aucklandcouncil.govt.nz
Attachment B

Map of bureaux locations by local board

CAB network in Auckland
### Attachment C

**Comparative overview of funding models**

<table>
<thead>
<tr>
<th>Description</th>
<th>Current model</th>
<th>Council staff model</th>
<th>New model from joint working group</th>
</tr>
</thead>
<tbody>
<tr>
<td>Date</td>
<td>2013-current</td>
<td>2018</td>
<td>2019</td>
</tr>
<tr>
<td>Basis of allocation and data sources</td>
<td>100% Population (Census 2013)</td>
<td>70% Population (Annual population estimates- Statistics NZ) 25% Client usage (Bureau statistics report) 5% Deprivation (Dep13 Deprivation index)</td>
<td>90% Population (Annual population estimates- Statistics NZ) 10% Deprivation (Dep13 Deprivation index) Dep. 8-10, targets 30% highest level deprivation</td>
</tr>
<tr>
<td>Model coverage</td>
<td>Excludes Franklin and Great Barrier Island</td>
<td>Excludes Great Barrier Island</td>
<td>Excludes Great Barrier Island</td>
</tr>
<tr>
<td>Local board boundaries</td>
<td>Local board boundaries to cluster level Hibiscus and Bays – split between clusters 1 and 2 Upper Harbour – in cluster 2 ACABx maintains historic funding relativities between bureaux in clusters 1, 6</td>
<td>Local board boundaries to cluster level Hibiscus and Bays – split between clusters 1 and 2 Upper Harbour – 50:50 split between clusters 2 and 3 Franklin – included in cluster 6</td>
<td>Local board boundaries and board subdivisions where applicable to individual bureau level Hibiscus and Bays – split between clusters 1 and 2 Upper Harbour – split at Greenhithe bridge between 2 and 3 Howick – south west area to Ōtara; balance to Pakuranga Franklin – north east area to Pakuranga; balance to Papakura</td>
</tr>
</tbody>
</table>
Auckland Tourism, Events and Economic Development six-monthly report to the Manurewa Local Board

File No.: CP2019/03238

Te take mō te pūrongo

Purpose of the report

1. To provide the Manurewa Local Board with highlights of Auckland Tourism, Events and Economic Development’s (ATEED) activities in the Manurewa Local Board area for the six months 1 July to 31 December 2018.

2. This report should be read in conjunction with ATEED’s Quarter 1 report to Auckland Council (available at www.aucklandnz.com) and the forthcoming Quarter 2 report to the Auckland Council CCO Finance and Performance Committee (available 11 March 2019). Although these reports focus primarily on the breadth of ATEED’s work at a regional level, much of the work highlighted has significant local impact.

Whakarāpopototanga matua

Executive summary

3. This report provides the Manurewa Local Board with relevant information on the following ATEED activities:

   • locally-driven initiatives: town centre revitilisation implementation, Young Enterprise Scheme (YES), wayfinding signage programme, marketing/promotional strategy, supporting youth transitions.
   • supporting local business growth
   • filming activity
   • Youth Connections
   • local and regional destination management and marketing
   • delivered, funded and facilitated events.

Ngā tūtohunga

Recommendation/s

That the Manurewa Local Board:

a) receive the Auckland Tourism, Events and Economic Development’s six-monthly report.

Horopaki

Context

5. ATEED has two areas of focus:

   Economic Development

   Including business support, business attraction and investment, local economic development, trade and industry development, skills employment and talent and innovation and entrepreneurship.
Destination
Supporting sustainable growth of the visitor economy with a focus on destination marketing and management, major events, business events (meetings and conventions) and international student attraction and retention.

6. These two portfolios also share a common platform relating to the promotion of the city globally to ensure that Auckland competes effectively with other mid-tier high quality of life cities.

7. ATEED works with local boards, council and Council Controlled Organisations (CCOs) to support decision-making on local economic growth, and facilitates or co-ordinates the delivery of local economic development activity. ATEED ensures that the regional activities that ATEED leads or delivers are fully leveraged to support local economic growth and employment.

8. In addition, ATEED’s dedicated Local Economic Development (LED) team works with local boards who allocate locally-driven initiatives (LDI) budget to economic development activities. The LED team delivers a range of services such as the development of proposals, including feasibility studies that enable local boards to directly fund or otherwise advocate for the implementation of local initiatives.

9. ATEED delivers its services at the local level through business hubs based in the north, west and south of the region, as well as its central office at 167B Victoria Street West.

10. Additional information about ATEED’s role and activities can be found at www.aucklandnz.com/ateed.

Tātaritanga me ngā tohutohu
Analysis and advice

Economic Development

Locally Driven Initiatives:

11. Town centre revitalisation implementation: A proposal was submitted by the Manurewa Business Association for up to $100,000 to facilitate three projects; Placemaking in Manurewa, a Business Improvement District expansion to incorporate the Clendon Business Association and the Tomorrow-Āpōpō project. This will be discussed at a workshop with the board in quarter 3.

13. Young Enterprise Scheme (YES): Local board funding for the project was provided to the Auckland Chamber of Commerce during Q2. During the period, 56 schools participated in the Auckland YES programme and 1,334 students completed the programme. Alfriston College and Manurewa High School are the two schools from the Manurewa Local Board area participating in the YES programme.

13. Wayfinding signage programme in the Manurewa town centre: Auckland Transport (AT) has taken the lead and ownership of this project, which is being reported to the Town Centre Steering Group.

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1 This activity is subject to local boards prioritising local economic development, and subsequently allocating funding to local economic development through their local board agreements.
14. Marketing / promotional strategy: The Manurewa Business Association continues to implement the *Rewa* brand to drive visitation. Further discussion will take place with the Local Board Communication and Engagement team and Town Centre Steering Group in Q3 to determine what additional projects can be brought forward by the local board.

15. Supporting youth transitions: During the period, The Southern Initiative (TSI) took over the running of Youth Connections programme on behalf of Auckland Council. Once the TSI has completed its planning for the implementation of the programme, ATEED staff will engage with TSI to see how the local board can continue to support youth transitions.

**Supporting Local Business Growth**

16. This area is serviced by the Business and Enterprise team in the South hub, located in Te Hāoa Manukau in Manukau. The team comprises of two Business and Innovation Advisors and administration support. The role of this team is to support the growth of Auckland’s key internationally competitive sectors and to support the creation of quality jobs.

17. A key programme in achieving this is central government’s Regional Business Partnership Network (RBPN). This is delivered by ATEED’s nine Business and Innovation Advisors (BIA), whose role is to connect local businesses to resources, experts and services in innovation, R&D, business growth and management.

18. ATEED’s BIAs engage 1:1 with businesses through a discovery meeting to understand their challenges, gather key data, and provide connections / recommendations via an action plan.

19. Where businesses meet the programme criteria and/or align to ATEED’s purpose as defined in its SOI, the advisors facilitate government support to qualifying businesses, in the form of:
   - Callaghan Innovation R&D grants (including Getting Started, project and student grants (https://www.callaghaninnovation.govt.nz/grants)
   - Callaghan Innovation subsidised innovation programmes (https://www.callaghaninnovation.govt.nz/innovation-skills)
   - RBPN business capability vouchers (NZTE), where the business owner may be issued co-funding up to $5,000 per annum for business training via registered service providers. Voucher co-funding is prioritised to businesses accessing this service for the first time, in order to encourage more businesses to engage with experts to assist their management and growth
   - NZTE services such as Export Essentials (https://workshop.exportessentials.nz/register/)
   - referrals to NZ Business Mentors via The Chamber of Commerce.

20. During the reporting period, ATEED Business and Innovation Advisors met with 11 businesses in the Manurewa Local Board area for business growth and capability advice and services (two were returning clients). From these engagements:
   - three connections were made to Callaghan Innovation services and programmes
   - five RBPN vouchers were issued to assist with business capability training
   - two referrals were made to Business Mentors New Zealand
   - one connection was made to ATEED staff and programmes
   - twenty-nine connections were made to other businesses or programmes.

**Other support for new businesses**

21. During the period, ATEED also ran workshops and events aimed at establishing or growing a new business and building capability. Ten people from the Manurewa Local Board area attended events below:
   - Starting off Right workshop - 2
Filming activity within the Manurewa Local Board area

22. ATEED’s Screen Auckland team facilitates, processes and issues film permits for filming activity in public open space. This activity supports local businesses and employment, as well as providing a revenue stream to local boards for the use of local parks.

23. Between 1 July and 31 December 2018, a total of 312 film permits were issued in the Auckland region. Two of these permits were issued in the Manurewa Local Board area. During the period, 75 permits were issued for TV commercials in the Auckland region, making up 32 per cent of permits issued. A third of total TVCs are destined for an international market.

Youth Connections – transfer to The Southern Initiative (TSI) / Western Initiative (WI)

24. Following an independent review, and with support from the major philanthropic funder, the Youth Connections programme transferred to TSI in November 2018. This transfer reflects the high numbers and concentrations of Auckland youth who are not in education, training or employment (NEET) in the southern and western initiative areas. ATEED supported the independent review, and is now working with the TSI/TWI team to support the transfer. In 2019, ATEED will partner to evolve the ATEED-led Youth Employer Pledge with Auckland-region employers.

Local Jobs and Skills Hubs

25. ATEED is the regional partner for the network of Auckland Jobs and Skills Hubs. These multi-agency hubs support employers at developments where there is a high and sustained demand for local labour and skills development. The Auckland network includes Ara (Auckland Airport development), CBD (Wynyard Quarter and city centre development), and Tāmaki hubs. During 2018, the Hubs placed nearly 400 people into work (more than half came off a benefit), and over 1,800 people were trained. ATEED is the backbone organisation for the CBD Jobs and Skills Hub, where Māori represented over a third (37 percent) of job placements, and a further 30 percent were Pasifika.

26. The Ministry of Business, Innovation and Employment commissioned a review of the hubs in late 2018 which found that these pilots have been a success, and made recommendations to scale up and strengthen hubs operations in Auckland and nationally. Two new hubs will be open by June 2019, in Kaipātiki (Northcote), and Manukau (town centre) to support local employment and upskilling for these developments. ATEED supports employers and local communities to design and benefit from hub services, and is leading a schools-engagement project in CBD Jobs and Skills Hub, which will identify options for connecting local schools and employers to grow awareness of employment and career pathways.

Destination

Regional destination management and marketing activity

27. In early September, ATEED supported the Ngā Iwi o Tāmaki Tourism hui, presenting insights on tourism opportunities in Tāmaki Makaurau and contributing to the direction of an iwi-led and iwi-driven Tāmaki Makaurau tourism strategy for 2030 and beyond. ATEED will continue to support this group as they develop the strategy and deliver on these aspirations.

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2 This does not reflect all filming that takes place in studio, private property or low impact activity that wouldn’t have required a permit.
28. ATEED presented to and is supporting a collective of around 27 urban marae (Te Kotahi o Tāmaki – Marae Collective) based around Tāmaki Makaurau that have come together to seek opportunities and work collaboratively to support our Māori communities.

29. ATEED is a part of the Council-wide Te Kete Rukuruku – beneath our feet project to support mana whenua-led sharing of stories that raise awareness of and curiosity about the wide range of cultural stories and unique Māori identity of Tāmaki Makaurau.

30. Regional dispersal continues to be a priority for ATEED. During the period, ATEED’s Winter Campaign, Made for Winter showcased Auckland’s food and beverage (F&B) stories from across the Auckland region, targeting domestic visitors. Traditionally, this campaign focussed on CBD restaurants, however for the past two years, it has extended to the wider Auckland region. There were six videos in total, each one highlighting a specific Auckland F&B theme.

31. The videos all feature Sir John Kirwan talking to the creators of Auckland’s F&B industry, getting to the heart of who they are, their story, their product and what makes Auckland’s F&B proposition unique and special. The following businesses were featured in the videos:
   - Gourmet Hāngi video – featuring Rewi Spraggon, Hāngi Master
   - HIPGROUP – featuring Mike de Vries (Executive Chef)
   - Matakana Markets and Village - featuring stallholders, Nico from Honest Chocolat
   - Sawmill Brewery – featuring Mike Sutherland and Kirsty McKay (owners)
   - Ben Bayley at The Grounds
   - Kai Pasifika.

32. As part of the spring media programme, ATEED partnered with travel, foodie and leisure influencers, bloggers and media personalities to create high-end, inspirational and visually impactful content illustrating Auckland as a top spring/summer destination. The core narrative was Auckland’s unique food and beverage offering, complimented further by entertainment experiences. Influencers took their audience on a journey as they explored some of the greater Auckland region’s food experience and offerings, such as the Ōtara markets, Auckland Airport region, Chelsea Bay, Takapuna, Matakana, Kumeu, Kingsland, Mission Bay and a number of other Auckland areas. The influencer content was supported with an editorial partnership with Fairfax and NZME highlighting the wider region’s experiences.

Delivered, funded and facilitated events

33. During the period, ATEED delivered the Auckland Diwali Festival which was held at Aotea Square and Upper Queen Street from 20-21 October 2018. There was an attendance of 59,900 down by 7 per cent from the 2017 festival, due mainly to the event being held on Labour Weekend. Results from the customer survey showed an overall customer satisfaction score of 87 per cent, with 89 per cent of people surveyed agreeing that the festival increased pride in Auckland and 95 per cent agreeing that the festival makes Auckland a more enjoyable place to live.

34. During the period, residents of the Manurewa Local Board area were also able to enjoy events funded or facilitated by ATEED across the Auckland region, including the FIBA Basketball World Cup 2019 Asian Qualifier, Pan Pacific Youth Water Polo Festival, New Zealand International Film Festival, Auckland On Water Boat Show, Rugby League New Zealand vs Australia and Australia vs Tonga games, Auckland Diwali Festival, ASB Auckland Marathon, Auckland Tuatara Baseball home games, the ITM Auckland SuperSprint, Monster Energy S-X Open Auckland, Farmers Santa Parade, and the Wondergarden.

35. A full schedule of major events is available on ATEED’s website, aucklandnz.com
Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views
38. ATEED assesses and manages our initiatives on a case-by-case basis and engages with the council group where required.

Ngā whakaaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views
39. Local board views are not sought for the purposes of this report. Local board views were sought for some of the initiatives described in this report.

Tauākī whakaaweawe Māori
Māori impact statement
40. The proposed decision to receive the six-monthly report has no impact on Māori. ATEED assesses and responds to any impact that our initiatives may have on Māori on a case-by-case basis.

Ngā ritenga ā-pūtea
Financial implications
41. The proposed decision of receiving the report has no financial implications.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations
42. The proposed decision to receive the six-monthly report has no risk. ATEED assesses and manages any risk associated with our initiatives on a case-by-case basis.

Ngā koringa ā-muri
Next steps
43. ATEED will provide the next six-monthly report to the local board in August 2019 and will cover the period 1 January to 30 June 2019.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Samantha-Jane Miranda, Operational Strategy Advisor (ATEED)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>James Robinson, Head of Strategy and Planning (ATEED) Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
**Purpose of the report**

1. To inform local boards about the Local Government New Zealand (LGNZ) Conference and Annual General Meeting (AGM) in Te Whanganui-a-Tara Wellington, from Sunday 7 July to Tuesday 9 July 2019, and to invite local boards to nominate elected members to attend.

**Executive summary**

2. The LGNZ Conference and AGM takes place at the TSB Arena, Te Whanganui-a-Tara Wellington from 1.30pm Sunday 7 July to 12.30pm on Tuesday 9 July 2019.

3. Local board members are invited to attend the conference. As the venue for 2019 is in Te Whanganui-a-Tara Wellington and given the cost of elected member attendance, staff recommend that one member per local board attend.

4. The Governing Body can select up to five Governing Body members to attend the conference.

5. In addition to the official delegates, LGNZ requires prior notice of which local board members plan to attend the AGM. Members wishing to attend are asked to register their intention with the Kura Kāwana programme by Friday 12 April 2019 so that this information can be provided to LGNZ.

**Recommendation/s**

That the Manurewa Local Board:

a) nominate one elected member to attend the Local Government New Zealand 2019 Conference and Annual General Meeting in Te Whanganui-a-Tara Wellington, from Sunday 7 July to Tuesday 9 July 2019

b) confirm that conference attendance, including travel and accommodation, will be paid for in accordance with the current Auckland Council Elected Member Expense Policy.

c) note that any members who wish to attend the AGM must provide their names to the Kura Kāwana programme team by Friday 12 April 2019 to ensure that they are registered with Local Government New Zealand.

**Context**

6. This year, the LGNZ conference and AGM will be held at the TSB Arena, Te Whanganui-a-Tara Wellington, from Sunday 7 July to Tuesday 9 July 2019. The AGM will commence at 1.30pm on Sunday 7 July 2018, with the conference programme commencing at 4.30pm on that day and concluding at 12.30pm on Tuesday 9 July 2019.

7. The conference programme has the theme ‘Riding the localism wave: Putting communities in charge’. The high-level programme is included in Attachment A.
8. The AGM takes place on the first day of the conference. The LGNZ constitution permits Auckland Council to appoint four delegates to represent it at the AGM, with one of the delegates being appointed as presiding delegate.

9. Elected members who hold LGNZ roles are:

<table>
<thead>
<tr>
<th>Mayor Phil Goff</th>
<th>Metro Sector representative on the National Council</th>
</tr>
</thead>
<tbody>
<tr>
<td>Councillor Penny Hulse</td>
<td>Chair of Zone One and Zone One representative on National Council, Member Conference Committee</td>
</tr>
<tr>
<td>Deputy Mayor Bill Cashmore</td>
<td>Auckland Council representative on Regional Sector</td>
</tr>
<tr>
<td>Councillor Wayne Walker</td>
<td>Auckland Council representative on Zone One</td>
</tr>
<tr>
<td>Councillor Alf Filipaina</td>
<td>LGNZ Te Maruata Roopu Whakahaere</td>
</tr>
<tr>
<td>Councillor Richard Hills</td>
<td>Member Policy Advisory Group</td>
</tr>
<tr>
<td>Waitemata Local Board Chair Pippa Coom</td>
<td>Member Governance and Strategy Advisory Group</td>
</tr>
</tbody>
</table>

10. Traditionally the four AGM delegates have been the Mayor, the Chief Executive and two Governing Body members who hold LGNZ roles.

11. The Governing Body will consider an item on AGM attendance at its meeting on 28 March 2019 which includes the recommendation that Mayor Phil Goff be the presiding delegate and the other three delegates be comprised of either:
   - two members of the Governing Body who hold a formal representation role with LGNZ and the Chief Executive, or
   - one member of the Governing Body who holds a formal representation role with LGNZ and the Chief Executive, and a local board member.

12. Delegates in 2018 were:
   - Mayor Phil Goff
   - Deputy Mayor Bill Cashmore
   - Councillor Penny Hulse
   - Local Board Chairperson Pippa Coom.

**Tātaritanga me ngā tohutohu**

*Analysis and advice*

13. Local board members are invited to attend the conference. As the venue for 2019 is in Te Whanganui-a-Tara Wellington and given the cost of elected member attendance, it is recommended that one member per local board attend.

14. This means that a maximum of 26 Auckland Council elected members would attend the conference.

15. Delegates who attend are encouraged to report back to their local boards.

16. In addition, local board members can attend the AGM as observers, or as a delegate (depending on the Governing Body decision), provided their names are included on the AGM registration form, which will be signed by the Mayor.
17. LGNZ requires prior notice of which local board members plan to attend the AGM. Members wishing to attend are asked to register their intention with the Kura Kāwana programme by Friday 12 April 2019 so that this information can be collated and provided to LGNZ.

**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera**

**Council group impacts and views**

18. The Governing Body will also consider an item on conference attendance at its meeting on 28 March 2019 which includes the recommendations that the Mayor is appointed presiding delegate to the AGM and that three other delegates be appointed (one of which may be a local board member). It is recommended that these delegates also attend the LGNZ conference, along with any other Governing Body members up to a total of five attendees.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe**

**Local impacts and local board views**

19. The LGNZ Conference has relevance to local board members and their specific roles and responsibilities and is in line with the purpose provided for in the elected member development budget.

