

Revised Community Facility Network Action Plan (2019)

Incorporating action status and priority review

Part A: Actions for delivery 2019 - 2021

Strategic Improvements (2015 plan)

Plan Ref #	Action	Issue	Benefits	Status	Comments
11	Investigate and plan for the provision of leased facilities across Auckland.	Council has limited information about its leased facilities.	<ul style="list-style-type: none"> * Greater understanding of the lease portfolio * Greater opportunities to make network improvements 	Not programmed	
6	Investigate the development of a demand and supply tool for community facilities which can further inform the provision framework for community facilities.	There is limited information on the demand for community facilities. Sport New Zealand is investigating a demand and supply tool for sport and recreation facilities. Libraries are investigating a tool for assessing demand for library facilities.	<ul style="list-style-type: none"> * More robust provision framework for community facilities * Show consequences of different facility options on demand 	Not programmed	
8	Investigate the development of community facility design models which can reduce the capital and operational costs of community facilities whilst maintaining quality.	The capital cost of community facilities is increasing. Opportunities for reducing the capital cost need to be identified without compromising the quality and design of facilities.	<ul style="list-style-type: none"> * Reduce capital and operating costs * Reduced design costs associated with new facilities * Streamlined planning and design for new facilities 	Not programmed	

New Strategic Improvements (arising from 2019 review)

Plan Ref #	Action	Issue	Benefits
12	Identify council and third party owned space that is available for community use, including space available for sport and recreation opportunities, and how that space can be accessed. Opportunities to share existing space with others should also be explored.	Space available for community use could be better utilised to ensure that there is sufficient provision for both current and future populations. A key to this is to ensure that the community are aware of what space is available through council and non-council owned facilities, and to work with others to put in place the frameworks/means to ensure that the space can be accessed by the community.	<ul style="list-style-type: none"> * Increased community access leading to better utilisation of existing available space (council and non-council owned). * Ensuring that potential investment in new facilities is only made where all other avenues for community space have been explored. <ul style="list-style-type: none"> - Ensure that there is sufficient space available to meet current and future populations.
13	Undertake a regional review of Auckland's aquatic network to understand the impacts of growth, assess future gaps in relation to services and the lifespan of existing facilities. This should include the whole pool network (indoor, outdoor, non-council, council, learn to swim, school etc).	Pools and leisure facilities are operated in a variety of different models. Further research is required to assess the relative performance of each model.	<ul style="list-style-type: none"> * Better understanding of different operating models for pools and leisure facilities * Provide evidence to determine whether any facilities need to change operating models
14	Refresh catchment and user behaviour data for pools and recreation facilities and consider expanding to other facility types if practical.	Catchment and user behaviour informs area based assessments but the current data requires updating.	<ul style="list-style-type: none"> * Better understanding of current customers provides information to inform planning

Area Based Actions- Network Priority Actions

Incorporating actions with increased priority as a result of 2019 review

Plan Ref #	Local Board	Facility Type	Facility or Area	Network priority	Action	Driver	Status	Comments
26	Albert-Eden	Library	Mt Albert	Yes	Investigate opportunities to develop a new library in Mt Albert and realise value from the existing site, taking account of other Mt Albert community facility provision	Catalyst	Not programmed	Network priority identified by 2019 review
30	Devonport-Takapuna	Community	Mary Thomas Centre/ Takapuna Community Services building/ Takapuna WMH/Takapuna Library	Yes	Investigate opportunities to improve service delivery from Mary Thomas Centre, Takapuna Community Services Building, Takapuna War Memorial Hall and Takapuna Library.	Fit for purpose / Performance / Opportunity	Not programmed	Network priority identified by 2019 review
44	Henderson-Massey	Arts and culture	Corban Estate Arts Centre	Yes	Investigate options to improve Corban Estate Arts Centre to address fit for purpose, heritage, and condition issues.	Fit for purpose	Not programmed	Network priority confirmed by 2019 review
52	Hibiscus and Bays	Community	Millwater and Silverdale	Yes	Investigate community needs in Millwater and Silverdale building on the outcomes of previous research in the area.	Fit for purpose / Performance	Not programmed	Network priority identified by 2019 review
60	Kaipātiki	Community Arts and culture Library	Northcote community facilities	Yes	Investigate need and demand for library, community, arts and culture services in Northcote recognising current providers and anticipated growth	Growth / Opportunity / Fit for purpose	Not programmed	Network priority identified by 2019 review
61		Community	Onepoto Āwhina (Northcote)	Yes	Investigate improving facility to address growth.	Growth Fit for purpose	Not programmed	Network priority identified by 2019 review
63	Māngere-Ōtāhuhu	Library Community	Māngere Community Facility Provision	Yes	Investigate community service provision around the Māngere Centre Park and Walter Massey Park (including sport facilities) to meet community needs in the wider Māngere-East area.	Growth Fit for purpose Gap	Not Programmed	Network priority confirmed by 2019 review
65	Māngere-Ōtāhuhu	Pools Leisure	Moana-Nui-a-Kiwa Pool & Leisure Centre	Yes	Investigate the relocation of the outdoor pool plant-room and upgrade of the filtration systems to ensure the outdoor pools are fit for purpose	Fit for purpose	Not programmed	Network priority identified by 2019 review
79	Ōtara-Papatoetoe	Community	Community space needs assessment	Yes	Investigate community facility provision to meet community needs in Papatoetoe	Evidence of need	Not programmed	Network priority identified by 2019 review
80	Ōtara-Papatoetoe	Libraries Arts and culture	Ōtara Library Ōtara Music and Arts Centre	Yes	Investigate whether Ōtara community facilities are still fit for purpose and how best investment will meet future service requirements	Fit for purpose / Performance	Not programmed	Network priority identified by 2019 review
85	Puketāpapa	Pools	Cameron Pool	Yes	Investigate the need to develop Cameron Pool to address fit for purpose issues and population growth.	Fit for purpose Growth	Not programmed	Network priority identified by 2019 review
86	Puketāpapa	Library Community	Mt Roskill Library Fickling Centre	Yes	Investigate the need to expand and the potential for more connected for integrated facility.	Opportunity Fit for purpose	Not programmed	Network priority identified by 2019 review

