I hereby give notice that an ordinary meeting of the Auckland City Centre Advisory Board will be held on:

**Date:** Wednesday, 24 July 2019

**Time:** 3.30pm

**Meeting Room:** Room 1

**Venue:** Level 26

135 Albert Street

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Ngā Hui a te Poari Kaitohutohu mō te Pokapū o Te Tāone Nui o Tāmaki Makaurau / Auckland City Centre Advisory Board

OPEN AGENDA

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MEMBERSHIP

<table>
<thead>
<tr>
<th>Chairperson</th>
<th>Ms Viv Beck</th>
<th>Business Improvement District</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deputy Chair</td>
<td>Mr Andrew Gaukrodger</td>
<td>Corporate sector</td>
</tr>
<tr>
<td>Members</td>
<td>Mr Ngarimu Blair</td>
<td>Ngāti Whātua Ōrākei</td>
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<tr>
<td></td>
<td>Ms Noelene Buckland</td>
<td>City Centre Residents Group</td>
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<tr>
<td></td>
<td>Mr Greg Cohen</td>
<td>Tourism/Travel</td>
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<tr>
<td></td>
<td>Ms Pippa Coom</td>
<td>Waitemata Local Board, Auckland Council</td>
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<tr>
<td></td>
<td>Mr Ben Corban</td>
<td>Arts and Cultural Sector</td>
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<td></td>
<td>Mr Terry Cornelius, JP</td>
<td>Retail sector</td>
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<td></td>
<td>Mr George Crawford</td>
<td>Auckland Council</td>
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<td></td>
<td>Cr Chris Darby</td>
<td>Property Council of NZ</td>
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<td></td>
<td>Mayor Hon Phil Goff, CNZM, JP</td>
<td>Auckland Council</td>
</tr>
<tr>
<td></td>
<td>Mr Mark Kingsford</td>
<td>Corporate sector</td>
</tr>
<tr>
<td></td>
<td>Cr Mike Lee</td>
<td>Liaison Councillor, Auckland Council</td>
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<td></td>
<td>Ms Amy Malcolm</td>
<td>Tertiary Education (University of Auckland &amp; Auckland University of Technology)</td>
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<tr>
<td></td>
<td>Mr James Mooney</td>
<td>Urban design/institute of architects</td>
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<tr>
<td></td>
<td>Mr Nigel Murphy</td>
<td>Tertiary Education (University of Auckland &amp; Auckland University of Technology)</td>
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<td></td>
<td>Mr Adam Parkinson</td>
<td>City Centre Residents Group</td>
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<td></td>
<td>Mr Patrick Reynolds</td>
<td>Transport representative</td>
</tr>
<tr>
<td></td>
<td>Mr Michael Richardson</td>
<td>Business Improvement District</td>
</tr>
</tbody>
</table>

(Quorum 10 members)

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Kalinda Gopal
Senior Governance Advisor
18 July 2019

Contact Telephone: 021 723 228
Email: kalinda.gopal@aucklandcouncil.govt.nz
Website: www.aucklandcouncil.govt.nz

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**Note:** The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
Terms of Reference
(Excerpt – full terms of reference available as a separate document)

These terms of reference set out the roles, responsibilities and working arrangements for the Auckland City Centre Advisory Board.

The board is a key advisory body, with no decision-making or autonomous budgetary authority.

The board advises Auckland Council on achieving the vision and strategic outcomes of the Auckland Plan, the City Centre Masterplan, the expenditure of the City Centre Targeted Rate, the development portfolio and city centre issues. Auckland Council includes:

- The Governing Body and its relevant committees
- Waitematā Local Board
- Council controlled organisations

Membership:

The board will comprise of up to 16 external city centre stakeholders and three elected members. The board will have between 15 and 19 members at all times.

External board members will have an association with an Auckland City Centre group or organisation and have the ability to understand and provide expert advice on Auckland City Centre issues. The membership includes a position for mana whenua.

The board’s term ends one month prior to the next local government elections in 2019.

Purpose of City Centre Targeted Rate
(Excerpt – full information available in a separate document)

Background

The City Centre targeted rate is to help fund the development and revitalisation of the city centre. The rate applies to business and residential land in the City Centre area.

Activities to be funded

The City Centre redevelopment programme aims to enhance the city centre as a place to work, live, visit and do business. It achieves this by providing a high-quality urban environment, promoting the competitive advantages of the city centre as a business location, and promoting the city centre as a place for high-quality education, research and development. The programme intends to reinforce and promote the city centre as a centre for arts and culture, with a unique identity as the heart and soul of Auckland. The rate will fund expenditure within the following activities: Regional planning; Roads and footpaths; Local parks, sports and recreation.

The targeted rate will continue until 2024/2025 to cover capital and operating expenditure generated by the projects in the City Centre redevelopment programme. From 2016/2017, unspent funds from the targeted rate have been used to transition the depreciation and consequential operating costs of capital works to the general rate so that from 2019/2020 these costs will be entirely funded from general rates.
<table>
<thead>
<tr>
<th>ITEM</th>
<th>TABLE OF CONTENTS</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Apologies</td>
<td>5</td>
</tr>
<tr>
<td>2</td>
<td>Declaration of Interest</td>
<td>5</td>
</tr>
<tr>
<td>3</td>
<td>Confirmation of Minutes</td>
<td>5</td>
</tr>
<tr>
<td>4</td>
<td>Extraordinary Business</td>
<td>5</td>
</tr>
<tr>
<td>5</td>
<td>Myers Park Stage Two update - Mayoral Drive underpass</td>
<td>7</td>
</tr>
<tr>
<td>6</td>
<td>City centre targeted rate portfolio budget 2019/2020</td>
<td>19</td>
</tr>
<tr>
<td>7</td>
<td>America's Cup 36 programme update</td>
<td>31</td>
</tr>
<tr>
<td>8</td>
<td>Summary of Auckland City Centre Advisory Board information updates, memos and briefings - 24 July 2019</td>
<td>49</td>
</tr>
<tr>
<td>9</td>
<td>Consideration of Extraordinary Items</td>
<td></td>
</tr>
</tbody>
</table>
1 Apologies

Apologies from Cr C Darby, Mr M Kingsford, Mayor P Goff and Mr A Parkinson have been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Auckland City Centre Advisory Board:

a) confirm the ordinary minutes of its meeting, held on Wednesday, 26 June 2019 as a true and correct record.

4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

(a) The local authority by resolution so decides; and

(b) The presiding member explains at the meeting, at a time when it is open to the public,-

(i) The reason why the item is not on the agenda; and

(ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

(a) That item may be discussed at that meeting if-

(i) That item is a minor matter relating to the general business of the local authority; and

(ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”
Myers Park Stage Two update - Mayoral Drive underpass

Purpose of the report

1. To note the Auckland City Centre Advisory Board’s support for the preferred concept design for stage two of the Myers Park project – Mayoral Drive underpass to progress to the developed design phase

2. To note that the proposed budget increase from $6.35 million to $8.2 million is included in the city centre targeted rate portfolio budget 2019/2020 for endorsement at the 24 July 2019 Auckland City Centre Advisory Board meeting.

Executive summary

3. The Myers Park project to upgrade the park in line with the Myers Park Development Plan commenced in 2012. Stage one of the project, including a new play area and upgraded lighting and footpaths, was completed in 2015 ahead of the park centennial celebration.

4. Stage two of the Myers Park project – Mayoral Drive underpass, has experienced significant changes in scope and increases in estimated costs. A project review was carried out in November 2017 and changes in scope and budget were endorsed by the Waitematā Local Board in March 2018 (Resolution number WTM/2018/27).

5. In mid to late 2018, investigations into the underground storage tank stormwater detention option flagged significant risk and cost.

6. Staff subsequently carried out an options analysis to assess three stormwater detention options against cost, risk and project objectives. These options, listed below, all retain the latest public art concept as well as the earlier design for the Queen Street/Mayoral Drive stairs:

   - Option A – retain the existing bund wall with the inclusion of new stairs and ramps over the wall
   - Option B – construct a new 1,100 cubic metre stormwater detention tank in the park, replacing the current storage capacity provided by the existing bund wall
   - Option C – demolish the existing bund wall and replace it with a mechanical flood gate, which would be stored below ground and raised in the event of a flood.

7. Option A, maintaining above ground storage of stormwater, has been identified as the preferred option. Of the three stormwater detention options, this concept has been assessed to be the lowest cost option which can meet the project objectives.

8. The options assessment and preferred options were workshopped with the Waitematā Local Board on 7 May 2019 and the board endorsed the preferred option to progress to the developed design phase at its meeting on 16 July 2019 resolution WTM/2019/144.

9. The preferred option was also workshopped with the Auckland City Centre Advisory Board on 22 May 2019 and the board expressed support in principle for the project and the preferred option.

10. The high-level cost estimate for the preferred option is currently $8.2 million, $1.85 million above the approved budget of $6.35 million. The proposed budget increase is included in the Auckland City Centre Targeted Rate Portfolio Budget 2019/2020 for endorsement at the July 2019 Auckland City Centre Advisory Board meeting.
Ngā tūtohunga
Recommendation/s
That the Auckland City Centre Advisory Board:

a) note its support for Option A, the preferred concept design for stage two of the Myers Park project – Mayoral Drive underpass, which maintains above ground storage of stormwater, to progress to the developed design phase.

b) note the proposed budget increase from $6.35 million to $8.2 million, which is included in the Auckland City Centre Targeted Rate Portfolio Budget 2019/2020 for endorsement at its July 2019 meeting.

c) note the endorsement of Option A by the Waitematā Local Board to progress to the developed design phase and support in principle the proposal to allocate $1.85 million additional funding from the city centre targeted rate to the Myers Park stage two project.