**Tauākī whakaaweawe Māori**

**Māori impact statement**

20. The LGNZ National Council has a sub-committee, Te Maruata, which has the role of promoting increased representation of Māori as elected members of local government, and of enhancing Māori participation in local government processes. It also provides support for councils in building relationships with iwi, hapu and Māori groups. Te Maruata provides Māori input on development of future policies or legislation relating to local government. Councillor Alf Filipaina is a member of the sub-committee. Te Maruata will hold a hui on 6 July 2019.

**Ngā ritenga ā-pūtea**

**Financial implications**

21. The normal registration rate is $1410 (early bird) or $1510 (standard).

22. Costs of attendance for one member from each local board are to be met from the elected members’ development budget, as managed by the Kura Kāwana Programme.

**Ngā raru tūpono me ngā whakamaurutanga**

**Risks and mitigations**

23. The key risk is of delayed decision-making impacting costs and registration choices.

24. The sooner the registration for the nominated local board member can be made, the more likely it is that Auckland Council can take advantage of early bird pricing for the conference and flights, all done via bulk booking.

25. Delayed information may also impact registration into preferred conference streams or events.

**Ngā koringa ā-muri**

**Next steps**

26. Once members are confirmed to attend, the Kura Kāwana programme will co-ordinate and book all conference registrations, as well as requests to attend the AGM.
Ngā tāpirihanga
Attachments

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<thead>
<tr>
<th>No.</th>
<th>Title</th>
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<tbody>
<tr>
<td>A</td>
<td>Programme for 2019 LGNZ conference and AGM</td>
<td>77</td>
</tr>
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</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Cindy Lynch - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Louise Mason - GM Local Board Services</td>
</tr>
<tr>
<td></td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
Appendix A
LGNZ 2019 Conference and AGM Programme

Sunday 7 July 2019

**Registration desk open**
Barista coffee available at the Connect Lounge in the exhibition hall from 2.00pm
*Kindly sponsored by Fonterra*

**Council hosted tours**

- Laneway Discovery
- Craft Beer Tour
- Mountain biking Adventure
- Weta Studio Tour
- Hangi Lunch at Karaka Cafe (from 12.15pm)

*Ticketed event. For more information click here.*

**10.30am**  
National Council meeting
followed by lunch
*Members only*

**11.00am**  
Young Elected Members catch up
*Members only*

**1.30pm**  
Local Government New Zealand AGM
*Members only*
followed by a photo of Mayors and Chairs

**3.30pm**  
Afternoon tea

**4.30pm**  
Powhiri and hui opening ceremony
*Justin Lester*, Host Mayor, Wellington City Council

**5.00pm**  
Government’s address

**5.15pm**  
LGNZ President’s address
*Dave Cull*, President, LGNZ

**5.30pm**  
Te Maruata address
*Cr Bonita Bigham*, Chair, Te Maruata
2019 Local Government New Zealand Conference and Annual General Meeting

Manurewa Local Board
21 March 2019

**Opening keynote**
Local leader to talk about Maori’s view on localism
*Hon Dame Tariana Turia*, former Leader of the Maori Party

5.40pm

**Welcome from Simpson Grierson**
Jonathan Salter, Partner, Simpson Grierson

6.10pm

**Simpson Grierson Welcome Reception**
Te Papa

6.30pm

**Optional - Showcasing Wellington’s progressiveness**
A progressive dinner at three of Wellington’s renowned culinary establishments within Courtenay Place, the Laneways and Cuba St. Ticketed event. For further information [click here](#).

7.30pm - 10.30pm

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**Monday 8 July 2019**

**Breakfast session**
7.00am *Lisa King*, Founder, Eat My Lunch and social entrepreneur
*Ticketed event. For further information [click here](#)*

7.30am Barista coffee available
*Kindly sponsored by Fonterra*

8.30am

**Master of Ceremonies**
*Patrick Gower*

Localism: No.8 wire fixes to New Zealand’s challenges
Giving local people the power to make local decisions
*Tania Tapsell*, Councillor, Rotorua Lakes Council
*Dr Lance O’Sullivan*, founder and chair of The MOKO Foundation

Localism - what’s your natural advantage?
Incentivising communities to take a more proactive approach to local development
9.30am

*Christopher Luxon*, Chief Executive Officer, Air New Zealand
*Kindly sponsored by NZ Transport Agency*

10.15am

**Morning tea**

Climate change - a stitch in time
11.00am Alternative thinking to mitigating and adapting to the changing climate.
*John Mauro*, Chief Sustainability Officer, Auckland Council
Leader of the Opposition’s address
The Leader of the Opposition will present his party’s view on localism and response to LGNZ’s localism discussion paper.
Hon Simon Bridges, Leader, National Party

12.00pm Zone of Origin’ crocodile bike race

12.30pm Lunch

1.15pm Have you drunk the central government Kool-Aid? An ex-local government back bencher view on localism.

1.45pm Minister of Local Government address
Hon Nanaia Mahuta, Minister of Local Government

Housing and building in New Zealand - can we fix it?
Ensuring our infrastructure is not just fit-for-purpose but supports sustained improvement in the quality of life for all New Zealanders, now and into the future.
Justin Lester, Mayor, Wellington City Council
Adrian Orr, Governor, Reserve Bank of New Zealand
Kindly sponsored by Chorus

2.30pm Afternoon tea

Walkshops
Wananga hikoi
Delegates choose one workshop tour to attend
Social well-being
- Housing affordability: Making it happen
Economic well-being
- Transforming the way local government works digitally
Environmental well-being
- Bringing back our native flora and fauna
Cultural well-being
- What the arts and cultural well-being means for communities
For further information click here

4.45pm End of conference day

Conference dinner and LGNZ EXCELLENCE Awards

6.45pm TSB Bank Arena
Ticketed event. For further information click here
Tuesday 9 July 2019

8.00am  Registration desk open
Barista coffee available
Kindly sponsored by Fonterra

9.00am  Master of Ceremonies
Patrick Gower

Managing fresh water - best practice, breakthroughs in innovation and barriers
We all have a role to play - the government, the farming sector, the businesses who use freshwater, communities and individuals - and if we all work together we can make a big difference.
Doug Leeder, Chair, LGNZ Regional Group
Terry Copeland, Chief Executive, Federated Farmers
Kindly sponsored by GHD

9.15am  Morning tea

Out of the Shadows
Raising awareness of, and community support for, a greater investment in your community’s cultural and natural heritage.

10.00am  Natalie Palmer, Communications and Marketing Manager, Hamilton City Council
2018 Fulton Hogan EXCELLENCE Award for Community Engagement recipient - Out of the Shadows: Bringing Waipa’s heritage to life.

10.45am  Creating change: Inspiring leadership in local communities
Colin D Ellis

11.30am  Leadership in our communities

12.15pm  Early bird registration prize draw
Kindly sponsored by New Zealand Motor Caravan Association

12.20pm  Poroporoaki | Closing ceremony

12.30pm  Lunch

Member meetings  Members only

1.30pm - 3.30pm
- Mayors Taskforce for Jobs AGM
- Regional Sector meeting
- Young Elected Members meeting
Te take mō te pūrongo
Purpose of the report

Whakarāpopototanga matua
Executive summary
2. To respond to population growth and demographic change, Auckland Council has developed a plan for how it will invest in sport for the next 20 years.
3. The Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039 seeks to:
   • increase participation in sport by targeting communities of greatest need and addressing disparities
   • deliver a broad range of programmes, services and facilities that respond to the diverse needs of Auckland’s communities
   • address population growth and changing sport preferences through regular assessments of, and changes to, programmes, services and facilities to maximise participation.
4. The draft plan was endorsed by the Environment and Community Committee in December 2018 for public consultation [CP2018/07771].
5. This report invites local boards to formally indicate their support for the draft plan and any additional feedback on the draft plan they would like the committee to consider prior to the plan’s adoption.
6. Staff have engaged with local boards informally at various stages throughout the development of the plan. Local boards members’ views and concerns have helped shape the key components of the plan.
7. A summary of consultation feedback will be prepared for the Environment and Community Committee for consideration. Final decision on the adoption of the plan will be sought in May 2019.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:
a) endorse the draft Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039, and provide any additional feedback for consideration of the Environment and Community Committee.
Horopaki
Context

The plan sets out a new investment approach, which better responds to growth and the changing needs of Aucklanders

8. Auckland is experiencing rapid population growth and social change. Our diverse communities have different preferences and requirements for sport and recreation activities.

9. The draft Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039 is the council’s response to these changes. It sets out a new approach to regional investment in sports facilities, programmes and services for Aucklanders over the next 20 years.

10. The plan will:

- target communities of greatest need and address disparities
- deliver a broad range of programmes, services and facilities that respond to the diverse needs of Auckland’s communities
- address population growth and changing sport preferences through regular assessments of, and changes to, programmes, services and facilities.

11. The draft plan has three main sections:

- Section one: ‘Why we invest’ explains the reasons for having an investment plan and the strategic context.
- Section two: ‘What we invest in’ explains the outcomes sought from the council’s sports investment, the scope and focus of that investment and the principles that will guide future investment decisions.
- Section three: ‘How we will work’ explains the investment framework that will be adopted to achieve the outcomes.

12. The development of the draft plan involved several Governing Body decisions, local board engagement, public consultation and research. The attached draft plan provides the chronological timeline for developing the plan.

Tātaritanga me ngā tohutohu
Analysis and advice

Adoption of the plan will contribute to multiple strategic outcomes

13. Sport is one of the key areas the council invests in to deliver on the ‘Belonging and Participation’ outcome in the Auckland Plan 2050.

**Belonging and Participation**

- **Focus Area 7** – Recognise the value of arts, culture, sports and recreation to quality of life
- **Direction 1** – Foster an inclusive Auckland where everyone belongs
- **Direction 2** – Improve health and wellbeing for all Aucklanders by reducing disparities in opportunities.

14. The draft plan focuses on delivering a single outcome: increasing Aucklanders’ participation in community sport. This aligns with the vision of the *Auckland Sport and Recreation Strategic Action Plan 2014-2024*: ‘Aucklanders: more active, more often.’
15. The multiple benefits delivered to local communities through increased sport participation will also contribute directly to the health, social and economic outcomes for Aucklanders as set out in the local board plans.

**Achieving the desired outcomes requires putting people at the heart our investment**

16. The plan sets out a targeted, people-centric approach to increase sport participation in Auckland. Future sport investment will focus on meeting the needs of three distinct groups of people:

1. **People who already play sport:**
   There will be more fit-for-purpose facilities and programmes to keep them actively involved in sport.

2. **People who play a new sport (like futsal)**
   Currently there are limited opportunities to play, but in the future, there will be more fit-for-purpose facilities and programmes that cater to new and emerging sports.

3. **People who currently do not participate in sport**
   Auckland Council will create more opportunities and make it easier for them to take up sport.

17. A key step towards increasing sport participation rates in these targeted groups is through addressing disparities.

18. Decision-makers will use a set of principles to prioritise multiple investment projects. ‘Equity’ has the highest weighing to ensure all Aucklanders enjoy the same outcomes. The full list of principles includes:
   - **Equity (40 per cent of assessment)** – Sport investment should ensure equity of outcomes across the population regardless of age, gender, ethnicity, socio-economic status or where people live.
   - **Outcome-focused (30 per cent)** – There needs to be a clear line of sight between each investment and the outcomes it delivers.
   - **Financial sustainability (30 per cent)** – Investment decisions need to be financially sustainable for council and sports organisations.
   - **Accountability (10 per cent)** – Auckland Council has responsibility to act in the best interests of Auckland.
There will be changes to the way we currently invest in sport

19. The draft plan sets out four key shifts in our approach as illustrated in Figure 1 below.

**Figure 1: Key shifts**

**Key shift 1**
- **TODAY**: Limited budget which caters for spatial or code-specific needs or investment for particular interest groups
- **TOMORROW**: Long-term Plan budget for sport will increase. Future investment will take a people-centric approach to increase participation in:
  - Emerging sports
  - High participation sports
  - Low participation communities

**Key shift 2**
- **TODAY**: Make investment decisions to achieve multiple objectives
- **TOMORROW**: Focus Auckland Council investment on community sport - where it can add the most value

**Key shift 3**
- **TODAY**: Invest mainly in bespoke facilities without a systematic approach to cater for the different needs of communities
- **TOMORROW**: Invest in a range of facilities, services and programmes to break down barriers to participation

**Key shift 4**
- **TODAY**: Some investment decisions are isolated and reactive with gaps in information such as the cost, benefits and alternatives
- **TOMORROW**: Make structured, strategic investment decisions based on evidence to improve efficiency, effectiveness and outcomes
20. Figure 2 below explains the reasons for these key shifts, the problems they will tackle and the benefits for Aucklanders.

**Figure 2: Intervention logic map**

<table>
<thead>
<tr>
<th>Problem</th>
<th>Key Shift</th>
<th>Benefit</th>
</tr>
</thead>
<tbody>
<tr>
<td>50%</td>
<td></td>
<td></td>
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</tbody>
</table>
| The demand for sport in Auckland is growing and changing, while the existing facilities are ageing. | **Key shift 1** Undertake a people centric approach with a particular focus on:
- supporting communities with low participation rates
- increasing participation in emerging sports
- sustaining popular sports with high participation rates. | 70%
| Increase Aucklanders’ participation in sport by adopting a strategic, evidence-based and outcome-focused approach to invest in sports. |
| 40%     | 
| Not all Aucklanders have the same opportunities to access sport. | **Key shift 2** Prioritise investment to focus on increasing participation in community sport and basic provision of core and ancillary infrastructure. |
| 10%     | 
| Auckland Council needs a more structured and strategic approach to invest in sport. | **Key shift 3** Invest in a range of assets and services to cater for the needs of communities. |
| 30%     | 
| Make structured, evidence-based investment based on a set of investment principles. | **Key shift 4** Improve value for money and efficiency of the Auckland Council’s investment in sport by adopting an investment framework to guide decision-making and improve process and practices. |

21. The plan will ensure robust, evidence-based decision-making and ongoing monitoring of benefits delivered to our communities.

22. Performance data will be collected to measure the return on investment. This will be shared with investors and ratepayers.

**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views**

23. Once adopted, the plan will have a direct impact on council’s internal investment processes, particularly regarding how future projects will be assessed and monitored.

24. Parks, Sport and Recreation staff have been engaged throughout the development of the draft plan. Their feedback, particularly regarding how the proposed changes can be adopted in practice, has helped shape the investment framework and the scenarios in the draft plan.

25. Parks, Sport and Recreation staff have also facilitated the council’s engagement with the sport sector through Aktive, the council’s strategic partner for sport. The general feedback is
supportive of the new investment approach to improve participation and deliver better outcomes for Aucklanders.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe**

**Local impacts and local board views**

**The local boards have an important role to play in shaping the draft plan**

26. The local boards have an important role to play in the council’s sport investment. They:
   - set outcomes and priorities for local sport investment through local board plans
   - identify local sports facility and programmes needs and advocate for investment through the Long-term Plan and Annual Budget processes
   - have allocated decision-making responsibility for local sport facilities and initiatives including:
     - the specific location, design, build and fit-out of new local sports facilities within budget parameters agreed with the Governing Body
     - the use of local sport facilities and initiatives including leasing and changes of use
     - local recreation and sports programmes
   - manage local and sub-regional facility partnership relationships, funding or lease agreements and performance reporting
   - work together to support facilities that benefit several local board areas.

27. Staff have engaged with local boards informally at various stages throughout the development of the draft plan. Local boards members’ views and concerns have helped shape the key components of the plan.

**Previous engagement with local boards showed general support for an investment plan**

28. Staff met with local boards between February and April 2018 and sought informal feedback on the key components of the plan.

29. Feedback from local boards was generally supportive of a new investment plan for sports facilities to ensure consistency, efficiency, transparency and outcome delivery.

30. Challenges relating to population growth, land supply and budgetary constraints were highlighted. Local boards also noted challenges specific to their areas and populace.

31. Feedback showed a strong preference to have a flexible approach to accommodate diverse local needs.

**Formal local board feedback is sought between February and March 2019**

32. Staff are seeking to understand local boards’ views on the draft plan and request a formal decision at local boards’ business meetings during February and March 2019.

33. Staff would particularly value local board feedback on the following parts of the draft plan provided in Attachment A, which are likely to have the most bearing on local board decision-making:
   - the key shifts in the council’s future investment approach in sport (page 4)
   - the benefits of sports to Auckland communities, particularly Te Ao Māori (page 9)
   - the difference between equity and equality in the context of sport investment (pages 22-23)
   - the proposed investment framework (pages 24-36).
 Tauākī whakaaweawe Māori
Māori impact statement

34. Sport participation contributes directly to the following ‘Māori Identity and Wellbeing’ outcome in Auckland Plan 2050:

<table>
<thead>
<tr>
<th>Māori Identity and Wellbeing</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Direction 1</strong> – ‘Advance Māori wellbeing’</td>
</tr>
<tr>
<td><strong>Focus area 1</strong> – ‘Meet the needs and support the aspirations of tamariki and their whanau’</td>
</tr>
</tbody>
</table>

35. According to Sport New Zealand data weekly sport participation of Māori in Auckland (76.8 per cent) is similar to European (76.3 per cent), but higher than Asian (70.7 per cent) and Pasifika (69.1 per cent).

36. Research also show pockets of sedentary Māori who do not have adequate opportunities to participate in sport. They will be a target group for investment.

37. Feedback from the Mana Whenua Forum and Aktive Māori Advisory Group during public consultation on the discussion document informed the development of the plan.

38. A key area of focus was the delivery of outcomes through increased Māori participation. Means of achieving this goal include partnerships with iwi and Māori organisations, to manage demand efficiently and to use sports programmes and facilities as a social hub to strengthen cultural and community connections.

39. Partnerships will draw on Māori-centric models and collective models of learning so that key Māori concepts become embedded in sport service design and delivery.

40. Staff will seek further feedback from the Mana Whenua Forum and Aktive Māori Advisory Group as part of the consultation on the draft plan.

Ngā ritenga ā-pūtea
Financial implications

41. Once adopted, the plan will guide all council investment in sport.

42. An immediate focus will be to establish a clear and contestable process for the allocation of the $120 million Sport and Recreation Facilities Investment Fund established in the Long-term Plan 2018-2028.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

43. Staff have identified reputational and operational risks associated with the adoption of the draft plan. These risks will be mitigated through regular communication and engagement with key stakeholders.

<table>
<thead>
<tr>
<th>Type</th>
<th>Risk</th>
<th>Mitigation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reputational</td>
<td>Some people might worry the plan will change arrangements already in place, or ongoing council investment.</td>
<td>Clear communication with key stakeholders and funding recipients that the plan will guide decisions on future investment only, unless a current project is already scheduled for review.</td>
</tr>
</tbody>
</table>
Operational

The transition to the new investment approach will be operationally complex. It impacts multiple teams across the council, and new business processes, guidance and forms will need to be designed to support it.

Detailed implementation planning will be required to ensure the transition is as smooth as possible. Changes will be phased in over the next three to five years.

Ngā koringa ā-muri

Next steps

44. Staff will undertake public consultation from February to March 2019.

45. The consultation will be conducted in various forms:
   - local boards will be asked to formally indicate their support for the draft plan during business meetings and provide any additional feedback
   - the public will be invited to submit their feedback via ShapeAuckland
   - targeted interviews will be conducted with community groups including Māori, Pasific and Asian people
   - the sport sector will be invited to provide their formal views through Aktive.

46. A summary of consultation feedback and a final plan will be prepared for consideration and adoption by the Environment and Community Committee around May 2019.

47. Implementation of the plan will occur in stages over the next three to five years, depending on council budgetary and planning processes. An indicative timeline of the potential changes is presented in section three of the draft plan.

48. Figure 3 below shows the next steps in a flow chart.

Figure 3: Next steps

- Conduct public consultation
- Seek formal feedback from local boards

- Summarise consultation feedback and amend the plan accordingly

- Seek final approval from the Environment and Community Committee for adoption of the plan

- Commence implementation of the plan in stages
This plan will inform the development of other investment plans

49. The draft plan sets out an overarching investment framework to help decision-makers prioritise investment between different sports.

