

Attachment A

Franklin Local Board Plan 2017

Mihi

Tēnā kia hoea e au taku waka mā ngā tai mihi o ata
e uru ake ai au mā te awa o Tāmaki
ki te ūnga o Tainui waka i Ōtāhuhu.
I reira ka toia aku mihi ki te uru ki te Pūkaki-Tapu-a-Poutūkeka,
i reira ko te Pā i Māngere.
E hoe aku mihi mā te Mānukanuka a Hoturoa
ki te kūrae o te Kūiti o Āwhitu.
I kona ka rere taku haere mā te ākau ki te puaha o Waikato,
te awa tukukiri o ngā tūpuna, Waikato Taniwharau, he piko he taniwha.
Ka hīkoi anō aku mihi mā te taha whakararo
mā Maioro ki Waiuku ki Mātukureira
kei kona ko ngā Pā o Tahuna me Reretewhioi.
Ka aro whakarunga au kia tau atu ki Pukekohe.
Ka tahuri te haere a taku reo ki te ao o te tonga e whāriki atu rā mā runga i ngā hiwi,
kia taka atu au ki Te Paina, ki te Pou o Mangatāwhiri.
Mātika tonu aku mihi ki a koe Kaiaua
te whākana atu rā ō whatu mā Tikapa Moana ki te maunga tapu o Moehau.
Ka kauhoetia e aku kōrero te moana ki Maraetai
kia hoki ake au ki uta ki Ōhūiarangi, heteri mō Pakuranga.
I reira ka hoki whakaroto ake anō au i te awa o Tāmaki
ma te taha whakarunga ki te Puke o Taramainuku, kei kona ko Ōtara.
Katahi au ka toro atu ki te Manurewa a Tamapohore,
kia whakatau aku mihi mutunga ki runga o Pukekiwiriki
kei raro ko Papakura ki kona au ka whakatau.

Let this vessel that carries my greetings
travel by way of the Tāmaki River
to the landing place of Tainui canoe at Ōtāhuhu.
There, let my salutations be borne across the isthmus to the Pūkaki lagoon
and the community of Māngere.
Paddling the Manukau Harbour

we follow the Āwhitu Peninsula to the headland.
From there we fly down coast to the Waikato river mouth,
sacred waters of our forebears.
Coming ashore on the Northern side
at Maioro we head inland to Waiuku and Mātukureira,
there too is the Pā at Tāhuna and Reretewhioi.
Heading southward I come to Pukekohe.
My words turn to follow the ancient ridgelines along the Southern boundary,
dropping down into Mercer and Te Pou o Mangatāwhiri.
My greetings reach you at Kaiaua
who gaze across Tīkapa Moana to the sacred mountain, Moehau.
Taking to the sea, my remarks travel to Maraetai
and then to Ōhuiarangi, sentinel to Pakuranga.
There we follow again the Tāmaki River
to Te Puke o Taramainuku, Ōtara resides there.
From here I reach for Manurewa
until my greetings come to rest on Pukekiwiriki
below lies Papakura and there I rest.

Ngā upoko kōrero

Contents

Mihi	2
Contents	3
From the Chair	5
Franklin Local Board area	6
About local boards	7
About local board plans	7
Developing our plan	9
Outcomes	
A well-cared for natural environment	10
A thriving local economy	12
An improved transport system	14
Growth is dealt with effectively	16
Communities feel ownership and connection to their area	18
Carrying out our plan	20
Funding information	21
Your Franklin Local Board members	22
Appendix one: Financial overview	24
Appendix two: Local activities and levels of service	25

He kōrero mai i te Heamana

From the Chair

It's our privilege to present the Franklin Local Board Plan 2017. This plan sets out the outcomes, objectives and key initiatives we will focus on over the next three years. A big thank you to all the people and organisations who provided feedback on the draft plan back in May and June of this year. There was great support for our draft proposals, though we have used your feedback to tighten up on a few things.

We face a huge challenge from the amount of growth coming our way. Our population is predicted to double to 106,800 residents by 2033. Special Housing Areas are underway in Paerata (Wesley College land), Drury (Bremner Road), Clarks Beach, and Glenbrook Beach. Land has been set aside south of Drury for industrial development. Beachlands has many new residents. Smaller settlements are also experiencing population increases and more through traffic, with further land development on the way.