Horopaki
Context

11. The Myers Park project to upgrade the park was initiated in late 2012 when the Waitematā Local Board approved the Myers Park Development Plan (resolution WTM/2012/240).

12. The Myers Park Development Plan is being implemented in stages. Stage one, including a new play area and upgraded lighting and footpaths, was completed in early 2015 in time for the Myers Park centennial celebration.

13. The draft concept designs for stage two of the Myers Park project – Mayoral Drive underpass were approved by the local board in 2015 (resolution WTM/2015/113).

14. Staff completed a project review of Myers Park stage two in November 2017 in response to cost escalation, historic scope changes and technical complexities associated with the project.

15. The outcome of the project review and recommendations were workshopped with the Auckland City Centre Advisory Board on 29 November 2017. The review findings indicated that the preferred design at the time posed significant construction and health and safety risks. Scope and design changes were proposed as a result.

16. The November 2017 review concluded that the preferred option for stormwater detention was an underground storage tank within Myers Park. At this time a high-level cost estimate was prepared for this option which totalled $8.6 million for the project. In March 2018, the Waitematā Local Board endorsed that additional funding of $2.3 million from the city centre targeted rate be allocated to the Myers Park stage two project (Resolution number WTM/2018/27) and Auckland City Centre Advisory Board requested that staff provide further information regarding alternative sources of funding (Resolution number CEN/2018/14).

17. A revised scope of works was also endorsed by the Waitematā Local Board and the Auckland City Centre Advisory Board in March 2018 for stage two and currently comprises:

- the upgrade of the Mayoral Drive/Queen Street entrance
- the upgrade of the Mayoral Drive underpass including changes to the current stormwater detention
- artwork to the underside of the Mayoral Drive bridge and associated lighting and audio effects.
18. In mid to late 2018, staff engaged consultants to investigate the underground storage tank option further. The findings showed a significant risk and cost due to the extensive excavation required. The required excavation also presented new resource consenting issues including the impact on the park heritage values and trees.

19. In late 2018, a further stormwater detention option, to retain the existing bund wall and construct new stairs and ramps over the wall, was considered.

20. An options analysis has been carried out by staff to assess the pros and cons of the underground storage tank option (Option B) against the retained bund wall option (Option A). For completeness, a mechanical flood gate option which had been considered previously (Option C) was also included in this analysis, as detailed below.

### Tātaritanga me ngā tohutohu

**Analysis and advice**

21. Recent analysis of the stormwater detention has focused on three options, comprising:

   - Option A – retain the existing bund wall with the inclusion of new stairs and ramps over the wall
   - Option B – construct a new 1,100 cubic metre stormwater detention tank in the park, replacing the current storage capacity provided by the existing bund wall
   - Option C – demolish the existing bund wall and replace it with a mechanical flood.

22. Options were assessed in terms of cost, risk and project objectives, and are discussed in further detail below.

### Cost estimate

23. High-level cost estimates, which include allowances for the public art scheme and the earlier designed Queen Street/Mayoral Drive stairs, have been prepared for each option as shown below.

**Table 1. Cost estimates for concept design options**

<table>
<thead>
<tr>
<th></th>
<th>Option A Retain existing bund wall</th>
<th>Option B New stormwater detention tank (Excluding additional risk allowance)</th>
<th>Option B (Including additional risk allowance)</th>
<th>Option C Replace bund wall with mechanical flood gate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total estimate</td>
<td>$8.2 million</td>
<td>$11.7 million</td>
<td>$14.2 million</td>
<td>$9.6 million</td>
</tr>
<tr>
<td>including opex</td>
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</tbody>
</table>

24. The Option B additional risk allowance includes provision for:

   - additional costs for heritage related risks including consideration of new resource consent, consultation and assessment and impact reporting, increased construction monitoring, and the costs of any potential delays to programme
   - tank construction and methodology risks including consideration of extended programme, safety considerations, increased carpark remuneration recovery, and seasonal site issues.

25. High-level cost estimates show that Option A, retaining the existing bund wall, is the lowest cost option.
**Project objectives**

26. The options were assessed against the following project objectives:

<table>
<thead>
<tr>
<th>Table 2. Myers Park stage two project objectives</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Placemaking and safety</strong></td>
</tr>
<tr>
<td><strong>Access and connectivity</strong></td>
</tr>
<tr>
<td><strong>Public art</strong></td>
</tr>
<tr>
<td><strong>Stormwater</strong></td>
</tr>
</tbody>
</table>

27. Artist impressions have been prepared by designers, Warren and Mahoney. These images have been used to assist with assessing how each option meets the objectives and identifying key challenges and trade-offs (see Attachment A). The above ground finish for Option B (stormwater detention tank in the park) and Option C (mechanical flood gate) is assumed to be similar and these have been assessed together based on the Option B visuals.

28. The assessment against project objectives is provided in Attachment B. The assessment shows that all options present some challenges and trade-offs. The challenges identified for Option A (retaining existing bund wall) can be worked through further in the developed design phase to improve the project outcomes. Challenges identified for Options B (stormwater detention tank in the park) and Option C (mechanical flood gate) are related to existing levels in the park and would require significant additional physical works in the park to resolve.

**Preferred option**

29. It is recommended that Option A, maintaining above ground storage of stormwater, is progressed to the next design phase as this concept has been assessed to be the lowest cost option which can meet the project objectives while also presenting lower risk than the in-ground storage option.

30. All options were presented to the Auckland City Centre Advisory Board at its workshop on 22 May 2019. The board expressed support in principle for the project and the preferred option.
31. The Waitematā Local Board endorsed Option A, maintaining above ground stormwater storage, as the preferred option to progress to the developed design phase at its meeting on 16 July 2019 (Resolution number WTM/2019/144).

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

32. A project steering group has been established to provide project oversight and guidance. The group comprises representatives from council’s Development Programme Office, Public Art, Community Facilities, Healthy Waters and Park Services.

33. The project will impact on the existing Greys Avenue car park that is operated by Auckland Transport. It is estimated that 19 parking spaces will be removed permanently, and an additional 28 parking spaces will be removed temporarily during construction.

34. The project team will work with Auckland Transport during design development to communicate timing and minimise the impact to car park users.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

35. Myers Park falls within the Waitematā Local Board boundaries and the board has the delegated authority to approve the use and activities undertaken within local parks in the area.

36. Staff presented the preferred option to Waitematā Local Board at its workshop on 7 May 2019. The board expressed support for the project and support in principle for the recommended option, acknowledging that it has the lowest variance from the approved budget. A concern was noted around lines of sight into the park, and this will be considered further during the design development.

37. Waitematā Local Board formally endorsed the preferred option to progress to the developed design phase at its meeting on 16 July 2019.

Tauākī whakaaweawe Māori
Māori impact statement

38. The public art concept developed by Graham Tipene and Barrington Gohns - Whakarongo Environment as an integrated mana whenua design in the Myers Park underpass, is the same for the three options considered. Graham Tipene was previously supported by the council’s Infrastructure and Environmental Services mana whenua forum to develop a creative response for this site that celebrated and evoked Horotiu – the protective guardian of the Waihorotiu stream headwaters and valley.

39. An update on the Myers Park project will be provided to the Infrastructure and Environmental Services mana whenua forum in late 2019 and mana whenua representatives will be invited to form a project working group. The project working group will enable further consultation with mana whenua during the next design phase and feedback will be incorporated in the developed design. This will build on consultation previously undertaken for the public art concept in 2017.

Ngā ritenga ā-pūtea
Financial implications

40. The current approved project budget is $6.35 million ($5.7 million from city centre targeted rate and $650,000 from regional public art capital budgets).

41. The high-level cost estimate of the preferred Option A, maintaining above ground storage of stormwater, is currently $8.2 million.
42. The proposed budget increase from $6.35 million to $8.2 million, is included in the Auckland City Centre Targeted Rate Portfolio Budget 2019/2020 for endorsement at its July 2019 meeting.

43. Community Facilities are considering a financial contribution towards the delivery of the new Mayoral Drive/Queen Street stairs. The stairs are currently listed in the Community Facilities forward work programme for Waitematā Local Board.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

44. The design risks below have been identified and the project team as requiring further consideration and mitigation during the next design phase.

<table>
<thead>
<tr>
<th>Risk</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>The design does not effectively mitigate safety issues such as anti-social behaviour.</td>
<td>It is acknowledged that the underpass space needs to try to discourage anti-social behaviour through considered design. Safety in Design principles will be incorporated in the next design phase.</td>
</tr>
<tr>
<td>The design is not perceived to improve accessibility.</td>
<td>Further consultation with accessibility specialists will be undertaken during the next design phase and feedback will be incorporated in the developed design.</td>
</tr>
<tr>
<td>The design is not accepted by mana whenua.</td>
<td>Further consultation with mana whenua will be undertaken during the next design phase and feedback will be incorporated in the developed design. This will build on consultation previously undertaken for the public art concept.</td>
</tr>
</tbody>
</table>

Ngā koringa ā-muri
Next steps

45. It is recommended that the board endorse the increased project budget from $6.35 million to $8.2 million, as part of the city centre targeted rate portfolio budget 2019/2020 report to its July 2019 business meeting.

46. The city centre targeted rate portfolio budget 2019/2020 portfolio budget will be reported to the Finance and Performance Committee at its August 2019 business meeting.

47. Staff will continue to investigate funding opportunities with Community Facilities for the renewal element of the Mayoral Drive/Queen Street stairs.

