I hereby give notice that an ordinary meeting of the Finance and Performance Committee will be held on:

Date: Tuesday, 20 August 2019
Time: 9.30am
Meeting Room: Reception Lounge
Venue: Auckland Town Hall
301-305 Queen Street
Auckland

Komiti ā Pūtea, ā Mahi Hoki / Finance and Performance Committee
OPEN AGENDA

MEMBERSHIP

Chairperson
Cr Ross Clow
Cr Desley Simpson, JP

Deputy Chairperson
Cr Josephine Bartley
Cr Dr Cathy Casey
Deputy Mayor Cr Bill Cashmore
Cr Fa’anana Efeso Collins
Cr Linda Cooper, JP
Cr Chris Darby
Cr Alf Filipaina
Cr Hon Christine Fletcher, QSO
Mayor Hon Phil Goff, CNZM, JP
Cr Richard Hills
IMSB Member Terrence Hohneck

Cr Penny Hulse
Cr Mike Lee
Cr Daniel Newman, JP
Cr Greg Sayers
Cr Sharon Stewart, QSM
IMSB Chair David Taipari
Cr Sir John Walker, KNZM, CBE
Cr Wayne Walker
Cr John Watson
Cr Paul Young

(Quorum 11 members)

Sandra Gordon
Senior Governance Advisor

14 August 2019

Contact Telephone: (09) 890 8150
Email: sandra.gordon@aucklandcouncil.govt.nz
Website: www.aucklandcouncil.govt.nz

Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the relevant manager, Chairperson or Deputy Chairperson.
Terms of Reference

Responsibilities

The purpose of the Committee is to:
(a) control and review expenditure across the Auckland Council Group to improve value for money
(b) monitor the overall financial management and performance of the council parent organisation and Auckland Council Group
(c) make financial decisions required outside of the annual budgeting processes

Key responsibilities include:

- Advising and supporting the mayor on the development of the Long Term Plan (LTP) and Annual Plan (AP) for consideration by the Governing Body including:
  - Local Board agreements
  - Financial policy related to the LTP and AP
  - Setting of rates
  - Preparation of the consultation documentation and supporting information, and the consultation process, for the LTP and AP
- Monitoring the operational and capital expenditure of the council parent organisation and Auckland Council Group, and inquiring into any material discrepancies from planned expenditure
- Monitoring the financial and non-financial performance targets, key performance indicators, and other measures of the council parent organisation and each Council Controlled Organisation (CCO) to inform the Committee’s judgement about the performance of each organisation
- Advising the mayor on the content of the annual Letters of Expectations (LoE) to CCOs
- Exercising relevant powers under Schedule 8 of the Local Government Act 2002, which relate to the Statements of Intent of CCOs
- Exercising Auckland Council’s powers as a shareholder or given under a trust deed, including but not limited to modification of constitutions and/or trust deeds, granting shareholder approval of major transactions where required, exempting CCOs, and approving policies relating to CCO and CO governance
- Approving the financial policy of the Council parent organisation
- Overseeing and making decisions relating to an ongoing programme of service delivery reviews, as required under section17A of the Local Government Act 2002
- Establishing and managing a structured approach to the approval of non-budgeted expenditure (including grants, loans or guarantees) that reinforces value for money and an expectation of tight expenditure control
- Write-offs
- Acquisition and disposal of property, in accordance with the long term plan
- Recommending the Annual Report to the Governing Body
- Te Toa Takatini
Powers

(a) All powers necessary to perform the committee’s responsibilities, including:
   a. approval of a submission to an external body
   b. establishment of working parties or steering groups.
(b) The committee has the powers to perform the responsibilities of another committee,
   where it is necessary to make a decision prior to the next meeting of that other
   committee.
(c) The committee does not have:
   a. the power to establish subcommittees
   b. powers that the Governing Body cannot delegate or has retained to itself
      (section 2).
Exclusion of the public – who needs to leave the meeting

Members of the public

All members of the public must leave the meeting when the public are excluded unless a resolution is passed permitting a person to remain because their knowledge will assist the meeting.

Those who are not members of the public

General principles

- Access to confidential information is managed on a “need to know” basis where access to the information is required in order for a person to perform their role.
- Those who are not members of the meeting (see list below) must leave unless it is necessary for them to remain and hear the debate in order to perform their role.
- Those who need to be present for one confidential item can remain only for that item and must leave the room for any other confidential items.
- In any case of doubt, the ruling of the chairperson is final.

Members of the meeting

- The members of the meeting remain (all Governing Body members if the meeting is a Governing Body meeting; all members of the committee if the meeting is a committee meeting).
- However, standing orders require that a councillor who has a pecuniary conflict of interest leave the room.
- All councillors have the right to attend any meeting of a committee and councillors who are not members of a committee may remain, subject to any limitations in standing orders.

Independent Māori Statutory Board

- Members of the Independent Māori Statutory Board who are appointed members of the committee remain.
- Independent Māori Statutory Board members and staff remain if this is necessary in order for them to perform their role.

Staff

- All staff supporting the meeting (administrative, senior management) remain.
- Other staff who need to because of their role may remain.

Local Board members

- Local Board members who need to hear the matter being discussed in order to perform their role may remain. This will usually be if the matter affects, or is relevant to, a particular Local Board area.

Council Controlled Organisations

- Representatives of a Council Controlled Organisation can remain only if required to for discussion of a matter relevant to the Council Controlled Organisation.
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PUBLIC EXCLUDED

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<td>Reallocation of existing budget to acquire land for the extension of Manukau Memorial Gardens</td>
<td>95</td>
</tr>
</tbody>
</table>
1 Apologies
At the close of the agenda no apologies had been received.

2 Declaration of Interest
Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes
That the Finance and Performance Committee:
a) confirm the ordinary minutes of its meeting, held on Tuesday, 23 July 2019, as a true and correct record.

4 Petitions
At the close of the agenda no requests to present petitions had been received.

5 Public Input
Standing Order 7.7 provides for Public Input. Applications to speak must be made to the Governance Advisor, in writing, no later than one (1) clear working day prior to the meeting and must include the subject matter. The meeting Chairperson has the discretion to decline any application that does not meet the requirements of Standing Orders. A maximum of thirty (30) minutes is allocated to the period for public input with five (5) minutes speaking time for each speaker.

At the close of the agenda no requests for public input had been received.

6 Local Board Input
Standing Order 6.2 provides for Local Board Input. The Chairperson (or nominee of that Chairperson) is entitled to speak for up to five (5) minutes during this time. The Chairperson of the Local Board (or nominee of that Chairperson) shall wherever practical, give one (1) day’s notice of their wish to speak. The meeting Chairperson has the discretion to decline any application that does not meet the requirements of Standing Orders.

This right is in addition to the right under Standing Order 6.1 to speak to matters on the agenda.

At the close of the agenda no requests for local board input had been received.
7 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

(a) The local authority by resolution so decides; and

(b) The presiding member explains at the meeting, at a time when it is open to the public,

(i) The reason why the item is not on the agenda; and

(ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

"Where an item is not on the agenda for a meeting,-

(a) That item may be discussed at that meeting if-

(i) That item is a minor matter relating to the general business of the local authority; and

(ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but

(b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”
Disposal recommendations report - August 2019 (Covering report)

File No.: CP2019/15132

Te take mō te pūrongo
Purpose of the report

1. To obtain approval to dispose of two council-owned properties that Panuku Development Auckland (Panuku) considers suitable for disposal. As one of the properties recommended for sale is an endowment property, this report also seeks approval for the allocation of the sales proceeds.

Whakarāpopototanga matua
Executive summary

2. This is a late covering report for the above item. The comprehensive agenda report was not available when the agenda went to print and will be provided prior to the 20 August 2019 Finance and Performance Committee meeting.

Ngā tūtohunga
Recommendation/s

The recommendations will be provided in the comprehensive agenda report.
Transfer of land to Watercare Services Limited - 2 Buckley Avenue, Hobsonville

File No.: CP2019/09778

Te take mō te pūrongo
Purpose of the report
1. To seek the approval for the transfer under Section 50 of the Public Works Act 1981, of land at 2 Buckley Avenue, Hobsonville to Watercare Services Limited (Watercare) for the Northern Interceptor Project.

Whakarāpopototanga matua
Executive summary
2. In an agreement dated 28 October 2010 between Waitākere City Council and the Hobsonville Land Company Limited, now known as HLC (2017) Limited (HLC), certain infrastructure was to be provided upon development of Hobsonville Point.
3. A plan appended to the agreement as Schedule 2 indicated various parks that HLC was to vest in the council as its reserve contributions for the development.
4. One of those parks is situated at 2 Buckley Avenue, Hobsonville. An existing sewage pump station is situated on the land immediately adjoining the property which is owned by Watercare.
5. In 2016 and 2017, Watercare designated the Northern Interceptor Project which aims to divert wastewater from the Mangere Treatment Plant to the upgraded Rosedale Treatment Plant on the North Shore. Included in the designation is 2 Buckley Avenue for the purpose of expansion of the existing pump station on the adjoining property.
6. Watercare therefore wishes to acquire the land at 2 Buckley Avenue from Auckland Council as soon as it has been vested in the council by HLC.

Ngā tūtohunga
Recommendation/s
That the Finance and Performance Committee:

a) approve, subject to the satisfactory conclusion of any required statutory processes and due diligence, the disposal at market value under section 50 of the Public Works Act 1981, the land situated at 2 Buckley Avenue, Hobsonville being 6299 square metres more or less and described as Part Lot 2 DP330629 and Lot 3 DP211237 to Watercare Services Limited for the Northern Interceptor Project upon it being vested in Auckland Council by HLC 2017 Limited under a legacy agreement with Waitākere City Council.

Horopaki
Context
7. Watercare requires specific land along the route of the Northern Interceptor (to be constructed, commencing in 2019).
8. The Northern Interceptor Project for which the subject land is required by Watercare will provide additional wastewater capacity for housing development until 2070 based on existing growth statistics.
9. 2 Buckley Avenue, Hobsonville is currently owned by HLC and will vest in Auckland Council as a part of reserve requirements negotiated by Waitakere City Council. An existing sewage pump station is situated on the land immediately adjoining the property which is owned by Watercare. The land is undeveloped and not yet in service as parkland.

**Tātaritanga me ngā tohutohu**

**Analysis and advice**

10. In 2016 and 2017, Watercare designated the Northern Interceptor Project which aims to divert wastewater from the Mangere Treatment Plant to the upgraded Rosedale Treatment Plant on the North Shore. Included in the designation is 2 Buckley Avenue, Hobsonville for the purpose of expansion of the existing pump station on the adjoining property.

11. Watercare therefore wishes to acquire the land at 2 Buckley Avenue, Hobsonville from Auckland Council as soon as it has been vested in the council by HLC.

12. Section 50 of the Public Works Act permits land held for one public work to be transferred to another acquiring authority for an alternative public work.

13. Section 57(1)(b) of the Local Government (Auckland Council) Act 2009 and the Asset Transfer Policy require that any acquisitions or disposals between council and Watercare are at market value.

14. A joint valuation was obtained in March 2019 which indicated the value of the land as being $2.54 million.

15. Watercare will cover the cost of valuation and council’s other costs associated with the transfer of the land.

**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera**

**Council group impacts and views**

16. Watercare designated the land as part of the Notice of Requirement for the Northern Interceptor Project. Therefore, no other views have been sought regarding the transfer of the land.

**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe**

**Local impacts and local board views**

17. Disposal of this land will not create any gaps in open space, when assessed against the Open Space Provision Policy. The parks and open space acquired, in accordance with the infrastructure funding agreement between council and HLC, will meet the needs of the neighbouring community now and into the future. Hobsonville War Memorial Reserve, a 3.94 hectare suburb park, is located within 400 metres of 2 Buckley Avenue.

18. At its meeting on 15 November 2018, the Upper Harbour Local Board considered the proposal to transfer the land to Watercare and supports the disposal, but considers that the funds generated from the sale should be reapplied in the same vicinity. The Board resolved as follows:

*Resolution number UH/2018/143*

**MOVED by Deputy Chairperson L Whyte, seconded by Member J McLean:**

That the Upper Harbour Local Board:

- support disposal of the land situated at 2 Buckley Avenue, Hobsonville, being 6299m² (more or less) and described as Part Lot 2 DP330629 and Lot 3 DP211237, to Watercare Services Limited for the Northern Interceptor Project (refer to Attachments A and B to the agenda report).

- support the proceeds of disposal being reinvested in open space within the catchment.

*CARRIED*
19. The reinvestment of proceeds in open space within the catchment would not be consistent with council policy. The land is not currently a service asset. Based on the minimal impact on open space provision, the proceeds from sale will therefore be considered as the sale of an asset to meet the council’s asset sales target to fund regional investment.

**Tauākī whakaaweawe Māori**

**Māori impact statement**

20. Iwi have not been consulted specifically on the proposed decision to dispose of the land once it is vested in Auckland Council but extensive consultation was carried out by Watercare for the designation of the Northern Interceptor.

**Ngā ritenga ā-pūtea**

**Financial implications**

21. The sale of land between Auckland Council and Watercare will have no impact on the council group’s financial position as the transaction is between group entities.

22. As noted above, the sale will be recorded at market value in accordance with section 57(1)(b) of the Local Government (Auckland Council) Act 2009 and the Asset Transfer Policy.

23. The proceeds of the disposal support meeting the council’s asset sale target which funds regional investment and reduces the overall council borrowing requirement.

**Ngā raru tūpono me ngā whakamaurutanga**

**Risks and mitigations**

24. No significant risks have been identified regarding the decision to dispose of the land.

**Ngā koringa ā-muri**

**Next steps**

25. If the disposal is approved Watercare and Auckland Council staff will enter into an agreement under Section 50 of the Public Works Act 1981 for transfer of the land at current market value.

**Ngā tāpirihanga**

**Attachments**

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<td>A</td>
<td>Aerial 2 - 2 Buckley Avenue, Hobsonville</td>
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</table>

**Ngā kaihaina**

**Signatories**

<table>
<thead>
<tr>
<th></th>
<th>Author</th>
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<tbody>
<tr>
<td>Author</td>
<td>Allan Walton - Principal Property Advisor</td>
</tr>
<tr>
<td>Authorisers</td>
<td>Rod Sheridan - General Manager Community Facilities</td>
</tr>
<tr>
<td></td>
<td>Ian Maxwell - Director Community Services</td>
</tr>
<tr>
<td></td>
<td>Matthew Walker - Group Chief Financial Officer</td>
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</tbody>
</table>
Disposal of land at Manukau Memorial Gardens

File No.: CP2019/14334

Purpose of the report

1. To approve the disposal of a strip of land along the Puhinui Road boundary from the Manukau Memorial Gardens cemetery by way of transfer under section 50 of the Public Works Act 1981 to the New Zealand Transport Agency.

2. To delegate authority to negotiate a compensation agreement under the Public Works Act 1981 for temporary occupation, an easement for access, as well as for the loss of cemetery land at Manukau Memorial Gardens.

Executive summary

3. The New Zealand Transport Agency (NZTA) is proposing to undertake improvements to State Highway 20B (SH20B, also known and referred to as Puhinui Road) between the Waokauri Creek Bridge and the State Highway 20A intersection.

4. The proposed improvements affecting the Manukau Memorial Gardens include widening the SH20B shoulder along the Puhinui Road frontage, new priority vehicle lanes, a new shared use path, upgraded stormwater treatment, and a new signalised intersection.

5. NZTA has lodged an application for a minor alteration to the existing designation - SH20B (NZTA Designation 6717) to enable these works to proceed.

6. NZTA wishes to commence the works as soon as possible to ensure they are completed in time for several major events occurring in Auckland, including the impending America’s Cup event and APEC 2021 meetings. NZTA’s preferred commencement date is September 2019.

7. Approximately 1.1 hectares of the Manukau Memorial Gardens consisting of a narrow strip along the road boundary is required permanently by NZTA to facilitate these works. NZTA also requires an access easement (in favour of NZTA) to maintain a new stormwater wetland area over a further 2438 square metres, and temporary occupation during construction over an additional area of 2923 square metres.

8. Approval is sought to transfer the required land to NZTA with terms and conditions to be recorded in an agreement which will include a lease for temporary occupation and council obtaining the appropriate compensation for the land and easement pursuant to the Public Works Act 1981.

Recommendation/s

That the Finance and Performance Committee:

a) approve the transfer under section 50 of the Public Works Act 1981 of portions of the Manukau Memorial Gardens to the New Zealand Transport Agency for state highway improvements (for the implementation of the Southwest Gateway Programme (State Highway 20B Short Term Improvements), the land permanently required being legally described as and comprising:

i) 1071 square metres being Part of Lot 1 DP 199870, Record of Title NA128B/498;
b) approve the granting of an easement to the New Zealand Transport Agency under the Public Works Act 1981 for access over those portions of the Manukau Memorial Gardens being legally described as and comprising:

   i) 0227 square metres (subject to survey) being Part Lot 1 DP 201144, Record of Title NA128C/326 (limited as to parcels);
   ii) 2112 square metres (subject to survey) being Part Lot 1 DP 96646, Record of Title 52C/540;
   iii) 0099 square metres (subject to survey) being Part Section 2 SO Plan 69950, Record of Title 128C/193;
   iv) 2438 square metres total; and,

   all areas being subject to final design and survey, shown shaded blue on Land Requirement Plan 504330 – 0000 – DRG – NN – 1656A, 1657A & 1658A (see Appendix 1).

C) approve the granting of a lease to the New Zealand Transport Agency under the Public Works Act 1981 for the duration of construction over those portions of the Manukau Memorial Gardens being legally described as and comprising:

   i) 0830 square metres (subject to survey) being Part Lot 1 DP 201144, Record of Title NA128C/326 (limited) and as shown on Land Requirement Plan 504330 – 0000 – DRG – NN – 1656A;
   ii) 2056 square metres (subject to survey) being Part Lot 1 DP 96646, Record of Title NA52C/540 and as shown on Land Requirement Plan 504330 – 0000 – NN – 1657A;
   iii) 0037 square metres (subject to survey) being Part Section 2 SO Plan 69950, Record of Title 128C/193;
   iv) 2923 square metres total; and,

   all areas being subject to final design and survey, shown shaded pink on Land Requirement Plan 504330 – 0000 – DRG – NN – 1656A, 1657A & 1658A (see Appendix 1).

d) delegate authority to the General Manager Community Facilities, to approve the final terms and conditions of a compensation agreement with the New Zealand Transport Agency under the Public Works Act 1981.

Horopaki Context

10. NZTA is proposing to undertake improvements to State Highway 20B (SH20B, also known and referred to as Puhinui Road) between the Waokauri Creek Bridge and the State Highway 20A intersection. These short-term improvements are part of the Southwest Gateway Programme, a joint initiative of Auckland Transport, NZTA and Auckland Airport.
This will ultimately deliver airport to Botany rapid transit, provide state highway connections and Auckland Airport precinct improvements.