Our parks, beaches, sports grounds and roads face ever increasing demand. Services like water, wastewater, health, and education need to be in place to support expanding and new communities.

We need to be proactive to cope with this growth.

We have listened to your concerns and ideas and are working hard to develop solutions. We want to do more with what we've got to meet your needs – fully use our sports parks, make community facilities accessible to all, and have well-connected open spaces. We will then plan for new facilities to support growth.

We will advocate for better transport connections to ease the congestion that will also increase with growth. Although improvements have been made to public transport, including a new bus network for Pukekohe/Waiuku and works around Pukekohe Railway Station, there is still much to be done across Franklin. Our focus will be on enabling people to get around easily and safely.

We acknowledge the challenges of maintaining services while keeping rates rises at acceptable levels. To help with these efforts, we will collaborate with our communities on projects that shape and develop local areas, enabling community-led action to flourish. We know there is already great work being done by volunteers and we will build on this to involve more people. We want to work with you to meet the challenges coming our way and get the best outcome for everyone.



Angela Fulljames

Chairperson, Franklin Local Board

Te Rohe ā-Poari o Franklin

Franklin Local Board area



The Franklin area is predominantly rural and has three main towns – Pukekohe, Waiuku and Beachlands. There are a number of inland and coastal settlements, such as Āwhitu, Clarks Beach, Karaka, Kingseat, Bombay, Ardmore, Clevedon and Kawakawa Bay. The area takes in the inlets and foreshores of the Manukau Harbour in the west and stretches across to the Hauraki Gulf in the east.

Franklin has a wealth of history; early Europeans settled in Maraetai and Ōrere Point, Māori used the Drury Hills as a viewpoint during the land wars and the Kentish Hotel in Waiuku lays claim to being the oldest continuously licensed pub in New Zealand.

He kōrero mō ngā poari ā-rohe

About local boards

Auckland Council has a unique model of local government in New Zealand, made up of the governing body (the mayor and 20 governing body members) and 21 local boards. The governing body focuses on Auckland-wide issues while local boards are responsible for decision-making on local issues, activities and services and provide input into regional strategies, policies and plans.

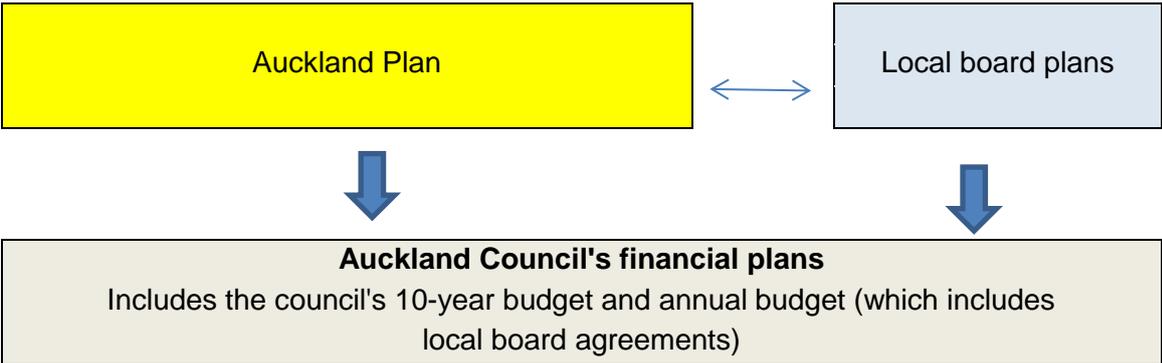
These local issues, activities and services include:

- supporting local arts, culture, events and sport and recreation
- providing grants and partnering with local organisations to deliver community services
- maintaining and upgrading town centres and facilities including parks, libraries and halls
- caring for the environment and preserving heritage.

Local boards also have a role in representing the view of their communities on issues of local importance.