48. Further updates will be provided to the Auckland City Centre Advisory Board (or equivalent following the election) and Waitematā Local Board during the design phase, which will take place in late 2019.
Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Myers Park artist impressions</td>
<td>15</td>
</tr>
<tr>
<td>B</td>
<td>Myers Park Project Objective Assessment</td>
<td>17</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Role</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Author</td>
<td>Emma Bullivant – Project manager</td>
</tr>
<tr>
<td>Authoriser</td>
<td>John Dunshea - General Manager Development Programmes Office</td>
</tr>
</tbody>
</table>
Artist impressions by Warren and Mahoney for concept design options

OPTION A (Existing Bund Wall Retained)

OPTION B (Underground tank in park)
Attachment A

Item 5

Artist impressions by Warren and Mahoney for concept design options

**OPTION A (Existing Bund Wall Retained)**

**OPTION B (Underground tank in park)**
## Myers Park stage 2 – Mayoral Drive underpass
### Project Objective Assessment

<table>
<thead>
<tr>
<th>Placemaking and safety</th>
<th>How does this concept meet this objective?</th>
</tr>
</thead>
</table>
| **Option A** (recommended) – retain the existing bund wall with the inclusion of new stairs and ramps over the wall | - Hidden spaces behind the existing wall, that could be perceived to attract anti-social and unsafe behaviour, are removed.  
- Changes in level within the underpass via steps and a ramp could encourage pedestrians to take their time moving through the underpass, creating a sense of place rather than a purely transitional space.  
- An amphitheatre-like space is created within the park which could be used for seating or as a performance space. |
| **Options B and C** (above ground concept similar for both Options B and C) | How does this concept meet this objective? |
| | - Clear sightlines in and out of the park and removal of hidden spaces will help to improve perception and reality of safety.  
**What are the challenges and trade-offs?**  
- Challenging tie-in with the existing footpath levels in the park. Ramp and wall within the underpass is required to avoid significant works to the existing footpath. The physical barrier of the wall detracts from the new entranceway. |

<table>
<thead>
<tr>
<th>Accessibility and connectivity</th>
<th>How does this concept meet this objective?</th>
</tr>
</thead>
</table>
| **How does this concept meet this objective?** | Increasing the entrance to the full width of the underpass will help to encourage the public to make use of this entrance and view this as a main entryway to Myers Park.  
**What are the challenges and trade-offs?**  
- Further work is required to detail the ramp to provide a safe gradient and accessible route into the park. |
| **How does this concept meet this objective?** | Increased entrance width and clear view of the vibrant green of the park when approaching from Aotea Square will encourage use of the entrance.  
**What are the challenges and trade-offs?**  
- Existing levels make it difficult to integrate level access through the underpass with other accessible routes in the park. |

| Public art | The public art concept developed by Graham Tipene and Barrington Gohns - Whakarongo Environment as an integrated mana whenua design in the Myers Park underpass, is the same for the three options considered. |

| Stormwater | All options maintain the existing storm water detention capacity of the park and therefore all achieve this objective. |
Te take mō te pūrongo

Purpose of the report
1. To endorse the city centre targeted rate portfolio budget 2019/2020.

Whakarāpopototanga matua

Executive summary
2. The city centre targeted rate portfolio budget 2019/2020 (Attachment A) has been revised following the strategic assessment process first conveyed to the board at its meeting on 26 September 2018 (Resolution number CEN/2018/53). The budget covers programmes and projects from financial year 2019/2020 to 2024/2025.

3. The strategic assessments were completed by staff and incorporated feedback from the Auckland City Centre Advisory Board received during workshops and via written feedback, (summarised in Attachment B), using the board’s assessment criteria (Attachment C).

4. The changes to the city centre targeted portfolio resulting from this process allow for a refreshed forecast of works, and respond to board feedback to allow greater flexibility for funding new opportunities that deliver on city centre objectives and outcomes.

5. Primary changes to the portfolio are adjustments to the ten projects that underwent strategic assessment, and four new budget items created in response to the findings of the strategic assessments and feedback from the board.

6. Following the board’s endorsement, the city centre targeted portfolio 2019/2020 will be presented to the Finance and Performance Committee.

Ngā tūtohunga

Recommendation/s
That the Auckland City Centre Advisory Board:

a) endorse the updated city centre targeted rate portfolio budget 2019/2020 (Attachment A of the agenda report).

b) note that the city centre targeted rate portfolio budget 2019/2020 will be presented to the Finance and Performance Committee.

Horopaki

Context
7. The city centre targeted rate was established by Auckland City Council in the 2004/2005 financial year to help fund the development and revitalisation of the city centre. The rate is applied to business and residential land in the city centre and is estimated to yield approximately $22.5 million per annum.

8. The Auckland City Centre Advisory Board was formed to advise the council on expenditure of the city centre targeted rate.

9. A review of the city centre targeted rate portfolio was initiated to reflect the alignment with the Long-term Plan 2018 - 2028, the city centre’s latest challenges and opportunities and to ensure the portfolio is congruent with Auckland Council’s most current policies, plans and strategies.
10. From April 2018, staff have worked alongside members of the Auckland City Centre Advisory Board to update the city centre targeted rate assessment criteria to assist the board with their advice on city centre targeted rate investment.

11. A working group of board members was appointed to further develop the assessment criteria, and the subsequent updated assessment criteria (Attachment B) was endorsed by the board at its 22 August 2018 meeting (Resolution number CEN/2018/48).

12. The review of the targeted rate portfolio used the board’s endorsed assessment criteria and the council’s Investment Delivery Framework to assess projects in the city centre portfolio.

13. At the 26 September 2018 meeting, the Auckland City Centre Advisory Board received from staff the process for the review of the city targeted rate portfolio (known as TR7) (Resolution number CEN/2018/53). Ten projects that had not yet started were identified to undergo strategic assessments in alignment with Auckland Council’s Investment Delivery Framework. The outcome of each strategic assessment is a recommendation to progress (or not) with a business case for the proposed project.

14. Feedback from the Auckland City Centre Advisory Board on the prioritisation of strategic assessments was sought at the board’s meeting on 21 November 2018 (Resolution number CEN/2018/66).

15. Draft strategic assessments were completed by staff and presented to the board at its 17 April 2019 workshop. The board’s investment criteria were used by the board to provide advice to the council on city centre targeted rate investment priorities during discussion at the workshop.

16. Following the 17 April 2019 workshop, board members were given the opportunity to provide individual feedback to staff using the city centre targeted rate investment criteria by 31 May 2019. Seven individual submissions from the board were received, as well as joint feedback from the Waitematā Local Board.

17. Qualitative and quantitative feedback from the board was considered. Commentary and advice from the board was received, and numerical ratings for projects against the board’s assessment criteria were calculated by aggregating all feedback forms received from individual board members following the 17 April 2019 workshop.

18. Staff then formed a draft city centre targeted rate portfolio budget 2019/2020 based on the completed strategic assessments and the advice and feedback received from the board. In response to the strategic assessment and feedback processes, certain line items were removed, modified, or added to the draft budget. The draft budget was presented to the board at its 26 June workshop, where further advice and input was received ahead of staff finalising the budget for presentation to the board at its 24 July 2019 meeting.

19. Final changes have now been made to the 2019/2020 budget, incorporating the feedback received at 26 June 2019 workshop with the board. These changes are detailed below in this report, and the updated city centre targeted rate portfolio budget 2019/2020 is included as Attachment A.

Tātaritanga me ngā tohutohu
Analysis and advice

20. The completion of the strategic assessment process and the incorporation of the advice and feedback from the Auckland City Centre Advisory Board allows council to formulate a refreshed city centre targeted rate budget. The assessment of the projects that had not yet started has allowed them to be evaluated in light of current advice from the board and in context of the current long-term plan.

21. The new city centre targeted rate portfolio budget 2019/2020 in attached to this report (Attachment A). The substantive changes reflected in the budget are noted in this report below:
Changes to existing budget items

i) High Street Streetscapes ($14.2 million retained) – this project has been retained and the capital expenditure budget brought forward to financial year 2022/2023. Of the $14.2 million budget, $500,000 of the budget has been designated as operational expenditure, with spend starting in the financial year 2020/2021 to allow for business case work that will enable the project to proceed.

ii) Emily Place ($2.5 million retained) – while there is a lack of scope and budget detail, noted, the feedback from the board was positive around the potential of development here. Of the $2.5 million budget, $50,000 has been brought forward to financial year 2020/2021 for business case work.

iii) Mills Lane and Exchange Lane ($4 million retained, line items combined and changed to ‘Service Lane Programme’) – the strategic assessment identified benefit in developing a programme approach to developing Mills Lane and Exchange Lane developments. The respective budgets of $3 million and $1 million have been retained, while bringing the projects together and bringing forward $80,000 to the 2019/2021 financial year for business case development.

iv) Cross Street and Beresford Square ($9 million retained, line items combined and changed to ‘Karangahape Road Quarter Programme’) – these projects have been brought together to facilitate a precinct-wide approach to development in the area that is responsive to developments of the City Rail Link and light rail. The capital expenditure has been brought forward one year to the 2023/2024 financial year, and $500,000 has been brought forward to 2020/2021 to allow for business case work.

v) Wyndham Street ($3 million removed, $3 million retained) – the budget is reduced in line with the recommendation to focus the scope of the project on Wyndham Street between Hobson and Albert Street only (rather than Hobson to Queen Street), in order to fully realise benefits from delivery of the Federal Street upgrade and the City Rail Link. $250,000 has been brought forward to the 2019/20 financial year for business case work.