Plan Ref #	Local Board	Facility Type	Facility or Area	Network priority	Action	Driver	Status	Comments
88	Regional	Arts and culture	Regional Needs Assessment: including rehearsal storage space	Yes	* Undertake regional needs assessment(s) to identify any specific audience and sector needs e.g. visual arts, ethnic groups. * Investigate opportunities for rehearsal, storage and administration facilities for arts and culture. Investigate the opportunities to provide access to affordable and creative spaces for artists.	Gap Opportunity	Not programmed	Network priority confirmed by 2019 review
94	Rodney	Library	Warkworth	Yes	Investigate the provision of library services in Warkworth to support community needs. Assess options to address population growth at the current location or develop alternate service responses	Fit for purpose / Performance	Not programmed	Network priority identified by 2019 review
108	Waitematā / Regional	Library	Central City	Yes	Investigation of whole of life asset maintenance and renewal requirements. Assessment of potential for expansion or redevelopment to meet future needs.	Fit for purpose / Performance / Growth	Not Programmed	Network priority identified by 2019 review
109	Waitematā	Pools	Pt Erin Pool	Yes	Investigate opportunities to develop Pt Erin Pool as a destination outdoor pool, to improve operational viability and address deteriorating condition.	Fit for purpose	Not programmed	Network priority identified by 2019 review

New Area Based Actions- Network Priority Actions

Arising from:

- Completion of actions
- LTP 2018-2028
- 2019 action plan review

Plan Ref #	Local Board	Facility Type	Facility or Area	Network priority	Action	Driver	Status	Comments
124	Howick	Libraries / Community	Te Tuhi Centre and Pakuranga Library	Yes	Identify the proposed changes in Pakuranga, assess impacts and opportunities for community facilities and determine the appropriate response	Catalyst	Not programmed	Review identified network priority
125	Maungakiekie-Tāmaki	Community services	Mt Wellington community facilities	Yes	Investigate community need in Mt Wellington, including partnership opportunities	Gap / Growth	Not programmed	Review identified network priority
126	Rodney	Library	Helensville Library	Yes	Investigate the provision of community services and facilities in Helensville and the surrounding area to support community needs and population growth, taking into consideration the condition of Helensville library.	Fit for purpose / Performance	Not programmed	Review identified network priority
128	Albert-Eden	Pools	Mt Albert Aquatic	Yes	Develop an indicative business case for investment in aquatic provision	Fit for purpose / performance / growth	Underway	Action resulting from 115
129	Henderson-Massey	Pools	Aquatic provision	Yes	Develop an indicative business case for investment in aquatic provision	Gap / Growth	Underway	Action resulting from 48