About local board plans

Local board plans are strategic documents that are developed every three years to set a direction for local boards. Reflecting community priorities and preferences, the plans guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans, including the Auckland Plan (the 30-year vision for Auckland), the council’s 10-year budget and annual budgets.



Local board agreements

A key role of local board plans is to provide a basis for developing annual local board agreements. Agreed between the council’s governing body and local boards, these are part of Auckland Council’s budget setting process and set out local funding priorities, budgets, levels of service, performance measures and targets by activity for each financial year. Each local board develops annual work programmes alongside adoption of their local board agreement.

Te whakawhanake i tā mātou mahere

Developing our plan

Our plan comprises aspirational outcomes, objectives we want to achieve and some of the key initiatives we will carry out to achieve them. To make this happen will take the efforts of many working together.

During May and June 2017 we consulted on a draft of this plan for feedback. The draft was developed by considering what we know about our community, having worked closely with you over the last six years and heard your views on a wide range of things.

Over the consultation period, a total of 181 submissions were received on the draft plan. In addition, 421 people provided feedback at eight informal engagement events and there were 14 pieces of feedback gathered through Facebook. The responses showed that most people supported the outcomes in the draft plan. Common themes in feedback were requests for improvements to public transport services and local roads, the need for new or upgraded community facilities and support for environmental initiatives, including protection of productive soils and development of recreational pathways to connect outdoor spaces.

Te Whakaotinga 1: He taiao tōtika te tiakina

Outcome 1: A well-cared for natural environment

Enhance, protect and maintain our diverse natural environment and make sure it's able to be enjoyed.

Franklin has just under 20,000ha of parkland, ranging from small urban parks to large regional parks on the coast. This includes the coastlines and beaches of the Manukau Harbour in the west and the Hauraki Gulf to the east, with numerous waterways in-between.

You have told us you want to connect outdoor areas with tracks for walking, cycling and where appropriate, horse riding. We will complete the trails plan for Beachlands/Maraetai and develop similar plans for Waiuku and Pukekohe.

Over the next three years, we will focus on improving the water quality of our waterways and harbours. We will work with local communities, including volunteer groups, to help make our waterways and coastlines clean and full of life so they can be enjoyed by all.

Pest plants and animals are a problem, particularly in rural areas, and can reduce agriculture and farming output. We will support good pest management practices through education and help local groups with initiatives that reduce pests.

We can also protect our environment by reducing the amount of waste going to landfill. We will support activities that repurpose or recycle and provide information on how best to dispose of waste, particularly hazardous waste.

Opportunities

- The large size of our area offers diverse and scenic outdoor spaces that can be enjoyed by all.
- There is scope to plan more trails across Franklin, building on the work done in Beachlands/Maraetai.
- Build on the strong base of volunteers in our area and provide opportunities for them to be involved in more environmental initiatives.

Challenges

- Our large area of parkland, including reserves with coastal structures, needs a lot of resource for maintenance.
- Large numbers of people moving into the area, combined with increasing numbers of visitors, puts pressure on open spaces, requiring extra work to keep them in good condition.

Outcome 1: A well-cared for natural environment

Objective	Initiatives
Improve connectivity between outdoor areas and help increase use	Implement local paths plans to make open space connected, accessible and well used
	Encourage environmental initiatives that improve outdoor areas
Reduce weeds and animal pests in our natural environment	Raise awareness of good pest management practices and support groups and individuals to control weed and animal pests
Improve water quality in waterways, along the coastline and on beaches	Support projects that improve water quality and clean up the coastline and beaches
Reduce waste to landfill	Champion a zero waste management facility in Pukekohe and Beachlands

Te Whakaotinga 2: He ōhanga ā-rohe whaihua

Outcome 2: A thriving local economy

Franklin has a strong economy and attracts people to live, work locally and visit its attractions.

From 2005 to 2015, our local economy grew at an average rate of 2.2 per cent, keeping pace with the Auckland region rate of 2.3 per cent. In the same period, we had a higher growth in the number of jobs on offer in Franklin. These increased on average by 2.1 per cent compared to the Auckland average of 1.5 per cent.