vi) Queens Wharf ($8 million removed, $1 million retained) – The scope for this project is dependent on a number of other decisions still to be made in the downtown and waterfront area. $1 million has been retained to support future planning of Queen’s Wharf. More investment in Queens Wharf may be considered as part of the Long-term Plan 2021-2031.

vii) Quay Park ($4.75 million removed, $250,000 retained) – The City Centre Master Plan 2020 may support development in the area. $250,000 has been retained and brought forward to 2020/2021 to support future planning.

viii) Lower Hobson Street Flyover ($6 million removed) – this project has been removed as a different project to convert the flyover to serve two-way traffic and improve pedestrian and cycling facilities is being progressed outside of the city centre targeted rate portfolio instead.

ix) Wayfinding, Signage and Public Art ($3.4 million repurposed, line item changed to ‘Public Art’) – the balance of this line was repurposed as there was no planned expenditure to match the TR7 forecast. $0.4 million was returned to the wider city centre targeted rate portfolio, and $3 million has been retained for Public Art. The $3 million Public Art allocation is to support delivery of the City Centre Public Art Plan endorsed at the board’s 23 May 2018 meeting (Resolution number CEN/2018/25).
22. Four new budget items have been added to the city centre targeted rate portfolio budget in response to feedback provided by the Auckland City Centre Advisory Board prior to the board’s 26 June 2019 workshop. These new projects are detailed below:

**New budget items**

i) Victoria Quarter Programme ($4.8 million) – a programme for improving amenity and pedestrian experience for this area will be developed through a business case process.

ii) City Centre Business Case Development Programme ($2.5 million) – this budget allows for business case work to be completed earlier to minimise uncertainty and provide earlier direction on project opportunities. This includes funding for Access for Everyone concept development and trials.

iii) Additional Programme Fund ($2 million) – this fund responds to advice from the board to have the opportunity to support funding or part funding new and arising projects that aren’t necessarily anticipated at the outset of a given financial year. New projects to be funded via this allocation will undergo a strategic assessment.

iv) Contingency ($10 million) – funding has been made available to respond to cost escalations and unforeseen risks. Any unused contingency will remain within the city centre targeted rate portfolio.

23. The phasing and forecast of other projects in the city centre targeted rate portfolio have been adjusted when refreshing the portfolio for this review. The substantive changes as a result of this adjustment are detailed below:

**Notable changes to in-progress projects**

i) Myers Park Underpass ($5.7 million retained, $1.85 million added) – this budget has been revised to align with the high-level cost estimate for the preferred option, as presented at the board’s 22 May 2019 workshop.

ii) Albert Street and Lower Queen Street Upgrades - No change to $30 million total funding contribution to Albert Street and Lower Queen Street. The budget has be redistributed at $15 million for each project to enable construction to proceed in line with the City Rail Link C1 and C2 projects as presented in the 17 April 2019 Auckland City Centre Advisory Board meeting.

**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera**  
**Council group impacts and views**

24. The strategic assessment process is aligned with Auckland Council’s Investment Delivery Framework. All strategic assessments include assessment of the project’s fit with Auckland Plan outcomes.

25. Staff have consulted with Auckland Transport and other council departments regarding the strategic assessments of the proposed projects. Strategic assessments take into account existing plans and projects of the Council Group, as well as approved plans and strategies.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe**  
**Local impacts and local board views**

26. Auckland’s city centre falls within the Waitematā Local Board boundaries. The local board is consulted during the development of relevant city centre projects, some of which receive funding through the city centre targeted rate.

27. A Waitematā Local Board representative is part of the Auckland City Centre Advisory Board membership. The representative sought and collated feedback from Waitematā Local Board members, and this feedback was submitted and considered as part of the strategic assessment process together with the advice and views of individual Auckland City Centre Advisory Board members.
 Tauākī whakaaweawe Māori
Māori impact statement

28. The city centre targeted rate can be used to fund development projects that contribute to Māori outcomes by enabling manaakitanga (hospitality), kaitiakitanga (environmental guardianship), and highlighting our unique cultural heritage by incorporating Māori design elements.

29. Mana whenua consultation occurs as part of the development and delivery of all city centre projects, on a project by project basis, via the monthly Infrastructure and Environmental Services Mana Whenua Hui and other site or project specific hui.

30. A Ngāti Whātua o Ōrākei representative is part of the Auckland City Centre Advisory Board membership.

Ngā ritenga ā-pūtea
Financial implications

31. All changes to the portfolio budget have been achieved within the existing city centre targeted rate portfolio budget to 2025. The total value of projects within the city centre targeted rate portfolio is $218 million.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

32. The city centre targeted rate portfolio includes projects at various stages, including projects that do not yet have a defined scope or conceptual design. As such, the forecast budgets are subject to change.

33. Operational expenditure has been brought forward for some projects to allow for business case work to commence earlier, which will define the project scope and budget.

34. The new contingency fund line item will mitigate the risk of cost variances to projects, as it sets aside approximately 4.5 per cent of the city centre targeted rate portfolio to be used to address cost escalations and unforeseen risks.

35. There is a risk that opportunities to achieve city centre outcomes may be missed due to the timing of funding cycles. The creation of the additional programme fund will allow the city centre targeted rate portfolio to be more responsive to such opportunities.

Ngā koringa ā-muri
Next steps

36. The city centre targeted rate portfolio budget 2019/2020 will be reported to the Finance and Performance Committee.

37. The city centre targeted rate budget will be refreshed annually to update the expenditure and cashflows.

38. A further refresh of the city centre targeted rate budget will be aligned to the Long-term Plan process. The refresh will only take into consideration programmes or projects that have not yet started.
Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>City Centre Targeted Rate portfolio budget 2019/2020 - July 2019</td>
<td>25</td>
</tr>
<tr>
<td>B</td>
<td>Recommendation and Advice Summary for Workshop</td>
<td>27</td>
</tr>
<tr>
<td>C</td>
<td>City Centre Targeted Rate - assessment criteria July 2018</td>
<td>29</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Travis McDonald – Programme Lead</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>John Dunshea - General Manager Development Programmes Office</td>
</tr>
</tbody>
</table>
# City Centre Targeted Rate Programme of Works 2019-2020

**17.07.19**

<table>
<thead>
<tr>
<th>Projects</th>
<th>Project Total (all funding sources) 2015-25</th>
<th>Identifier</th>
<th>Targeted Rate Funding 2019/2020</th>
<th>19/20</th>
<th>20/21</th>
<th>21/22</th>
<th>22/23</th>
<th>23/24</th>
<th>24/25</th>
</tr>
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<tbody>
<tr>
<td>Federal St Stage 2 (Mayoral Drive to Wellesley)</td>
<td>7,906,221</td>
<td>Cappx</td>
<td>7,906,221</td>
<td>2,253,500</td>
<td>3,297,500</td>
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<td>Federal St Stage 3 (Victoria to Fanshawe)</td>
<td>13,997,880</td>
<td>Cappx</td>
<td>13,997,880</td>
<td>690,500</td>
<td>1,490,500</td>
<td>8,420,000</td>
<td>3,300,000</td>
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<td>Beach Road (including artwork)</td>
<td>1,514,355</td>
<td>Cappx</td>
<td>1,514,355</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>O'Connell Street (including artwork)</td>
<td>247,706</td>
<td>Cappx</td>
<td>247,706</td>
<td></td>
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<tr>
<td>Britomart Precinct Streetscapes</td>
<td>20,000,000</td>
<td>Cappx</td>
<td>20,000,000</td>
<td>4,500,000</td>
<td>8,000,000</td>
<td>2,602,189</td>
<td>1,000,000</td>
<td>3,200,000</td>
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<tr>
<td>High St Streetscapes</td>
<td>13,700,000</td>
<td>Cappx</td>
<td>13,700,000</td>
<td>780,000</td>
<td>4,500,000</td>
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<td></td>
<td>8,479,000</td>
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<td>Myers Park Underpass (Stage 2b)</td>
<td>8,200,000</td>
<td>Cappx</td>
<td>7,500,000</td>
<td>970,500</td>
<td>5,400,024</td>
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<tr>
<td>Emily Place</td>
<td>2,450,000</td>
<td>Cappx</td>
<td>2,450,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>K Rd Public Realm - (City Centre Cycling)</td>
<td>11,495,301</td>
<td>Cappx</td>
<td>8,955,301</td>
<td>4,918,000</td>
<td>2,401,000</td>
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<td>Hobson/Nelson St Upgrade</td>
<td>23,328,247</td>
<td>Cappx</td>
<td>23,328,247</td>
<td>2,000,000</td>
<td>2,000,000</td>
<td>2,500,000</td>
<td>3,000,000</td>
<td>5,500,000</td>
<td>8,317,974</td>
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<td>Wyndham St - Queen to Hobson St</td>
<td>2,750,000</td>
<td>Cappx</td>
<td>2,750,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>750,000</td>
<td>2,000,000</td>
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<tr>
<td>Quay St Public Realm Upgrade</td>
<td>22,900,000</td>
<td>Cappx</td>
<td>22,900,000</td>
<td>10,775,512</td>
<td>10,808,609</td>
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<td></td>
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<td>Learning Quarter</td>
<td>271,013</td>
<td>Cappx</td>
<td>271,013</td>
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<td></td>
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<tr>
<td>Service Lane Programme</td>
<td>3,920,000</td>
<td>Cappx</td>
<td>3,920,000</td>
<td>1,000,000</td>
<td>2,920,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Karangahape Road Quarter programme</td>
<td>8,500,000</td>
<td>Cappx</td>
<td>8,500,000</td>
<td>500,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>4,500,000</td>
</tr>
<tr>
<td>Victoria Quarter Programme</td>
<td>4,500,000</td>
<td>Cappx</td>
<td>4,500,000</td>
<td>1,000,000</td>
<td>1,000,000</td>
<td></td>
<td></td>
<td>2,500,000</td>
<td></td>
</tr>
</tbody>
</table>

| Targeted Rate Approved Capital Sub Total | 139,885,547 | 28,109,011 | 16,407,833 | 15,972,189 | 15,800,000 | 20,299,087 | 15,247,976 |