Plan Ref #	Local Board	Facility Type	Facility or Area	Network priority	Action	Driver	Status	Comments
130	Rodney	Leisure	Indoor courts	Yes	Develop an indicative business case for investment in indoor court provision	Gap / Growth	Underway	Action resulting from 48
131	Rodney	Community services	Whenuapai	No	Develop an indicative business case for investment community provision	Gap / Growth	Timing subject to growth reaching population threshold	Action resulting from 48
132	Rodney	Community services	Rodney	No	Develop an indicative business case for investment community provision	Gap / Growth	Timing subject to growth reaching population threshold	Action resulting from 48
133	Upper Harbour	Leisure	Indoor courts	Yes	Develop an indicative business case for investment in indoor court provision	Gap / Growth	Underway	Action arising from LTP 2018-28
134	Whau	Library Community	Avondale Multipurpose Library and Community Centre	Yes	Development of new multipurpose library and community centre in Avondale	Performance / Opportunity	Underway	Action resulting from 122
135	Whau	Pool Leisure	Central West Aquatic and Leisure	Yes	Development of new pool and recreation centre in Central West	Gap / Growth	Timing subject to LTP funding	

Area Based Actions- Network Non-Priority Actions

Plan Ref #	Local Board	Facility Type	Facility or Area	Network priority	Action	Driver	Status	Comments
27	Albert-Eden	Community	Sandringham Community Centre	No	Investigate options to improve Sandringham Community Centre to address fit for purpose issues and future population growth.	Fit for purpose	Not programmed	
29	Albert-Eden	Art and culture	Art and culture	No	Conduct an art and culture needs assessment in the Albert-Eden area.	Gap	Not programmed	The Strategic Arts Broker is focusing on use of existing spaces rather than an asset solution.
31	Devonport-Takapuna/ Kaipātiki	Arts and culture	Lake House Arts Centre The Depot The Pumphouse The Rose Centre Victoria Picture Palace and Theatre North Art	No	Research in partnership with delivery providers the provision of arts and culture facilities in Devonport, Takapuna, Kaipātiki and the Northern Metro area to identify needs, opportunities and gaps.	Fit for purpose Opportunity	Not programmed	
32	Devonport-Takapuna	Community Library	Sunnynook and Milford	No	Investigate community needs in Sunnynook and Milford for community facilities and potential improvements to existing assets to address need.	Gap / Evidence of need Fit for purpose	Not programmed	

Plan Ref #	Local Board	Facility Type	Facility or Area	Network priority	Action	Driver	Status	Comments
35	Franklin	Arts and culture	Franklin	No	Investigate arts and culture needs in the Franklin local board area.	Gap	Not programmed	The Strategic Arts Broker is focusing on use of existing spaces rather than an asset solution.
37	Franklin	Library	Beachlands/Drury	No	Investigate the need for provision of library facilities and/or explore alternate service delivery models in this area.	Gap	Not programmed	
56	Howick	Arts and culture Library	Te Tuhi Centre for the Arts Pakuranga Library	No	Identify the impact of AMETI on Te Tuhi Centre and Pakuranga Library and determine the appropriate response.	Catalyst	Not programmed	
59	Kaipātiki	Community	Lindisfarne Hall	No	Investigate repurposing as a community lease for general community use.		Not programmed	
68	Manurewa	Pools	Tōtara Park Pool	No	Investigate the future provision of Tōtara Park Pool, recognising existing condition issues and operational performance.	Fit for purpose / Performance	Not programmed	
76	Orākei	Leisure	ASB Stadium	No	Investigate in conjunction with the East City Community Trust and School Board of Trustee the future role of ASB Stadium to serve the local and destination sport and recreation functions.	Fit for purpose Evidence of need	Not programmed	
89	Regional	Pools	Regional aquatic sport facility assessment	No	Investigate the demand for regional competition facility to serve aquatic sports including deep-water, based on the findings of the national pools strategy. Consult with relevant regional sports organisations and recognise any regional sport code plans. Assess demand being met by the Millennium Centre and consider opportunities to improve existing facilities.	Gap	Not programmed	Included as Strategic Initiative
91	Rodney	Community	The Arts Centre Helensville Venues for hire Kowhai Art and Craft	No	Undertake a community needs assessments to assess whether the existing facilities in Rodney are aligned to community needs.	Gap Fit for purpose	Not programmed	Incorporated into new action 126
92	Rodney	Community	Warkworth	No	Investigate the need for a multi-purpose space in Warkworth	Fit for purpose Gap	Not programmed	Incorporated into new action 94
93	Rodney	Pools Leisure	Rodney	No	Investigate the feasibility and innovative opportunities to meet the need for pool and leisure space in the Rodney area, considering the relative population size, limited accessibility to existing facilities and future financial sustainability.	Gap	Not programmed	Has been covered in part by the North West Project and another assessment completed on Warkworth.
106	Waitematā	Leisure	Central city area	No	Investigate the need for leisure space in the central city area and explore partnership opportunities with existing leisure facility providers to address any identified community needs.	Growth Gap Opportunity	Not programmed	
101	Waiheke	Leisure	Waiheke Recreation Centre	No	Investigate in conjunction with the Waiheke Recreation Centre Trust and School Board of Trustees how to respond to condition and governance issues at the recreation centre.	Fit for purpose / Performance	Not programmed	
111	Waitematā	Pools	Grey Lynn Paddling Pool	No	Investigate the future provision of Grey Lynn Paddling Pool recognising existing condition issues and the master plan for Grey Lynn Park.	Fit for purpose	Not programmed	