11. Improvements will include widening the SH20B shoulder along the Puhinui Road frontage to include new priority vehicle lanes, a new shared use path, upgraded stormwater treatment, and new signalised intersections at Manukau Memorial Gardens, Campana Road and the proposed airport park and ride car park.

12. NZTA has lodged an application for a minor alteration to the existing designation (SH20B (DES6717)) to facilitate these works.

13. The NZTA project team is working closely with the cemeteries team to ensure that the improvements result in a positive outcome for the cemetery.

14. Works proposed, as they relate to the cemetery will involve:
   - safety and capacity improvements to the existing Manukau Memorial Gardens intersection from SH20B which will be widened to form a full signal-controlled intersection;
   - provision of priority traffic lanes along SH20B for the use of buses and high occupancy vehicles either permanently or temporarily;
   - provision of a Shared Use Path (SUP) along SH20B providing a dedicated facility for pedestrian and cyclists to use, including access to the Manukau Memorial Gardens; and,
   - agreed ancillary works as they relate to the cemetery will include:
     - vegetation clearance and replanting;
     - earthworks including the infill of the gully to the east of the existing main entrance which currently conveys flows to an existing culvert;
     - a planted wetland swale for the treatment of stormwater runoff;
     - batter slopes, a retaining wall and boundary fencing; and,
     - an extension upstream and downstream of an existing culvert.

15. Further details of the project elements are included in General Arrangement sheets 8 and 9 (see Attachment B).

16. NZTA will require ongoing access to the new wetland swale area for maintenance and it is proposed that this will be formalised by way of an easement.

17. Attachment C provides further information on the proposed design features; management of construction effects and indicative construction sequence and staging.

Tātaritanga me ngā tohutohu
Analysis and advice

18. The ultimate benefits from the Southern Gateway programme will:
   - enable more reliable and timely travel choices to and from the airport and surrounding area;
   - improve people’s access to jobs, education and social opportunities;
   - provide an enhanced and integrated bus/rail interchange at Puhinui that incorporates cultural values and reflects community identity; and,
   - be operational by early 2021.

19. These short-term works will benefit the cemetery by providing a safer signalised entry and exit point and improved stormwater treatment and discharge areas. There is no loss of grave sites and the NZTA will through the Notice of Requirement (RMA) process continue to work
closely with affected parties to ensure a final optimum design is achieved and continues to meet regularly with the cemetery team.

20. Council’s Cemetery staff consider that the signalised intersection (traffic lights) at the entrance of the Manukau Memorial Gardens will be a vast improvement making access and egress from the site more orderly and much safer when large funerals are scheduled.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views

21. The proposed decision has no identified impacts on other parts of the council group, although council staff are aware that NZTA has liaised directly with Watercare Services Limited. The views of council-controlled organisations were not required for the preparation of this report.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views

22. SH20B project presentations to the Ōtara-Papatoetoe Local Board took place on 6 November 2018 and 12 February 2019. While the Board does not have specific decision-making delegations (in respect to cemeteries which are regional facilities), NZTA will continue to update and consult the Board as the project progresses.

Tauākī whakaaweawe Māori
Māori impact statement

23. The following table advises of iwi consultation undertaken by NZTA to date:

<table>
<thead>
<tr>
<th>Mana Whenua Engagement</th>
<th>Iwi represented at the forum: Ngāi Tai Kī Tāmaki; Ngāti Maru; Ngāti Tamaoho; Ngāti Te Ata Waiohua; Ngāti Whanaunga; Te Ahiwaru Waiohua; Te Ākitai Waiohua; Te Patukirikiri</th>
</tr>
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<tbody>
<tr>
<td>Auckland Transport’s Southern Mana Whenua Forum</td>
<td>Specific SH20B project presentations have taken place at this forum on 29 November 2018 and 28 February 2019</td>
</tr>
<tr>
<td>Te Ākitai Waiohua Southern Gateway Programme hui</td>
<td>Te Ākitai Waiohua holds strong associations and relationships with the land of the Puhinui peninsula and surrounds, including the coastal marine area. The Southern Gateway Programme hui have taken place involving korero on the SH20B project.</td>
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<tr>
<td>Information discussed:</td>
<td>- description of intersection upgrades with copies of General Arrangement plans and visuals tabled</td>
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<td>- confirmation of the extent of the project works at MMG including the need for gully infilling and vegetation removal</td>
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24. Through the Notice of Requirement (RMA) process, NZTA continues to work closely with iwi; the agency will present evidence that iwi have provided feedback on environmental matters, enhancing biodiversity, the built environment, pedestrian and cycle connectivity, as well as, public transport initiatives.

Ngā ritenga ā-pūtea
Financial implications

25. NZTA must financially compensate council for the loss of the land it requires for public works. The prescribed Public Works Act 1981 process bases compensation on current market value at a specified date. The amount of financial compensation is yet to be
determined. The Act allows for the Land Valuation Tribunal to determine the value of the land and any injurious affection if it cannot be agreed between the parties.

26. All costs incurred by Auckland Council to facilitate negotiation and sale of the land will be recovered from NZTA under the provisions of the Public Works Act 1981.

Ngā raru tūpono me ngā whakamaurutanga

Risks and mitigations

27. Project risks will be managed and addressed by NZTA through the relevant consenting and construction processes. Also, given the sensitive nature of the property, the terms of the lease for temporary occupation will include protocols that contractors will need to adhere to when on site.

Ngā koringa ā-muri

Next steps

28. NZTA’s investigatory work commenced in October 2018 and substantive construction works are due to commence in September 2019.

29. Independent valuations are underway to assess the compensation due for the permanent land take, the easement, as well as temporary occupation areas. While compensation values may be negotiated and agreed between Auckland Council and NZTA (pursuant to the Public Works Act) this financial year, the final settlement of compensation will not be known until well after the project has commenced, and final areas of land (which are currently subject to final design and survey) are known and legalised.

30. To minimise risk and disruption to the project, NZTA is keen to enter into a compensation agreement for the temporary occupation, easement and permanent land acquisition as soon as possible.

31. Given the length and complexity of the land transfer process under the Public Works Act together with the ongoing interdependencies with consenting matters, staff anticipate that it could take several months and possibly up to a year for the parties to settle and agree final compensation values. As a result, Auckland Council and NZTA have agreed to enter into an advance compensation agreement and a prescribed time-bound valuation process, to allow for the project to commence physical works whilst providing adequate time for the parties to assess and agree appropriate compensation levels.

Ngā tāpirihanga

Attachments

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Ngā kaihaina

Signatories

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<tr>
<td></td>
<td>Allan Walton - Principal Property Advisor</td>
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<td></td>
<td>Rod Sheridan - General Manager Community Facilities</td>
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<td>Ian Maxwell - Director Community Services</td>
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<td>Matthew Walker - Group Chief Financial Officer</td>
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Disposal of land at Manukau Memorial Gardens
Item 10

Disposal of land at Manukau Memorial Gardens
Disposal of land at Manukau Memorial Gardens

Attachment A
Disposal of land at Manukau Memorial Gardens
Dear Nikki

Re: State Highway 208 Short Term Improvements Project – Request for Auckland Council affected party approval under Section 181(3) and Section 177(1)(a) of the Resource Management Act (RMA) 1991 in relation to Manukau Memorial Gardens

1. Further to the recent correspondence from Rosie Stoney (see email 6/5/19 to Amer Bahri, NZTA), the NZ Transport Agency requests the Auckland Council’s affected party approval as land owner of the Manukau Memorial Gardens pursuant to s181(3) of the RMA 1991. In addition, the Transport Agency is also seeking written consent from the Auckland Council under s177(1)(a) of the RMA 1991 in relation to Designation 607 (Manukau Memorial Gardens), Auckland Unitary Plan (Operative in Part). Please note that this letter has been updated to reflect the track changes sought by Auckland Council on the previous version of this letter.

2. These statutory approvals are required as part of the Transport Agency’s proposed Minor Alteration to State Highway 20 (Designation 6709) and State Highway 208 (Designation 6717) designation applications for the SH208 Short Term Improvements Project in respect of works within the Manukau Memorial Gardens.

3. The works, as they relate to the Manukau Memorial Gardens, will involve:

   - Safety and capacity improvements to the existing Manukau Memorial Gardens intersection from SH208 which will be widened to form a full signal-controlled intersection;
   - Provision of priority traffic lanes along SH208 for the use of buses and high occupancy vehicles either permanently or temporarily;
   - Provision of a Shared Use Path (SUDP) along SH208 providing a dedicated facility for pedestrian and cyclists to use, including access to the Manukau Memorial Gardens;
   - Ancillary works including:
     - vegetation clearance and replanting,
     - earthworking including the infill of the gully to the east of the existing main entrance which currently conveys flows to culvert 33A1,
     - an extension upstream and downstream of existing culvert 33A1,
     - a planted wetland swale for the treatment of stormwater runoff; and
     - batter slopes, a retaining wall and boundary fencing.

The area for the proposed planted wetland swale will also be used during the construction phase of the Project as a construction support area.
4. Further details on the project elements described above are included in the SH208 Short Term Improvements General Arrangement Sheets 8-9 accompanying this letter. In addition, to help inform your decision, attachment 1 to this letter provides further information on the proposed design features; the management of construction effects and the indicative construction sequence and staging of the project as it relates to Manukau Memorial Gardens.

5. The NZTA project team has worked closely with Auckland Council Parks and Recreation, Cemeteries team to ensure that the SH208 Short Term Improvements Project results in a positive outcome for the Manukau Memorial Gardens.

6. The Transport Agency will be lodging the minor alterations application with Auckland Council in late May/June 2019. To assist this process, the Transport Agency, is now requesting written approval from the Auckland Council as landowner and as the requiring authority for the Manukau Memorial Gardens (Designation 607) as follows:

- under section 181(3)(b) of the Resource Management Act 1991 to the NZ Transport Agency for the alteration of Transport Agency designation 6717 and designation 6907 over Auckland Council designation 607; and

- under section 177(3)(a) of the Resource Management Act 1991 to the NZ Transport Agency undertaking works, including the on-going operation and maintenance of SH208, as it relates to Auckland Council designation 607 (in part).

If you have any questions regarding this letter, please do not hesitate to contact me on 021924878 or at mike.wood@nzta.govt.nz.

Yours sincerely,

Mike Wood  
Principal Planner Consents and Approvals  
NZ Transport Agency
Attachment 1: State Highway 208 Short Term Improvements Project and Manukau Memorial Garden Design Features, Management of Construction effects and the indicative construction sequence and staging

The following design features and approaches to managing the effects of construction from the SH208 Short Term Improvements Project have been discussed and agreed between the NZ Transport Agency and Manukau Memorial Gardens.

Permanent Design Features
Features to be incorporated within the design scope:

- Improvements to the layout of the parking bay which provides access to the ceremonial water cleansing point outside the main Memorial Gardens Entrance to provide for an additional car parking space;
- Relocation of the ceremonial water cleansing point (water pipe) from its current location to a site confirmed with the Manukau Memorial Gardens;
- Provision of an access spur from the Shared Use Path to the old Memorial Gardens Entrance;
- Provision for a pedestrian fence along the Shared Use Path to act as the permanent boundary fence, this fence is to be a 1.2m pool fence, or similar; and

- All new earthworks to be planted in accordance with NZ Transport Agency Specification P39 and in general accordance with the Landscaping Plans 504330-0000-DRG-AL-1808 to 1810.
- All new permanent structure to be no closer than 5m to burial plots within the Memorial Gardens. A visual representation of this is provided below.

Design offset assessment
Aunecon scan surveyed the graves and surrounding landform in Dec 2019
Existing graves are around 4m (average) from the existing vegetation reducing to around 2.3m clearance between and around the graves.
Management of Construction Effects

To manage the effects of the construction works, the following items are to be incorporated during the implementation of the works and within the construction management plan:

- NZ Transport Agency and Manukau Memorial Gardens will develop a Leadership Interface Group to allow Memorial Gardens to elevate and address any issues or concerns during the construction activities;

- Where possible, Memorial Gardens to provide 24 hrs notice to cease work around the boundary, due to potential burial;
- NZ Transport Agency (supported by Memorial Gardens) to lead stakeholder management, including communications with cemetery customers and affected families during and pre-construction;
- Provision for a temporary construction fence delineating the works boundary from the operational cemetery. The final design and location to be agreed but will generally consist of a full screen 1.8m high fence; and
- The contractor will prepare a Construction Management Plan that includes a Noise and Vibration Management and Monitoring Plan.

Indicative construction sequence and staging

The following indicative staging of the proposed work within Manukau Memorial Gardens has been noted by both parties as the likely programme of works. Both parties acknowledge that changes to this may occur once the Contractor has been appointed and detail design completed.

Sept 2019 – Dec 2019
- Enabling works to include access to the site and establishment of the Construction Support Areas; installation of Erosion and Sediment Control measures and erection of a temporary construction boundary fence;
- Vegetation clearance in works area,
- Construction of a working platform and drainage blanket to provide a solid platform to construct the earthworks, which may include piling works and ground improvement at the base of the gully; and
- Extensions to the existing culverts within the gully.

Early 2020 – Mid 2020
- Construction filling of the gully with approximately 5,000m³ of clean imported aggregate fill to allow work to continue beyond the end 2019/2020 earthwork season;
- Construction of the retaining wall.

Mid 2020 – 2021
- Construction of drainage including pipes and/or swales either side of SH208 as well as required utility relocations;
- Construction of the SLIP and associated traffic services (barriers, lighting, signals, signage etc);
- Installation of permanent boundary fencing;
- Widening of the SH208 carriageway and construction of new pavement;
- Planting of the fill embankments and associated areas, as well as weed clearance and replanting of wider gully area in general accordance with the Landscape Strategy Plan; and
- Final reseat and lane marking via lane shifts overnight under standard temporary traffic management.

Post 2021
- On-going maintenance of the planting for 3 years or until minimum canopy cover has been achieved in accordance with the NZ Transports Agency's P36 specification.
Shareholder comments on Ports of Auckland Limited’s statement of corporate intent 2019-2022

File No.: CP2019/11325

Te take mō te pūrongo
Purpose of the report

Whakarāpopototanga matua
Executive summary
2. Ports of Auckland Limited has provided the council with a draft SCI for the period 2019–2022.
3. As the sole shareholder, the council has the opportunity to provide shareholder feedback on POAL’s draft SCI. Under the Port Companies Act 1988 the council must provide shareholder feedback no later than the end of August each year.
4. Staff have reviewed the draft SCI and advise that shareholder feedback be provided to POAL as set out in this report. The proposed shareholder comments focus on:
   • Investigating new solutions for handling car imports, and addressing supply chain constraints beyond the port gate for the container trade, and engaging with the council on both of these issues
   • keeping the council informed about the progress of the automation project
   • inclusion of interim Key Performance Indicators relating to POAL’s goal of being carbon neutral by 2025
   • maintaining a close working relationship with members of the council group on both a strategic and operational basis, including participating in group fora where required.

Ngā tūtohunga
Recommendation/s
That the Finance and Performance Committee:
a) approve the shareholder feedback on the draft statement of corporate intent 2019-2022 for Ports of Auckland Limited
b) delegate authority to the mayor to:
   i) finalise a letter to Ports of Auckland Limited setting out the shareholder feedback on the draft statement of corporate intent 2019-2022
   ii) approve any minor amendments to the shareholder feedback, if required
c) delegate to any two of the mayor, deputy mayor and the chair of the Finance and Performance Committee, the authority to approve the final statement of corporate intent 2019-2022 for Ports of Auckland Limited, noting this delegation will expire on the day the term of office of current elected members ends.
Finance and Performance Committee
20 August 2019

Horopaki
Context

5. Under the Port Companies Act 1988, POAL must provide a SCI to its shareholder by 31 July every year. POAL has provided a draft SCI to the council (Attachment A).

6. As the sole shareholder, the council has the opportunity to provide shareholder feedback on POAL’s draft SCI. If the council wishes to provide comments to POAL on its draft SCI, it must do so by the end of August 2019. POAL must provide a revised SCI by 30 September 2019.

7. Under the Local Government Act 2002, port companies are not council-controlled organisations and therefore do not undertake a statement of intent (SOI) process. Port companies are instead subject to the SCI process and the objectives set out under the Port Companies Act. In particular, it requires port companies to have the principal objective of operating as a successful business.

8. The SCI process has different legislative requirements and timeframes (as outlined above). However, the council has the ability to modify POAL’s SCI over the course of the financial year, similar to that under the Local Government Act 2002 to modify council-controlled organisation SOIs if required. Similar to council-controlled organisation SOIs, the Port Companies Act requires a port company to make its draft and final SCI publicly available.

Other relevant context

9. The government’s Upper North Island Supply Chain Strategy Working Group (which is carrying out a review of freight and logistics in the upper North Island, including a feasibility study to explore moving the location of the Auckland port) was due to provide an interim progress report in June 2019, which has been delayed. The Working Group is due to provide a final report by the end of 2019. There is a likelihood that the Working Group will make recommendations which would impact on POAL and by extension, the council as its shareholder.

10. The Ports Future Study, completed in 2016, concluded that the port would eventually become constrained at its current location. It recommended two alternative locations and that a set of relocation triggers be monitored.

11. In 2018, POAL developed its 30-year Port Master Plan which states it “gives Auckland the time it needs to make a sound decision on where, when and how to move the port”. In April 2018, the Planning Committee considered the Port Master Plan and noted that it “aligns with the council’s City Centre Master Plan, Waterfront Plan and Central Wharves Strategy and is consistent with the Port Future Study”. It includes a substantial container terminal automation project on Ferguson Wharf, development of the other wharves including a car handling facility on Bledisloe Wharf and inland freight hubs.

Tātaritanga me ngā tohutohu
Analysis and advice

12. We recommend that the committee approves the following shareholder comments:

Efficient operations and commercial performance:

• The current Port Master Plan contains initiatives to provide more capacity and reduce the impacts of car imports on Bledisloe and Captain Cook wharves. However, there may be scope for more improvements. POAL should further investigate new solutions for handling car imports to reduce both the impacts of cars on the wharves, as well as the congestion impacts of transporting cars off the wharves by road transport.

• To ensure that the benefits of the capital expansion and automation project can be fully realised, it will also be important to address supply chain constraints for the container trade beyond the port gate.

• POAL should engage with the council on both of these issues.

• The letter accompanying the draft statement of corporate intent notes that it reflects a lower dividend to the shareholder than in previous years, because the company is in a ‘capital expansion’ period.

• The projected returns will dip slightly in 2019/2020 before recovering in 2020/2021. The successful completion of the automation project is critical to returning to a more favourable financial position. Given how important this is to POAL’s future performance (which impacts on the group position), POAL needs to ensure that the council is kept appropriately informed of its progress during the critical implementation period, including the ongoing level of risk.

  Proposed shareholder comment: POAL needs to include in the statement of corporate intent a commitment to investigating new solutions for handling car imports and addressing the supply chain constraints for the container trade beyond the port gate, and engage with the council about both of these issues. It should also keep the council informed about the progress of the automation project.