A strong local economy is important because it provides a better quality of life for residents and more jobs. Many of you told us you want to work locally to avoid a long journey to work, but ultra-fast broadband is needed in rural areas to support home-based businesses and small commercial operations. We agree and will continue to advocate for ultra-fast broadband across Franklin. We will also encourage major employers to locate in our area, providing local jobs.

Many young people leave Franklin for tertiary education as there is limited local availability. Education and training to gain employment are important for our young people so they can be confident, successful and contribute to a thriving economy. We will continue to work on pathways from school to work for young people. Building on our strengths in rural industries such as agriculture, horticulture and equine offers the opportunity to establish Franklin as a rural centre of excellence. Establishing rural research programmes, developing a rural services hub, and complementary activities for equine and motorsport industries will increase the opportunities for local young people to work locally.

Franklin offers many attractions for visitors including rural landscapes, beaches, local museums, farmers' markets, and iconic events such as motor racing and A&P shows. You said we should further explore our tourism potential, and we will continue to work with key partners such as the Franklin Tourism Group and Auckland Tourism, Events and Economic Development to link and promote these attractions.

Opportunities

- Build on Franklin as a destination by targeting visitors to Auckland and increasing local accommodation.
- The Franklin Local Economic Development Action Plan provides a blueprint for growing our local economy.
- We can collaborate with organisations and neighbouring towns to leverage and cross-promote events.

Challenges

- Congestion on roads may deter people from visiting Franklin.
- Congestion leads to unproductive commuting time for people working outside Franklin.
- Providing enough business land to support new businesses and local jobs.

Outcome 2: A thriving local economy	
Objective	Initiatives
More local jobs are available	Encourage major employers to locate in Franklin and provide local jobs
Better connectivity in rural areas for mobile phones and broadband	Advocate to central government for better phone and broadband connectivity across Franklin
Young people have clear pathways from school to work	Use council networks to connect local schools with regional career and employment events
Franklin is a rural centre of excellence	Encourage rural innovation hubs to be established in Franklin
Increase tourist numbers and visitor spend in Franklin	Support the promotion and linking of local attractions, events and heritage

Te Whakaotinga 3: He whakapikinga pūnaha kawenga tāngata

Outcome 3: An improved transport system

Continue to work towards better public transport and safer roads in Franklin.

Improving transport is a major focus for us over the three years of this plan. You have told us many times that better transport is top of your list as a key outcome for Franklin. You have stressed the need for electrification of trains between Papakura and Pukekohe to decrease travel time and avoid changing trains. We have listened and will continue working with Auckland Transport, KiwiRail, New Zealand Transport Agency (NZTA) and other stakeholders to represent your views.

We will continue to build on improvements already made, including the introduction of a new bus network for Pukekohe and Waiuku, and the ongoing development of an integrated bus and train station at Pukekohe. We will also work with Auckland Transport on improvements to the bus service in the Beachlands/Maraetai and Whitford areas.

We agree with you that more ferry services are needed between Pine Harbour and the Auckland CBD, along with upgrades to passenger facilities. We will work towards these outcomes by advocating to Auckland Transport and the ferry service provider.

Local roads are being used by more people as Franklin and north Waikato grow, and safety continues to be a key concern. We are encouraged by the work on State Highway 1 to improve traffic flow and Auckland Transport's ongoing programme of road safety projects. Another initiative in Franklin is the "Self-Explaining Rural Roads" project in the Wairoa area, which is about making roads safer and more user-friendly for all road users including motorists, pedestrians, cyclists and residents. This is achieved by designing slower speed environments in village streets and through measures such as better signage and road markings on local rural roads.

We want our roads to be fit-for-purpose for all types of users, including quarry trucks, horticultural operations moving freight, commuters, and local people moving around our area. We will advocate to Auckland Transport and NZTA to keep these needs top of mind.

Opportunities

- Changing the behaviour of road users to encourage them to work locally or use public transport and carpool when possible.
- Improvements to public transport offering more travel options and increasing its appeal.

Challenges

- Increased growth brings more congestion onto the roads, particularly at peak times.
- Transport infrastructure is expensive and funding is limited.