Business Improvements

Plan Ref #	Action	Issue	Benefits	Status	Comments
119	Investigate options to create a calendar of information on programming offered across the network, accessible to the public, customised for different groups.	Programming information is not provided as a central point of information for customers, potentially minimizing visibility in the community.	<ul style="list-style-type: none"> * Could increase utilisation by allowing users to search for facilities based on their programme of interest * Improves knowledge on facility programming and enables better advice to local boards 	Not programmed	
120	Assess and review the pools and leisure facility operating and management models.	Pools and leisure facilities are operated in a variety of different models. Further research is required to assess the relative performance of each model.	<ul style="list-style-type: none"> * Better understanding of different operating models for pools and leisure facilities * Provide evidence to determine whether any facilities need to change operating models 	Not programmed	May be in scope of the Value for Money (Section 17a) review in 2021.

New Business Improvements (arising from 2019 review)

Plan Ref #	Action	Issue	Benefits	Status	Comments
126	Investigate the development of community facility design models which can reduce the capital and operational costs of community facilities whilst maintaining quality.	The capital cost of community facilities is increasing. Opportunities for reducing the capital cost need to be identified without compromising the quality and design of facilities.	<ul style="list-style-type: none"> * Reduce capital and operating costs * Reduced design costs associated with new facilities * Streamlined planning and design for new facilities 	Not programmed	
127	Programming information is not provided as a central point of information for customers, potentially minimizing visibility in the community.	Lack of easy access to programming information for customers.	<ul style="list-style-type: none"> * Could increase utilisation by allowing users to search for facilities based on their programme of interest * Improves knowledge on facility programming and enables better advice to local boards 	Not programmed	

Part B: Actions underway or complete

a) Strategic Improvements

Plan Ref #	Action	Issue	Benefits	Status (2017)	Status (2019)	Comments
1	<p>Trial initiatives to integrate operations within a co-located or connected site. Trial at the following sites:</p> <ul style="list-style-type: none"> * Rocket Park facilities in Mt Albert * Te Atatū Peninsula library and community centre * Mt Roskill library and Fickling community centre * Onehunga library and community centre * East Coast Bays library and recreation centre * North Shore Community & Social Services and Takapuna library * Ōtāhuhu Recreation Precinct * Te Matariki Clendon library and recreation centre * Papatoetoe Pool in conjunction with Papatoetoe Sports Centre 	There are several community facilities within the network that are co-located but operate separately.	<ul style="list-style-type: none"> * Greater operational cohesiveness between co-located and connected facilities * Better customer experience 		Programmed	Underway: Together For Customers (T4C); implementation phase
3	Develop a consistent process for investigating the potential optimisation and divestment of facilities that are no longer meeting community needs, involving the local boards and wider community.	There are several community facilities that are no longer fit for purpose, have performance issues and do not appear to meet community needs.	<ul style="list-style-type: none"> * More affordable and efficient delivery * Potential for proceeds from divestment to contribute to optimisation elsewhere in the network 		Programmed	Underway
10	Develop tools and criteria to implement the empowered community approach to the provision and development of community facilities.	Council is exploring a more community empowered approach to delivering of community services. There are opportunities to apply this approach to investigations and the provision of community facilities	<ul style="list-style-type: none"> * More engaged community * Greater community ownership over decisions * Community facilities deliver to the needs of communities 		Programmed	Underway
2	Establish integrated planning across all types of community facilities through the development of internal processes, coordination of investigations and an internal steering group which coordinates and oversees all aspects of implementation.	Opportunities for better alignment of our planning and integration across all types of facilities.	<ul style="list-style-type: none"> * Achieve holistic and integrated planning * More efficient and cost-effective investigations and responses 	Complete		The CFNP steering group was disestablished and the Community Provision Forum, a peer network group was formed to have oversight of CFNP action delivery.