Environmental performance:
• POAL needs to include interim Key Performance Indicators relating to its goal of being carbon neutral by 2025 in its statement of corporate intent so that the council can monitor its progress towards achieving this goal, and the likelihood of meeting its longer-term goal of zero emissions by 2040.

  Proposed shareholder comment: POAL needs to include interim Key Performance Indicators relating to its goal of being carbon neutral by 2025.

Corporate behaviour:
• POAL needs to maintain a close working relationship with other members of the council group, principally the council, Auckland Transport and Panuku Development Auckland, on both a strategic (in particular, relating to planning for the waterfront and city centre) and operational basis, including participating in group fora where required.

13. The council would normally consider the POAL final SCI in October (POAL is required to provide the final SCI not later than 30 September). However, the local government elections present a timing issue, as all Governing Body and committee meetings will have ceased by the end of September 2019. The inaugural meeting of the Governing Body will not take place until 1 November 2019.

14. To facilitate the timely consideration of the final SCI from POAL once it has been approved by the POAL board, we recommend the committee approves a delegation to any two of the Mayor, Deputy Mayor and the Chair of the Finance and Performance Committee to approve the final SCI for POAL, noting this delegation will expire on the day the term of office of current members ends.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views
15. POAL’s activities have the potential to impact on other members of the council group. We have recommended that the council provides a shareholder comment concerning the need for it to maintain a close working relationship.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views
16. The governance of POAL is a matter for the Finance and Performance Committee, and we have not consulted any local boards on the SCI.

17. POAL’s activities have the potential to impact local boards. POAL’s current SCI has a key performance target to attend all relevant local board meetings where invited and seek to strengthen relationships with the Ōrākei, Waitemata and Devonport-Takapuna Local Boards in particular.
Finance and Performance Committee
20 August 2019

Shareholder comments on Ports of Auckland Limited's statement of corporate intent 2019-2022

Page 38

Item 11

Tauākī whakaaweawe Māori
Māori impact statement

18. POAL’s activities have the potential to impact Māori who have interests in the waterfront.

19. POAL should continue to build closer relationships with mana whenua to deliver on the council’s broader obligations to Māori. POAL’s 2018-21 SCI included the preparation of a Māori responsiveness plan as a key performance target, which has been removed from the 2019-22 SCI. We understand the plan is nearing finalisation and would expect implementation of this plan to form part of POAL’s work programme for the coming year. Staff will discuss with POAL if aspects of the Māori Responsiveness Plan should be included in future SCIs.

Ngā ritenga ā-pūtea
Financial implications

20. The financial projections in the SCI are consistent with those included in the 2019/2020 Annual Plan. There are no direct financial implications associated with the recommendations in this report.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations

21. There are no risks associated with approving the proposed shareholder comments.

Ngā koringa ā-muri
Next steps

22. If the committee approves the feedback on POAL’s draft SCI, the mayor will send a letter to the chair of POAL by the end of August 2019. POAL must provide its revised SCI to the council by the end of September 2019.

Ngā tāpirihanga
Attachments

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<td>Sarah Holdem - Principal Advisor</td>
<td>Sarah Johnstone-Smith - Principal Advisor</td>
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<tr>
<td>Alastair Cameron - Manager - CCO Governance &amp; External Partnerships</td>
<td>Matthew Walker - Group Chief Financial Officer</td>
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PORTS OF AUCKLAND LIMITED

STATEMENT OF CORPORATE INTENT

For the period from 1 July 2019 to 30 June 2022
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STATEMENT OF CORPORATE INTENT
For the Period from 1 July 2019 to 30 June 2022

1. Introduction
This Statement of Corporate Intent (SCI) is for Ports of Auckland Limited and its subsidiaries (referred to singularly or collectively as “POAL” or “the Company”).

POAL is wholly owned by Auckland Council, referred to as “the Shareholder”.

This SCI covers the period from 1 July 2019 to 30 June 2022, and has been prepared in accordance with the terms under Section 9 of the Port Companies Act 1988.

2. Purpose
The purpose of this Statement of Corporate Intent (SCI) is:

- State publicly the activities and intentions of POAL and the objectives to which those activities will contribute; and
- Provide a basis for the accountability of the Board of Directors of POAL to the Shareholder for the performance of the Company and its subsidiaries.

3. Nature and Scope of Activities
POAL provides the following services:

(a) container terminal handling services which includes receipt, delivery, transit storage and shipment of a wide range of import and export cargos;

(b) breakbulk and bulk cargo handling services;

(c) marine services which include pilotage, towage, hydrography and bunkering services – both directly and through its ownership of SeaFuels Ltd and Bunker Shipz Ltd and its half ownership of North Tugz Ltd;

(d) intermodal freight hubs in South Auckland, Waikato, Bay of Plenty and Manawatu – both directly and through its ownership of Waikato Freight Hub Ltd and its one third ownership of Longburn Intermodal Freight Hub Ltd;

(e) supply chain management services – both directly and through its ownership of Nexus Logistics Ltd and CONLINXX Ltd;

(f) other port-related activities required to manage and operate an efficient and competitive port – both directly and through its half ownership of PortConnect Ltd; and

(g) services and facilities to support the cruise ship industry.

4. Vision
Working for Auckland and serving New Zealand, today and tomorrow. Kaitiakitanga.

Ports of Auckland works hard to bring in goods a growing Auckland needs. We also serve New Zealand’s national freight needs by using our inland hubs to deliver imports and exports efficiently and sustainably.
We aspire to be a world-class port company known for our skilled people, innovation and sustainable practices. We are committed to working with the community in an open and transparent manner as we develop to meet Auckland and the country’s needs.

5. Objectives

5.1 Principal Objective

The principal objective of POAL is to operate as a successful business: i.e. to be as profitable and efficient as comparable businesses that are privately owned, and sustainable over the long term.

5.2 Working for Auckland and serving New Zealand

POAL is a “Lifeline Utility” as defined under the Civil Defence Emergency Management Act 2002. Lifeline utilities are entities that provide essential infrastructure services to the community, such as water, wastewater, and transport. As such, we have a responsibility to ensure that our operations have the capability and resilience to meet Auckland’s maritime transport needs in the event of a civil defence emergency. We take this responsibility very seriously, particularly in the planning and maintenance of our infrastructure and equipment.

POAL recognises that how well we carry out our role in facilitating trade for the regions and nations exporters and importers and the cruise ship industry has a significant impact on the economic wellbeing of Auckland and New Zealand.

POAL recognises that its seaport’s location on the Waitemata harbour holds a special significance to the Auckland community. POAL is committed to ongoing engagement with Auckland Council and its related entities, our community, local iwi and other stakeholders with regard to its activities at the seaport.

POAL will maintain a stakeholder engagement plan and act as a good neighbour and as a good corporate citizen and will report progress against the plan to the Shareholder on a quarterly basis.

POAL will strive to achieve the targets it has set to improve profitability and provide a sustainable level of financial returns to the Shareholder.

POAL will act in an environmentally and socially responsible manner.

POAL will act as a good employer.

POAL will work co-operatively with Auckland Council and CCOs, including Auckland Transport and Panuku Development Auckland, to assist in the delivery of the Council’s strategic priorities. Where practicable POAL will align its strategic priorities with the Council’s strategic priorities; including those in the Auckland Plan 2050, The Waterfront Plan 2012, City Centre Masterplan 2012, Regional Land Transport Plan 2018-2028, the Central Wharves Strategy and the Low Carbon Strategic Action Plan.

POAL will contribute to Auckland Council’s targets for reducing greenhouse gas emissions through POAL’s Emissions Reduction Roadmap.

POAL will strengthen its relationships with Mana Whenua to enable it to contribute to Auckland Council’s targets of increasing Māori economic and social wellbeing.

POAL will ensure that the Shareholder is kept fully and promptly informed of any issues that may generate public and/or media interest or comment.

POAL will maintain a good relationship with central government, including contributing to its Upper North Island Supply Chain Strategy.

---

1 Port Companies Act 1988, section 5
5.3 **Outcomes and Strategic Objectives**

POAL will provide value to our stakeholders by serving Auckland and New Zealand’s freight needs in an efficient and sustainable way.

POAL developed a 30-year Master Plan that balances Auckland’s economic, social and environmental needs. The plan provides certainty about what we need to do to continue delivering for Aucklanders. It creates space for freight and gives Auckland the time it needs to make a sound decision on where, when and how to move the port. Auckland Council’s Planning Committee considered the plan and noted that it aligns with the council’s City Centre Master Plan, Waterfront Plan and Central Wharves Strategy, and is consistent with the recommendations of the Ports Future Study.

POAL will seek Auckland Council’s support when required in regard to POAL’s 30 year Master Plan developments and Auckland road and rail infrastructure changes required to support access to the Port.

POAL has 9 outcomes and related strategic objectives as follows:

**Safe and empowered people**
- Safety and wellbeing embedded into our culture
- Structures and systems for an engaged and well-skilled workforce
- Diversity and inclusion leveraged for competitive advantage

**Innovation leader**
- Foresight and innovation in our culture and operations

**Delighted customers**
- Productive and efficient operations
- Effective engagement with customers

**Future-fit NZ port structure**
- Strong relationships with aligned New Zealand ports
- Actively engage in port sector structure change with government and industry

**Supportive community and iwi**
- Constructive relationships with community and iwi
- Increased public engagement with open and transparent communications, as far as practical with respect to commercial objectives

**Improved environment**
- Protection of our natural environment
- Responsible use of natural resources
- Leader in Auckland’s transition to a low carbon economy

**Volume growth through sustainable supply chain solutions**
- Integrated supply chain network – hubs and transport with a focus on rail
- Gain high volume cargo owners with supply chain solutions
- Supply chain successfully contributes to volume growth
Keeping ahead of trade needs

- Step-change in container terminal capacity through straddle automation
- Step-change in car handling capability
- Appropriate capacity to meet growing volumes and larger ships
- Improved performance and productivity through innovation
- Work with supply chain partners to improve the efficiency of the Auckland supply chain

Commercially successful

- Sustainable shareholder returns
- Maintain sufficient financial capacity to respond to market change risks
- Rapidly adapt and respond to internal / external change and continue operations with limited impact
- New sustainable revenue streams through innovation and partnerships

6. Key Performance Targets

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<th>Key Performance Measures</th>
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<td>Safe and empowered people</td>
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<td>Container Terminal – Truck average turn time</td>
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<td></td>
<td>Customer Survey Score</td>
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<td>Supportive community and iwi</td>
<td>Hold quarterly community reference group meetings to provide a forum for community feedback and dialogue re POAL’s operations and development plans.</td>
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<td>Attend all relevant Auckland local Board meetings where invited and strengthen relationships with the Orakei, Waitemata and Devonport-Takapuna local boards.</td>
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<td>Strengthen relationships with mana whenua.</td>
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<td>Improved environment</td>
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<td>All public environmental complaints acknowledged within 24 hours</td>
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<td>Target detailed response timeframe for complaints (where required): 90% within 7 working days and 100% within 10 working days</td>
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<td></td>
<td>Percentage of land-side moves on rail</td>
<td>18%</td>
</tr>
<tr>
<td></td>
<td>Work towards POAL’s long term environmental sustainability goals of being carbon neutral by 2025, emission free by 2040 and zero waste to landfill by 2040.</td>
<td>20%</td>
</tr>
<tr>
<td>Keeping ahead of trade needs</td>
<td>Multi-cargo terminal average car dwell times (days)</td>
<td>2.9</td>
</tr>
<tr>
<td>Commercially successful</td>
<td>Increase in revenue</td>
<td>4.9%</td>
</tr>
<tr>
<td></td>
<td>Interest coverage ratio</td>
<td>2.7x</td>
</tr>
</tbody>
</table>
Outcomes | Key Performance Measures | Targets |
--- | --- | --- |
Net Profit after Tax (NPAT) | $40.1m | $44.0m | $77.3m |
Dividend declared (includes group tax offset) | $8.7m | $9.4m | $64.3m |
Return on Equity (NPAT / average Equity) | 5.1% | 5.3% | 9.0% |
Return on Equity (excluding asset revaluations) | 7.1% | 7.3% | 12.0% |
Ratio of consolidated shareholders’ funds to total assets | 54.6% | 55.3% | 56.6% |

The near-term objectives and associated targets represent POAL’s concerted efforts to develop and implement its long-term strategy to improve the profitability and sustainability of its operations.

7. **Dividend Policy**

POAL has a target to pay out 80% of after-tax profits to the Shareholder (excluding the tax-adjusted effect of investment property revaluations, unrealised capital gains and losses, unrealised treasury gains and losses) providing this policy allows POAL to sustain an optimal capital structure. Each year the Board will review its ability to pay dividends at this level after giving consideration to: the ongoing needs of the business, the riskiness of the market environment, the requirements of the Companies Act and the statutory obligations imposed on Directors. Dividends will be paid in two instalments in February and August.

Due to the high level of capital investment required to meet Auckland’s growing freight needs, for the financial years ending 30 June 2020 and 2021 POAL anticipate paying a dividend of 20% of after-tax profits.

8. **Accounting Policies**

POAL has adopted accounting policies that are consistent with the New Zealand International Financial Reporting Standards (NZ IFRS) and other standards issued in accordance with the Companies Act 1993 and the Financial Reporting Act 1993 and any amendments thereto.

A full statement of the Company’s accounting policies is set out in the audited annual Financial Statements.

A register of accounting policies will be provided to the Shareholder’s Financial Planning Team in accordance with the Shareholder’s timetable.

9. **Information to be provided to the Shareholder**

**Statutory Information Requirements**

**Annual Statement of Corporate Intent (SCI)**

POAL will provide the Shareholder with a draft SCI for discussion and a final SCI as required by the Port Companies Act, working with the shareholder to meet its timetable.

**Half Yearly Report**

Within seven weeks after the end of the first half of each financial year, the Company will deliver to the Shareholder and the Minister of Transport its Half Yearly Report prepared in
accordance with the NZ IFRS and the Financial Reporting Act 1993, including the unaudited
group consolidated financial statements and performance commentary, together with such
other information as the Board consider appropriate.

The report will include:
- Performance Commentary,
- Income Statement,
- Balance Sheet,
- Cash Flow Statement,
- Statement of Changes in Equity,
- Notes to the Financial Statements,
- Performance against the SCI Key Performance Targets and other measures.

Annual Report
Within three months after the end of each financial year POAL will deliver to the Shareholder
and the Minister of Transport its Annual Report prepared in accordance with the reporting
requirements of the NZ IFRS and the Financial Reporting Act 1993 and will include the audited
annual group consolidated financial statements and performance commentary, together with
such other information as the Board consider appropriate.

The report will include:
- Performance Commentary,
- Income Statement,
- Balance Sheet,
- Cash Flow Statement,
- Statement of Changes in Equity,
- Notes to the Financial Statements,
- Performance against the SCI Key Performance Targets and other measures, and
- Auditor’s Report.

Other Information Requirements
Quarterly Reports
Within five weeks after the end of each quarter, the Company will deliver to the Shareholder a
report on the preceding quarter, consisting of the following:
- Financial update as at the end of the quarter showing progress against budget, including the return on equity (ROE);
- Progress against the SCI Key Performance Targets;
- Commentary on progress on key issues affecting or likely to affect the business; and
- Any significant events that have arisen in the quarter.

Annual Shareholder Meeting
At a time to be agreed with the Shareholder, POAL officers will present to the Shareholder on
the performance of the Company as well as progress on key issues affecting or likely to affect
the business, and any significant events that have arisen.
One-off public and ‘no surprises’ issues, including media releases

The Company will endeavour to:

- inform the Shareholder prior to any significant decisions being made public or the occurrence of any event that could reasonably be anticipated to have a high level of public interest
- provide the Shareholder with copy of any media releases prior to publication.

The information is to be provided to the Mayoral Office and Shareholder’s Communications Team.

Material financial changes

The Company will confer with the Shareholder on any material acquisitions, disposals or other changes which affect the Shareholder’s accounting or financial reporting treatment or obligations before contractual commitments are entered into. The information is to be provided to the Shareholder’s Financial Planning Team.

Primary line of communication

The Company’s primary line of communication, for all formal reports and ad hoc business matters, is direct to the CCO Governance team of the Shareholder.

Financial reporting requirements

POAL will provide all public benefit entity reporting requirements to the Shareholder as required by the Shareholder’s timetable. The information will be provided to the Shareholder’s Financial Planning Team.

10. Investments

The Company’s ability to subscribe for, purchase or otherwise acquire shares in any company or other organisation is governed by the provisions in the POAL Constitution and the Companies Act 1993.

11. Capital Expenditure

The Company will confer with the Shareholder in respect of any significant proposed capital expenditure which is not included within, or is inconsistent with, the 5 year strategic plan, or which impacts the Port’s footprint and its connection to Auckland before contractual commitments are entered into.

12. Asset or investment disposals

The company will confer with the Shareholder in respect of any significant asset or investment disposal before contractual commitments are entered into.

13. Compensatory Activities

The Company will seek compensation for all non-commercial activities performed by it on behalf of local authorities.

14. Value of Shareholder’s Investment

The assessed market equity value of Ports of Auckland Limited based on an external review undertaken at 31 December 2013 was $1.1b.
**Te take mō te pūrongo**

**Purpose of the report**

1. To consider exempting nine council-controlled organisations (CCOs) from the accountability requirements of the Local Government Act 2002, in particular the Statement of Intent (SOI) accountability requirements.

**Whakarāpopototanga matua**

**Executive summary**

2. The Local Government Act 2002 (LGA) provides for local authorities to exempt a CCO from the accountability requirements of the LGA, following an assessment of:
   - the nature and scope of the CCO’s activities
   - the costs and benefits of exempting to the local authority, the CCO and the community.

3. Ten CCOs were exempted in 2016, with a review of these exemptions required by September 2019 (CP2016/17172).

4. A review of these CCOs and their exemptions has been undertaken by staff.

5. An exemption is no longer required for Downtown Marinas Limited as this CCO was amalgamated into Panuku Development Auckland Limited (Panuku) on 30 April 2019.

6. The Manukau Beautification Charitable Trust board have decided to re-commence the SOI reporting regime on the basis that it is good business practice and makes their achievements and activities more visible to council. The Trust’s chief executive is retiring after 15 years of service at the end of this calendar year. To allow the incoming chief executive time to develop a new Statement of Intent and to align it with the statutory accountability reporting for other CCOs, staff recommend granting an exemption for the Trust for the remainder of this financial year.

7. Staff recommend the further exemption for these nine entities, on the basis that there would be little benefit, if any, from applying the SOI accountability requirements.