Outcome 3: An improved transport system	
Objective	Initiatives
More attractive, accessible and affordable public transport options	Continue to advocate to Auckland Transport for improvements to public transport services and infrastructure
Roads are well-planned and safe	Advocate to Auckland Transport and NZTA for roads that are fit for all types of users, safe and reflect the rural environment
	Work with Auckland Transport to continue improving road safety throughout Franklin, including the Self-Explaining Rural Roads project
Accessibility and safety is improved in urban centres	Work with Auckland Transport to improve pedestrian safety and accessibility in urban centres

Te Whakaotinga 4: He tōtika te āta whakatupu

Outcome 4: Growth is dealt with effectively

Make full use of existing outdoor space and community facilities before developing new.

Franklin is one of the fastest growing areas of Auckland. Between the 2006 and 2013 census, growth was 12 per cent compared to eight per cent regionally.

To meet the needs of our growing communities, we need to make the best use of our existing outdoor areas, sports centres, swimming pools, and local halls before building new facilities. We will continue partnering with organisations like schools, churches and government departments on the best outcomes to meet community needs. This may include sharing existing halls and sports facilities.

Where new facilities are already planned, such as the Waiuku Sports Park, we will continue to work closely with all parties involved. We will also explore implementing a local targeted rate where communities have told us they want to fund things themselves.

Protecting our fertile soils used for local horticulture and agriculture is a key priority in the Pukekohe Area Plan, carried through to rules in the Auckland Unitary Plan. With careful planning, urban sprawl will be contained, growth will take place around local and town centres, and productive soils will be protected.

Where growth is underway, you have told us that you want to be involved in shaping the look and feel of your area. With this in mind, we will advocate for growth areas to have action-focused plans, making sure that community input is an important part of the process.

With growth comes increasing demand for services such as drinking water, wastewater, transport systems and central government services like healthcare and education. While we cannot put this in place ourselves, we can work with other key agencies such as Watercare, Auckland Transport, the Ministry of Education, and the local district health board. If we all work together taking into account what you want, we can achieve great outcomes.

Opportunities

- Partnering with other local boards and government agencies to make the best use of facilities.
- Existing strategies and plans, including the Pukekohe Area Plan, provide a foundation to deal with growth.
- Plan for growth early in the process to get good outcomes for the community.

Challenges

- Growth is already running above previous high projections, making it difficult for infrastructure to keep pace with high growth levels and to retrospectively plan for growth in some areas.

- There is a limited amount of funding to support growth so needs must be prioritised and met over time.

Outcome 4: Growth is dealt with effectively	
Objective	Initiatives
Well-planned growth areas in Franklin	Advocate to the Governing Body and work with the community to ensure areas experiencing growth have appropriate, action-focused plans
	Plan for growth in the right place, centred on local and town centres, to protect productive soils used for local agriculture and horticulture
Local and central government services are in place to support growth	Work with key agencies, such as Watercare, Auckland Transport, and central government to ensure services such as water, wastewater and roading are in place for growth areas
Outdoor space and community facilities that support growth	Ensure we are making the best possible use of existing outdoor space and community facilities
	Plan the development of new facilities to support growth, where needed
	Investigate a local targeted rate for improvements or additional facilities if requested by communities

Te Whakaotinga 5: Te hua he whaimana me te tūhono o ngā hāpori ki tō rātou rohe

Outcome 5: Communities feel ownership and connection to their area

Support community participation in helping to shape people's quality of life, creativity, health and well-being.

We want our communities to be actively involved in shaping and developing their areas and planning to make them better and safer. We have community organisations and volunteers already doing great work, and we will build on this to support more community involvement.

We have significantly fewer people aged 15-35 and more in their 60s and 70s living in Franklin compared to the rest of Auckland. Twenty-three per cent of our residents identify with Māori, Asian, Pacific or other ethnic groups. Our challenge is to ensure this diversity is considered in the delivery of our services and activities.

To help meet your needs, we will support events that celebrate the identity of Franklin and bring the whole community together. We will also focus on making our halls and parks accessible and usable for all ages and abilities. We will include local heritage groups in our planning to ensure the cultural heritage of our area is carried forward for future generations to appreciate and enjoy.