Plan Ref #	Action	Issue	Benefits	Status (2017)	Status (2019)	Comments
4	Develop best practice approaches for sustainable partnerships with community and private organisations in the provision of community facilities.	There is no consistent approach to identifying and supporting partnerships to deliver community facilities. Currently there is a range of legacy facility partnership policies.	<ul style="list-style-type: none"> * Clear strategic framework for future partnerships in the development and operation of community facilities * Improved financial and social outcomes 		Complete	Facility Partnership Policy adopted December 2018
5	Undertake research on non-users of community facilities to understand the reasons why they don't use community facilities and to determine appropriate responses.	There are sectors of the population who are under-represented as users of community facilities. Research of non-users is required to understand why they don't use facilities.	<ul style="list-style-type: none"> * Understanding the community facility needs of Auckland's population * Inform future planning and operation of community facilities 		Complete	
7	In conjunction with Sport New Zealand and the Ministry of Education, undertake an assessment of Auckland's schools to determine how to support schools to make their facilities accessible for community use.	There are many community facilities in schools which are or could be used for community purposes. More information is needed to understand how to support schools to make their facilities available for community use.	<ul style="list-style-type: none"> * Better understanding of the issues impacting on community accessibility to school facilities * Opportunities to increase community access to school facilities. 		Complete	
9	Develop a toolkit to assist decision-makers on the appropriate governance and management of community facilities. This can be used by local boards for both new and existing community spaces and arts and culture spaces.	There is an opportunity to improve the information and advice available to decision makers regarding the governance and management of facilities.	<ul style="list-style-type: none"> * Clearer information and strategic guidance for governance and management decisions * Some facilities have the potential to be governed by community organisations. In some cases, community governance can increase community ownership and have a significant empowering effect for local communities 	Complete		

Area Based Actions- Network Priority and Non-Priority Actions

Plan Ref #	Local Board	Facility Type	Facility or Area	Network Priority	Action	Driver	Status (2017)	Status (2019)
12	Whau Albert-Eden	Community Library Pools Leisure	Central West	Yes	Develop a case for change for new investment in community spaces for the central west area	Gap Growth Fit for purpose Catalyst	Complete	
36	Franklin	Community	Pukekohe Borough Building Hall	No	Investigate the future of the Pukekohe Borough Building Hall considering the relationship with other community facilities in the vicinity and how collectively these facilities are meeting community needs.	Growth		Complete
39	Great Barrier	Library Community	Great Barrier Library and Community Space	No	Investigate options to better accommodate, library, internet service, community meeting room, local board office.	Fit for purpose		Complete

Plan Ref #	Local Board	Facility Type	Facility or Area	Network Priority	Action	Driver	Status (2017)	Status (2019)
40	Henderson-Massey	Community Library	Massey Community Centre and Library	Yes	Development of the new Westgate community centre and library.	Gap Growth Catalyst		Complete – Te Manawa opening 26 March 2019
41	Henderson-Massey	Community	Rānui Community House	Yes	Redevelopment of the Rānui Community House to incorporate vacated library area.	Catalyst	Complete	
45	Henderson-Massey	Venue for hire	Moire Road Community Hall	Yes	Investigate options for the future of Moire Road Community hall.	Fit for purpose / Performance	Complete	
46	Henderson-Massey	Arts and culture	Te Atatū Peninsula Community House	Yes	Investigate options for the future of Te Atatū Peninsula Community House in light of the new community centre development.	Fit for purpose / Performance		Complete
47	Henderson-Massey	Community	Massey Community House	No	Investigate the need and to improve the facility to address layout issues.	Fit for purpose Growth	Complete	
49	Hibiscus and Bays	Community	Stillwater Hall	Yes	Upgrade of Stillwater Hall to function as a community space.	Catalyst	Complete	
50	Hibiscus and Bays	Pools Leisure	Stanmore Bay Pool and Leisure Centre	Yes	Upgrade and expand Stanmore Bay Pool and Leisure Centre to address building issues and demand for more pool space.	Fit for purpose Evidence of need	Complete	
51	Hibiscus and Bays	Community	Stoney Homestead	Yes	Improvements to Stoney Homestead to ensure the facility is operational as a community facility.	Fit for purpose	Complete	
53	Howick	Arts and culture	Uxbridge Art Centre	Yes	Redevelopment of Uxbridge Art Centre.	Fit for purpose	Complete	
57	Kaipātiki	Community	Marlborough Park Hall	Yes	Implement findings from the feasibility study for the redevelopment of the hall to youth space.	Evidence of need	Complete	
66	Manurewa	Community	Manurewa Community Centre provision	Yes	Investigate provision of community facilities, including performing arts, in the Manurewa area including the Manukau metropolitan centre, assessing options to improve the existing network and address under-supply.	Gap Growth Fit for purpose	Complete	
70	Maungakiekie-Tāmaki	Community	Sylvia Park	Yes	Investigate opportunities to respond to the identified need for community space in Sylvia Park area and explore potential partnership opportunities.	Gap Opportunity		Complete
78	Ōtara-Papatoetoe	Community	Te Puke o Tara community centre	Yes	Upgrade Te Puke o Tara community centre to address fit for purpose and condition issues.	Fit for purpose		Complete