**Ngā tūtohunga**

**Recommendation/s**

That the Finance and Performance Committee:

a) agree to grant council-controlled organisation exemptions under section 7(3) of the Local Government Act 2002 to the following organisations:

   i) Westhaven Marinas Limited
   ii) Westhaven (Existing Marina) Trust
   iii) Westhaven (Extension) Trust
   iv) Auckland City Water Limited
   v) Watercare Harbour Clean-up Trust
   vi) Mount Albert Grammar School Community Swimming Pool Trust
   vii) Arts Regional Trust
viii) Highbrook Park Trust  
ix) Te Motu a Hiaroa (Puketutu Island) Governance Trust  
ix) Māngere Mountain Education Trust  
on the grounds that the costs associated with meeting the Statement of Intent accountability requirements of the Local Government Act for these organisations outweigh the benefits  
b) agree to review these exemptions by September 2022, noting that these exemptions can be revoked by the council at any time  
c) agree to grant the Manukau Beautification Trust an exemption under the Local Government Act 2002 until the end of the 2019/2020 financial year.

Horopaki  
Context  
9. Section 7(3) of the LGA provides for local authorities to exempt a CCO from the accountability requirements associated with a CCO, following an assessment of the nature and scope of the CCO’s activities and the costs and benefits of exempting to the local authority, the CCO and the community.  
10. Under the LGA, the council can revoke an exemption at any time and must review it every three years. The council cannot exempt a council-controlled trading organisation (CCTO) which is a CCO that has the purpose of making a profit.  
11. The intention of section 7(3) of the LGA is to avoid unnecessary compliance costs for small CCOs with limited scope of activities. For such entities, requiring an SOI and regular reporting against the performance measures contained in the SOI would add reporting that is disproportionate to the size and/or scale of the entity.  
12. CCOs with an exemption must be reviewed within three years, and exemption must be reconsidered each time.  
13. Despite the exemptions from accountability requirements through the SOI, council maintains a governance relationship with these entities through its board appointment responsibilities and receipt of financial reports for the Auckland Council group financial report. Both these processes allow council to have oversight, and the opportunity to identify issues that could affect the exemption status. Some of the CCOs also receive funding from council and performance is monitored through a funding agreement, rather than a SOI.

Tātaritanga me ēngā tohutohu  
Analysis and advice  
14. Ten CCOs were exempted in 2016, with a review required to be undertaken by September 2019 (CP2016/17172). Staff have engaged with these CCOs and council departments to confirm that an exemption is still appropriate.  
15. An exemption is no longer required for Downtown Marinas Limited as this CCO was amalgamated into Panuku Development Auckland Limited on 30 April 2019.  
16. The Manukau Beautification Charitable Trust (MBCT) board have decided to re-commence the SOI reporting regime on the basis that it is good business practice and makes their achievements and activities more visible to council. The Trust’s chief executive is retiring after 15 years of service at the end of this calendar year. To allow the incoming chief executive time to develop a new Statement of Intent and to align it with the statutory accountability reporting for other CCOs, the board have suggested that an exemption for the Trust is granted for the remainder of this financial year. MBCT will then work to provide council with a draft SOI for comment by 1 March 2020.
17. Staff recommend the further exemptions of the nine entities, listed in the table below.

<table>
<thead>
<tr>
<th>Name</th>
<th>Controlling entity</th>
<th>Last exempted</th>
<th>Review date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Westhaven Marinas Limited</td>
<td>Auckland Council</td>
<td>September 2016</td>
<td>August 2022</td>
</tr>
<tr>
<td>Westhaven (Existing Marina) Trust</td>
<td>Auckland Council</td>
<td>September 2016</td>
<td></td>
</tr>
<tr>
<td>Westhaven (Extension) Trust</td>
<td>Auckland Council</td>
<td>September 2016</td>
<td></td>
</tr>
<tr>
<td>Auckland City Water Limited</td>
<td>Watercare Services Limited</td>
<td>September 2016</td>
<td></td>
</tr>
<tr>
<td>Watercare Harbour Clean-Up Trust</td>
<td>Watercare Services Limited</td>
<td>September 2016</td>
<td></td>
</tr>
<tr>
<td>Mt Albert Grammar School Community Swimming Pool Trust</td>
<td>Auckland Council</td>
<td>September 2016</td>
<td></td>
</tr>
<tr>
<td>Arts Regional Trust</td>
<td>Auckland Council</td>
<td>September 2016</td>
<td></td>
</tr>
<tr>
<td>Highbrook Part Trust</td>
<td>Auckland Council</td>
<td>September 2016</td>
<td></td>
</tr>
<tr>
<td>Te Motu a Hiaroa (Puketutu Island) Governance Trust</td>
<td>Auckland Council</td>
<td>July 2017</td>
<td></td>
</tr>
</tbody>
</table>

18. Staff also recommend an exemption is granted to Māngere Mountain Education Trust, which is not currently exempt.

**Marina companies and trusts**

19. In June 2019, the shares in Westhaven Marina Limited were transferred to Auckland Council, with Panuku delegated management oversight of these subsidiaries.

20. The Westhaven Marina Limited is the sole corporate trustee of two subsidiary trusts - Westhaven (Existing Marina) Trust and Westhaven (Marina Extension) Trust, which manage the Westhaven marina assets and occupation rights. The Westhaven Marina Limited appoints a manager to supervise, direct and control the management and operation of the two subsidiary marinas.

21. Staff recommend a further exemption for Westhaven Marina Limited, Westhaven (Existing Marina) Trust and Westhaven (Marina Extension) Trust on the basis that the scale and scope of the activities is limited and Westhaven Marina Limited does not hold assets or incur liabilities.

22. From a practical perspective, Panuku is responsible for the activity of these entities and the Panuku SOI and performance reports address these activities.

**Auckland City Water Limited (ACWL)**

23. ACWL is a subsidiary of Watercare. It was originally established by Metrowater Limited for the sole purposes of name protection. It transferred to Watercare in November 2010, along with other Metrowater’s assets. It remains a non-active company, with one director – currently the chair of Watercare.

24. This report recommends a further exemption for ACWL as there is no activity to monitor and therefore no benefit from introducing an SOI accountability regime.
Watercare Harbour Clean-up Trust (WHCUT)
25. The WHCUT oversees the removal of litter from Auckland’s Waitemata Harbour and inner gulf islands and promotes the concept of rubbish-free waterways. The WHCUT was established in 2002 and is primarily funded by Watercare. Four out of five trustees are Watercare staff members or board members and therefore Watercare indirectly controls 50 per cent or more of the votes.

26. Watercare monitors the performance of the trust and Watercare’s quarterly report often includes an update on WHCUT activities.

27. This report recommends an exemption for the WHCUT based on the limited scope and scale of its activities. Formal reporting on SOI accountability requirements adds cost with little or no benefit.

Mt Albert Grammar School Community Swimming Pool Trust (MAGSCSPT)
28. The MAGSCSPT was formed through a partnership between the Auckland City Council and the Mount Albert Grammar School. The MAGSCSPT have sub-licensed the entire facility to Auckland Council. As such, they are an asset owning trust, whose responsibilities are limited to maintaining and reporting financial accounts and receiving council reports related to the sub-lease agreement. On this basis, this report recommends an exemption for a further three years.

Arts Regional Trust (ART)
29. Auckland and Manukau City Councils formed the ART in 2001 to manage and grow their combined share of funds ($6 million) provided through the disestablishment of the Auckland Regional Services Trust. After annual inflation, ART is charged with maintaining the capital sum and distributing its net income to Auckland’s art and cultural sectors.

30. ART has sound governance practices and provides information to council when requested, particularly in relation to processes related to its board appointments. Requiring a SOI would be out of proportion to council’s interest and involvement in ART and impose significant costs on a small entity with an unpaid volunteer board. On this basis, this report recommends a further exemption for ART.

Highbrook Park Trust (HPT)
31. Staff recommend granting a further exemption to HPT. The HPT was established in August 2000 to acquire, establish, and maintain a park on the Waiouru Peninsula, adjacent to the Highbrook Business Park.

32. In August 2015, Auckland Council extended the HPT agreement effectively for another 15 years with 5 yearly reviews. The HPT’s activities are focused and well-defined. Although the value of the asset is significant, it is not a built asset and so there is little risk with respect to depreciation, maintenance and renewals.

33. There is little benefit to the council, community or trust from the SOI process and associated reporting, as the HPT is being monitored against its management agreement. In addition, the proximity to Highbrook Business Park, whose owners are also involved with the HPT, provides further reassurance that the asset is well managed.

Māngere Mountain Education Trust (MMET)
34. MMET operates an education center on Te Pane o Mataoho/ Māngere Mountain. The Trust was established in the 1990s. Trustees are appointed by Auckland Council (4) and Te Waiohua (2), and the Trust. MMET has a funding agreement in place and this is approved by the Māngere-Ōtāhuhu Local Board.

35. MMET’s performance measures are reported to the Māngere-Ōtāhuhu Local Board and provided to the CCO Governance and External Partnerships team.
36. Staff are working on a review of community CCOs and MMET is part of this review. It is intended that this review, which includes reviewing the governance arrangements, of MMET will be completed by mid-2020.

37. This report recommends an exemption to MMET based on the limited scope and scale of its activities. Formal reporting on SOI accountability requirements adds cost with little or no benefit, particularly as performance against the funding agreement is undertaken by the Māngere-Ōtāhuhu Local Board.

Te Motu a Hiaroa (Puketutu Island) Governance Trust

38. The Puketutu Island Rehabilitation Project is Watercare Services Limited’s long-term programme to deposit biosolids in an excavated site on Puketutu Island. As part of establishing this programme, long-term governance structures were put in place to manage the rehabilitation of the island and facilitate conversion into a regional park.

39. Three iwi entities hold the freehold title to Puketutu Island through a land-owning trust, Te Motu a Hiaroa (Puketutu Island) Charitable Trust.

40. In June 2011, the Governing Body resolved its intent to manage Puketutu Island as a regional park. This resolution was with respect to a suite of governance and lease arrangements proposed by Watercare Services Limited in the process of settling appeals to resource consent application for biosolids disposal (the Puketutu Settlement).

41. As part of this settlement process, a separate trust, Te Motu a Hiaroa (Puketutu Island) Governance Trust, was established to hold a trust fund for the development, management, maintenance and operation of Puketutu Island as public open space.

42. The Trust was last exempted in July 2017 until September 2019 in order to align with other existing council-controlled organisation exemptions. The current exemption was on the basis that the governance trust does not hold any assets other than its income, and the scope of its activity is limited. In lieu of Statement of Intent reporting, the development of the regional park is reported to the Environment and Community Committee (or its successor). The additional council-controlled organisation accountability requirements would only serve to add cost and be superfluous. Council retains control over its expenditure on regional parks through the Long-term Plan.

43. This report recommends the exemption of the governance trust from accountability requirements because there would be little, if any, benefit for this entity or for the ratepayer, from applying the Statement of Intent accountability requirements of the Act. The recommendation also takes into account the compliance costs to both the entity itself and to council and potential forthcoming changes to the governance trust.

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views

44. Staff have engaged with the CCOs and relevant departments to determine whether an exemption is still desired and appropriate as part of developing this advice.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe Local impacts and local board views

45. Local board views were not sought as decision-making on the governance of CCOs is a responsibility of the governing body of Auckland Council. There are no implications for local boards associated with these exemptions, however staff will provide a verbal update regarding the Māngere-Ōtāhuhu Local Board’s views on the exemption for MMET at the meeting.

46. These CCOs often operate at a local level and interact with local communities and local boards. However, this decision does not impact on these activities.
Tauākī whakaaweawe Māori
Māori impact statement
47. Māori, as stakeholders in the council, are affected and have an interest in activities and governance of CCOs. The statement of intent exemption for these CCOs does not affect the delivery of activities or governance. As such, the exemptions have no particular benefit or adverse effect on Māori.

48. There has been discussion about MMET working more closely with the Tūpuna Maunga o Tāmaki Makaurau Authority to ensure that the two entities are working together to safeguard and protect the maunga. Any review of MMET’s governance would be carried out in partnership with mana whenua. The current recommendation for exempting MMET will not impact on this opportunity.

Ngā ritenga ā-pūtea
Financial implications
49. There are no financial implications arising from the proposed exemptions in this report.

50. If no exemptions were granted there would be increased compliance costs imposed on the CCOs and council.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations
51. Where relevant mitigation measures are discussed for each CCO. These are considered to be minor and low risk.

Ngā koringa ā-muri
Next steps
52. If approved, the Manager, CCO Governance and External Partnerships will write to each of the council-controlled organisations notifying them of their exemption to prepare a statement of intent, and of the proposed review period.

Ngā tāpirihanga
Attachments
There are no attachments for this report.

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Claire Gomas - Principal Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorisers</td>
<td>Alastair Cameron - Manager - CCO Governance &amp; External Partnerships</td>
</tr>
<tr>
<td></td>
<td>Phil Wilson - Governance Director</td>
</tr>
<tr>
<td></td>
<td>Matthew Walker - Group Chief Financial Officer</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo
Purpose of the report

Whakarāpopototanga matua
Executive summary
2. This is a late covering report for the above item. The comprehensive agenda report was not available when the agenda went to print and will be provided prior to the 20 August 2019 Finance and Performance Committee meeting.

Ngā tūtohunga
Recommendation/s
The recommendations will be provided in the comprehensive agenda report.
Te take mō te pūrongo

Purpose of the report
1. To approve the allocation of funding from the existing 2019/2020 unallocated One Local Initiative funding budget.

2. To approve budget changes relating to the utilisation of the Waitematā Local Board Parking Fund as resolved at their board meeting in June 2019.

3. To approve the budget carry-forwards of $4.5 million for Regional Facilities Auckland and $6.5 million for Panuku Development Auckland Limited.

4. To note the Auckland City Centre Advisory Board endorsed City Centre Targeted Rate portfolio budget for 2019/2020 as detailed in Attachment B.

Whakarāpopototanga matua

Executive summary

One Local Initiative funding
5. Eight of the One Local initiative (OLI) projects were approved by the Environment and Community committee to progress to the detailed Business Case stage.

6. Five of the eight projects require additional funding in 2019/2020 financial year to prepare detailed business cases. The funding will be allocated from the unallocated OLI funding budget approved in the Annual Plan 2019/2020 therefore this will have no impact on the Annual Plan budgets overall.


Auckland Domain – utilisation of the Local Board’s Parking Fund
8. On 18 June 2019, the Auckland Domain Committee sought approval to utilise budget from the Waitematā Local Board Parking Fund to address accessibility improvements in the Auckland Domain.

9. There are limited funds to implement the Auckland Domain Master Plan for improvements that relate to accessibility. As a result, members of the Waitematā Local Board that sit on the Auckland Domain Committee have proposed the parking fund may be utilised to provide better parking outcomes for the Auckland Domain.

10. The local board resolved to utilise the Parnell portion of the Waitematā Local Board Parking Fund in the order of $489,225 to deliver the improvements in the Auckland Domain. The local board recommended that the Governing Body release the funds. Under the Finance and Performance Committee terms of reference, this committee holds appropriate delegation to release the required funds.

Budget carry-forwards
11. During the 2019/2020 Annual Budget process, unspent operational and capital expenditure budgets related to 2018/2019 were carried forward to future years based on forecast under-delivery at year-end. This represented a change in process compared to previous years, where the carry-forwards were processed as budget revisions after the adoption of the Annual Budget.
12. A number of projects that were forecast to be completed in 2018/2019 were not completed as planned and it is requested that budgets for these projects be carried forward to 2019/2020.

- Regional Facilities Auckland (RFA) is requesting a carry-forward of $4.5 million to 2019/2020 for stadium renewals projects not completed in 2018/2019.
- Panuku Development Auckland Limited (Panuku) is requesting a carry-forward of $6.5 million to 2019/2020 for waterfront works not completed in 2018/2019.

City Centre Targeted Rate budget portfolio

13. In July 2019, the Auckland City Centre Advisory Board (ACCAB) endorsed the updated City Centre Targeted Rate funded programme of works and resolved to present the endorsed portfolio to the Finance and Performance Committee. The full report (CP2019/13324) is at Attachment B.

14. The programme is funded from the City Centre Targeted Rate. The 2019/2020 Annual Plan portfolio budget includes capital expenditure of $24.0 million and operating expenditure of $3.2 million.

Acquisition of land for the extension of Manukau Memorial Gardens

15. There is a separate confidential report related to the reallocation of existing budget to acquire land for the extension of Manukau Memorial Gardens.

16. The report is confidential as it contains budgeting and valuation information which if made public would prejudice the council's negotiations for the acquisition of land.

Ngā tūtohunga

Recommendation/s

That the Finance and Performance Committee:

a) approve the allocation of $910,164 funding from the existing 2019/2020 unallocated One Local Initiative budget

b) approve to release $489,225 from the Parnell portion of the Waitematā Local Board’s Parking Fund to the Auckland Domain Committee as recommended by the Waitematā Local Board

c) approve the budget carry-forwards of $4.5 million for Regional Facilities Auckland and $6.5 million for Panuku Development Auckland Limited from the 2018/2019 financial year to the 2019/2020 financial year

d) agree the City Centre Targeted Rate portfolio budget for 2019/2020 as endorsed by the Auckland City Centre Advisory Board.

Horopaki

Context

17. By 30 June each year, the annual budget for the Auckland Council Group is adopted. Following this, there are some minor changes that may occur. This may include re-allocation within the overall agreed budget, or in some cases additional budget requests to address one-off unexpected circumstances.

18. The Finance and Performance committee holds delegation for establishing and managing a structured approach to the approval of non-budgeted expenditure (including grants, loans or guarantees) that reinforces value for money and an expectation of tight expenditure control.

19. This report supports the committee in exercising that delegation by presenting the proposed budget changes summarised below. Full details of these items have been collected from relevant business areas of the council.
One Local Initiative

20. A total allocation of $910,164 for 2019/2020 is required to progress five OLI projects to the detailed business case stage following Environment and Community committee resolutions, leaving $3,571,836 unallocated for 2019/2020:

- Franklin - Karaka Sportsfield – allocate $171,856 responding to Resolution number ENV/2019/97
- Manurewa - Manurewa War Memorial Park – allocate $225,637 responding to Resolution number ENV/2019/101
- Rodney - Indoor courts Local – allocate $187,763 responding to Resolution number ENV/2019/104
- Upper Harbour - Indoor courts sub-regional – allocate $171,856 responding to Resolution number ENV/2019/95

Auckland Domain – utilisation of the Local Board’s Parking Fund

21. At the Auckland Domain Committee 29 November 2018 meeting, the committee resolved to:

- recommend that funds governed by the Waitematā Local Board be utilised to fund the trial installation of new gates at the entrance and exit to the Titoki Street carpark and at the Carlton Gore entrance from their Parking Fund.
- recommend that funds governed by the Waitematā Local Board be utilised to fund the expanded Kiosk Road carpark from their Parking Fund.

22. On 18 June 2019, the Waitematā Local Board resolved to support utilising $489,222 of the Parnell portion of the Waitematā Local Board Parking Fund to deliver the above two projects in the Auckland Domain.

23. This committee’s approval is required so that the budget can be updated to reflect these resolutions.

Budget carry-forwards

24. At the 22 May 2019 Finance and Performance Committee meeting (refer appendix A) adjustments to the 2019/2020 budget projections were approved and included forecast project timing changes, alongside other budget changes. The net impact of these timing changes was an increase in the 2019/2020 capital programme of $34.0 million and additional operating expenditure of $19.7 million in 2019/2020.