You have told us how important it is to have a vibrant local art scene. We have listened and provided an arts broker to support a programme of community arts activities across Franklin. We will continue this support and look for new ways to work with you on arts initiatives.

Opportunities

- Our communities can do more for themselves.
- We have a strong volunteer base and can strengthen their contribution by bringing them together and supporting them.
- There is capacity for more partnership developments with community groups and businesses.

Challenges

- Some of our processes can be onerous and off-putting for community groups wanting to carry out projects.
- Getting new people involved in community groups so they continue to operate into the future.
- Our numerous small communities have different approaches and needs, challenging us to ensure we clearly understand them and get things right.

Outcome 5: Communities feel ownership and connection	
Objective	Initiatives
Community-led action is enabled	Support local place-making activities to create quality places for people to live, work, play and learn in
	Encourage initiatives that reflect the diversity of our communities and the cultural heritage of our area
Community well-being is at the heart of local initiatives	Continue to improve our community facilities to make them fit-for-purpose, safe and accessible for all ages and abilities
	Work with communities, businesses, the police and voluntary groups to develop community responses to safety across Franklin
Local events and the arts are well supported	Continue support for local events and community art programmes that celebrate Franklin's identity

Te whakatutuki i tā mātou mahere

Carrying out our plan

To deliver against the outcomes of our plan we will:

- prioritise our budget to focus on the initiatives in the plan
- make the best use of our assets such as our community centres and parks
- set direction for council staff who are responsible for delivering our annual work programme
- work with others, including community organisations and partners, to deliver projects and services
- represent your views on matters of local importance.

In some instances, our role is limited to representing your views on matters of local importance because we do not have the decision-making authority and/or funding to carry it out. When this is the case, we will use our time and energy to influence the relevant decision-maker. We do this by advocating on your behalf or making formal submissions, ensuring decision-makers are aware of your views and our support for them.

Budget information can be found on page 21.

Empowering communities

We seek to empower and enable our communities. This means listening to what you want to achieve, directing council resources towards community aspirations, and supporting diverse communities to have an input into the things they care about and which matter uniquely to them.

We will prioritise activities led by the community, encourage and support people from all walks of life to actively participate in their community, and fully use their diverse talents, insights and contributions. We will work with others to enable our communities to achieve their goals.

Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi/the Treaty of Waitangi and its broader statutory obligations to Māori.

He kōrero take pūtea

Funding information

The purpose of this section is to provide information on local board funding.

How local boards are funded

Funding is allocated to local boards through the council's budget setting process. This involves the council's Governing Body adopting a 10-year budget every three years and an annual budget every year. Local board agreements, briefly described in page seven, make up part of the annual budget.

A financial overview for the Franklin Local Board for the 2017/18 financial year is included in Appendix 1.

The council's budget setting process involves allocating funding gathered through revenue sources such as rates and user charges. It also involves setting levels of service for council activities and corresponding performance targets.

Details on levels of service for local activities are included in Appendix 2.

Auckland Council's 2018-2028 10-year budget

In June 2018, the council's Governing Body will adopt the 2018-2028 10-year budget informed by local board plans. The 10-year budget will need to consider all funding needs for Auckland and balance these with the need to keep rates and other council charges affordable. This balancing act may impact local boards' ability to carry out all the key initiatives in their local board plans.

Auckland Transport's Local Board Transport Capital Fund

Local boards can also access funding from Auckland Transport's Local Board Transport Capital Fund which is allocated to deliver small transport related projects.

The fund allocated to the Franklin Local Board for the 2017/18 financial year was \$471,158.

How local boards spend their budget

Much of the budget available to local boards is required to keep our services going and maintain our local assets including parks, community centres, libraries and halls.

Local boards also have additional, discretionary funding they can spend on local projects or programmes that are important to their communities.

More information about local board budgets can be found in Auckland Council's Local Board Funding Policy on the council website.

The council is currently looking at ways to provide local boards with more flexibility over their budgets.