50. Separate, but related plans are being developed to guide council’s investment in golf and play facilities. These plans will be consistent with the overarching framework set out in *Increasing Aucklanders’ participation in sport: Investment Plan 2019-2039*.

**Ngā tāpirihanga**

**Attachments**

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
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<tbody>
<tr>
<td>A9</td>
<td>Draft Increasing Aucklanders’ Participation in Sport: Investment Plan 2019-2039</td>
<td>91</td>
</tr>
</tbody>
</table>

**Ngā kaihaina**

**Signatories**

<table>
<thead>
<tr>
<th>Author</th>
<th>Nancy Chu - Principal Policy Analyst</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Kataraina Maki - GM Community &amp; Social Policy</td>
</tr>
<tr>
<td></td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
Attachment A
About this document

Rapid growth and social change are changing the face of Auckland.

This creates an opportunity to build a stronger, more diverse and inclusive society where people feel they belong – a vision for Auckland expressed in the Auckland Plan.

Community sport is a key part of this vision. It can bring people together in both organised and casual environments, improving the health, social and cultural outcomes for Aucklanders.

Increasing Aucklanders’ Participation in Sport: Sports Investment Plan 2019–2039 reflects a desire to increase the number of Aucklanders who participate in and benefit from sport. Aucklanders: more active, more often.

Currently, it’s not easy for everyone to participate in sport and is made harder by a shortage of facilities in the existing network. There are specific groups who are not involved in any kind of sport or have consistently low levels of participation. Our research shows there is a direct link between lack of access to facilities and low participation. This plan aims to remedy this.

The core principle driving the plan is equity-based investment to improve access and outcomes for all. This means different levels of investment will be made to bridge gaps in supply (e.g. facilities) and to increase participation by targeting specific groups. Investment is directed where there is need to achieve good outcomes for all Aucklanders.

The new investment strategy uses a people-centric approach focusing on:

- communities with low sport participation rates
- increasing participation in emerging and ethnically diverse sports
- sustaining popular sports with high participation rates

Changes to the way people participate and play sport, as well as the sports they play are all factors driving different kinds of demand on a network of aging, traditional, code-based sporting facilities.

Our new approach to investing in sport is a shift from bespoke, individualised facilities and programmes to partnership models building an affordable, fit-for-purpose network of sports facilities for all Aucklanders to enjoy.

Policy objectives

Through this document Auckland Council seeks to achieve the following policy objectives:

- ensure that all Aucklanders participate in sport, by targeting communities of greatest need and addressing disparities
- deliver a broader range of programmes, services and facilities that better respond to the diverse needs of Auckland’s communities
- address growth and changing community needs through regular assessments of, and changes to, programmes, services and facilities to maximise participation.
Increasing Aucklanders’ Participation in Sport: Sports Investment Plan 2019 - 2039

Sport is important to Aucklanders

73

73% of adults participate in sport and recreation each week.

90+

More than 90% of young people participate in sport and recreation regularly.

71

71% of Aucklanders would like to play more sport.

Auckland Council invests in sport because it delivers a range of health, social and economic benefits (roughly $1.76 billion each year) for our communities and for Aucklanders.

Investing in sport has a number of challenges

Auckland’s population is rapidly growing and changing, so is the demand for sport. There is evidence showing people are participating in different types of sport and recreation activities, in different formats.

Young Adults

Competitive Sports or Activities Only

5%

Competitive Sports or Activities Only

10%

Both

31%

Non-Competitive Sports or Activities

65%

Non-Competitive Sports or Activities

5%

Non-Participant

5%

In addition, sport investment is facing growing budgetary and land supply constraints. The existing network of Auckland Council sports facilities is ageing and we have identified supply gaps in some areas of Auckland. (Source: Sport NZ)

Not all Aucklanders have the same opportunities to access sport

- There is inequity across different gender, age and ethnic groups, and for people living with disabilities.
- Certain demographic groups such as Pacific and Asian residents have lower than average participation rates.

The new investment plan for sport

This plan sets out Auckland Council’s new approach to plan for growth and the changing preferences of Auckland’s diverse population.

We want to increase participation in community sport...

Our goal is to make Aucklanders more active, more often.

We will do so by providing fit-for-purpose programmes, services and facilities that cater for the greatest number of people.

We have set aside $120 million in the Long-term Plan to fund regional and sub-regional sports facilities. This is on top of the $1 billion already allocated to sport and recreation.

With the new plan, there will be a new investment approach...

Key Shifts

We will be making several key shifts to the way we currently invest in sport. Central to these key shifts is a people-centric approach, targeting those who do not have adequate access and opportunities.

Investment principles

New investment will be driven by four principles:

- accountability
- equity
- financial sustainability
- outcome-focused.

Investment framework

Every new investment will go through a decision-making framework that will deliver value for money, robustness, consistency and transparency.

What does it mean for Aucklanders?

Sport investment will target three different groups of people:

1. "I already play sport."
   There will be more fit-for-purpose facilities and programmes to keep me actively involved in sport.

2. "I play a new sport." (like futsal)
   Currently there are limited opportunities to play but in the future there will be more fit-for-purpose facilities and programmes that cater to new and emerging sports like mine.

3. "I do not currently participate in sport."
   Auckland Council will create more opportunities and make it easier for me to take up sport.

Collaboration and partnerships to deliver the best outcomes for Aucklanders

The scale of investment required means Auckland Council cannot work alone.

We have consciously aligned with our sport sector partners. Sport New Zealand and Active. New investment will seek collaboration and partnerships to build on the existing investment by the sport sector, volunteers, local communities and private investors.

Attachment A

Item 22
Attachment A

The key shifts

Current challenges

- The demand for sport in Auckland is growing and changing, while the existing facilities are ageing.
- Not all Aucklanders have the same access and opportunities for sport.
- Auckland Council needs a more structured and strategic approach to invest in sport.

TODAY

- Investment decisions seek to achieve multiple objectives.
- Limited budget focused on mainly traditional sports and in response to demand rather than need.
- Some investment decisions are isolated and reactive with gaps in information such as the cost, benefits and alternatives.

TOMORROW

- Focus Auckland Council investment on community sport – where it can add the most value.
- Long-term Plan budget for sport will increase. Future investment will take a people-centric approach to increase participation in:
  - Emerging sports
  - High participation sports
  - Low participation communities
- Invest in a range of multi-functional facilities, services and programmes to break down barriers to participation.
- Make structured, strategic investment decisions based on evidence to improve efficiency, effectiveness and outcomes.

This means...

- The only objective for our investment is increasing participation in community sport.
- Future Auckland Council investment will be driven by Aucklanders’ needs, instead of responding to particular interest groups.
- Funding will be split between three key groups:
  - Participants in high-participation sports
  - Participants in emerging sports
  - Those who are currently inactive or have low participation rates e.g. Pacific and Asian communities.
- Participants in new sports will not compete for funding with traditional sports. New programmes and services will seek to get inactive Aucklanders engaged in sport.
- We will achieve this goal by focusing our investment on fit-for-purpose facilities, programmes and services.
- We will prioritise multi-sport facilities over bespoke facilities to cater for the largest number of people possible.
- We will prioritise facilities that will meet the changing needs of our diverse communities.
- We will use a robust investment decision-making framework driven by four investment principles: accountability, equity, outcome-focused and financial sustainability.
Introduction

Auckland is growing and changing rapidly and so is the demand for sport.

The plan is our response to stakeholders’ requests to take a more structured approach to deliver better outcomes for all Aucklanders through sport.

It reflects our commitment to the principles of Te Tiriti o Waitangi/the Treaty of Waitangi by providing opportunities through participation in community sports to connect, socialise, learn and celebrate Māori identity and culture.

It is based on a series of Auckland Council decisions, substantial research, evaluations and engagement feedback from 21 local boards, four advisory panels, 40 sports clubs and organisations and 121 public submissions.

Glossary

<table>
<thead>
<tr>
<th>Sport</th>
<th>Recreation</th>
<th>Sport facility</th>
<th>Community sport</th>
</tr>
</thead>
<tbody>
<tr>
<td>A physical activity that is competitive, organised and involves the observation of rules and may involve either team or individual participation.</td>
<td>General or informal physical activity (for example, walking, swimming or kayaking in the sea).</td>
<td>A piece of infrastructure vital to competition and practice of a sport (for example, golf course, hockey turf, outdoor/indoor court, sports field or softball diamond).</td>
<td>Includes play (age and stage appropriate development opportunities for young people), active and outdoor recreation, and competitive sport taking place through clubs and events (including talent development). Community sport does not include passive recreation such as gardening or elite (international) competition.</td>
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</tbody>
</table>

The plan has three main parts

1. Section 1 ‘Why?’

Why we invest explains the reasons for having an investment plan for sports and the strategic, legislative and budgetary context.

2. Section 2 ‘What?’

What will we invest in explains what we want to achieve from investment in community sport, the scope and focus of that investment and the investment principles that will guide future decisions.

3. Section 3 ‘How?’

How will we work explains the investment framework that will help us to achieve the outcomes set out in Section 2. The investment framework presents a robust approach to invest in outcomes. Decision-makers will consider a number of critical questions before making final decisions.
### Chronological timeline for developing the plan

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
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<tbody>
<tr>
<td></td>
<td>Mar-May 2016: Public consultation and stakeholder engagement through the Investors’ Forum, Auckland Council advisory panels, sector advisory groups and sport sector workshops.</td>
</tr>
<tr>
<td></td>
<td>Mar-Apr 2016: Workshops with all 21 local boards.</td>
</tr>
<tr>
<td>2017</td>
<td>20 Jul 2016: Consultation and feedback summary report. [CP2016/12144]</td>
</tr>
<tr>
<td></td>
<td>14 Mar 2017: Environment and Community Committee made in-principle decisions on a number of changes to current investment mechanisms for sports facilities investments, after considering evaluation results. [CP2017/00192]</td>
</tr>
<tr>
<td></td>
<td>4 Apr 2017: Environment and Community Committee agreed to develop an outcome measurement tool for sport investment modelled on the Treasury’s Cost Benefit Analysis Model and to pilot the tool. [CP2017/03041]</td>
</tr>
<tr>
<td></td>
<td>8 Aug 2017: Environment and Community Committee considered the recommendations to expand the current revenue streams to increase funding for sport investment and agree to seek public feedback on the proposal. [CP2017/12378]</td>
</tr>
<tr>
<td>2018</td>
<td>Feb-Jun 2018: Engagement with local boards and workshops with a political working group on the key components of the draft plan.</td>
</tr>
<tr>
<td></td>
<td>Dec 2018: Approval of the draft plan by the Environment and Community Committee.</td>
</tr>
<tr>
<td>2019</td>
<td>Early 2019: Public consultation on the draft plan.</td>
</tr>
<tr>
<td></td>
<td>Early 2019: Anticipated final approval from the Environment and Community Committee.</td>
</tr>
</tbody>
</table>
Section 1

Why we invest
The plan will guide Auckland Council’s sport investment over the next 20 years to respond to the changing needs of Aucklanders and deliver Auckland Plan outcomes.

1.1 Why do we invest in sport?

Auckland is experiencing rapid population growth and social change. We have a diverse population which brings many differences in values, lifestyles, demands for goods and services, and expectations of civic engagement and democracy.

Auckland Council invests in sport to provide Aucklanders with opportunities to participate in society and develop a sense of belonging in Auckland.

We have the largest Pacific and Asian populations in the country. These groups also have the lowest participation rates. For health and social reasons, encouraging participation in sport can have tangible benefits for the whole community.

By removing barriers and creating better access to sport opportunities, Auckland will be one step closer to eliminating disparity and disadvantage as well as fostering healthy lifestyles and wellbeing for all Aucklanders.

It directly contributes to Focus Area 7 of the Auckland Plan 2030’s “Participation and Belonging” outcomes - “Recognise the value of arts, culture, sports and recreation to quality of life. It is also relevant to achieving:

- direction 1 - Foster an inclusive Auckland where everyone belongs.
- direction 2 - Improve health and wellbeing for all Aucklanders by reducing disparities in opportunities.

The multiple benefits achieved through increased sport opportunities and participation will contribute to other Auckland Plan outcomes such as:

- “Māori identity and wellbeing” - by helping to advance Māori wellbeing
- “home and places” - by providing public spaces that are inclusive, accessible and contribute to urban living
- “opportunity and prosperity” - by providing employment and business opportunities.

This plan sets out Auckland Council’s investment approach in sport to achieve these goals. It is a direct response to the vision Aucklanders: more active, more often set out in the Auckland Sport and Recreation Strategic Action Plan 2014-2024.
Participation in sport has multiple benefits

There is overwhelming evidence showing participation in sport leads to a wide range of benefits for individuals and the community. Our future sport investment will consider the extent of increase in participation and the impact of that increase in terms of health, education, social and economic benefits. We will prioritise projects with the highest aggregate benefits. The table below summarises the benefits in four broad categories.

<table>
<thead>
<tr>
<th>Physical activity, health and wellbeing</th>
<th>Social and community benefits</th>
<th>Education outcomes and skills development</th>
<th>Economic development</th>
</tr>
</thead>
<tbody>
<tr>
<td>The health benefits of sport and recreation activities are clear – they are substantial, population-wide and particularly important to older people. People who regularly participate in physical activity have reduced risks of both mental and physical illness. It’s estimated that inactivity costs Auckland $170 billion of health-related expenditure, $213 billion of lost human capital and $10 billion of other costs in 2010.</td>
<td>Most people participate in sport and recreation activities for enjoyment (98%) and social reasons (52%). Organised sport and recreation activities draw individuals and diverse groups of people together, fostering cooperation and strengthening social ties. These connections provide a sense of belonging and create networks that sustain local communities.</td>
<td>Participation in sport or recreation helps improve education outcomes for children and young people. There is evidence of improved cognitive skills (think, read, learn, remember, reason and pay attention) and psychological benefits such as enhanced self-esteem and self-confidence which leads to improved educational behaviour and attainment.</td>
<td>The sport and recreation sector accounts for 2.4% of regional gross domestic product (GDP) – $1,015 million in 2009. There are approximately 11,045 people working in the industry, 3,533 in related occupations and 22,182 volunteers. International events, such as the World Masters Games 2017, contributed approximately $37 million to Auckland’s GDP. Such events provide an opportunity to reinforce and enhance Auckland’s brand image as an attractive destination to visit and live.</td>
</tr>
</tbody>
</table>

## Investment in Sport and Te Ao Māori

Te Tiriti o Waitangi/the Treaty of Waitangi is our nation’s founding document and recognises the special place of Māori in New Zealand. Auckland Council is committed to engaging and working with Māori in ways that are consistent with the Treaty Principles. This includes supporting delivery of services by Māori for Māori, based on Te Ao Māori values and practices.

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We acknowledge the special role of Māori in decision-making, to build lasting reciprocal relationships and improve physical activity outcomes for Māori. This will be achieved through working in partnership with iwi and appropriate organisations.
1.2 How does this plan fit within the wider context?

This plan sets out Auckland Council’s approach to regional investment in sport.

It sits within the context of the council’s wider community facilities network and operates in accordance with the Local Government Act 2002 and the Reserves Act 1977.

In the budgetary context, this plan will guide the council’s investment decisions in sport and inform the budgetary processes particularly:

- with decisions on the indicative figures and timing for sports projects during the 10-year budget process (the long-term plan process)
- to assist and prioritise sports projects against other proposals by comparing all possible costs, benefits and trade-offs. Such information will assist the annual budget process in determining the timing, duration and scale of sports projects in local board agreements and in the council’s services and infrastructure plans.

Other complementary processes and documents include:

- Auckland’s Sports Facilities Priorities Plan 2017-2027
  - A sector-led plan to clearly communicate their priorities for investment to Auckland Council, investors and potential partners.
  - Development of this plan was facilitated by AKtive, Sport NZ and Auckland Council with input from over 60 regional and national sport organisations, sports trusts and major facility providers.
  - A panel of experienced sector representatives, set up by AKtive, will meet to review and identify high priority projects for future investment, using the agreed evaluation and prioritisation criteria in the plan.

- Facilities Partnerships Policy
  - The policy guides how Auckland Council will enter into and manage partnerships for sports facilities. The policy sets out the strategic context, principles, the models and investment tools for decision-making, evaluation and monitoring facilities partnerships.

- Auckland Sport and Recreation
  - To discuss investment priorities and partnership opportunities.
Collaborating with others to achieve outcomes

Working with the sector

Achieving sport outcomes requires collaboration from all parties.
We will use this plan to guide our work with others and new investment decisions from
the sport sector, private investors and communities.

We have already made considerable efforts to align processes and strategic priorities with
our sport sector partners. The focus on community sport and increasing participation aligns
with the strategic directions of Sport New Zealand and Active Strategic Plan 2015-2020.
1.2 Why now?

The plan will enable Auckland Council to better respond to the changing population and address current challenges.

**Challenges**

- **Rapid population growth**
  - Auckland's population is growing by 1.5% annually. It is expected to increase by 1 million in the next 30 years.

- **Changing community needs**
  - The makeup of Auckland will be different in the future, including:
    - more older people
    - more children under 14 years of age
    - more people of Asian, Pacific and Māori ethnicity
    - more people born overseas

- **Disparity of access to sport opportunities**
  - Not all Aucklanders enjoy the same access to sport. There is a direct relationship between access and participation. To achieve our goal of increased participation we need to target low participation areas or population groups and improve access to sport.

- **Ageing facilities**
  - Auckland Council has a vast network of sports facilities including over 250 sports parks and indoor courts in varying states of ‘fitness’.

- **Unstructured investment**
  - Investment in sports facilities tends to be ad hoc and reactive, based on dispersed or incomplete information.

**Effect on provision**

- **Demand will exceed supply**
  - The growing population places increasing pressure on existing sports facilities.

- **Sports facilities and programmes need to adapt**
  - The changing demographic profile means some existing facilities and programmes may no longer meet the needs of communities.
  - There are new sports, new ways of participating and less club-based activity.

- **There is significant financial pressure to bridge the gap**
  - The financial pressure to meet the supply shortage is substantial due to limited budget and land supply constraints. The costs are likely to grow rapidly over time, meaning a more targeted approach is required.

- **Maintenance costs are increasing**
  - The cost of maintaining and renewing current facilities will increase as they age.

- **Lack of focus on outcomes**
  - Investments aren’t targeting the highest need.
How will we invest and how do we know the plan is working?

This page presents the logic for Auckland Council’s sport investment and the key shifts we will make to address the key challenges. Further details of what the key shifts mean in practice are provided in Parts 2 and 3.