**City Centre targeted rate portfolio budget 2019/2020**
| City Centre Business Case Development Programme (e.g Access for Everyone Concept Investigation) | 2,500,000 | Project opex | 2,500,000 | 1,000,000 | 250,000 | 750,000 | 500,000 |
| Additional Programme Fund | 2,030,000 | Project opex | 2,030,000 | 530,000 | 500,000 | 250,000 | 230,000 | 500,000 |
| Victoria Quarter Programme | 300,000 | Project opex | 300,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Contingency | 9,885,000 | Project opex | 9,885,000 | 1,885,000 | 2,000,000 | 1,000,000 | 1,000,000 | 5,000,000 |
| **Targeted Rate Proposed Opex (construction) Sub Total** | 41,085,878 | 16,080,000 | 11,798,050 | 6,310,000 | 3,500,000 | 2,350,000 | 9,650,000 |
| **Opex - Operational initiatives** | | | | | | | |
| UPP Programme (TUI) | 2,216,262 | BAU opex | 2,216,262 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| UPP Programme (Activation) | 7,492,655 | BAU opex | 7,492,655 | 1,000,000 | 600,000 | 800,000 | 800,000 | 1,000,000 |
| Pedestrian counts | 517,500 | BAU opex | 517,500 | 57,500 | 57,500 | 57,500 | 57,500 | 57,500 |
| Destination Marketing (NoTC) | 4,000,000 | BAU opex | 4,000,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| Destination Marketing (K Road) | 410,000 | BAU opex | 410,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Smart Cities [Pedestrian Monitoring] | 446,603 | BAU opex | 446,603 | 296,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| City Centre Master Plan Targets | 190,007 | BAU opex | 190,007 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Harbour Water Monitoring | 28,489 | BAU opex | 28,489 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Public art | 4,075,393 | BAU opex | 4,075,393 | 500,000 | 150,000 | 600,000 | 500,000 | 1,250,000 |
| Communications | 1,505,643 | BAU opex | 1,505,643 | 400,000 | - | 100,000 | 300,000 | - | 400,000 |
| **Targeted Rate Proposed Opex (initiatives) Sub Total** | 23,303,340 | 5,017,000 | 1,471,000 | 1,921,000 | 2,521,000 | 2,121,000 | 5,551,000 |
| **Targeted Rate Approved Opex Sub Total** | 64,386,118 | 21,097,000 | 12,287,950 | 9,281,000 | 5,621,000 | 4,971,000 | 18,488,000 |
| **Targeted Rate Approved Opex and Capex Sub Total** | 218,271,665 | 48,206,012 | 49,674,883 | 22,203,189 | 20,921,000 | 24,670,997 | 28,868,974 |
# Summary of Advice and Staff Recommendations (ordered by ACCAB feedback average)

<table>
<thead>
<tr>
<th>Project</th>
<th>Staff recommendations</th>
<th>ACCAB individual feedback</th>
<th>ACCAB feedback average</th>
<th>Brief notes from advice provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>High Street</td>
<td>Recommendation 1: Budget retained. Recommendation 2: $250,000 converted to OPEX and brought forward to 2019/20 and 2020/21 to begin business case.</td>
<td>24, 25, 25, 20, 25, 22, 25</td>
<td>23.7</td>
<td>Strong support for trials to support change in form/function of the street while still giving consideration to sustaining good outcomes on the street.</td>
</tr>
<tr>
<td>Emily Place</td>
<td>Recommendation 1: Retain existing budget and bring forward $50,000 to 2020 to prepare a business case.</td>
<td>23, 23, 21, 14, 19, 18, 22</td>
<td>20.9</td>
<td>Strong interest to look at improving place and safety outcomes for the city in this area.</td>
</tr>
<tr>
<td>Exchange Lane</td>
<td>Recommendation 1: Budget retained and combined with Mills Lane to get a programme perspective on development. Recommendation 2: $500,000 OPEX moved to 2019/2020 to fund business case. Recommendation 3: CAPEX Programme budget to be moved to 2021/22.</td>
<td>20, 20, 20, 14, 23, 21, 18</td>
<td>10.4</td>
<td>General support for the approach and for work in these streets to improve connectivity, safety and public space outcomes.</td>
</tr>
<tr>
<td>Beresford Square</td>
<td>Recommendation 1: Full budget retained. Recommendation 2: Budget line be renamed ‘Karangahape Road Quarter programme’ to allow for better project development planning. Recommendation 3: Karangahape Road Quarter programme to include budget previously allocated to Cross Street. Recommendation 4: $500,000 of the budget be brought forward to 2019/20 and 2020/2021 (open) to support further investigation into this area in line with the CLR programme. Retained funding to be used to support development in the precinct as determined through business cases for the area.</td>
<td>20, 19, 13, 4, 25, 16, 20</td>
<td>16.7</td>
<td>General support for looking in more detail at the options to leverage opportunity from the CLR and potential light rail stations to create great public spaces. General comments that city centre targeted rate should not be used to subsidise CLR works.</td>
</tr>
<tr>
<td>Cross Street</td>
<td>Recommendation 1: Full budget retained. Recommendation 2: Budget be rolled into the Karangahape Road Quarter programme to allow for better project development planning</td>
<td>13, 17, 5, 12, 13, 21, 15, 25</td>
<td>16.4</td>
<td>General support for looking in more detail at the options to leverage opportunity from the CLR and potential light rail stations to create great public spaces. General comments that city centre targeted rate should not be used to subsidise CLR works.</td>
</tr>
<tr>
<td>Mills Lane</td>
<td>Recommendation 1: Budget retained and combined with Exchange Lane to get a programme perspective on development. Recommendation 2: $20,000 OPEX moved to 2019/2020 to fund business case. Recommendation 3: CAPEX Programme budget to be moved to 2021/22.</td>
<td>15, 15, 13, 14, 16, 17, 18</td>
<td>15.4</td>
<td>General support for the approach and for work in these streets to improve connectivity, safety and public space outcomes.</td>
</tr>
<tr>
<td>Wyndham Street</td>
<td>Recommendation 1: $3 million to be retained to determine scope of work on Wyndham Street. Recommendation 2: $250,000 be moved forward to 2019/2020 to being business case work and early investigation. Recommendation 3: $3 million be reallocated.</td>
<td>10, 15, 5, 14, 24, 16, 20</td>
<td>14.8</td>
<td>General advice focused on lack of scope and concern about inter-hub services on Wyndham Street.</td>
</tr>
<tr>
<td>Queens Wharf</td>
<td>Recommendation 1: $5 million is reallocated within the City Centre Targeted Rate Portfolio</td>
<td>20, 15, 25, 0, 0, 13</td>
<td>10.4</td>
<td>Advice reflected that this investment is significant and important for the city centre but is dependent on a number of other decisions, including the Cloud, the decision around the ferry redevelopment, the dolphin cruise, mooring infrastructure decisions, and the Central Wharves Strategy. There may be an opportunity to re-invest funding with the LTP 2031 review.</td>
</tr>
<tr>
<td>Quay Park</td>
<td>Recommendation 1: $54.75m is reallocated within the City Centre Targeted Rate Portfolio. Recommendation 2: $250,000 is retained as OPEX to support investigation and scoping</td>
<td>10, 0, 5, 4, 5, 0, 0</td>
<td>3.6</td>
<td>Advice noted that the scope is unclear but that investment in this area would provide a geographical spread of investment across the city.</td>
</tr>
<tr>
<td>Liven/ Hobson Street Flyover</td>
<td>Recommendation 1: Familiar is allocated to another initiative.</td>
<td>0, 0, 0, 0, 18, 0, 0</td>
<td>2.5</td>
<td>Future investment in the area may be considered to align with Auckland Transport initiatives or private investment.</td>
</tr>
</tbody>
</table>

* The scores are derived from assessments of the projects on five categories from the Auckland City Centre Advisory Board City Centre Targeted Rate Assessment Criteria.
### Item 7_Tabled at the ACCAB meeting 22/8/18

**City Centre Targeted Rate – Assessment Criteria**

**CCTR Purpose**
To help fund the development & revitalization of the city centre, enhancing it as a place to work, live, visit and do business.

**ASSESSMENT CRITERIA FOR PROPOSALS**

<table>
<thead>
<tr>
<th>Fit with CCTR Purpose</th>
<th>Grading 1-5 (1=weak 5=strong)</th>
</tr>
</thead>
<tbody>
<tr>
<td>- How does the proposal fit with the purpose of the CCTR?</td>
<td></td>
</tr>
<tr>
<td>- How does it align with AKL Plan, CCMP, Waterfront Plan &amp; other relevant plans?</td>
<td></td>
</tr>
<tr>
<td>(relevant detail to be provided with proposal – summary overlaid)</td>
<td></td>
</tr>
</tbody>
</table>

**Outcomes for City Centre**

- To what degree and how does the proposal support a step-change towards achieving the city centre vision & outcomes?
- To what degree and how does it provide for a quantifiably higher standard than provided by other funding sources?
  - What does the CCTR funding cover?
  - What is provided from other funding sources (including renewals) and $ value?
  - What happens if this proposal is not approved for CCTR funding?
- Does it leverage existing/attract new investment and if so, to what degree and how?
  - What are the benefits from this additional investment?
- How does it fit with other plans for this area? What is the legal status and designated usage of the land/assets. Are there any risks with this?
- How important is it that the project is completed now?
  - Can the project be completed in stages &/or at a later time?
  - For existing projects, is the project at feasibility, design or implementation phase?
  - Why is it not prioritized for general rate funding or any other funding sources?
  - Does it bring forward investment that might be general rate funded in the future and if so, what are the benefits of earlier completion? Will the CCTR funds be reimbursed at that future time?