Plan Ref #	Local Board	Facility Type	Facility or Area	Network Priority	Action	Driver	Status (2017)	Status (2019)
82	Papakura	Community	Takaanini/Papakura	Yes	Investigate opportunities to improve existing facilities in Papakura, including Massey Park Grandstand, Elizabeth Campbell Hall, Takaanini Hall, Papakura (Sir Edmund Hillary) Library Meeting Room and Smiths Avenue Clubrooms, Hawkins Theatre, Papakura arts gallery.	Fit for purpose / Performance	Complete	
83	Papakura	Community Library	Wider Papakura (including Hingaia and Drury)	Yes	Investigate community needs and opportunities for community facilities to address population growth and potential gap in provision.	Gap Growth	Complete	
84	Puketāpapa	Arts and culture	Pah Homestead	Yes	Upgrade of Pah Homestead to include a function space.	Fit for purpose	Complete	
90	Rodney	Community	Warkworth Town Hall	Yes	Upgrade of Warkworth town hall.	Fit for purpose Growth		Complete
95	Rodney	Arts and culture Library Community	Kumeu	No	Investigate arts and culture needs in Kumeu. Investigate the need for expansion of library and explore opportunities for a coordinated approach to meet community needs.	Growth	Complete	
96	Upper Harbour	Community	Hobsonville Community House	Yes	Upgrade the Hobsonville Community House in the old Forces Headquarters building.	Growth Fit for purpose		Complete
97	Upper Harbour	Community	Albany	Yes	Develop a community facility in Albany.	Gap Growth	Complete	
98	Upper Harbour	Pools	Albany pools centre	Yes	Develop a new pool adjacent to the North Harbour Stadium to provide free-play, learning and fitness opportunities and to complement other pools in the area.	Gap / Evidence of need Growth		Complete
102	Waiheke	Arts and culture Community	Artworks Waiheke community centres & halls	No	Undertake assessment to understand long-term community need for arts and culture and existing facilities can be improved to meet these needs. Investigate community facility provision in Waiheke, assessing options to improve the existing network and repurpose facilities.	Fit for purpose Opportunity		Complete
105	Waitemata	Community	Pioneer Women's and Ellen Melville Hall	Yes	Redevelopment of Pioneer Women's and Ellen Melville Hall.	Growth Gap		Complete
114	Whau	Community Library	New Lynn community centre New Lynn library	No	Investigate options to address fit for purpose issues and community needs in relation to growth.	Fit for purpose Growth	Complete	
113	Whau	Community Library	Avondale Community Centre Avondale Library	Yes	LTP funded replacement of Avondale Community Centre to address condition issues. Investigate the need for library expansion (include with community centre investigation).	Performance Opportunity	Complete	Resulted in action 122
115	Whau Albert-Eden Waitakere Ranges	Leisure	Whau area Avondale College Stadium	Yes	Continue investigating the need for leisure space in the Whau area, recognising current community use of Avondale College Stadium and considering opportunities for integration with other community facility provision.	Gap Growth	Complete	Resulted in action 122