<table>
<thead>
<tr>
<th>Problem</th>
<th>Key Shift</th>
<th>Benefit</th>
<th>KPIs</th>
<th>Rationale</th>
<th>Data source</th>
</tr>
</thead>
</table>
| 50%     | Key shift 1 | Undertake a people-centric approach with a particular focus on:  
• supporting communities with low participation rates  
• increasing participation in emerging sports  
• sustaining popular sports with high participation rates | KPI 1 (participation): Increase the number of adult Aucklanders who are physically active weekly.  
KPI 2 (participation): Increase the proportion of children between 5 and 13 years of age who participate in three hours or more of organised sport and recreation each week.  
KPI 3 (participation): Increase the participation of community groups with the lowest participation rates; people in high socio-economic deprivation areas, particularly Pacific Peoples; Asian communities particularly young women; women generally. | This is an outcome indicator that shows how sport participation changes across the Auckland region.  
This is an outcome indicator that shows how sport participation of young people changes across the Auckland region.  
This is an outcome indicator that shows how sport participation across different demographic groups changes across the Auckland region. | New Zealand Health Survey (Ministry of Health) - repeated annually.  
Active NZ Survey (Sport NZ) - reported annually with data collected continuously.  
Active NZ Survey (Sport NZ) - reported annually with data collected continuously. |
| 40%     | Key shift 2 | Prioritise investment to focus on increasing participation in community sport and provision of core infrastructure. | | | |
| 10%     | Key shift 3 | Invest in a range of assets and services to cater for the needs of communities. | KPI 5 (delivery): Increase services and the number of sports facilities delivered in geographic areas with an identified supply shortage.  
KPI 6 (delivery): Increase the pace of renewing and upgrading ageing sports facilities. | This is an output indicator that shows how quickly Auckland Council could address community needs in areas with the greatest need.  
This is an output indicator that shows how efficiently and cost-effectively the quality of ageing facilities is maintained. | Data from Auckland Council's operations unit - data collected continuously and subject to periodic audits.  
Data from Auckland Council’s operations unit - data collected continuously and subject to periodic audits. |
|         | Key shift 4 | Make structured, evidence-based investment based on clear principles. | KPI 7 (quality decisions): Improve the number of investment decisions guided by the Cost and Benefit Model (CBAx) to track realisation of community benefits over time.  
KPI 8 (quality decisions): Approve investment projects that adopt the Cost and Benefit Model (CBAx) to track realisation of community benefits over time. | This is an activity indicator that shows whether investment decisions are evidence-based.  
This indicator tracks how much investment is in achieving good outcomes. | Data from Auckland Council’s democracy services - data collected continuously and subject to periodic audits.  
Data from Auckland Council's operations unit - data collected continuously and subject to periodic audits. |

A list of key performance indicators (KPIs) will be used to track progress of the plan over time. The KPIs were selected using five criteria - specific, measurable, achievable, relevant and timely.
Section 2

What we invest in
We will increase participation in community sport by investing in fit-for-purpose services, programmes and facilities, and focus on core infrastructure.

Our investment decisions will be equitable, outcome-focused, financially sustainable and accountable.

### 2.1 What are the outcomes we seek from sport investment?

We will invest to **increase the level of community sport participation** in Auckland.

This requires us to take a people-centric approach to meet the needs of our various communities.

The participation outcome directly aligns with Auckland Sport and Recreation Strategic Action Plan 2014-2024 to enable ‘more Aucklanders living physically active lives through participation in informal physical activity, recreation and sport.’

We will target participation in three areas:

<table>
<thead>
<tr>
<th>1</th>
<th>Enabling participation of low-participant communities.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Investment in this area will increase the number of active people by targeting sedentary population groups and/or communities with low participation rates.</strong></td>
<td></td>
</tr>
<tr>
<td>These people need more support as they have higher health risks.</td>
<td></td>
</tr>
<tr>
<td>Improved health and social benefits from increased participation of these community groups is much greater than for people who are already active.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2</th>
<th>Increasing participation in emerging sports with high growth potential.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Investment in sports that are likely to grow rapidly will help meet the needs of future communities.</strong> In particular, it could mean providing support for:</td>
<td></td>
</tr>
<tr>
<td>• traditional Māori sports which have potential to increase participation and wellbeing (for example, Kō Rāhui)</td>
<td></td>
</tr>
<tr>
<td>• sports played by growing ethnic populations (for example, Kabbadi).</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>3</th>
<th>Sustaining or Increasing participation in high-participation sports.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>We will continue to support popular sports that appeal to a number of Aucklanders. The focus of the investment will be to build on existing sector capacity.</strong></td>
<td></td>
</tr>
<tr>
<td>Sports with high participation rates are likely to have small percentage growth but the actual increases in the numbers of participants are large.</td>
<td></td>
</tr>
</tbody>
</table>
What is happening now?

Current investment in sports often aims to achieve a range of health, social and economic goals as well as an increase in participation. It also tends to target spatial- or code-specific needs. Such an approach can spread limited resources too thin. It also runs the risk of not catering to the needs of communities, in particular people who currently do not play sport.

Consultation

Feedback from the local boards, sports sector and public showed strong support for investment to be based on improving outcomes. There is also strong support to target Auckland Council investment in areas where it can add most value.

Such an approach would set a clear direction to other sports partners and help to align investment.

When asked what types of sports facilities the council should focus on, feedback supported emerging sports with high growth potential, popular sports and sports that appeal to particular groups with low participation rates.

Public submissions showed 66% supported prioritisation for emerging sports and 45% supported investment in sports that target certain cohorts.

Feedback also suggested prioritisation based on whether the investment would:

- increase overall sports participation rates
- increase participation of certain age groups
- address the needs of the population
- respond to the level of deprivation and funding gaps.

The change we’re making

Council investment will move away from a geographic or code-specific approach to a single focus on sport participation with three target areas.

TODAY

Limited budget focused on mainly traditional sports and in response to demand rather than need.

TOMORROW

Future investment will take a people-centric approach to increase participation:

- Emerging sports
- High participation sports
- Low participation communities

Key shift 1
2.2 What is the scope and focus of our sports investment?

The primary focus is community sport. The intention is to ensure Auckland Council investment provides for the greatest number of people possible and meets the changing needs of the community.

The figure below illustrates where community sport sits in the sport continuum. The size of circles indicates the level of participation at each stage.

**Progression of skills**

- **Explore**
  - Babies and toddlers
  - Learn elementary skills such as crawling, standing and walking

- **Fundamental movement**
  - Preschool children
  - Develop basic skills such as running, throwing and jumping

- **Learn**
  - School children
  - Develop more refined skills, learn the rules of games and positive attitudes towards sport and recreation

- **Participate**
  - Young people and adults in clubs and local games
  - Participate in organised sport and training. Players might be motivated by multiple factors such as enjoyment, performance and challenges

- **Perform**
  - Players in regional and national competitions
  - Identify and develop talent in sports

- **Excel**
  - Athletes in international competitions
  - Achieve excellence in one sport and compete at a world-class level

We will provide a basic level of provision of fit-for-purpose sports facilities and programmes to support community sport.

We will prioritise investment in core sport infrastructure and ancillary infrastructure required for safe and sanitary public access.

We will not prioritise investment in sports facilities that are already funded or incidental infrastructure that delivers private benefits to small groups of users. Exceptions will be made if applicants can demonstrate increased sports participation or increased use of a core facility.

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Example</th>
</tr>
</thead>
<tbody>
<tr>
<td>Core infrastructure</td>
<td>Courts, fields, playing surfaces and lighting.</td>
</tr>
<tr>
<td>Ancillary infrastructure</td>
<td>Toilets, changing rooms, equipment storage and car-parking.</td>
</tr>
<tr>
<td>Incidental infrastructure</td>
<td>Clubrooms and administration facilities.</td>
</tr>
</tbody>
</table>
What is happening now?

Auckland Council currently invests in a combination of local, regional and high performance sports facilities, as well as a range of ancillary and incidental infrastructures. This reflects the different priorities of individual legacy councils across Auckland and doesn’t have a clear, strategic focus for the region.

This risks diluting the council’s efforts and resources, and duplicating investments of other organisations such as Regional Facilities Auckland.

Consultation

Feedback showed strong support from local boards, the public and the sport sector for Auckland Council to target investment where it will increase community participation in sports.

When asked what types of facilities council should invest in, local boards suggested core sports facilities are most important, followed by ancillary and incidental facilities.

In addition, high performance facilities are not a focus but the council should not completely rule them out.

The change we’re making

Our future investment in sport will primarily focus on community sport and target core and ancillary infrastructure.

Setting the scope and focus does not mean exclusion of investment in certain types of sports facilities. Rather, it means Auckland Council will prioritise to avoid spreading funding too thin and focus investment in areas where investment can add most value and achieve the best outcomes.

TODAY

Make investment decisions to achieve multiple objectives

TOMORROW

Focus Auckland Council investment on community sport – where it can add the most value

TODAY

Invest mainly in single-purpose facilities without a systematic approach to cater for the different needs of communities

TOMORROW

Invest in a range of facilities, services and programmes to increase participation

Key shift 2

Key shift 3
### 2.4 What are our investment principles?

Auckland Council’s future investment in sports facilities and programmes will need to meet four investment principles. These principles will be used during the decision-making process to ensure our investments are well-balanced. They are:

<table>
<thead>
<tr>
<th>Principle</th>
<th>Percentage of Assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Equity</strong></td>
<td>40%</td>
</tr>
<tr>
<td><strong>Outcome-focused</strong></td>
<td>30%</td>
</tr>
<tr>
<td><strong>Financial sustainability</strong></td>
<td>20%</td>
</tr>
<tr>
<td><strong>Accountability</strong></td>
<td>10%</td>
</tr>
</tbody>
</table>

1. **Equity** (40% of assessment)

   Auckland Council’s investment in sports should ensure equity of outcomes across the population regardless of age, gender, ethnicity, socio-economic status or where people live.

   This is the most important investment principle as it addresses disparities and targets communities of greatest need. Investment in groups with the lowest access to sports opportunities will be prioritised. This may mean allocation or reallocation of funding to overcome inequity.

2. **Outcome-focused** (30% of assessment)

   There needs to be a clear ‘line of sight’ between each investment and the outcomes. This will ensure each investment achieves maximum benefit for the communities it serves. Each investment needs to have:
   - **strategic alignment** – a clear understanding of how each investment contributes to outcomes set out in this plan, the Auckland Sport and Recreation Strategic Action Plan and local board plans
   - **robust outcome measurement process** – ensuring there is an established monitoring and reporting process in place to demonstrate performance against clearly defined goals.

3. **Financial sustainability** (20% of assessment)

   Investment decisions need to be financially sustainable in the long run. This means being:
   - **financially viable** – ensuring there are means to cover major capital expenses and ongoing operating costs. This also means having clarity about who (for example, Auckland Council, community, or corporate) is responsible for ensuring the financial viability of sports facilities and programmes and what the expectations are
   - **affordable for the public** – the investment decisions need to consider public accessibility and long-term affordability.

4. **Accountability** (10% of assessment)

   Auckland Council has responsibility to act in the best interest of the Aucklanders. Sports investment should be:
   - **efficient and effective** – every public dollar invested should represent value for money and deliver the greatest return
   - **transparent and consistent** – investment decisions should be as transparent and consistent with sufficient information, clear decision-making criteria and outcomes.
What is happening now?

Auckland Council is facing difficult investment choices. We need to balance investment in sport for various target groups and multiple locations with variable effects on sport participants, organisations and local communities. This is the nature of a rapidly growing, dynamic and diverse city.

Consultation

Feedback showed many stakeholders supported the adoption of investment principles to guide future investment decisions.

The ‘outcome-focused’ principle in particular, received the highest support, followed by ‘evidence-based’ and ‘accountability’.

Other principles suggested include:

- affordability
- consistency
- flexibility
- co-investment/partnerships friendly.

The change we’re making

Our future sports investment proposals will align with our four investment principles: accountability, equity, financial sustainability and outcome-focused.

Decision-makers will use the four principles to weigh up and manage multiple investment projects. The investment principles will help ensure future Auckland Council investment decisions are well-balanced and prioritise investment proposals.

Applying the four principles will also be a way of prioritising funding proposals, especially when there are financial constraints:

- Funding only some proposals that are strongly aligned with the four principles
- Funding all proposals that are strongly aligned
- Maybe also funding one or two partially aligned proposals
- Maybe also funding some partially aligned proposals

Level of financial pressure

<table>
<thead>
<tr>
<th>HIGH FINANCIAL PRESSURE</th>
<th>LOW FINANCIAL PRESSURE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Limited budget</td>
<td>Expanding budget</td>
</tr>
</tbody>
</table>

Number of projects funded by Auckland Council
The equity principle explained

Equity has the highest weighting of all the investment principles. This page provides further information about what equity means in the context of sport investment and how it differs from equality.

Both equity and equality are strategies to ensure fairness. When applied they mean two different investment approaches:

**Equity** is meeting differences to get the same outcome

*Equity* is ensuring every Aucklander has the same access by targeting sporting opportunities to meet people’s needs.

This could mean providing a basic level of provision to most people and additional support for certain groups to encourage greater participation rates.

**For example:**
Person C currently has lower access compared to Person A and Person B. To achieve the same outcome and increased participation, Person C will receive more support from Auckland Council.

**Equality** is treating everyone the same

*Equality* is providing the same level of sporting opportunities to everyone, everywhere.

This could mean providing the same sports facilities or programmes to everyone regardless of existing provision of services and facilities.

**For example:**
Persons A, B and C currently have different access to sports facilities and programmes. To achieve equality, they will receive the same support from Auckland Council.

### Current inequity and inequality

Currently there are different types of inequity and inequality occurring across the sports facilities network in Auckland Council.

<table>
<thead>
<tr>
<th>Inequity in people’s access to sport</th>
<th>Inequality across sports codes</th>
<th>Inequality across geographical areas</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auckland is home to a diverse range of people. When everyone is different, what fairness and success look like differs too. Providing the same access (equality) to everyone regardless of individual needs is likely to lead to inequity of outcomes.</td>
<td>There are differences in the level of support Auckland Council provides to sports codes, partly due to different historical arrangements made by legacy councils. The types of council support also differ. For example, some sports codes might currently receive direct funding, while others access council land and buildings at a peppercorn rental.</td>
<td>Different areas in Auckland have different levels of access to sports facilities and programmes, mainly due to the decisions made by legacy councils. There are also differences in current funding allocations across Auckland, based on factors such as population, land size and social deprivation.</td>
</tr>
</tbody>
</table>

- **Examples vs**
  - Different age, gender and ethnic groups are interested in different sports.
  - Children in large families need affordable options to participate in sports.
  - People with disabilities need facilities and programmes that cater to their needs.
  - People in high socio-economic deprivation groups may need additional support to participate.
  - Traditional, high participation sports tend to have good access to Auckland Council facilities, programmes and support.
  - Emerging sports tend to be less organised. Their growth is limited without adequate access to facilities and programmes.

- **Examples vs**
  - Fields sports such as rugby and league use Auckland Council sport fields for free.
  - Indoor sports such as gymnastics and basketball pay a hireage fee to use Auckland Council courts.

- **Examples vs**
  - Growth areas need additional facilities to cater for growing and changing local demand for sport. There is limited budget for asset renewals and services level increases.
  - Non-growth areas have existing facilities which are ageing and may no longer be fit-for-purpose for the current people they are serving. There is limited budget for new facilities.
  - Urban areas may have limited access to open space but have better access to built facilities.
  - Rural areas tend to have fewer built facilities but more open space such as estuary, beaches and regional parks.
Section 3

How we will work
We will adopt a new investment framework to assist decision-making and ensure delivery of outcomes. The framework provides a rigorous, disciplined approach to answer a set of critical questions before making final investment decisions.

3.1 The investment framework

Section 2 of this plan sets out Auckland Council’s model for sport investment in the future. This section provides the investment framework to ensure future decisions align with that model.

The investment framework will ensure structured, evidence-based investment in the future, as set out in Key shift 4.

**TODAY**

- Some investment decisions are isolated and reactive with gaps in information such as the costs, benefits and alternatives

**TOMORROW**

- Make structured, strategic investments based on evidence to improve efficiency, effectiveness and outcome-delivery

Auckland Council will answer a set of critical questions before investing:

- **Whether to invest?**
  1. What are the community needs?
  2. Does it align with Auckland Council’s strategic priorities?
  3. Does it have Better Business Cases?

- **How to invest?**
  4. Is there a partnership opportunity?
  5. What investment mechanisms should be used?
  6. Who makes decisions?
  7. How to report and monitor outcomes?

The next few pages explain, question by question, how the framework will work in practice.
What does it look like in practice?

In this section we use three fictional scenarios to demonstrate how the investment framework could be applied in practice. We put each scenario through the investment framework in the following pages.

**Scenario 1: A sub-regional multisport facility**

Three indoor sports clubs (gymnastic, badminton and boozing) have outgrown the Auckland Council community hall they currently hire for training.

They are in a fast-growing suburb of Auckland with a high proportion of new migrants. Their combined membership has more than doubled in the last five years.

The three clubs have jointly approached the council for $10 million to build a multisport facility.

The new facility will be a purpose-built indoor facility. It will have a flexible floor layout to be used by different indoor sports.

The concept design shows the new facility will be large enough to cater for sub-regional demand for indoor sports and allow for future expansion.

**Scenario 2: School netball courts**

A high school wants to extend its netball courts from two to six courts to accommodate recent growth in student numbers.

The new courts can be used for both training and competition during school hours.

The school has approached Auckland Council to co-fund the new courts. It suggested additional lighting would allow the local community to play social games in the evening.

Auckland Council has evidence showing increasing community demand for extra court hours in the local area but has been unable to acquire new land to build new courts.

**Scenario 3: Activation of a community house**

A community group has approached Auckland Council to lease a large room in the local community house owned by the council.

The room has been empty for a while because the roof is leaking.

The community group proposed fixing the roof and converting the room into a table tennis room. It has raised most of the funding from the local community but may need a small amount of funding from the council.

In real life, assessment of proposals may not necessarily follow a linear process but we will seek to answer every question in the framework before making an investment decision.

The breadth and depth of information analysed will be proportional to the level of investment and how complicated the proposal is. This will be defined by a number of factors such as:

- scope and benefits of the project
- Auckland Council’s experience and track record of delivering similar projects
- level of engagement and partnerships with customers / communities required to enable any change
- level of risks and efforts required to manage the risks
- funding sources (whether the majority is provided by multiple external organisations).

For low level, low complexity investments, investors and decision-makers could undertake a scaled down approach. As the value and risk profile increases, investment decisions need to be informed by comprehensive analysis.
Whether to invest?

Quality decision making is based on analysis of all available information and weighing a range of options.

Question 1:
What are the community needs?

All sports investment proposals will undergo a needs assessment. It will explore what is happening in a geographic area or community of interest to determine whether any change or intervention is required, either non-facility or facility.

A needs assessment is critical to distinguish ‘wants’ from ‘needs’ ensuring a facility or programme development will be fully utilised. Needs can be quantified through research and evidence and will stand the test of time. Wants are often opinion-based and will change over time.

Questions to consider:

- What is the current state of provision - current facility/programme use, catchment, conditions?
- Will the project meet the needs of the local community now and in the future - demographic profile and changes?

Question 2:
Strategic alignment

A brief ‘pass/fail’ assessment to ensure the investment proposal aligns with Auckland Council’s strategic priorities and outcomes.

Questions to consider:

- Is there strong alignment with:
  - the outcomes, principles and scope in this plan
  - Sports Facilities Priorities Plan
  - Auckland Sports and Recreation Strategic Action Plan
  - Auckland Plan 2060
  - any relevant local plans.

Question 3:
Better Business Cases (BBC)

Detailed assessment of the strategic, economic, commercial, financial and management case for the investment proposal.

Questions to consider:

- Can the project demonstrate:
  - a strategic case illustrating the need for a change, strategic fit and business needs
  - an economic case to show value for money
  - a commercial case to show that the investment will be commercially viable
  - a financial case to prove the investment will be affordable within available funding
  - a management case to show the investment will be achievable and can be successfully delivered.

The change we’re making

The assessment process will help ensure future investment in sport is evidence-based and focused on outcome delivery and good practice. We expect to see significant improvements in the quality of Auckland Council’s investment decisions in the future and increased consistency and transparency.
What does it look like in practice?

Scenario 1: A sub-regional multisport facility

Questions to consider:

- What is the current state of provision – current facility use, catchment, conditions?
- Will the project meet the needs of the local community now and in the future – demographic profile and changes?

Question 1: What are the community needs?

Questions to consider:

- Will the proposal increase participation?
- Will it increase participation in:
  - community groups of low participation?
  - emerging sports?
  - high participation sports?
- Is the increase in participation likely to bring wider health, social, economic benefits to the local community?

Scope and focus:

- Is the facility catering for community sport?
- Is the facility fit-for-purpose and does it provide basic provision?
- What will will the facility provide?
  - core infrastructure
  - ancillary infrastructure
  - incidental infrastructure
- Demonstrate project alignment with:
  - the accountability principle (10%)
  - the equity principle (40%)
  - the financial sustainability principle (20%)
  - the outcome-focused principle (30%)

Also consider alignment with:

- Sports Facilities Priorities Plan
- Auckland Sport and Recreation Strategic Action Plan
- Auckland Plan 2050.