25. A number of capital projects that were forecast to be completed in 2018/2019, were not completed as planned and it is requested that budgets for these projects be carried forward.

26. The performance against the 2018/2019 budgets will be presented at the 17 September 2019 Finance and Performance Committee meeting.

Regional Facilities Auckland

27. During the 2019/2020 Annual Budget process RFA carry-forwards of approximately $24.3 million were approved. These mainly related to uncompleted work on the Aotea Centre refurbishment and the re-development at the Auckland Zoo.

28. RFA is requesting a further carry-forward of $4.5 million for renewals projects related to stadiums to 2019/2020. Details of the projects are as follows:
Stand strengthening and renewals works at Mt Smart and North Harbour stadia

29. RFA postponed stand renewals works amounting to $2.0 million across the two stadia previously planned for completion in quarter four of 2018/2019 while rescoping the works to take seismic strengthening into account. RFA is now requesting a carry-forward into 2019/2020. These projects include planned stand strengthening and reconfiguration works across both stadia, and the renewals works of the North Harbour Stadium stand roof which is approaching the end of its useful life.

Entry road, toilet and works facility renewals at Western Springs Stadium

30. $2.5 million of works focused on renewing roading, toilet and works facilities at the existing stadium were expected to be completed in 2018/2019. These works are already contracted and underway but have not yet been completed. Therefore a carry-forward of the budget into early 2019/2020 is requested.

Panuku Development Auckland

31. During the 2019/2020 Annual Budget process Panuku carry-forwards of approximately $11.7 million were approved. These mainly related to the Transform and Unlock programme and the programme of investment at the waterfront.

32. Panuku is requesting a further carry-forward of $6.5 million to 2019/2020 for waterfront projects that were not completed in 2018/2019 and are either already underway or already contracted and to commence soon. These projects include:

Sealink site

33. Construction in May and June 2019 did not progress as far as anticipated and work of approximately $3.6 million is yet to be completed.

Hotel promenade

34. Work of approximately $1.5 million being undertaken is behind schedule and was not completed by the end of June 2019 as forecast. Work should now be completed by the end of November.

35. The balance is made up of various other smaller waterfront projects.

City Centre Targeted Rate budget portfolio

36. The City Centre Targeted Rate funded programme of work is regularly reviewed, updated and discussed with the Auckland City Centre Advisory Board to respond to any significant changes or new proposals.

37. The Auckland City Centre Advisory Board endorsed the current City Centre Targeted Rate funded programme of work on 24 July 2019 (resolution CEN/2019/35). At this meeting, the board resolved to provide the City Centre Targeted Rate portfolio budget to the Finance and Performance Committee.

38. The 2019/2020 Annual Plan City Centre Targeted Rate portfolio budget includes capital expenditure of $24.0 million and operating expenditure of $3.2 million.

39. Key updates from the endorsed portfolio include:

- High Street Streetscapes – this project has been retained and the capital expenditure budget brought forward to commence in financial year 2022/2023.
- Cross Street and Beresford Square (items combined and changed to Karangahape Road Quarter Programme) – these projects have been brought together to facilitate a precinct-wide approach to development in the area that is responsive to developments of the City Rail Link and light rail.
- New items have been added to the City Centre Targeted Rate portfolio budget in response to feedback provided by the Auckland City Centre Advisory Board prior to the board’s 26 June 2019 workshop. Key projects are detailed below:
o Victoria Quarter Programme – a programme for improving amenity and pedestrian experience for this area will be developed through a business case process.

o City Centre Business Case Development Programme – this budget allows for business case work to be completed earlier to minimise uncertainty and provide earlier direction on project opportunities. This includes funding for Access for Everyone concept development and trials.

Supporting documentation
40. Attachment A includes all the referenced resolutions mentioned throughout this report. Full details of the city centre targeted rate portfolio budget are detailed in the report CP2019/13324 (Attachment B).

Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera
Council group impacts and views
41. The recommended budget carry-forwards have been requested by RFA and Panuku. Auckland Council staff have engaged with these CCOs to ensure these fall within the council’s carry-forward policy. If the carry-forwards are not approved, this would affect the CCO’s capital delivery for this financial year.

42. The impacts on the council group for the remaining items were considered as part of the previous decision-making processes. There is no additional impact to council group than considered previously by approving these budget allocations.

Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe
Local impacts and local board views
43. The local board impacts and local board views for each of these items were considered as part of the previous decision-making processes. There is no additional impact on local boards than considered previously by approving these budget allocations.

Tauākī whakaaweawe Māori
Māori impact statement
44. The impact to Māori for each of these items were considered as part of the previous decision-making processes. There is no additional impact to Māori than considered previously by approving these budget allocations.

Ngā ritenga ā-pūtea
Financial implications

One Local Initiative
45. The $910,164 funding will be allocated from the unallocated OLI budget approved in the Annual Budget 2019/2020, therefore having no overall impact on the annual budget.

Auckland Domain – utilisation of the Local Board’s Parking Fund
46. The Waitematā Local Board has a legacy parking fund that can be utilised for parking improvements. The Parnell portion of this fund, which has a balance of $619,952, can be used in the Domain due to the location.

47. The two projects in the Domain require funding of $489,225 which would be available within the Parnell portion of the Parking Fund. The approval of the Finance and Performance Committee is required to release these funds.

Budget carry-forwards
48. As the items to be carried forward have been funded previously, they can be funded through the associated underspends from 2018/2019 with no impact on rates and a favourable timing impact on debt.
City Centre Targeted Rate budget portfolio
49. All changes to the portfolio can be achieved within the existing City Centre Targeted Rate portfolio budget to 2025.

Ngā raru tūpono me ngā whakamaurutanga
Risks and mitigations
50. There is a risk that if the budget carry-forwards are not approved the CCOs will be unable to deliver their planned capital programmes.

51. The risks for the remaining items were considered as part of the previous decision-making processes. There are no additional risks than considered previously by approving these budget allocations.

52. The Auckland Domain Committee may seek further funding sources to deliver a permanent gate solution if the trial of the gates is effective.

Ngā koringa ā-muri
Next steps
Auckland Domain – utilisation of the Local Board’s Parking Fund
53. The delivery of the gates would be undertaken following stakeholder engagement, including those currently parking in the Domain. The carpark would proceed to detailed design and consent in the current financial year 2019/2020 and would likely be delivered in the 2020/2021 financial year.

Budget carry-forwards
54. The Financial Strategy and Planning team are to engage with RFA and Panuku to update the capex programmes for the current year to incorporate the carry-forwards.

Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
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<tbody>
<tr>
<td>A</td>
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<tr>
<td>B</td>
<td>ACCAB Report CP2019/13324 July 2019</td>
<td>71</td>
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</table>

Ngā kaihaina
Signatories

Authors
Louis Ong - Financial Analyst
Tracy Xu - Financial Analyst

Authorisers
Robert Irvine - Head of Group Financial Planning
Matthew Walker - Group Chief Financial Officer
Table of resolutions as referred in the Budget Update report:

1. **One Local Initiative**
   Environment and Community Committee resolutions:
   - 8 December 2018
   - 10 July 2019

2. **Auckland Domain – utilisation of the Local Board’s Parking fund**
   Waitemata Local Board
   - 18 June 2018

3. **Budget carry-forwards**
   Finance and Performance Committee
   - 22 May 2019

4. **City Centre targeted rate budget portfolio**
   Auckland City Centre Advisory Board
   - 24 July 2019

1. **One Local Initiative**
   Environment and Community Committee resolutions:
   8 December 2018

8 **Optimal size of the civic space at 254 Ponsonby Road**
A PowerPoint presentation was provided. A copy has been placed on the official minutes and is available on the Auckland Council website.

Resolution number ENV/2018/167

MOVED by Cr M Lee, seconded by Cr C Casey:
That the Environment and Community Committee:

a) support the retention of the whole site located at 254 Ponsonby Road (2326m²), Ponsonby, currently held by Auckland Council in fee simple under the Local Government Act 2002, for the purpose of developing a civic space.

CARRIED

Attachments
A 4 December 2018, Environment and Community Committee: Item 8 - Optimal size of the civic space at 254 Ponsonby Road, Presentation
10 July 2019

- Franklin - Karaka Sportsfield – allocate $171,856 responding to Resolution number ENV/2019/97

10 Multi-sport facility and upgrade of Karaka Sports Park - Indicative Business Case

Cr C Fletcher declared an interest in this item and took no part in the discussion or voting on the matter.

Resolution number ENV/2019/97

MOVED by Deputy Mayor BC Cashmore, seconded by Cr D Newman:

That the Environment and Community Committee:

a) agree the findings of an indicative business case for the development of a multi-sport facility and upgrades to Karaka Sports Park which found that:
   i) growth projected in the Franklin Local Board area will increase demand for sport and recreation services and facilities - the population is forecast to grow by 58 per cent (172,288) over the next 30 years
   ii) the population in the catchment of Karaka Sports Park is more active when compared to all Aucklanders
   iii) there are several neighbouring council sports facilities, including two multi-sport facilities
   iv) there is a current and future need for ancillary infrastructure, such as toilets and changing rooms, and sport field upgrades
   v) there is a current shortfall of 112 weekday field time for winter sports of 40 hours per week, which is forecast to grow to a shortfall of 105 hours per week by 2028
   vi) the provision of sand-carpenting and lighting of fields at Karaka Sports Park would help address the current and projected shortage of 112 field hours
   vii) there is no need for the proposed gym space, bar, kitchen and multi-function space
   viii) upgrades to tennis and netball courts are not needed in the medium-term
   ix) the quantifiable benefits of the One Local Initiative do not exceed costs and have a net cost of $14.4 million
   x) the quantifiable benefits of the partial implementation option exceed the costs required for development and have net benefits of $2.1 million.

b) agree that the development of a multi-sport facility at Karaka Sports Park and wider park upgrades (One Local Initiative) has a mixed case for change and strategic alignment with council objectives and would not deliver community benefits comparable to the capital and operational investment required.

c) approve the development of a detailed business case for the partial implementation of the Karaka Sports Park master plan alongside sport field and park upgrades commencing in 2019/20 based on:
   i) development of Part A (1400m²) of the multi-sport facility alongside park upgrades
   ii) indicative funding of $20.2 million of up to $30 million earmarked as part of the Long-term Plan 2018-2028.

CARRIED
Manurewa - Manurewa War Memorial – allocate $225,637 responding to Resolution number ENV/2019/101

12 Redevelopment of War Memorial Park, Manurewa - Indicative Business Case

Note: changes were made to clauses a) and b) with the agreement of the meeting.
Resolution number ENV/2019/101

MOVED by Cr J Walker, seconded by Cr D Newman:

That the Environment and Community Committee:

a) note the findings of an indicative business case for the redevelopment of War Memorial Park, Manurewa which found that:
   i) there is limited growth projected in the Manurewa Local Board area, which will constrain demand for new community, sport and recreation facilities
   ii) there are currently 12 community centres and community halls within the study area
   iii) there is no current gap for a new community facility in the Manurewa Local Board area
   iv) current population projections do not indicate a need for additional community facilities before 2046
   v) over the long-term, the strongest case for additional community facility capacity is likely to be in Wiri - this is due to the growth associated with Transform Manukau
   vi) there is a current gap of 120 hours of lit winter sports field capacity in the Manurewa Local Board area, of which 49 hours relates to football capacity
   vii) the provision of sand-carpeting and lighting of fields at War Memorial Park would address the projected demand for additional sports field capacity
   viii) the provision of additional sports field capacity aligns with Auckland Plan outcomes
   ix) the quantifiable benefits of providing additional sports field capacity exceed the capital and operational costs required to develop the additional capacity.

b) note that the development of a new local community centre has a weak case for change, moderate alignment with council strategic objectives, and would not deliver community benefits above the capital and operational costs.

c) approve the development of a detailed business case commencing in 2019 for the Manurewa Local Board, One Local Initiative [resolution MR/2019/104: f (i) refers] to, to renew the Manurewa AFC building to be used as a multi-purpose facility that supports existing sports users and community uses, a new floodlit artificial turf and service improvements to all other sports fields located on War Memorial Park, Manurewa, based on funding of $17 million earmarked for allocation as part of the 10-year Budget 2018-2028.

CARRIED
- Rodney - Indoor courts Local — allocate $187,763 responding to Resolution number ENV/2019/104

13 Indicative business case - Local indoor court facility Kumeu-Huapai
Resolution number ENV/2019/104
MOVED by Cr G Sayers, seconded by Cr R Clow:
That the Environment and Community Committee:

a) agree the findings of an indicative business case for the development of a local indoor court facility in Kumeu-Huapai, which found that:
   i) there is significant growth projected in the Kumeu-Huapai area of Rodney Local Board, which will create demand for new sport and recreation facilities
   ii) there is a current gap of one indoor court growing to two by at least 2021 in the Kumeu-Huapai area
   iii) provision of a local facility with two full-sized indoor courts from 2021 would respond to the projected demand and aligns with the Community Facilities Network Plan
   iv) Kumeu-Huapai is an optimal location to respond to the projected population growth and to fill the future gap in the network
   v) the provision of indoor courts aligns with Auckland Plan outcomes
   vi) the quantifiable benefits of providing a local facility with two full-sized indoor courts exceed the capital and operational costs required to develop the facility.

b) agree that there is a robust strategic and economic case for investment in the development of a two-court indoor facility in Kumeu-Huapai.

Minutes

Environment and Community Committee
10 July 2019

CARRIED
• Upper Harbour - Indoor courts sub-regional – allocate $171,856 responding to Resolution number ENV2019/95.

9 Destination indoor court facility Upper Harbour - indicative business case
Deputy Chairperson A Filipaina returned to the meeting at 12.01 pm.
Note: changes were made to clauses a), b) and c) with the agreement of the meeting.
Resolution number ENV2019/95
MOVED by Cr R Clow, seconded by Cr L Cooper:
That the Environment and Community Committee:

a) note the findings of the indicative business case for the development of a destination, multisport indoor court facility in the North-West that:
   i) there is low population projected in the North-West part of Auckland in the short to medium-term
   ii) the Massey Leisure Centre serves around 56 per cent of the current population in the North-West
   iii) population projections indicate that there could be demand for a local two full-sized indoor court facility in the North-West from 2026
   iv) the North-West is not expected to have sufficient demand for a destination four-court indoor court facility until at least 2036
   v) the optimal location for a new facility to respond to the projected population growth and to fill the future gap in the network requires further investigation

vi) the provision of indoor courts aligns with Auckland Plan outcomes
vii) once the population in the North-West increases, the quantifiable benefits of providing either a two or a four-court facility exceed the capital and operational costs required to develop the facility.

b) note that the report presented says that the development of a four-court indoor facility has a weak case for change and robust strategic alignment with council objectives and would deliver community benefits above the capital and operational costs.

c) approve the development of a detailed business case, commencing in 2019/2020 for the One Local Board Initiative which is a sub-regional destination multisport four-court indoor court facility (option two) to primarily serve the wider Upper Harbour Local Board area to meet future population needs, based on:
   i) an indicative funding investment of $25.6 million earmarked as part of the Long-term Plan 2018-2028.

d) agree that any action to progress an indoor court facility be included in the updated Community Facility Action Plan.

CARRIED

Note: Pursuant to Standing Order 1.8.6 Cr W Walker requested that his dissenting vote be recorded against clauses a) and b).
2. Auckland Domain – utilisation of the Local Board’s Parking fund

Waitemata Local Board
18 June 2018

17 Auckland Domain - Utilisation of the Waitematā Local Board’s Parking Fund
Resolution number WTM/2019/122

MOVED by Chairperson P Coom, seconded by Deputy Chairperson S Chambers:
That the Waitematā Local Board:

a) note the Waitematā Local Board’s legacy Parking Fund is available for parking improvements and is made up of the following:

<table>
<thead>
<tr>
<th>Area</th>
<th>Amount</th>
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<tbody>
<tr>
<td>City</td>
<td>$259,641</td>
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<tr>
<td>Freemans Bay</td>
<td>$26,785</td>
</tr>
<tr>
<td>Grey Lynn / Westmere</td>
<td>$27,842</td>
</tr>
<tr>
<td>Parnell</td>
<td>$619,952</td>
</tr>
<tr>
<td>Ponsonby-Herne Bay</td>
<td>$242,967</td>
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</tbody>
</table>

b) support utilising the Parnell portion of the Waitematā Local Board’s Parking Fund, in the order of $489,225 to deliver improvements in the Auckland Domain related to:
   i) installing temporary gates at the entrance and exit to the Titoki Street carpark and at the Carlton Gore entrance to manage commuter or long stay parking to ensure parking is available to Domain users, and
   ii) developing a new carpark to support the natural play area and provide safer pedestrian and cycling use of Kiosk Road.

c) support the removal of on-road parking from Kiosk Road and Football Drive following the parking improvements, consistent with the outcome of the Auckland Domain Masterplan and the Auckland Domain Accessibility Improvement Programme.

d) recommend to the Governing Body to release the funds from the Parking Fund.

Minutes

CARRIED
3. Budget carry-forwards
Finance and Performance Committee
22 May 2019

Attachment A-1: Budget timing changes

The 2019/2020 budget projections have been adjusted to incorporate forecast project timing changes, alongside other budget review changes.

The net impact of these timing changes is an increase in the 2019/2020 capital programme of $34 million and additional operating expenditure of $19.7 million in 2019/2020.

Key timing changes affecting the 2019/2020 capital budgets included within this are:
- Updated timeline for investment in infrastructure to support America's Cup 2021
- Timing changes to city centre and downtown works
- Rollover of the $20 million Climate Change Response Fund not required in 2019/2020
- Re-phasing of the Panuku Transform and Unlock programme, and their programme of investment in the Waterfront
- Revised timing of significant Watercare projects including the Central Interceptor, the Northern Interceptor, and the Waitakere-Snells-Atokes Wastewater Servicing project
- Rollover of the Panuku Strategic Development Fund
- Delays to the Action Centre refurbishment project and construction work at the Zoo
- Revised forecast assumption about future caps on delivery timing.

Operating expenditure carried over from 2018/2019 to 2019/2020 relates to provisioning for specific projects. Examples of this includes:
- $1.2 million related to commercial arrangements for America's Cup 2021
- Initiatives to progress Māori outcomes totalling $300,000
- Operating expenditure relating to specific local board projects.
- Operating grants totalling $2.4 million to Auckland Regional Helicopter and Auckland Marine Rescue.
- Operating expenditure for initiatives relating to targeted rates and other specifically funded programmes

As the items have been funded previously, they can be funded through the associated underspends with no impact on rates and a favourable timing variation on debt.
4. City Centre targeted rate budget portfolio
Auckland City Centre Advisory Board
24 July 2019

City centre targeted rate budget portfolio 2019/2020

Mr B Carbon left the meeting at 4.25 pm.