**Funding**

- Does the business case provide adequate evidence that CCTR funds will be allocated appropriately?
  - What is the contingency budget and who pays for any project/budget creep?
  - What is the monitoring mechanism for ACCAB to track progress vs budget & objectives?
  - What are the maintenance requirements (incl. cost) & who is responsible?

**Balance of Portfolio: type of project (streetscape, public realm, arts & culture, social, other): location in city centre; level of spend - to be updated on a rolling basis**

- To what degree is the portfolio of projects balanced to CCMP outcomes over the next 10 year planning horizon?
- Does the project deliver outcomes that are balanced with those that have been achieved over last 10 years?
- Are there other projects planned over the next 10 years that may achieve similar outcomes?
Auckland Plan Outcomes

- Belonging & Participation
- Maori Identity & Wellbeing
- Homes & Places
- Transport & Access
- Environment & Cultural Heritage
- Opportunity & Prosperity

City Centre Masterplan

Vision
By 2032, Auckland’s City Centre will be highly regarded internationally and locally as a centre for business and learning, innovation, entertainment, culture and urban living – all with a distinctly ‘Auckland’ flavor.

Outcomes
- A vibrant & engaging international destination
- A globally significant centre for business
- A city centre that meets the needs of a changing & growing residential population
- A culturally rich and creative centre
- An exemplar of urban living
- Hub of an integrated regional transport system
- A walkable & pedestrian-friendly city centre
- An exceptional natural environment & leading environmental performer
- World leading centre for higher education, research & innovation

Waterfront Plan

Vision
A world-class destination that excites the senses and celebrates our sea-loving Pacific culture and maritime history. It supports commercially successful and innovative businesses and is a place for all people, an area rich in character and activities that link people to the city and the sea.

Goals
- A Blue-Green Waterfront
- A Public Waterfront
- A Smart Working Waterfront
- A Connected Waterfront
- A Liveable Waterfront
Te take mō te pūrongo
Purpose of the report
1. To receive an update on the America's Cup 36 programme.

Whakarāpopototanga matua
Executive summary
2. This report provides the Auckland City Centre Advisory Board with an update on the America’s Cup 36 programme.
3. A memo providing this update was circulated to board members on 12 July 2019 (see Attachment A). Staff will attend the board’s 24 July 2019 meeting to discuss the programme in more detail.

Ngā tūtohunga
Recommendation/s
That the Auckland City Centre Advisory Board:
a) receive the update on the America’s Cup 36 programme.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
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</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Memo to Auckland City Centre Advisory Board - update on America’s Cup 36 programme</td>
<td>33</td>
</tr>
<tr>
<td>B</td>
<td>Update on America’s Cup 36 programme, presentation</td>
<td>37</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Martin Shelton – Programme Director AC36 Programme Management Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>John Dunshea - General Manager Development Programmes Office</td>
</tr>
</tbody>
</table>
Memorandum

10 July 2019

To: Auckland City Centre Advisory Board

Subject: Update on America’s Cup programme

From: Martin Shelton - Programme Director America’s Cup programme

Purpose
1. To provide a progress update on the America’s Cup programme ahead of the presentation to the Auckland City Centre Advisory Board on 24 July 2019.

Context
2. Regular updates on the America’s Cup programme (AC36) will be provided to all elected members and Auckland City Centre Advisory Board as the programme develops, including workshop updates with the four local boards that will be most impacted by the America’s Cup: Devonport-Takapuna, Ōrākei, Waiheke and Waitakaruru.

3. The Auckland City Centre Advisory Board were provided background information on the America’s Cup programme at a workshop update on 17 April 2019.

Discussion

Update on America’s Cup challengers
4. Four challengers have confirmed that they will be at the start line in 2021: Luna Rossa (Challenger of Record, Italy), American Magic, INEOS Team UK and Stars and Stripes Team USA. They are serious competitors and will contribute to an outstanding America’s Cup together with defender Emirates Team New Zealand.

5. Maori Atua Challenge and DutchSail AC35 (Netherlands), late challengers for the America’s Cup, have advised the Royal New Zealand Yacht Squadron that they are withdrawing from the America’s Cup event.

America’s Cup event planning and city integration
6. Auckland Council and the Crown (represented by Ministry of Business, Innovation and Employment) have entered into a Host Venue Agreement with Emirates Team New Zealand and America’s Cup Event Limited.

7. The agreement defines the rights and obligations of each of the parties and allows for the detailed event planning to continue in close collaboration with America’s Cup Event Limited. Emirates Team New Zealand established America’s Cup Event Limited to manage the delivery of the America’s Cup events in Auckland for both the on-water racing and the America’s Cup race village.

8. An inter-agency steering group is progressing with event planning in the city and has established on-water and on-land working groups, including the relevant agencies and America’s Cup Event Limited. These groups will work on planning the operational detail to ensure the city continues to function effectively in the lead up to and during the event.

9. To provide accurate data for crowd and traffic management planning and delivery, Auckland Tourism, Events and Economic Development has contracted a crowd modelling expert to develop an understanding of high-pressure areas in Wynyard Quarter, Quay Street and the Race Village (to name a few).

10. A Hosts’ America’s Cup activation framework is being developed by Auckland Tourism, Events and Economic Development, working within the parameters and scope determined by aspects of the Host Venue Agreement and event partnership obligations between the Hosts and America’s Cup Event Limited. Feasibility, budget and operational components are key drivers of this framework, which will be shared with local boards and other stakeholders.
11. The dates for the Prada Cup challenger selection series and the Christmas race are due to be confirmed by the Challenger of Record in mid-2020 as defined in the Protocol.

12. The Challenger of Record and Emirates Team New Zealand are discussing the possibility of holding an additional America’s Cup World Series regatta in Auckland in November 2020. This is due to be confirmed end of November 2019.

America’s Cup infrastructure

13. Construction of the America’s Cup infrastructure is on track for delivery within the required timeframes. A detailed list of construction milestones for 2019 is included as Attachment A.

14. The Wynyard Edge Alliance achieved its first two milestones in May by handing over the floating infrastructure for Base A, Emirates Team New Zealand and the delivery of Breakwater 8 located on the western edge of Hobson Wharf to provide the tranquil environment required for the Emirates Team New Zealand to launch their boats safely.

15. Construction of the Hobson Wharf extension is progressing well. Work has started on Wynyard Point. The building platforms for Bases C and D are on track for delivery in August 2019.

16. In addition to the America’s Cup infrastructure, the relocation of the SeaLink ferry terminal and extension of the Daldy Street stormwater outfall are progressing well. Both are part of the auxiliary works provided for within the council’s current long-term plan.

America’s Cup leverage and legacy

17. A series of leverage and legacy workshops were held with Crown agencies, Auckland Council agencies, America’s Cup Event Limited and the Mana Whenua Kaitiaki Forum between August 2018 and April 2019. These workshops helped to identify potential legacy and leverage opportunities and outcomes, which could be realised from the America’s Cup event. The workshops and the subsequent consolidation process undertaken to develop the leverage and legacy frameworks have focused on delivering to the four America’s Cup programme outcomes of place, economic wellbeing, participation and storytelling.

18. On 18 April 2019, the Mana Whenua Kaitiaki Forum approved the mana whenua outcomes it is seeking to achieve from the America’s Cup event.

19. An important aspect of the consolidation process leading to the leverage and legacy frameworks has been the identification of common outcomes and goals shared across several organisations. Legacy and leverage activities that are specific to only one organisation are not recorded in the frameworks but can clearly still be pursued on a standalone basis in the same way many private sector parties leverage off major events.

20. The Joint Chief Executive Group approved these frameworks on 24 June 2019. The frameworks will now be used to develop full plans in each key area, and leverage and legacy plans will be presented to Joint Chief Executive Group for endorsement by September 2019. The subsequent data and evaluation plans will be presented for endorsement by November 2019.

21. In continuation of its role as the Wynyard Quarter place making agency, Panuku will lead on an updated place activation plan which will incorporate the new legacy infrastructure on land and on water. As per current practice, these activation opportunities will be developed in consultation with key waterfront stakeholders and mana whenua.

Next steps

22. The Auckland City Centre Advisory Board and Local Boards will continue to receive progress updates in the lead up to the America’s Cup event.

Contact for queries

23. If you have any queries relating to this memorandum or the America’s Cup programme, please contact the programme management office at americascupmo@aucklandcouncil.govt.nz

Attachments

Attachment A: America’s Cup programme milestones for 2019
Attachment A: America's Cup programme milestones for 2019

The green cells have been completed.