Ngā Mema o tō Poari ā-Rohe o Franklin

Your Franklin Local Board members

Photo	Members details
	<p>Angela Fulljames - Chairperson Phone: 021 923 278 angela.fulljames@aucklandcouncil.govt.nz</p>
	<p>Andy Baker – Deputy Chairperson Phone: 021 283 2222 andrew.baker@aucklandcouncil.govt.nz</p>
	<p>Malcolm Bell Phone: 021 916 381 malcolm.bell@aucklandcouncil.govt.nz</p>
	<p>Alan Cole Phone: 021 923 719 alan.cole@aucklandcouncil.govt.nz</p>
	<p>Brendon Crompton Phone: 021 022 88250 brendon.crompton@aucklandcouncil.govt.nz</p>

	<p>Sharlene Druyven Phone: 021 536 177 sharlene.druyven@aucklandcouncil.govt.nz</p>
	<p>Murray Kay Phone: 021 286 4222 murray.kay@aucklandcouncil.govt.nz</p>
	<p>Amanda Hopkins Phone: 021 713 853 amanda.j.hopkins@aucklandcouncil.govt.nz</p>
	<p>Niko Kloeten Phone: 021 715 139 niko.kloeten@aucklandcouncil.govt.nz</p>

Appendix One

Financial overview

Income, expenditure and capital investment by local activities for the period 1 July 2017 to 30 June 2018

Annual Plan Financials	2017/18 (\$000s)
Operating revenue	
Local community services	1,526
Local parks, sport and recreation	34
Local planning and development	
Local environment services	
Total operating revenue	1,560
Operating expenditure	
Local community services	4,559
Local governance	1,135
Local parks, sport and recreation	7,095
Local planning and development	1,305
Local environment services	64
Total operating expenditure	14,158
Net operating expenditure	12,599
Capital expenditure	
Local community services	618
Local governance	
Local parks, sport and recreation	7,835
Local planning and development	1,815
Local environment services	
Total capital expenditure	10,268

Appendix Two

Local activities and levels of service

Local board responsibilities, provided for directly in legislation or allocated to boards, are summarised into local activities. These are described in the table below, along with levels of service statements.

More information regarding of levels of services, including performance measures and performance targets, can be found in the Franklin Local Board Agreement 2017/2018. This is available on the Auckland Council website.

Local activities	Levels of service statements
<p>Local parks, sport and recreation</p> <p>This group of activities covers management and provision of local parks and open space and recreation activities for both passive and active recreation</p>	<p>Provide a range of recreational opportunities catering for community needs on local parks, reserves and beaches</p> <p>Provide sports fields that are fit for purpose and cater for community needs</p> <p>Provide programmes and facilities that ensure more Aucklanders are more active more often</p>
<p>Local community services</p> <p>This group of activities contributes to improved community outcomes by providing places and spaces for the community to learn and recreate and by integrating arts and culture into the everyday lives of Aucklanders. Key activities include locally delivered Libraries and Information (Libraries) and Arts, Community and Event services</p>	<p>Provide safe, accessible, welcoming library facilities that support the delivery of quality learning programmes and services relevant to local communities</p> <p>Enable Aucklanders and communities to express themselves and improve their wellbeing through customer centric advice, funding, facilitation and permitting</p> <p>Deliver a variety of events, programmes and projects that improve safety, connect Aucklanders and engage them in their city and communities</p> <p>Provide safe, reliable and accessible social infrastructure for Aucklanders that contributes to placemaking and thriving communities</p>
<p>Local planning and development</p> <p>This group of activities covers local business area planning, local street environment and town centres and local environment and heritage</p>	<p>Develop local business precincts and town centres as great places to do business</p>

Local activities	Levels of service statements
protection	
<p>Local environmental management</p> <p>Local environmental management activities work in partnership with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy</p>	<p>Provide leadership & support to protect and conserve the region's natural environment, historic heritage and Māori cultural heritage</p>
<p>Local governance</p> <p>Activities in this group support our 21 local boards to engage with and represent their communities, and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing the Local Board Agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support</p>	<p>The measures for this group of activities are covered under the Regional Governance group of activities in the Long-term Plan 2015-2025 where the survey measures determine participation with Auckland Council decision-making in general. This includes local decision-making. There are no significant changes to the measures or targets for 2017/2018</p>