Plan Ref #	Local Board	Facility Type	Facility or Area	Network Priority	Action	Driver	Status (2017)	Status (2019)
116	Albert-Eden	Pools Leisure	Western corridor Mt Albert Aquatic Pools	Yes	Investigate the provision of pool space in the western corridor from Mt Albert/Mt Eden to Glen Eden to address gap in provision and population growth, and at the same time resolve the long-term future of Mt Albert Aquatic Centre which either needs to be replaced on a new site or redeveloped on the existing site.	Gap Growth Fit for purpose Catalyst	Complete	Resulted in action 122 and new action 128
122	Whau Albert-Eden	Community Library Pools Leisure	Central West Aquatic and Leisure Avondale Community Centre	Yes	Develop an indicative business case for change for new investment in community spaces for the central west-area	Gap Growth Fit for purpose Catalyst	Complete	Resulted in new actions 134 and 135
48	Henderson-Massey Upper Harbour	Pools Leisure	North-west corridor: Westgate, Hobsonville, Kumeu	Yes	Investigate the need for pool and leisure space in the north-western area to address potential gap in provision and projected population growth recognising opportunities for co-location with other community and sport facilities.	Gap Growth	Complete	Resulted in new action 129, 130, 131 and 132
28	Albert-Eden	Community	Pt Chevalier Community Centre	No	Investigate options to improve Pt Chevalier Community centre to address fit for purpose issues and future population growth.	Fit for purpose		Underway
33	Franklin	Library Community	Paerata / Wesley	Yes	Monitor growth patterns and investigate the need for library community space provision in the Paerata Wesley area to address population growth.	Growth Gap		Underway
34		Pools Leisure	Franklin Pool & Leisure Centre Jubilee Pool Whiteside Pool Te Puru Community Centre	Yes	Investigate the need for aquatic and leisure space in the wider Pukekohe area to address population growth and demand for different aquatic activities including disability and rehabilitation and demand for indoor sport and leisure activities. As part of this investigation consider improvements to existing facilities and resolve the future of the outdoor pools.	Growth / Evidence of need Fit for purpose / Performance		Underway
38	Franklin Hibiscus and Bays Rodney Waitakere Ranges	Venue for hire	Rural Halls	Yes	Investigate the provision of rural halls in Franklin, Hibiscus and Bays, Rodney and Waitakere Ranges to determine the future direction of these facilities and to meet community needs.	Fit for purpose		Underway
42		Community	Massey North	Yes	Investigate the need for youth space in the Massey North area.	Gap		Underway
43	Henderson-Massey	Leisure	Massey Leisure Centre	Yes	Investigate options for the vacated library space which will complement the Massey Leisure Centre.	Catalyst		Underway
54		Library Community	Flat Bush	Yes	Develop a library and multi-use community facility in Flat Bush.	Growth Gap		Underway
55	Howick	Pools Leisure	Flat Bush	Yes	Investigate options for the future provision of pools and leisure space to address population growth, demand and gap in provision.	Growth Gap		Underway
58	Kaipātiki	Pools Leisure	Glenfield Pool, Birkenhead Pool, Active Zone, Beach Haven	Yes	Investigate the need for pools and leisure facilities in North-Shore area, and provide direction on the future of Glenfield Pool, Birkenhead Pool, Beach Haven sports centre and Active Zone.	Fit for purpose / Performance		Underway

Plan Ref #	Local Board	Facility Type	Facility or Area	Network Priority	Action	Driver	Status (2017)	Status (2019)
62	Kaipātiki	Community	Beach Haven Community Centre Birkdale Community House	No	Investigate opportunities to improve facilities in Kaipātiki, including Beach Haven Community Centre, 134 and 136 Birkdale Road	Fit for purpose		Underway
64	Māngere-Ōtāhuhu	Community	Ōtāhuhu Community Centre	Yes	Investigate future options for the library space which will become vacant in 2015 and consider how this will complement the adjacent Ōtāhuhu Community Centre. This will be conducted as part of a wider Ōtāhuhu community needs assessment.	Catalyst / Opportunity		Underway
67	Manurewa	Arts and culture	Nathan Homestead	Yes	Investigate options to improve Nathan Homestead and address earthquake strengthening of the building.	Fit for purpose		Underway
69	Maungakiekie-Tāmaki	Venue for hire Arts and culture	Glen Innes Hall	Yes	Improve Glen Innes Hall as part of the future implementation of the Ruapotaka Reserve Master Plan and investigate possible connections with Te Oro.	Fit for purpose Opportunity		Underway
71	Maungakiekie-Tāmaki	Library	Panmure/ Glen Innes	Yes	Investigate provision of library facilities in this area considering facility condition and suitability.	Gap Growth		Underway
72	Maungakiekie-Tāmaki	Leisure	Sir William Jordan Leisure Centre	No	Investigate the need for leisure space in the wider Onehunga area and consider the development of Sir William Jordan Leisure Centre or alternative location or partnership options.	Fit for purpose Growth Opportunity		Underway
73	Maungakiekie-Tāmaki Howick	Leisure	Lagoon Stadium Pakuranga Leisure Centre	Yes	Investigate the provision of indoor leisure facilities in the Panmure and Pakuranga area recognising condition and fit for purpose issues at existing facilities, the impact of AMETI, local community needs and wider needs for indoor court space and resolve the future of Lagoon Stadium and Pakuranga Leisure Centre.	Fit for purpose Growth Catalyst Evidence of Need		Underway
74	Ōrākei	Community	Meadowbank community centre	Yes	Upgrade of Meadowbank Community Centre.	Fit for purpose		Underway
75	Ōrākei	Library Community	St Heliers Library and Tāmaki Ex Services Association Hall	Yes	Investigate provision of library and community facilities in this area giving consideration to facility condition and suitability.	Fit for purpose Opportunity		Programmed
77	Ōrākei	Community	Ōrākei Community Centre	No	Investigate the Ōrākei Community Centre, considering options for redevelopment or development on another location to serve the catchment.	Fit for purpose Evidence of need		Underway
81	Papakura	Library Community	Takaanini	Yes	Develop library and community space in the Takaanini area to address population growth and existing gaps.	Growth Gap		Underway
87	Regional	Leisure	Regional indoor courts assessment	Yes	Investigate the demand for indoor court facilities through-out Auckland and the need for a regional facility based on findings of the national indoor court strategy which showed an under supply in Auckland. Consult with relevant regional sport organisations, recognise regional sport code plans and current proposals for indoor court developments. Determine appropriate responses to meet the need and demand including	Growth Gap / Evidence of need		Underway