<table>
<thead>
<tr>
<th>Milestone</th>
<th>Timing</th>
</tr>
</thead>
<tbody>
<tr>
<td>Decision on Hobson Wyndyrard resource consent amendment expected from Auckland Council and Independent Commissioner</td>
<td>End of March 2019</td>
</tr>
<tr>
<td>Host Venue Agreement (including Superyacht Agreement, Master-base Agreement and Viaduct Event Centre Lease) finalised and signed by parties</td>
<td>April 2019</td>
</tr>
<tr>
<td>New permanent link road from Brigham Street to Hamer Street completed</td>
<td>April 2019</td>
</tr>
<tr>
<td>Dredging of the outer Viaduct Harbour completed</td>
<td>June 2019</td>
</tr>
<tr>
<td>Berths and water space by Halsey Wharf handed over to ETNZ</td>
<td>May 2019</td>
</tr>
<tr>
<td>Legacy, leverage, and data and evaluation frameworks endorsed by Joint Chief Executive Group</td>
<td>June 2019</td>
</tr>
<tr>
<td>Dredging of Wyndyrard Basin commences</td>
<td>May 2019</td>
</tr>
<tr>
<td>Late challengers confirmed</td>
<td>July 2019</td>
</tr>
<tr>
<td>Building Platforms for bases C and D on Wyndyrard Point</td>
<td>August 2019</td>
</tr>
<tr>
<td>Teams expected to start arriving to build team bases</td>
<td>August 2019</td>
</tr>
<tr>
<td>Legacy and leverage plans endorsed by Joint Chief Executive Group</td>
<td>September 2019</td>
</tr>
<tr>
<td>Hobson Wharf extension complete and handed over to Challenger of Record to construct their team base building</td>
<td>October 2019</td>
</tr>
<tr>
<td>Data and evaluation plan endorsed by Joint Chief Executive Group</td>
<td>November 2019</td>
</tr>
<tr>
<td>Additional World Series event in Auckland confirmed by Challenger of Record</td>
<td>November 2019</td>
</tr>
</tbody>
</table>
Update on the America’s Cup Programme

Martin Shelton – Programme Director AC36

Auckland City Centre Advisory Board 24 July 2019
America’s Cup challenger update

- Luna Rossa, American Magic, INEOS Team UK and Stars & Stripes Team USA will be at the start line in 2021
- Late challengers Malta Altus Challenge and DutchSail AC36 (Netherlands) have withdrawn from the America’s Cup
Event planning and city integration

- Host Venue Agreement signed by all parties, formalising the event responsibilities, rights and benefits
- Detailed event and city planning underway, working closely with America’s Cup Event Limited and relevant government agencies, including:
  - on-water and on-land working groups operational
  - gathering data for integrated crowd and traffic management in Race Village and surrounding area
  - development of activation framework and stakeholder engagement.
- Interdependencies with other programmes (e.g. Downtown and City Rail Link) are being managed.
Item 7

Attachment B

America's Cup events in Auckland

- Additional World Series regatta - TBC
- Christmas Race – presented by Prada: December 2020 or January 2021
- The Prada Cup – challenger selection series: January / February 2021
- 36th America's Cup match – presented by Prada: 6-21 March 2021
America’s Cup infrastructure

- Wynyard Edge Alliance handed over the Emirates Team New Zealand base floating infrastructure and Breakwater 8 on time
- The building platforms for bases C and D are on track for August 2019 handover.
Auxiliary Works – Daldy Street outfall extension
America’s Cup leverage and legacy

- Leverage, legacy, and data and evaluation frameworks related to the America’s Cup event seek to agree only shared and multi-stakeholder goals
- Frameworks have focused on delivering to the four America’s Cup programme outcomes of place, economic wellbeing, participation and storytelling
- Next step is development of detailed plans
- Panuku will lead on an updated place activation plan incorporating new legacy infrastructure on land and water. These activation opportunities will be developed in consultation with key waterfront stakeholders and mana whenua.
Next steps for engagement

- Regular updates will be provided as the programme develops.
- America's Cup-related questions can be sent to americascuppmo@aucklandcouncil.gov.nz.

Information on the major events taking place in Auckland in 2021 is available at www.aki2021.co.nz.
Summary of Auckland City Centre Advisory Board information updates, memos and briefings - 24 July 2019

File No.: CP2019/13258

Te take mō te pūrongo
Purpose of the report
1. To note progress on the forward work programme (Attachment A) and provide a public record of memos, workshop or briefing papers that have been distributed for the board’s information since 26 June 2019.

Whakarāpopototanga matua
Executive summary
2. This is the regular information report for the Auckland City Centre Advisory Board (ACCAB) which aims to provide public visibility of information circulated to members via memo and other means, where no decisions are required.
3. The following information was circulated to members:
   - 11 July 2019 Memo to ACCAB on America’s Cup 36 update (refer to item on the agenda).

Ngā tūtohunga
Recommendation/s
That the Auckland City Centre Advisory Board:
a) note the summary of the Auckland City Centre Advisory Board information report 24 July 2019.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Forward work programme</td>
<td>51</td>
</tr>
<tr>
<td>B</td>
<td>11 July 2019 Memo to ACCAB on America's Cup 36 update</td>
<td>55</td>
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</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Tam White - Senior Governance and Relationship Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>John Dunshea - General Manager Development Programmes Office</td>
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## AUCKLAND CITY CENTRE ADVISORY BOARD FORWARD WORK PROGRAMME 2019

**Edited July 2019**

<table>
<thead>
<tr>
<th>Area of work</th>
<th>Description of work</th>
<th>Board’s role</th>
<th>Expected timeframes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>City Centre Targeted Rate Portfolio</strong></td>
<td>The city centre targeted rate portfolio of works is the schedule of projects that are funded by the city centre targeted rate that formed part of the long-term plan. They are endorsed by the Auckland City Centre Advisory Board and approved by the Finance and Performance Committee. The current version of the work programme is known as City centre targeted rate portfolio 2018-2019 (attached to this agenda).</td>
<td>To provide feedback and endorse the city centre targeted rate portfolio of work, for recommendation to the Finance and Performance Committee.</td>
<td></td>
</tr>
<tr>
<td><strong>Downtown programme of works (including transport)</strong></td>
<td>The Downtown programme of works delivers a connected and accessible waterfront, prepare for the growth of cruise and ferry services and support further activation of Queens Wharf. The programme has been brought forward to align with the America’s Cup event (AC36) in 2021.</td>
<td>To receive update and provide feedback on the Downtown programme of works.</td>
<td></td>
</tr>
<tr>
<td><strong>Karangahape Road precinct programme of works (including transport)</strong></td>
<td>The Karangahape Road will deliver improved pedestrian spaces around key transport hubs while leveraging off development opportunities from the City Rail Link.</td>
<td>To receive update on the Karangahape Road project.</td>
<td></td>
</tr>
</tbody>
</table>

### IN PROGRESS / UPCOMING AGENDA ITEMS

- **City Centre Targeted Rate Portfolio**
  - To provide feedback and endorse the city centre targeted rate portfolio of work, for recommendation to the Finance and Performance Committee.
  - Progress to date:
    - A report was considered on 21/11/18 on the prioritisation of projects requiring strategic assessment. Resolution CEN/2018/66.
    - Report to Finance and Performance Committee by memo attached to this agenda.
    - Final report to ACCAB for allocation.
    - The board also noted that further discussion regarding the St Matthews request will be considered at the CCTR review round clause b iv) res CEN/2018/64.
    - Workshop was held on 4 April on CCTR strategic assessment.
    - Further workshop was held on 26 June 2019 for the July meeting.

- **Downtown programme of works (including transport)**
  - To receive update on the Downtown programme of works.
  - Progress to date:
    - A report was considered on 18/7/18 on the Downtown Infrastructure Development programme. Resolution CEN/2018/40. A copy of the response to the Board’s requests is included in Attachment A.
    - For information the current delivery programme report was agreed by the Planning Committee on 5/9/17. Resolution PLA/2017/111.
    - An update on options on Quay Street East public amenity and accessibility will be provided to the ACCAB early 2019.
    - Resolution CEN/2019/19
      - 22 May workshop: Queens Wharf workshop.
      - City Centre Traffic Management Plan has been deferred (tba).
      - Resource consents timings and the impact on the delivery programme will be reported back after internal sign off.