Question 2: Strategic alignment

Alignment with this plan

Investment outcomes

- Will the proposal increase participation?
- Will it increase participation in:
  - community groups of low participation?
  - emerging sports?
  - high participation sports?
- Is the increase in participation likely to bring wider health, social, economic benefits to the local community?

Question 3: Better Business Cases

Questions to consider:

- What is the strategic case? (a more detailed assessment of the strategic alignment analysis conducted in Phase 1)
- Is the project value for money? (economic case)

Cost-benefit analysis:

- Who is the target community?
- What are the costs and benefits the project seeks to deliver for the target community?
- What are the costs and benefits of the alternative options for the target community?
- How will the intended costs, benefits and outcomes be monitored over time?
- How can the intended benefits be linked to Auckland Council’s strategic outcomes?

- Is it commercially viable? (commercial case)
- Is it affordable? (financial case)
- Does it have a sound governance structure and can it be delivered successfully? (management case).
How to invest?

Question 4:
Is there a partnership opportunity?

Auckland Council is not always the sole investor in sports. Depending on the nature, type and purpose of investment, we might choose to: a) directly invest; b) partner; or c) invest in others to provide sports facilities.

Auckland Council as the principal investor in sport
Auckland Council is most likely to be the principle investor when the sport investment is risky or has a significant social element.

This type of investment tends to be under-invested by the private sector. Without support from the council or central government agencies, there could be inadequate access and low quality facilities.

Auckland Council as a partner in sport investment
Auckland Council is most likely to partner and co-invest in sport to deliver benefits that are shared by multiple organisations.

This type of investment tends to be large in scale and is likely to lead to shared agreements to co-own, co-deliver and/or co-manage sports facilities and programmes.

Auckland Council having a supporting role in sport provision
Auckland Council also invests with others to provide sporting opportunities. This type of investment is likely to happen when the sport sector is already established. In this case, the investment will focus on building existing sector capacity and provide support in areas which the council can add most value.

Details on how to determine the role of Auckland Council in sport investment projects are provided in the Facilities Partnerships Policy.

The change we’re making

Auckland Council is committed to working collaboratively with the sport sector and the community to provide better access to sports opportunities. To do so, we need to consider our role before investing to ensure efficient use of the budget and council resources in areas where it can make the biggest difference.

What does it look like in practice?

Auckland Council as the principal investor

Auckland Council is likely to be the principal investor in Scenario 1 as the investment is likely to bring significant social benefits and tend not to attract private investors.

We would work with the three indoor sport clubs to explore all possible funding options, either from Auckland Council or other investors, before making a final decision.

Auckland Council as the a partner

Auckland Council is likely to form a facility partnership with the school to co-deliver the new courts.

Once the courts are built, the council will have a long term agreement with the school to ensure public access.

To enter into a facility partnership, the project will need to go through a separate assessment process set out in the Facilities Partnerships Policy.

Auckland Council having a supporting role

Auckland Council is likely to provide a supporting role if significant efforts have been made by the community group.

In addition to a lease and a community grant, Auckland Council might also offer capability-building advice to the community group.
How to invest?

Question 5: What investment mechanisms should be used?

Auckland Council uses several mechanisms to invest in sport:

-当 Auckland Council
  - Is the principal investor
  - Supports others
  - Partners with others

不同机制创造了不同的激励和支持体育参与者，社区和体育组织。确定机制应该基于几个因素，例如:
- 规模和性质的投资
- 交付组织的需求和他人的角色
- 目标社区团体或区域的需求
- 预期的收益和与该计划的成果的一致性
- 与相关的奥克兰理事会计划（例如，开放空间网络计划，社区设施网络计划）的相关性
- 与立法的一致性（如《地方政府法》2002年和《储备法》1977年）

Question 6: Who makes the decisions?

Auckland Council has two complementary but distinct decision-making bodies with responsibilities for sports facilities investment:

- The Governing Body
  - Focuses on region-wide strategic and investment decisions
  - Decides where and when the council will invest in the sports facilities and programmes network to address gaps and respond to growth.
  - Develops regional policies and strategies.
  - Sets budgets for major facility and programme investments or upgrades through the long-term plan process.
  - Governs regional facility partnership relationships, funding or lease agreements and performance reporting.

- Local boards
  - Make most decisions on local parks, open spaces, sports facilities and activities
  - Set outcomes and priorities for local sport investment through local board plans.
  - Identify local sports facility and programmes needs and advocate for investment through the long-term plan process.
  - Govern local and sub-regional facility partnership relationships, funding or lease agreements and performance reporting.
  - May work together to support facilities that benefit several local board areas.
## What does it look like in practice?

### Scenario 1: A sub-regional multisport facility

**Investment mechanisms**

Auckland Council might want to build the proposed facility using the Sport and Recreation Facilities Investment Fund. See A1

<table>
<thead>
<tr>
<th>Application</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applicants will need to show:</td>
</tr>
<tr>
<td>- a needs assessment that demonstrates the community's needs for the proposed facility</td>
</tr>
<tr>
<td>- strategic alignment with:</td>
</tr>
<tr>
<td>- the investment outcomes and principles stated in this plan</td>
</tr>
<tr>
<td>- the priorities stated in the Sports Facilities Priorities Plan</td>
</tr>
<tr>
<td>- better business cases that demonstrate the economic, financial, strategic, commercial and management cases of the project</td>
</tr>
<tr>
<td>- a cost and benefit analysis that demonstrates:</td>
</tr>
<tr>
<td>- the project is value for money</td>
</tr>
<tr>
<td>- the input, output, intermediate outcomes of the project, and the links to the strategic outcomes the project aims to achieve</td>
</tr>
<tr>
<td>- performance measures to monitor progress over time and methods to collect data</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff will assess the applications based on the depth, breadth and quality of information provided in the applications.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Decision-making</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Governing Body will make final decisions based on staff recommendations.</td>
</tr>
<tr>
<td>Results of various assessments will be presented by staff in a summary table, supplemented by detailed tables of each assessment in the appendices.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Investment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Once approved by the Governing Body, staff will work with the applicants to form a funding agreement based on the input, output, intermediate outcomes, strategic outcomes and performance measures stated in the application.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Monitoring</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff will conduct regular reviews to ensure performance measures are met over time. Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of the Sport and Recreation Investment Fund to the public and investors.</td>
</tr>
</tbody>
</table>

---

*Section 3 How we will work*
### Scenario 2: School netball courts

#### Investment mechanisms

The school could form a facility partnership with Auckland Council. See A2

- a regional grant
- an ongoing agreement to ensure public access (for example, Community Access Scheme. See A3

#### A2: Facility partnerships

For sport facility partnerships, the applicants will need to show strategic alignment with the investment outcomes and principles stated in this plan.

Applicants will also need to meet requirements stated in Facility Partnership Policy.

---

#### A3: Community access scheme

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>a needs assessment that demonstrates the scheme will meet a known or identified geographic gap in the provision of the Auckland Council recreation facilities.</td>
</tr>
<tr>
<td></td>
<td>Strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>- the investment outcomes and principles stated in this plan</td>
</tr>
<tr>
<td></td>
<td>- other priorities set out in the scheme’s guidelines.</td>
</tr>
<tr>
<td></td>
<td>A cost and benefit analysis that demonstrates:</td>
</tr>
<tr>
<td></td>
<td>- the project is value for money</td>
</tr>
<tr>
<td></td>
<td>- analysis of public/private benefits</td>
</tr>
<tr>
<td></td>
<td>- the input, output, intermediate outcomes of the project, and links to the strategic outcomes the project aims to achieve</td>
</tr>
<tr>
<td></td>
<td>- performance measures to show the objectives have been met and methods to collect data.</td>
</tr>
</tbody>
</table>

| Assessment | Staff will assess the application based on the depth, breadth and quality of information provided in the applications. |

| Decision-making | The Governing Body will make the final decision based on staff recommendations. Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices. |

| Investment | Once approved by the Governing Body, staff will work with the applicants to form a funding agreement, based on the input, output, intermediate outcomes, strategic outcomes and performance measures stated in the application. |

| Monitoring | Staff will conduct regular reviews to ensure performance measures are met over time. Information about the input, output and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of the Community Access Scheme to the public. |
# What does it look like in practice?

## Scenario 3:
**Activation of a community house**

### Investment mechanisms

The community group could apply for:
- a community grant. **See A4**
- a community lease. **See A5**

Alternatively Auckland Council could undertake the renewal work itself. **See A6**

### A4: Community Grants

<table>
<thead>
<tr>
<th><strong>Application</strong></th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>- sport and recreation priorities set out in the local plans</td>
</tr>
<tr>
<td></td>
<td>- the investment outcomes and principles stated in this plan.</td>
</tr>
<tr>
<td></td>
<td>• a cost and benefit analysis that demonstrates:</td>
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<tr>
<td></td>
<td>- the project is value for money</td>
</tr>
<tr>
<td></td>
<td>- the input, output, intermediate outcomes of the project</td>
</tr>
<tr>
<td></td>
<td>- an intervention logic diagram demonstrating the connections with Auckland Council’s strategic priorities and outcomes</td>
</tr>
<tr>
<td></td>
<td>- performance measures to show the objectives have been met and methods to collect data.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Assessment</strong></th>
<th>Staff will assess applications based on the quality of information provided in the applications.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>Decision-making</strong></th>
<th>Local boards will make final decisions based on staff recommendations. Results of various assessments will be presented by staff in a summary table, supplemented by detailed tables of each assessment in the appendices.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>Investment</strong></th>
<th>Funding will be provided to community groups once their applications are approved by the local board. The applicants will need to fill in an accountability form which will specify the input, output, intermediate outcomes and the strategic outcomes of the project.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th><strong>Monitoring</strong></th>
<th>Staff will conduct regular reviews of the accountability forms to ensure performance measures are met over time. Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve the effectiveness of the investment and help Auckland Council to articulate the benefits of community grants.</th>
</tr>
</thead>
</table>
## Scenario 3: Activation of a community house

### A5: Community leases

**Application**

Applicants will need to show:
- A needs assessment that demonstrates the lease will meet community needs now and in the future.
- Strategic alignment with:
  - Sport and recreation priorities set out in the local plan.
  - The investment outcomes and principles stated in this plan.
- A cost and benefit analysis including:
  - The input, output, intermediate outcomes of the lease.
  - An intervention logic diagram demonstrating the connections with Auckland Council’s strategic priorities and outcomes.
  - Analysis of public/private benefits for each lease.
  - Analysis of opportunity costs to Auckland Council for each lease (such as the underlying land value, alternative use of the land and building).
  - Assessment of potential service level changes before and after leasing.
  - Performance measures to monitor progress over time and methods to collect data.

**Assessment**

Staff will assess the application based on the depth, breadth and quality of information provided in the applications.
Additional assessment will be undertaken by the staff to consider factors such as land status, the open space provision in the local area and impact on current service provision.

**Decision-making**

Local boards will make the final decision based on staff recommendations.
Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices.

**Investment**

Once approved by the local boards, staff will work with the applicants to form a lease agreement, based on performance measures stated in the applications.

**Monitoring**

Staff will conduct compulsory annual reviews to ensure performance measures are met over time.
Utilisation data will be collected for both core activities and other uses (shared use, sub-leasing, hire and commercial activities such as cafes and bars).
## What does it look like in practice?

### Scenario 3:
Activation of a community house

<table>
<thead>
<tr>
<th>Application</th>
<th>Applicants will need to show:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>• a needs assessment that demonstrates the facility is still needed to meet local demand.</td>
</tr>
<tr>
<td></td>
<td>• strategic alignment with:</td>
</tr>
<tr>
<td></td>
<td>- the investment outcomes and principles stated in this plan</td>
</tr>
<tr>
<td></td>
<td>- sport and recreation priorities set out in the local board plans.</td>
</tr>
<tr>
<td></td>
<td>• a cost and benefit analysis that demonstrates:</td>
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<tr>
<td></td>
<td>- the project is value for money</td>
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<td>- the input, output, intermediate outcomes of the project, and links to the strategic outcomes the project aims to achieve</td>
</tr>
<tr>
<td></td>
<td>- performance measures to show the objectives have been met and the methods used to collect the data.</td>
</tr>
</tbody>
</table>

| Assessment | Staff will assess the proposed renewal project against other renewal projects based on the results of the needs assessment, strategic alignment and CBAX. |

| Decision-making | Local boards will make the final decision based on staff recommendations. 
| Results of various assessments will be presented in a summary table, supplemented by detailed tables of each assessment in the appendices. |

| Investment | Once approved by local boards, staff will commence the renewal work. |

| Monitoring | Performance of the renewed asset will be monitored over time with performance measures. 
| Information about the input, output, and intermediate outcomes will be collected over time to demonstrate progress towards strategic outcomes. The information will also be used to improve effectiveness of the investment and help Auckland Council to articulate the benefits of asset renewals to the public. |
The investment framework presented in this plan sets out the process for rigorous decision making, monitoring and reporting.

Over time, we expect to see significant improvements in the quality of evidence and analysis used to inform investment decisions and improve sector and staff capability. This will enable a continuous feedback loop of refinement and improvement in investment to ensure delivery of better outcomes for Aucklanders.

The change we’re making

How to invest?

Question 7: How to report and monitor outcomes?

Every sport investment in the future will adopt the outcome measurement tool throughout the investment cycle to monitor progress. The outcome measurement tool is based on the cost benefit analysis model used in the previous assessment stage and an intervention logic model to link the specific investment to Auckland Council’s strategic outcomes. It aims to achieve.

The outcome measurement tool will be used as the basis to set performance measures and reporting requirements for each investment. Over time, robust and consistent measurement of outcomes will allow us to measure and analyse the aggregate benefits of sport investment and its contribution to the Auckland Plan 2050 outcomes.

Such information will help us gain a better understanding of what has worked well and not so well to improve effectiveness of future investment. We will also be better at articulating the returns of our investments to our investors and ratepayers.
A new investment approach

Auckland Council is taking a new investment approach to meet the sport needs of Aucklanders

Future Auckland Council investment will be guided by four principles:

1. Accountability
2. Equity
3. Financial sustainability
4. Outcome-focused

We will adopt a new investment framework to:

- Guide decision-making
- Prioritise investment projects
- Measure and monitor outcome delivery
- Refine investment decision over time

Aucklanders will have:

- Improved access to quality and fit-for-purpose facilities and programmes for community sports
- Improved participation of low-participant communities
- Improving participation in emerging sport with high growth potential
- Maintaining levels in high-participation sports

Sport participation levels will increase, with a focus on:

- Increased sport participation will lead to a range of benefits for individuals and community including:
  - Increased physical activity, health and wellbeing outcomes
  - Improved educational outcomes and skills
  - Increased economic development and creation of new jobs
  - Improved social community benefit

The contributions to the Auckland Plan 2050:

- Belonging and participation
- Māori identity and wellbeing
- Homes and places
- Opportunities and prosperity

KPIs 7 & 8 (quality decisions) — KPIs 5 & 6 (service delivery) — KPIs 1-3 (participation) — Auckland Plan KPIs
3.2 Indicative implementation timeline

This plan will be a staged process that will be completed over the next three to five years.

An indicative implementation timeline is provided below.

- **Immediate adoption**

  Key parts of the plan will be implemented immediately, particularly:
  - the investment outcomes, investment principles and focus of investment set out in Section 2 will help to set investment priorities to guide every investment decision in sport
  - the investment framework set out in Section 3 will be used to assess every investment proposal, although the scale of the assessment should be adjusted to the scale of the investment and the risk profile.

- **Changes 2019-2021**

  The plan will create a number of changes that may affect community groups, sport organisations and Auckland Council. Further policy work and engagement will be undertaken to understand the full impact of the changes. These may include:
  - replacing community loans, rates remissions and postponements with grants
  - embedding new outcome measurement tools for different forms of sport investment
  - evaluating and refining processes and practice for loan guarantees, community leases and grants.

- **Plan refresh every three years**

  We will refresh the plan in late 2021 to ensure it is fit-for-purpose and assist quality investment decisions. A particular focus of the refresh will be to ensure the plan continues to respond to community needs using new performance data that is collected. The refresh will also determine whether additional revenue streams are necessary to fund future sport investments.

  After 2021, the plan will be refreshed every three years to coincide with the Long-term Plan processes and ensure alignment with the council’s strategic priorities.
Te take mō te pūrongo
Purpose of the report
1. To provide an opportunity for members to record the achievements of the Manurewa Local Board for the 2016 – 2019 political term.

Whakarāpopototanga matua
Executive summary
2. An opportunity to note the achievements of the Manurewa Local Board for the 2016 – 2019 political term.

Ngā tūtohunga
Recommendation/s
That the Manurewa Local Board:

a) request any new achievements be added to the Manurewa Local Board Achievements Register for the 2016 - 2019 political term.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Manurewa Local Board Achievements Register 2016 - 2019 Political Term</td>
<td>133</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Paula Brooke - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
## Manurewa Local Board Achievements Register 2016-2019 Political Term