Resolution number CEN/2019/35

MOVED by Chairperson V Beck, seconded by Mr P Reynolds:

That the Auckland City Centre Advisory Board:

a) endorse the updated city centre targeted rate portfolio budget 2019/2020 (Attachment A of the agenda report).

b) note that the city centre targeted rate portfolio budget 2019/2020 will be presented to the Finance and Performance Committee.

CARRIED
City centre targeted rate portfolio budget 2019/2020

File No.: CP2019/13324

Te take mō te pūrongo

Purpose of the report
1. To endorse the city centre targeted rate portfolio budget 2019/2020.

Whakarāpopototanga matua

Executive summary
2. The city centre targeted rate portfolio budget 2019/2020 (Attachment A) has been revised following the strategic assessment process first conveyed to the board at its meeting on 26 September 2018 (Resolution number CEN/2018/53). The budget covers programmes and projects from financial year 2019/2020 to 2024/2026.
3. The strategic assessments were completed by staff and incorporated feedback from the Auckland City Centre Advisory Board received during workshops and via written feedback, (summarised in Attachment B), using the board’s assessment criteria (Attachment C).
4. The changes to the city centre targeted portfolio resulting from this process allow for a refreshed forecast of works, and respond to board feedback to allow greater flexibility for funding new opportunities that deliver on city centre objectives and outcomes.
5. Primary changes to the portfolio are adjustments to the ten projects that underwent strategic assessment, and four new budget items created in response to the findings of the strategic assessments and feedback from the board.
6. Following the board’s endorsement, the city centre targeted portfolio 2019/2020 will be presented to the Finance and Performance Committee.

Ngā tūtōhunga

Recommendation/s
That the Auckland City Centre Advisory Board:

a) endorse the updated city centre targeted rate portfolio budget 2019/2020 (Attachment A of the agenda report).

b) note that the city centre targeted rate portfolio budget 2019/2020 will be presented to the Finance and Performance Committee.

Horopaki

Context
7. The city centre targeted rate was established by Auckland City Council in the 2004/2005 financial year to help fund the development and revitalisation of the city centre. The rate is applied to business and residential land in the city centre and is estimated to yield approximately $22.5 million per annum.
8. The Auckland City Centre Advisory Board was formed to advise the council on expenditure of the city centre targeted rate.
9. A review of the city centre targeted rate portfolio was initiated to reflect the alignment with the Long-term Plan 2018 - 2028, the city centre’s latest challenges and opportunities and to ensure the portfolio is congruent with Auckland Council’s most current policies, plans and strategies.
10. From April 2018, staff have worked alongside members of the Auckland City Centre Advisory Board to update the city centre targeted rate assessment criteria to assist the board with their advice on city centre targeted rate investment.

11. A working group of board members was appointed to further develop the assessment criteria, and the subsequent updated assessment criteria (Attachment B) was endorsed by the board at its 22 August 2018 meeting (Resolution number CEN/2018/48).

12. The review of the targeted rate portfolio used the board’s endorsed assessment criteria and the council’s Investment Delivery Framework to assess projects in the city centre portfolio.

13. At the 26 September 2018 meeting, the Auckland City Centre Advisory Board received from staff the process for the review of the city targeted rate portfolio (known as TR7) (Resolution number CEN/2018/53). Ten projects that had not yet started were identified to undergo strategic assessments in alignment with Auckland Council’s Investment Delivery Framework. The outcome of each strategic assessment is a recommendation to progress (or not) with a business case for the proposed project.

14. Feedback from the Auckland City Centre Advisory Board on the prioritisation of strategic assessments was sought at the board’s meeting on 21 November 2018 (Resolution number CEN/2018/66).

15. Draft strategic assessments were completed by staff and presented to the board at its 17 April 2019 workshop. The board’s investment criteria were used by the board to provide advice to the council on city centre targeted rate investment priorities during discussion at the workshop.

16. Following the 17 April 2019 workshop, board members were given the opportunity to provide individual feedback to staff using the city centre targeted rate investment criteria by 31 May 2019. Seven individual submissions from the board were received, as well as joint feedback from the Waitāmatā Local Board.

17. Qualitative and quantitative feedback from the board was considered. Commentary and advice from the board was received, and numerical ratings for projects against the board’s assessment criteria were calculated by aggregating all feedback forms received from individual board members following the 17 April 2019 workshop.

18. Staff then formed a draft city centre targeted rate portfolio budget 2019/2020 based on the completed strategic assessments and the advice and feedback received from the board. In response to the strategic assessment and feedback processes, certain line items were removed, modified, or added to the draft budget. The draft budget was presented to the board at its 26 June workshop, where further advice and input was received ahead of staff finalising the budget for presentation to the board at its 24 July 2019 meeting.

19. Final changes have now been made to the 2019/2020 budget, incorporating the feedback received at 26 June 2019 workshop with the board. These changes are detailed below in this report, and the updated city centre targeted rate portfolio budget 2019/2020 is included as Attachment A.

Tātaritanga me ngā tohutohu
Analysis and advice

20. The completion of the strategic assessment process and the incorporation of the advice and feedback from the Auckland City Centre Advisory Board allows council to formulate a refreshed city centre targeted rate budget. The assessment of the projects that had not yet started has allowed them to be evaluated in light of current advice from the board and in context of the current long-term plan.

21. The new city centre targeted rate portfolio budget 2019/2020 in attached to this report (Attachment A). The substantive changes reflected in the budget are noted in this report below:
Changes to existing budget items

i) High Street Streetscapes ($14.2 million retained) – this project has been retained and the capital expenditure budget brought forward to financial year 2022/2023. Of the $14.2 million budget, $500,000 of the budget has been designated as operational expenditure, with spend starting in the financial year 2020/2021 to allow for business case work that will enable the project to proceed.

ii) Emily Place ($2.5 million retained) – while there is a lack of scope and budget detail, noted, the feedback from the board was positive around the potential of development here. Of the $2.5 million budget, $50,000 has been brought forward to financial year 2020/2021 for business case work.

iii) Mills Lane and Exchange Lane ($4 million retained, line items combined and changed to ‘Service Lane Programme’) – the strategic assessment identified benefit in developing a programme approach to developing Mills Lane and Exchange Lane developments. The respective budgets of $3 million and $1 million have been retained, while bringing the projects together and bringing forward $80,000 to the 2019/2021 financial year for business case development.

iv) Cross Street and Beresford Square ($9 million retained, line items combined and changed to ‘Karangahape Road Quarter Programme’) – these projects have been brought together to facilitate a precinct-wide approach to development in the area that is responsive to developments of the City Rail Link and light rail. The capital expenditure has been brought forward one year to the 2023/2024 financial year, and $500,000 has been brought forward to 2020/2021 to allow for business case work.

v) Wyncham Street ($3 million removed, $3 million retained) – the budget is reduced in line with the recommendation to focus the scope of the project on Wyncham Street between Hobson and Albert Street only (rather than Hobson to Queen Street), in order to fully realise benefits from delivery of the Federal Street upgrade and the City Rail Link. $250,000 has been brought forward to the 2019/20 financial year for business case work.

vi) Queens Wharf ($8 million removed, $1 million retained) – The scope for this project is dependent on a number of other decisions still to be made in the downtown and waterfront area. $1 million has been retained to support future planning of Queen’s Wharf. More investment in Queen’s Wharf may be considered as part of the Long-term Plan 2021-2031.

vii) Quay Park ($4.75 million removed, $250,000 retained) – The City Centre Master Plan 2020 may support development in the area. $250,000 has been retained and brought forward to 2020/2021 to support future planning.

viii) Lower Hobson Street Flyover ($6 million removed) – this project has been removed as a different project to convert the flyover to two-way traffic and improve pedestrian and cycling facilities is being progressed outside of the city centre targeted rate portfolio instead.

ix) Wayfinding, Signage and Public Art ($3.4 million repurposed, line item changed to ‘Public Art’) – the balance of this line was repurposed as there was no planned expenditure to match the TR7 forecast. $0.4 million was returned to the wider city centre targeted rate portfolio, and $3 million has been retained for Public Art. The $3 million Public Art allocation is to support delivery of the City Centre Public Art Plan endorsed at the board’s 23 May 2018 meeting (Resolution number CEN/2018/25).
22. Four new budget items have been added to the city centre targeted rate portfolio budget in response to feedback provided by the Auckland City Centre Advisory Board prior to the board’s 26 June 2019 workshop. These new projects are detailed below:

**New budget items**

i) Victoria Quarter Programme ($4.8 million) – a programme for improving amenity and pedestrian experience for this area will be developed through a business case process.

ii) City Centre Business Case Development Programme ($2.5 million) – this budget allows for business case work to be completed earlier to minimise uncertainty and provide earlier direction on project opportunities. This includes funding for Access for Everyone concept development and trials.

iii) Additional Programme Fund ($2 million) – this fund responds to advice from the board to have the opportunity to support funding or part funding new and arising projects that aren’t necessarily anticipated at the outset of a given financial year. New projects to be funded via this allocation will undergo a strategic assessment.

iv) Contingency ($10 million) – funding has been made available to respond to cost escalations and unforeseen risks. Any unused contingency will remain within the city centre targeted rate portfolio.

23. The phasing and forecast of other projects in the city centre targeted rate portfolio have been adjusted when refreshing the portfolio for this review. The substantive changes as a result of this adjustment are detailed below:

**Notable changes to in-progress projects**

i) Myers Park Underpass ($5.7 million retained, $1.85 million added) – this budget has been revised to align with the high-level cost estimate for the preferred option, as presented at the board’s 22 May 2019 workshop.

ii) Albert Street and Lower Queen Street Upgrades - No change to $30 million total funding contribution to Albert Street and Lower Queen Street. The budget has been redistributed at $15 million for each project to enable construction to proceed in line with the City Rail Link C1 and C2 projects as presented in the 17 April 2019 Auckland City Centre Advisory Board meeting.

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**Ngā whakaaweawe me ngā tirohanga a te rōpū Kaunihera Council group impacts and views**

24. The strategic assessment process is aligned with Auckland Council’s Investment Delivery Framework. All strategic assessments include assessment of the project’s fit with Auckland Plan outcomes.

25. Staff have consulted with Auckland Transport and other council departments regarding the strategic assessments of the proposed projects. Strategic assessments take into account existing plans and projects of the Council Group, as well as approved plans and strategies.

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**Ngā whakaaweawe ā-rohe me ngā tirohanga a te poari ā-rohe Local impacts and local board views**

26. Auckland’s city centre falls within the Waitematā Local Board boundaries. The local board is consulted during the development of relevant city centre projects, some of which receive funding through the city centre targeted rate.

27. A Waitematā Local Board representative is part of the Auckland City Centre Advisory Board membership. The representative sought and collated feedback from Waitematā Local Board members, and this feedback was submitted and considered as part of the strategic assessment process together with the advice and views of individual Auckland City Centre Advisory Board members.
Tauākī whakaaweawe Māori
Māori impact statement

28. The city centre targeted rate can be used to fund development projects that contribute to Māori outcomes by enabling manaakitanga (hospitality), kaitakitanga (environmental guardianship), and highlighting our unique cultural heritage by incorporating Māori design elements.

29. Mana whenua consultation occurs as part of the development and delivery of all city centre projects, on a project by project basis, via the monthly Infrastructure and Environmental Services Mana Whenua Hui and other site or project specific hui.

30. A Ngāti Whātua o Ōrākei representative is part of the Auckland City Centre Advisory Board membership.

Ngā ritenga ā-pūtea
Financial implications

31. All changes to the portfolio budget have been achieved within the existing city centre targeted rate portfolio budget to 2025. The total value of projects within the city centre targeted rate portfolio is $218 million.

Ngā raru tūpono me ngā whakamauratanga
Risks and mitigations

32. The city centre targeted rate portfolio includes projects at various stages, including projects that do not yet have a defined scope or conceptual design. As such, the forecast budgets are subject to change.

33. Operational expenditure has been brought forward for some projects to allow for business case work to commence earlier, which will define the project scope and budget.

34. The new contingency fund line item will mitigate the risk of cost variances to projects, as it sets aside approximately 4.5 per cent of the city centre targeted rate portfolio to be used to address cost escalations and unforeseen risks.

35. There is a risk that opportunities to achieve city centre outcomes may be missed due to the timing of funding cycles. The creation of the additional programme fund will allow the city centre targeted rate portfolio to be more responsive to such opportunities.

Ngā koringa ā-muri
Next steps

36. The city centre targeted rate portfolio budget 2019/2020 will be reported to the Finance and Performance Committee.

37. The city centre targeted rate budget will be refreshed annually to update the expenditure and cashflows.

38. A further refresh of the city centre targeted rate budget will be aligned to the Long-term Plan process. The refresh will only take into consideration programmes or projects that have not yet started.
Ngā tāpirihanga
Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>City Centre Targeted Rate portfolio budget 2019/2020 - July 2019</td>
<td>25</td>
</tr>
<tr>
<td>B</td>
<td>Recommendation and Advice Summary for Workshop</td>
<td>27</td>
</tr>
<tr>
<td>C</td>
<td>City Centre Targeted Rate - assessment criteria July 2018</td>
<td>29</td>
</tr>
</tbody>
</table>

Ngā kaihaina
Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Travis McDonald – Programme Lead</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>John Dunshea - General Manager Development Programmes Office</td>
</tr>
</tbody>
</table>
Te take mō te pūrongo
Purpose of the report
1. To note the progress on the forward work programme appended in Attachment A.

Whakarāpopototanga matua
Executive summary
2. This is a regular information-only report which aims to provide greater visibility of information circulated to committee members via memo-briefing or other means, where no decisions are required.
3. The following memos were circulated to members:

<table>
<thead>
<tr>
<th>Date</th>
<th>Subject</th>
</tr>
</thead>
<tbody>
<tr>
<td>2/8/2019</td>
<td>Memo from Rod Aitken, Head of Corporate Property regarding the North/West hub to be located in Albany – Attachment B</td>
</tr>
<tr>
<td>5/8/2019</td>
<td>Memo from Paul Marriott-Lloyd, Senior Policy Manager, Parks and Recreation Policy regarding the Puketāpapa Local Board One Local Initiative – Attachment C</td>
</tr>
</tbody>
</table>

4. The following workshops/briefings have taken place:

<table>
<thead>
<tr>
<th>Date</th>
<th>Workshop/Briefing</th>
</tr>
</thead>
<tbody>
<tr>
<td>23/7/2019</td>
<td>One Local Initiatives – Attachment D</td>
</tr>
<tr>
<td>7/8/2019</td>
<td>Auckland Transport Alignment Project (ATAP) and Auckland Transport Capital Programme (confidential) – no attachment</td>
</tr>
</tbody>
</table>

5. This document can be found on the Auckland Council website, at the following link:
   http://infocouncil.aucklandcouncil.govt.nz/
   o at the top left of the page, select meeting/Te hui “Finance and Performance Committee” from the drop-down tab and click “View”;
   o under ‘Attachments’, select either the HTML or PDF version of the document entitled ‘Extra Attachments’.

Ngā tūtohunga
Recommendation/s
That the Finance and Performance Committee:

a) note the progress on the forward work programme

b) receive the Summary of Finance and Performance Committee information memorandum and briefings – 20 August 2019.
Ngā tāpirihanga

Attachments

<table>
<thead>
<tr>
<th>No.</th>
<th>Titlefaito</th>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>📜</td>
<td>Finance and Performance Committee - Forward Work Programme 2019/2020</td>
<td>79</td>
</tr>
<tr>
<td>B</td>
<td>👉</td>
<td>Memo from Rod Aitken, Head of Corporate Property regarding the North/West hub to be located in Albany (Under Separate Cover)</td>
<td></td>
</tr>
<tr>
<td>C</td>
<td>👉</td>
<td>Memo from Paul Marriott-Lloyd, Senior Policy Manager, Parks and Recreation Policy regarding the Puketāpapa Local Board One Local (Under Separate Cover)</td>
<td></td>
</tr>
<tr>
<td>D</td>
<td>👉</td>
<td>Finance and Performance Committee workshop, 23 July 2019 - One Local Initiatives (Under Separate Cover)</td>
<td></td>
</tr>
</tbody>
</table>

Ngā kaihaina

Signatories

<table>
<thead>
<tr>
<th>Author</th>
<th>Sandra Gordon - Senior Governance Advisor</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authoriser</td>
<td>Matthew Walker - Group Chief Financial Officer</td>
</tr>
</tbody>
</table>
Komitī ā Pūtea, ā Mahi Hoki
Finance and Performance Committee
FORWARD WORK PROGRAMME TO 30 JUNE 2020

The purpose of the Committee is to control and review expenditure across the Group to improve value for money; to monitor the overall financial management and performance of Auckland Council parent and Auckland Council Group; to make financial decisions required outside the annual budgeting processes and to perform the responsibilities of another committee, where it is necessary.

Detailed decisions are reported at the end of this document.

Priorities for 2019/20 are:
1. Planning and Funding
2. Reporting and Performance
3. Value for money
4. Operational

The work of the committee will:
1. approve the Annual Plan 2020/2021 including financial policy, the consultation document and supporting information for recommendation to the Governing Body
2. monitor achievement of financial and other measures of performance and services levels and recommend the Annual Report to the Governing Body
3. approve acquisition and disposal of property related to the Committee’s responsibilities.
4. review and approve financial policy and non-budgeted expenditure.