- **Karangahape Road precinct programme of works (including transport)**
  - To receive an update on Myers Park Underpass (stage 2b).
  - Workshop was held on 22 May 2019. A formal report is scheduled for the July meeting.
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<tr>
<td><strong>City Centre Masterplan 2040</strong></td>
<td>The 2012 CCMP set out a compelling vision for the heart of Auckland. PLA/2-18/121(a) directs council to produce an online masterplan. This provides an opportunity to replace the existing six-year refresh period with a programme of rolling updates, while retaining the core vision for the city centre.</td>
<td>To provide input and provide feedback on the City Centre Master Plan. Progress to date: - A report approved by the Planning Committee Resolution PLA/2018/121 - A report was considered by ACCAB at its Feb meeting and resolved to hold a workshop to provide feedback on the work programmes. Resolution CEN/2019/4 - CCMP and Waterfront Plan workshop: 4 April - ACCAB formalised its feedback on 22 May 2019 on the CCMP refresh. Resolution CEN/2019/21 - An update will be provided at the July meeting.</td>
<td>July 2019</td>
</tr>
<tr>
<td><strong>Learning quarter programme of works</strong></td>
<td>Including works in Albert Park and streetscape upgrades in the areas around city centre university campuses.</td>
<td>To provide input and feedback on the learning quarter programme of works. Deferred due to alignment with Learning Quarter working group work programme.</td>
<td>tbc 2019</td>
</tr>
<tr>
<td><strong>Midtown programme of works (including transport)</strong></td>
<td>The Midtown programme of works is a coordinated programme to deliver improved pedestrian and public spaces around key transport hubs while leveraging off development opportunities from the City Rail Link, bus infrastructure and the New Zealand International Convention Centre.</td>
<td>To receive update and provide feedback on the Midtown programme of works. <strong>Federal Street upgrade stage two project:</strong> Progress to date: - The update report was considered on 21/11/18 seeking feedback on the preliminary design. Resolution CEN/2018/64. - The board requested staff to follow up on the Waitematā Local Board feedback to ensure cycle access isn’t lost on Federal Street. Staff have advised that a cycle access ramp between Federal Street and Mayoral Drive has been detailed in the preliminary design, separated from the area of the existing footpath by a new concrete wall. - Detailed design phase is complete, and documentation has been submitted for review. - Ongoing liaison with Auckland City Mission regarding the HomeGround development. It is expected that construction for Federal Street upgrade will start later in Quarter 3 this year. <strong>Wellesley Street bus improvements project:</strong> Progress to date: - A report was presented on 24/10/18 meeting on progress and upcoming next steps for the Wellesley Street bus improvements project. Resolution: CEN/2018/60. The next phase: commence a business case and once detailed designs are developed, these will be brought back to the board for feedback. - An update was circulated in April.</td>
<td></td>
</tr>
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<td></td>
<td></td>
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</tbody>
</table>
| City Rail Link update | The City Rail Link Project is a significant infrastructure project to enhance the capacity and performance of Auckland rail services and improve transport outcomes in Auckland. There will be four new and reconfigured station as part of the project - Britomart Station, Aotea Station, Karangahape Station and Mt Eden Station. | □ To be informed of the CRL project  
**Progress to date:**  
- A report was presented on 22/08/18 on Auckland Council’s operational response to homelessness. Resolution CEN/2018/46. The board also noted that options for funding homelessness to be considered as part of the CCTR review process.  
- The report on ‘Response to homelessness in the Auckland city centre’ was on the June meeting agenda. Resolution CEN/2019/27  
- report back in August re funding assessment process | To be advised 2019 |
| | | | |
| City Rail Link: Albert Street reinstatement | **Progress to date:**  
- A presentation was provided on 21/11/18. Resolution CEN/2018/65  
- Further update will be provided in Feb 2019.  
- An update report was considered at the board’s Feb meeting. A further update on the revised layout was presented at the June meeting supported by the board resolution CEN/2019/28  
- request an update on lower Queen Street and lower Albert Street project costs | | August 2019 |
| Victoria Linear Park project | **Progress to date:**  
- A memo was circulated to members in May.  
- A workshop is scheduled for August 2019. | | | |
| Homelessness | The council is developing its position and role on affordable housing including homelessness, and will engage with the board on the development and implementation plan. | □ To provide city centre community input on the council’s homelessness programmes.  
**Progress to date:**  
- A report was presented on 22/08/18 on Auckland Council’s operational response to homelessness. Resolution CEN/2018/46. The board also noted that options for funding homelessness to be considered as part of the CCTR review process.  
- The report on ‘Response to homelessness in the Auckland city centre’ was on the June meeting agenda. Resolution CEN/2019/27  
- report back in August re funding assessment process | | August 2019 |
| Public amenities | Including toilets, showers, lockers, and drinking fountains. | □ To receive update and provide feedback for the city centre public amenities project.  
**Progress to date:**  
- An update was provided at the 22 May 2019 meeting Resolution CEN/2019/22.  
- request information on the status and maintenance arrangements of closed toilets and toilets in relation to bonus area resource consents. | | August 2019 |
### Area of work

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<th>Description of work</th>
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</thead>
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<tr>
<td><strong>Activate Auckland Programme (including Tactical Urbanisation)</strong></td>
<td>□ To receive update and provide feedback on the Activate Auckland Programme, as part of the city centre targeted rate programme of works. An update will be provided in June as more work on financial is yet to be completed.</td>
<td>August 2019</td>
</tr>
<tr>
<td>Planning and development of areas to host America’s Cup 36 (AC36 programme).</td>
<td>□ To be informed around plans for the America’s Cup 2021, including their potential impact on the city centre programme of works.</td>
<td>July 2019</td>
</tr>
<tr>
<td>The City Centre Public Art Plan aims to provide the vision and rationale for investment in public art in the centre city through to 2025. It takes into account all other relevant existing strategies and plans for the city centre area including the public art work floor scheme bonus.</td>
<td>□ To receive update and provide feedback on deliverables arising from the City Centre Art Plan, towards which the city centre targeted rates makes a contribution.</td>
<td>To be advised 2019</td>
</tr>
<tr>
<td>Town centre cleaning and maintenance services will be transferred to Community Facilities from Auckland Transport and Waste Solutions, as part of the rationalisation of these services across Auckland. This was originally scheduled to go live on 1 July 2018, but has been postponed until 1 July 2019.</td>
<td>□ To provide feedback for the city centre cleaning and maintenance services.</td>
<td>Complete</td>
</tr>
</tbody>
</table>

**America’s Cup 2021**

- Planning and development of areas to host America’s Cup 36 (AC36 programme).

**City Centre Public Art Plan**

- To receive update and provide feedback on deliverables arising from the City Centre Art Plan, towards which the city centre targeted rates makes a contribution.

**City Centre Cleaning Services**

- To provide feedback for the city centre cleaning and maintenance services.

**Progress to date:**

- A report was considered on 27/6/18 Res CEN/201832
- An update on streetscapes pertaining to the city centre cleaning services was provided at the May meeting. Resolution CEN/2019/23
Memorandum

10 July 2019

To: Auckland City Centre Advisory Board
Subject: Update on America’s Cup programme
From: Martin Shelton - Programme Director America’s Cup programme

Purpose
1. To provide a progress update on the America’s Cup programme ahead of the presentation to the Auckland City Centre Advisory Board on 24 July 2019.

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17. A series of leverage and legacy workshops were held with Crown agencies, Auckland Council agencies, America’s Cup Event Limited and the Mana Whenua Kaiākai Forum between August 2018 and April 2019. These workshops helped to identify potential legacy and leverage opportunities and outcomes, which could be realised from the America’s Cup event. The workshops and the subsequent consolidation process undertaken to develop the leverage and legacy frameworks have focused on delivering to the four America’s Cup programme outcomes of place, economic wellbeing, participation and storytelling.

18. On 18 April 2019, the Mana Whenua Kaiākai Forum approved the mana whenua outcomes it is seeking to achieve from the America’s Cup event.

19. An important aspect of the consolidation process leading to the leverage and legacy frameworks has been the identification of common outcomes and goals shared across several organisations. Legacy and leverage activities that are specific to only one organisation are not recorded in the frameworks but can clearly still be pursued on a standalone basis in the same way many private sector parties leverage off major events.

20. The Joint Chief Executive Group approved these frameworks on 24 June 2019. The frameworks will now be used to develop full plans in each key area, and leverage and legacy plans will be presented to Joint Chief Executive Group for endorsement by September 2019. The subsequent data and evaluation plans will be presented for endorsement by November 2019.

21. In continuation of its role as the Wynyard Quarter place making agency, Panuku will lead on an updated place activation plan which will incorporate the new legacy infrastructure on land and on water. As per current practice, these activation opportunities will be developed in consultation with key waterfront stakeholders and mana whenua.

Next steps

22. The Auckland City Centre Advisory Board and Local Boards will continue to receive progress updates in the lead up to the America’s Cup event.

Contact for queries

23. If you have any queries relating to this memorandum or the America’s Cup programme, please contact the programme management office at americascuppmo@aucklandcouncil.govt.nz

Attachments

Attachment A: America’s Cup programme milestones for 2019
### Attachment A: America’s Cup programme milestones for 2019

The green cells have been completed.

<table>
<thead>
<tr>
<th>Milestone</th>
<th>Timing</th>
</tr>
</thead>
<tbody>
<tr>
<td>Decision on Hobson Wyndyard resource consent amendment expected from Auckland Council and Independent Commissioner</td>
<td>End of March 2019</td>
</tr>
<tr>
<td>Host Venue Agreement (including Superyacht Agreement, Master-base Agreement and Viaduct Event Centre Lease) finalised and signed by parties</td>
<td>April 2019</td>
</tr>
<tr>
<td>New permanent link road from Brigham Street to Hamer Street completed</td>
<td>April 2019</td>
</tr>
<tr>
<td>Dredging of the outer Viaduct Harbour completed</td>
<td>June 2019</td>
</tr>
<tr>
<td>Berths and water space by Halsey Wharf handed over to ETNZ</td>
<td>May 2019</td>
</tr>
<tr>
<td>Legacy, leverage, and data and evaluation frameworks endorsed by Joint Chief Executive Group</td>
<td>June 2019</td>
</tr>
<tr>
<td>Dredging of Wynyard Basin commences</td>
<td>May 2019</td>
</tr>
<tr>
<td>Late challengers confirmed</td>
<td>July 2019</td>
</tr>
<tr>
<td>Building Platforms for bases C and D on Wynyard Point</td>
<td>August 2019</td>
</tr>
<tr>
<td>Teams expected to start arriving to build team bases</td>
<td>August 2019</td>
</tr>
<tr>
<td>Legacy and leverage plans endorsed by Joint Chief Executive Group</td>
<td>September 2019</td>
</tr>
<tr>
<td>Hobson Wharf extension complete and handed over to Challenger of Record to construct their team base building</td>
<td>October 2019</td>
</tr>
<tr>
<td>Data and evaluation plan endorsed by Joint Chief Executive Group</td>
<td>November 2019</td>
</tr>
<tr>
<td>Additional World Series event in Auckland confirmed by Challenger of Record</td>
<td>November 2019</td>
</tr>
</tbody>
</table>