Plan Ref #	Local Board	Facility Type	Facility or Area	Network Priority	Action	Driver	Status (2017)	Status (2019)
					partnerships and opportunities to optimise or improve existing facilities.			
99	Upper Harbour	Library	Albany	Yes	* Investigate provision of library facilities in this area giving consideration to tenure and suitability.	Growth Fit for purpose		Underway
100	Upper Harbour Kaipātiki	Library	Wider Hobsonville point, Glenfield and Greenhithe area New project name: Unsworth Heights and Greenhithe - Investigate the need for provision of library facilities in this area.	No	* Investigate the need for provision of library facilities in this area.	Gap Growth		Underway Part of the Albany investigation
103	Waiheke	Pools	Waiheke Island	No	* Work with the community to investigate opportunities to meet the need for a swimming pool on Waiheke Island which is available all year round, sized appropriately for the resident population and considering the future financial and operational sustainability.	Gap		Underway
104	Waitakere Ranges	Arts and culture	West Coast Gallery	Yes	* Investigate options to improve West Coast Gallery addressing fit for purpose issues and the impact of stream erosion on the building.	Fit for purpose Catalyst		Underway
107	Waitematā	Library	Ponsonby/Grey Lynn - Leys Institute Library - Grey Lynn Library	Yes	* Investigate provision of library facilities in this area giving consideration to facility condition and suitability.	Fit for purpose		Underway
110	Waitematā	Arts and culture	3 Ponsonby Road	No	* Investigate the potential and future use of 3 Ponsonby Road as artist studio space, and its relationship to Studio One.	Opportunity		Underway
112	Waitematā Albert-Eden	Library	Parnell/Epsom/Newmarket - Parnell - Epsom	Yes	* Investigate provision of library facilities in this area giving consideration to tenure and suitability.	Fit for purpose Catalyst		Programmed
123	Manurewa	Community	Manurewa community space provision	Yes	* Develop a case for change following the findings of the Manurewa needs assessment and provision of additional community spaces, including four community houses with pending lease expiry	Gap		Arising from action 66 Underway

Business Improvements

Plan Ref #	Action	Issue	Benefits	Status	Comments
117	Improve and streamline research methodologies and processes to provide better information to inform planning and more robust information to inform monitoring of the effectiveness of community facilities	A different approach towards researching users has resulted in varying levels of information, limited samples sizes and duplication of effort. This limits the opportunity to understand user profiles and catchment areas.	<ul style="list-style-type: none"> * Potential to achieve greater accuracy in surveys * Avoids oversaturation of surveying, by fulfilling planning and operational requirements in one survey. 	Programmed	
118	Establish consistent processes for capturing and recording visitor and utilisation figures for community facilities across the region. Investigate methods to consistently document and record lease waiting lists and demand for space.	Visitor and utilisation numbers are recorded in different ways across the region, causing inconsistencies and gaps in information. This inhibits evidence-based planning.	<ul style="list-style-type: none"> * Enables more accurate identification of areas of need, issues and gaps in the community facilities network * Allows greater understanding of the performance and profile of facilities * Helps identify overall demand for community facilities and how to fill this demand 	Programmed	
121	Review and update schedule of community facilities and mapping on an ongoing basis, including capturing information on non-council facilities contributing to community outcomes.	<p>The schedule of community facilities will change based on new projects, changing of facility functions and other factors.</p> <p>Many facilities outside of the immediate scope of the network plan contribute to community outcomes.</p>	<ul style="list-style-type: none"> * Ensures there is a more complete picture of community facility provision * Ensures provision decisions are based on robust evidence * Helps identify opportunities to support local provision and explore partnerships 	Programmed	Underway