Planning and Funding

<table>
<thead>
<tr>
<th>Lead</th>
<th>Area of work</th>
<th>Reason for work</th>
<th>Finance and Performance Committee role - decision or direction</th>
<th>Expected timeframes</th>
</tr>
</thead>
<tbody>
<tr>
<td>GM Financial Strategy &amp; Planning</td>
<td>Annual Budget</td>
<td>Statutory process</td>
<td>Decision to agree to the Consultation items Adopt Consultation Document to consult with Public Consultation runs Hear feedback and deliberate budget scenarios Decisions made for Annual Budget Adopt final Annual Budget</td>
<td>Q1 Jul-Sept 23 July 20 Aug 11 Sept 17 Sept</td>
</tr>
<tr>
<td>GM Financial Strategy &amp; Planning</td>
<td>Budget Update (as required). This includes significant unbudgeted one-off expenditure.</td>
<td>Financial management</td>
<td>Decision to agree recommended budget changes outside of AP/LTP budgeting cycle</td>
<td>Nov Dec</td>
</tr>
<tr>
<td>GM Financial Strategy &amp; Planning</td>
<td>Development contributions policy</td>
<td>Statutory requirement to have a DC policy • Review and update for adjustments to DC policy • Review for amendments to LGA regarding community wellbeing</td>
<td>The GB has Adopted the Development Contribution policy (13 December 2018)</td>
<td></td>
</tr>
<tr>
<td>Item 15</td>
<td>Lead</td>
<td>Area of work</td>
<td>Reason for work</td>
<td>Finance and Performance Committee role - decision or direction</td>
</tr>
<tr>
<td>-------</td>
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</tr>
<tr>
<td></td>
<td>GM Financial Strategy &amp; Planning</td>
<td>Infrastructure funding and financing work with Treasury</td>
<td>Financial Management</td>
<td>Discuss ongoing work with central government on Crown Infrastructure Partners and Special Purpose Vehicles for major infrastructure projects – timing for committee as required</td>
</tr>
<tr>
<td></td>
<td>GM Financial Strategy &amp; Planning and Treasurer and GM Financial Transactions</td>
<td>Treasury and debt management</td>
<td>Briefing on council debt</td>
<td></td>
</tr>
<tr>
<td></td>
<td>GM Corporate Finance and Property</td>
<td>Weathertightness issues and provision</td>
<td>To provide an update on changes implemented to reduce the future risk of weathertightness claims as well as a summary of how the liability is calculated for accounting purposes</td>
<td>Review information (workshop held 6 March 2019 and now Completed)</td>
</tr>
<tr>
<td></td>
<td>Auckland Investment Office</td>
<td>Colin Dale Park</td>
<td>Report on progress of the investigation and negotiations for Speedway (run by Springs Promotions Ltd) to move from Western Springs to Colin Dale Park.</td>
<td>Decisions relating to Colin Dale Park Note – Venue Development Strategy is being considered at the Planning Committee. Refer also to aspects of this matter being considered as part of the Annual Budget 2019/2020</td>
</tr>
<tr>
<td></td>
<td>Chief Financial Officer</td>
<td>Eden Park</td>
<td>Report on progress regarding the loan guarantee and grant funding</td>
<td>Review information and make decisions on the loan guarantee Progress update memo in August 2019</td>
</tr>
<tr>
<td></td>
<td>Te Waka Anga Mua ki Uta</td>
<td>Māori Transformational Activity and Expenditure Report</td>
<td>To monitor progress on expenditure and delivery of Māori transformational activity (includes Te Toa Taktitini) and on projects to deliver Māori outcomes. This reporting will be carried out bi-annually To monitor progress in responding to 3 yearly Te Tiriti O Waitangi audit</td>
<td>Receive generally no decisions</td>
</tr>
<tr>
<td>Lead</td>
<td>Area of work</td>
<td>Reason for work</td>
<td>Finance and Performance Committee role - decision or direction</td>
<td>Expected timeframes</td>
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</tr>
<tr>
<td>GM Corporate Finance and Property</td>
<td>Annual Report</td>
<td>• Statutory requirement</td>
<td>Receive Annual report</td>
<td>2019</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• NZX Announcement and release</td>
<td>Recommend to Governing Body for adoption</td>
<td>Q1 Jul-Sept 23 July</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Draft annual report and Summary on Performance - Sept</td>
<td></td>
<td>20 Aug</td>
</tr>
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<td></td>
<td></td>
<td>• Interim audit report – Feb</td>
<td>Note:</td>
<td>11 Sept</td>
</tr>
<tr>
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<td></td>
<td>• NZX announcements are presented to the Audit and Risk Committee</td>
<td>Q2 Oct-Dec Dates</td>
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<tr>
<td></td>
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<td>• There is a delegation from the Committee to Chair</td>
<td>TBA</td>
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<td></td>
<td></td>
<td></td>
<td>and Deputy Chair of Finance and Performance to recommend to</td>
<td>Q3 Jan-Mar Dates</td>
</tr>
<tr>
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<td>the Mayor and CE to release the preliminary results to the</td>
<td>TBA</td>
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<td></td>
<td>NZ Stock Exchange so that Council can meet NZX reporting</td>
<td>Q4 Apr-June Dates</td>
</tr>
<tr>
<td></td>
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<td></td>
<td>deadlines.</td>
<td>TBA</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>• Formal adoption of annual report is by the Governing Body</td>
<td>17 Sept</td>
</tr>
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<td>2019</td>
<td>Q1 Jul-Sept 23 July</td>
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<td>2020</td>
<td>20 Aug</td>
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<td></td>
<td>Q3 Jan-Mar Dates</td>
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<td></td>
<td>Q4 Apr-June Dates</td>
</tr>
</tbody>
</table>

**Reported and Performance**

- **GM Corporate Finance and Property**
  - Half-yearly report
  - NZX listing requirement
  - Receive Half-yearly report
  - Approve for release
  - Note:
    - NZX announcements are presented to the Audit and Risk Committee
    - There is a delegation from the Committee to Chair and Deputy Chair of Finance and Performance to recommend to the Mayor and CE to release the preliminary results to the NZ Stock Exchange so that Council can meet NZX reporting deadlines.
    - Document will be sent to committee members once it has been reported to the NZX on 28 February 2019
    - Mar

- **CCO/External Partnerships**
  - CCO Statements of Intent and POAL Statement of Corporate Intent
    - Shareholder feedback on draft SOIs – Aug
    - Letters of Expectation for 2019/2020 SOIs – Nov
    - Shareholder comments on draft 2019/2020 SOIs – Apr
    - POAL draft Statement of Corporate Intent - Aug
    - Agree 2019/2010 Letters of Expectation
    - Approve 2019/2020 CCO Statements of Intent and POAL Statement of Corporate Intent
    - July
    - Aug
    - Nov
### Finance and Performance Committee role - decision or direction

<table>
<thead>
<tr>
<th>Area of work</th>
<th>Reason for work</th>
<th>Lead</th>
<th>Expected timeframes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Manager Corporate &amp; Local Board Performance</strong></td>
<td>Performance Reporting quarterly - parent</td>
<td>To monitor council parent financial and non-financial performance results</td>
<td><strong>Receive generally no decisions</strong></td>
</tr>
<tr>
<td><strong>GM Financial Strategy &amp; Planning</strong></td>
<td>Performance Reporting quarterly – CCOs</td>
<td>To monitor CCO financial and non-financial performance results, including CRLL</td>
<td><strong>Receive validate/challenge</strong></td>
</tr>
<tr>
<td><strong>GM Financial Strategy &amp; Planning</strong></td>
<td>Performance Reporting quarterly - group</td>
<td>To monitor Auckland Council group financial performance</td>
<td><strong>Receive generally no decisions</strong></td>
</tr>
</tbody>
</table>

### Value for Money

<table>
<thead>
<tr>
<th>Area of work</th>
<th>Reason for work</th>
<th>Lead</th>
<th>Expected timeframes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>GM Financial Strategy &amp; Planning</strong></td>
<td>Consideration and adoption of Group policy relating to Business Cases</td>
<td><strong>Decision on whether to adopt a new policy</strong></td>
<td>July</td>
</tr>
</tbody>
</table>

### Operational

<table>
<thead>
<tr>
<th>Area of work</th>
<th>Reason for work</th>
<th>Lead</th>
<th>Expected timeframes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Panuku Development Auckland</strong></td>
<td>Recommended disposals or acquisitions. These reports are as required, but generally monthly.</td>
<td>• Panuku is required through its SOI to identify and recommend to council properties that are surplus to requirements and can be considered for disposal. These include general disposals to fund LTP projects. • Panuku recommends properties for acquisition and disposal to the committee for approval where they are located within a priority development location.</td>
<td><strong>Decision to proceed with recommended disposals or acquisitions.</strong></td>
</tr>
<tr>
<td><strong>GM Corporate Finance and Property</strong></td>
<td>Property portfolio</td>
<td>To provide an update on progress of the Corporate Property Portfolio roll out and where required seek approval for any property transactions</td>
<td><strong>Regular reporting</strong></td>
</tr>
<tr>
<td><strong>Engineering &amp; Technical Services / Treasury &amp; Financial Transactions / Procurement</strong></td>
<td>Consideration and adoption of Group policies for Performance Bonds</td>
<td>Mayoral Office request</td>
<td><strong>Decide whether to amend current policy</strong></td>
</tr>
</tbody>
</table>
### Lead

<table>
<thead>
<tr>
<th>Area of work</th>
<th>Reason for work</th>
<th>Finance and Performance Committee role - decision or direction</th>
</tr>
</thead>
</table>
| CCO/External Partnerships | Funding and Levies (including Auckland Regional Amenities, MOTAT and Auckland War Memorial Museum) | Statutory process  
- RFA respond to draft levy for MOTAT and AWMM (on behalf of council)  
- December F&P - approve council submission to draft ARAFB Funding Plan  
- March F&P – approve annual funding levies for ARAFB, MOTAT, AWMM  
- March F&P – approve ARAFB draft  
- May and June 2019 - nine amenities present to F&P committee | Decision to approve submission on draft Funding Plan  
Decision to approve levies |
| Parks, Sports and Recreation | Loan restructuring (committee dates as required) | Responding to proposals and recommendations | Decision to approve proposed restructuring |
| GM Financial Strategy & Planning | Local Government finance and funding | Approve submission to the Productivity Commission | Aug |

### Expected timeframes

<table>
<thead>
<tr>
<th>Lead</th>
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</thead>
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- March F&P – approve annual funding levies for ARAFB, MOTAT, AWMM  
- March F&P – approve ARAFB draft  
- May and June 2019 - nine amenities present to F&P committee | Decision to approve submission on draft Funding Plan  
Decision to approve levies |
| Parks, Sports and Recreation | Loan restructuring (committee dates as required) | Responding to proposals and recommendations | Decision to approve proposed restructuring |
| GM Financial Strategy & Planning | Local Government finance and funding | Approve submission to the Productivity Commission | Aug |
# Detailed decisions - Komiti ā Pūtea, ā Mahi Hoki

**Finance and Performance Committee**

**FORWARD WORK PROGRAMME TO 30 JUNE 2019**

<table>
<thead>
<tr>
<th>Lead</th>
<th>Area of work</th>
<th>Finance and Performance Committee role - decision or direction</th>
<th>Detailed decisions</th>
</tr>
</thead>
<tbody>
<tr>
<td>GM Financial Strategy &amp; Planning</td>
<td>Annual Budget</td>
<td><strong>Decision to agree to the Consultation items</strong>&lt;br&gt;Adopt Consultation Document to consult with Public Consultation runs&lt;br&gt;Hear feedback and deliberate budget scenarios&lt;br&gt;<strong>Decisions</strong> made for Annual Budget&lt;br&gt;Adopt final Annual Budget</td>
<td>For information on the previous long-term/annual plan processes, please refer to the table at the end of this document.</td>
</tr>
<tr>
<td>GM Financial Strategy &amp; Planning</td>
<td>Budget Update (as required). This includes significant unbudgeted one-off expenditure.</td>
<td><strong>Decision to agree recommended budget changes outside of AP/LTP budgeting cycle</strong></td>
<td>For information on previous decisions, please refer to the table at the end of this document.</td>
</tr>
<tr>
<td>GM Financial Strategy &amp; Planning</td>
<td>Development contributions policy</td>
<td><strong>Note that the Governing Body has agreed to consult on the proposed DC policy (18 October 2018). The GB has consulted on draft Development Contribution policy (19 October 2018 – 15 November 2018). The GB will adopt the Development Contribution policy (13 December 2018)</strong></td>
<td></td>
</tr>
<tr>
<td>GM Financial Strategy &amp; Planning and Treasurer and GM Financial</td>
<td>Treasury and debt management</td>
<td><strong>Briefing</strong> on council debt</td>
<td>21/11/18 – <a href="#">Workshop on Debt Management Strategy</a></td>
</tr>
<tr>
<td>Lead</td>
<td>Area of work</td>
<td>Finance and Performance Committee role - decision or direction</td>
<td>Detailed decisions</td>
</tr>
<tr>
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</tr>
<tr>
<td>Auckland Investment Office</td>
<td>Dividend reinvestment plan</td>
<td><strong>Decision</strong> to agree required to approve Dividend Reinvestment Plan</td>
<td></td>
</tr>
<tr>
<td>GM Corporate Finance and Property</td>
<td>Weathertightness issues and provision</td>
<td><strong>Review</strong> information</td>
<td>7/3/19 – Confidential workshop held</td>
</tr>
<tr>
<td>Chief Financial Officer</td>
<td>Eden Park</td>
<td>Report on progress regarding the loan guarantee</td>
<td>13/2/19 – Confidential workshop held 19/3/19 – <a href="#">Eden Park Trust loan guarantee</a> FIN/2019/26 and 27</td>
</tr>
<tr>
<td>Chief Financial Officer</td>
<td>City Rail Link Limited</td>
<td>Update on financial matters relating to City Rail Link Limited</td>
<td>19/2/19 – Confidential briefing held</td>
</tr>
<tr>
<td>Item 15</td>
<td>Lead</td>
<td>Area of work</td>
<td>Finance and Performance Committee role - decision or direction</td>
</tr>
<tr>
<td>--------</td>
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<td>---------------------------------------------------------------</td>
</tr>
</tbody>
</table>
| 1 | GM Corporate Finance and Property | Annual Report | Receive Annual report Recommend to Governing Body for adoption Note:  
• NZX announcements are presented to the Audit and Risk Committee  
• There is a delegation from the Committee to Chair and Deputy Chair of Finance and Performance to recommend to the Mayor and CE to release the preliminary results to the NZ Stock Exchange so that Council can meet NZX reporting deadlines.  
• Formal adoption of annual report is by the Governing Body | 13/12/2016 - Delegation for approval of releasing interim and full year group results to New Zealand Stock Exchange FIN/2016/168  
18/9/18 – Approval of and recommendation for adoption of the 2017/2018 Annual Report for Auckland Council and Group (confidential) |
| 2 | GM Corporate Finance and Property | Half-yearly report | Receive Half-yearly report Approve for release Note:  
• NZX announcements are presented to the Audit and Risk Committee  
• There is a delegation from the Committee to Chair and Deputy Chair of Finance and Performance to recommend to the Mayor and CE to release the preliminary results to the NZ Stock Exchange so that Council can meet NZX reporting deadlines. | 20/3/19 – Auckland Council Group and Auckland Council quarterly performance reports to 31 December 2018 FIN/2019/29 |
19/9/17 – Approval of Watercare Services Limited Statement of Intent 2017-20 FIN/2017/122  
20/3/18 – Letters of Expectation for 2018-2021  
17/4/18 – proposed shareholder comments on Draft Council-controlled organisation statements of intent FIN/2018/64  
21/8/18 – Council-controlled Organisations – Approval of 2018-2021 Statements of Intent FIN/2018/118  
21/8/18 – Ports of Auckland Limited – proposed shareholder feedback on the draft Statement of Corporate Intent FIN/2018/119  
23/10/18 – Shareholder approval of Ports of Auckland Limited’s final statement of Corporate Intent 2018-2021 FIN/2018/156  
23/10/18 – Workshop on Council Controlled Organisations letters of expectation, statements of intent and quarterly reporting  
22/11/18 - 22/11/18 – Proposed priorities for the 2019 letters of expectation to substantive council-controlled organisations FIN/2018/173  
19/2/19 – Terms of Reference for Statement of Intent Review FIN/2019/9  
19/2/19 – Letters of expectation – Auckland Transport; Auckland Tourism, Events and Economic Development Limited; Panuku Developments Limited; Regional Facilities Auckland; Watercare Services Limited FIN/2019/11 |
<table>
<thead>
<tr>
<th>Lead</th>
<th>Area of work</th>
<th>Finance and Performance Committee role - decision or direction</th>
<th>Detailed decisions</th>
</tr>
</thead>
</table>
| Manager Corporate & Local Board Performance | Performance Reporting quarterly – Auckland Council | **Receive** generally no decisions | 13/12/16 – Auckland Council organisation report for the period 1 July 2016 to 30 September 2016 FIN/2016/160  
21/2/17 – Auckland Council organisation performance report for the period 1 July 2016 to 31 December 2016 FIN/2017/9  
26/5/17 – Auckland Council organisation performance report for the period 1 July 2016 to 31 March 2017 FIN/2017/88  
21/09/17 – Organisation Performance 1 July 2016 – 30 June 2017 FIN/2017/133  
24/11/17– 1 July 2017 – 30 September 2017 FIN/2017/177  
12/03/18 – 1 July 2017 – 31 December 2017 FIN/2018/34  
17/10/18 – Auckland Council parent performance report for the period 1 July 2017 to 30 June 2018  
14/11/18 – Auckland Council Group, the Council entity and CCO quarterly performance reports to 30 September 2018 FIN/2018/169  
20/3/19 – Auckland Council Group and Auckland Council quarterly performance reports to 31 December 2018 FIN/2019/29  
19/6/19 – Auckland Council Group and Auckland Council quarterly performance reports to 31 March 2019 FIN/2019/71 and 73 |
11/4/17 – CCOs second quarter report for 31 December 2017  
26/5/17 – Council-controlled organisations third quarter report for 31 March 2017 FIN/2017/69  
21/09/17 – Fourth quarter report for 30 June 2017 (public excluded) FIN/2017/130  
24/11/17 – First quarter report for 30 September 2017 FIN/2017/178  
12/03/18 – Second quarter report ending 31 December 2017 FIN/2018/18  
31/5/18 – Approval of council-controlled organisations accountability policy FIN/2018/91  
17/10/18 – Council-controlled organisation fourth quarter report ending 30 June 2018  
23/10/18 – Workshop on Council Controlled Organisations letters of expectation, statements of intent and quarterly reporting  
4/11/18 – Auckland Council Group, the Council entity and CCO quarterly performance |
## Finance and Performance Committee role - decision or direction

<table>
<thead>
<tr>
<th>Lead</th>
<th>Area of work</th>
<th>Finance and Performance Committee role - decision or direction</th>
<th>Detailed decisions</th>
</tr>
</thead>
</table>
| GM Financial Strategy & Planning | Performance Reporting quarterly - group | Receive generally no decisions | 13/12/16 – Auckland Council Group first quarter financial results to 30 September 2016 FIN/2016/161  
21/3/17 - Auckland Council Group quarterly financial report and financial results to 31 December 2016 FIN/2017/28  
26/5/17 - Auckland Council Group quarterly financial report and financial results to 31 March 2017 FIN/2017/70  
24/11/17 - Quarterly financial report and financial results to 30 September 2017 FIN/2017/176  
12/03/2018 - Six monthly financial results to 31 December 2017 FIN/2018/32  
6/6/18 – Auckland Council Group quarterly financial report and financial reports to 31 March 2018 FIN/2018/96  
17/10/18 – Auckland Council and group financial performance for the year ended 30 June 2018 FIN/2018/199  
20/3/19 – Auckland Council Group and Auckland Council quarterly performance reports to 31 March 2019 FIN/2019/29  
19/6/19 – Auckland Council Group and Auckland Council quarterly performance reports to 31 March 2019 FIN/2019/71 and 73 |

### Value for Money

<table>
<thead>
<tr>
<th>Lead</th>
<th>Area of work</th>
<th>Finance and Performance Committee role - decision or direction</th>
<th>Detailed decisions</th>
</tr>
</thead>
</table>
| GM Financial Strategy & Planning | Consideration and adoption of Group policy relating to Business Cases | Decision on whether to adopt a new policy | 19/9/17 – Approval of Group Policies FIN/2017/121  
23/7/19 – Group Business Case Policy FIN/2019/79 |