<table>
<thead>
<tr>
<th>Row</th>
<th>Date</th>
<th>Achievement</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>15 December 2016</td>
<td>Supported and funded the Manurewa Santa parade</td>
</tr>
<tr>
<td>2</td>
<td>15 December 2016</td>
<td>Supported and funded the Manurewa Christmas in the Park</td>
</tr>
<tr>
<td>3</td>
<td>15 December 2016</td>
<td>Supported and funded the Santa in the carpark event</td>
</tr>
<tr>
<td>4</td>
<td>15 December 2016</td>
<td>Held two citizenship ceremonies</td>
</tr>
<tr>
<td>5</td>
<td>15 December 2016</td>
<td>Supported and funded the annual Armistice Day</td>
</tr>
<tr>
<td>6</td>
<td>15 December 2016</td>
<td>Part funded the Counties Manukau Sports Awards</td>
</tr>
<tr>
<td>7</td>
<td>15 December 2016</td>
<td>Attended the Manurewa Youth Council annual general meeting</td>
</tr>
<tr>
<td>8</td>
<td>26 January 2017</td>
<td>Attended the Squash Club mural unveiling</td>
</tr>
<tr>
<td>9</td>
<td>26 January 2017</td>
<td>Attended the 2017 Youth Trans-Tasman Touch Test Series at Mountfort Park</td>
</tr>
<tr>
<td>10</td>
<td>16 February 2017</td>
<td>Funded the delivery of Movies in Parks at Keith Park, Weymouth on 28 January 2017</td>
</tr>
<tr>
<td>11</td>
<td>16 February 2017</td>
<td>Attended the Hayman Park Waitangi Day Event</td>
</tr>
<tr>
<td>12</td>
<td>16 February 2017</td>
<td>Funded and attended the Manurewa Waitangi Day Event</td>
</tr>
<tr>
<td>13</td>
<td>16 February 2017</td>
<td>Contributed to a joint submission with the Papakura Local Board on the Point England Development Enabling Bill</td>
</tr>
<tr>
<td>14</td>
<td>16 February 2017</td>
<td>Participated in the organisation &quot;Plastic Diet&quot; working bee to beautify Weymouth Beach</td>
</tr>
<tr>
<td>15</td>
<td>16 February 2017</td>
<td>Attended the &quot;Makers Market&quot; held at Manurewa High School</td>
</tr>
<tr>
<td>16</td>
<td>16 March 2017</td>
<td>Supported and funded Elvis in the Gardens</td>
</tr>
<tr>
<td>17</td>
<td>16 March 2017</td>
<td>Supported and funded Manurewa Libraries 50th birthday</td>
</tr>
<tr>
<td>18</td>
<td>16 March 2017</td>
<td>Attended the Manurewa Beautification Charitable Trust brunch meeting</td>
</tr>
<tr>
<td>19</td>
<td>16 March 2017</td>
<td>Held the Dove Tree commemoration and plaque unveiling</td>
</tr>
<tr>
<td>20</td>
<td>16 March 2017</td>
<td>Held a &quot;Have Your Say&quot; event at Manurewa Allied Football Club on 4 March 2017</td>
</tr>
<tr>
<td>21</td>
<td>16 March 2017</td>
<td>Supported and funded Jazz in the Gardens</td>
</tr>
<tr>
<td>22</td>
<td>16 March 2017</td>
<td>Attended the Manukau Junior Sports Awards</td>
</tr>
<tr>
<td>23</td>
<td>16 March 2017</td>
<td>Sarah Colcord represented the board by attending the young enterprise business venture as a speed coach</td>
</tr>
<tr>
<td>24</td>
<td>16 March 2017</td>
<td>Sarah Colcord represented the board at the Manurewa Community Events Trust meeting</td>
</tr>
<tr>
<td>25</td>
<td>20 April 2017</td>
<td>Supported and funded Eye on Nature</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
</tr>
<tr>
<td>-----</td>
<td>------------</td>
<td>---------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>26.</td>
<td>20 April 2017</td>
<td>Presented awards at the Wearable Arts at Eye on Nature</td>
</tr>
<tr>
<td>27.</td>
<td>20 April 2017</td>
<td>Participated in the Pasifika Engagement Fono</td>
</tr>
<tr>
<td>28.</td>
<td>20 April 2017</td>
<td>Attended Neighbours Day events at Maichi Road Community Garden and Waimahia Landing</td>
</tr>
<tr>
<td>29.</td>
<td>20 April 2017</td>
<td>Attended the Regional Youth Voice meet up</td>
</tr>
<tr>
<td>30.</td>
<td>20 April 2017</td>
<td>Held a citizenship ceremony</td>
</tr>
<tr>
<td>31</td>
<td>18 May 2017</td>
<td>Provided feedback on the Proposal for Draft Air Quality Bylaw for Indoor Domestic Fires</td>
</tr>
<tr>
<td>32</td>
<td>18 May 2017</td>
<td>Supported and funded Out and About Amazing Race</td>
</tr>
<tr>
<td>33</td>
<td>18 May 2017</td>
<td>Supported and attended Walk It Out Hiko</td>
</tr>
<tr>
<td>34</td>
<td>18 May 2017</td>
<td>Supported, funded and attended ANZAC day services</td>
</tr>
<tr>
<td>35</td>
<td>18 May 2017</td>
<td>Held stakeholder discussion on the Tolara Park Master Plan</td>
</tr>
<tr>
<td>36</td>
<td>18 May 2017</td>
<td>Chair participated in the Governance Framework Review political working party meeting</td>
</tr>
<tr>
<td>37</td>
<td>18 May 2017</td>
<td>Reprioritised $106,000 of the 2016/2017 Locally Driven Initiatives budget</td>
</tr>
<tr>
<td>38</td>
<td>18 May 2017</td>
<td>Adopted the 2017/2018 community grants programme</td>
</tr>
<tr>
<td>39</td>
<td>18 May 2017</td>
<td>Approved the terms of reference, roles and responsibilities of local boards and endorsed the engagement approach between Panuku and local boards for Transform Manukau</td>
</tr>
<tr>
<td>40</td>
<td>18 May 2017</td>
<td>Nominated two members to attend the 2017 LGNZ conference</td>
</tr>
<tr>
<td>41</td>
<td>18 May 2017</td>
<td>Appointed two members to the Manukau Harbour Forum</td>
</tr>
<tr>
<td>42</td>
<td>18 May 2017</td>
<td>Adopted the Manurewa Local Board work streams for the 2016-2019 triennium</td>
</tr>
<tr>
<td>43</td>
<td>18 May 2017</td>
<td>Noted the allocation decisions of the 2016/2017 Manurewa Local Board Rangatahi Youth Scholarships Panel totalling $19,948 (approved on 7 February 2017)</td>
</tr>
<tr>
<td>44</td>
<td>18 May 2017</td>
<td>Supported and funded the Integrated Area Plan (IAP) consultation event</td>
</tr>
<tr>
<td>45</td>
<td>18 May 2017</td>
<td>Chair presented to the Governing Body on the Manurewa 2017/2018 Annual Agreement advocacy “Partnerships”</td>
</tr>
<tr>
<td>46</td>
<td>18 May 2017</td>
<td>Sarah Colcord represented the board at the Community Development and Safety Committee panel discussion on youth civic participation.</td>
</tr>
<tr>
<td>47</td>
<td>15 June 2017</td>
<td>Attended the Netball Manurewa Parade Day event</td>
</tr>
<tr>
<td>48</td>
<td>15 June 2017</td>
<td>Approved $43,689 in local grants round 2 and $13,698 in quick response round 3</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
</tr>
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</tr>
<tr>
<td>49</td>
<td>15 June 2017</td>
<td>Approved the proposed Wiri Business Improvement District (BID) expansion project</td>
</tr>
<tr>
<td>50</td>
<td>15 June 2017</td>
<td>Supported and attended the Manukau Harbour Symposium at the Mangere Arts Centre</td>
</tr>
<tr>
<td>51</td>
<td>15 June 2017</td>
<td>Supported and attended the World War I (WWI) luncheon commemorating the role of women in WWI and subsequent wars</td>
</tr>
<tr>
<td>52</td>
<td>15 June 2017</td>
<td>Attended a meeting about setting up a community garden at Homai Primary School</td>
</tr>
<tr>
<td>53</td>
<td>15 June 2017</td>
<td>Attended the Manukau Harbour forum committee (first meeting of the political term)</td>
</tr>
<tr>
<td>54</td>
<td>15 June 2017</td>
<td>Supported and participated in the “Have your say” Local Board Plan consultation event with the Manurewa Community Network at the Manurewa library</td>
</tr>
<tr>
<td>55</td>
<td>15 June 2017</td>
<td>Adopted the Manurewa 2017/2018 Local Board Agreement</td>
</tr>
<tr>
<td>56</td>
<td>15 June 2017</td>
<td>Supported and participated in the “Have your say” Local Board Plan consultation event at Weymouth Primary School</td>
</tr>
<tr>
<td>57</td>
<td>15 June 2017</td>
<td>Supported and participated in the Manurewa Town Centre Clean Up</td>
</tr>
<tr>
<td>58</td>
<td>15 June 2017</td>
<td>Supported and participated in the Matariki Kite Day and “Have your say” Local Board Plan consultation event at Manu Tukutuku</td>
</tr>
<tr>
<td>59</td>
<td>15 June 2017</td>
<td>Held a citizenship ceremony</td>
</tr>
<tr>
<td>60</td>
<td>15 June 2017</td>
<td>Supported and participated in the “Have your say” Local Board Plan consultation event at Clendon</td>
</tr>
<tr>
<td>61</td>
<td>15 June 2017</td>
<td>Supported and participated in the “Get Ready Manurewa! Preparing for an emergency together event held at Menu Tukutuku</td>
</tr>
<tr>
<td>62</td>
<td>20 July 2017</td>
<td>Participated in the Totara Park Walk (Matariki event)</td>
</tr>
<tr>
<td>63</td>
<td>20 July 2017</td>
<td>Attended the Clendon Pride project hui</td>
</tr>
<tr>
<td>64</td>
<td>20 July 2017</td>
<td>Supported and participated in the “Have your say” Local Board Plan stakeholder event at the Manurewa Local Board Office</td>
</tr>
<tr>
<td>65</td>
<td>20 July 2017</td>
<td>Supported and participated in the “Have your say” Local Board Plan stakeholder event at Hillpark School</td>
</tr>
<tr>
<td>66</td>
<td>20 July 2017</td>
<td>Supported and participated in the “Have your say” Local Board Plan Pasifikat Fono at the Manurewa Sports Centre</td>
</tr>
<tr>
<td>67</td>
<td>20 July 2017</td>
<td>Supported and participated in the Māori Input into Local Board Decision Making Project Reference Group with an opportunity to share our focus on</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• draft local board plans</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
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<tr>
<td></td>
<td></td>
<td>• iwi plans</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• identifying what we hold in common regarding our aspirations for the future</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• our gaps and priorities</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• what we can work towards together in Manukau</td>
</tr>
<tr>
<td>68</td>
<td>20 July 2017</td>
<td>Met with the War Memorial Park user groups to explore options for the next steps for the facility</td>
</tr>
<tr>
<td>69</td>
<td>20 July 2017</td>
<td>Supported and participated in the &quot;Have your say' Local Board Plan event with the Wattle Downs Residents Association</td>
</tr>
<tr>
<td>70</td>
<td>20 July 2017</td>
<td>Supported and participated in the &quot;Have your say” Mataawaka engagement workshop on the local board plans at the Manurewa marae to discuss Mataawaka interests and issues and to seek feedback on the draft local board plan</td>
</tr>
<tr>
<td>71</td>
<td>20 July 2017</td>
<td>Attended Alfriston College Year 9 Draft Integrated Area Plan (Manurewa, Takunini and Papakura) students learning project</td>
</tr>
<tr>
<td>72</td>
<td>20 July 2017</td>
<td>Attended the Ngati Tamaoho and Manurewa, Papakura, Otara-Papatoetoe and Mangere-Otahuhu Relationship Agreement signing ceremony in Manukau</td>
</tr>
<tr>
<td>73</td>
<td>20 July 2017</td>
<td>Attended the Manurewa Youth Council Debate event centred on culture, education and equality at Manurewa High School</td>
</tr>
<tr>
<td>74</td>
<td>20 July 2017</td>
<td>Participated as a panel member at the Local Economic Development Masterclass at the Viaduct Centre on the Manurewa Town Centre Steering Group model</td>
</tr>
<tr>
<td>75</td>
<td>20 July 2017</td>
<td>Attended the Counties Manukau Police awards ceremony at the Manukau Institute of Technology</td>
</tr>
<tr>
<td>76</td>
<td>20 July 2017</td>
<td>Participated in the Engagement Walk Through on the Homelessness in Manukau</td>
</tr>
<tr>
<td>77</td>
<td>20 July 2017</td>
<td>Attended the Totara Park Hospice cafe opening</td>
</tr>
<tr>
<td>78</td>
<td>20 July 2017</td>
<td>Held a citizenship ceremony</td>
</tr>
<tr>
<td>79</td>
<td>20 July 2017</td>
<td>Attended the Wiri Licensing Trust annual general meeting</td>
</tr>
<tr>
<td>80</td>
<td>20 July 2017</td>
<td>Attended the Totara Park Mountain Bike Club annual general meeting</td>
</tr>
<tr>
<td>81</td>
<td>20 July 2017</td>
<td>Attended youth council led &quot;sausage sizzle&quot; youth community events</td>
</tr>
<tr>
<td>82</td>
<td>17 August 2017</td>
<td>Attended and supported the Clendon Pride &quot;Community Orchard&quot; and &quot;Clendon Food Forest&quot; project meetings</td>
</tr>
<tr>
<td>83</td>
<td>17 August 2017</td>
<td>Attended the dedication service for the passing of John Ballantine</td>
</tr>
<tr>
<td>84</td>
<td>17 August 2017</td>
<td>Presented at the Pukenu Board meeting to introduce the Manurewa Local Board</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
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</tr>
<tr>
<td>85</td>
<td>17 August 2017</td>
<td>Attended the Wattle Downs Residents Association meeting</td>
</tr>
<tr>
<td>86</td>
<td>17 August 2017</td>
<td>Met with Panuku Board and Councillor Newman about the Barrowcliffe Lane project</td>
</tr>
<tr>
<td>87</td>
<td>17 August 2017</td>
<td>Represented the board at a dedication tangi for Te Ao Marama Wilson</td>
</tr>
<tr>
<td>88</td>
<td>17 August 2017</td>
<td>Attended a hui on community engagement work with Thriving Otara Collective</td>
</tr>
<tr>
<td>89</td>
<td>17 August 2017</td>
<td>Attended a meeting at Clendon ParkSave with representatives from Foodstuffs</td>
</tr>
<tr>
<td>90</td>
<td>17 August 2017</td>
<td>Attend the Emergency Housing launch at Redoubt Road</td>
</tr>
<tr>
<td>91</td>
<td>17 August 2017</td>
<td>Attend the 75th anniversary of operation of pedestal at Pedestal Lane</td>
</tr>
<tr>
<td>92</td>
<td>17 August 2017</td>
<td>Visited Lifewise</td>
</tr>
<tr>
<td>93</td>
<td>17 August 2017</td>
<td>Held draft Manurewa Local Board Plan hearings</td>
</tr>
<tr>
<td>94</td>
<td>17 August 2017</td>
<td>Attended the dedication service for the passing of Adele Pullen</td>
</tr>
<tr>
<td>95</td>
<td>17 August 2017</td>
<td>Attended the official opening of the Auckland Council Centre of Excellence in Manukau</td>
</tr>
<tr>
<td>96</td>
<td>17 August 2017</td>
<td>Attended the youth council “What’s Next” event</td>
</tr>
<tr>
<td>97</td>
<td>17 August 2017</td>
<td>Attended the Manukau Beautification Trust Tiako Expo 2017</td>
</tr>
<tr>
<td>98</td>
<td>17 August 2017</td>
<td>Participated in Auckland Transport meeting with Councillor Newman on road sweeping</td>
</tr>
<tr>
<td>99</td>
<td>21 September 2017</td>
<td>Visited The People’s Project organisation in relation to homelessness in Hamilton</td>
</tr>
<tr>
<td>100</td>
<td>21 September 2017</td>
<td>Attended the Manukau Harbour forum workshop and meeting</td>
</tr>
<tr>
<td>101</td>
<td>21 September 2017</td>
<td>Attended and supported the Vietnam Veterans Day event at Manukau Memorial Gardens</td>
</tr>
<tr>
<td>102</td>
<td>21 September 2017</td>
<td>Held a citizenship ceremony</td>
</tr>
<tr>
<td>103</td>
<td>21 September 2017</td>
<td>Attended the Wattle Down Residents Association meeting</td>
</tr>
<tr>
<td>104</td>
<td>21 September 2017</td>
<td>Attended the Walk and Talk event with the Friends of Totara Park</td>
</tr>
<tr>
<td>105</td>
<td>21 September 2017</td>
<td>Attended the joint Local Government and Counties Manukau Police meeting</td>
</tr>
<tr>
<td>106</td>
<td>21 September 2017</td>
<td>Attended the Youth Advisory Panel public meeting</td>
</tr>
<tr>
<td>107</td>
<td>19 October 2017</td>
<td>Participated in the Social Impact Monitoring Plan sub-group meeting for the Wiri Corrections Facility</td>
</tr>
<tr>
<td>108</td>
<td>19 October 2017</td>
<td>Awarded prizes at the Manurewa Soccer event</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
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</tr>
<tr>
<td>109</td>
<td>19 October 2017</td>
<td>Held a citizenship ceremony</td>
</tr>
<tr>
<td>110</td>
<td>19 October 2017</td>
<td>Participated in the Healthy Families Manukau Community event</td>
</tr>
<tr>
<td>111</td>
<td>19 October 2017</td>
<td>Participated in the World Homeless Day event at the Aotea Centre</td>
</tr>
<tr>
<td>112</td>
<td>19 October 2017</td>
<td>Supported and spoke at the Wero Rafting event at the Vodafone Events Centre</td>
</tr>
<tr>
<td>113</td>
<td>19 October 2017</td>
<td>Attended the JobFest expo in Henderson</td>
</tr>
<tr>
<td>114</td>
<td>19 October 2017</td>
<td>Supported and spoke at the Manurewa Community expo</td>
</tr>
<tr>
<td>115</td>
<td>19 October 2017</td>
<td>Supported and spoke at the Counties Manukau Touch tournament</td>
</tr>
<tr>
<td>116</td>
<td>19 October 2017</td>
<td>Supported and participated in the Manurewa Town Centre Community Safety event</td>
</tr>
<tr>
<td>117</td>
<td>19 October 2017</td>
<td>Supported and spoke at the Counties Maori Council event</td>
</tr>
<tr>
<td>118</td>
<td>19 October 2017</td>
<td>Attended the Finance and Performance Committee workshop</td>
</tr>
<tr>
<td>119</td>
<td>16 November 2017</td>
<td>Supported and participated in the Puhinui Stream Challenge</td>
</tr>
<tr>
<td>120</td>
<td>16 November 2017</td>
<td>Promoted the Rangatahi Scholarships at the Community Network monthly meeting</td>
</tr>
<tr>
<td>121</td>
<td>16 November 2017</td>
<td>Held a citizenship ceremony</td>
</tr>
<tr>
<td>122</td>
<td>16 November 2017</td>
<td>Promoted the Rangatahi Scholarships at the Manurewa Youth Council meeting</td>
</tr>
<tr>
<td>123</td>
<td>16 November 2017</td>
<td>Supported and attended the Sculpture in the Gardens opening event</td>
</tr>
<tr>
<td>124</td>
<td>16 November 2017</td>
<td>Supported and attended the Manurewa Amistice Day event</td>
</tr>
<tr>
<td>125</td>
<td>16 November 2017</td>
<td>Presented the Service Awards at the Alfriston College Senior Prize giving</td>
</tr>
<tr>
<td>126</td>
<td>14 December 2017</td>
<td>Supported the planning of the bi-lingual hikoi kaupapa for Manurewa and Clendon at the Clendon Pride meeting held at the Clendon Community Centre</td>
</tr>
<tr>
<td>127</td>
<td>14 December 2017</td>
<td>Supported and attended Manurewa's Southmall 50th birthday celebrations</td>
</tr>
<tr>
<td>128</td>
<td>14 December 2017</td>
<td>Attended the Counties Manukau Sports awards</td>
</tr>
<tr>
<td>129</td>
<td>14 December 2017</td>
<td>Attended the James Cook High School prize giving</td>
</tr>
<tr>
<td>130</td>
<td>14 December 2017</td>
<td>Supported and participated in the Manurewa Santa Parade and the family fun day event</td>
</tr>
<tr>
<td>131</td>
<td>14 December 2017</td>
<td>Supported and participated in the Christmas in the Park at Mounifort Park</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
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</tr>
<tr>
<td>132</td>
<td>14 December 2017</td>
<td>Held a citizenship ceremony</td>
</tr>
<tr>
<td>133</td>
<td>15 February 2018</td>
<td>Supported and participated in the Manurewa Youth Council youth space blessing and AGM</td>
</tr>
<tr>
<td>134</td>
<td>15 February 2018</td>
<td>Supported and participated in the Wattle Downs Residents and Ratepayers Community Christmas Picnic at Wattle Downs Golf Club</td>
</tr>
<tr>
<td>135</td>
<td>15 February 2018</td>
<td>Presented at the Counties Manukau Sport Strategic “Refresh” forum held at Edgewater College</td>
</tr>
<tr>
<td>136</td>
<td>15 February 2018</td>
<td>Attended the BUPA Christmas celebrations</td>
</tr>
<tr>
<td>137</td>
<td>15 February 2018</td>
<td>Visited the Hamilton Business Association in relation to its begging initiative</td>
</tr>
<tr>
<td>138</td>
<td>15 February 2018</td>
<td>Participated in a Manurewa Youth Council workshop on the role of the Local Board and the new Manurewa Local Board Plan 2017</td>
</tr>
<tr>
<td>139</td>
<td>15 February 2018</td>
<td>Supported and participated in the Movies in Parks at Keith Park, Weymouth</td>
</tr>
<tr>
<td>140</td>
<td>15 February 2018</td>
<td>Held a citizenship ceremony</td>
</tr>
<tr>
<td>141</td>
<td>15 March 2018</td>
<td>Attended Auckland Transport briefing at Manurewa Cosmopolitan Club</td>
</tr>
<tr>
<td>142</td>
<td>15 March 2018</td>
<td>Attended Awhi Tower reawakening at Nathan Homestead</td>
</tr>
<tr>
<td>143</td>
<td>15 March 2018</td>
<td>Visited Hamilton Business Association in relation to its begging initiative</td>
</tr>
<tr>
<td>144</td>
<td>15 March 2018</td>
<td>Supported Manukau Youth Orchestra Jazz at Nathan Homestead</td>
</tr>
<tr>
<td>145</td>
<td>15 March 2018</td>
<td>Supported and participated in ‘Move it Manurewa’ at Totara Park</td>
</tr>
<tr>
<td>146</td>
<td>15 March 2018</td>
<td>Participated in Long Term Plan and Local Board Agreement hearing style ‘have your say’ event</td>
</tr>
<tr>
<td>147</td>
<td>17 March 2018</td>
<td>Jazz in the Garden – LTP Drop in Session (Nathan Homestead)</td>
</tr>
<tr>
<td>148</td>
<td>20 March 2018</td>
<td>Citizenship Ceremony</td>
</tr>
<tr>
<td>149</td>
<td>24 March 2018</td>
<td>Manukau Youth Orchestra Concert at Hawkins Theatre, Papakura</td>
</tr>
<tr>
<td>150</td>
<td>26 March 2018</td>
<td>South Pasifika Fono</td>
</tr>
<tr>
<td>151</td>
<td>27 March 2018</td>
<td>Te Matariki Clendon Drop in event</td>
</tr>
<tr>
<td>152</td>
<td>4 April 2018</td>
<td>Manurewa Junior Sports Awards</td>
</tr>
<tr>
<td>153</td>
<td>14 April 2018</td>
<td>Eye on Nature Family Day</td>
</tr>
<tr>
<td>154</td>
<td>19 April 2018</td>
<td>Jazz in the Garden – LTP Drop in Session (Nathan Homestead)</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
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</tr>
<tr>
<td>155</td>
<td>19 April 2018</td>
<td>Citizenship Ceremony</td>
</tr>
<tr>
<td>156</td>
<td>19 April 2018</td>
<td>Manukau Youth Orchestra Concert at Hawkins Theatre, Papakura</td>
</tr>
<tr>
<td>157</td>
<td>19 April 2018</td>
<td>South Pasifika Fono</td>
</tr>
<tr>
<td>158</td>
<td>19 April 2018</td>
<td>Te Matariki Clendon Drop in event</td>
</tr>
<tr>
<td>159</td>
<td>19 April 2018</td>
<td>Manurewa Junior Sports Awards</td>
</tr>
<tr>
<td>160</td>
<td>19 April 2018</td>
<td>Bilingual Hikoí</td>
</tr>
<tr>
<td>161</td>
<td>19 April 2018</td>
<td>Te Mahia Train Station blessing</td>
</tr>
<tr>
<td>162</td>
<td>17 May 2018</td>
<td>Supported and attended the Adam Bryce Photographic Exhibition and book launch</td>
</tr>
<tr>
<td>163</td>
<td>17 May 2018</td>
<td>Supported and attended ANZAC day commemorations</td>
</tr>
<tr>
<td>164</td>
<td>17 May 2018</td>
<td>Provided a submission on the Psychoactive Substances (Increasing Penalty for Supply and Distribution) Amendment Bill</td>
</tr>
<tr>
<td>165</td>
<td>17 May 2018</td>
<td>Attended the Manurewa Citizenship Ceremony</td>
</tr>
<tr>
<td>166</td>
<td>17 May 2018</td>
<td>Presented a submission on the draft 2018-2028 Regional Land Transport Plan, the draft Regional Fuel Tax Proposal, the draft Contributions Policy</td>
</tr>
<tr>
<td>167</td>
<td>17 May 2018</td>
<td>Presented a submission on the draft Auckland Waste Management and Minimisation Plan 2018</td>
</tr>
<tr>
<td>168</td>
<td>17 May 2018</td>
<td>Presented the Manurewa advocacy priorities to the Local Board Advocacy Finance and Performance Committee workshop</td>
</tr>
<tr>
<td>169</td>
<td>17 May 2018</td>
<td>Hosted a events stakeholder meeting</td>
</tr>
<tr>
<td>170</td>
<td>21 June 2018</td>
<td>Supported and attended the Manurewa Volunteer Awards</td>
</tr>
<tr>
<td>171</td>
<td>21 June 2018</td>
<td>Provided a submission on the Local Government (Community Well-Being) Amendment Bill</td>
</tr>
<tr>
<td>172</td>
<td>21 June 2018</td>
<td>Attended the opening of the Waimahia playground</td>
</tr>
<tr>
<td>173</td>
<td>21 June 2018</td>
<td>Attended the Million Trees Project: Matariki Planting Totara Park</td>
</tr>
<tr>
<td>174</td>
<td>21 June 2018</td>
<td>Hosted a constituents meeting at Nathan Homestead</td>
</tr>
<tr>
<td>175</td>
<td>21 June 2018</td>
<td>Purchased property as part of the Te Mahia station upgrade</td>
</tr>
<tr>
<td>176</td>
<td>21 June 2018</td>
<td>Attended the opening of the Citizens Advice Bureau in Clendon</td>
</tr>
<tr>
<td>177</td>
<td>21 June 2018</td>
<td>Held a Manurewa Citizenship Ceremony</td>
</tr>
<tr>
<td>178</td>
<td>21 June 2018</td>
<td>Presented a submission on the Psychoactive Substances (Increasing Penalty for Supply and Distribution) Amendment Bill</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
</tr>
<tr>
<td>-----</td>
<td>------------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>179</td>
<td>19 July 2018</td>
<td>Attended the opening of the Totara Park mountain bike track</td>
</tr>
<tr>
<td>180</td>
<td>19 July 2018</td>
<td>Attended the Pacific Business Awards</td>
</tr>
<tr>
<td>181</td>
<td>19 July 2018</td>
<td>Participated in the Totara Parks Matamiki Million Trees Planting Day</td>
</tr>
<tr>
<td>182</td>
<td>19 July 2018</td>
<td>Participated in the Future Streets meeting with Minister Julie-Anne Center and Mayor Phil Goff</td>
</tr>
<tr>
<td>183</td>
<td>19 July 2018</td>
<td>Attended the farewell for David Wallis Principal of Manurewa West Primary School</td>
</tr>
<tr>
<td>184</td>
<td>19 July 2018</td>
<td>Attended the opening of “A Walk in the Park” exhibition at Nathan Homestead</td>
</tr>
<tr>
<td>185</td>
<td>19 July 2018</td>
<td>Attended the Manurewa Bluelight J.A.M. (James Cook High School, Affrion College, and Manurewa High School) graduation</td>
</tr>
<tr>
<td>186</td>
<td>19 July 2018</td>
<td>Attended Manurewa Marae Building Partnerships Hui</td>
</tr>
<tr>
<td>187</td>
<td>19 July 2018</td>
<td>Attended local government and Counties Manukau Police Hui</td>
</tr>
<tr>
<td>188</td>
<td>19 July 2018</td>
<td>Participated in the Mana Whenua Roopu Hui with local boards - to share Mana Whenua priorities, plans and aspirations</td>
</tr>
<tr>
<td>189</td>
<td>19 July 2018</td>
<td>Attended the Manukau Youth Orchestra and Great South Dance Academy Concert</td>
</tr>
<tr>
<td>190</td>
<td>19 July 2018</td>
<td>Attended the What Hope formal dinner</td>
</tr>
<tr>
<td>191</td>
<td>19 July 2018</td>
<td>Attended the War Memorial Park Memorial day</td>
</tr>
<tr>
<td>192</td>
<td>19 July 2018</td>
<td>Attended the Local Government New Zealand Conference</td>
</tr>
<tr>
<td>193</td>
<td>16 August 2018</td>
<td>Presented a submission to the Ministry of Business, Innovation and Employment about the review of consumer credit regulation within the Credit Contracts and Consumer Finance Act 2003</td>
</tr>
<tr>
<td>194</td>
<td>16 August 2018</td>
<td>Attended the Manurewa Intermediate School opening of the new hard court area</td>
</tr>
<tr>
<td>195</td>
<td>16 August 2018</td>
<td>Attended the Manurewa car seat checkpoint</td>
</tr>
<tr>
<td>196</td>
<td>16 August 2018</td>
<td>Attended the Slow Down Around Schools checkpoint at Manurewa West School, St Ann's School and Manurewa Intermediate School</td>
</tr>
<tr>
<td>197</td>
<td>16 August 2018</td>
<td>Attended the Counties Manukau Police Annual prizegiving</td>
</tr>
<tr>
<td>198</td>
<td>16 August 2018</td>
<td>Attended the opening of Crackerjack in Southmall</td>
</tr>
<tr>
<td>199</td>
<td>16 August 2018</td>
<td>Attended the Netball Manurewa Junior prizegiving</td>
</tr>
<tr>
<td>200</td>
<td>20 September 2018</td>
<td>Represented the board at the Vietnam Repatriation back to</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
</tr>
<tr>
<td>-----</td>
<td>------------------</td>
<td>---------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>201</td>
<td>20 September 2018</td>
<td>Attended and contributed to Age Concern’s positive ageing strategy consultation</td>
</tr>
<tr>
<td>202</td>
<td>20 September 2018</td>
<td>Represented the board at the Citizens Advice Bureau Annual General Meeting</td>
</tr>
<tr>
<td>203</td>
<td>20 September 2018</td>
<td>Attended the Piki Atu Ki Te Rangi Celebration dinner at Manurewa Highschool</td>
</tr>
<tr>
<td>204</td>
<td>20 September 2018</td>
<td>Attended the Southmall Annual General Meeting</td>
</tr>
<tr>
<td>205</td>
<td>20 September 2018</td>
<td>Attended the Manurewa Citizenship Ceremony</td>
</tr>
<tr>
<td>206</td>
<td>20 September 2018</td>
<td>Attended and spoke at the St Anne’s Disability and Community Well-being hui</td>
</tr>
<tr>
<td>207</td>
<td>20 September 2018</td>
<td>Attended the Clendon House community day</td>
</tr>
<tr>
<td>208</td>
<td>20 September 2018</td>
<td>Attended the Participation in the benefits of Sport, Active Recreation and Play workshop</td>
</tr>
<tr>
<td>209</td>
<td>20 September 2018</td>
<td>Attended the Manurewa Football Association senior prizegiving</td>
</tr>
<tr>
<td>210</td>
<td>15 November 2018</td>
<td>Visited Te Mahia Station to inspect the improvements to the station</td>
</tr>
<tr>
<td>211</td>
<td>15 November 2018</td>
<td>Attended the launch of the Adam Bryce “Manurewa” photography exhibition at Caffetteria Alipress in Freemans Bay</td>
</tr>
<tr>
<td>212</td>
<td>15 November 2018</td>
<td>Attended the togia mihi whakatau event at Manukau Police Station</td>
</tr>
<tr>
<td>213</td>
<td>15 November 2018</td>
<td>Hosted Armistice Day commemorative events in Manurewa</td>
</tr>
<tr>
<td>214</td>
<td>15 November 2018</td>
<td>Visited the Manurewa Central Primary School to discuss the OKE application</td>
</tr>
<tr>
<td>215</td>
<td>15 November 2018</td>
<td>Attended the Barrowcliffe community fun day</td>
</tr>
<tr>
<td>216</td>
<td>15 November 2018</td>
<td>Presented awards at Alfinston College</td>
</tr>
<tr>
<td>217</td>
<td>15 November 2018</td>
<td>Attended the Wiri BID Annual General Meeting</td>
</tr>
<tr>
<td>218</td>
<td>15 November 2018</td>
<td>Attended the Manurewa Business Association Annual General Meeting</td>
</tr>
<tr>
<td>219</td>
<td>13 December 2018</td>
<td>Supported and attended the Manurewa Santa Parade at Southmall</td>
</tr>
<tr>
<td>220</td>
<td>13 December 2018</td>
<td>Attended the Manurewa Youth Council Annual General Meeting</td>
</tr>
<tr>
<td>221</td>
<td>13 December 2018</td>
<td>Attended the Manurewa Marae Annual General Meeting</td>
</tr>
<tr>
<td>222</td>
<td>13 December 2018</td>
<td>Attended the Waimahia Inlet Christmas Picnic</td>
</tr>
<tr>
<td>224</td>
<td>13 December 2018</td>
<td>Attended and spoke at the Manurewa Association Football Club Annual General Meeting</td>
</tr>
<tr>
<td>225</td>
<td>13 December 2018</td>
<td>Attended and spoke at the Manurewa Rugby Football Club Annual General Meeting</td>
</tr>
<tr>
<td>Row</td>
<td>Date</td>
<td>Achievement</td>
</tr>
<tr>
<td>-----</td>
<td>-----------------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>226</td>
<td>13 December 2018</td>
<td>Supported and spoke at the Whanau Day at Mountfort Park</td>
</tr>
<tr>
<td>227</td>
<td>13 December 2018</td>
<td>Supported and attended the Manurewa Train Station Artwork Blessing</td>
</tr>
<tr>
<td>228</td>
<td>13 December 2018</td>
<td>Presented at the Finance and Performance Committee about the Annual Plan</td>
</tr>
<tr>
<td>229</td>
<td>13 December 2018</td>
<td>Sat on the James Cook Highschool Prefects selection panel</td>
</tr>
<tr>
<td>230</td>
<td>13 December 2018</td>
<td>Attended the Summer Christmas Bash at the Weymouth Primary School</td>
</tr>
<tr>
<td>231</td>
<td>13 December 2018</td>
<td>Supported and spoke at Christmas in the Carpark</td>
</tr>
<tr>
<td>232</td>
<td>13 December 2018</td>
<td>Attended three community playground renewal consultations</td>
</tr>
<tr>
<td>233</td>
<td>13 December 2018</td>
<td>Hosted the Manurewa Citizenship Ceremony</td>
</tr>
<tr>
<td>234</td>
<td>14 December 2018</td>
<td>Attended the Netball Manurewa Christmas luncheon</td>
</tr>
<tr>
<td>235</td>
<td>19 December 2018</td>
<td>Attended the Wiri BID monthly meeting</td>
</tr>
<tr>
<td>236</td>
<td>21 December 2018</td>
<td>Attended the opening of the Butler's Pantry café at Nathan Homestead</td>
</tr>
<tr>
<td>237</td>
<td>19 January 2019</td>
<td>Contributed to and spoke at the Jazz at Nathan Homestead event</td>
</tr>
<tr>
<td>238</td>
<td>26 January 2019</td>
<td>Supported and attended the Movies in Parks attended the Loved Spaces Clendon - placemaking with young people on</td>
</tr>
<tr>
<td>239</td>
<td>6 February 2019</td>
<td>Attended the Wairangi ki Manukau 2019 – 179th Anniversary</td>
</tr>
<tr>
<td>240</td>
<td>7 February 2019</td>
<td>Attended the Weymouth Residents and Ratepayers Association monthly meeting</td>
</tr>
<tr>
<td>241</td>
<td>13 February 2019</td>
<td>Attended the Manurewa Youth Workers Network meeting</td>
</tr>
<tr>
<td>242</td>
<td></td>
<td>Attended the Wattle Downs Residents and Ratepayers Association monthly meeting</td>
</tr>
<tr>
<td>243</td>
<td></td>
<td>Attended the Manurewa Intermediate School Night Market</td>
</tr>
<tr>
<td>244</td>
<td>14 February 2019</td>
<td>Attended the Plunket Manurewa Opening Day celebration</td>
</tr>
<tr>
<td>245</td>
<td>14-16 February 2019</td>
<td>Attended the Nathan Homestead Summer Theatre in the Gardens</td>
</tr>
<tr>
<td>246</td>
<td>19 February 2019</td>
<td>Held a Citizenship Ceremony</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo

Purpose of the report
1. To present to the Manurewa Local Board the six months Governance Forward Work Calendar.

Whakarāpopototanga matua

Executive summary
2. The Governance Forward Work Calendar is a schedule of items that will come before the local board at business meetings and workshops over the next six months. The Governance Forward Work Calendar for the Manurewa Local Board is included in Attachment A.

3. The calendar aims to support local boards’ governance role by:
   i) ensuring advice on agendas and workshop material is driven by local board priorities
   ii) clarifying what advice is required and when
   iii) clarifying the rationale for reports.

4. The calendar will be updated every month, be included on the agenda for business meetings and distributed to relevant council staff. It is recognised that at times items will arise that are not programmed. Board members are welcome to discuss changes to the calendar.

Ngā tūtohunga

Recommendation/s
That the Manurewa Local Board:
a) note the Governance Forward Work Calendar as at 11 March 2019.

Horopaki

Context
5. The council’s Quality Advice Programme aims to improve the focus, analysis, presentation and timeliness of staff advice to elected representatives. An initiative under this is to develop forward work calendars for Governing Body committees and local boards. These provide elected members with better visibility of the types of governance tasks they are being asked to undertake and when they are scheduled.

6. There are no new projects in the Governance Forward Work Calendar. The calendar brings together in one schedule reporting on all of the board’s projects and activities that have been previously approved in the local board plan, long-term plan, departmental work programmes and through other board decisions. It includes Governing Body policies and initiatives that call for a local board response.

7. This initiative is intended to support the board’s governance role. It will also help staff to support local boards, as an additional tool to manage workloads and track activities across council departments, and it will allow greater transparency for the public.
8. The calendar is arranged in three columns, “Topic”, “Purpose” and “Governance Role”:
   i) Topic describes the items and may indicate how they fit in with broader processes such as the annual plan.
   ii) Purpose indicates the aim of the item, such as formally approving plans or projects, hearing submissions or receiving progress updates.
   iii) Governance role is a higher-level categorisation of the work local boards do. Examples of the seven governance categories are tabled below:

<table>
<thead>
<tr>
<th>Governance role</th>
<th>Examples</th>
</tr>
</thead>
<tbody>
<tr>
<td>Setting direction / priorities / budget</td>
<td>Capex projects, work programmes, annual plan</td>
</tr>
<tr>
<td>Local initiatives / specific decisions</td>
<td>Grants, road names, alcohol bans</td>
</tr>
<tr>
<td>Input into regional decision-making</td>
<td>Comments on regional bylaws, policies, plans</td>
</tr>
<tr>
<td>Oversight and monitoring</td>
<td>Local board agreement, quarterly performance reports, review projects</td>
</tr>
<tr>
<td>Accountability to the public</td>
<td>Annual report</td>
</tr>
<tr>
<td>Engagement</td>
<td>Community hui, submissions processes</td>
</tr>
<tr>
<td>Keeping informed</td>
<td>Briefings, cluster workshops</td>
</tr>
</tbody>
</table>

9. Board members are welcome to discuss changes to the calendar. The calendar will be updated and reported back every month to business meetings. Updates will also be distributed to relevant council staff.

Tātaritanga me ngā tohutohu
Analysis and advice
10. This report is an information report providing the governance forward work programme for the next six months.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views
11. The council is required to provide Governance Forward Work Calendar to the Manurewa Local Board for their consideration.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views
12. All local boards are being presented with a Governance Forward Work Calendar for their consideration.

Tauākī whakaaweawe Māori
Māori impact statement
13. The projects and processes referred to in the Governance Forward Work Calendar will have a range of implications for Māori which will be considered when the work is reported.
**Ngā ritenga ā-pūtea**
Financial implications
14. There are no financial implications relating to this report.

**Ngā raru tūpono me ngā whakamaurutanga**
Risks and mitigations
15. This report is a point in time of the Governance Forward Work Calendar. It is a living document and updated month to month. It minimises the risk of the board being unaware of planned topics for their consideration.

**Ngā koringa ā-muri**
Next steps
16. Staff will review the calendar each month in consultation with board members and will report an updated calendar to the board.