### Operational

<table>
<thead>
<tr>
<th>Lead</th>
<th>Area of work</th>
<th>Finance and Performance Committee role - decision or direction</th>
<th>Detailed decisions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Panuku Development Auckland</td>
<td>Recommended disposals or acquisitions. These reports are as required, but generally monthly.</td>
<td>Decision to proceed with recommended disposals or acquisitions.</td>
<td>Note: A full list of properties to be disposed or acquired is included at the end of this document.</td>
</tr>
<tr>
<td>GM Corporate</td>
<td>Property portfolio</td>
<td>Regular reporting</td>
<td>29/3/18 – Workshop on corporate property strategy</td>
</tr>
<tr>
<td>Lead</td>
<td>Area of work</td>
<td>Finance and Performance Committee role - decision or direction</td>
<td>Detailed decisions</td>
</tr>
<tr>
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</table>
### Attachment A

<table>
<thead>
<tr>
<th>Item 15</th>
<th>Lead</th>
<th>Area of work</th>
<th>Finance and Performance Committee role - decision or direction</th>
<th>Detailed decisions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lead</td>
<td>Peters</td>
<td></td>
<td></td>
<td>11/12/18 - Auckland Regional Amenities Funding Board: Delegate approval of Auckland Council’s submission to the 2019/2020 Levy FIN/2018/179</td>
</tr>
<tr>
<td>Lead</td>
<td>Peters</td>
<td></td>
<td></td>
<td>19/2/19 – Submission on ARAFA funding proposal FIN/2019/11</td>
</tr>
<tr>
<td>Lead</td>
<td>Peters</td>
<td></td>
<td></td>
<td>19/3/19 – Approval of Auckland Regional Amenities Funding Act levy 2019-2020 FIN/2019/18</td>
</tr>
<tr>
<td>Lead</td>
<td>Peters</td>
<td></td>
<td></td>
<td>19/3/19 – Approval of the Museum of Transport and Technology levy 2019-2020 FIN/2019/19</td>
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<tr>
<td>Lead</td>
<td>Peters</td>
<td></td>
<td></td>
<td>21/5/19 – Presentations from the Auckland Regional Amenities Funding Board FIN/2019/47</td>
</tr>
<tr>
<td>Lead</td>
<td>Peters</td>
<td></td>
<td></td>
<td>18/6/19 – Presentations from the Auckland Regional Amenities Funding Board FIN/2019/59</td>
</tr>
<tr>
<td>Lead</td>
<td>Peters</td>
<td></td>
<td></td>
<td></td>
</tr>
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</table>
### Previous annual/long-term plan processes

<table>
<thead>
<tr>
<th>Meeting Date</th>
<th>Subject</th>
<th>Reference Numbers</th>
</tr>
</thead>
<tbody>
<tr>
<td>13/12/16</td>
<td>Annual Budget 2017/2018 – Mayoral Proposal on items for Public Consultation</td>
<td>FIN/2016/173</td>
</tr>
<tr>
<td>1/6/17</td>
<td>Annual Budget 2017/2018 - Overview to decision-making</td>
<td>FIN/2017/73</td>
</tr>
<tr>
<td></td>
<td>Annual Budget 2017/2018 - Local Board budget update</td>
<td>FIN/2017/74</td>
</tr>
<tr>
<td></td>
<td>Annual Budget 2017/2018 - Local Board Feedback</td>
<td>FIN/2017/75</td>
</tr>
<tr>
<td>31/5/18</td>
<td>10-year Budget</td>
<td></td>
</tr>
<tr>
<td></td>
<td>31/5/18 – 10-year Budget – 2018-2018 Mayor’s final proposal</td>
<td>FIN/2018/77-84</td>
</tr>
<tr>
<td></td>
<td>31/5/18 – Proposal for One Local Initiatives</td>
<td>FIN/2018/85</td>
</tr>
<tr>
<td></td>
<td>Rodney Local Board Targeted Rate; Rodney Local Board Decision</td>
<td>FIN/2018/87</td>
</tr>
<tr>
<td></td>
<td>31/5/18 – Fees, charges and other rating matters</td>
<td>FIN/2018/89</td>
</tr>
<tr>
<td></td>
<td>31/5/18 – Adoption of the Rates Remission and Postponement Policy</td>
<td>FIN/2018/92</td>
</tr>
<tr>
<td></td>
<td>31/5/18 – Contributions Policy</td>
<td>FIN/2018/90</td>
</tr>
<tr>
<td></td>
<td>Adopted by the Governing Body: 31/5/18</td>
<td>GB/2018/91</td>
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<tr>
<td></td>
<td>Regional Fuel Tax</td>
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<tr>
<td>13/2/19</td>
<td>Annual Budget 2019/2020</td>
<td></td>
</tr>
<tr>
<td></td>
<td>13/2/19 – Transfer of legal ownership of properties within the council group</td>
<td>FIN/2019/2</td>
</tr>
<tr>
<td></td>
<td>Adopted by Governing Body</td>
<td>GB/2019/1</td>
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<tr>
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<td>13/2/19 – Adoption of Consultation Material: Annual Budget 2019/2020</td>
<td>FIN/2019/3</td>
</tr>
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<td>Adopted by Governing Body</td>
<td>GB/2019/2-5</td>
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<td>13/2/19 – Amendments to the Revenue and Financing Policy and Rates Remission and Postponement Policy</td>
<td>FIN/2019/4</td>
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<td>Adopted by Governing Body</td>
<td>GB/2019/6</td>
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<tr>
<td></td>
<td>Adopted by Governing Body</td>
<td>GB/2019/6</td>
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<tr>
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<td>22/5/19 – Overview of decision making for the Annual Budget 2019/2020 and the proposed amendment to the 10-year Budget</td>
<td>FIN/2019/51</td>
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<tr>
<td></td>
<td>22/5/19 – Annual Budget 2019/2020 - local board feedback and advocacy</td>
<td>FIN/2019/52</td>
</tr>
<tr>
<td></td>
<td>22/5/19 – Annual Budget 2019/2020 - Mayor’s final proposal</td>
<td>FIN/2019/53</td>
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<tr>
<td></td>
<td>22/5/19 – Land transfers within the council group</td>
<td>FIN/2019/54</td>
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<tr>
<td></td>
<td>22/5/19 – Rates and fee issues for Annual Budget 2019/2020</td>
<td>FIN/2019/55</td>
</tr>
<tr>
<td></td>
<td>22/5/19 – Adoption of the recommendations of the 22 May 2019 Finance and Performance Committee’s Annual Budget 2019/2020 and the proposed amendment to the 10-year Budget 2018-2028</td>
<td>GB/2019/40</td>
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<tr>
<td>20/6/19</td>
<td>Annual Budget 2019/2020 (Adoption by Governing Body)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>20/6/19 – Adoption of the Annual Budget 2019/2020 and the amendment to the 10-year Budget 2018-2028</td>
<td>GB/2019/54-56</td>
</tr>
<tr>
<td></td>
<td>20/6/19 – Rates setting 2019/2020</td>
<td>GB/2019/57</td>
</tr>
</tbody>
</table>
### Panuku disposals/service property optimisation/land exchanges and acquisitions resolutions:

<table>
<thead>
<tr>
<th>Meeting Date</th>
<th>Property Address</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>13/12/16</td>
<td>Report 523a Ellerslie-Panmure Highway, Mt Wellington</td>
<td>FIN/2016/157</td>
</tr>
<tr>
<td>21/2/17</td>
<td>Report Land up to 9ha to NZTA for the Northern Corridor Improvements Project</td>
<td>FIN/2017/7</td>
</tr>
<tr>
<td>21/2/17</td>
<td>Report Statutory land exchange process – Rosedale Park</td>
<td>FIN/2017/8</td>
</tr>
<tr>
<td>21/3/17</td>
<td>Report Part of 770R Great South Road, Manukau</td>
<td>FIN/2017/25</td>
</tr>
<tr>
<td>11/4/17</td>
<td>Report 19 Anzac Road, Browns Bay (deferred); 6 Butler Avenue, Papatoetoe; part of 129R Baids Road, Otara; 315A Glengarry Road, Glen Eden; Section 1 East Coast Road, Redvaler, 78a Great South Road, Papakura; Section 1 493 State Highway 16, Kumeu; Allotment 137 Ahuroa Parish, Woodcocks Road, Woodcocks; Allotment 138 Ahuroa Parish, Woodcocks Road, Woodcocks; Allotment 139 Ahuroa Parish, Woodcocks Road, Woodcocks; Allotment 140 Ahuroa Parish, Woodcocks Road, Woodcocks; Allotment 141 Ahuroa Parish, Woodcocks Road, Woodcocks; and Allotment 147 Ahuroa Parish, Woodcocks Road, Woodcocks</td>
<td>resolutions - FIN/2017/49, FIN/2017/50</td>
</tr>
<tr>
<td>23/5/17</td>
<td>Report 3 Memorial Drive, New Lynn</td>
<td>FIN/2017/57</td>
</tr>
<tr>
<td>26/7/17</td>
<td>Report 55a Alnwick Street, Warkworth; 45 Orahia Road, Huapai; 32 Harbourview Road, Te Atatu' 145a West Tamaki Road, Glen Innes; 343 Swanson Road, Ranui; 24 Waipuna Road, Mt Wellington; 26 Waipuna Road, Mt Wellington; 27b Waipuna Road, Mt Wellington; 1/77 Waipuna Road, Mt Wellington; 93 Waipuna Road, Mt Wellington; 134a Waipuna Road, Mt Wellington; and 3/136b Waipuna Road, Mt Wellington</td>
<td>FIN/2017/97</td>
</tr>
<tr>
<td>17/4/18</td>
<td>Report Unlock Panmure - 59 Mountain Road, Mount Wellington; 59a Mountain Road, Mount Wellington; 3 Mountwell Crescent, Mount Wellington; 7 Mountwell Crescent, Mount Wellington; 3 Kings Road, Panmure; 15 Forge Way, Mount Wellington; 7 and 9 Jellicoe Road, Mount Wellington; 30-34 Potaka Lane, Panmure; 486-492 Ellerslie-Panmure Highway, Mount Wellington; 516 Ellerslie-Panmure Highway, Mount Wellington; Former 528 Ellerslie-Panmure Highway, Mount Wellington; 530 Ellerslie-Panmure Highway, Mount Wellington; 532-534 Ellerslie-Panmure Highway, Mount Wellington; 535 Ellerslie-Panmure Highway, Mount Wellington; 536 Ellerslie-Panmure Highway, Mount Wellington; 7-11 Queens Road, Panmure; 29-41 Queens Road, Panmure; 11-13 Lagoon Drive, Panmure; 16 Lagoon Drive, Panmure; 20 Lagoon Drive, Panmure; 22 Lagoon Drive, Panmure; 26 Lagoon Drive, Panmure; 28 Lagoon Drive, Panmure; 32-34 Lagoon Drive, Panmure; 1-19/10 Basin View Lane, Panmure; 80 Vincent Street, Howick (motion lost); 41 Cheshire Street, Parnell; 108 Hepburn Street, Freemans Bay; 9 Matama Street, Glen Eden; and 58/7 Rowlands Road, Mt Wellington</td>
<td>FIN/2018/59</td>
</tr>
<tr>
<td>15/8/17</td>
<td>Report 187 Flat Bush School Road, Flat Bush; Unlock Old Papatoetoe - 17 St George Street, Papatoetoe; part 27 St George Street, Papatoetoe; 104 St George Street, Papatoetoe; and 109 St George Street, Papatoetoe</td>
<td>FIN/2017/109</td>
</tr>
<tr>
<td>17/4/18</td>
<td>Report 31-35 Mill Road, Helensville</td>
<td>FIN/2017/110</td>
</tr>
<tr>
<td>24/10/17</td>
<td>Report 19 Anzac Avenue, Browns Bay; 10 Felton Matthew Avenue, St Johns; and part Bombay Road, Bombay</td>
<td>resolutions - FIN/2017/144, FIN/2017/145</td>
</tr>
<tr>
<td>12/12/17</td>
<td>Report 80 Vincent Street, Howick (motion lost); 41 Cheshire Street, Parnell; 108 Hepburn Street, Freemans Bay; 9 Matama Street, Glen Eden; and 58/7 Rowlands Road, Mt Wellington</td>
<td>FIN/2017/204</td>
</tr>
<tr>
<td>27/2/18</td>
<td>Report Land exchange at Hillary Crescent, Belmont and Northboro Reserve – Recommendation from the Environment and Community Committee</td>
<td>FIN/2017/207</td>
</tr>
<tr>
<td>20/3/18</td>
<td>Report 3.8ha of reserve land in Upper Harbour Local Board for New Zealand Transport Agency Northern Corridor Improvements</td>
<td>FIN/2018/18</td>
</tr>
<tr>
<td>Meeting Date</td>
<td>Property Address</td>
<td>Resolution</td>
</tr>
<tr>
<td>---------------</td>
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</tr>
<tr>
<td>17/4/18</td>
<td>Report – 156 Blockhouse Bay, Avondale; 2a Stokes Road, Mt Eden; 570 Great South Road, Papatoetoe; 139 Kolmar Road, Papatoetoe; and 66R Hallberry Road, Mangere East</td>
<td>FIN/2018/60</td>
</tr>
<tr>
<td>24/7/18</td>
<td>Report – 132 Green Lane East, Greenlane; 28 Lockwood Road, Papakura; Adjacent to 1/18 Edwin Freeman Place Ranui; and Adjacent 18 Parrs Cross Road, Henderson.</td>
<td>FIN/2018/113</td>
</tr>
<tr>
<td>18/9/18</td>
<td>Report – 30R Birmingham Road, Otara; and 8 Hiwi Crescent, Stanmore Bay</td>
<td>FIN/2018/138</td>
</tr>
<tr>
<td>11/12/18</td>
<td>Report – 26-32 O'Shannessey Street, Papakura; 36 Coles Crescent, Papakura; 22 and 28A Waipuna Road, Mt Wellington; and 52 Butler Avenue, Papatoetoe</td>
<td>FIN/2018/178</td>
</tr>
<tr>
<td>18/6/19</td>
<td>Report - Kia Pūwai/Unlock Pukekohe High Level Project Plan (Unlock Pukekohe)</td>
<td>FIN/2019/61</td>
</tr>
<tr>
<td>18/6/19</td>
<td>Report – 131 Clark Road, Hobsonville; 275 St Johns Road, St Johns and 303 Te Irirangi Drive, Clover Park</td>
<td>FIN/2019/63</td>
</tr>
<tr>
<td>18/6/19</td>
<td>Report – part of 2-4 and 6 Henderson Valley Road, Henderson</td>
<td>FIN/2019/64</td>
</tr>
</tbody>
</table>

Budget Update:

<table>
<thead>
<tr>
<th>Date</th>
<th>Property address(es)</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>13/12/16</td>
<td>Report Additional OPEX budget of up to $104,000 to conduct a by-election for a Howick Local Board Member; and release of $2.7m from existing budget for Putney Way streetscape upgrade, ahead of the Transform Manukau business case</td>
<td>FIN/2016/164</td>
</tr>
<tr>
<td>21/3/17</td>
<td>Report Additional CAPEX budget of $960,000 to complete Freyberg Place upgrade; new OPEX budget of $80,000 for Karangahape Road destination marketing; contribution of $300 to the city feature lighting project (led by Heart of the City) – both funded from the City Centre Targeted Rate reserve.</td>
<td>FIN/2017/29</td>
</tr>
<tr>
<td>20/6/17</td>
<td>Report Conversion of $3.1m CAPEX budget for multi-purpose community facility in Takanini</td>
<td>FIN/2017/90</td>
</tr>
<tr>
<td>26/7/17</td>
<td>Report Purchase of additional trains (rescinded 24/10/17 FIN/2017/189)</td>
<td>FIN/2017/98</td>
</tr>
<tr>
<td>19/9/2017</td>
<td>Report Release and allocate Takapuna off-street car park reserve fund $4,269,611 to the Gasometer public car park project; release $6.1m form existing Transform Manukau $2.6 CAPEX and $2m OPEX and Transform Onehunga $1.5 OPEX.</td>
<td>FIN/2017/123</td>
</tr>
<tr>
<td>24/10/17</td>
<td>Report Approve procurement of 15 3-car electric multiple units of $133m; release of Franklin Parking Reserve Fund ($128,214) for upgrade of carpark at Kitchener Road, Waiuku; OPEX of $828,000 for two by-elections; OPEX budget of $115,400 for by-election for Waitemata Local Board.</td>
<td>FIN/2017/141</td>
</tr>
<tr>
<td>12/12/17</td>
<td>Report Update on the purchase of additional trains for Metro Rail</td>
<td>FIN/2017/205</td>
</tr>
<tr>
<td>27/2/18</td>
<td>Report Up to $3.2m CAPEX for fit-out for ATEED office and up to $0.8m OPEX for make good of current head office; $3.85m CAPEX for Rawene remedial works; updated city centre targeted rate-funded work programme; and property acquisitions at 155-167 Fanshawe Street and 100 Halsey Street, Auckland</td>
<td>Resolutions - FIN/2018/17, FIN/2018/18</td>
</tr>
<tr>
<td>17/4/18</td>
<td>Report Up to $740,000 of additional expenditure ($655,000 OPEX and $85,000 CAPEX) to manage kauri dieback; two additional FTE employees and out-sourced contractors to manage the closures and noting additional expenditure to be prioritised for kauri dieback work such as track improvements, upgrades, landowner support, hygiene station upgrades and washdown facilities.</td>
<td>FIN/2018/65</td>
</tr>
<tr>
<td>11/12/18</td>
<td>Confidential Budget Update report</td>
<td></td>
</tr>
</tbody>
</table>
Finance and Performance Committee  
20 August 2019

Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the Finance and Performance Committee

a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

### C1 Built Heritage Acquisition Fund

<table>
<thead>
<tr>
<th>Reason for passing this resolution in relation to each matter</th>
<th>Particular interest(s) protected (where applicable)</th>
<th>Ground(s) under section 48(1) for the passing of this resolution</th>
</tr>
</thead>
</table>
| The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7. | s7(2)(h) - The withholding of the information is necessary to enable the local authority to carry out, without prejudice or disadvantage, commercial activities.  
  s7(2)(i) - The withholding of the information is necessary to enable the local authority to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).  
  In particular, the report contains specific information on the condition and value of the property that would affect any offer of purchase. | s48(1)(a)  
  The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7. |

### C2 Reallocation of existing budget to acquire land for the extension of Manukau Memorial Gardens

<table>
<thead>
<tr>
<th>Reason for passing this resolution in relation to each matter</th>
<th>Particular interest(s) protected (where applicable)</th>
<th>Ground(s) under section 48(1) for the passing of this resolution</th>
</tr>
</thead>
</table>
| The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7. | s7(2)(h) - The withholding of the information is necessary to enable the local authority to carry out, without prejudice or disadvantage, commercial activities.  
  s7(2)(i) - The withholding of the information is necessary to enable the local authority to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).  
  In particular, the report contains budgeting and valuation information which if made public would prejudice the Council's negotiations | s48(1)(a)  
  The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7. |
for the acquisition of land.