**Ngā tāpirihanga**
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Manurewa Local Board Forward Work Calendar as at 11 March 2019</td>
<td>149</td>
</tr>
</tbody>
</table>

**Ngā kaihaina**
Signatories

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Author</td>
<td>Paula Brooke - Democracy Advisor</td>
</tr>
<tr>
<td>Authoriser</td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
### Manurewa Local Board Governance Forward Work Calendar for the period 11 March 2019 - 30 June 2019

<table>
<thead>
<tr>
<th>Workshop / business meeting</th>
<th>Date</th>
<th>Topic</th>
<th>Governance Role</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>Workshop</td>
<td>14/03/2019</td>
<td>Community Facilities Monthly Work Programme Update - Weymouth boat ramp approach</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>14/03/2019</td>
<td>Parks, Sports and Recreation Monthly Work Programme update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>14/03/2019</td>
<td>Sports Investment Plan</td>
<td>Input to regional decision-making</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td>Workshop</td>
<td>14/03/2019</td>
<td>2019/2020 Local board integrated work programme development - workshop two</td>
<td>Local initiative / preparing for specific decisions</td>
<td>Provide direction on preferred approach</td>
</tr>
<tr>
<td>Workshop</td>
<td>14/03/2019</td>
<td>Local Board general business</td>
<td>Keeping informed</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>21/03/2019</td>
<td>Titirangi Park pool and Mountfort Park Water Polo</td>
<td>Setting direction / priorities / budget</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Business meeting</td>
<td>21/03/2019</td>
<td>Expected reports on the agenda:</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Draft Resilient recovery strategy</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>28/03/2019</td>
<td>Clendon Reserve service assessment</td>
<td>Local initiative / preparing for specific decisions</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td>Workshop</td>
<td>28/03/2019</td>
<td>Lifelong Learning Grants 2018/19</td>
<td>Local initiative / preparing for specific decisions</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>28/03/2019</td>
<td>Local Economic Development Monthly Work Programme update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>28/03/2019</td>
<td>Improving the Process to Develop Regional Policy</td>
<td>Input to regional decision-making</td>
<td>Provide direction on preferred approach</td>
</tr>
<tr>
<td>Workshop</td>
<td>28/03/2019</td>
<td>Update on the Strategic Review of Council Supported Community Services Provision in Manurewa Project and the One Local Initiative</td>
<td>Local initiative / preparing for specific decisions</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>28/03/2019</td>
<td>Local Board general business</td>
<td>Keeping informed</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>4/04/2019</td>
<td>ACE Work Programme Update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>4/04/2019</td>
<td>Auckland Transport Monthly Work Programme</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>4/04/2019</td>
<td>Infrastructure and Environmental Services Monthly Work Programme Update - Miriana attending this one</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>4/04/2019</td>
<td>Existing Service Levels Report / Governance Framework Review - Service Levels and Funding</td>
<td>Setting direction / priorities / budget</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td>Workshop</td>
<td>4/04/2019</td>
<td>Local Board general business</td>
<td>Keeping informed</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>11/04/2019</td>
<td>Local Board Agreement - workshop two</td>
<td>Setting direction / priorities / budget</td>
<td>Confirm advocacy priorities</td>
</tr>
<tr>
<td>Workshop</td>
<td>11/04/2019</td>
<td>Parks, Sports and Recreation Monthly Work Programme Update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>11/04/2019</td>
<td>Community Facilities monthly work programme update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>11/04/2019</td>
<td>Southwest gateway update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>11/04/2019</td>
<td>Local Board general business</td>
<td>Keeping informed</td>
<td></td>
</tr>
<tr>
<td>Business meeting</td>
<td>18/04/2019</td>
<td>Expected reports on the agenda:</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Local Board Agreement - advocacy and finances</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Open Space Management Framework</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Homelessness review (Ilc)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>25/04/2019</td>
<td>Strategic Review of Community Houses</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>25/04/2019</td>
<td>Understanding local rates and their implications (QPR Initiative)</td>
<td>Setting direction / priorities / budget</td>
<td>Define board position and feedback</td>
</tr>
<tr>
<td>Workshop</td>
<td>25/04/2019</td>
<td>Local Economic Development Monthly Work Programme</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Workshop</td>
<td>25/04/2019</td>
<td>Local Board general business</td>
<td>Keeping informed</td>
<td></td>
</tr>
<tr>
<td>Workshop</td>
<td>2/05/2019</td>
<td>ACE Work Programme Update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance / inform future direction</td>
</tr>
<tr>
<td>Item 24</td>
<td>20/05/2019</td>
<td>Auckland Transport Monthly Work Programme</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>---------</td>
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<td>--------------------------</td>
<td>------------------------</td>
</tr>
<tr>
<td>Workshop</td>
<td>20/05/2019</td>
<td>2019/2020 Local board integrated work programme development workshop three</td>
<td>Setting direction</td>
<td>priorities</td>
</tr>
<tr>
<td>Workshop</td>
<td>20/05/2019</td>
<td>Infrastructure and Environmental Services Monthly Work Programme Update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>Workshop</td>
<td>20/05/2019</td>
<td>Local Board general business</td>
<td>Keeping Informed</td>
<td>Keep board informed</td>
</tr>
<tr>
<td>Workshop</td>
<td>9/05/2019</td>
<td>Local Board Round 2 2018/2019 · Multi-board Round 2 2018/2019</td>
<td>Setting direction</td>
<td>priorities</td>
</tr>
<tr>
<td>Workshop</td>
<td>9/05/2019</td>
<td>Lifelong Learning Grants 2018/19</td>
<td>Local initiative</td>
<td>Preparing for specific decisions</td>
</tr>
<tr>
<td>Workshop</td>
<td>9/05/2019</td>
<td>Parks, Sports and Recreation Monthly Work Programme Update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>Workshop</td>
<td>9/05/2019</td>
<td>Community Facilities monthly work programme update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>Workshop</td>
<td>9/05/2019</td>
<td>Watercare Update</td>
<td>Keeping Informed</td>
<td>Information dissemination</td>
</tr>
<tr>
<td>Workshop</td>
<td>9/05/2019</td>
<td>Local Board general business</td>
<td>Keeping Informed</td>
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<tr>
<td>Business meeting</td>
<td>15/05/2019</td>
<td>Expected reports on the agenda:</td>
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<tr>
<td></td>
<td></td>
<td>Draft Golf Facilities Investment Plan</td>
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<td></td>
<td></td>
<td>Local Board round two giants</td>
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<tr>
<td>Workshop</td>
<td>23/05/2019</td>
<td>Pakuranga Development Auckland property rationalization</td>
<td>Setting direction</td>
<td>priorities</td>
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<td>Workshop</td>
<td>23/05/2019</td>
<td>The Southern Initiative update and proposed approach to Youth Connections work programme for 2019/20</td>
<td>Setting direction</td>
<td>priorities</td>
</tr>
<tr>
<td>Workshop</td>
<td>23/05/2019</td>
<td>Local Board general business</td>
<td>Keeping Informed</td>
<td>Keep board informed</td>
</tr>
<tr>
<td>Workshop</td>
<td>30/05/2019</td>
<td>Libraries Monthly Work Programme</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
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<tr>
<td>Workshop</td>
<td>30/05/2019</td>
<td>Economic Development and Manurewa Town Centre Monthly Work Programme</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
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<tr>
<td>Workshop</td>
<td>30/05/2019</td>
<td>Manurewa Business Association</td>
<td>Oversight and monitoring</td>
<td>Review on progress</td>
</tr>
<tr>
<td>Workshop</td>
<td>30/05/2019</td>
<td>Wiri Business Association</td>
<td>Oversight and monitoring</td>
<td>Review on progress</td>
</tr>
<tr>
<td>Workshop</td>
<td>30/05/2019</td>
<td>Transform Manukau</td>
<td>Oversight and monitoring</td>
<td>Review on progress</td>
</tr>
<tr>
<td>Workshop</td>
<td>30/05/2019</td>
<td>Integrated Area Plan</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>Workshop</td>
<td>30/05/2019</td>
<td>Local Board Agreement - Workshop Four</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>Workshop</td>
<td>30/05/2019</td>
<td>Local Board general business</td>
<td>Keeping Informed</td>
<td>Keep board informed</td>
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<tr>
<td>Business meeting</td>
<td>6/06/2019</td>
<td>Expected reports on the agenda:</td>
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<td>Adopt local board work programmes</td>
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<tr>
<td>Workshop</td>
<td>6/06/2019</td>
<td>ACE Integrated Pilot Update and ACE Work Programme Update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>Workshop</td>
<td>6/06/2019</td>
<td>Auckland Transport Monthly Work Programme</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>Workshop</td>
<td>6/06/2019</td>
<td>Infrastructure and Environmental Services Monthly Work Programme Update</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>Workshop</td>
<td>6/06/2019</td>
<td>Local Board general business</td>
<td>Keeping Informed</td>
<td>Keep board informed</td>
</tr>
<tr>
<td>Workshop</td>
<td>13/06/2019</td>
<td>Quick Response Round 3 2018/2019</td>
<td>Setting direction</td>
<td>priorities</td>
</tr>
<tr>
<td>Workshop</td>
<td>13/06/2019</td>
<td>Parks, Sports and Recreation and Community Facilities Monthly Work Programme</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td>Business meeting</td>
<td>28/06/2019</td>
<td>Expected reports on the agenda:</td>
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<td>Local Board Round 3 2018/2019 · Multi-board Round 3 2018/2019</td>
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<td></td>
<td></td>
<td>Auckland Climate action plan (previously Low Carbon Auckland)</td>
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<tr>
<td>Workshop</td>
<td>Date</td>
<td>Description</td>
<td>Task</td>
<td>Notes</td>
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<tr>
<td></td>
<td>27/06/2019</td>
<td>Stakeholder meetings</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
<tr>
<td></td>
<td>27/06/2019</td>
<td>Economic Development and Manurewa Town Centre Monthly Work Programme</td>
<td>Oversight and monitoring</td>
<td>Check in on performance</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo

Purpose of the report
1. To note the Manurewa Local Board record’s for the workshop’s held on 7 February, 14 February and 28 February 2019.

Whakarāpopototanga matua

Executive summary
2. Under Standing Order 1.4.2 and 2.15 workshops convened by the local board shall be closed to the public. However, the proceedings of a workshop shall record the names of members attending and a statement summarising the nature of the information received, and nature of matters discussed. Resolutions or decisions are not made at workshops as they are solely for the provision of information and discussion. This report attaches the workshop record for the period stated below.

Ngā tūtouhunga

Recommendation/s
That the Manurewa Local Board:

a) note the Manurewa Local Board Workshop Record’s held on:
   i) 7 February 2019
   ii) 14 February 2019
   iii) 28 February 2019.

Ngā tāpirihanga

Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Manurewa Local Board - Workshop Record - 7 February 2019</td>
<td>155</td>
</tr>
<tr>
<td>B</td>
<td>Manurewa Local Board - Workshop Record - 14 February 2019</td>
<td>157</td>
</tr>
<tr>
<td>C</td>
<td>Manurewa Local Board - Workshop Record - 28 February 2019</td>
<td>161</td>
</tr>
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</table>

Ngā kaihaina

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Paula Brooke - Democracy Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Manoj Ragupathy - Relationship Manager Manurewa &amp; Papakura</td>
</tr>
</tbody>
</table>
Manurewa Local Board Workshop Record

Workshop record of the Manurewa Local Board held in the Manurewa Local Board Office meeting room, Shop 3-5, 7 Hill Road, Manurewa on Thursday, 7 February 2019, commencing at 4.37pm.

Present

Chairperson: Angela Dalton
Deputy Chairperson: Stella Cattle
Members:
  - Sarah Colcord
  - Angela Cunningham-Marino
  - Ken Penney
  - Rangi McLean (from 4.43pm)
  - Dave Pizzini (from 4.52pm)

Apologies: Joseph Allan

Also present: Thomas Trevilla (Manurewa Youth Council)

<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ACE Monthly work programme update</strong></td>
<td>Oversight and monitoring</td>
<td>The board received an update on the ACE 2018/2019 work programme and discussed options for allocating the remaining Maori Responsiveness budget.</td>
</tr>
<tr>
<td><strong>Mary Dawson</strong> (Manager Strategic Brokers, CEU)</td>
<td></td>
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<tr>
<td><strong>Sopo Su’a-Elia</strong> (Strategic Broker, CEU)</td>
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<tr>
<td><strong>Echo Janman</strong> (Place Manager, Nathan Homestead)</td>
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</tr>
<tr>
<td><strong>Jubilee Winterstein</strong> (Event Facilitation)</td>
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<tr>
<td><strong>Kai Solutions discussing:</strong></td>
<td></td>
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<tr>
<td>- Finlayson Reserve</td>
<td></td>
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<tr>
<td>- The Jetty</td>
<td></td>
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<tr>
<td>- Manurewa Kaitiaakitanga Strategy</td>
<td></td>
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<tr>
<td><strong>Krissy Bishop</strong> (Kai Solutions)</td>
<td></td>
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<tr>
<td><strong>Sopo Su’a-Elia</strong> (Strategic broker, CEU)</td>
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</tr>
</tbody>
</table>

Rangi McLean declared a conflict of interest in this item.
Sarah Colcord declared a conflict of interest in this item.
The board received an update regarding Manurewa Marae, development of Finlayson Reserve, the jetty project and the Manurewa Kaitiaakitanga Strategy.
<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>David Rameka</strong></td>
<td></td>
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</tr>
<tr>
<td>(Social Intrapreneur – Maori, The Southern Initiative)</td>
<td></td>
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</tr>
<tr>
<td><strong>Greg Lowe</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Parks and Places Specialist, Parks, Sports and Recreation)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Public Transport Users Association</strong></td>
<td>Keeping informed</td>
<td>The board was updated on the START campaign advocating for the option of heavy rail public transport to Auckland Airport.</td>
</tr>
<tr>
<td><strong>Jon Reeves</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(National Coordinator, Public Transport Users Association)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Local Board general business</strong></td>
<td>Keeping informed</td>
<td></td>
</tr>
<tr>
<td><strong>Members and staff</strong></td>
<td></td>
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</tr>
</tbody>
</table>

The workshop concluded at 8.08 pm
Manurewa Local Board Workshop Record

Workshop record of the Manurewa Local Board held in the Manurewa Local Board Office meeting room, Shop 3-5, 7 Hill Road, Manurewa on Thursday, 14 February 2019, commencing at 4.32pm.

Present
Chairperson
Angela Dalton

Deputy Chairperson
Joseph Allan (for items 1-6 only)
Sarah Colcord
Ken Penney
Rangi McLean
Dave Pizzini

Members:

Apologies
Stella Cattle
Angela Cunningham-Marino

Also present:
Councillor Daniel Newman (for items 1-6 only)
Leigh Auton, Manurewa Town Centre Steering Group Chair
(for item 7 only)

<table>
<thead>
<tr>
<th>Workshop Item</th>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Manurewa Local Board Grant programme 2019/20 review</td>
<td>Setting direction on preferred approach</td>
<td>The board discussed the grant programme content for 2019/2020, including criteria, exclusions, priorities and grant round dates.</td>
</tr>
<tr>
<td>Helen Taimarangai (Senior Grants Advisor, Commercial and Finance)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Designation change at Whakatakakopai update</td>
<td>Keeping informed</td>
<td>The board received an update on the planning and process of the designation change at Whakatakakopai, and discussed matters related to the change.</td>
</tr>
<tr>
<td>Julie Bevan (Boffa Miskell project team)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Steve Taylor (Oranga Tamariki)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Facilities monthly work programme update on:</td>
<td>Oversight and Monitoring</td>
<td>The board received an update on the Community Facilities work programme, including: Weymouth boat ramp, Jellicoe Park tennis courts, Manurewa Netball courts, Blackgate Reserve.</td>
</tr>
<tr>
<td>• The Weymouth boat ramp baseline data assimilation</td>
<td></td>
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<tr>
<td>• General work programme update</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Workshop Item</td>
<td>Governance role</td>
<td>Summary of Discussions</td>
</tr>
<tr>
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</tr>
<tr>
<td>Nicola Painter</td>
<td>Stakeholder Advisor, Community Facilities</td>
<td></td>
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<tr>
<td>Shane Hogg</td>
<td>Project Manager, Community Facilities</td>
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</tr>
<tr>
<td>Jasmine Samuel</td>
<td>Community led LDI Specialist, Community Facilities</td>
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<tr>
<td>Mark Sabine</td>
<td>Senior Maintenance Delivery Coordinator, Community Facilities</td>
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<tr>
<td>Tai Stirling</td>
<td>Community Lease Specialist, Community Facilities</td>
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</tr>
<tr>
<td>David Nathan Conservation Plan draft</td>
<td>Setting direction / priorities / budget</td>
<td>The board discussed the draft David Nathan Conservation Plan.</td>
</tr>
<tr>
<td>Greg Lowe</td>
<td>Parks and Places Specialist, Parks, Sports and Recreation</td>
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</tr>
<tr>
<td>Debra Langton</td>
<td>PSR Portfolio Manager, Parks, Sports and Recreation</td>
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<tr>
<td>Shade Service review</td>
<td></td>
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</tr>
<tr>
<td>Greg Lowe</td>
<td>Parks and Places Specialist, Parks, Sports and Recreation</td>
<td>The board received a presentation on the assessment of shade provision in playspaces in the Manurewa Local Board area.</td>
</tr>
<tr>
<td>Debra Langton</td>
<td>PSR Portfolio Manager, Parks, Sports and Recreation</td>
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<tr>
<td>Workshop Item</td>
<td>Governance role</td>
<td>Summary of Discussions</td>
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</tr>
<tr>
<td>Consultation - Private Plan Change Request - Waiata Shores, Conifer Grove</td>
<td>Keeping informed</td>
<td>The board received a presentation on the proposed private plan change request at Waiata Shores, Conifer Grove.</td>
</tr>
<tr>
<td>Philip Brown (Campbell Brown Planning)</td>
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<tr>
<td>Matthew Grainger (For plan change applicant)</td>
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<td></td>
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<tr>
<td>Marie Tenefonua (For plan change applicant)</td>
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<tr>
<td>Local Board general business</td>
<td>Keeping informed</td>
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<tr>
<td>Members and staff</td>
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</tbody>
</table>

The workshop concluded at 8.01 pm
## Manurewa Local Board Workshop Record

Workshop record of the Manurewa Local Board held in the Manurewa Local Board Office meeting room, Shop 3-5, 7 Hill Road, Manurewa on **Thursday, 28 February 2019, commencing at 4.34pm.**

### Present
- **Chairperson:** Angela Dalton
- **Deputy Chairperson:** Angela Cunningham-Marino
- **Members:** Joseph Allan, Sarah Colcord, Rangi McLean (from 4.55pm)

### Apologies
- Stella Cattle
- Ken Penney
- Dave Pizzini

### Also present:
- Damian Pilua (Manurewa Youth Council)

### Workshop Item | Governance role | Summary of Discussions
--- | --- | ---
**Manurewa Rangatahi Youth Scholarship celebration of previous recipients**
- **Daylyn Braganza** (Advisor, Community Empowerment Unit)

**Recipients:**
- Kataraina Tims
- Ben Haurau
- Damian Pilua

<table>
<thead>
<tr>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engagement</td>
<td>The board received a presentation from recipients of the 2017 - 2018 Manurewa Rangatahi Youth Scholarship round, who shared their grant experiences with the board.</td>
</tr>
</tbody>
</table>

**Auckland Teaching Gardens Trust**
- **Graeme Hansen** (Chair, Auckland Teaching Gardens Trust)

<table>
<thead>
<tr>
<th>Governance role</th>
<th>Summary of Discussions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engagement</td>
<td>The Auckland Teaching Gardens Trust gave a presentation to the board regarding their current projects and opportunities to work with the board in the future.</td>
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**Project Streetscapes contract update**
- **Tery Everett**

<table>
<thead>
<tr>
<th>Governance role</th>
<th>Summary of Discussions</th>
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</thead>
<tbody>
<tr>
<td>Check in on performance / inform future direction</td>
<td>The board was given an update on the final Project Streetscapes contracts and service levels for Manurewa.</td>
</tr>
<tr>
<td>Workshop Item</td>
<td>Governance role</td>
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</tr>
<tr>
<td>(Senior Project Manager, Community Facilities)</td>
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</tr>
<tr>
<td>Jenny Gargiulo (Principal Environmental Specialist, Community Facilities)</td>
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</tr>
<tr>
<td><strong>Southern Corridor Improvements project update</strong></td>
<td>Keeping informed</td>
</tr>
<tr>
<td>Jenni Wild (Senior Advisor, Communications and Engagement, NZTA)</td>
<td></td>
</tr>
<tr>
<td>Kevin Steven James Kaye David Hooker Andrew Gibbard (Southern Corridor Improvements project team)</td>
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</tr>
<tr>
<td><strong>Local Board general business</strong></td>
<td>Keeping informed</td>
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<tr>
<td><strong>Members and staff</strong></td>
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</table>

The workshop concluded at 7.05 pm